# Maruti Suzuki India Limited 

Q4 \& FY'13 Financial Results<br>$26^{\text {th }}$ April, 2013

## Safe Harbour

This presentation might contain forward looking statements which involve a number of risks, uncertainties and other factors that could cause the actual results to differ materially from those in the forward looking statements. The Company undertakes no obligation to update these to reflect the events or circumstances thereof. Secondly, these statements should be understood in conjunction with the risks the company faces.

## Background: MSIL - SPIL merger

- Given the dieselization in India, the board of directors decided to bring together the engine and car manufacturing facility as one single entity. This would integrate and strengthen the Company strategically, operationally and financially.
- Suzuki Powertrain India Ltd. (SPIL) was merged with the Company through a share swap ratio of $1: 70$ with no outflow of cash from MSIL. MSIL made a fresh issue of 13.17 Mn shares to SMC, Japan, in lieu of its $70 \%$ holding in SPIL. All necessary board approvals, regulatory and legal requirements were completed during the year and the books of accounts merged with effect from April 1, 2012.
- The SEBI format shared with this presentation presents the full year impact of SPIL on MSIL Q4 FY'13 results, since this is the first quarter when merged results are being announced. For the purpose of a like-to-like comparison, we have compared Q4 FY'13 (pre-merger) over Q4 FY'12.
- The full year financials for FY'13 includes the impact of SPIL merger. All the cost heads have been re-distributed leading to a change in the cost structure.
- The term "standalone" represents MSIL financials (excluding the effect of SPIL merger).


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Financial Highlights Q4 FY'13 (standalone) \& Growth over Q4 FY'12

- Sales Volume 343,709 Veh.
(4.6) \%

125,666 Mn
9.4 \%

13,283 Mn
55.0 \%

- PBT

13,843 Mn
72.5 \%

令

- PAT
$11,475 \mathrm{Mn}$
79.8 \%


## Key Financial Ratios (\% of Net Sales)

| Parameter | Q4 FY'13 <br> (standalone) | Q4 FY'12 | Change <br> bps |
| :--- | :---: | :---: | :---: |
| Material Cost | 77.9 | 81.3 | $(340)$ |
| Employee Cost | 2.0 | 2.1 | $(10)$ |
| Other Expenses | 11.3 | 11.3 | - |
| Other Operating Income | 1.8 | 2.1 | $(30)$ |
| EBIDTA | $\mathbf{1 0 . 6}$ | $\mathbf{7 . 5}$ | $\mathbf{3 1 0}$ |
| Depreciation | 2.7 | 2.9 | $(20)$ |
| Other Non-Operating Income | 3.3 | 2.6 | 70 |
| PBT | 11.0 | 7.0 | 400 |
| PAT | $\mathbf{9 . 1}$ | $\mathbf{5 . 6}$ | $\mathbf{3 5 0}$ |

## Financial Analysis Q4 FY'13 (standalone) vs Q4 FY'12

Material Cost to Net Sales - lower by 340 bps

- Higher sales of new \& bigger models - Swift, Dzire \& Ertiga
- Favorable impact of exchange rate
- Cost reduction \& localization efforts

Non-Operating Income to Net Sales - higher by 70 bps

- Capital gains in Q4 FY'13 (leading to higher other income in Q4 as compared to the quarter average in the year)

Financial Highlights FY'13 (post merger) \& Growth over FY'12

- Sales Volume 1,171,434 Veh. 3.3 \%
- Net Sales 426,125 Mn 22.8 \%

42,297 Mn 68.3 \%
$29,911 \mathrm{Mn} \quad 39.4 \%$
23,921 Mn 46.3 \%

## Key Financial Ratios (\% of Net Sales)

| Parameter | FY'13 <br> (post merger) | FY'12 | Change <br> bps |
| :--- | :---: | :---: | :---: |
| Material Cost | 76.3 | 80.9 | $(460)$ |
| Employee Cost | 2.5 | 2.3 | 20 |
| Other Expenses | 13.6 | 12.1 | 150 |
| Operating Income | 2.3 | 2.5 | $(20)$ |
| EBIDTA | $\mathbf{1 0 . 0}$ | $\mathbf{7 . 2}$ | $\mathbf{2 8 0}$ |
| Depreciation | 4.4 | 3.3 | 110 |
| Non-Operating Income | 1.9 | 2.4 | $(50)$ |
| PBT | 7.0 | 6.2 | 80 |
| PAT | $\mathbf{5 . 6}$ | $\mathbf{4 . 7}$ | $\mathbf{9 0}$ |

## Financial Analysis FY'13 (post merger) vs FY'12

- Merger of SPIL led to re-distribution of expenses in respective heads.

Material Cost to Net Sales - lower by 460 bps

- Re-distribution of expenses owing to SPIL merger
- Cost reduction \& localization efforts
- Higher sales of new models

Employee Cost to Net Sales - higher by 20 bps

- Re-distribution of expenses owing to SPIL merger
- Increase in number of employees \& wage hike.

Other Expenses to Net Sales - higher by 150 bps

- Re-distribution of expenses owing to SPIL merger
- Higher power \& fuel and advertising cost


## Effect of SPIL merger on MSIL Balance sheet

| S No. | Particulars | Rs. Mn |
| ---: | :--- | ---: |
| 1 | Total Net Fixed Assets | 21,425 |
| 2 | Long Term Loans \& Advances | 230 |
| 3 | Total Current Assets | 9,900 |
| 4 | Total Current Liabilities | $(8,376)$ |
| 5 | Borrowings \& Provisions | $(6,444)$ |
|  | Net Assets taken over | $\mathbf{1 6 , 7 3 5}$ |
|  |  | 3,951 |
| 1 | MSIL investment in SPIL | 66 |
| 2 | Shares issued to SMC |  |
|  | Capital Reserves created on Merger: |  |
| 3 | (70 Shares of SPIL: 1 Share of MSIL) | $\mathbf{9 , 1 5 3}$ |
| 4 | Accumulated profits of SPIL | $\mathbf{3 , 5 6 5}$ |
|  | Total | $\mathbf{1 6 , 7 3 5}$ |

## Sales Volumes

| $\frac{\tilde{\delta}}{\pi}$$\frac{\sim}{\sim}$$\frac{\pi}{0}$0 | Market | FY13 | \% to Total sales | FY12 | \% to Total sales | Growth |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Domestic | 1,051,046 | 89.7 \% | 1,006,316 | 88.7 \% | 4.4 \% |
|  | Exports | 120,388 | 10.3 \% | 127,379 | 11.3 \% | (5.5) \% |
|  | Total Sales | 1,171,434 | 100 \% | 1,133,695 | $100 \%$ | 3.3 \% |
|  | Segments | FY13 | \% to Dom. sales | FY12 | \% to Dom. Sales | Growth |
|  | Mini | 429,569 | 40.9 \% | 491,389 | 48.8 \% | (12.6) \% |
|  | Compact | 255,302 | 24.3 \% | 235,754 | 23.4 \% | 8.3 \% |
|  | Super Compact | 169,571 | 16.1 \% | 110,132 | 10.9 \% | 54.0 \% |
|  | Mid Size | 6,707 | 0.6 \% | 17,997 | 1.8 \% | (62.7) \% |
|  | Executive | 188 | 0.01 \% | 458 | 0.05 \% | (59.0) \% |
|  | Van | 110,517 | 10.5 \% | 144,061 | 14.3 \% | (23.3) \% |
|  | MUV | 79,192 | 7.5 \% | 6,525 | 0.6 \% | 1113.7 \% |
|  | Domestic | 1,051,046 | 100 \% | 1,006,316 | 100 \% | 4.4 \% |

## Going Forward

- Correction in petrol price
- Small car segment under pressure
- Strong market acceptance for some models
- Uncertainty on foreign exchange
- Cost reduction \& localization efforts
- Uncertainty on commodity prices


## Thank You

