SHOPPERS STOP

SEC/113/2023-24 January 18, 2024

BSE Limited

Phiroze Jeejeebhoy Towers,

Dalal Street, Fort, Mumbai 400 001.

Stock Code: 532638

National Stock Exchange of India Limited

Exchange Plaza,

Bandra-Kurla Complex, Bandra (East),

Mumbai 400 051.

Stock Symbol: SHOPERSTOP

Dear Sir / Madam,

Sub.: Press Release and Investor Presentation for the quarter and nine months ended December 31, 2023

Please find enclosed Press Release and Investor Presentation dated January 18, 2024 for the captioned subject.

This information is also being made available on the corporate website of the Company i.e. https://corporate.shoppersstop.com/investors/.

Kindly take the above on record.

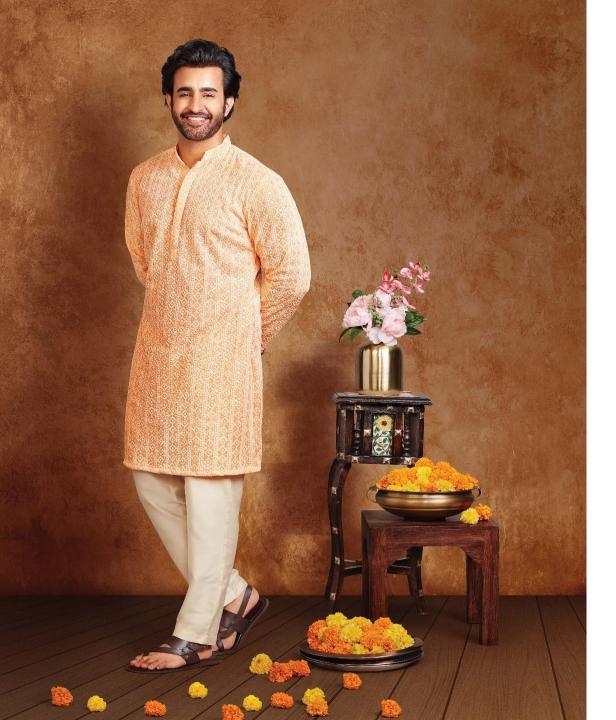
Thank you.

Yours truly,
For **Shoppers Stop Limited**

Vijay Kumar Gupta Vice President- Legal, Company Secretary & Compliance Officer ACS No: 14545

Encl: A/a





1 KEY HIGHLIGHTS

2 STRATEGIC PILLARS

3 FINANCIALS

MARKET OUTLOOK

Customer

- Premium or
 Aspirational brands continue to outgrow, both pre and post festive period
- Customers allure for stronger brands, evinced by strong growth during festive

Industry

- Value Retail shifting from Unorganized to Organized, corroborated by expansion
- Indifferent monsoon, late onset of winter and general slowdown impacted consumption
- Strong growth in Non Apparel categories

Omni Channel

- Omnichannel customers tend to spend 3X more than single channel customers
- Online platforms' repeat purchases on rise

Expansion

- Global brands looking to join growth curve with India expected to become the 3rd largest consumer market*
- Malls expected to attract investment of more than 20K Crs over next 3-4 years*

*Economic Times: 13th Dec /4th Jan

Q₃ HIGHLGHTS

- Sales Rs 1,484 Crs, +4%
- Festive LTL growth 4%
- **ATV** +6% (Rs 5,047 vs Rs 4,775), due to premiumization
- Items per Ticket (IPT) +5%
- First Citizen @ 78%, Repeat 65% /New 13%
- Beauty outperformed +10%, led by Fragrance +41%; Make up
 +6%; Strong Customer engagement with 266K Makeovers
- Non-Apparel +5%, led by Home +11%, Handbags +9%



Q3 IN NUMBERS

(Non GAAP)

Financials

Revenue Rs 1,484 Crs +4%

EBITDA Rs 91 Crs 6.9% of Sales

PBT Rs 54 Crs 4.2% of Sales

PAT Rs 40 Crs 3.1% of Sales

Expansion

13 Stores Opened
 4 Department + 4 Beauty + 4 Intune + 1 Airport

- Capex and Deposits Rs 51 Crs



YTD IN NUMBERS

(Non GAAP)

Financials

Revenue Rs 3,996 Crs +3%

EBITDA Rs 189 Crs 5.4% of Sales

PBT Rs 71 Crs 2.0% of Sales

PAT Rs 51 Crs 1.4% of Sales

Expansion and Renovation

33 Stores Opened
 8 Department + 15 Beauty/Others + 10 Intune

Renovated
 4 Department + 1 Home Stop + 5 Beauty

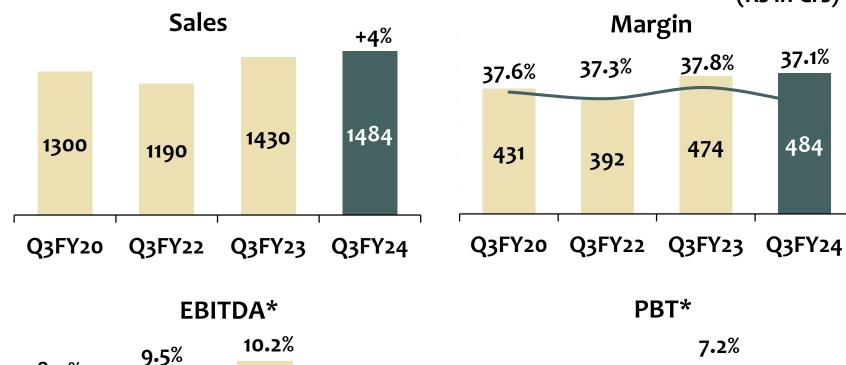
Capex and Deposits Rs 162 Crs

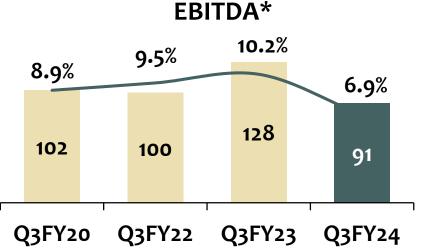


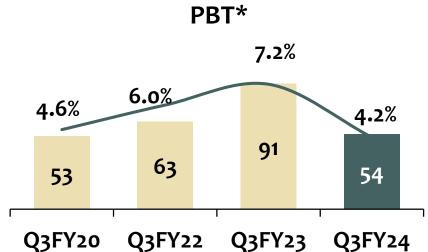
QUARTERLY TREND

(Non-GAAP)

(Rs in Crs)





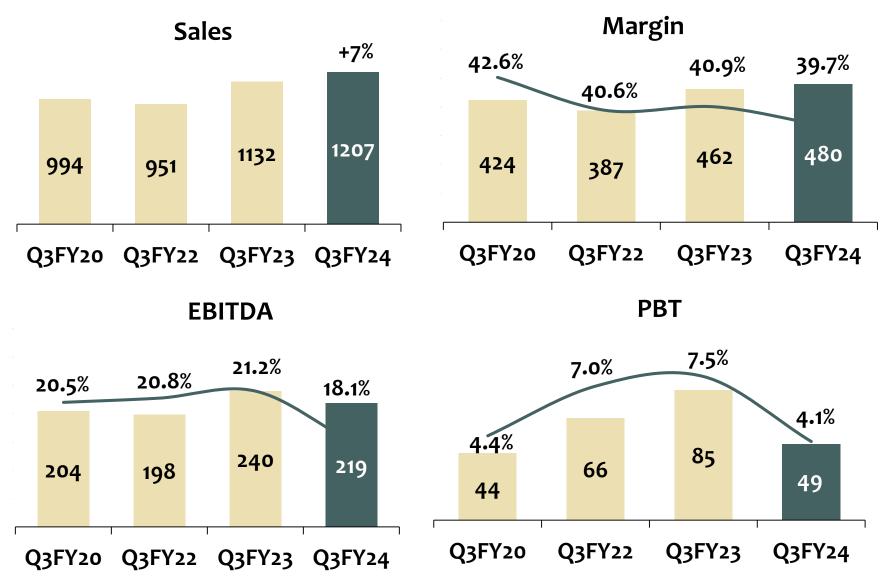






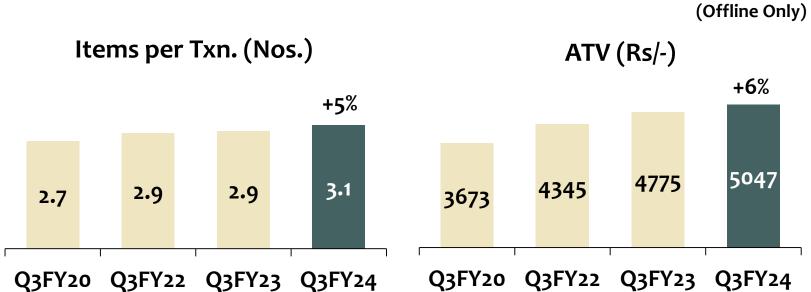
QUARTERLY TREND

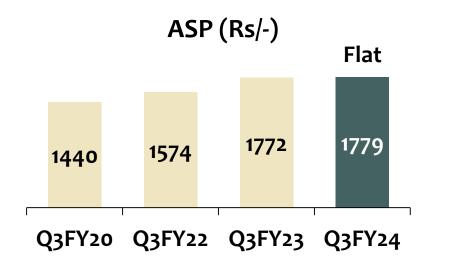
(GAAP) (Rs in Crs)





OPERATIONAL KPIS





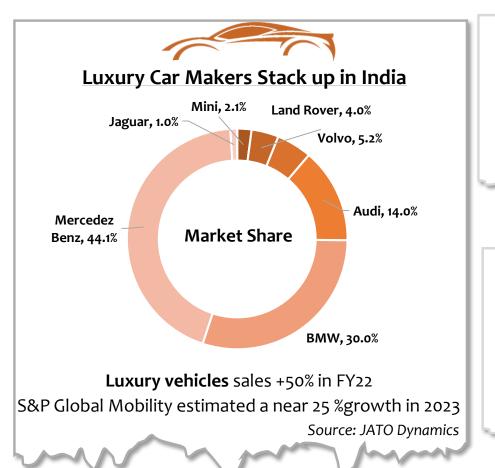


1 KEY HIGHLIGHTS

2 STRATEGIC PILLARS

3 FINANCIALS

Surge in BTL and Premium Segments





The India luxury watch market is projected to exhibit a growth rate (CAGR) of 20.3% during 2023-2028



A report from Future Market insights shared that **Lab Grown Diamond** will see CAGR of 14.8% for next 10 years



India Luxury Hotel Market size is estimated at USD 2.7B in 2024, and is expected to reach USD 4.4B by 2029, CAGR of 10.1%

Source: Mordor Intelligence

- Credit Suisse says "Number of millionaires in India are projected to grow by 105 per cent by 2026"
- ➤ Global luxury brands are bullish on Indian market and are eying to enter and expand in the country



With robust BTL Portfolio, Shoppers Stop is positioned for disproportionate growth in the premium Category

Shoppers Stop leader in BTL and Premium Segment

Market



Premium & BTL Fashion Market sized at \$7.86 Billion



Top 4% of working age population in India has per capita income greater than ~US\$10k per annum



One view of the Customer through integrating Tech, Personalization & Customer Centricity

Where we are now?



Premium Brands @ 47% Contribution



Our exclusive Black Card Membership Contributing to 13% Sales



Personal Shoppers, our in-store personalized service, Contributing 15% and driving 3.2X Store ATV



Driving Experience through Makeovers @ 2.66 Lakh for the Quarter

Planned Journey



55% Contribution from Premium Brand by FY25. SSL to Launch 4-5 Premium brands

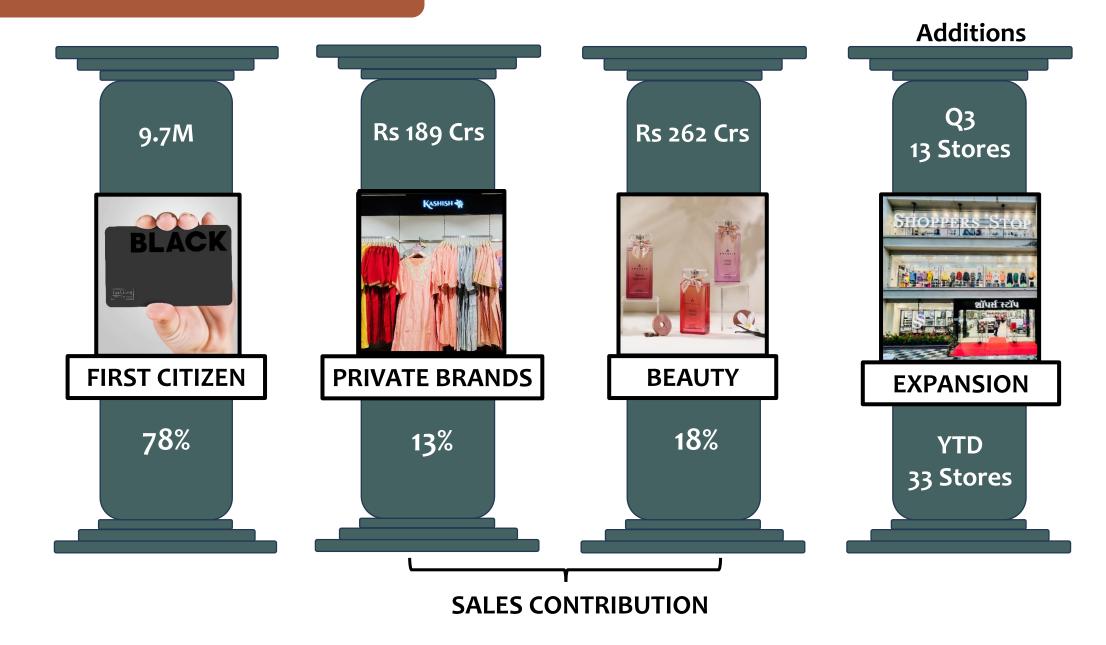


+5% ASP & +8% ATV driven through Premium Brands by FY25



2 Premium Concept Store Launch planned by FY25

STRATEGIC PILLARS



FIRST CITIZEN

Sales contribution

Black Card Members

Contribution
 13% to Overall Sales

Sales Growth +18%

Black tier renewal +3% QoQ

<u>Beauty</u>

FC Beauty contribution +12%; repeat members shopped +8%

Customer Engagement

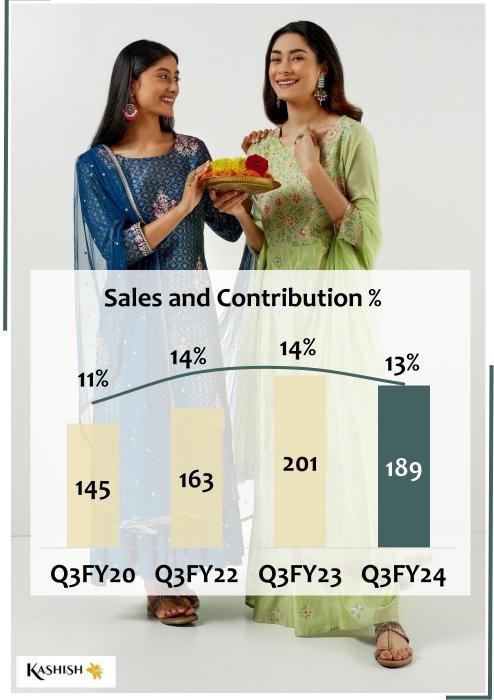
- 2.5X higher response rate for AI personalized campaigns video message by celebrity Nupur Sanon
- Sailing event and cocktail making experience for Black Card members
- Persona based campaigns to drive repeat purchases



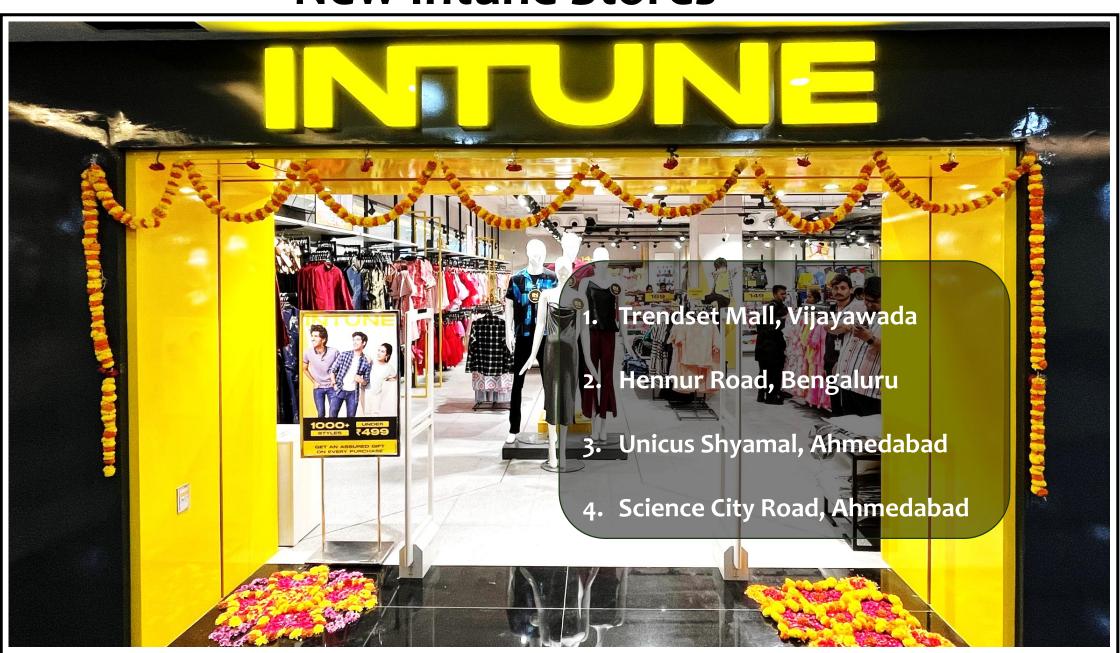
PRIVATE BRANDS

Sales Rs.189 Crs

- PB Contribution
 - Overall 13%
 - Apparels 19%
- Women Indian Wear outperformed +7%; Volume +10%
- Sanya X Kashish campaign received strong traction;
 - "Kashish" outperformed +18%; Volume +31%
- Kids Wear in "STOP" grew +8%; Volume +18%



New Intune Stores



INTUNE BUSINESS UPDATE

Expansion

- Added 4 stores during the quarter
- Total 10 stores across 6 cities as on date
- On track to open 14 stores during Q4

Key Insights

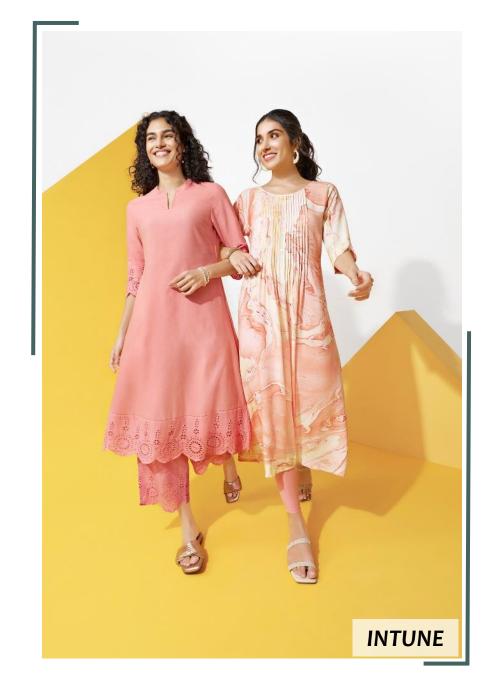
- Strengthened position as a Kids First fashion brand
- Strong acceptance from Families
- Full Price Sell Thru at 65%
- Festive range received strong response



INTUNE BUSINESS UPDATE

KPIs

- Sales of Rs 11 Crs; YTD Rs 20 Crs
- Store EBITDA Positive
- ASP of Rs 450/- driven by Sharp pricing and Table offers
- Healthy Items per Ticket (IPT) at 3.7 driving ATV of Rs 1,691/-



BEAUTY

(Vs Q3 FY23)

Sales

Rs.292 Crs.

+23%

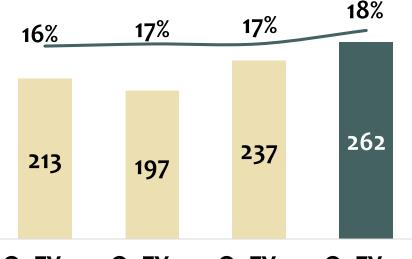
Rs.262 Crs.

+10% (excl. Distribution)

- Customer engagement with 266K Makeovers,
 - Conversion 49% and Sales generated Rs 46 Crs
- 138 make-up Masterclasses conducted during the quarter
 - Bridal make up, Party Glam Look, Pearl Skin look etc.
- Launched 3K sq ft SSBeauty Store at Terminal 2 Bangalore Airport
 - with added beauty services viz; Nail Bar, Hair Styling,
 Treatment room
- Planned to open 2 EBO's stores in Q4FY24
- Arcelia (Private Brand)
 - Sales grew by 44%
 - 80 SKUs launched across categories; Portfolio of 650+ SKUs



Sales and Contribution %



BEAUTY

KEY COLLABORATIONS

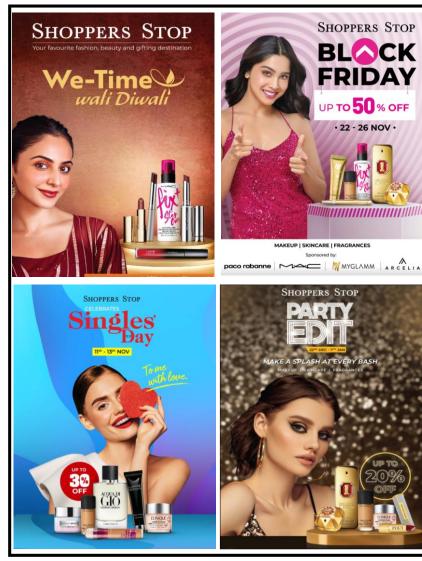


Launched "Bath n Body" as Shop in Shop in collaboration with Apparel group



Karan Johar from The Good
Glamm Group

Key Campaigns; Strong traction +19%



BEAUTY DISTRIBUTION

Sales Rs.39 Crs (YTD Rs.77 Crs)

- Distribution network expanded to 334 doors
- Retailing brands across 17 different retailers
- Brands portfolio expanded with onboarding;
 - Fragrance brand "Armaf"
 - Makeup brand "Soda Makeup"
- Total Brand portfolio now consists of 18 Brands





SSBeauty @ T2 Int' Airport, Bengaluru



HOMESTOP

Sales Rs 42 Crs +11%; Store count 7

- Optimized store size to improve productivity
- Strong customer response to assisted shopping,
 Personal shopper sales +24%
- New Brands launched in experiential categories viz;
 Nautica (Bedding), Nurturing Green (Live Plants),
 Chumbak (Quirky Range), Luminarc (Dining), Osim (Electric Massager)





EXPANSION

Store Footprint as on 31st Dec 23

Format	Store count			
Department Stores	105			
Beauty Stores	88			
Intune	10			
Home Stop	7			
Airport Doors	23			

Investments (Rs In Crs)	Q3 FY24
New Stores and Renovation	38
Technology/Others	3
Total	41^

Excl. Store Deposits of Rs 10 Crs during the Quarter



EXPANSION Way Forward

On course to meet the planned Store Expansion for FY24

Additions

Store	FY23	Hı	H2	FY24	FY25	FY26	Total	Area (Mn Sq ft)	FY26
Department	98	4	11	15	15	15	45	1.15	143
Beauty	85	9	7	16	27	27	70	0.05	155
SSBeauty	10	2	2	4	15	15	34	0.04	44
EBOs	75	7	5	12	12	12	36	0.01	111
Intune		6	18	24	60	80	164	0.80	164
HomeStop	7	1		1	7	10	18	0.11	25
Total Stores*	190	20	36	56	109	132	297	2.10	487

Opened	in FY24
--------	---------

YTD	Q4	FY24
8	7	15
13	3	16
3	1	4
10	2	12
10	14	24
1		1
32	24	56

Dept Store @ Warangal



Dept Store @Nexus Vijaya Forum, Chennai



Dept Store @Ashirwad High Street, Surat



Dept Store @Mittal Mall, Ajmer



Fashion Store @ T2 Int' Airport, Bengaluru



Beauty Stores @ Phoenix Mall of Asia, Bengaluru







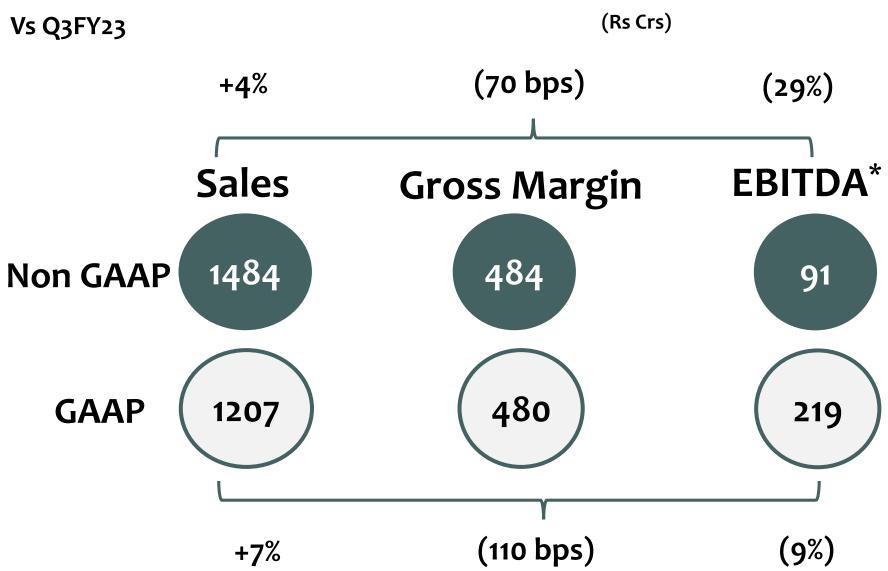


1 KEY HIGHLIGHTS

2 STRATEGIC PILLARS

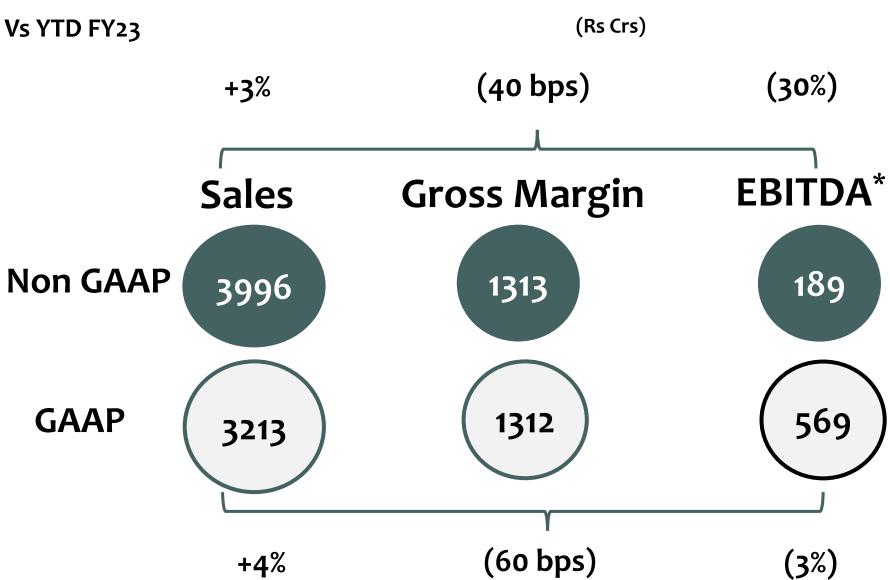
3 FINANCIALS

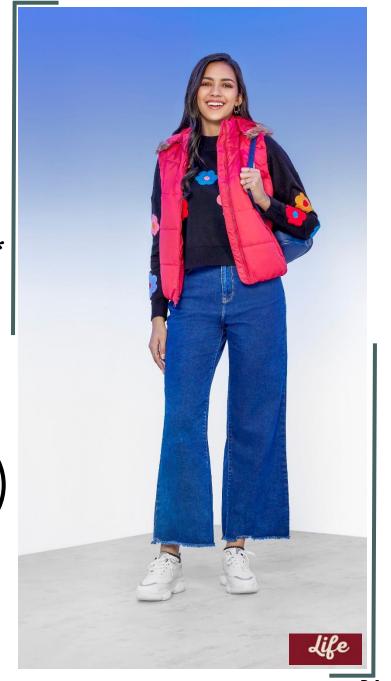
KPI PERFORMANCE – Q3





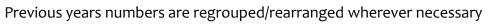
KPI PERFORMANCE – YTD



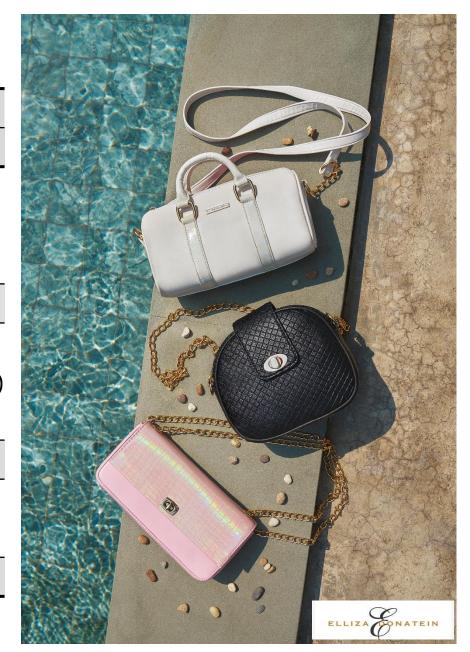


FINANCIALS Q₃ FY₂4

Particulars	Non - GAAP Financials			GAAP Financials		
Rs. in Crs.	FY24	FY23	Gr%	FY24	FY23	Gr%
Gross Revenue	1484	1430	4%	1362	1278	7%
Net Revenue	1306	1254	4%	1207	1132	7%
Other Income*	21	32	-33%	3	24	-86%
Total Revenue	1327	1286	3%	1210	1156	5%
Margin	484	474	2%	480	462	4%
Margin%	37.1%	37.8%	(70 Bps)	39.7%	40.9%	(110 Bps)
Operating Exp.	415	378	10%	264	247	7%
EBITDA	91	128	-29%	219	240	-9%
Depreciation	32	32	1%	111	100	11%
Finance Cost [*]	2	1	112%	58	52	12%
РВТ	56	95	-41%	50	89	-44%



^{*}FY23 numbers include reversal of Interest on GST Rs.17 Crs in other income and Rs.3 Crs in finance cost

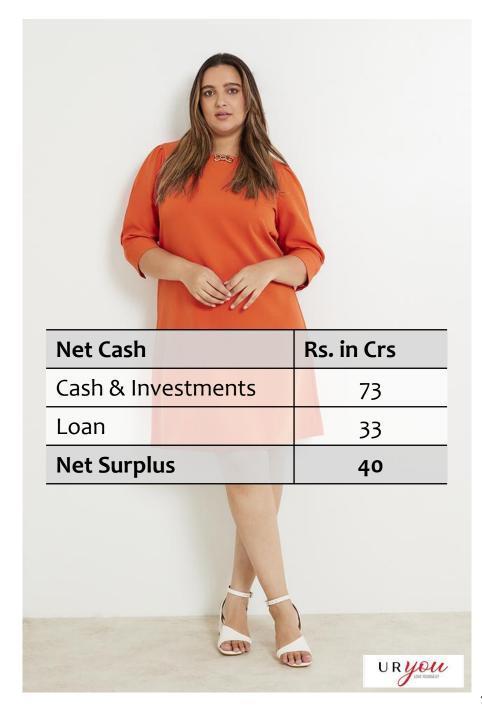


BALANCE SHEET

Particulars (Rs. In Crs.)	Dec'23	Mar'23
Net worth	830	765
Loan Fund	33	104
Total Liabilities	864	869
Fixed Assets + Lease Deposit	857	795
Investments	74	77
Inventory*	1745	1488
Other Assets	586	525
Total Current Assets	2225	1883
Trade Creditors Goods*	1931	1539
Others	467	475
Total Current Liability	2398	2015
Net Current Assets	-173	-131
Total Assets	864	869

Previous years numbers are regrouped/rearranged wherever necessary

*Includes ROR Inventory of Rs 1,242 Crs and Creditors of Rs 1,697 Crs in FY24 and Rs 1,030 Crs and Creditors of Rs 1,372 Crs in FY23



CASH FLOW

Particulars	Dec'23	Mar'23
Cash Profit from Operations (after tax)	185	321
Changes in Working Capital	59	-124
Cash generated from Operations	244	197
Fixed Assets /Reduction in Capex Creditors*	-161	-191
Cash generated from Operations	83	7
Redemption of Investments (Net)	3	87
Cash post Investing Activities	86	93
ESOP	10	3
Interest & Finance Cost	-8	-13
Loans Repayment	-71	-90
Net Increase/(decrease) in Bank Balance	17	-7

^{*}Includes Security Deposit of Rs. 32 Crs for New stores



WAY FORWARD

Demand

Continue to remain muted. Gradual recovery expected from FY25. Growth through focusing on Premiumization and non-apparel categories

Brands

Focus on premiumization

Launch of exclusive brands within the Shoppers Stop eco-system

Stores

Network expansion as per Schedule; explore franchisee model for INTUNE

Beauty

Build Personalization and intensify our systems to educate and experience the Customers Increase Makeovers for conversion

Increase assortment of International brands

Profitability

Focus on right product value to deliver lower discounting and higher sell through for private brands. Optimize costs for better operating leverage

Balance Sheet

Strengthen Balance Sheet by Working Capital reduction; Higher ROCE through better FCF

ANNEXURES

FINANCIALS Q3 FY24

Particulars	Non GAAP			GAAP		
Rs. in Crs.	FY24	FY23	Gr%	FY24	FY23	Gr%
Gross Revenue	1484	1430	4%	1362	1278	7%
Net Revenue	1306	1254	4%	1207	1132	7%
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Margin%	37.1%	37.8%	(70 Bps)	39.7%	40.9%	(110 Bps)
Operating Exp.	415	378	10%	264	247	7%
EBITDA	91	128	-29%	219	240	-9%
Depreciation	32	32	1%	111	100	11%
Finance Cost*	2	1	112%	58	52	12%
PBT	56	95	-41%	50	89	-44%
Exceptional Item/OCI	2	4	-59%	0	4	-95%
PBT(Adj.)	54	91	-40%	49	85	-42%
Tax	14	23	-39%	14	23	-39%
PAT	40	68	-40%	35	62	-43%

Previous years numbers are regrouped/rearranged wherever necessary



GAAP Adj.		
54		
-127		
55		
75		
O		
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49		

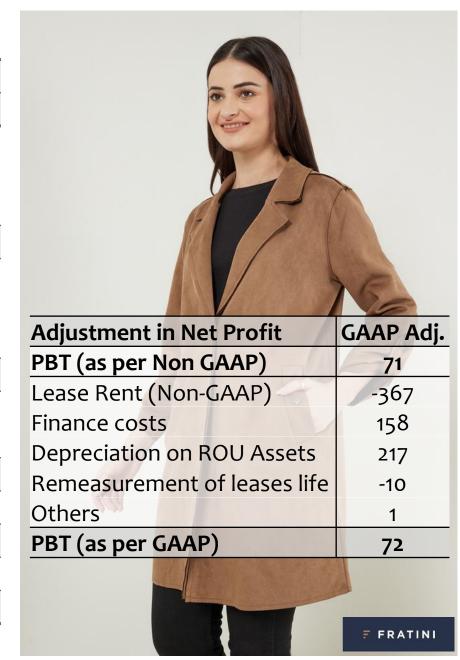


^{*}FY23 numbers include reversal of Interest on GST Rs.17 Crs in other income and Rs.3 Crs in finance cost

FINANCIALS YTD FY24

Particulars	Non GAAP			GAAP		
Rs. in Crs.	FY24	FY23	Gr%	FY24	FY23	Gr%
Gross Revenue	3996	3891	3%	3614	3468	4%
Net Revenue	3521	3423	3%	3213	3082	4%
Other Income*	66	68	-2%	21	34	-38%
Total Revenue	3588	3491	3%	3235	3116	4%
Margin	1313	1291	2%	1312	1275	3%
Margin%	37.3%	37.7%	(40 Bps)	40.8%	41.4%	(60 Bps)
Operating Exp.	1190	1088	9%	764	725	5%
EBITDA	189	270	-30%	569	584	-3%
Depreciation	97	97	0%	324	277	17%
Finance Cost*	8	12	-31%	167	154	8%
PBT	84	161	-48%	78	152	-49%
Exceptional Item/OCI	13	10	24%	5	11	-52%
PBT(Adj.)	71	151	-53%	72	141	-49%
Tax	20	39	-48%	20	39	-48%
PAT	51	112	-55%	52	102	-49%

Previous years numbers are regrouped/rearranged wherever necessary



^{*}FY23 numbers include reversal of Interest on GST Rs.17 Crs in other income and Rs.3 Crs in finance cost



233 Stores

9.7M FIRST CITIZENS

800+ BRANDS

13% Mix
PRIVATE BRANDS

18% Mix BEAUTY

As at 31st Dec'23

4.1 MSQUARE FEET
AREA

56 CITIES

13.9 Mn

CUSTOMER ENTRY in Q3

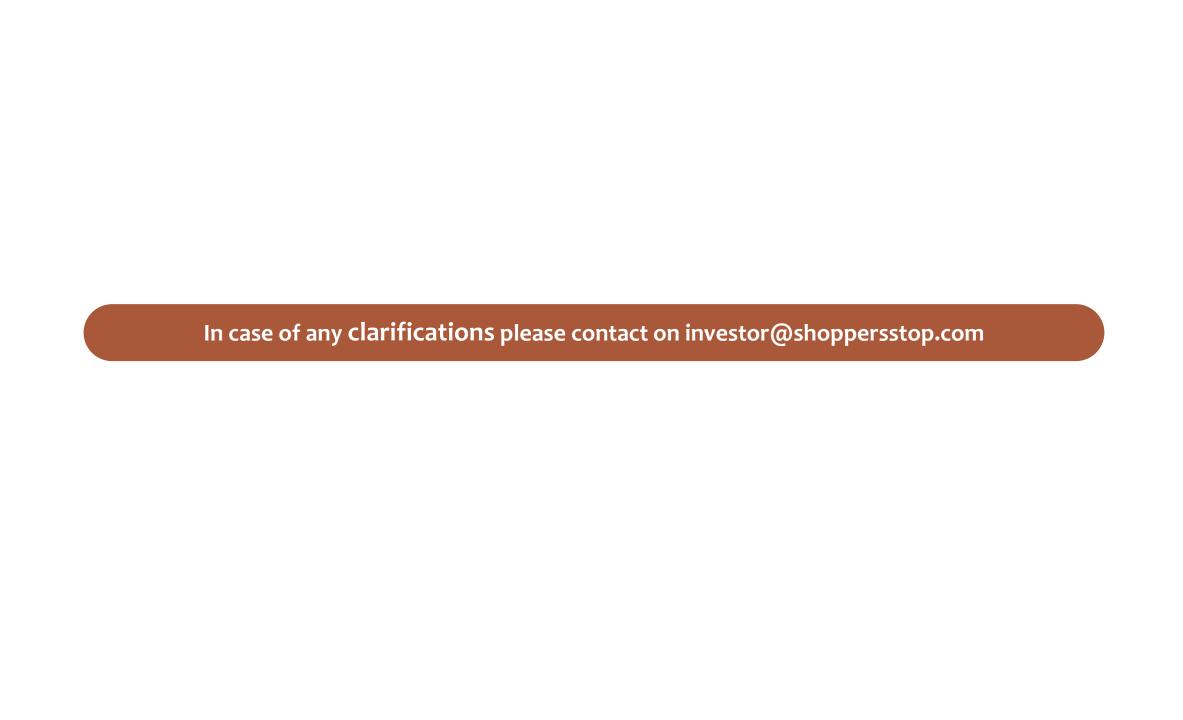
18.6K⁽¹⁾

TALENT POOL

DISCLAIMER

Certain statements in this release concerning our future growth prospects are forward-looking statements within the meaning of applicable securities laws and regulations, and which involve number of risks and uncertainties, beyond the Control of the company, that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding. Fluctuations in earnings, our ability to attract and retain highly skilled professionals, political instability, legal cost advantage, wage increases, our ability to attract and retain highly skilled professionals, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and General economic conditions affecting our industry.

Shopper's Stop Ltd. may, from time to time, make additional written and oral forward looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company. The Company also expects the media to have access to all or parts of this release and the management's commentaries and opinions thereon, based on which the media may wish to comment and/or report on the same. Such comments and/or reporting maybe made only after taking due clearance and approval from the Company's authorized personnel. The Company does not take any responsibility for any interpretations/ views/ commentaries/reports which may be published or expressed by any media agency, without the prior authorization of the Company's authorized personnel.



SHOPPERS STOP

Reports quarterly sales of Rs 1,207 Cr, up +7% YoY and EBITDA of Rs.219 Cr (GAAP)

- Beauty outperformed +10%, led by Fragrance +41%; Make up +6%; Overall Mix at 18%
- Private Brands Mix at 13% and apparels Mix at 19%; Women Indian wear outperformed +7%
- Premiumization on rise; ATV +6%
- Added 13 stores during the quarter; 4 Department, 4 Beauty, 4 Intune and 1 Airport; Capex Investments @ Rs.51 Cr for Q3 and YTD Rs162 Cr
- Debt free with Net Cash surplus of Rs 40 Cr

Mumbai, January 18, 2024: Shoppers Stop Ltd. a leading department store with premier fashion and beauty brands, has declared its results for the quarter ended 31st December 2023.

Key financial highlights for Q₃ FY₂₄

	Non GAAP			GAAP			
Rs. In Cr	Q3FY24	Q3FY23	3FY23 Growth%		Q3FY23	Growth%	
Sales	1,484	1,430	4%	1,207	1,132	7%	
Gross Margin	37.1%	37.8%	(70) Bps	39.7%	40.9%	(110) Bps	
EBITDA	91	128^	-29%	219	240^	-9%	
PBT	54	91^	-40%	49	85^	-42%	
PAT	40	68^	-40%	35	62^	-43%	

[^]FY23 numbers includes reversal of Interest on GST Rs.17 Crs in other income and Rs.3 Crs in finance cost owing to repealing of certain section in the statutes

Management Comments:

Commenting on the Q3FY24 results, **Mr. Kavindra Mishra, Executive Director and CEO, Shoppers Stop Ltd**, said, "With considerable slowdown on the discretionary spending, we have demonstrated notable resilience in these tough conditions. Our Company has delivered admirable financial results with a Sales growth of 7% despite muted consumer demand. And during the festive period, the sales grew by 9% (LTL +5%). Average Transaction value grew by 6% driven by premiumization and Items per Ticket grew by +5%. Some of the outliers for Q3 are, our external Brands both apparel and non-apparel have grown above average, with better yields on our KPI's. Our Home Stop has turned around and had an impressive growth of 10%, with a sale of Rs. 42 Crs. We reported a GAAP EBITDA of Rs.219 Crs vs Rs.240 Crs in FY23. Our EBITDA has been lower due to one-time Income of Rs.17 Crs as other Income in FY23 and we have made provision for obsolescence of circa Rs.9 Crs during the quarter.

We have observed that despite the overall muted market conditions our customers have upped their spends on the differentiated mix of premium brands and experiences across various categories wherein SSL is a destination".

Performance of strategic pillars in Q3FY24:

- **First Citizen** Our First Citizen Members contributed 78% to overall sales, out of which 65% were repeat and 13% new members. Our Premium Black Card members contributed 13% to the overall sales, an increase of 18% YoY. During the quarter we added 191K members and total base at the quarter end is 9.7Mn. The customer engagement continued to be strong, with events such as sailing and cocktail making organized for First Citizen Black Card members which had a good response. We had 118 Customer events across all our stores, making it a memorable shopping experience for our customers.
- **Private Brands** Private Brands sales were at Rs 189 Cr with an overall contribution of 13% to the Sales and 19% to apparel's sale. Women's Indian Wear grew +7%. Our Sanya X Kashish campaign had a good response from customers. Kashish outperformed with Sales growth of +18%. Kidswear within the brand STOP grew by 8%.
- **Beauty** Beauty grew by +10%, outperforming other segments in the retail with an overall sale of Rs.262 Crs. Beauty Contribution to overall sales increased to 18%. We have been building Beauty Eco Systems through customer engagements and in store experiences. This has further strengthened by our 266,000 Makeovers and 138 Master Classes covering "Bridal makeup and Party Glam Look" this quarter. During the quarter, we opened State of the Art Beauty Store sprawling 3000 sq ft at the prestigious T2 Bengaluru Airport.
- Intune –Our "Fashion for all" format, Intune has been one of the promising and fast-growing segment. We have added 4 stores during the quarter and total store count is 10 across 6 cities. Akin to previous quarters, we had a Full price sell thru of 65%. The format received strong acceptance for Family shopping with Kidswear Mix at 27%. We are planning to add 14 Intune stores in Q4FY24, aggregating to 24 by FY24 end.
- **Beauty Distribution** Beauty distribution business clocked Rs 39 Cr sales with distribution network expanded to over 334 doors. We added Fragrance brand Armaf and Makeup brand Soda Makeup in our distribution portfolio taking total brand count to 18 consisting 10 Fragrance, 2 Makeup, 3 Skincare and 3 Full line brands.
- **Store Expansion** The company is on course to meet the guided store expansion for FY24. We opened 4 department stores, 4 beauty stores, 4 Intune and 1 Airport stores in this quarter, aggregating to 13 stores this quarter and 33 stores year to date. The company made an investment of Rs 51 crores on expansion during the quarter.

Note:

We have published a detailed Non-GAAP and GAAP Income Statement. Our non-GAAP measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP.

About Shoppers Stop Limited: Shoppers Stop Ltd. is the nation's leading premier retailer of fashion and beauty brands established in 1991. Spread across 105 department stores, the Company also operates 7 premium home concept stores, 88 Specialty Beauty stores of M.A.C, Estée Lauder, Bobbi Brown, Clinique, Jo Malone, Too Faced, SS Beauty, 10 Intune stores and 23 Airport doors, occupying area of 4.1 M sq. ft. Shoppers Stop is home to one of the country's longest running and most coveted

loyalty program 'First Citizen'. The Company's one-of-a-kind shopping assistance service, 'Personal Shopper' is revolutionizing the way Indian's shop, bringing more value, comfort, and convenience to customer experiences. The brand's diversified Omni channel offering spans over 800+ recognized and trusted brands across an incomparable range of products that together serve our overarching objective of delivering customer. delight.

For more information, contact: Shoppers Stop Ltd Rohit Trivedi

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