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**Branch Network** 



Shareholding Pattern



Corporate Governance







#### OVERVIEW

City Union Bank Ltd., the oldest Private Sector Bank in India, was founded on October 31, 1904 and is headquartered at Kumbakonam, Tamil Nadu, India.

The main focus of the Bank – lending to MSME, Retail / WholesaleTrade with granular asset profile including providing short term and long term loans to agricultural sector.

#### ► FACTS & FIGURES

Position as on 31.03.2022



Deposits INR 47,690 CR



Advances INR 41,156 CR



Net Interest Margin 3.98%



Net NPA **2.95**%



Employees **5,367** 



Branches **727** 



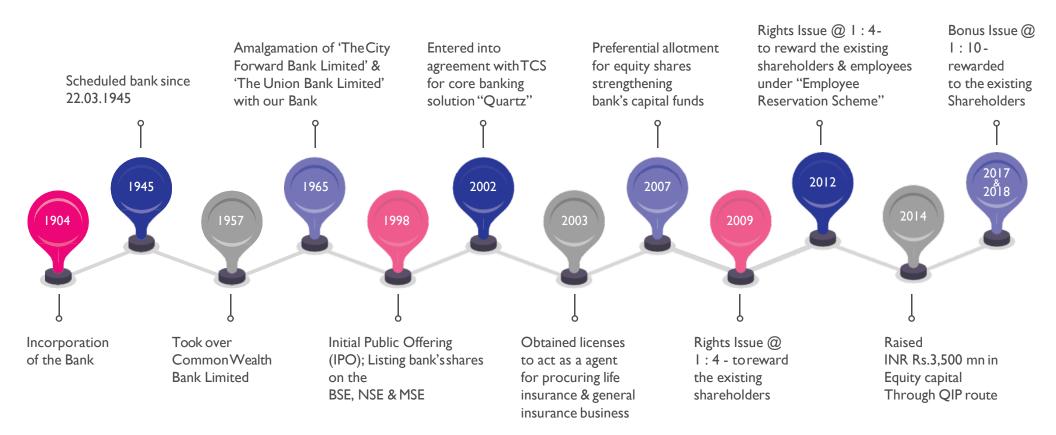
ATM's **1,732** 



Efficiency Ratio 40.37%



#### KEY MILESTONES





#### CITY UNION BANK - A SPECIALIZED BANKING MODEL ALIGNED TO TARGET

#### SEGMENT - SME / MSME

# SME / MSME focus

- SME/MSME specialized business model focusing on large untapped segment
- Segment consistently delivering higher yields
- Superior client servicing leading to client retention and low business acquisition costs

#### Prudent Risk Management

- ► SME exposures' result in granular asset profile
- ► Granular deposit base with high retention rates result in stable liability profile
- ► SME / MSME Loans result in lower NPA as they are:
  - Additionally collateralised by residential property and personal guarantees etc.
  - Predominantly single banker relationships with minimal exposure to consortium / multiple banking arrangements / infrastructure lendings.

# Invested in Robust Infrastructure

- Comprehensive employee training and recruitment infrastructure through staff training college
- All branches and 100% business under CBS fromTCS

# Purely retail Liability Franchise

- No Certificate of Deposit
- No reliance on Corporate bulk deposits

10 year CAGR of 20%+

Consistent Return with Superior ROA, ROE



#### **COMPETITIVE ADVANTAGES**

#### **NETWORK**

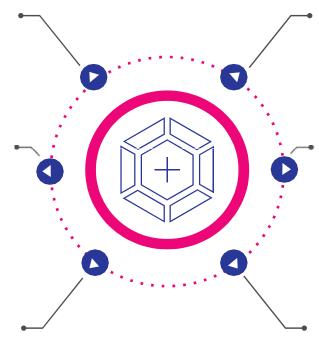
- Pan India presence with 727 branches
- Strong presence in South India (644 branches) 
  of which 495 are in Tamil Nadu alone

#### **ADEQUATELY CAPITALISED**

Strong Capital Adequacy ratio of 20.85% out of which Tier I constitutes 19.78%

#### **MSME/TRADING PORTFOLIO**

Trading and MSME loan segments constitute about 51% of advances



#### STRONG TRACK RECORD

- Continuous profitability and dividend payout in all I16+ years of operations
- ▶ Business growth of 20%+ CAGR in last 10 years

# ROBUST CORPORATE GOVERNANCE PRACTICES

- Strong board with majority of directors being independent directors
- Consistency in management with only 7
   CEOs appointed in 100+ years

#### **DIVERSIFIED ASSET PROFILE**

- ► Granular asset profile with advances to top 20 group borrowers contributing around 5.42%
- Lower ticket size lending backed by adequate collaterals



#### CREDIT RATING

#### ICRA has assigned

- ► "AA-" for Long Term issuers with this rating are considered to have "High Degree of Safety" regarding timely servicing of financial obligations.
- ▶ "A1+-" for Certificate of Deposits (CD) issuers with this rating are considered to have "Strong Degree of Safety" regarding timely payment of financial obligations.

#### **CRISIL** has assigned

▶ "A1+" for Certificate of Deposits (CD) - issuers with this rating are considered to have "Very Strong Degree of Safety" regarding timely payment of financial obligations.



# PERFORMANCE HIGHLIGHTS – MARCH 2022



#### ▶ Q4 FY 22 / FY 21-22 PERFORMANCE – A SNAPSHOT

- ▶ Deposits increased by 7% from Rs.445 Bn to Rs.477 Bn Y-o-Y
- Advances registered a growth of 11% from Rs.370 Bn to Rs.412 Bn Y-o-Y
- ► Total business grown by 9% from Rs.816 Bn to Rs.888 Bn Y-o-Y
- Gross Profit increased by 47% from Rs.2,987 Mn to Rs.4,398 Mn (Q4-Vs-Q4) and 9% from Rs.14,678 Mn to Rs.15,953 Mn (Y-o-Y)
- ▶ Net Profit increased by 88% from Rs.1,112 Mn to Rs.2,089 Mn (Q4-Vs-Q4) and 28% to Rs.7,602 Mn from Rs. 5,928 Mn (Y-o-Y)
- Profitability and efficiency ratios :

PARTICULARS	Q4 FY 22	Q4 FY 21	FY 2021-22	FY 2020-21
Return on Assets	1.42%	0.84%	1.35%	1.15%
Net Interest Margin	4.01%	3.72%	3.98%	4.00%
Return on Equity	13.15%	7.85%	12.31%	10.73%
Earning per share	Rs.2.83	Rs.1.51	Rs.10.29	Rs.8.03

- ► Gross NPA 4.70% and Net NPA 2.95%
- ▶ Provision Coverage Ratio 64%
- ► CRAR 20.85% (Basel III) of which core CRAR 19.78%



# Q4 FY 22 VS Q4 FY 21 PERFORMANCE – A SNAPSHOT

(in INR Mn)

476,897

7%

445,373

**Deposits** 

411,560

370,206

**Advances** 

888,457

**9**%

815,579

**Total Business** 

155,294

20%

129,814

**CASA** 

4,398

47%

2,987

**Gross Profit** 

2,089



1,112

**Net Profit** 

5,007



4,285

Net Interest

Income

37.49%



49.17%

Cost to Income

1.42%

**ROA** 

13.15%

**ROE** 

4.01%

NIM

4.70%

**Gross NPA** 

2.95%

**Net NPA** 

Q4 FY 22



Q4 FY 21



#### FY 22 VS FY 21 PERFORMANCE – A SNAPSHOT

(in INR Mn)

476,897

**7**%

445,373

**Deposits** 

411,560

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11%

370,206

**Advances** 

888,457

**9**%

815,579

**Total Business** 

155,294

20

129,814

**CASA** 

15,953

**9**%

14,678

**Gross Profit** 

7,602



5,928

**Net Profit** 

19,165



18,297

Net Interest Income 40.37%



41.72%

**Cost to Income** 

1.35%

**ROA** 

12.31%

**ROE** 

3.98%

NIM

4.70%

**Gross NPA** 

2.95%

**Net NPA** 

FY 22



FY 21



# FINANCIAL PERFORMANCE & BUSINESS PROFILE



## FY 22 VS FY 21 PERFORMANCE - A SNAPSHOT

(in INR Mn)

#### FINANCIAL PERFORMANCE

PARTICULARS	FY 2022	FY 2021	INC / (DEC)	Growth	Growth %	Q3 FY 22
Deposits	476,897	445,373		31,524	7%	467,217
Advances	411,560	370,206		41,354	11%	383,871
Total Business	888,457	815,579		72,878	9%	851,088
Demand Deposits	46,193	37,537		8,656	23%	41,261
Saving Deposits	109,101	92,277		16,824	18%	97,923
CASA	155,294	129,814		25,480	20%	139,184
Gross NPA	19,332	18,932				19,986
Net NPA	11,911	10,752				12,959
Gross NPA (%)	4.70%	5.11%				5.21%
Net NPA (%)	2.95%	2.97%				3.44%
C R A R (BASEL – III)	20.85%	19.52%				19.39%
- Of which Tier I	19.78%	18.45%				18.34%
CD Ratio	86%	83%				82%
PCR	64%	64%				62%



# Q4 FY 22 VS Q4 FY 21 PERFORMANCE - A SNAPSHOT

(in INR Mn)

#### FINANCIAL PERFORMANCE

PARTICULARS	Q4 FY 22	Q4 FY 21	INC / (DEC)	Growth %	Q3 FY 22
Net Interest Income	5,007	4,285	722	17%	4,900
Other Income	2,029	1,591	438	28%	1,600
Operating Expenses	2,638	2,889	-251	-9%	2,804
Gross Profit	4,398	2,987	1411	47%	3,696
Provisions & Contingencies	2,309	1,875	434	23%	1,735
Net Profit	2,089	1,112	977	88%	1,961
Return on Assets	1.42%	0.84%			1.36%
Return on Equity	13.15%	7.85%			12.49%
Net Interest Margin	4.01%	3.72%			4.00%



## FY 22 VS FY 21 PERFORMANCE - A SNAPSHOT

(in INR Mn)

#### FINANCIAL PERFORMANCE

PARTICULARS	FY 22	FY 21	INC / (DEC)	Growth %
Net Interest Income	19,165	18,297	868	5%
Other Income	7,591	6,887	704	10%
Operating Expenses	10,803	10,506	297	3%
Gross Profit	15,953	14,678	1,275	9%
Provisions & Contingencies	8,351	8,750	-399	-4%
Net Profit	7,602	5,928	1,674	28%
Return on Assets	1.35%	1.15%		
Return on Equity	12.31%	10.73%		
Net Interest Margin	3.98%	4.00%		



# ► PROVISIONS & CONTINGENCIES – BREAKUP

(in INR Mn)

PARTICULARS	Q4 FY 22	Q4 FY 21	FY 21-22	FY 20-21
Provision for:				
- Tax	600	- 650	2,250	1,000
- Bad Debts	1,150	4,860	5,535	5,990
- Contingency / Covid 19	450	- 3,090	- 80	310
- Standard Assets	100	425	550	1,045
- Restructuring / FITL	-	40	107	265
- Others	9	290	-11	140
Total	2,309	1,875	8,351	8,750



# ► Q4 FY 22 VS Q4 FY 21 – INCOME AND EXPENSES BREAKUP

(in INR Mn)

#### INTEREST INCOME BREAKUP

PARTICULARS	Q4 FY 22	Q4 FY 21	Growth %
Interest on Loans	8,702	8,261	5%
Interest on Investments	1,745	1,436	22%
Other Interest Income	52	66	-20%
Total Interest Income	10,499	9,763	8%

#### **INTEREST EXPENSES BREAKUP**

PARTICULARS	Q4 FY 22	Q4 FY 21	Growth %
Int Exp on Deposits	5,153	5,383	-4%
Other Int Expenses	340	95	258%
Total Interest Expenses	5,493	5,478	1%

#### OTHER INCOME BREAKUP

PARTICULARS	Q4 FY 22	Q4 FY 21	Growth %
CEB & Charges	788	768	3%
Treasury Income	502	436	15%
Other Inc incl recoveries in written off a/cs	739	387	91%
Total Other Income	2,029	1,591	28%

#### **OPERATING EXPENSES BREAKUP**

PARTICULARS	Q4 FY 22	Q4 FY 21	Growth %
Employee Cost	1,136	1,072	6%
Other Operating Expenses	1,502	1,817	-17%
Total Operating Expenses	2,638	2,889	-9%



## FY 22 VS FY 21 - INCOME AND EXPENSES BREAKUP

(in INR Mn)

#### INTEREST INCOME BREAKUP

PARTICULARS	FY 2022	FY 2021	Growth %
Interest on Loans	34,540	35,078	-2%
Interest on Investments	6,305	5,828	8%
Other Interest Income	203	441	-54%
Total Interest Income	41,048	41,347	-1%

#### **INTEREST EXPENSES BREAKUP**

PARTICULARS	FY 2022	FY 2021	Growth %
Int Exp on Deposits	21,197	22,348	-5%
Other Int Expenses	686	703	-2%
Total Interest Expenses	21,883	23,051	-5%

#### OTHER INCOME BREAKUP

PARTICULARS	FY 2022	FY 2021	Growth %
CEB & Charges	2,921	2,616	12%
Treasury Income	2,461	3,093	-20%
Other Inc incl recoveries in written off a/cs	2,210	1,178	88%
Total Other Income	7,591	6,887	10%

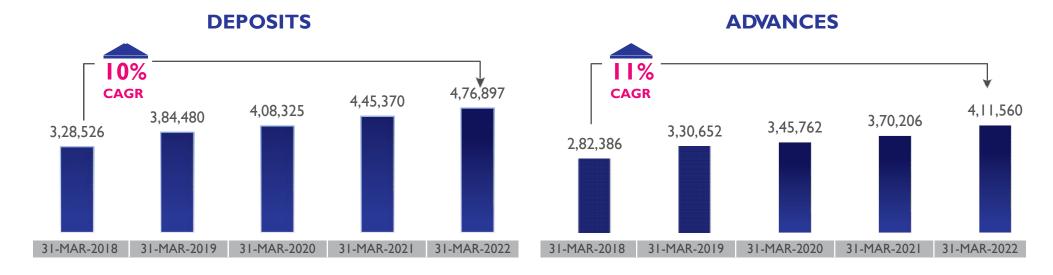
#### **OPERATING EXPENSES BREAKUP**

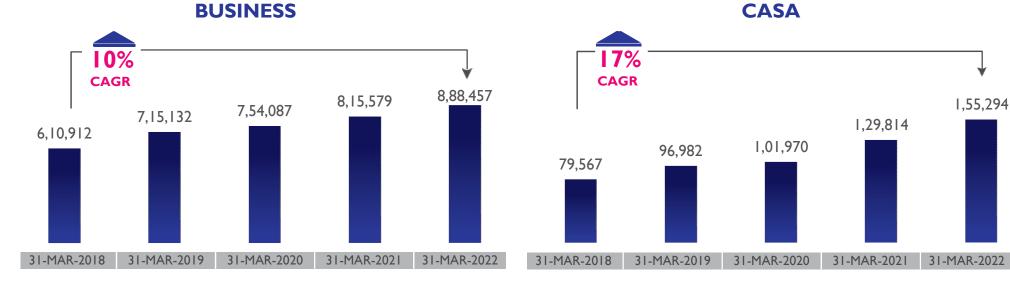
PARTICULARS	FY 2022	FY 2021	Growth %
Employee Cost	5,036	4,637	9%
Other Operating Expenses	5,767	5,869	-2%
Total Operating Expenses	10,803	10,506	3%



#### ► DEPOSITS AND ADVANCES GROWTH – OVERTHEYEARS

(in INR Mn)







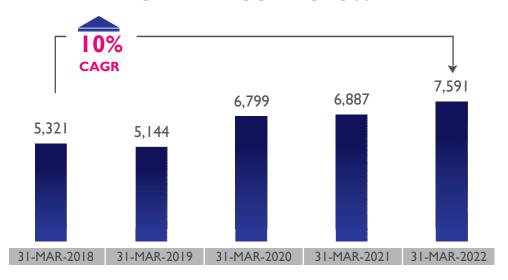
#### INCOME GROWTH OVER THE YEARS...

(in INR Mn)

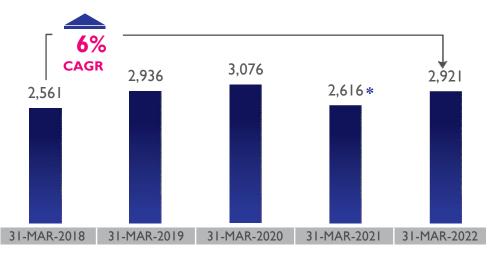
#### **NET INTEREST INCOME GROWTH**



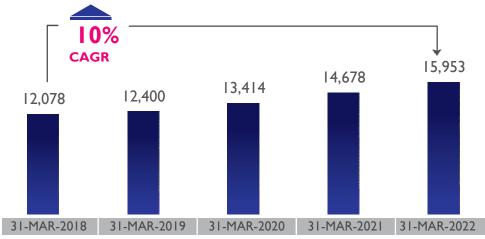
#### **OTHER INCOME GROWTH**



#### **CEB GROWTH**



#### **OPERATING PROFIT GROWTH**



<sup>\*</sup> Decline in CEB income during FY 20-21 mainly due to restriction by Finance Ministry for waiver of service charges at the time COVID first wave



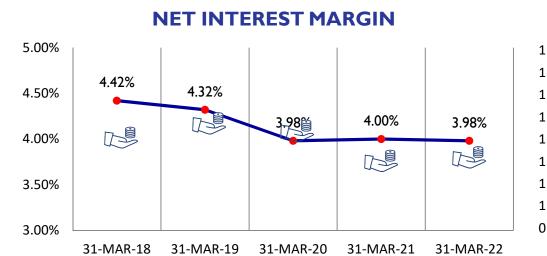
#### **KEY BUSINESS INDICATORS**

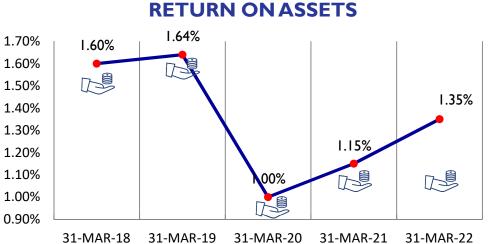
PARTICULARS	Q4 FY 22	Q4 FY 21	FY 21-22	FY 20-21
Cost of Deposits	4.54%	5.05%	4.68%	5.36%
Yield on Advances	9.26%	* 9.19%	9.36%	9.91%
Yield on Investments	5.70%	5.76%	5.71%	5.86%
Net Interest Margin	4.01%	* 3.72%	3.98%	4.00%
Cost to Income	37.49%	* 49.17%	40.37%	41.72%
Cost of Funds	3.74%	4.15%	3.88%	4.46%
Yield of Funds	7.16%	7.40%	7.28%	7.99%
Per Employee Business (in INR Mn)	165.45	139.38	165.45	139.38
Per Employee Profit (in INR Mn) (Ann)	1.56	0.76	1.42	1.01
EPS in INR - FV INR Re.I/- share (Not Ann)	2.83	1.51	10.29	8.03

<sup>\*</sup> Net Interest Margin for Q4 FY 21 stands reduced to 3.72% because of reversal of interest on NPA accounts to the tune of Rs.1250 Mn for the period of 13 months from Feb 20 to March 21 subsequent to the SC verdict for the slippage of Rs.1110 0 Mn. Considering the provision made towards interest reversal during Q2 & Q3 FY 21 to tune of Rs.550 Mn, the net reversal in Q4 stands at Rs.700 Mn. If this impact is nullified the NIM for Q4 FY 2021 would have been at normal level of 4% plus. Same is the reason for decline in Yield on Advances and elevated Cost to Income Ratio.

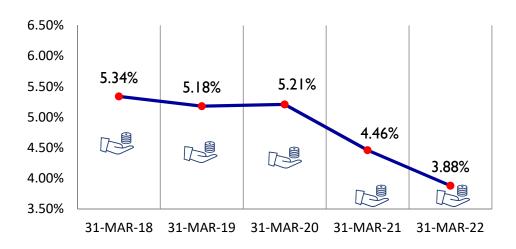


#### **KEY BUSINESS RATIOS – YEARLY TRENDS**

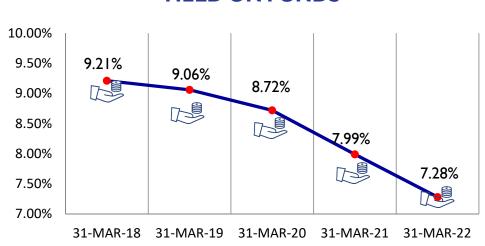




#### **COST OF FUNDS**



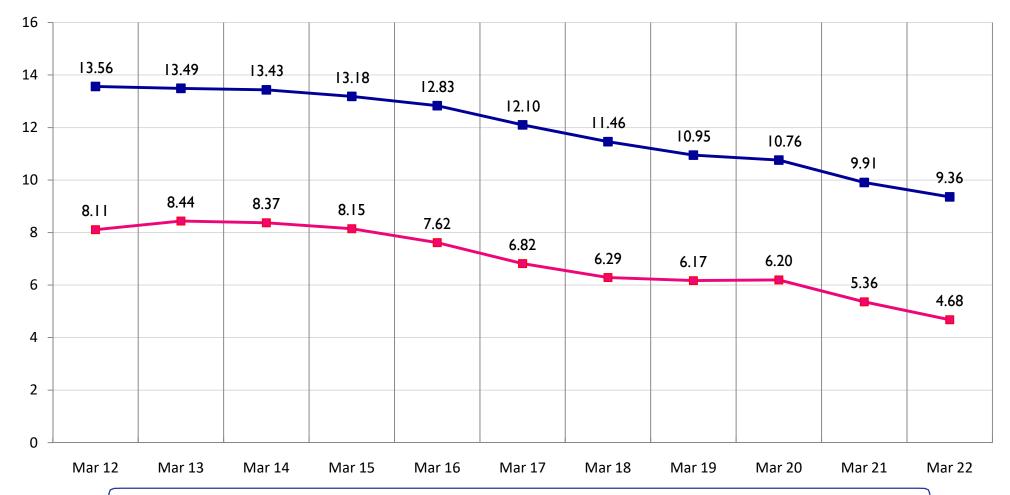
#### **YIELD ON FUNDS**





#### **COST OF DEPOSITS & YIELD ON ADVANCES**

(in %)

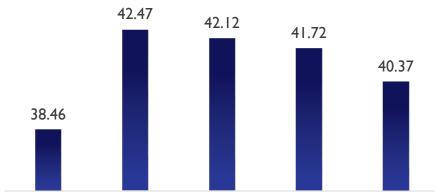


Spread between cost of deposits and yield on advances of our bank maintained in the last 10 years



#### **EFFICIENCY**

# COST INCOME RATIO (%)



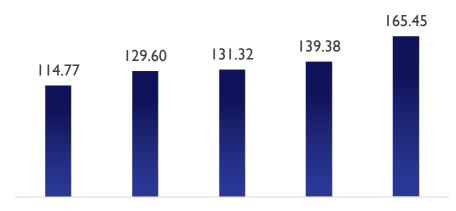
31-Mar-2018 31-Mar-2019 31-Mar-2020 31-Mar-2021 31-Mar-2022

# 24.22 25.22 24.97

31-Mar-2018 31-Mar-2019 31-Mar-2020 31-Mar-2021 31-Mar-2022

#### **BUSINESS PER EMPLOYEE**

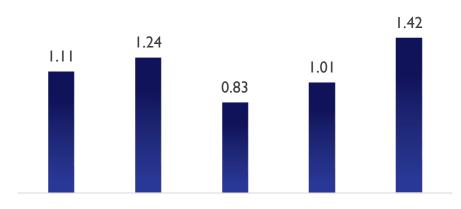
(in INR Mn)



31-Mar-2018 31-Mar-2019 31-Mar-2020 31-Mar-2021 31-Mar-2022

#### PROFIT PER EMPLOYEE

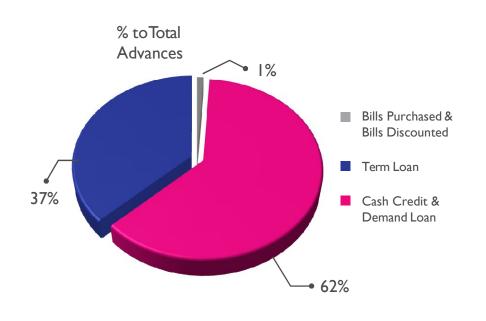
(in INR Mn)



31-Mar-2018 31-Mar-2019 31-Mar-2020 31-Mar-2021 31-Mar-2022



#### **▶ LOAN BOOK – PRODUCTS COMPOSITION**





Working capital loans yielding higher interest constitute 62% of advances



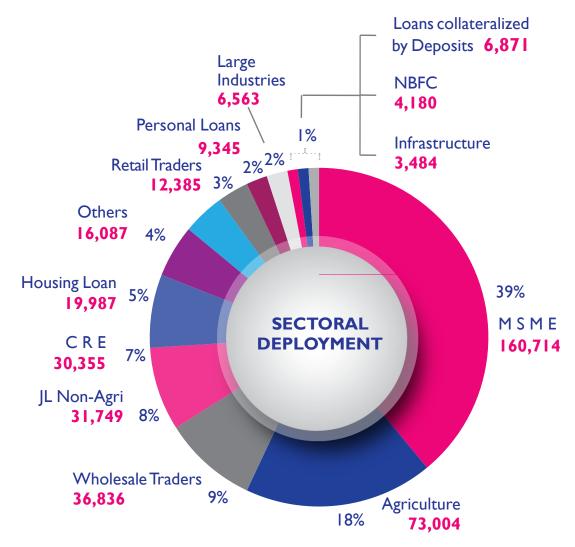
Re-pricing possible at short intervals thus reducing interest rate risk

Loan Book Products Composition	Amount (INR Mn)	% toTotal Advances
Cash Credit & Demand Loan	255,529	62%
Term Loan	153,848	37%
Bills Purchased & Bills Discounted	2,183	1%
Gross LoanTotal	411,560	100%



#### ► LOAN BOOK SECTORAL DEPLOYMENT – POSITION AS ON 31.03.2022

(in INR Mn)



Further to the new criteira for classifying MSMEs vide RBI circular dated 02<sup>nd</sup> July 2020, we have re-classified the borrowal accounts based on the composite criteria of Investment & Turnover. Due to that roughly about 5% got shifted to Medium Enterprises from Large Industries.



#### ► LOAN BOOK SECTORAL DEPLOYMENT – POSITION AS ON 31.03.2022

(in INR Mn)

#### **SECURED & UNSECURED ADVANCES**

Particulars	Amount (INR Mn)	(%)
Secured Loans	408,882	99%
Unsecured Loans	2,678	1%
Total	411,560	100%



Trading & MSME loans constitute about 51%



Diversified credit portfolio reduces credit risk and Lower ticket size backed by adequate collaterals



Unsecured Advances aggregate to 1%



Total Jewel Loan outstanding as on  $31.03.2022 - Rs.90,033\ Mn$ 

-1%

1%

2%

3%

4%

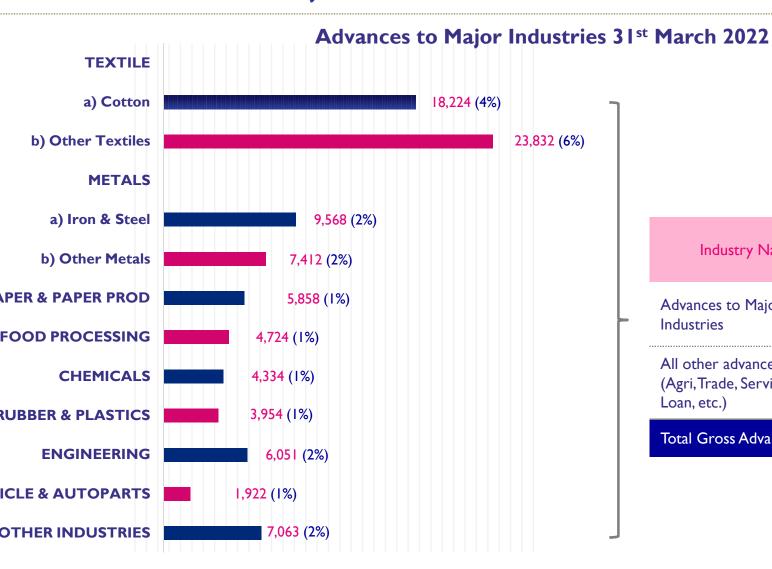
5%

6%

7%

#### oan Book - Advances to Major Industries

(in INR Mr



Amount (in INR Mn)	% to Total Advances
92,942	23%
318,618	77%
411,560	100%
	(in INR Mn) 92,942 318,618



#### ► LOAN BOOK - DRIVERTO GROWTH - Q4 FY 22

✓ In the last few quarters the bank has concentrated more on Gold Loan portfolio which is increased by 38% from Rs.65,405 Mn in FY 21 to Rs. 90,033 Mn in FY 22.

			()
GOLD LOAN PORTFOLIO	Mar-21	Dec-21	Mar-22
Gold Loan – Agriculture	30,504	51,186	58,182
Gold Loan – Non-Agriculture	34,901	30,511	31,851
Total Gold Loans	65,405	81,697	90,033
Gross Advances	370,206	383,871	411,560
% of Gold Loans to Gross Advances	18%	21%	22%

Non Agri Gold Loan portfolio stands reduced to 7.74% to total Advances as on Mar-22 from 9.43% last year.



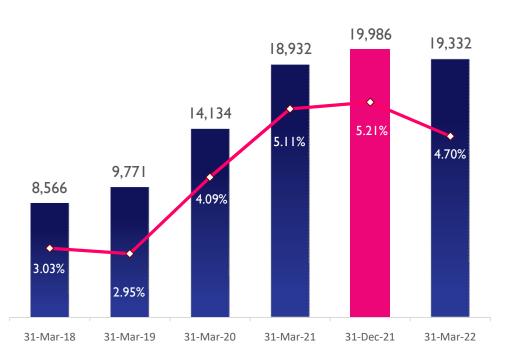
(in INR Mn)



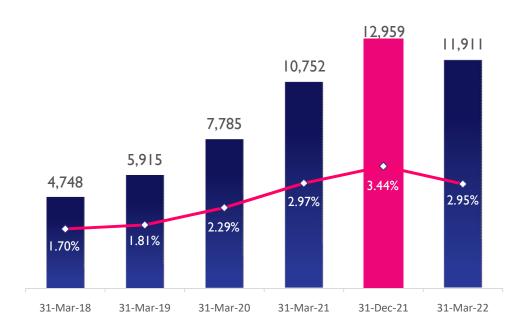
## **ASSET QUALITY**

(in INR Mn)

#### GROSS NPA QTM & GROSS NPA %



#### NET NPA QTM & NET NPA %





# ► ASSET QUALITY POSITION – MOVEMENT OVER THE YEARS

(In INR MN)		FY MAR-17	FY MAR-18	FY MAR-19	FY MAR-20	FY MAR-21	Q4 FY 22	FY MAR-22
NPA Opening balance		5,120	6,820	8,565	9,771	14,134	19,986	18,932
Additions	Α	4,796	5,749	6,322	11,104	11,131	2,208	12,757
Recovery made		905	1,623	1,980	1,644	1,950	1,424	4,424
Upgradations		556	433	496	1,358	264	682	1,638
NetAddition	В	3,335	3,693	3,846	8,102	8,917	102	6,593
Write-off		1,635	1,948	2,640	3,739	4,119	756	6,295
NPA Closing balance		6,820	8,565	9,771	14,134	18,932	19,332	19,332
Technical Write-off (TW) during the period		1,564	1,836	2,565	3,670	3,961	560	5,734
Provision made during the period	С	2,515	3,030	2,700	6,310	5,990	1,150	5,535
TW recovery	D	470	704	898	1,090	1,033	661	1,883
Provision made net of TW Recovery	E=C-D	2,045	2,326	1,802	5,220	4,957	489	3,652
GrossAdvance	F	241,125	282,386	330,652	345,762	370,205	411,560	411,560
Additions % of GrossAdvance	A/F	1.99	2.04	1.91	3.21	3.01	0.54	3.10
NetAddition % of Gross Advance	B / F	1.38	1.31	1.16	2.34	2.41	0.02	1.60
Credit cost	E/F	0.85	0.82	0.54	1.51	1.34	0.12	0.89
Gross NPA %		2.83	3.03	2.95	4.09	5.11	4.70	4.70
Net NPA %		1.71	1.70	1.81	2.29	2.97	2.95	2.95



# ASSET QUALITY - GOLD LOAN PORTFOLIO

(In INR MN)	No. of A/cs	Balance
Gold Loan - Total	742,603	90,033
Of which,		
- Standard Accounts	742,017	89,957
- NPA	586	76
Gross NPA		19,332
% of Gold Loan NPA to Gold Loan Portfolio		0.08%
% of Gold Loan NPA to Gross NPA		0.39%



#### RESTRUCTURED ACCOUNTS

#### Quarterwise balance outstanding in respect of Restructured Standard borrowers

(In INR MN)

	Mar-21		Jun-21		Sep-21		Dec-21		Mar-22	
Type of Restructuring	No. of Borrowers	Amt								
MSME	305	12319	299	12629	333	15398	314	15226	395	15032
Non – M S M E	35	224	33	218	31	220	-	=	-	-
Covid-19 Resolution Framework	949	5950	1356	6996	1612	6860	1563	6795	1518	6812
Total	1289	18493	1688	19843	1976	22478	1877	22021	1913	21844

- ▶ The above disclosure is in respect of Restructured Standard Accounts excluding NPA
- ▶ Restructured Standard Advances to Gross Advances 5.31% as on Mar-22
- ▶ As of FY 22, the total outstanding restructured Standard borrower accounts was 1913 in numbers and amounting to Rs.21,844 mn. The Bank hold a standard accounts provision wrt Restructured accounts to the tune of Rs.1,648 mn and Rs.464 mn towards erosion on fair value of accounts.



#### SECURITY RECEIPTS

During Q4 FY 22, we have not sold any accounts to ARC.

#### Balance outstanding of Security Receipts wrt NPA sold to ARC

Period ended	Amount (in INR Mn)
Mar-20	2474
Dec-20	1444
Mar-21	1429
Jun-21	1308
Sep-21	1177
Dec-21	1118
Mar-22	917

- ▶ In the FY 13-14 & 14-15, we had sold some of the NPA accounts to ARC on SR basis to the tune of Rs.3,747 Mn.
- ▶ Out of this, 3 a/cs which constitutes 90% of total SRs, the resolution has been finalized and payments has started in all the accounts. Their repayment term goes upto 2022 and we can expect there will be continuous cashflows.
- During FY 22, an amount of Rs.552 Mn has been collected from Security Receipts and the outstanding SR was at Rs.917 Mn. The total o/s provision in SR stands at Rs.635 Mn.



## INVESTMENTS - ATAGLANCE

## **Investments Breakup and Categorywise**

(in INR Mn)

Particulars	MAR 2022	MAR 2021
SLR Securities	121,365	93,328
Non-SLR Securities	1,578	1,904
Total Investments	122,943	95,232
Yield on Investments	5.71%	5.86%
Investments Breakup:		
-AFS	16,844 (14%)	10,899 (11%)
- HTM	106,099 (86%)	84,333 (89%)
- H FT	-	-
Total Investments	122,943	95,232
Modified Duration:		
- A FS	2.01	2.39
- HTM	4.14	3.99
- H FT	-	-
- Overall Portfolio	3.87	3.83

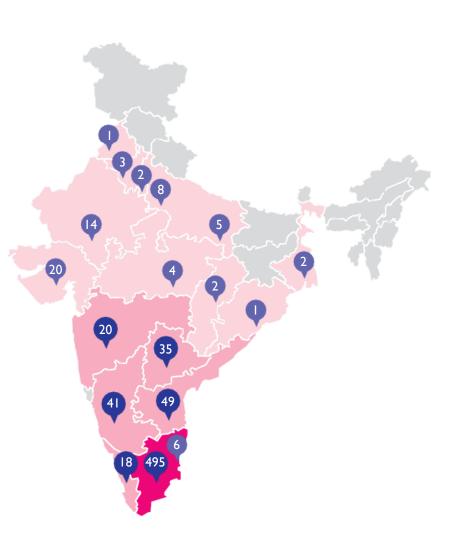


# BRANCH NETWORK

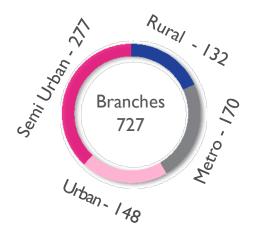


#### **STRONG PRESENCE IN THE SOUTH**

As of Mar 2022 - 727 branches. 644 branches are located in South India out of which 495 in Tamil Nadu.



State	No. of	% of	% of	% of
State	Branches	Deposits	Advances	Business
Tamilnadu	495	81	65	73
Karnataka	41	6	5	6
Andhrapradesh	49	2	8	5
Telengana	35	3	6	4
Maharashtra	20	2	3	3
Kerala	18	2	2	2
Gujarat	20	1	4	2
Others	49	3	7	5
Total	727			





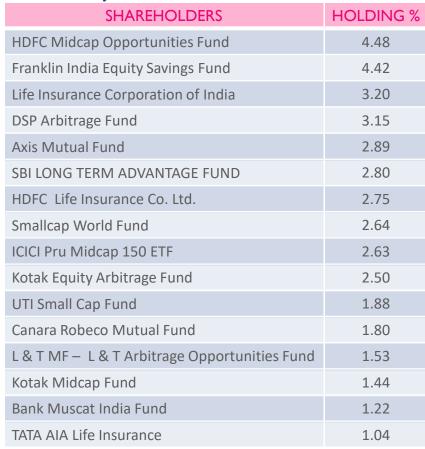
# SHAREHOLDING PATTERN

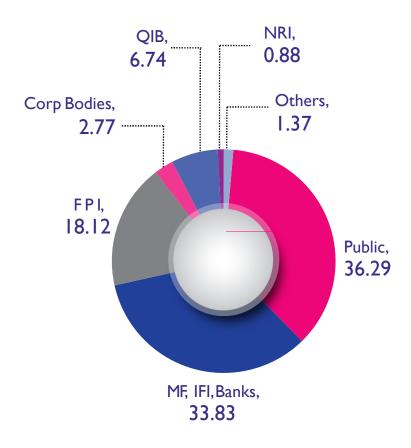


#### A WELL DIVERSIFIED INVESTOR BASE

Position as on 31-Mar-2022

#### **Major Institutional Shareholders**







Well diversified ownership of shareholders around 1,53,000 Approx



Long term investors ensuring stability and support to management



Limit on FII / FPI ownership increased to 40%



Higher Participation from FPI's



Head room available for FII / FPI ... 21.88%



# CORPORATE GOVERNANCE



#### A WELL EXPERIENCED AND STRONG BOARD



Shri. M. Narayanan | B.Sc. FCA, Grad CMA, DISA **Non-Executive Chairman** 

Shri. M. Narayanan is a practicing Chartered Accountant by profession and has handled Finance, Accounts and Taxation at various levels upto CFO while in service for over 20 years in companies of repute viz. BHEL, Dalmia Cements, Fenner, Ramco Cements and Dishnet etc. He is also an agriculturist and a qualified system Auditor.



Dr N. Kamakodi | B.Tech., MBA., PhD., CAIIB M.D. & C.E.O.

Dr. N. Kamakodi is serving as MD & CEO of the Bank from May 2011. He joined the Bank as DGM in the year 2003 and was elevated as GM in 2005 and later as Executive Director in 2006.



Shri. R. Mohan | B.Sc., MBA, CAIIB Director

Shri. R. Mohan is qualified as bachelor of Science, Master of Business Administration and a CAIIB. Prior to joining the Board, he served as Chief General Manager of our Bank.



Smt.Abarna Bhaskar | BA., FCA Director

Smt. Abarna Bhaskar is a practicing Chartered Accountant by profession and the first woman director of the Bank. She has served in senior positions with Foreign Banks abroad and a large private sector bank in India. She also holds expertise in Risk Management.



Shri. Subramaniam Narayanan | PGDM-IIM(A), Chartered Accountant, FCS, CMA Director

Shri. Subramaniam Narayanan posses rich experience in the areas of Business Management, Private Equity, Finance, Accountancy, Treasury & Risk Management, Information Technology and Payment & Settlements. He has held the position of CEO in First India Asset Management Company Ltd., and handled treasury services for Bank of America and Abu Dhabi Commercial Bank, UAE. Besides, he has been associated as Director in IT / Fintech Companies of repute for a longtime.



Shri. V.N. Shiva Shankar | B.Com, ACS, ACMA, BL Director

Shri. V.N. Shiva Shankar is a qualified Lawyer, Company Secretary and Cost Management Accountant with over 25 years of rich experience in Indian Corporate Law. He is also the founder of M/s VNS Legal Corporate Law firm based in Chennai which focuses on legal advisory services on Capital Market Regulation, Takeover Offers, Corporate Litigation, etc. He is a member of the Executive Committee in Southern India Chamber of Commerce. He has expertise in SEBI matters & Risk Management.



Dr.T.S. Sridhar IAS (Retd.) | M.A., Ph.D.

#### Director

Dr T.S. Sridhar is a Retd. IAS officer having 35 years of vast experience in all levels of administration and as Principal Secretary, he has expertise and knowledge on Rural economy, farm sector and Industries especially MSME. He was a Director on the Board of NABARD. He hold expertise in Human Resource and Economics as well.



#### Shri. K. Vaidyanathan | B.Sc., FCMA, FCS Director

Shri K. Vaidyanathan is a Fellow member of the Institute of Cost Management Accountants of India and also the Institute of Company Secretaries of India. He has over 40 years of rich domain experience in Financial and Management Accounting, Corporate Finance, Auditing and Regulatory Compliance. He is a Practicing Company Secretary. He also holds expertise in Compliance and Business management.



Shri. T.K. Ramkumar | B.Com., B.L.

#### Director

Shri. T.K. Ramkumar is one of the leading Lawyers in Chennai possessing special knowledge and expertise in Banking law, Company law and Intellectual Property Rights. He is also an active environmentalist.





#### ► TRANSPARENT 'CORPORATE GOVERNANCE' PRACTICES

Board consists
of 8 Independent
Directors (including
1 Women Director)
And 1 Executive
Director

Various subcommittees of Board functions to oversee the operations of the Bank

Disclosure norms strictly adhered to

KYC / AML Norms strictly complied with Code of conduct for Directors and Senior Management put in place

# WE HAVE EMINENT PERSONALITIES ON OUR BOARD WITH DIVERSE PROFESSIONAL EXPERTISE

Career Banker with 4 Decades of banking experience Practicing Chartered
Accountant & Risk
Management . First Women
Director of the Bank

Practicing Chartered Accountant, qualified system Auditor and Agriculturist

Private Equity Fund Manager, Risk Management, IT and Treasury Management Practicing Advocate, Compliance function and Risk Management

Retired IAS Officer, Rural Economy, MSME, Business Management, Human resource and Economics.

Practicing
Company Secretary, Business
Management, IT & Compliance

Advocate in Banking Law & Environmental Activist



#### **CITY UNION BANK LTD**

Regd. Office: 149,TSR Big Street, Kumbakonam – 612001, Tamilnadu.

Admin Office: "Narayana" No.24 B, Gandhi Nagar, Kumbakonam - 612001, Tamil Nadu.

Tel:0435-2402322, 2401622, | FAX:0435-2431746 | www.cityunionbank.com



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