



05th November, 2018

BSE Limited

Listing Department
Phiroze Jeejeebhoy Towers
Dalal Street - Mumbai- 400001

Scrip Code: 532349

Dear Sir/Madam,

National Stock Exchange of India Limited

Listing Department
Exchange Plaza, Block G, Bandra Kurla Complex,
Bandra (E) Mumbai – 400 051

Scrip Symbol: TCI

<u>Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)</u>
<u>Regulations, 2015</u>

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors Presentation for the Half Year ended 30th September, 2018.

This is for your information and necessary records.

Thanking you,

Yours faithfully,

For Transport Corporation of India Ltd

Archana Pandey
Company Secretary & Compliance Officer

Encl: As Above

Transport Corporation of India Limited



Earnings Presentation FY 2018-19 (H1)







Group Overview

SBU's and Services

TCI's Joint Venture/Subsidiaries

Other Group Companies



FTL/FCL, LTL &
Over-dimensional
cargo services
through Road, Rail
& Sea.



JV with CONCOR (49%) to provide end to end multi modal solutions.





JV with Mitsui & Co (51%) for Auto supply chain solutions for Toyota and other Japanese auto companies in India

Demerged in 2016, undertakes time sensitive and high value express services by road & air across 40,000 pickup and delivery locations.



A Single-window solutions enabler from Conceptualization to Implementation



100% Subsidiary, undertakes End-to-end transportation and C&F services and country specific Logistics solutions





Leading player in Coastal Shipping, NVOCC & Project Cargo



100% Subsidiary Endto-end transportation and C&F services and country specific Logistics solutions Demerged in 2011, undertakes development of the properties of TCI group. It also develops large scale Warehouses, Logistics Parks etc





Group Information

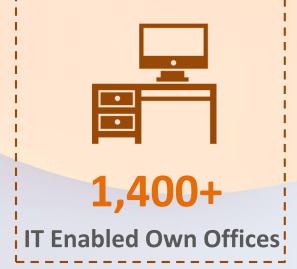








Employee Strength







Board of Directors

Name	Designation			
Mr. S M Datta	Chairman (Non-executive independent director)			
Mr. D P Agarwal	Vice Chairman & Managing Director			
Mr. Vineet Agarwal	Managing Director			
Mr. S N Agarwal	Non-executive director			
Mr. O S Reddy	Non-executive independent director			
Mr. K S Mehta	Non-executive independent director			
Mr. Ashish Bhara <mark>t Ram</mark>	Non-executive independent director			
Mr. Vijay San <mark>kar</mark>	Non-executive independent director			
Mrs. Urmila Agarwal	Non-executive director			
Mr. M P Sarawagi	Non-executive director			
Mr. Chander Agarwal	Non-executive director			





Corporate Governance



Corporate Social Responsibility

TCI would be taking CSR initiatives through TCI Foundation, TCI Institute of Logistics & TCI Charities under below activities:













TCI Policies

The company considers its employee as the most important and valuable asset and is committed to provide conducive, healthy and professional work environment. So the Company establishes the policies and procedures to protect the rights of employees as well as the enable social & economic environment within the organization. Certain important policies are: HSE Policy, Code of Conduct, Sexual Harassment Policy, CSR Policy, Risk Management Policy.









Thought Leadership & Recognition

Joint Study Reports: A Joint Study Report by TCI & Insurance Institute of India 2017-18, 3rd Joint Study Report by TCI & IIM 2014-15, 2nd Sustainability Report 2010-14.

Awards & Recognition 2018: Marketing Excellence in Logistics & Supply Chain, Diversified Logistics Company of The Year, Cold Chain Rising Star of the Year etc.

In-house Publication: Logistic Focus, Enroute.



Listing, Rating & Certifications

TCI is listed in two stock exchange i.e. NSE & BSE whereas having Rating & Certifications form the following: ISO 9001:2008, CRISIL: AA-/stable for long term, ICRA: A1+ short term, IATA Certificate













Logistics Key Growth Drivers

GST

- Rationalized Supply Chain
- Shift of business from unorganized to organized sector
- Increased Multi modal movement
- Large scale warehousing
- Bulkier movement between hubs

Logistics Infrastructure Development

- Reduce unit cost of Transportation
- Ease of doing
 Multimodal movement
- Development of Warehouses/Hubs in the vicinity of corridors
- Opportunities for multi-location and multi services players

Increased outsourcing of Logistics

- Logistics cost optimization
- Technology penetration into logistics solution
- Larger scope for value added services e.g. order processing, packaging, kitting etc





Policy changes related to Logistics

E-way Bill

- Uniform rule for documentation replacing state-wise transit pass.
- Requires extensive use of technology in maintaining compliances and hence posing challenges for small players
- Some changes made design w.e.f 1st Oct to bring ease and clarity
- Cost of non-compliance continued to be high

Increased Axle Load capacity

- Impacts overloading on intra-state and certain inter-state movements.
- It also has product specific impact. No industry-wide freight rates impact
- Significant impact on construction material, bulk cargo, FMCG etc,
- Will make road freight more competitive to Rail freight for some commodities
- Impact on usage of hightonnage vehicles

GST rate of 12% for Multimodal

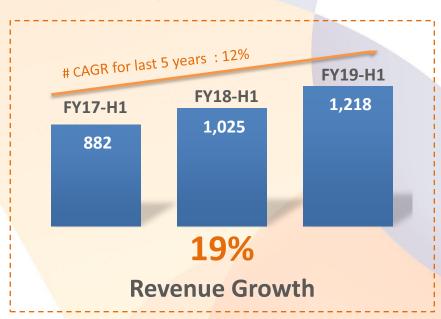
- Encourage single window multimodal logistics solution benefitting large players.
- Now rate structure is

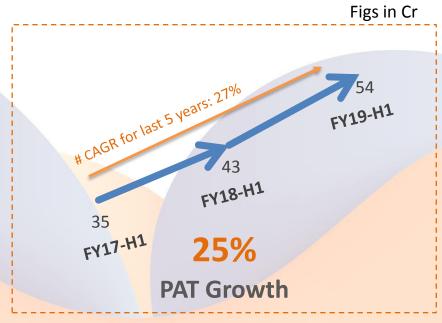
Transport Mode	GST Rates
Only Road	5% (RCM) or 12% (FCM)
Only Rail	5% (FCM)
Container rail	12%(FCM)
Only Ship	5%(FCM)
Only Air	18%(FCM)
Multimodal	12 (FCM)

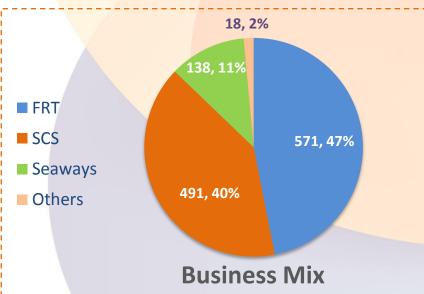


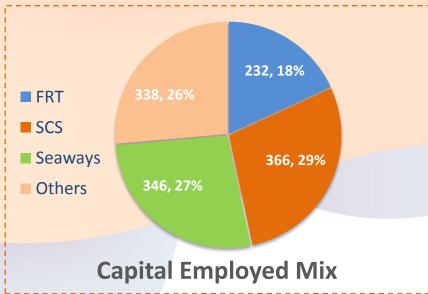


TCI Standalone Highlights











Division-wise Stand-alone Financial Performance

Figures are in Crs

	₹ TCI Freight	FTCI Supply Chain	₹ TCI Seaways	# Corp.& Others	Total (2018-19)(H1)	Total (2017-18)(H1)	Total (2017-18)
Revenue	571.3	490.7	138.1	18.0	1218.1	1025.3	2202.3
% Growth	20.8%	13.7%	27.7%	NA	18.8%	16.2%	20.9%
EBIDTA	19.3	52.2	38.6	10.7	<mark>12</mark> 0.8	103.3	232.9
% of Revenue	3.4%	10.6%	28.0%	NA	9.9%	10.1%	10.6%
EBIT	15.2	34.7	25.3	9.8	85.0	69.8	165.5
% Growth over LY	27.0%	26.2%	16.4%	NA	21.7%	20.8%	42.5%
Capital Employed	232.5	365.7	345.6	342.5	1286.3	1082.5	1140.9
ROCE %	14.0%	20.2%	17.3%	N.A	14.4%	13.3%	15.4%

[#] Corp. & Others consist of unallocated assets, investments and energy division.





TCI Freight Division

Key Operational Highlights

- Registered 27.5% Q-t-Q and 20.8% H-t-H growth because of increase in, both volume and price.
- Growth in SME/MSME customers
- EBIT margins stood at 2.6% and grew by 26.4% amid fuel price hike But improvement to continue with focus on large client and key account management with value added services and LTL (less than truck load)

3,500 (120)

Trucks & Trailers in operation (owned)



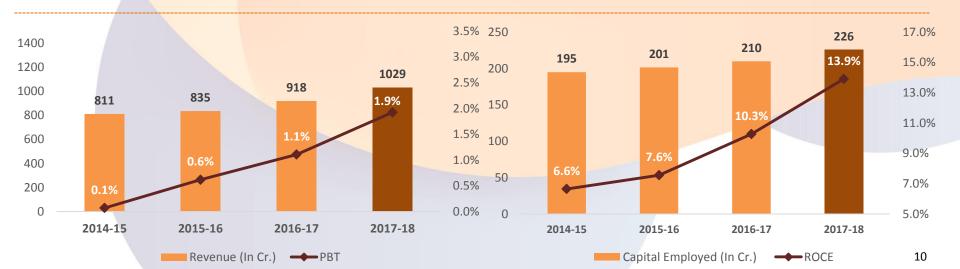
700

IT Enabled Owned Offices



Strategic Hubs

Financial Performance at glance







TCI Supply Chain Division

Key Operational Highlights





4,000 (1350)

Fleet in operations (Owned)



5,000+

IBL Pickup per day

- Revenue grew by ~ 9% on Q-t-Q and ~14% on H-t-H basis. Slow and late start of festive demand has an impact
- EBIT margins stood at 7.1% and grew by ~ 26.8%.
- ROCE has been stable at ~ 20.3% with better working capital management amid tightness in liquidity

35.0%

30.0%

25.0%

20.0%

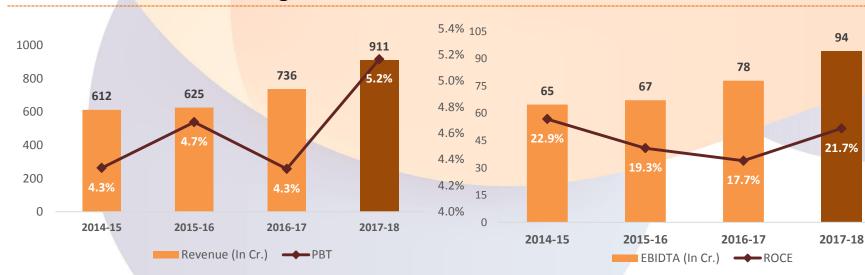
15.0%

10.0%

11

To capitalise on strong customer pipeline

Financial Performance at glance







TCI Seaways Division

Key Operational Highlights





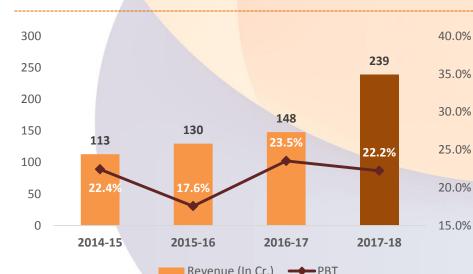


63,380

Total DWT Capacity

- Revenue grew by ~ 32% on Q-t-Q and ~ 28% H-t-H basis. Business has some impact of Karla flood crises. However demand ramp up expected during coming half year.
- Due to increase in fuel price, lower volumes and deployment of new ship in Q2, margins are impacted
- Strong positioning at East coast to leverage opportunities out of increased infrastructural activities in Andamans.
- Continue to build on multimodal solution capabilities at West Coast

Financial Performance at glance





Capital Employed (In Cr.) ROCE





TCI's Joint Ventures

H1 FY19 (FY18 Annual) Figures Multimodal Logistics Solutions







96 Cr (169 Cr)

Revenue

209 Cr (469 Cr)

Revenue



11% (23%)

Y-o-Y Growth

12% (15%)

Y-o-Y Growth



27 Cr (25 Cr)

Capital Employed

190 Cr (177 Cr)

Capital Employed



Key Operational Highlights

- Operates on asset-light model
- Building upon its capabilities
 in Chemical Logistics
- Lead Logistics Partner (LSP) for Toyota India
- Continuously focusing on non-Toyota customers to diversify auto-business portfolio.



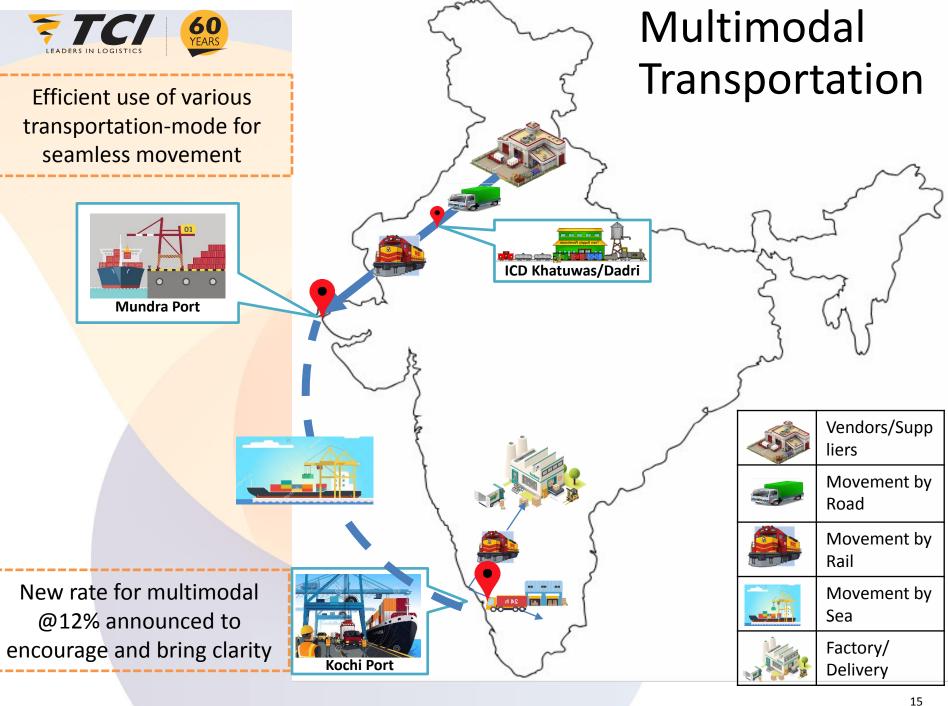


Key USP's of the Company

Multimodal Integration capabilities Auto supply chain designing and solutions

Large-scale warehousing

Technology driven operations







Auto Supply Chain designing and solutions



JIT (Just in Time) Model

Outbound Logistics

• 3PL Services

• 4 P Services

Spare parts distribution Center

Multi Modal Distribution (Hub & Spoke)

Yard Management

Value Added Services

Export Packing

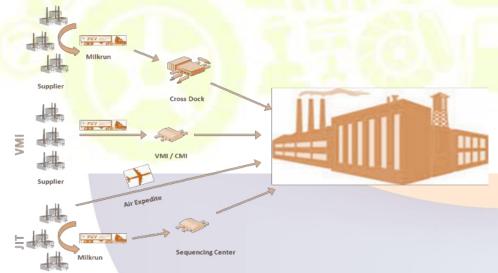
Unit Level Scanning and Labeling

Vanning & Securing

JIT Deliveries to Plants or CHA

Sequencing and dock Management

Delivery to Neighboring Countries







Large-scale Modern Warehousing

Auto

Retail & CP

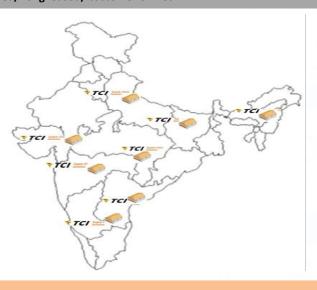
Hi-tech

Chemicals

Healthcare

Cold Chain

TCI covers 12 million sq feet of warehousing space – owned/ long leased/ customer owned



Warehousing



Cross dock operations



TCI Warehousing operations



Infrastructure of Racking , Pigeon Holes, Cage Bins , Mezzanine Floor , Dock-Levelers , Forklifts and Stackers



IT systems from WMS , Hand Held Scanners and EDI (Electronic Data Interchange) Capability



Well documented and Refined processes for Receipt , Put away , Picking, Documentation and Shipping







Forefront in Automation & Technology















EXTERNAL STAKEHOLDERS





INTERNAL **STAKEHOLDERS**







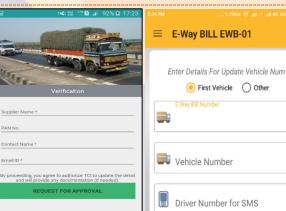


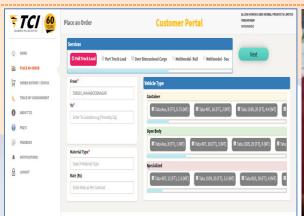


















Financial Performance

Top ratings AA- (CRISIL –Bankline Credit), A1+ (ICRA-Commercial Paper), good financial discipline and high creditworthiness, TCI's average interest cost is below 8.5%

Earnings per Share (in Rs) **Debt – Equity Ratio** 1.20 13.55 1.00 14.10 0.93 1.00 11.20 0.85 10.50 0.69 0.80 0.68 8.51 0.63 7.07 0.71 0.58 7.13 7.13 0.60 0.40 0.20 0.00 201_{0-11} 201_{1-12} 201_{2-13} 201_{3-14} 201_{4-15} 201_{5-16} 201_{6-17} 201_{7-18} $201_{8-19(H_1)}$ 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16 2016-17 2017-18 2018-19(H1)

	UOM	2016-17	2017-18	2017-18(H1)	2018-19(H1)
Debt Service Coverage Ratio	Times	2.34	2.81	2.61	2.48
Return on Capital Employed	%	12.1	15.4	11.3	14.3





Financial Results

Figures in Crs

Income Statement

Balance Sheet

Particulars (Rs in Cr.)	2017-18	2017-18 (H1)	2018-19 (H1)	Particulars (Rs in Cr.)	2017-18	2017-18 (H1)	2018-19 (H1)
F. Chila	4070.42	040.77	4007.24	1. Non current Assets	4		
Freight	1979.12	919.77	1097.24	Property, plant and equipment	623.01	629.64	724.56
Other Sales & Services	197.99	96.78	104.57	Capital work-in-progress	56.32	2.71	0.83
Other Income	25.16	8.70	16.35	Intangible assets	0.57	0.67	0.53
Other income	25.10	8.70	10.55	Investments	31.29	32.56	34.80
Total Income	2202.27	1025.25	1218.15	Long term loans <mark>and advan</mark> ces	13.58	9.58	11.17
Revenue growth %	20.87%	16.24%	18.82%	Other non current assets	31.57	38.21	71.47
				2. Current Assets			
Operating expenses	1748.95	815.60	978.10	Inventories	3.31	4.07	5.50
Other expenses	220.51	106.37	119.29	Trade Receivables	389.67	385.23	434.90
				Cash & cash equivalents	12.96	18.98	10.40
Total Expenses	1969.46	921.97	1097.38	Loans and advances	12.55	12.66	15.89
EBITDA	232.81	103.28	120.77	Other current assets	102.73	133.54	134.94
				TOTAL 1. Shareholders Funds	1277.56	1267.85	1444.99
EBITDA Margin %	10.57%	10.07%	9.91%	Share Capital	15.32	15.32	15.33
Interest Expense	29.92	15.23	16.33	Reserves & Surplus	661.62	609.41	729.34
				2. Non Current Liabilities	002.02	000	,
Depreciation	67.33	33.50	35.85	Long term Borrowings	151.44	126.47	207.21
Exceptional Item	4.00	0.00	0.00	Deferred tax Liabilities (net)	44.27	37.67	42.25
PBT	131.56	54.55	68.59	Other long term liabilities	1.80	1.91	1.68
PBT Margin %	5.97%	5.32%	5.63%	3. Current Liabilities			
_	27.02	44.00	4454	Short term borrowings	228.62	264.32	253.22
Taxes	27.82	11.38	14.54	Trade payables	79.04	104.42	34.77
PAT	103.74	43.17	54.05	Other current liabilities	89.97	103.19	156.09
				Short term provisions	5.48	5.14	5.10
PAT Margin %	4.71%	5.51%	4.44%	TOTAL	1277.56	1267.85	1444.99

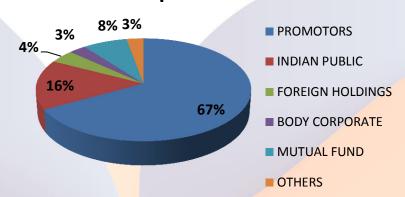




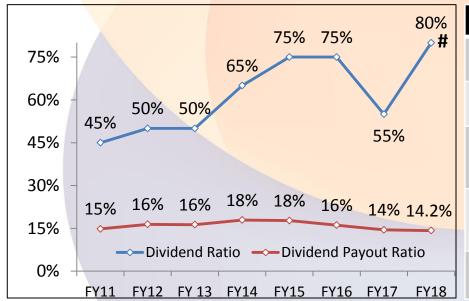
Market Summary

Market Cap	Rs Crs	2336.7
Debt	Rs Crs	511.8
Enterprise Value	Rs Crs	2839.5
P/E	Nos	21.7
EV/EBITDA	Nos	11.8
52 Week High	Rs/s <mark>hare</mark>	375.9
52 Week Low	Rs/share	244.9

Shareholding Pattern as on 30th September 2018



Consistent Dividend track trend



Stock Performance							
2001	Initial Investment	18000/- invested in 1000 Equity shares					
2006	Share Split	Share Split 5 share of 2/-each for 1 share of 10/-					
2011	Demerger of Real Estate Div	Swap ratio one share in TCI developers for 20 shares in TCI					
2016	Demerger of XPS Div	Swap Ratio one share in TCI Express for 2 shares in TCI					

Dividend Rs 89,075 Market Value of Investment Rs. 31,71,750 Investment given 36% CAGR return by September'2018





Capital Expenditure Plan FY19

Rs. In Crores	Total Actual (FY 2006-07 to 2016-17)	2017-18 Actual	2018-19 Proposed	2018-19 (H1) Actual
Hub Centers & Small warehouses	357.3	31.3	60.0	18.3
Ships & Containers	220.9	58.7	78.0	49.8
Trucks	331.8	37.8	86.0	42.5
Others (W/H Equip., IT etc.)	105.1	5.6	26.0	2.7
Total	1015.1	133.4	250.0	113.3

Funding Pattern:

Estimates of sources of finance for the Capex in FY 2018-19

Rs. In Crores	Debt	Equity	Free Cash Flows	Total
Estimated	150	0	100	250
Actual	80	0	33	113





THANK YOU

Cautionary Statement

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and other factors. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.