





Jindal Steel and Power Ltd

Investor Presentation

3Q FY16 (Feb' 16)







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Jindal Steel & Power Limited Building the Nation of Our Dreams





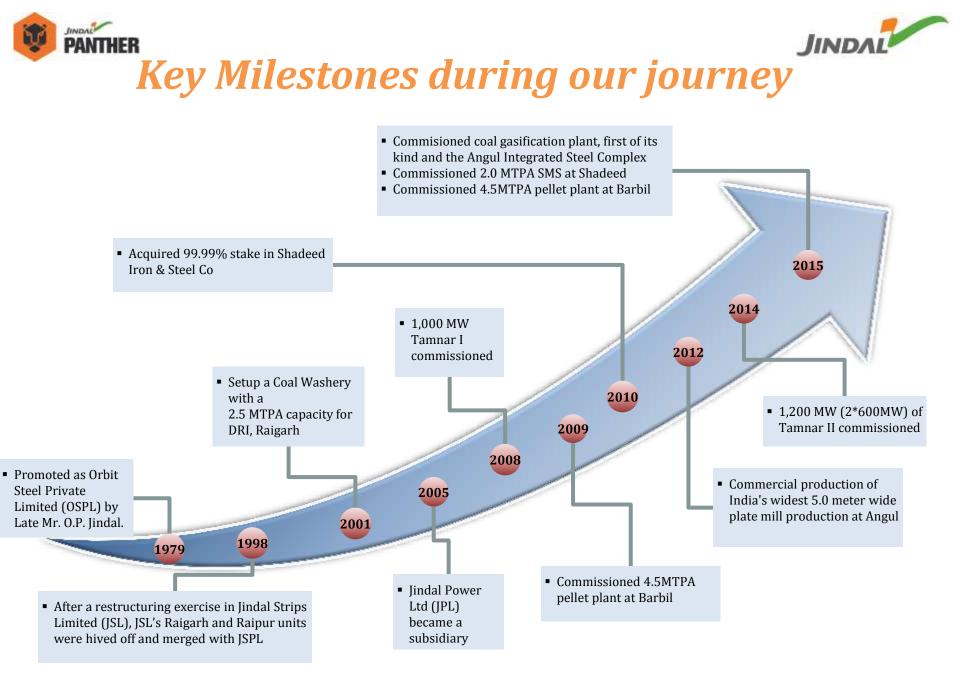
Aerial View of Raigarh Plant



Ownership Structure - O P Jindal Group



JINDAL





PANTHER JSPL - Formidable Steel & Power player JINDAL







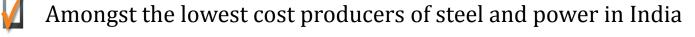


Capex cycle completed – on path to achieve multifold earnings growth

Projects at strategic locations – in proximity to raw materials, end markets and evacuation infrastructure

A comprehensive diversified long products portfolio with several unique high value added products

3,400 MW IPPs set up at extremely competitive project cost







What differentiates us...

Technological innovation

- Coal gasification plant first time in India
- Conversion of EAF into BoF
- Hot Charge DRI and Slab

Project execution track record

- Projects set up within record timeline and cost
 - 3rd Unit of 4x600 power plant synchronized in record time of 16 months
 - Barbil pellet plant of 4.5 MTPA in 23 months
 - Oman 1.5 MTPA DRI project commissioned 4 months before schedule
 - Oman 2.0 MTPA SMS commissioned in 23 months

Superior asset quality and business model





What differentiates us...

Lowest cost producer

- Low cost of steel manufacturing on account of
 - Captive power supply and
 - Low logistics overhead due to strategic plant locations
- Power projects set up at extremely competitive project cost

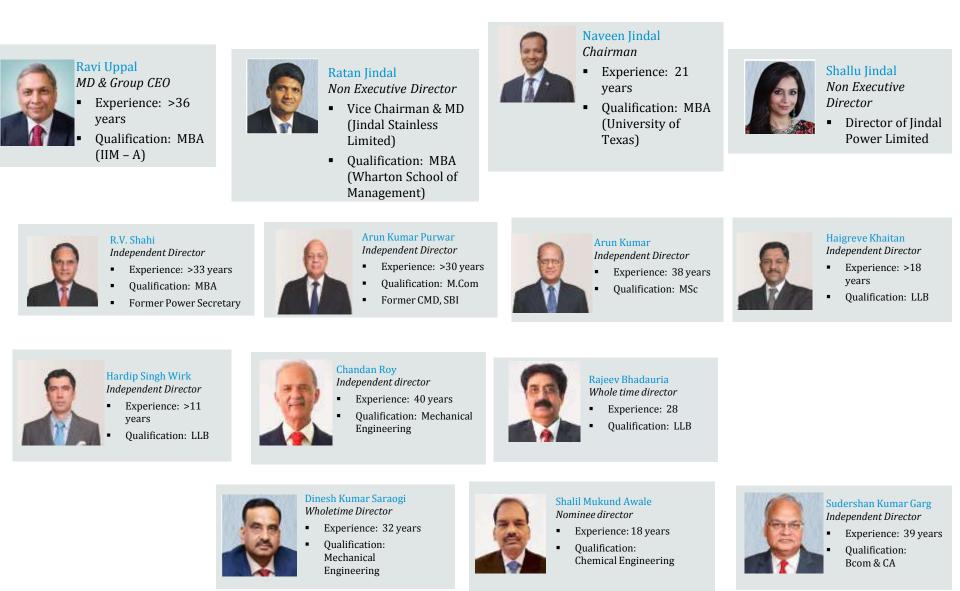
Integrated operations

- Presence across the entire steel making value chain
- Own railway sliding at each of the plants

Superior asset quality and business model



Experienced Board Of Directors





...& Best in Class Management







K. Rajagopal Group CFO

Experience:
>30 years



Rajesh Bhatia CEO-Global business

Experience: >25 years



VK Mehta Director, S&M

Experience: >36 years)

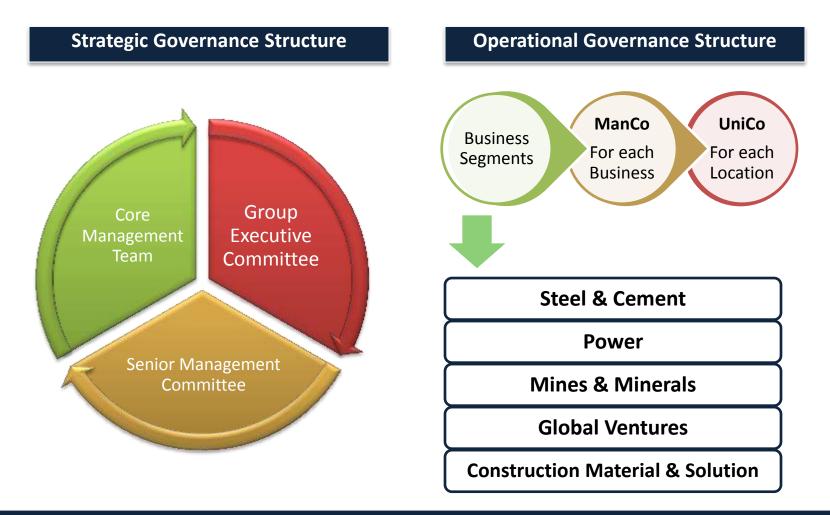


N.A. Ansari CEO, Oman Experience: >38 years.



Moving Towards Plural Leadership





Implementation of Strategic & Operational Governance Structure



Shareholding of JSPL from FY12



	31-Mar-13	31-Mar-14	31-Mar-15	30-Jun-15	30-Sep-15	31-Dec-15
Promoters	59.13%	60.41%	61.29%	61.34%	61.89%	61.89%
Institutional Investors*	27.45%	26.45%	22.66%	21.91%	19.53%	22.35%*
Public and other share holding	13.42%	13.14%	16.05%	16.75%	18.58%	15.76%
Total	100.00%	100.00%	100.00%	100.00%	100.00%	77.65%
Number of share holders	1,32,311	1,35,593	1,66,370	1,75,291	1,85,993	1,76,047







Key Initiatives for FY16

Capacity Utilization

Operational Efficiency

Financial Prudence





Focus Area

Steel Business

- Ensure full capacity utilization
- Increase operational efficiency of all processes
- Focus on "Value added" products
- Reduction of Product costs
- Thrust on Heavy Fabrication business
- Realign machinery division business and business alliances for augmentation of capability
- Commission Rebar mill in Angul

Power

- Securing Raw Material Coal Mines / Linkages Auctions , Spot E-auctions
- Ensuring High availability of plants Minimize Operational risks
- Maximizing Capacity Utilization
- Securing Power tie-ups , particularly those requiring immediate supply of power





Focus Area

Mines & Minerals

- Two pronged sourcing of iron ore From own mines as well as local miners through long term alliance
- Sourcing of Thermal coal from own overseas mines; coal linkage and e-auction.
- Reduce logistics cost for inward movement of Coal & Iron ore fines
- Import Coking coal from the most economical sources

General

- Reduce Working capital Receivables & Inventories
- Exploring options to reduce interest costs
- Skill Enhancement to enable multiskilling & productivity improvements





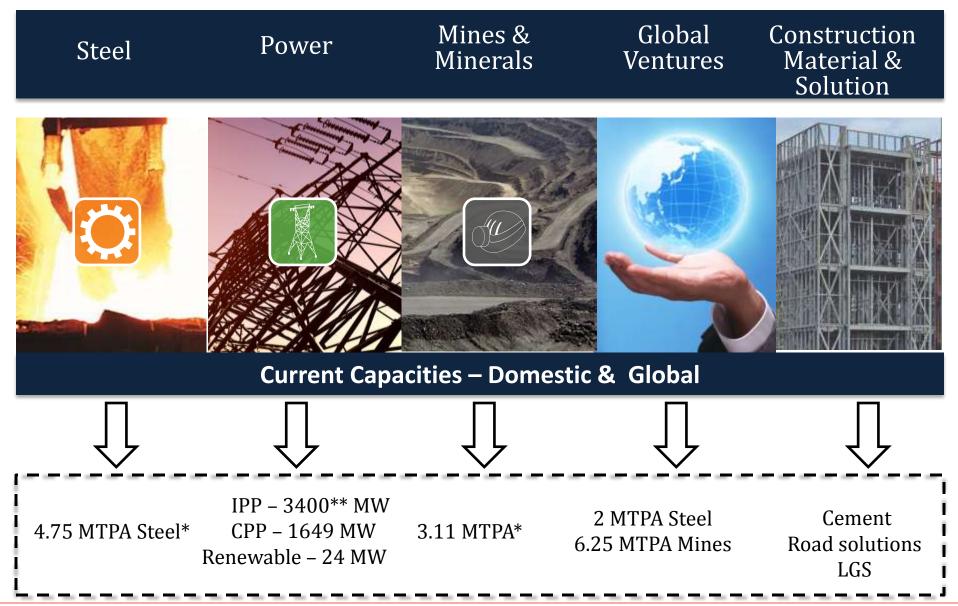
India will continue to grow & Consume More Steel

- India's per capita steel consumption at 59.4 Kg below World average of 217 Kg (2014)*
- Consumption of steel products is bound to increase with economic growth.
- Key initiatives being undertaken by Government would propel Steel demand:
 - Housing for all by 2022
 - "Make in India" lead to localization of manufacturing
 - 24x7 Power for All initiative by 2019
 - 100 Smart Cities by 2022
 - AMRUT, Bullet Trains & Metro Rails, Railway Corridors, Dedicated Freight Corridors
 - 175,000 MW Clean-Energy initiative by 2022



Business Segments





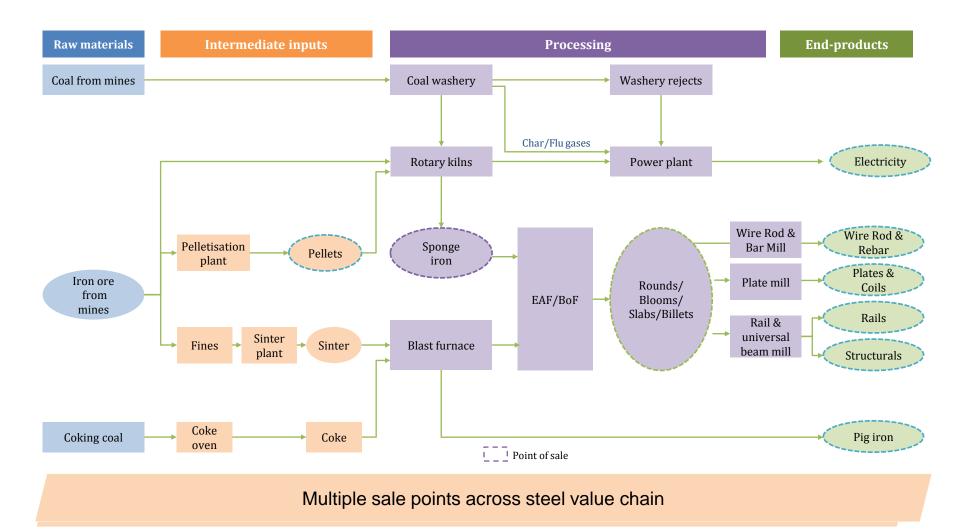
• Domestic

**Includes 600 MW - synchronized & will be commissioned in FY16





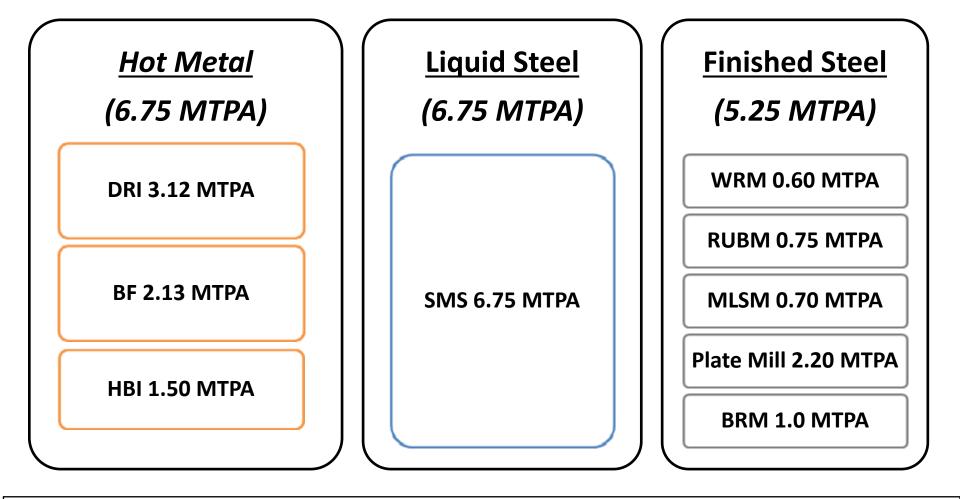
Integrated Operations with multiple point of sale





Steel Capacities across Life Cycle

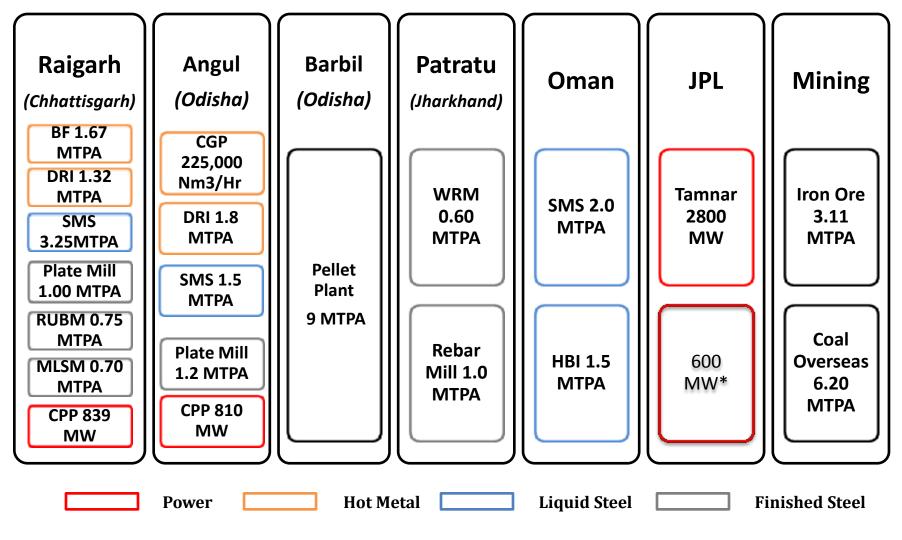




BRM 2.8* - Will be commissioned by 1QFY17 — Effective Finished Steel 8.05 MTPA



Integrated & Diversified operations of scale

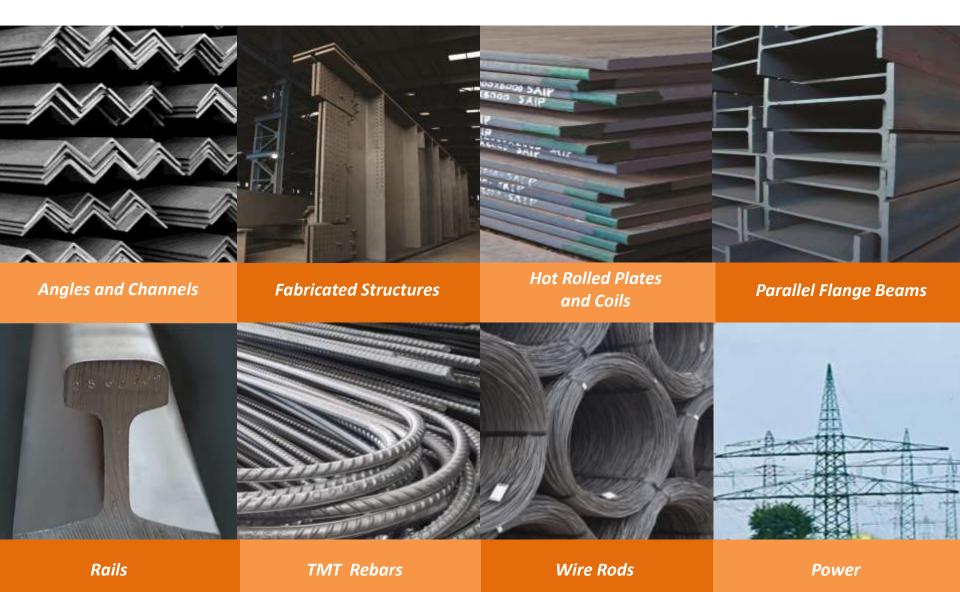


** To be commissioned



JSPL Product Range



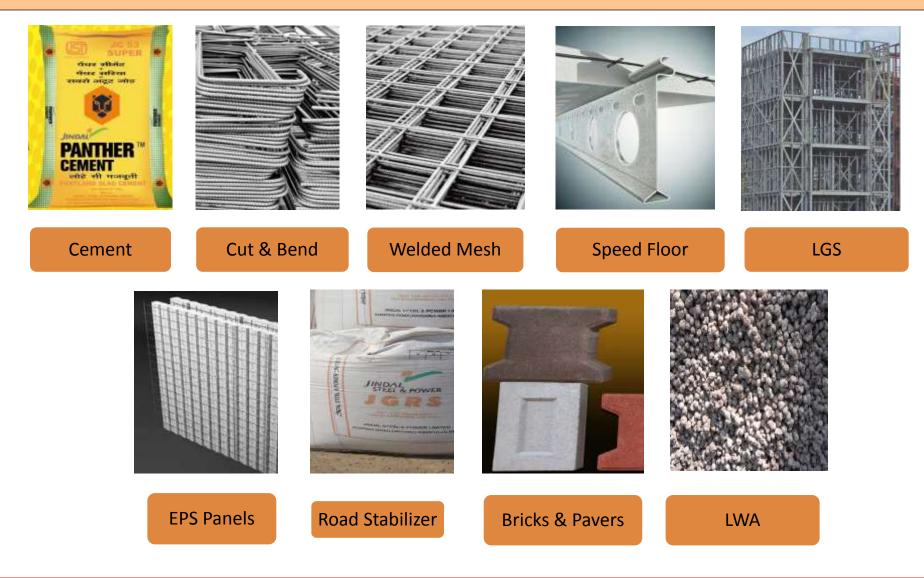


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Value Added Products – help in higher Turnover & EBITDA margins



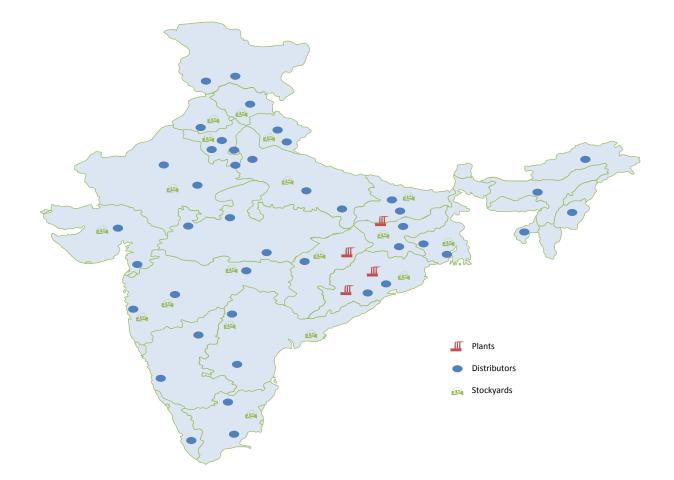




THE PANTHER ADVANTAGE Construction TMT Rebars

- ✓ Compelling Brand Recall
- ✓ Customer centric B2C Model
- \checkmark Panther epitomizes strength & agility the brand promise
- ✓ Jindal Panther USP
 - $\checkmark\,$ Excellent bonding with cement
 - ✓ Uniform Parallel Rib Pattern
 - ✓ Earthquake Resistant
 - ✓ Corrosion Resistant
 - ✓ Greater Resistance to Fire

PANTHER Extensive Sales and Distribution Network JINDA

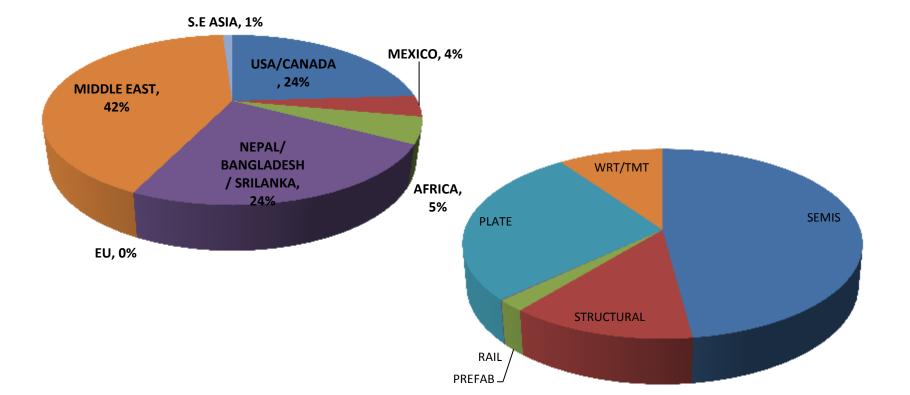


Pan India presence with multiple customer touch points



COUNTRY / PRODUCT WISE PERFORMANCE 2014 -15







INDAL

	1				
CPW-	NPCIL	कोळण रेतने कॉपिरेशन लिमिटेड (भार समय क उक्स) सामि स्वार्थ का अपर राजस्वारमाण गा। अर्टल्ल्यान नेवित किलाविष्ठ	Bindi det äve svärdlässe fieldeta Belle kelfiko Raul CORPORATion Lita	Ó	N T T T T
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Customer base comprising large public and private sector clients





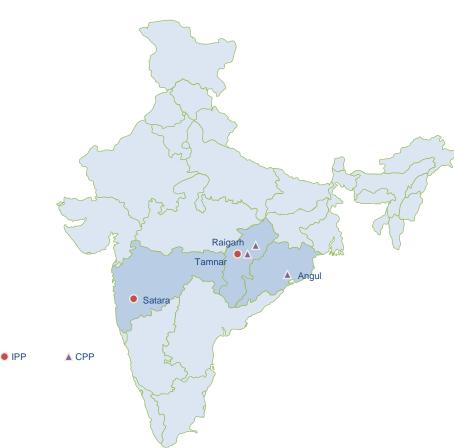
POWER BUSINESS







Power Capacities at a glance



Independent Power Projects (IPP)

Project	Capacity (MW)	Fuel	Configurati on	Status
Tamnar 1 ^(a)	1,000	Coal	4x250 MW	Operational
Tamnar 2 ^(a)	2,400	Coal	4x600 MW	1,800 MW operational, balance 600 MW synchronized
Satara ^(b)	24	Wind	18x1.5 MW	Operational

Captive power projects (within JSPL)

Project	Capacity (MW)	Fuel	Configuration	Status
DCPP, Raigarh	540	Coal	4x135 MW	Operational
JSPL, Raigarh	299	Coal & waste heat	2x25 MW & 40 MW (Waste heat) 2x55 MW 3x25 MW 24 MW	Operational
Angul, Odisha	810	Coal	6 x135 MW	Operational

One of the largest thermal portfolios in India



IPP - JINDAL POWER LIMITED





EUP -I 1000MW (4 X 250) EUP -II 1200MW (2 X 600)

EUP -III 1200MW (2 X 600*)

*600 MW Synchronized, Await Commissioning





Key Contractual Arrangements for JPL



Raw materials, transmission & PPAs in place for achieving higher PLF





PPA Arrangements

			Period		
Project	Buyer	Туре	From	То	Quantum (MW)
Tamnar II (Phase 1)	Tamil Nadu	Long Term	Feb-14	Sep-28	400
Tamnar II (Phase 1)	KSEB	Long Term	Jun-16	May-41	200
Tamnar II (Phase 1)	K3ED	Long Term	0ct-17	Sep-42	150
Tamnar II (Phase 1)	Chhattiagarh	Long Term		operation of Unit ete life of plant	60
Tamnar II (Phase 2)	Chhattisgarh	Long Term		operation of Unit ete life of plant	60

Around 30% of total commissioned capacity tied up *

* 2800MW Out of 3400 MW (IPP)





Upcoming PPAs

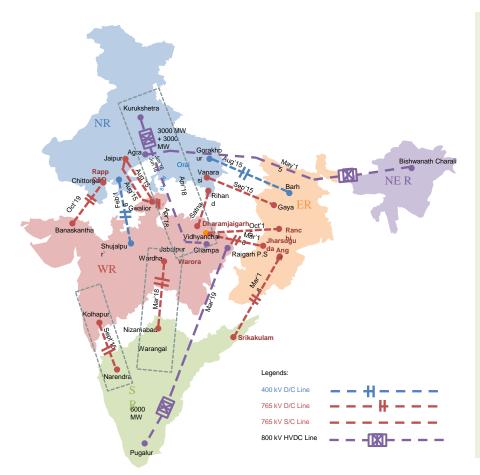
Procurer	Туре	Quantum (MW)	Schedule delivery	Tenure (years)
Uttar Pradesh	Long Term	2,800	0ct-16	15
Bihar	Long Term	500	3 year after submission of RFP	NA
Uttar Pradesh	Long Term	1,000	Oct-16	15

JPL - Well placed on account of low capital cost base





Upcoming Transmission Infrastructure



- Tamnar II (Phase 1):
 - ✓ 350 MW KSEB PPA, transmission corridor is expected from Jun-16
- Long term access from WR to NR granted for 557 MW is expected to be available by Jun-16 upon commissioning of Champa – Kurukshetra HVDC link (3,000 MW). This will be useful for power sale to UP
- No constraint in power evacuation to Western and Eastern Region entities including Bangladesh, where we have participated for 250 MW power supply

Transmission constraints expected to be resolved in the near term



JPL Financials



Particulars	Net Sales (Million USD)	PAT (Million USD)	Generation (MU)	PLF
Year 2014-15	3,228	(171)	10636	93% (EUP 1)
Year 2013-14	2,457	1,107	8282	92%
Year 2012-13	2,510	1,113	7973	91%
Year 2011-12	3,040	1,765	8589	98%







JPL- Snapshot of Key Financials

Particulars	2015-16		2014-15
Paruculars	Q3	Q2	Q3
Turnover	815	889	825
EBITDA	186	168	414
EBITDA%	23%	19%	50%
PBT	51	61	(798)
PAT	38	45	(758)
Depreciation + Amortization	130	130	131
Cash Profit	171	178	-532
Generation (million units)	2,580	2,728	2699
PLF (%) - 4X250 MW	70%	60%	96%
PLF (%) - 3X600 MW	26%	35%	20%

Inspite of merchant prices being soft, EBITDA improves due to operational efficiency & reduced coal cost in 3QFY16





JPL- Snapshot of Key Financials

Particulars	9 Mon	ths
r al uculai s	2015-16	2014-15
Turnover	2,314	2,454
EBITDA	533	1,339
EBITDA%	23%	55%
PBT	148	(176)
PAT	109	(250)
Depreciation + Amortization	389	390
Cash Profit	506	155
Generation (million units)	7,184	7,944
PLF (%) - 4X250 MW	58%	96%
PLF (%) - 3X600 MW	28%	13%





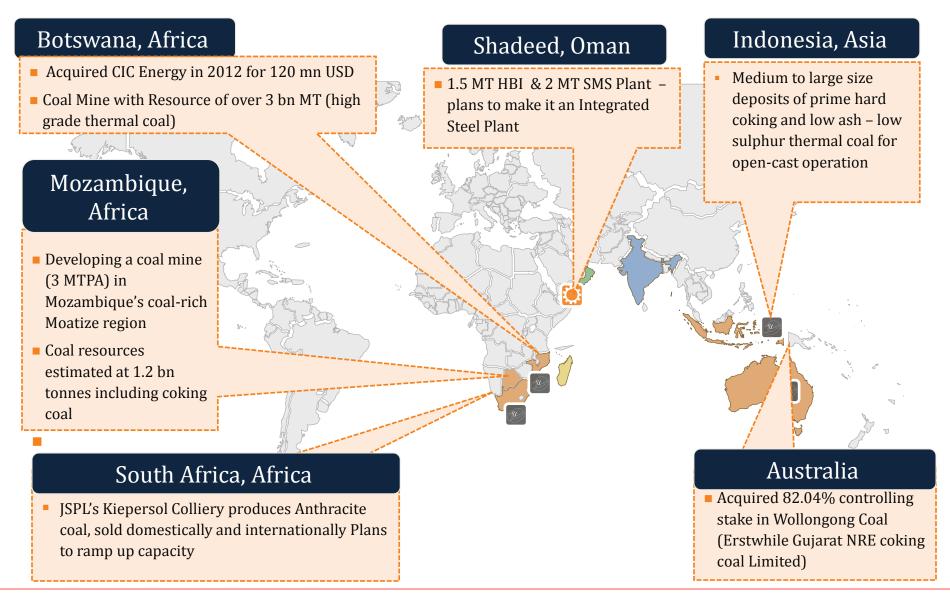
GLOBAL VENTURES





Summary of International Operations

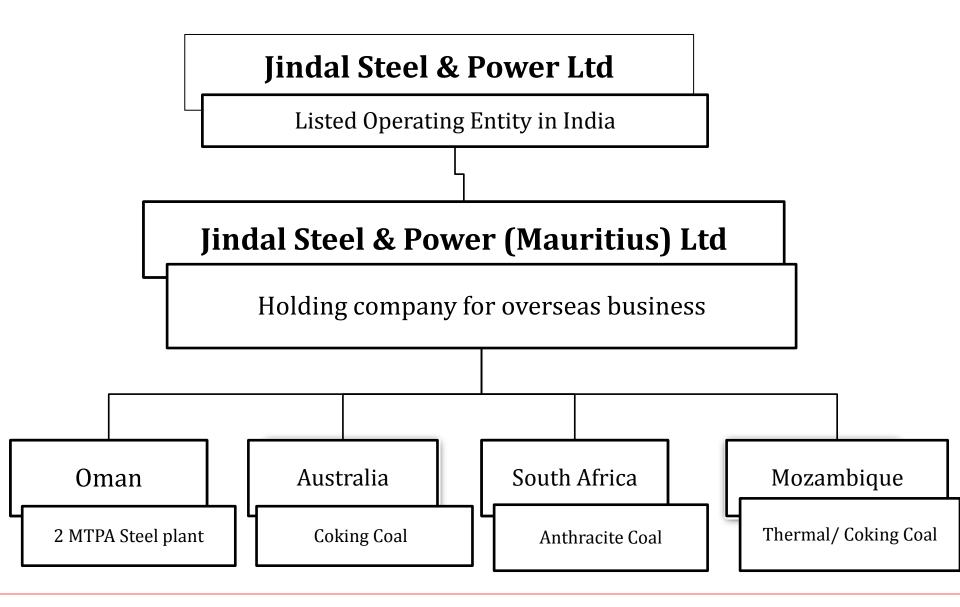








Holding structure for global operations





Jindal Shadeed Iron & Steel, Oman



Marching towards becoming a Fully Integrated Steel Plant









Oman - Salient Features

- First & Largest Integrated steel plant of Oman
- Third largest in Arabian Peninsula
- Port based steel plant
- > Largest Arc furnace in Arabian Peninsula, with contracted natural gas
- Worlds Best Performing Midrex plant (category 1.5MTPA)
- Products : HBI, Blooms & Billets





Sourcing of Raw Materials - Oman Plant

- Iron Ore Pellets from Vale (Next door neighbour)
- Natural Gas from Oman Government through long term contract (*at concessional prices*)
- Scrap from External Purchase

Key Markets

Sales break up by geography (FY-15) Sales break up by customer (FY-15) Saudi Arabia Others Others Italv Fecat US South Korea Vilmeks UAE Ethiopia Arcellor South Africa Al- Wataniyah Conares China JSW India Sohar Steel Kuwait **Emirates** Oman



Kiepersol Colliery, South Africa



An Underground Anthracite and Lean Bituminous Coal mine



- > **Location:** Piet Retief in Mpumalanga province, South Africa
- **Resources :** Up to 40 MT
- ➤ Reserves: 22 MT
- Products : Anthracite coal
- Mining Capacity : Can be expanded to 1.2 MTPA capacity annually





Open Cut Coking & Thermal Coal Mine



- Location: Chirodzi, Mozambique (105 kms from Tete)
- **Resources** : 2,000 MT
- ➤ Reserves: 132 MT
- > **Products :** Semi Hard coking coal , High Grade Thermal Coal
- Mining Capacity : 3 MTPA





Mozambique - Salient Features



Thermal Coal Asset

Coking Coal Asset

Exploration License over 100 square kms. in Central Kalimantan

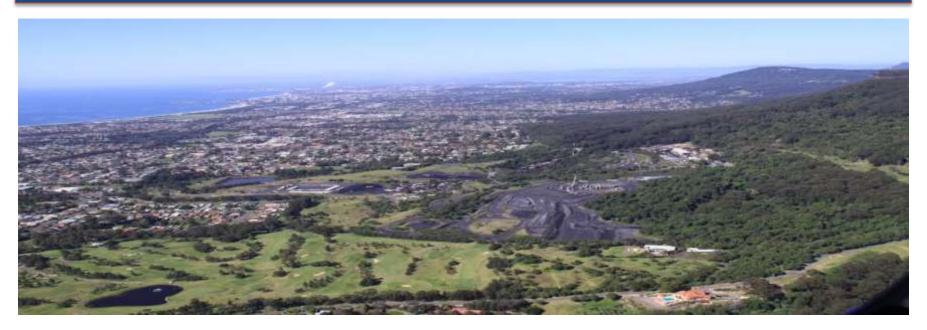
Medium to large size deposits of prime hard coking

- Large size deposit of low ash low sulphur thermal coal for open cast operation
- MoU signed with Bupati Barito to develop road for coal hauling
- Return load for 200,000 MT tonnages secured resulting in decrease of logistics costs
- Infrastructure developed in Moatize for storage and loading of coal into trains





Two Mines with Unique unmatched location & strategic advantages

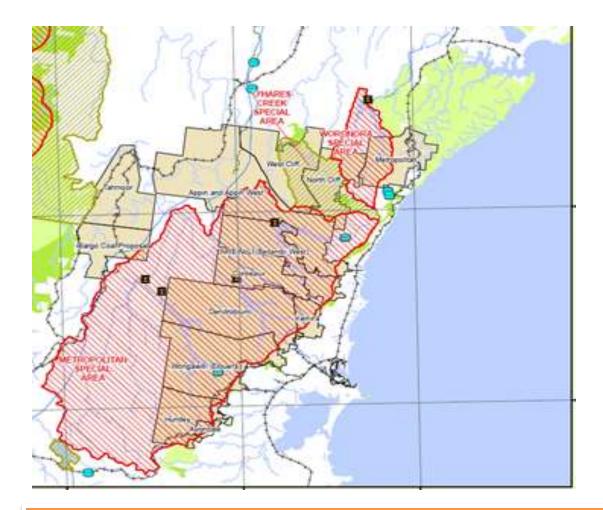


- Location: Russell Vale & Wongawilli (Wollongong 80 kms. South of Sydney)
- ➤ Reserves : 175 MT
- Products : High Quality Coking Coal
- Mining Capacity : Targeting 2 MTPA
- Logistics : Port Kembla Less than 20 kms





Australia - Salient Features



> Unique Geographic Location

- Wollongong(80 kms. South of Sydney)
- Experienced mining community available
- Port Kembla: Less than 20 kms with sufficient coal handling and Cape size capacity
- Easy and reliable connectivity through Rail and Road

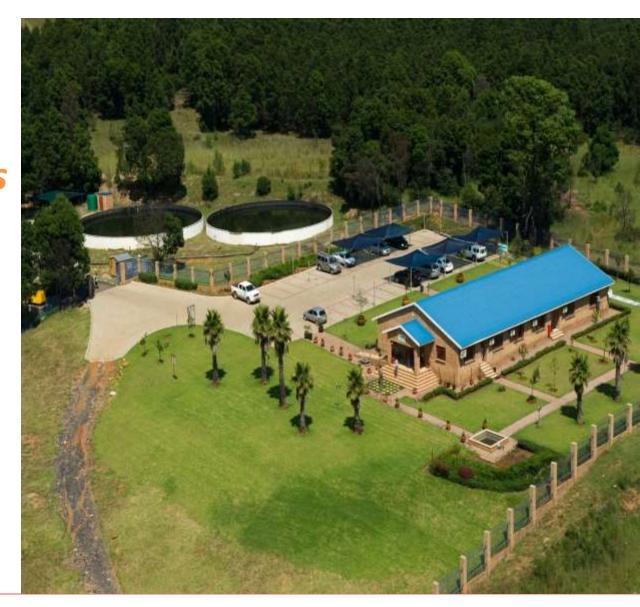
Unique unmatched location with significant strategic advantages





JSPL – Financials & Operational Highlights







Consolidated Financials at a Glance



	FY10	FY11	FY12	FY13	FY14	FY15
INCOME STATEMENT						
Revenue	11,152	13,194	18,351	19,807	19,286	19,401
EBITDA	5,232	6,398	6,935	6,669	5,776	5,483
PAT (Before Exceptionals)	3,635	3,804	4,002	2,912	1,894	457
PAT	3,635	3,804	4,002	2,912	1,894	-1,278
Cash Profit	4,760	5,115	5,575	4,593	3,876	2,064
BALANCE SHEET						
Gross Block	21,109	29,317	35,802	45,912	63,056	70,301
Net Worth	10,387	14,088	17,931	21,150	21,191	19,306
Net Debt	8,436	12,854	15,616	24,430	35,419	42,929
SIGNIFICANT RATIOS						
EBITDA Margin (%)	47	48	38	34	30	28
Net Profit to Sales (Before Exceptionals)(%)	33%	29%	22%	15%	10%	2%
Net Profit to Sales (After Exceptionals)(%)	33%	29%	22%	15%	10%	-7%
Return on Net Worth (Before Exceptionals) (%)	35%	27%	22%	14%	9%	2%
Return on Net Worth (After Exceptionals) (%)	35%	27%	22%	14%	9%	-7%
Long Term Debt Equity Ratio	0.59	0.7	0.61	0.77	1.29	1.83
EPS (INR/Share) <i>(Before Exceptional)</i> (a) (b)	39.1	40.8	42.4	31.1	20.5	5.0
EPS (INR/Share) (a) (b) (After Exceptional)	39.1	40.8	42.4	31.1	20.5	-14.0





Standalone 3Q FY 16 - Snapshot of Key Financials

Deutieuleur (Dun ees in Course)	For the Quarter ending				
Particulars (Rupees in Crores)	31.12.2015	30.09.2015	30.06.2015	31.12.2014	
Total Revenue	2,944	3, 1 81	3, 14 8	3,549	
EBITDA	422	641	724	1,034	
EBITDA %	14%	20%	23%	29%	
Depreciation	<mark>394</mark>	249	501	459	
Finance costs	<mark>658</mark>	<mark>676</mark>	691	555	
Profit/(loss) before Tax (PBT)	(629)	(282)	(428)	(767)	
Tax	(226)	(79)	(160)	(97)	
Profit/(loss) after Tax (PAT)	(403)	(204)	(267)	(670)	





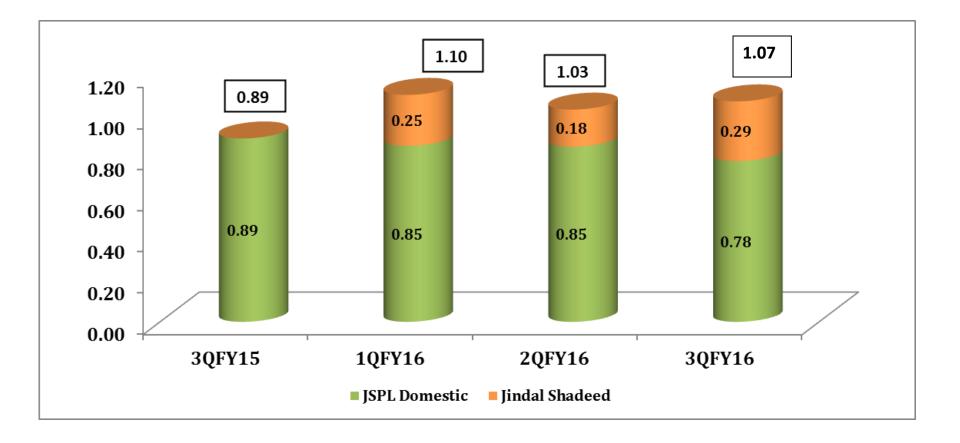
Consolidated 3Q FY 16 - Snapshot of Key Financials

Particulars (Rupees in Crores)	For the Quarter ending				
raruculars (Rupees in crores)	31.12.2015	30.09.2015	30.06.2015	31.12.2014	
Total Revenue	4,362	4,719	4,458	5,073	
EBITDA	550	988	1,048	1,453	
EBITDA %	13%	21%	24%	29%	
Depreciation	638	500	747	715	
Finance costs	806	765	851	702	
Profit/(loss) before tax & exceptional item	(889)	(253)	(506)	42	
Exceptional item	(91)	439	-	1,855	
Profit/(loss) before Tax (PBT)	(798)	(693)	(506)	(1,813)	
Tax	(212)	2	(150)	(138)	
Profit/(loss) after Tax (PAT)	(586)	(695)	(355)	(1,675)	





Consolidated Steel Production

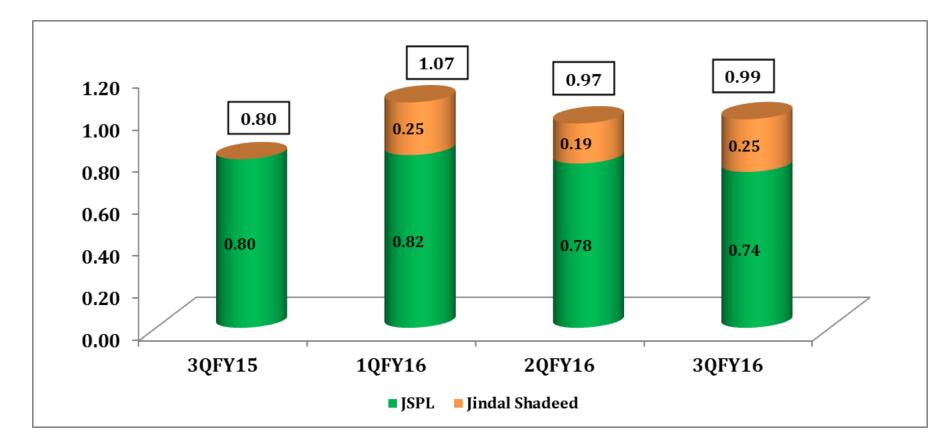


Total Steel Production up 19%* 🕇





Consolidated Steel Sales Volumes



Total Steel Sales volumes up 23%* 🕇





Key Initiatives & Project Updates

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Despatch of 1st rake carrying 260m long rails



- > JSPL welded and despatched 260 Meter long Rail Panels from its Raigarh Plant.
- > Will be used in the Dedicated Delhi Kolkata freight corridor.
- With this achievement, JSPL has entered into the highly competitive Long Rail segment which commands higher NSRs





Converted : EAF to NEOF (Zero power furnace)



- JSPL has successfully converted one of its Electric Arc Furnace(EAF) to a basic oxygen type furnace.
- Would result in i) lower Thermal coal requirement (as more hot metal produced through Blast Furnace route will be used) ii) power savings and iii) eliminates consumption of Electrodes.
- > This will result in substantial saving in our steel making (liquid steel) cost at Raigarh. .





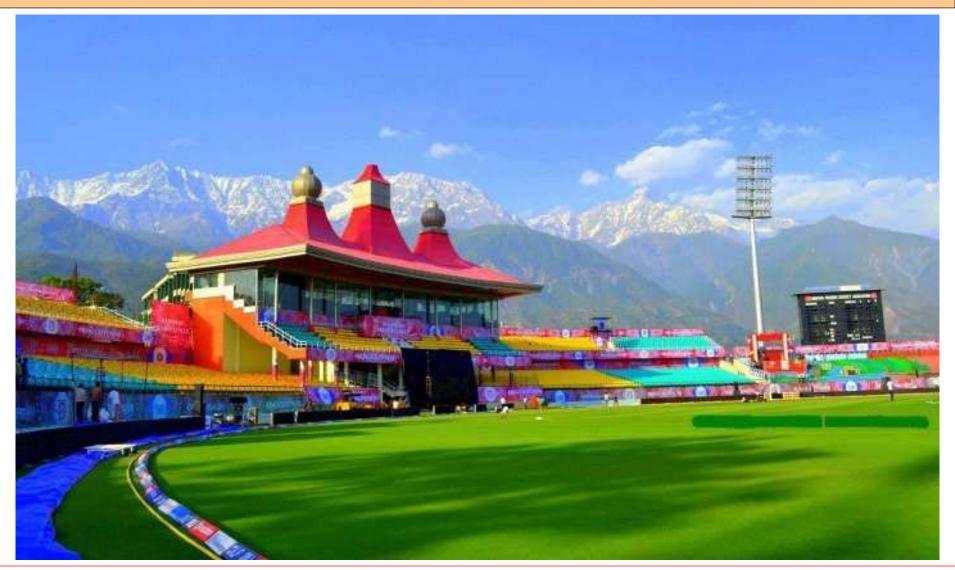
Centrade Business Park, Noida







Dharamshala Cricket Stadium

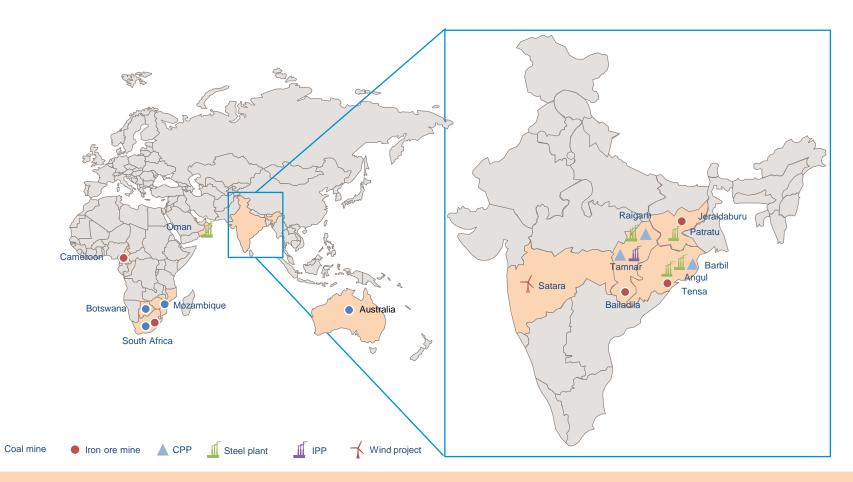






Facilities at a glance





Presence in resource rich regions well connected with evacuation infrastructure





Chhattisgarh State

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JSPL, Raigarh









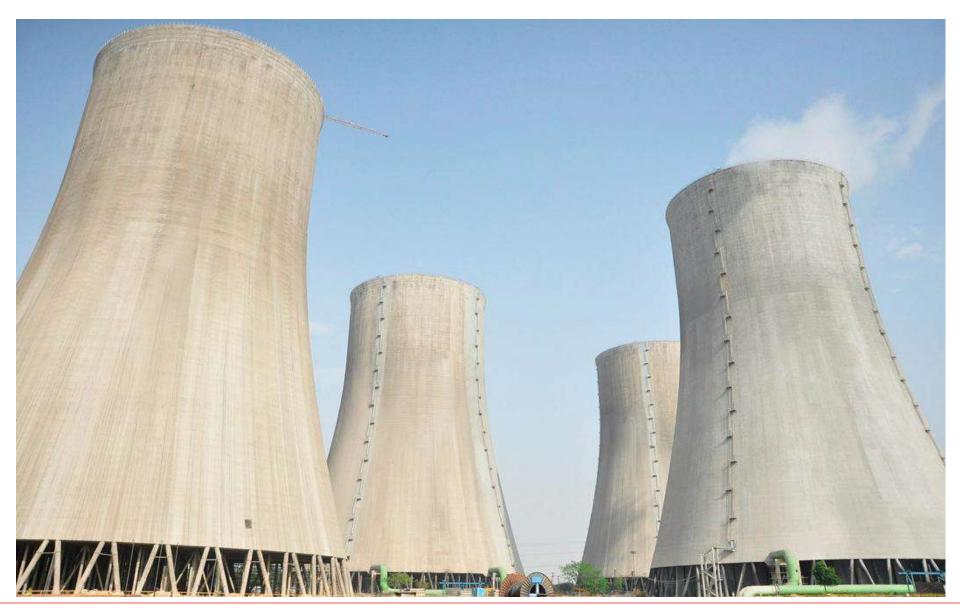


Heavy Machinery Division, Raipur













Odisha State



JSPL, Angul







Special Grade Plates – Angul





• Developed steel grades for various critical applications like boilers, ship building, petroleum pipes, high strength grades for automotive and earth movers, structural steel for oil exploration platforms, grades for making warships , ballistic launch applications and bullet proof vehicles, stainless steel low thickness plates for nuclear application



Pellet Plant, Barbil









Jharkhand State



JSPL, Patratu









Recent Awards & Recognitions

- JSPL-Barbil Pellet Plant awarded with most prestigious JIPM award for TPM -Excellence
 - First pellet plant in the world to be conferred with this JIPM award
- Jindal Shadeed won following laurels
 - Prestigious "Sultan Qaboos Award" for Industrial Excellence by the Ministry of Commerce and Industry on February 9, 2016
 - 2016 Steel Manufacturing Product Line Strategy Leadership Award, GCC'', at GIL 2016: Middle East, Dammam, Saudi Arabia on February 10, 2016
- Jindal Shadeed have received 2 Awards from Midrex
 - For the achievement of 5 Million tons of production within 4 years of Operation [2011 2014]
 - For the achievement of Exceptional annual operational availability for the year 2014 -98.51%. (Total 3 plants have received the awards out of 72 Midrex DR Plants in the world, and Jindal Shadeed stands number 2.)
- JSPL Raigarh got placed in Limca book of world records' for manufacturing longest 121 meter long single piece track rail
- JPL received "Par Excellence Award for 5'S implementation" by QCFI on 7th Nov'15



Making Sustainability A Focus Priority





A Responsible Corporate Citizen



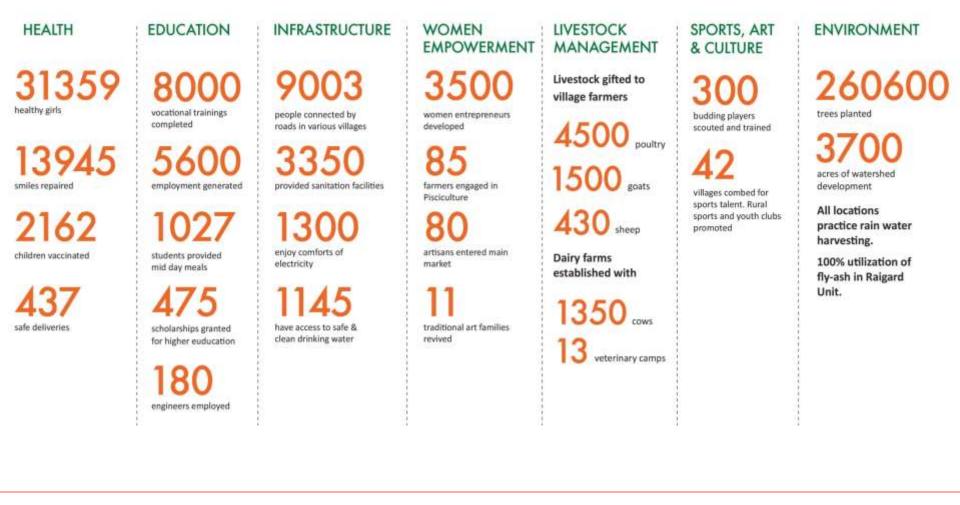
9 PILLARS OF CSR





A Responsible Corporate Citizen





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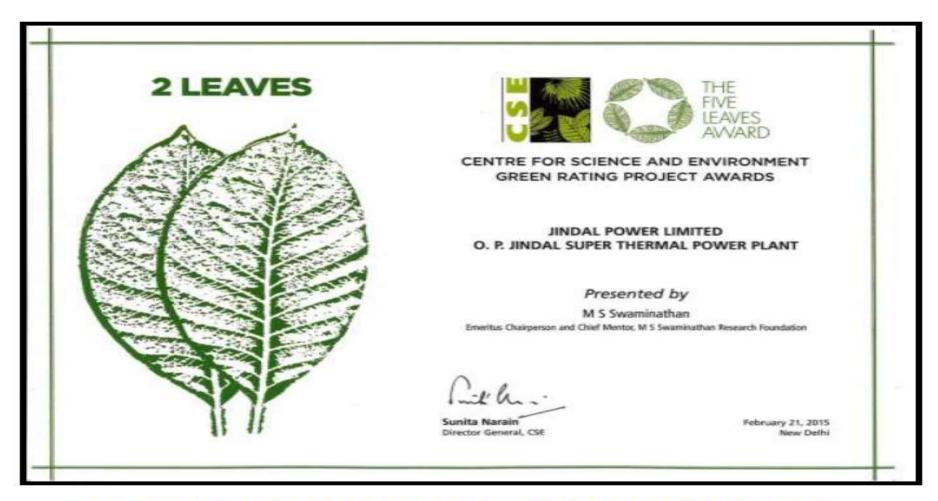
Award and Accolades for JSPL (2014-15)

- National Award for Excellence in Energy Management 2014, CII
- National Award for Innovative Training Practices, ISTD Delhi, 2014
- Dun & Bradstreet Infra Award 2014 in Power Category
- Chhattisgarh Industrial Health & Safety Award, Govt of Chhattisgarh, 2014
- Award for Innovative HR Practices, Global HR Excellence Awards, 2015
- Best CSR Practice Education, Think Media Inc., 2014
- Project Excellence Award, Global Symposium, 2014
- Procurement Excellence Award: "Outstanding Leader in Procurement" at the 2nd Annual CPO Forum India & Awards 2014.
- Innovation in Employee Retention Strategies, Greentech Foundation, 2014
- 2nd Best in Overall Mining Mega Mines Group, Annual Safety Fortnight Competitions, 2015





Recent Award and Accolades for JPL



2 LEAVES AWARD FOR ENVIRONMENT AND ENERGY PERFORMANCE



Other Award and Accolades



PLATINUM SIPO

CONSERVATION & NTING AWARDS

2013	International Safety Award with merit 2014 by British Safety Council, UK. World CSR Congress Award 2013 Greentech CSR Award 2013	Global H
2012	Golden Peacock National CSR Award 2012	
	Ranked No.1 as Wealth Creator in India over a 10- year period (Business World)	
	Awarded the Dun & Bradstreet- Rolta Corporate Awards 2011	ety GREENTECH
	Ranked 3rd in the Metals Category of Business World's India's Most Respected Companies Survey	ard zor Safety & Fire
2011	Received the Forbes Asia's 'Fabulous 50' International Award	Admired_Top He CONFE
	Golden Peacock Innovation Management Awards	4 SEPTEMY CIDA GOA GOA
	Greentech Award for 1st Position in Metal & Mining Industries	
	World HRD Congress CSR Award on women empowerment	and by
	Rated the World's 2nd Largest Value Creator by Boston Consulting Group (BCG), based on Total Shareholder Return from 2005-2009, and the largest Value Creator in Mining and Materials category	FOUND N G
- 2010	Received the Forbes Asia's 'Fabulous 50' International Award	N GA
2010	Golden Peacock Innovation Management Awards	
	CSR Excellence Award 2010 by ASSOCHAM for promoting and propagating Corporate Social Responsibility initiatives	F ATLO
	Received the CNBC's Most Promising Entrant into the Big League at IBLA	LATIC DAY
	National Energy Conservation Award	
2009	Golden Peacock Innovation Award 2009	
	Winner of 'Shrishti Green Cube Award 2009	
	SAIL HR Excellence Award 2009	STERT OF REAL



Health & Safety Best Practices





SAFETY INDUCTION



ON-THE-JOB SAFETY TRAINING



SAFETY REVIEWS



SAFETY AUDITS / INSPECTIONS



Health & Safety Best Practices





TOOL BOX MEETINGS



SAFETY AWARDS/REWARDS









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