## Results for Quarter III FY 2012-13

## Disclaimer

Certain statements in this release concerning our future prospects are forward-looking statements. Forward-looking statements by their nature involve a number of risks and uncertainties that could cause actual results to differ materially from market expectations. These risks and uncertainties include, but are not limited to our ability to manage growth, intense competition among Indian and overseas IT services companies, various factors which may affect our cost advantage, such as wage increases or an appreciating Rupee, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies in which TCS has made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. TCS may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. These forward-looking statements represent only the Company's current intentions, beliefs or expectations, and any forward-looking statement speaks only as of the date on which it was made. The Company assumes no obligation to revise or update any forward-looking statements.

## Highlights

## Q3 FY13 Performance Highlights

## > Revenue:

- INR Revenue of ₹ $\mathbf{1 6 0 , 6 9 9} \mathbf{~ M n}$, growth of $\mathbf{2 . 9 \%}$ QoQ and $\mathbf{2 1 . 7 \%}$ YoY
- USD Revenue of $\mathbf{\$ 2 , 9 4 8} \mathbf{M n}$, growth of $\mathbf{3 . 3 \%} \mathbf{Q o Q}$ and $\mathbf{1 4 . 0 \%}$ YoY
- Volume growth of $\mathbf{1 . 2 5 \%}$ QoQ; Constant currency realization up $\mathbf{1 . 3 \%}$ QoQ
$>$ Profit:
- Operating Income at ₹ $\mathbf{4 3 , 8 0 9} \mathbf{~ M n}$, EBIT Margin of $\mathbf{2 7 . 3 \%}$ up $\mathbf{5 1} \mathbf{b p s}$ QoQ
- Net Income at ₹ $\mathbf{3 5 , 5 1 8} \mathbf{M n}$, Net Margin of $\mathbf{2 2 . 1 \%}$
$>$ Demand:
- 31 new clients added during the quarter; Active clients: 1051
- Strong client additions in the $\$ 20 \mathrm{Mn}$ plus category and above
- 7 large deals signed across verticals
$>$ People:
- Gross addition of 17,145 associates, closing headcount: 2,63,637
- Utilization at $\mathbf{8 1 . 7 \%}$ (ex-trainees) and $\mathbf{7 2 . 1 \%}$ (including trainees)
- LTM Attrition (IT Services) at $\mathbf{9 . 8 \%}$


## Financial Performance

## IFRS Revenue Growth



## IFRS Income Summary (INR)








## IFRS Summary (USD)








## Operational Performance

## Growth by Market



| Geography (\%) | Q3 FY13 | Q2 FY13 | Q-o-Q <br> Growth | Q3 FY12 | Y-o-Y <br> Growth |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Americas |  |  |  |  |  |
| North America | 52.6 | 52.8 | 2.5 | 53.3 | $\mathbf{2 0 . 1}$ |
| Latin America | 3.6 | 3.4 | $\mathbf{1 0 . 9}$ | 3.1 | $\mathbf{4 1 . 3}$ |
| Europe |  |  |  |  |  |
| UK | $\mathbf{1 7 . 5}$ | 17.1 | $\mathbf{5 . 2}$ | 15.0 | $\mathbf{4 1 . 6}$ |
| Continental Europe | $\mathbf{9 . 1}$ | 9.5 | $\mathbf{- 2 . 4}$ | 10.5 | 5.2 |
| India | 7.6 | 7.5 | $\mathbf{4 . 8}$ | 8.4 | $\mathbf{1 0 . 9}$ |
| Asia Pacific | $\mathbf{7 . 5}$ | 7.6 | $\mathbf{1 . 9}$ | 7.6 | $\mathbf{1 9 . 8}$ |
| MEA | $\mathbf{2 . 1}$ | 2.1 | $\mathbf{0 . 8}$ | 2.1 | $\mathbf{2 3 . 6}$ |
| Total | $\mathbf{1 0 0 . 0}$ | 100.0 | $\mathbf{2 . 9}$ | 100.0 | $\mathbf{2 1 . 7}$ |
| Growth in INR terms |  |  |  |  |  |

Growth in INR terms
Note: The growth rates reported here are based on actual revenues in INR. Calculating growth using the \% Rev figures might result in some variance due to rounding error.

## Growth by Domain



Growth in INR terms
Note: The growth rates reported here are based on actual revenues in INR. Calculating growth using the \% Rev figures might result in some variance due to rounding error.

## Growth by Service Line

| 12.4\% |  |  | - Application Development \& Maint. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2.8\% |  | 42 | Enterprise Solutions* |  |  |
| 11.7\% |  |  | - Assurance Services |  |  |
|  |  |  | - Engineering \& Industrial Services |  |  |
|  |  |  | - Infrastructure Services |  |  |
|  |  |  | - Global Consulting |  |  |
| 7.7\% |  |  | - Asset Leverage Solutions |  |  |
|  | 15.1\% |  | - Business Process Outsourcing |  |  |
| SP Revenue (\%) | Q3 FY13 | Q2 FY13 | Q-o-Q <br> Growth | Q3 FY12 | Y-o-Y Growth |
| IT Solutions and Services |  |  |  |  |  |
| Application Development \& Maint. | 42.4 | 43.1 | 1.2 | 44.0 | 17.2 |
| Enterprise Solutions* | 15.1 | 14.9 | 4.3 | 15.9 | 16.1 |
| Assurance Services | 7.7 | 7.7 | 3.3 | 7.6 | 24.2 |
| Engineering \& Industrial Services | 4.7 | 4.6 | 4.2 | 4.5 | 24.5 |
| Infrastructure Services | 11.7 | 11.4 | 5.1 | 10.6 | 33.7 |
| Global Consulting | 3.2 | 3.0 | 11.1 | 2.8 | 42.1 |
| Asset Leverage Solutions | 2.8 | 2.7 | 8.1 | 3.8 | -9.8 |
| Business Process Outsourcing | 12.4 | 12.6 | 1.3 | 10.8 | 39.2 |
| Total | 100.0 | 100.0 | 2.9 | 100.0 | 21.7 |

[^0]
## Client Parameters

Q3 FY13 Q2 FY13
Clients Contribution*
Revenue \%
Top 1
6.3
6.5

Top 5
18.0
18.4

Top 10
25.2
25.6

US\$ 1 mIn Clients 551538
US\$ 5 mIn Clients 273
US\$ 10 mln Clients 185
US\$ 20 min Clients 114
US\$ 50 mln Clients 47
US\$ 100 mln Clients 16

* Last Twelve Months


## Operational Parameters

| Revenue \% | Q3 FY13 | Q2 FY13 |
| :--- | ---: | ---: |
| Delivery Location* |  |  |
| Onsite | 45.6 | 45.8 |
| GDC/RDC | 5.0 | 5.1 |
| Offshore | 49.4 | 49.1 |
| Contract Type |  |  |
| Time \& Material | 42.7 | 53.2 |
| Fixed Price \& Time | 47.3 | 46.8 |
| * Excluding Domestic Clients |  |  |

## Client Acquisition and Expansion

| Particulars | Q3 FY13 | Q2 FY13 |
| :--- | :---: | ---: |
| Active Clients | 1,051 | 1,041 |
| New Clients | 31 | 41 |
| Revenue \%from Repeat Business | 98.4 | 99.0 |
| Revenue \%from New Business * | 1.6 | 1.0 |

* Reset at the beginning of Financial Year


## Key Wins

- TCS signed a large service management deal with a global financial services major in US. TCS as the sole provider has been entrusted with their entire application portfolio. TCS will leverage its Global Network Delivery Model to deliver services from its centers in Mexico, China, Philippines and India.
- One of the leading financial institutions in Asia has engaged TCS as a strategic partner for maintaining, supporting and upgrading their core systems and infrastructure.
- TCS has been awarded a multi-million dollar, multi-year contract with the Mexican government department.
- A US based communications company has selected TCS in a multi year back office transaction processing.
- A global leader in logistics has selected TCS as its assurance service partner in a multi-year, multimillion dollar enterprise transformation initiative.
- TCS has been selected for a multi-year, multi-million dollar deal by a Global CPG company for their Enterprise level SAP transformation and roll-out globally.
- TCS has won a multi-year, multi-million dollar deal to be strategic partner to a North American healthcare company to establish and provide support to their shared services initiative.


## Human Resources

## Total Employee Base

## Total Employees : 263,637



## Q3 Consolidated - Gross Additions 17,145 \& Net Additions 9,561

## Gross Additions:

- 9,831 Trainees \& 5,072 Laterals in India
- 2,242 employees overseas



## Attrition*:

- 11.2\% (LTM), including BPO
- IT Services: 9.8\% (LTM)
- BPO: 22.3\% (LTM)


## Utilization Rate ${ }^{*}$ :

- 81.7\% (excluding Trainees)
- 72.1\% (including Trainees)
* Excluding Subsidiaries: CMC, e-Serve \& Diligenta


## Diversity

## $32 \%$ of our workforce are women

$>60 \%$ of our associates have more than 3 years of work experience
> Associates from 112 nationalities

## Composition of International Workforce (Consolidated)



## Annexure

## Indian GAAP Income Statement - Consolidated

| Consolidated Indian GAAP | ₹ Crore |  |  | \% of Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |

INCOME

| a) IT \& Consultancy Services | 15,663 | 15,188 | 12,723 | 97.47 | 97.23 | 96.36 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| b) Manufacturing, Sale of equipment and Licences | 407 | 433 | 481 | 2.53 | 2.77 | 3.64 |
| Total Income | 16,070 | 15,621 | 13,204 | 100.00 | 100.00 | 100.00 |
| EXPENDITURE |  |  |  |  |  |  |
| a) Salaries \& Wages | 6,142 | 5,947 | 4,846 | 38.22 | 38.07 | 36.70 |
| b) Overseas business expenditure | 2,194 | 2,182 | 1,785 | 13.66 | 13.97 | 13.52 |
| c) Other operating expenses | 3,074 | 3,053 | 2,479 | 19.12 | 19.55 | 18.78 |
| Total Expenditure | 11,410 | 11,182 | 9,110 | 71.00 | 71.59 | 69.00 |
| Profit Before Interest, Depreciation, Taxes \& Other Income | 4,660 | 4,439 | 4,094 | 29.00 | 28.41 | 31.00 |
| Interest | 8 | 15 | 5 | 0.05 | 0.10 | 0.03 |
| Depreciation | 277 | 266 | 235 | 1.72 | 1.70 | 1.78 |
| Profit Before Taxes \& Other Income | 4,375 | 4,158 | 3,854 | 27.23 | 26.61 | 29.19 |
| Other income (expense), net | 221 | 328 | (87) | 1.37 | 2.11 | (0.66) |
| Profit Before Taxes | 4,596 | 4,486 | 3,767 | 28.60 | 28.72 | 28.53 |
| Provision For Taxes | 1,005 | 1,016 | 931 | 6.26 | 6.51 | 7.05 |
| Profit After Taxes \& Before Minority Interest | 3,591 | 3,470 | 2,836 | 22.34 | 22.21 | 21.48 |
| Minority Interest | 41 | 36 | 33 | 0.25 | 0.22 | 0.25 |
| Net Profit | 3,550 | 3,434 | 2,803 | 22.09 | 21.99 | 21.23 |

## Indian GAAP Balance Sheet - Consolidated

| Consolidated Indian GAAP | ₹ Crore |  | $\%$ |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 31-Dec-12 | 31-Mar-12 | 31-Dec-12 | 31-Mar-12 |
| Source of Funds |  |  |  |  |
| Shareholders' Funds | 38,159 | 29,579 | 94.83 | 95.59 |
| Minority Interest | 660 | 559 | 1.64 | 1.81 |
| Loan Funds | 489 | 116 | 1.22 | 0.38 |
| Deferred Tax Liability | 237 | 173 | 0.59 | 0.56 |
| Non Current Liabilities | 694 | 515 | 1.72 | 1.66 |
| Total Liabilities | $\mathbf{4 0 , 2 3 9}$ | $\mathbf{3 0 , 9 4 2}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ |
| Application of Funds |  |  |  |  |
| Fixed Assets (net) | 7,654 | 6,565 | 19.02 | 21.22 |
| Goodwill | 3,751 | 3,543 | 9.32 | 11.45 |
| Deferred Tax Asset | 311 | 256 | 0.77 | 0.83 |
| Investments | 1,646 | 1,350 | 4.09 | 4.36 |
| Cash and Bank Balance | 6,794 | 5,813 | 16.88 | 18.78 |
| Current Assets, Loans and Advances | 21,402 | 16,473 | 53.19 | 53.24 |
| Current Liabilities and Provisions | 8,741 | 10,388 | 21.72 | 33.57 |
| Net Current Assets | 19,455 | 11,898 | 48.35 | 38.45 |
| Non Current Assets | 7,422 | 7,330 | 18.45 | 23.69 |
| Total Assets | $\mathbf{4 0 , 2 3 9}$ | $\mathbf{3 0 , 9 4 2}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ |

## IFRS Income Statement

| Consolidated IFRS | ₹ Million |  |  | \% of Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Revenue | 160,699 | 156,208 | 132,040 | 100.00 | 100.00 | 100.00 |
| Cost of revenue | 86,208 | 85,377 | 69,964 | 53.65 | 54.66 | 52.99 |
| Gross margin | 74,491 | 70,831 | 62,076 | 46.35 | 45.34 | 47.01 |
| SG \& A expenses | 30,682 | 29,042 | 23,458 | 19.09 | 18.59 | 17.77 |
| Operating income | 43,809 | 41,789 | 38,618 | 27.26 | 26.75 | 29.24 |
| Other income (expense), net | 2,133 | 3,103 | (920) | 1.33 | 1.99 | (0.70) |
| Income before income taxes | 45,942 | 44,892 | 37,698 | 28.59 | 28.74 | 28.54 |
| Income taxes | 10,025 | 9,443 | 8,538 | 6.24 | 6.05 | 6.47 |
| Income after income taxes | 35,917 | 35,449 | 29,160 | 22.35 | 22.69 | 22.07 |
| Minority interest | 399 | 326 | 294 | 0.25 | 0.21 | 0.22 |
| Net income | 35,518 | 35,123 | 28,866 | 22.10 | 22.48 | 21.85 |
| Earnings per share in ₹ | 18.15 | 17.95 | 14.75 |  |  |  |

## COR - SG\&A Details

| COR | ₹ Million |  |  | \% of Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Employee cost | 60,541 | 60,008 | 49,602 | 37.67 | 38.42 | 37.57 |
| Fees to external consultants | 9,020 | 8,321 | 5,737 | 5.61 | 5.33 | 4.34 |
| Equipment \& software | 3,702 | 3,741 | 4,286 | 2.30 | 2.39 | 3.25 |
| Depreciation | 1,680 | 1,621 | 1,360 | 1.05 | 1.04 | 1.03 |
| Travel | 2,177 | 2,238 | 1,651 | 1.36 | 1.43 | 1.25 |
| Communication | 1,243 | 1,478 | 1,227 | 0.78 | 0.95 | 0.93 |
| Facility expenses | 3,344 | 3,376 | 2,815 | 2.08 | 2.16 | 2.13 |
| Other expenses | 4,501 | 4,594 | 3,286 | 2.80 | 2.94 | 2.49 |
| Cost of Revenue | 86,208 | 85,377 | 69,964 | 53.65 | 54.66 | 52.99 |
| SGA | $₹$ Million |  |  | \% of Revenue |  |  |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Employee cost | 20,912 | 19,211 | 15,315 | 13.01 | 12.30 | 11.60 |
| Fees to external consultants | 764 | 915 | 644 | 0.48 | 0.59 | 0.49 |
| Provision for Doubtful Debts | 109 | 111 | 97 | 0.07 | 0.07 | 0.07 |
| Depreciation | 1,051 | 993 | 943 | 0.65 | 0.64 | 0.71 |
| Facility expenses | 2,534 | 2,379 | 2,147 | 1.58 | 1.52 | 1.63 |
| Travel | 1,835 | 1,825 | 1,224 | 1.14 | 1.17 | 0.93 |
| Communication | 614 | 573 | 480 | 0.38 | 0.37 | 0.36 |
| Education, Recruitment and training | 585 | 676 | 551 | 0.36 | 0.43 | 0.42 |
| Marketing and Sales promotion | 721 | 707 | 758 | 0.45 | 0.44 | 0.58 |
| Other expenses | 1,557 | 1,652 | 1,299 | 0.97 | 1.06 | 0.98 |
| S G \& A expenses | 30,682 | 29,042 | 23,458 | 19.09 | 18.59 | 17.77 |

## IFRS Balance Sheet

| Consolidated IFRS | 31-Dec-12 |  | 31-Mar-12 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | ₹ Million | $\%$ | ₹ Million | $\%$ |
| Assets |  |  |  |  |
| Property and equipment | 76,304 | 15.69 | 64,549 | 15.67 |
| Intangible assets and Goodwill | 35,478 | 7.29 | 34,973 | 8.49 |
| Accounts Receivable | 132,712 | 27.28 | 115,023 | 27.91 |
| Unbilled Revenues | 31,660 | 6.51 | 22,478 | 5.46 |
| Investments | 18,085 | 3.72 | 14,783 | 3.59 |
| Cash and Cash equivalents | 19,357 | 3.98 | 19,936 | 4.84 |
| Other current assets | 98,363 | 20.22 | 65,280 | 15.84 |
| Other non current assets | 74,497 | 15.31 | 75,027 | 18.20 |
| Total assets | $\mathbf{4 8 6 , 4 5 6}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{4 1 2 , 0 4 9}$ | $\mathbf{1 0 0 . 0 0}$ |
| Liabilities and Shareholders' Equity |  |  |  |  |
| Shareholders' Funds | 380,369 | 78.19 | 325,447 | 78.98 |
| Redeemable Preference Shares | 1,000 | 0.21 | 1,000 | 0.24 |
| Long term borrowings | 1,391 | 0.28 | 1,154 | 0.28 |
| Short term borrowings | 3,729 | 0.76 | 112 | 0.03 |
| Other current liabilities | 80,597 | 16.57 | 67,956 | 16.49 |
| Other non-current liabilities | 13,160 | 2.71 | 11,105 | 2.70 |
| Minority Interest | 6,210 | 1.28 | 5,275 | 1.28 |
| Total Liabilities | $\mathbf{4 8 6 , 4 5 6}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{4 1 2 , 0 4 9}$ | $\mathbf{1 0 0 . 0 0}$ |

## IFRS Income Statement - In USD

| Consolidated IFRS | \$ Million |  |  | \% of Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Revenue | 2,948 | 2,853 | 2,586 | 100.00 | 100.00 | 100.00 |
| Cost of revenue | 1,581 | 1,559 | 1,370 | 53.65 | 54.66 | 52.99 |
| Gross margin | 1,367 | 1,294 | 1,216 | 46.35 | 45.34 | 47.01 |
| SG \& A expenses | 563 | 531 | 460 | 19.09 | 18.59 | 17.77 |
| Operating income | 804 | 763 | 756 | 27.26 | 26.75 | 29.24 |
| Other income (expense), net | 39 | 57 | (18) | 1.33 | 1.99 | (0.70) |
| Income before income taxes | 843 | 820 | 738 | 28.59 | 28.74 | 28.54 |
| Income taxes | 184 | 170 | 164 | 6.24 | 5.98 | 6.33 |
| Income after income taxes | 659 | 650 | 574 | 22.35 | 22.76 | 22.21 |
| Minority interest | 7 | 7 | 6 | 0.25 | 0.24 | 0.26 |
| Net income | 652 | 643 | 568 | 22.10 | 22.52 | 21.95 |
| Earnings per share in \$ | 0.33 | 0.33 | 0.29 |  |  |  |

## COR - SG\&A Details - In USD

| COR | \$ Million |  |  | \% of Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Employee cost | 1,111 | 1,096 | 971 | 37.67 | 38.42 | 37.57 |
| Fees to external consultants | 165 | 152 | 112 | 5.61 | 5.33 | 4.34 |
| Equipment \& software | 68 | 68 | 84 | 2.30 | 2.39 | 3.25 |
| Depreciation | 31 | 29 | 27 | 1.05 | 1.04 | 1.03 |
| Travel | 40 | 41 | 32 | 1.36 | 1.43 | 1.25 |
| Communication | 23 | 27 | 24 | 0.78 | 0.95 | 0.93 |
| Facility expenses | 61 | 62 | 55 | 2.08 | 2.16 | 2.13 |
| Other expenses | 82 | 84 | 65 | 2.80 | 2.94 | 2.49 |
| Cost of Revenue | 1,581 | 1,559 | 1,370 | 53.65 | 54.66 | 52.99 |
| SGA | \$ Million |  |  | \% of Revenue |  |  |
|  | Q3 FY13 | Q2 FY13 | Q3 FY12 | Q3 FY13 | Q2 FY13 | Q3 FY12 |
| Employee cost | 384 | 351 | 300 | 13.01 | 12.30 | 11.60 |
| Fees to external consultants | 14 | 17 | 13 | 0.48 | 0.59 | 0.49 |
| Provision for Doubtful Debts | 2 | 2 | 2 | 0.07 | 0.07 | 0.07 |
| Depreciation | 19 | 18 | 19 | 0.65 | 0.64 | 0.71 |
| Facility expenses | 46 | 44 | 42 | 1.58 | 1.52 | 1.63 |
| Travel | 34 | 33 | 24 | 1.14 | 1.17 | 0.93 |
| Communication | 11 | 11 | 9 | 0.38 | 0.37 | 0.36 |
| Education, Recruitment and training | 11 | 12 | 11 | 0.36 | 0.43 | 0.42 |
| Marketing and Sales promotion | 13 | 13 | 15 | 0.45 | 0.44 | 0.58 |
| Other expenses | 29 | 30 | 25 | 0.97 | 1.06 | 0.98 |
| S G \& A expenses | 563 | 531 | 460 | 19.09 | 18.59 | 17.77 |

## IFRS Balance Sheet in USD

| Consolidated IFRS | 31-Dec-12 |  | 31-Mar-12 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \$ Million | \% | \$ Million | \% |
| Assets |  |  |  |  |
| Property and equipment | 1,395 | 15.69 | 1,267 | 15.67 |
| Intangible assets and Goodwill | 648 | 7.29 | 687 | 8.49 |
| Accounts Receivable | 2,426 | 27.28 | 2,258 | 27.92 |
| Unbilled Revenues | 579 | 6.51 | 441 | 5.46 |
| Investments | 331 | 3.72 | 290 | 3.59 |
| Cash and Cash equivalents | 354 | 3.98 | 391 | 4.84 |
| Other current assets | 1,798 | 20.22 | 1,282 | 15.83 |
| Other non current assets | 1,362 | 15.31 | 1,473 | 18.20 |
| Total assets | 8,893 | 100.00 | 8,089 | 100.00 |
| Liabilities and Shareholders' Equity |  |  |  |  |
| Shareholders' Funds | 6,954 | 78.19 | 6,389 | 78.98 |
| Redeemable Preference Shares | 18 | 0.21 | 20 | 0.24 |
| Long term borrowings | 25 | 0.28 | 23 | 0.28 |
| Short term borrowings | 68 | 0.76 | 2 | 0.03 |
| Other current liabilities | 1,473 | 16.57 | 1,334 | 16.49 |
| Other non-current liabilities | 241 | 2.71 | 218 | 2.70 |
| Minority Interest | 114 | 1.28 | 103 | 1.28 |
| Total Liabilities | 8,893 | 100.00 | 8,089 | 100.00 |

## Currency mix and average realized rates in INR

| Currency | Average rates |  | \% of Revenue |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Q3 FY13 | Q2 FY13 | Q3 FY13 | Q2 FY13 |
| USD | 54.51 | 54.76 | $58.10 \%$ | $58.88 \%$ |
| GBP | 87.43 | 87.04 | $15.26 \%$ | $14.94 \%$ |
| EUR | 71.16 | 68.84 | $6.62 \%$ | $6.25 \%$ |
| Others |  |  | $20.02 \%$ | $19.93 \%$ |
|  |  |  | $\mathbf{1 0 0 . 0 0 \%}$ | $\mathbf{1 0 0 . 0 0 \%}$ |

## Thank You

IT Services
Business Solutions
Outsourcing


[^0]:    * Includes Business Intelligence

    Growth in INR terms

