Mahindra LIFESPACES

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Investor Presentation Q2 FY2022

> Mahindra Happinest at MWC Chennai Artist's impression

DISCLAIMER

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The Company uses carpet areas as per RERA in its customer communication. However, the data in saleable area terms has been referred in this Presentation, to enable continuity of information to investors and shall not be construed to be of any relevance to home buyers / customers. The information given in this Presentation does not purport or tantamount to any disclosure under RERA and should not be construed to be or constitute advertisements, solicitations, marketing, offer for sale, invitation to offer, invitation to acquire including within the purview of RERA.

The Company's operations have been impacted by the COVID-19 pandemic. Considering the evolving nature of the pandemic, its actual impact in future could be different from that estimated as on the date of this Presentation. The Company will continue to monitor any material changes to future economic conditions.

The operating numbers mentioned in the Presentation are for the Company and its subsidiaries / joint ventures / associates engaged in the real estate business (mainly MLDL, MHPL, MBDL, MITL, MRDL, MHDL, MWCDL, MWCJL, MIPCL & MIPPL)

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4 MLDL Financials

5 MLDL Leadership

MLDL Overview

Snapshot

At Glance

Stock Performance

Strengths

Strategy

Highlights – Operational & Financial

MLDL SNAPSHOT

Committed to transforming India's urban landscape through its Residential and IC&IC developments

25+ years Of Legacy 2 Business Verticals: IC&IC Residential

Rs. 4258 cr Market Capitalisation as on 30th Sep'21

5000+ acres

Development footprint of IC&IC Business

> 3 cities Presence in IC&IC Business

190+

IC&IC Clients across 3 locations from 15+ countries

43

Residential Projects

6 cities

Presence in Residential

Business

80+ Awards

Sustainable

Urbanization Mission

18.45 msft Completed Development in Residential Business

500+ Employees

100% Green Portfolio 12500+ Happy Residentia

Happy Residential Customers

Mahindra[®] Lifespaces

Ranked 17th among India's Great Mid-Size Workplaces 2019, by the Great Place to Work Institute

27.4 msft

Development footprint Of Residential Business

MLDL AT GLANCE - EVOLUTION

Progressing on our way to achieve core purpose of following triple bottom line philosophy viz., People, Planet and Profit.

Entry	 • Merger • MWC Chennai Launch 	MWC Jaipur Launch	 • SCM JV • Happinest Launch 	• Sumitomo JV• TERI Partnership	 Financial Partnership Rights Issue Origins Launch 	 Origins Chennai Launch Origins Ahmedabad development IFC Partnership 	• 100 th client at MWC Jaipur
1994	2001-2002	2007	2013-2014	2015-2016	2017-2018	2019 - 2020	2021 onwards
Mahindra Group forays into real estate business as Mahindra Realty & Infrastructure Developers Limited (MRIDL)	 MRIDL and GESCO merge to form Mahindra Gesco Developers Ltd. Launches its first large format integrated business city - Mahindra World City (MWC), Chennai 	Launch of second World City at Jaipur	 JV with SCM Real Estate (Singapore) Pvt. Ltd. for residential project development Launch of new business vertical - Happinest focused on low-cost housing 	 JV with Sumitomo Corp. for establishing industrial park in North Chennai. Partnered with TERI to set up Mahindra TERI Centre of Excellence for Sustainable Habitats 	 Partnered with IFC & HDFC Capital Rights Issue of Rs. 300 cr Launched Industrial Clusters brand – 'ORIGINS' 	 Launch of Origins Chennai Commenced development in Origins Ahmedabad Partnered with IFC for MWC Jaipur and Origins Ahmedabad 	• Achieved milestone of 100 th client at MWC Jaipur
Mahindra	Transforming	g urban landscapes	by creating inspiring	g workplaces and su	istainable commun	ities	

Investor Presentation Q2 FY2022

Lifespaces

MLDL AT GLANCE - AWARDS AND RECOGNITIONS

We have been recognized in many facets - Top Builder, Great Place to Work, Sustainability and many more



 MWC in Chennai and Jaipur ranked as Leaders in the Industrial Parks Rating for SEZs by DPIIT, Government of India
 One of India's Top Builders at the 16th Construction World Architect & Builder Awards 2021

2020

 MWC in Chennai and Jaipur recognized as most promising global free zones by fDi magazine
 Awarded for Sustainable Performance and Corporate Social Responsibility by Indian Chamber of Commerce at Corporate Governance and Sustainability Vision Award 2020



 Mahindra World City recognised as Best PPP model at 5th Businessworld Smart Cities Conclave & Awards 2017
 Received Golden Peacock Environment Management Award 2017.

2019

1. Ranked 17th in the list of **Great Places to Work in India**, in the 'Mid-sized Companies' category

2. MWC in Chennai received bespoke award in deployment of technology at fDi Global Free Zones of the Year 2019

1. Ranked among the 'Top 100 Best Companies for Women in India'

2018

2. 'Nova' at Mahindra World City, Chennai recognised as Low Cost Housing Apartment Project of the Year at 5th NDTV Property Awards 2018 Inised as Best PPP 1. Porter Prize for E d Smart Cities Conclave & at India's National & 2. Ranked 2nd in A ock Environment category of real est 2017. Estate Sustainabilit

2016

 Porter Prize for Excellence In Governance at India's National Competitiveness Forum (NCF) 2016
 Ranked 2nd in Asia, in the 'Diversified'/'Listed' category of real estate companies, in the Global Real Estate Sustainability Benchmarking (GRESB) report

Mahindra[®] Lifespaces

MLDL AT GLANCE - SUSTAINABILITY

1st & only Indian Real Estate Company to publish a Sustainability Report

22+ msft certified developments



certified residential and IC&IC projects

CSR Budget allocated for Environment, Education, Health & Community Development initiatives To us green is not just a colour, it's a commitment



Recognized by CDP, TCFD, GRI & GRESB

- 1. CDP B rank in Climate Disclosure & CDP A Rank in Supply Chain
- 2. Plan to become carbon neutral by 2040, signatory to SBTi
- Ranked 3rd in Asia in GRESB Real Estate Assessment
- 4. Ranked 1st in Asia in GRESB Public Disclosure

Mahindra TERI Center of Excellence for research on environment related activities

Founding member of Sustainable Housing Leadership Consortium (SHLC)

Green Army: mission to create 1 million caring citizens Launched Online module due to Covid-19

ESG Initiative: **1. Environment** - Build Ecological Capital **2. Social** - Build Social & Human Capital **3. Governance** - Build Financial Capital



1st position for Sustainability Performance



MWC Chennai is India's first certified zero waste to landfill city



Zero waste-water discharge at all facilities



MWC Jaipur received C40 Stage 2 Certification



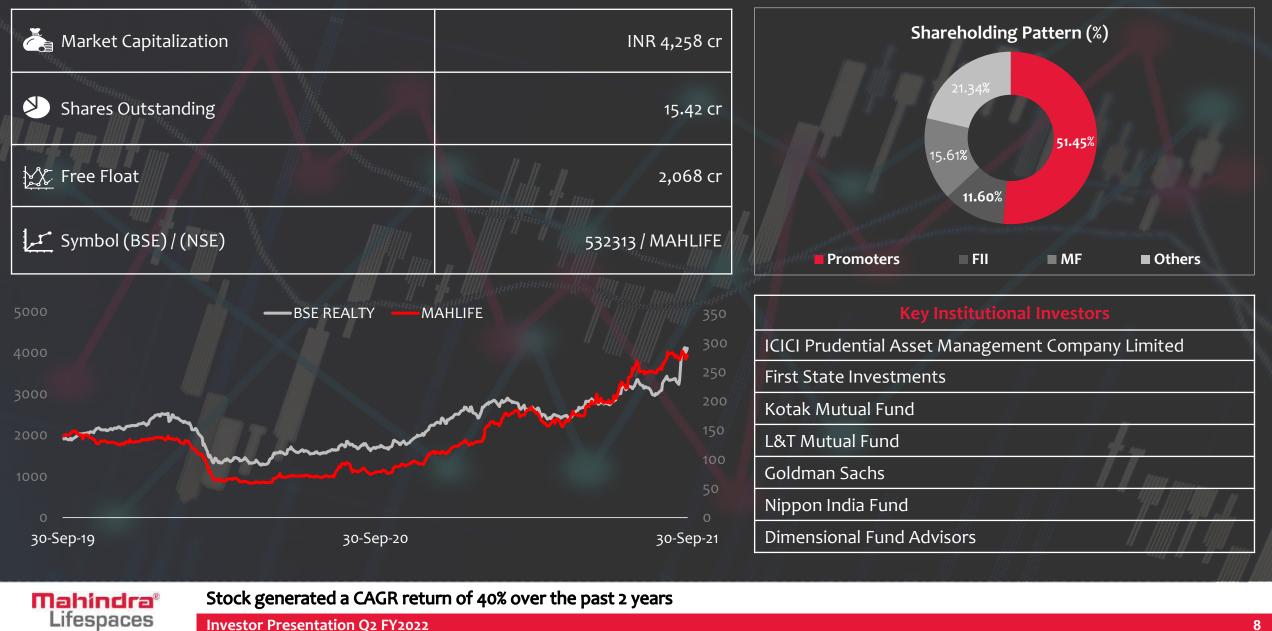
2nd position in Corporate Social Responsibility



Only company with 100% Green Portfolio

MLDL STOCK INFORMATION

As on 30th September 2021



MLDL STRENGTHS

Organised players likely to benefit disproportionately

Stakeholders Preferences

- Buyers' inclination towards renowned developers & ready or near-ready inventory
- Landowners choose to deal with organised developers with strong balance sheet
- Lenders prefer funding reputed & well governed developers

Enhanced Affordability

- Multi-decadal low interest rates
- Rise in income level
- Increase in household savings

Mahindra[®] LIFESPACES

- Strong Brand & Parentage
- Access to Capital at Low Cost
- Differentiated Products &
- Customer Experience
- Consistent Positive Cashflows
- Good Corporate Governance
- & Transparency
- Sustainable Development

Regulatory Reforms

- RERA Transforming the RE landscape
 - $\circ~$ Shift of purchasing power to buyers
 - Builder's accountable for timely delivery & quality
 - Financial discipline & transparency
- Demonitisation: Demand significantly dominated by end consumer
- GST: Operational transparency

Government Initiatives

- Stamp duty cuts in select geographies
- Pradhan Mantri Awas Yojna Scheme
- Affordable Rental Housing Scheme
- Performance Linked Incentive Schemes



Crafting lives and creating lasting value for our customers

MLDL STRATEGY

RESIDENTIA	L			IC & IC			
	Annua	al Sales	Rs. 2500 cr by 2025		Annual	Lease	Rs. 500 cr by 2025
Rs. 695 cr				Rs. 129 cr			
2021		2025	12/	2021		2025	
MMR & Pune Target Markets	0.5 tO 1.5 msft Development potential per project	3-4 Land acquisitions every year, worth sales potential of Rs. 2000 cr	Land acquisitions in well-developed			Origins Pune & Origins Chennai Ph2 Launch of new parks	Exploring allied opportunities in Build to Suit lease premises

Mahindra[®] Lifespaces

Vision to grow > 3 times by 2025

MLDL HIGHLIGHTS - OPERATIONAL

Q2 FY 2022 0.39 msft 0.20 msft Sales Volume Launches (RERA Carpet Area: 0.24 msft)

Rs. 303 cr Sales Value



Rs. 171 cr Collections





H1 FY 2022

0.56 msft

Sales Volume

(RERA Carpet Area: 0.35 msft)

Rs. 449 cr

Rs. 376 cr Collections



0.20 msft

0.52 msft

Completions

Launches

INTEGRATED CITIES & INDUSTRIAL CLUSTERS

RESIDENTIAL *

27.7 acres leased to 3 customers for Rs. 74.2 cr

MWC Chennai: Leased 15.6 acres of Residential Land to Ashiana Housing MWC Jaipur: Leased 12.1 acres to 2 customers ^

34.5 acres leased to 6 customers for Rs. 88.4 cr

MWC Chennai: Leased 18.7 acres to 2 customers MWC Jaipur: Leased 15.8 acres to 4 customers

Mahindra Lifespaces

₩ ₹

* All figures correspond to MLDL and associates, including JD partner share & commercial units that are part of residential development wherever applicable.

Investor Presentation Q2 FY2022

^ Evernest Shelter Private Limited and Manor & Mews Private Limited

MLDL HIGHLIGHTS - FINANCIAL

(Rs. cr, unless specified)

CONSOLIDATED RESULTS	Q2 FY22	Q1 FY22	Q2 FY21
Income from Operations	59.2	148.2	30.8
Other Income	6.5	6.0	6.6
Total Income	65.7	154.2	37.4
Profit/ (Loss) Before Tax & Share in Net Profit / (Loss) of Associates	12.2	(20.9)	(15.4)
Share in Net Profit / (Loss) of Associates	11.7	1.4	3.7
Profit Before Tax	23.9	(19.5)	(11.7)
Net Profit / (Loss) for the period	13.2	(14.0)	(13.5)
Net Profit / (Loss) after Non-Controlling Interest	6.5	(13.9)	(13.3)
CONSOLIDATED RESULTS	H1 FY22	H1 FY21	FY21
Total Income	219.9	59.5	187.8
EBIDTA*	14.0	(26.9)	(59.8)
Net Profit / (Loss) after Non-Controlling Interest	(7.4)	(33.3)	(71.7)
Net Worth (excluding Non-Controlling Interest)	1,624.5	1,668.0	1,631.1
Net Debt to Equity Ratio	0.01	0.10	0.07
Cost of Debt	6.7%	7.4%	7.1%

Mahindra[®] Lifespaces All figures above are in Rs. cr, unless specified.

* EBITDA includes Other Income and Share of Profits from JV and Associates

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Introduction

Historical Trend

Project Portfolio

Sustainable Future Cash Flows

Robust Technology

MLDL RESIDENTIAL INTRODUCTION

MLDL is pioneering development of green homes and thoughtfully designed living spaces



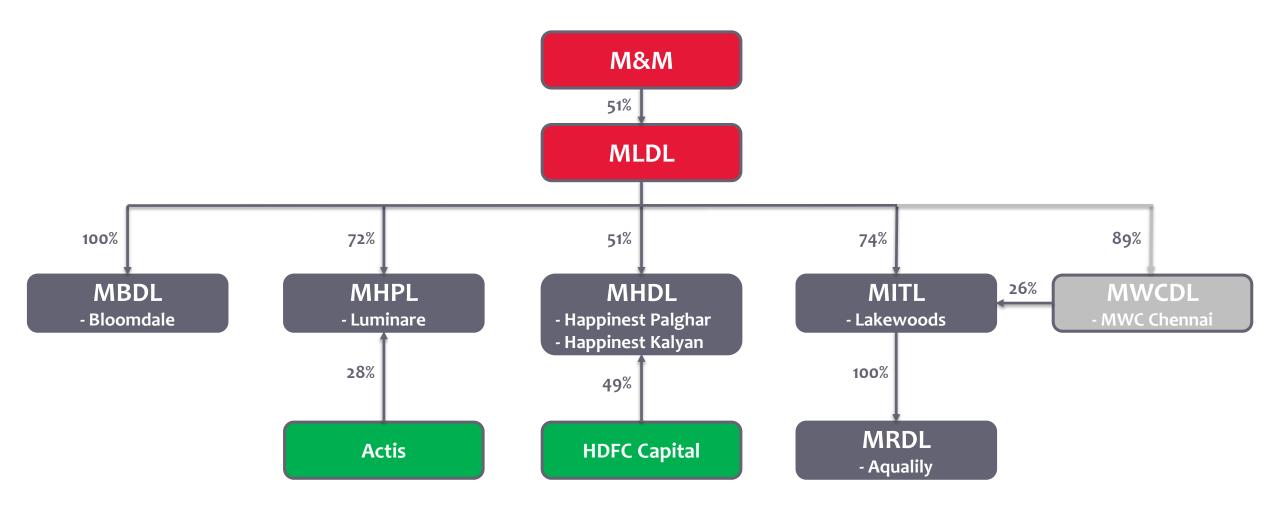
Mahindra[®] Lifespaces

Targeting metropolitan cities like MMR, Pune & Bengaluru

Non-speculative land acquisition in well developed corridor

Focus on differentiated products and customer experience

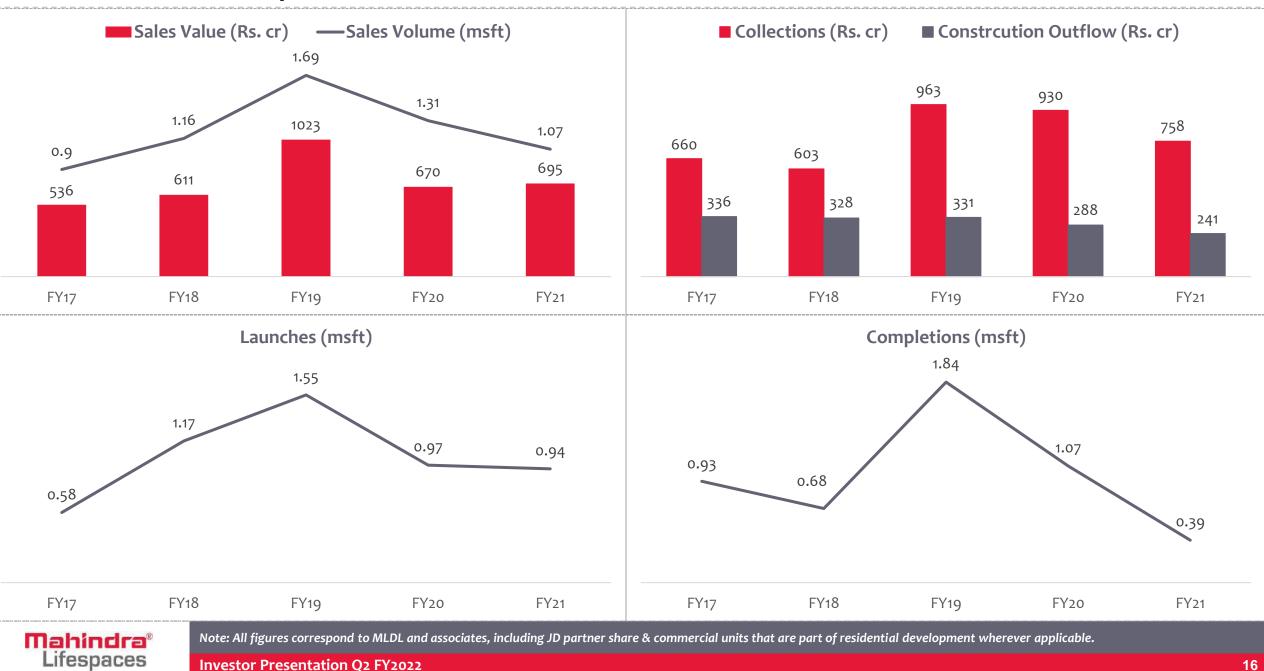
MLDL RESIDENTIAL INTRODUCTION - STRUCTURE OVERVIEW



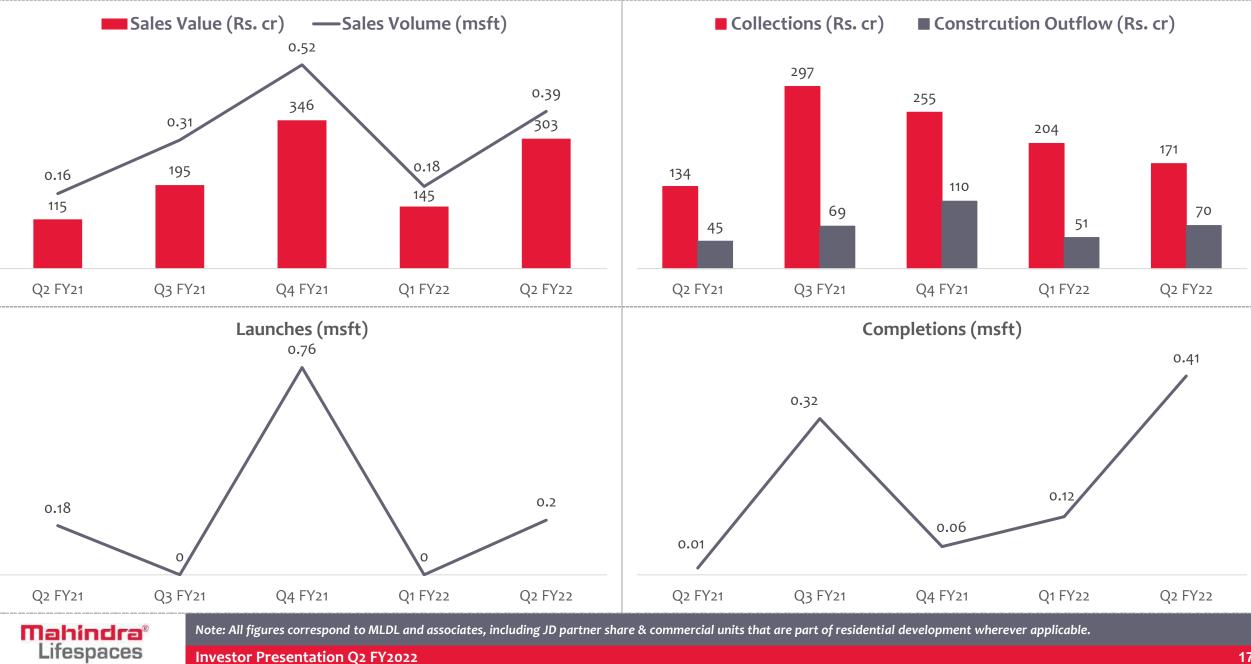


Overview includes assets owning SPVs only. Shareholding percentage are rounded to nearest percentage & based on common equity capital in SPVs.

MLDL RESIDENTIAL | HISTORICAL TREND - ANNUAL



MLDL RESIDENTIAL | HISTORICAL TREND - QUARTERLY



MLDL RESIDENTIAL | PROJECT PORTFOLIO - ONGOING PROJECTS

Location	Project Name	Total Development	Launched Development	Completed Development	Area Sold	Ongoing Development	Area Sold	Sales Value (Rs. cr)	Completion %
		А	В	C	of C	D	of D	of D	of D
	Roots	0.14	0.14	0.00	NA	0.14	0.11	134	78%
MMR	Vicino	0.26	0.18	0.00	NA	0.18	0.11	181	71%
	Alcove #	0.39	0.15	0.00	NA	0.15	0.07	91	30%
	Serenes	0.16	0.06	0.00	NA	0.06	0.00	2	84%
Pune	Centralis	0.34	0.34	0.00	NA	0.34	0.34	213	52%
Nagpur	Bloomdale	1.55	1.55	1.00	1.00	0.55	0.47	202	82%
Chennai	Aqualily	1.58	1.51	1.35	1.35	0.16	0.00	0	37%
	Lakewoods	0.90	0.28	0.00	NA	0.28	0.24	91	76%
	TOTAL	5.32	4.21	2.35	2.35	1.86	1.34	914	66%

Premium Residential

Value Homes

Location	Project Name	Total Development	Launched Development	Completed Development	Area Sold	Ongoing Development	Area Sold	Sales Value (Rs. cr)	Completion %
		A	В	C	of C	D	of D	of D	of D
	Happinest Palghar Ph 1	0.43	0.43	0.16	0.14	0.28	0.22	67	84%
MMR	Happinest Palghar Ph 2	0.36	0.18	0.00	NA	0.18	0.09	32	35%
	Happinest Kalyan	0.84	0.84	0.00	NA	0.84	0.70	379	53%
Pune	Happinest Tathawade	1.19	0.51	0.00	NA	0.51	0.32	184	20%
Chennai	Happinest Avadi	0.73	0.71	0.64	0.64	0.08	0.07	25	74%
Chennai	Happinest MWCC	0.41	0.20	0.00	NA	0.20	0.14	51	8%
	TOTAL	3.96	2.87	0.80	0.78	2.09	1.54	738	41%



Note: Above figures are based on saleable area (msft), unless specified & includes JD partner's share wherever applicable.

Project under Joint Development (JD)

MLDL RESIDENTIAL PROJECT PORTFOLIO - FORTHCOMING PROJECTS

Location	Project Name	Estimated Saleable Area (msft)
	Vicino	0.09
MMR	Alcove #	0.24
	New Project (Alibaug)	0.10
	Happinest Palghar Ph 2	0.18
Pune	Happinest Tathawade	0.68
NCR	Luminare #	0.43
	Aqualily	0.07
Chennai	Lakewoods	0.62
Chennai	Happinest Avadi	0.02
	Happinest MWCC	0.20
TOTAL		2.63

Future Phases of Ongoing Projects

Location	Project Name	Estimated Saleable Area (msft)
MMR	New Project (Kalyan)	1.09
Pune	New Project (Pune)	0.44
Bengaluru	New Project (Kanakpura)	0.79

New Projects

2.78 msft Forthcoming in Premium Residential

2.17 msft Forthcoming in Value Homes

2.32



Project under Joint Development (JD).

4.95 msft

Total Forthcoming Projects Area

Estimated saleable area includes JD partner's share wherever applicable.

TOTAL

MLDL RESIDENTIAL PROJECT PORTFOLIO - READY TO MOVE INVENTORY

Location	Project Name	Company	Balance units to sell
Nagpur	Bloomdale	MBDL	2
NCR	Luminare II	MHPL	22
Chennai	Aqualily Apts	MRDL	1
Chennal	Happinest Avadi	MLDL	1
	Happinest Boisar	MLDL	80
MMR	Happinest Palghar 1	MRDL MLDL	36
	TOTAL		142

Happinest Boisar



Happinest Palghar I



Luminare





Note: All figures correspond to MLDL and associates, including commercial units that are part of residential development wherever applicable.

MLDL RESIDENTIAL | SUSTAINABLE FUTURE CASH FLOWS



MLDL RESIDENTIAL | ROBUST TECHNOLOGY

nPulse

- Project Life Cycle Management (Integrated with SFDC & SAP)
- Budget Management
- Schedule Management
- Resource Planning
- Quality

SAP HANA

- ERP
- Financials
- Taxation
- Budget Management
- MM & Procurement

SFDC

- Lead and Customer Management
- Demands & Collections
- Customer Communication
- Customer Connect & Feedback (MLIFE Mobile App, Menu based Chatbots)
- Reporting & Dashboards

HappiEdge (Integrated with SFDC)

Channel Partner Connect

SELL.DO & IRIS

 Customer Acquisition
 (Lead & Opportunity Management, Landing Pages, Social Handles, 99acres)

Mahindra[®] Lifespaces

MLDL is future ready for technological implementation across all business functions

salesforc

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3 MLDL IC & IC

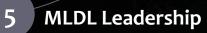
Introduction

In Detail

Sustainable & Resilient amidst Covid-19

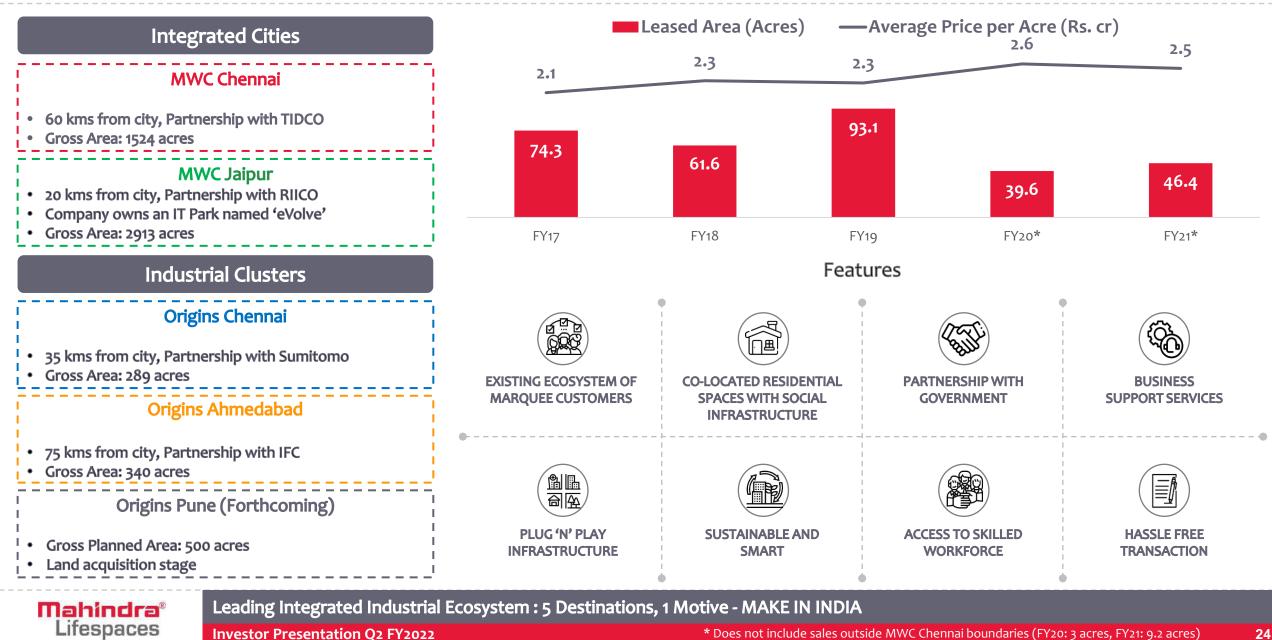
Land Inventory

4 MLDL Financials

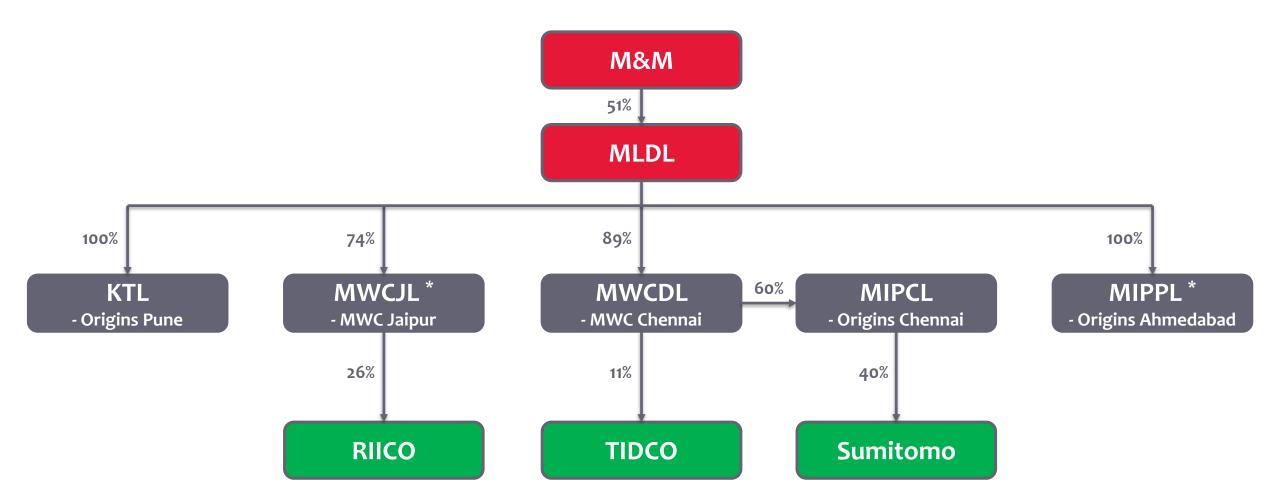


MLDL IC & IC | INTRODUCTION

Pioneer in this business with PAN India presence across Golden Quadrilateral and Delhi-Mumbai Industrial Corridor



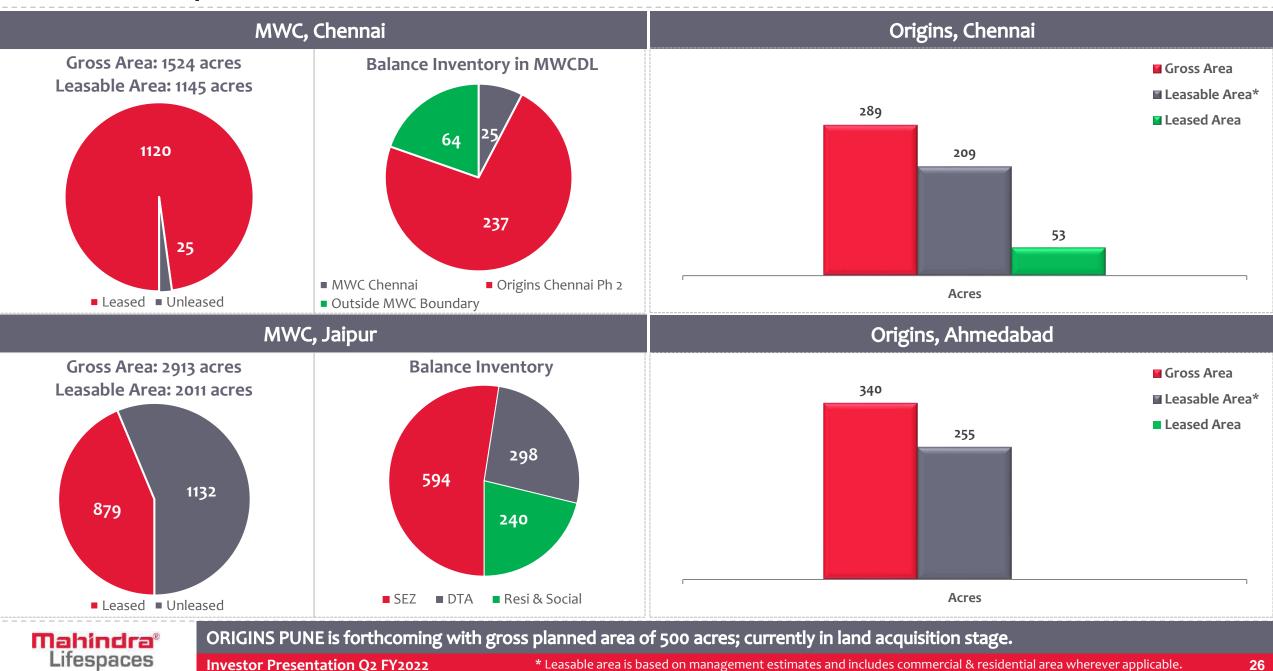
MLDL IC & IC | INTRODUCTION - STRUCTURE OVERVIEW





Overview includes assets owning SPVs only. Shareholding percentage are rounded to nearest percentage & based on common equity capital in SPVs.

MLDL IC & IC | IN DETAIL

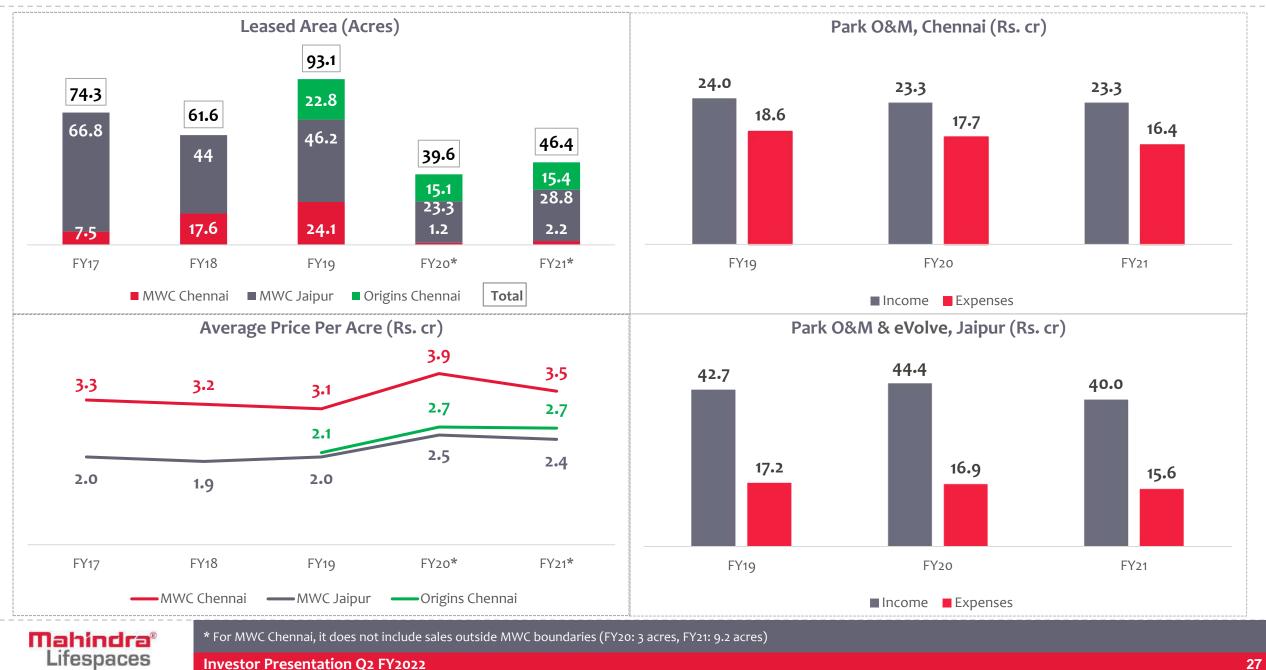


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* Leasable area is based on management estimates and includes commercial & residential area wherever applicable.

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MLDL IC & IC | IN DETAIL



MLDL IC & IC | IN DETAIL - MARQUEE CLIENTELE

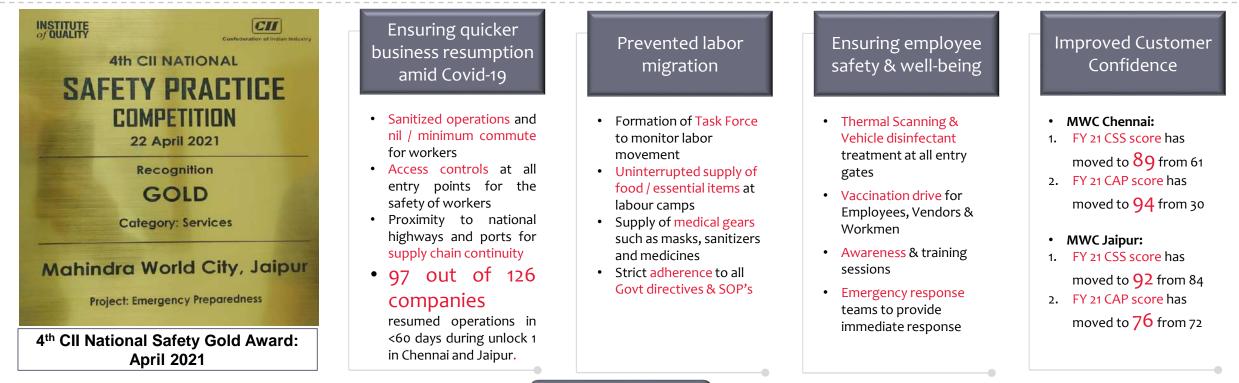


Mahindra[®] Lifespaces

Focus on accelerated leasing across all locations

MLDL IC & IC | SUSTAINABLE & RESILIENT amidst COVID-19

Actionable & rapid response ensuring safety, well-being and business continuity



Testimonials

Truly we could start quickly and efficiently during Covid lockdown to meet overseas demand. Thanks to Team Mahindra, they ensured Covid-19 precautions are in place before people start coming to the park. All Govt. guidelines were circulated to industry members. Safety & hygiene is the highest priority for everyone at MWCJ. Business continuity and Resilience planning has been the core value demonstrated by MWCJ during Covid-19. Truly it is one if its kind, integrated & sustainable business city. Keep up the good work.

Mr. Abhinav Banthia Director, Manu Yantralaya Pvt. Ltd. We never felt a niggle while moving to Mahindra SEZ during lockdown. They offered us support that truly was above and beyond their duties. Keeping the facility operational and safe could not have been possible without handholding & consulting support from Mahindra World City."

> Mr. Mukul Gupta Head Operation, Information Security and Quality

The advantages of operating within an integrated ecosystem have never been more apparent. Considering the challenges of reopening our factories at the peak of lockdown, I think we did a pretty good job and having Mahindra World City Jaipur handhold us all the way eased up things so much.

Mr. Shirish Jain Executive Vice President, KnitPro

Mahindra[®] Lifespaces CSS stands for Customer Satisfaction Survey & CAP stands for Customer As Promoter

MLDL | LAND INVENTORY - ASSETS WITH DEEP VALUE

Land Name	Location	Gross Area (acres)	Development Plan [#]
Ghodbundar Road, Thane	MMR	68	Planned as Mixed-use Development. Under approvals & master planning.
Murud, Raigad	MMR	1291	Under study & evaluation stage.
Pune	Pune	500 *	Planned to be developed as Origins, Pune. Under land aggregation stage to ensure contiguity.
MWC Chennai (Residential Zone)	Chennai	99	25 acres land proposed to be converted for Industrial use. Balance to be monetized through residential development / plotted & outright leasing
MWC Chennai (Outside Boundary Land)	Chennai	64	Planned as land sale.
Gummidpundi (Origins Chennai Ph 2)	Chennai	225 *	Under land aggregation stage to ensure contiguity.
TOTAL		2247	



Includes land held by SPVs

* Represents Gross Planned Area

Above information is based on management estimates and can change / alter / vary materially. No assurances are being made in relation to the timelines or realisation of above planned developments.

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Consolidated Results

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MLDL FINANCIALS CONSOLIDATED RESULTS - PROFIT & LOSS

PROFIT & LOSS STATEMENT	Q2 FY22	Q1 FY22	Q2 FY21	H1 FY22	H1 FY21
Income from Operations	59.2	148.2	30.8	207.5	45.1
Other Income	6.5	6.0	6.6	12.5	14.4
Total Revenues	65.7	154.2	37.4	219.9	59.5
Operating Expenses	5.7	137.2	19.2	142.9	25.1
Employee Remuneration & Benefits	23.3	22.8	16.3	46.1	36.1
Finance Costs	5.4	1.2	2.3	6.7	5.9
Depreciation & Amortisation	1.4	1.5	1.8	2.9	3.6
Administration & Other Expenses	17.7	12.4	13.3	30.1	21.9
Total Expenditure	53.5	175.1	52.8	228.6	92.6
Profit from Ordinary Activities before Tax & Share in Net Profit / Loss of Associates	12.2	(20.9)	(15.4)	(8.7)	(33.1
Share in Net Profit / (Loss) of Associates	11.7	1.4	3.7	13.2	(3.4
Profit from Ordinary Activities before Tax	23.9	(19.5)	(11.7)	4.5	(36.4
Less : Provision for Current Taxation	2.2	1.0	1.2	3.2	2.4
Less : Provision for Deferred Taxation	8.5	(6.4)	0.5	2.1	(4.9
Net Profit for the period	13.2	(14.0)	(13.5)	(0.8)	(34.0
Less: Minority Interest	6.7	(0.2)	(0.2)	6.5	(0.7
Net Profit / (Loss) after Taxes and Minority Interest	6.5	(13.9)	(13.3)	(7.4)	(33.3
Mahindra [®] All figures above are in Rs. cr, unless specified					
Lifespaces Investor Presentation Q2 FY2022					

MLDL FINANCIALS | CONSOLIDATED RESULTS - BALANCE SHEET

EQUITY & LIABILITIES	H1 FY22	FY21	ASSETS	H1 FY22	FY21
Equity Share Capital	154.2	51.4	Property, Plant and Equipment	3.9	3.8
Other Equity	1,470.3	1,579.7	Right of Use Assets	7.1	0.6
Networth	1,624.5	1,631.1	Capital Work-In-Progress	17.9	14.6
Non-Controlling Interest	48.5	42.0	Investment Property	20.3	20.5
			Goodwill and Other Intangible Assets	66.0	66.1
Financial Liabilities			Financial Assets		
(i) Borrowings	60.1	75.2	(i) Investments	544.3	558.1
(ii) Lease Liabilities	4.4	-	(ii) Trade Receivables	-	-
(iii) Other Financial Liabilities	1.8	1.8	(iii) Loans	0.1	0.1
Provisions	6.0	5.2	(iv) Other Financial Assets	17.6	17.2
Deferred Tax Liabilities (Net)	4.8	15.2	Deferred Tax Assets (Net)	10.0	17.8
Other Non-Current Liabilities	-	-	Other Non Current Tax Assets	68.1	65.2
Non-Current Liabilities	77.2	97•5	Non Current Assets	755-3	763.8
Financial Liabilities			Inventories	1 744 8	
		160.1		1,311.8	1,344.7
(i) Borrowings(ii) Lease Liabilities	191.1	169.1	Financial Assets (i) Investments		
	2.7	0.7		0.0	0.0
(iii) Trade Payables	136.6	134.9	(ii) Trade Receivables	79.7	56.4
(iv) Other Financial Liabilities Other Current Liabitilies	51.0	32.1	(iii) Cash and Cash Equivalents	166.8	115.0
	517.8	455.5	(iv) Bank Balances other than (iii) above	83.8	20.4
Provisions	11.0	10.3	(v) Loans	38.7	71.3
Current Tax Liabilities (Net) Current Liabilities	15.2	14.8	(vi) Other Financial Assets	49.7	71.3
Current Liabilities	925.4	817.4	Current Tax Assets (Net)	-	-
			Other Current Assets	189.8	144.9
Liabilities associated with Assets Held for Sale	-	-	Current Assets	1,920.3	1,824.1
TOTAL	2,675.6	2,587.9	TOTAL	2,675.6	2,587.9
Mahindra [®] All figures above are in Rs. cr, unless s	pecified				
Lifespaces Investor Presentation Q2 FY20	22				

MLDL FINANCIALS | SEGMENT PERFORMANCE

	Resid	ential	IC & IC		
SEGMENT RESULTS	Q2 FY22	H1 FY22	Q2 FY22	H1 FY22	
Area Sold (msft) / Land Leased (acres)	0.39 msft	0.56 msft	27.7 acres	34.5 acres	
Sales / Lease Income	303	449	74	88	
Income from Operation	89	266	92	123	
Other Income	7	15	0.2	0.4	
Total Income	96	281	92	124	
Cost of Sales	75	240	23	34	
Gross Margins (%)	16%	10%	75%	72%	
Other Operating Expenses	42	75	5	11	
EBIDTA	-20	-35	64	79	
EBIDTA Margin (%)	-23%	-13%	69%	64%	
PAT (after Non-Controlling Interest)	-26	-41	33	34	
PAT Margin (%)	-27%	-15%	36%	27%	
Net worth ^{\$}	1,5	<u> </u> 531	8	1 556	
Net Debt [#]	3	57	414		
Net Debt to Equity Ratio	0.	02	0	.48	

Note: Above details are provided for better understanding of the performance of Residential & Industrial segments of the Company and are not prepared in accordance with any Accounting Standards. The financial figures are not prepared or reviewed by independent auditor. Due care has been taken in compilation of the same by Management.

Mahindra[®] Lifespaces

All figures above are in Rs. cr, unless specified

Debt represents funding from Banks / FI's / Third Parties. Any contribution made by promoters / strategic partners is excluded. \$ Net-worth in each segment has been adjusted by including the contribution made by strategic partners.

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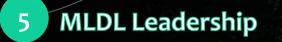
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MLDL Overview

2 MLDL Residential

3 MLDL IC & IC

4 MLDL Financials



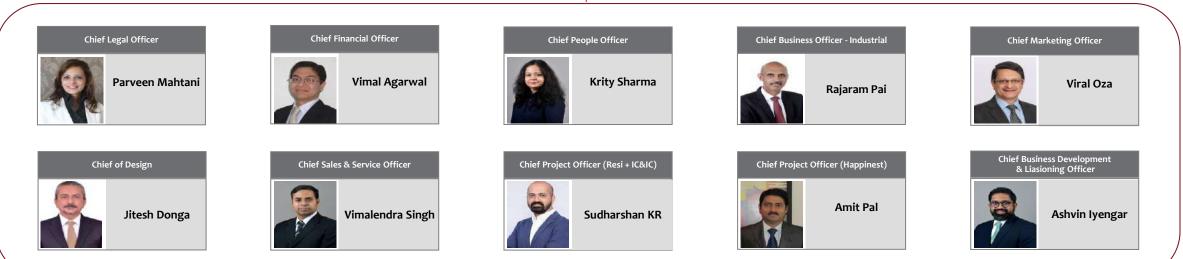
5 MLDL Leadership

Management

Directors

MLDL LEADERSHIP | MANAGEMENT

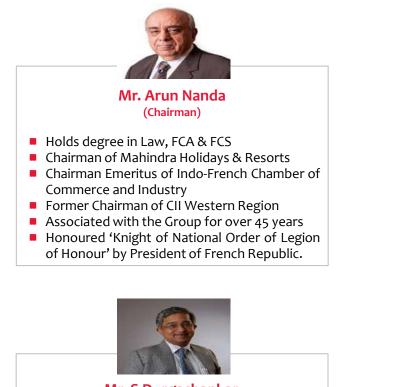






Above is as on the day of Board Meeting : 26th October 2021

MLDL LEADERSHIP | DIRECTORS





Mr. Arvind Subramanian (MD & CEO)

- B.Tech, from IIT, Madras and MBA from IIM, Ahmedabad
- Joined Mahindra Group as Chief Executive Officer of Mahindra Happinest in 2018
- Frequent speaker at industry events and conferences, has authored several op-eds, articles and reports on 'Digital India', the 'Next Billion Consumers' and 'Future of Real Estate'



Dr. Anish Shah (Non-Executive, Non Independent Director)

- Ph.D. Carnegie Mellon's Tepper Business School, Masters degree from Carnegie Mellon and MBA - IIM-Ahmedabad
- Managing Director and CEO, Mahindra & Mahindra Ltd.
- Former President and Chief Executive Officer of GE Capital India

Mr. S Durgashankar (Non-Executive, Non-Independent Director)

- CA, Alumni of Harvard Business School -Advanced Management Program
- President Group Controller of F&A, M&M Ltd
- Chairman of Mahindra Integrated Business Solutions Pvt. Ltd.



(Non-Executive, Independent Director)

- Holds master's degree in Law from the Mumbai University
- Director of Capricon Realty, Batliboi Ltd. and Ras Resorts.
- Member of Bombay Incorporated Law Society; Law Society of England & Wales; Law Society of Singapore; Bar Council of Maharashtra; Bombay Bar Association.



Ms. Amrita Chowdhury (Non-Executive, Independent Director)

- B.Tech. IIT Kanpur, MS UC Berkeley, MBA - Carnegie Mellon - Tepper Business School
- Director of Gaia, an Urban Tech firm providing insights-as-a-service for Smart Sites and Smart Cities.
- Holds 7 US patents for semi-conductor manufacturing. Author of two books.

Mahindra[®] Above is as on the day of Board Meeting : 26th October 2021 Lifespaces

THANK YOU

Investor Relations Contact

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Mahindra Lifespace Developers Limited CIN L45200MH1999PLC118949 5th Floor, Mahindra Towers, Worli, Mumbai - 400 018. Tel: 022 6747 8600/ 6747 8601 | Fax: 022 2497 5084

GLOSSARY

MIPPL

MITL

Mahindra Industrial Park Private Limited

Mahindra Integrated Township Limited

,		Classification of	of projects is as	under:	
a. Completed: projects where construction has been completed and occupancy certificates have been granted by the relevant authorities		b. Ongoing: projects where (i) all title or development rights, or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, all land for the project has been converted for the intended use; (iii) the requisite approvals for commencement of construction have been obtained	which (i) or other either c Company Company firms of applicati conversion intendec manager place; a	 c. Forthcoming: projects in respect of which (i) all title or development rights or other interest in the land is held either directly or indirectly by the Company/subsidiaries of the Company/joint ventures of the Company/consolidated partnership firms of the Company; (ii) if required, applications have been made for conversion of use for the land for the intended use; (iii) preliminary management development plans are in place; and (iv) architects have been identified d. Land inventory: land in which a of the Company/subsidiaries the Company/subsidiaries the Company/subsidiaries of the Company/consolidated partnership firms of the Company; (ii) if required, applications have been made for conversion of use for the land for the intended use; (iii) preliminary management development plans are in place; and (iv) architects have been identified 	
CDP	Climate Disclosure Project		MLDL	Mahindra Lifespace Developers Limited	
DTA	Domestic Tariff Area		MMR	Mumbai Metropolitan Region	
GRESB	SB Global Real Estate Sustainability Benchmark		MRDL	Mahindra Residential Developers Limited	
GRI	Global Report Initiative		MSFT	Million Square Feet	
IC & IC	Integrated Cities & Industrial Clusters		MWC	Mahindra World City	
IFC	International Finance Corporation		MWCDL	Mahindra World City Developers Limited	
IND AS	DAS Indian Accounting Standards			Mahindra World City (Jaipur) Limited	
M&M	M Mahindra & Mahindra Limited			National Capital Region	
MBDL	MBDL Mahindra Bloomdale Developers Limited			Rajasthan State Industrial Development & Investment Corporation Ltd.	
MHDL	MHDL Mahindra Happinest Developers Limited			Science Based Target Initiative	
MHPL	HPL Mahindra Homes Private Limited			Special Economic Zone	
MIPCL	Mahindra Industrial Park Chennai Limited			Task Force on Climate related Financial Disclosure	

TIDCO

MLDL

Tamil Nadu Industrial Development Corporation Ltd.

Mahindra Lifespace Developers Limited