





केन्द्रीय कार्यालय/Corporate Centre

Ref. No.:01/FA/ISD/Compliance/2025-26

Listing Department
National Stock Exchange of India Limited
'Exchange Plaza', C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400 051.
Scrip Code - NTPC

Corporate Relationship Department, BSE Limited, Rotunda Building, P J Towers, Dalal Street, Fort, Mumbai - 400 001. Scrip Code - 532555

Sub: Investor Presentation

In terms of Regulation 30 of SEBI (LODR) Regulations, 2015, we hereby submit the Investor Presentation proposed to be made at the 21st Annual Analysts and Institutional Investors Meet of NTPC Limited on 18 August 2025.

Yours faithfully,

(Aditya Dar) Executive Director (Finance)

Dated: 18 August 2025





50 Years of Commitment to Nation Accelerated Growth with Sustainability

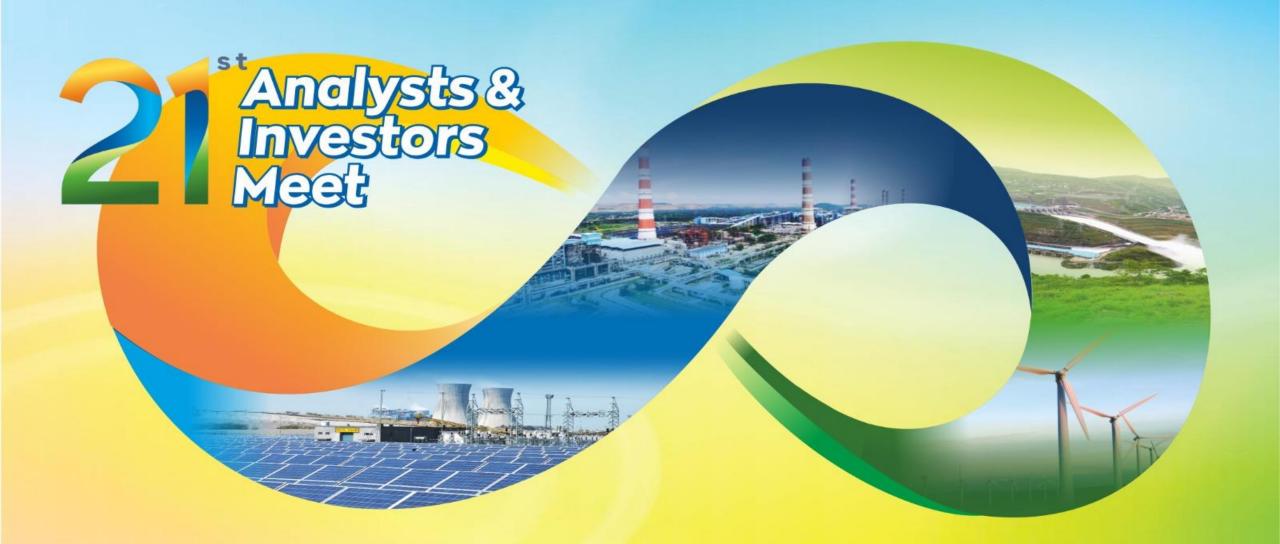












Presentation Outline





Sectoral Outlook & Company Overview



Energy Transition with Accelerated Growth



New Frontiers



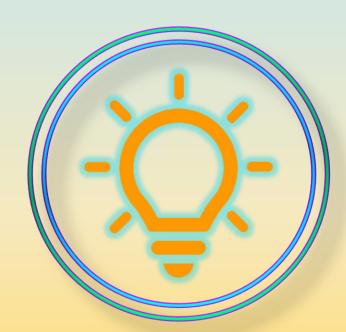
Visible Growth Trajectory



Operational Excellence



Robust Financials









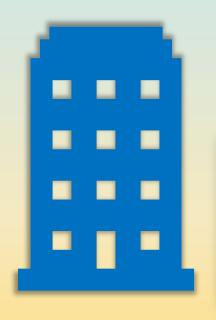












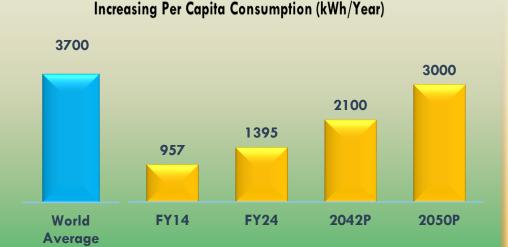
Sectoral Outlook & Company Overview

Strong Growth Drivers for Power Sector in India



DEMAND

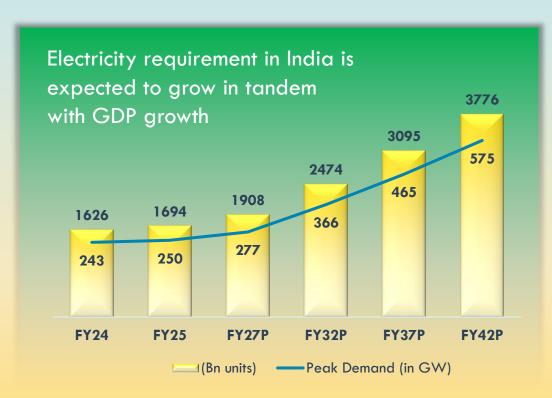
India's GDP is consistently growing, underpinned by a favorable demographic profile, robust investments in Infrastructure, vibrant & young workforce, and continued structural reforms enhancing ease of doing business



India has low per capita consumption of electricity which is expected to rise to 3000 kWh by 2050

(2023)

SUPPLY



Projected Energy requirement & Peak Load

Both peak load demand and energy requirement are expected to rise at a healthy pace



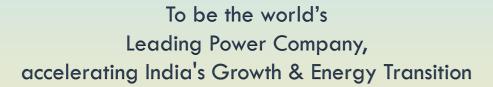


NTPC - Vision, Mission and Core Values





VISION





MISSION

Provide reliable power and energy transition solutions in an economical, efficient and environment-friendly manner, driven by innovation and agility

CORE VALUES



Integrity







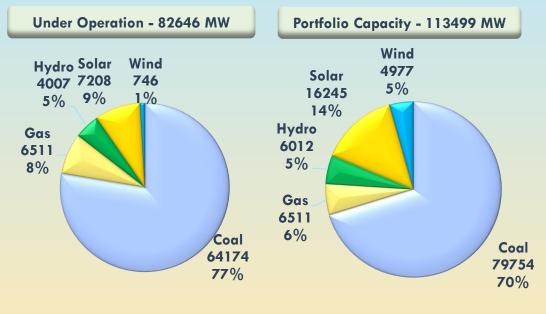




Overview - Operation and Under Construction Capacity (in MW)



Source (as on June 30, 2025)	Operation	Construction	Portfolio
Coal	55170	12520	67690
Gas	4017	-	4017
Hydro	808	811	1619
Solar	983	503	1486
NTPC Standalone	60978	13834	74812
Coal (Subsidiaries)	1660	3060	4720
Coal (JVs)	7344	-	7344
Gas (Subsidiaries)	2494	-	2494
Hydro (Subsidiaries)	2949	444	3393
Solar (NEEPCO & THDC) (Subsidiaries)	55	311	366
PSP (THDC) (Subsidiary)	250	750	1000
Wind (THDC) (Subsidiary)	113	-	113
Solar (NGEL & NREL) (Subsidiaries)	4355	5950	10305
Wind (NGEL & NREL) (Subsidiaries)	190	3182	3372
Solar (NGEL JVs)	1815	2273	4088
Wind (NGEL JVs)	443	1049	1492
NTPC Group	82646	30853	113499



Maintaining Energy Leadership

Share of Installed Capacity (as on 31 March, 2025)



Rest of India: 396602 MW NTPC (Group): 78610 MW Share of Electricity Generated (during FY25)



Rest of India: 1391 BUs NTPC (Group): 439 BUs



Accelerated Growth with Sustainability



Largest Power Generator in India

Installed capacity of 83 GW

Accelerated Growth in Capacity

4 GW added in FY25

3 GW already added in FY26

31 GW under construction



Operational Excellence

Consistent lead over All India in PLF High Availability coupled with Efficiency

Setting New Records

Highest Profit & Generation in FY25 Highest Realization of ₹1.60 Lakh crore

Commitment on RE Front

Plan to have 60 GW+ RE Capacity by 2032 Visible RE pipeline of 24 GW+

Leapfrogging on ESG Front

ESG Strategy - Clearly defined KPIs & targets Consistently progressing on all defined KPIs



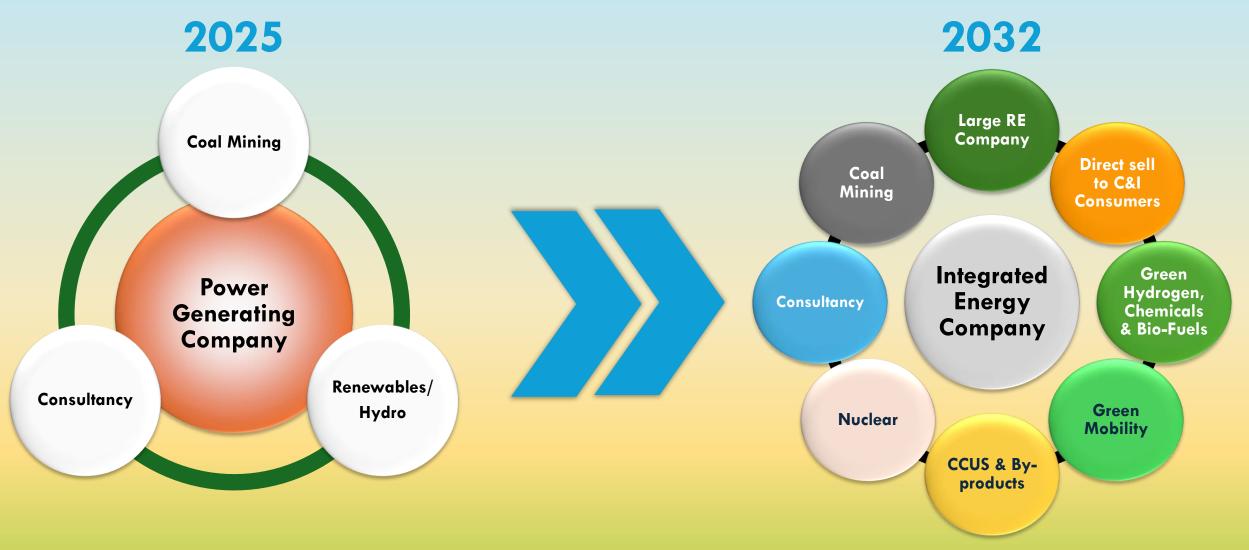




Energy Transition with Accelerated Growth

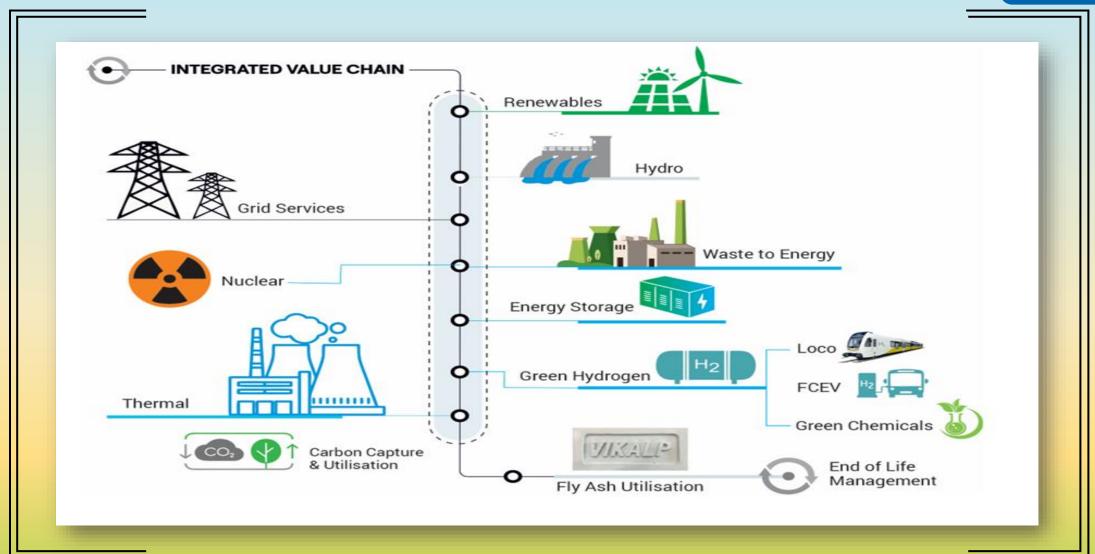
Spearheading Energy Transition ensuring Energy Security





Integrated Energy Spectrum - Moving towards Net Zero









New Frontiers

New Frontiers - Nuclear



NTPC aims to contribute
30 GW towards the
nation's target of
100 GW nuclear capacity
by 2047

NTPC is advancing its nuclear energy strategy through two main initiatives:

1

- ASHVINI, JV with NPCIL approved by GOI in FY25.
- Mahi Banswara project under ASHVINI includes four 700 MW reactors.
- Project received Siting
 Consent and Environmental
 Clearance (EC) in May 2025.

2

- Established a wholly owned subsidiary, NPUNL in FY25.
- Focus: Advanced nuclear technologies
- Identified potential sites in multiple states and signed MOUs with Madhya Pradesh and Chhattisgarh.

These efforts reflect NTPC's long-term commitment to diversifying its energy portfolio with clean and secure nuclear energy.

New Frontiers - Pumped Storage Projects





NTPC Group plans to add 21370 MW pumped storage projects - 11000 MW under NTPC and 10370 MW via THDC and NEEPCO.



COD for 2 PSP Units of 250 MW each of THDC declared on 7 June 2025 and 10 July 2025. We will see another 500 MW commissioned through THDC in current fiscal.



Another 3 - 5 GW of PSP capacity expected to be commissioned by 2031-32.

Allocation done for 5600 MW of projects to NTPC as follows:

Name of Project	Capacity
Upper Bhavani PSP (TN)	1000 MW
Amba PSP (MH)	1500 MW
Kumbhe PSP (MH)	1100 MW
Sikaser PSP (CG)	1200 MW
Matiyari PSP (MP)	800 MW
Total	5600 MW

Completed Preliminary Feasibility Reports for 19 projects and Detailed Project Reports for 4 projects are in an advanced stage.



New Frontiers - Green Hydrogen & Energy Storage



Green Hydrogen Projects

Green Hydrogen from Sea Water

1 TPD Green Hydrogen Plant at Simhadri

Commissioning expected in FY26

- Green Hydrogen produced from Sea Water
- Waste heat of flue gas used to produce 'H2 Grade' Water

Plasma Oxy-gasification based Green Hydrogen

1 TPD Green Hydrogen Plant at NETRA

Under tendering

- Green Hydrogen' generation from MSW-RDF / Agri-waste
- Plasma assisted 'Oxy Gasification'
- High purity hydrogen (> 99.9%)

Green Hydrogen Hub at Pudimadaka, AP Hon'ble PM laid the foundation stone



Energy Storage Projects (Under Construction)

Electro-Mechanical Energy Storage (CO2 Battery)	Electro-Chemical Energy Storage (Vanadium Redox Flow Battery)	Thermal Energy Storage (Phase Change Material)
160 MWh Plant at NTPC Kudgi (Construction commenced in January 2025)	3 MWh Plant at NTPC NETRA (Commissioning expected in FY26)	3.6 MWh Plant at NTPC Dadri (Construction commenced in January 2025)















New Frontiers - Carbon Capture, Utilization & Storage (CCUS)



NTPC is working on all four verticals of CCUS - CO2 Capture, CO2 Compression & Pipeline Transportation, CO2 Utilization and CO2 Sequestration



CO2 Pipeline Transport ation





- 1 x 20 TPD Plant (Vindhyachal)
 (Commissioned)
- 1x25 TPD Plant (Simhadri)
 (Construction in progress)
- CO2 Pipeline Transportation from Simhadri to Pudimadaka (25 KM), (**DPR** in progress)
- CO2 to Methanol: 3,000 TPA
 Plant at Vindhyachal
 (Commissioned)
- CO2 to Gen-4 Ethanol: 3,000
 TPA Plant at Pudimadaka
 (Construction in progress)
- Carbonated Brick: 2 Lakhs C-Brick/Day Plant at NTPC Ramgundam (under tendering)
- CO2 to Sustainable Aviation
 Fuel: 1,800 TPA Plant at
 Pudimadaka (upcoming)

 CO2 Storage in unusable coal seams (Pakri Barwadih) (in progress)





Visible Growth Trajectory

Visible Growth Trajectory



Continuous capacity addition to create sustained value for Investors

Capacity Under Construction

31 **GW**

Additional Thermal Ordering

7.2 **GW**

RE Capacity Addition

Present RE Capacity - 8 GW

Target RE Capacity by 2032 - 60 GW

Pumped Storage Projects

1 GW planned in the current fiscal

3 to 5 GW by 2032

Nuclear

Plan to award 2.8 GW capacity in current fiscal Identified potential sites across various states

Cumulative Group CAPEX of around ₹7 Lakh Crore planned by 2032





Proven Operational Excellence

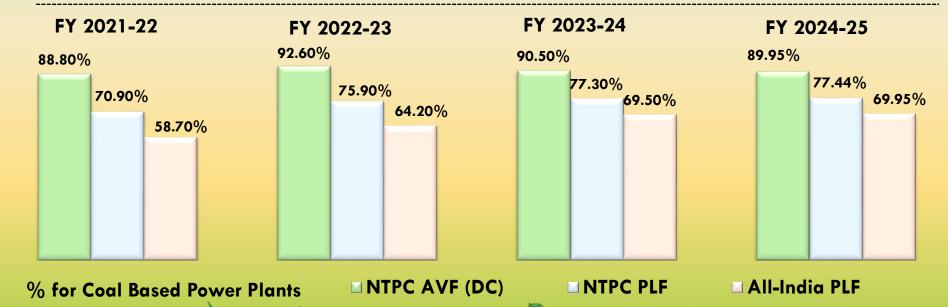


Maintaining Leadership

In-depth
Monitoring

Safety at Forefront

- NTPC Coal Stations achieved PLF of 77.44% in FY25 with a clear lead over All India PLF
- Highest ever Group generation of 439 BUs in FY25, with growth of 4%
- Sound maintenance practices & real-time monitoring ensure high availability and efficient operations
- Periodic structured technical audits for identifying and correction of gaps
- Safety is integral to our working, and we have renewed and intensified our focus on safety



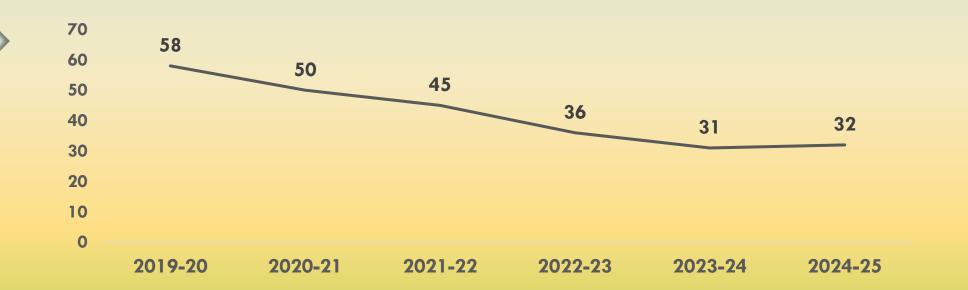
Sustaining Competitive Tariff & Realization



Payment Security

- Regulatory mechanism assures Returns balancing risks and rewards
- TPA agreements in addition to payment security through LC mechanism
- Highest ever realization of ₹1.60 lakh crore during FY25

Trade Receivables (in days)



Long-term Fuel Security - Assured Coal Supply



Long-term FSAs/Other Sources

- 100% fuel tie-up through long-term Fuel Supply Agreements (FSAs) with coal companies.
- Coal is also available through bridge linkages, captive mines, e-auction etc.

Rationalized ACQ

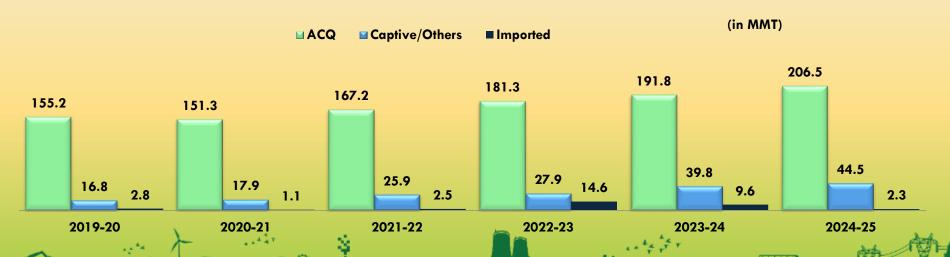
 Rationalized ACQ for optimum utilization of coal and better stock management at our power plants

Ensuring Logistics

 60% of our coal-based capacity is linked by MGR/belt conveyor system to coal mines



No fuel supply related under recovery since FY20



Coal Mining



9

~5 BT

91.6

MMTPA

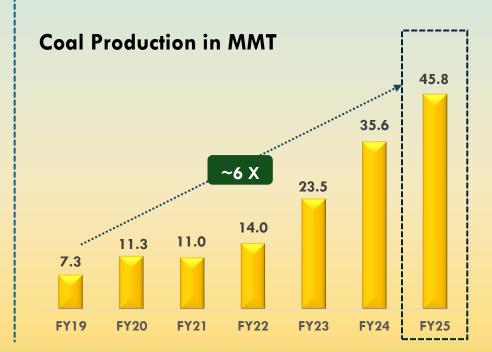
Coal Blocks

Geological Reserves

Peak Mining Capacity

NTPC Captive Mines supplied $\sim \! 15\%$ of NTPC total coal receipt from all sources during FY25

Coal Block	Peak Mining Capacity (MMTPA)	Status
Pakri-Barwadih	22	Operational
Dulanga	7	Operational
Talaipalli	25	Operational
Chatti-Bariatu	7	Operational
Kerandari	6	Operational
Amelia (THDC)	5.6	Operational
Badam	3	Under Development
Banhardih (PVUNL)	12	Under Development
North Dhadu (East)	4	Mining plan under approval



10.88 MMT

NTPC Group Coal Production in Q1FY26

161.6 MMT

Cumulative Coal Production since inception till Q1FY26

Key Sustainability initiatives





NTPC Brighter Plan 2032

With well-defined KPIs and Targets



Net Zero

Net Zero Townships (Scope 2)



Emission Control

Leading adoption of De-SOx and De-NOx



Water Conservation

Achieved specific water consumption of 2.58 m³/MWh (4% YoY reduction)



Carbon Sink (40 Mn. trees planted)

Developing Mega Eco Park at Badarpur

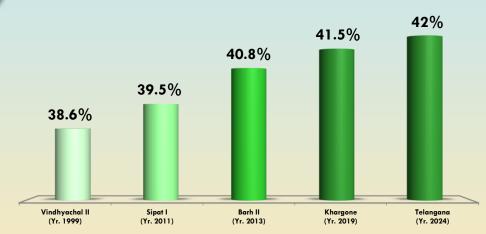


Bio-Mass Co-firing

Usage of bio-mass pellets in power plants as fuel Biomass co-firing increased by 4 times in FY25



Every 1% rise in efficiency leads to 2.5% CO2 reduction





CO₂ Emissions avoided (in Million Tn)





NTPC CSR Initiatives - Touching Lives of People



Focus Areas













Highlights

- Built over 24000 school toilets, installed drinking water ATMs and RO plants, and provided healthcare access to over 300000 people annually.
- Our flagship Girl Empowerment Mission has trained and mentored over 12740 girls through residential camps, nurturing confidence, health, and learning outcomes.
- In FY25, NTPC spent ₹363 crore on CSR.



Competent Manpower driven by Visionary Management





NTPC HR Vision

To enable our people to be a family of committed world class professionals, making NTPC a learning organization

Leading to Consistent Improvement in Productivity of Manpower



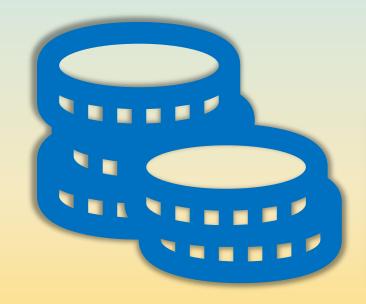
Per Employee	2024-25	2023-24	2022-23
Revenue (₹ in crore)	11.54	11.06	11.06
EBITDA (₹ in crore)	3.29	3.13	3.11
Value Added (₹ in crore)	4.35	4.05	3.91
Generation (in MUs)	24.66	24.14	22.71
MAN-MW Ratio	0.25	0.25	0.27

- NTPC takes pride in its work culture of High-Trust and High-Performance
- Bestowed with the prestigious ATD BEST

 Award
- Recognized as one of the "Most Preferred Workplaces"
- Recognised as one of the "World's Best Employer 2024" in Forbes World's Best Employer List







Robust Financials

Robust Financials - Standalone



Amount in ₹ Crore

Particulars	FY25	FY24	Chg. (in %)	Q1FY26	Q1FY25	Chg. (in %)
Revenue from Operations	170,037	161,985	5%	42,573	44,419	-4%
Fuel & Energy Purchased	100,828	97,919	3%	24,902	27,352	-9%
Gross Profit	69,209	64,066	8%	1 <i>7,</i> 671	1 <i>7,</i> 067	4%
Other Income	4,376	3,722	18%	760	634	20%
Operating Expenses	23,836	20,884	14%	7,386	4,620	60%
EBITDA	49,749	46,904	6%	11,045	13,081	-16%
Depreciation	15,056	13,943	8%	3,869	3,655	6%
Finance Cost	11 , 0 <i>57</i>	10,251	8%	2,838	2,649	7%
Exceptional Income	-	835	-100%	-	-	
PBT	23,636	23,545	0%	4,338	6,777	-36%
Tax	7, 300	6,600	11%	1,481	1,663	-11%
Movement in Reg. Def. Bal.	3,313	1,134	192%	1,918	-603	-418%
Profit for the period	19,649	18,079	9%	4,775	4,511	6 %

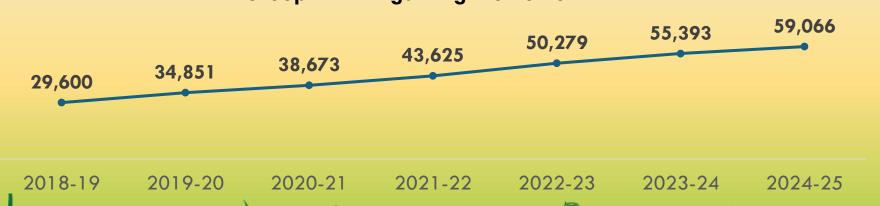
Group Financials - Getting Stronger



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Particulars (Group)	31.03.2025	31.03.2024	31.03.2023
Share of Profit from JVs	2,214	1,636	780
Profit of subsidiaries	4,139	3,897	1,466
Group Debt	2,47,572	2,35,040	2,21,092
Group Net Worth	1,91,123	1,65,122	1,50,954
Group Regulated Equity	1,08,791	1,04,331	1,04,331
Group Profit	23,953	21,332	1 <i>7</i> ,121

Group EBITDA gaining momentum

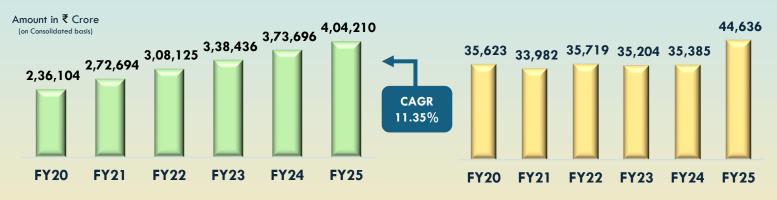


Growth with Balanced Payouts



Growing Gross Fixed Assets

Growing Group Capex



Gross Fixed Assets

30.06.2025 - ₹4,19,648 Crore 30.06.2024 - ₹3,77,251 Crore

Group Capex incurred during

Q1FY26 - ₹11,260 Crore Q1FY25 - ₹7,073 Crore

Balancing Payouts with Growth





FY23



- Committed to deliver sustainable value to shareholders
- Balancing payout with deployment for growth plans
- Highest ever dividend in FY25



FY22

FY21

3,117

FY20

FY25

FY24

11,553

Conclusion - A Compelling Investment Case



Dominant Market Leadership

Strategic Diversification into Clean Energy

Clear and Ambitious Growth Roadmap

Robust Operational and Financial Foundation

Government Support and Regulatory Visibility

Where Scale meets Sustainability





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