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## Shoppers Stop

## START SOMETHING NEW

## Disclaimer

Certain statements in this release concerning our future growth prospects are forward-looking statements within the meaning of applicable securities laws and regulations, and which involve a number of risks and uncertainties,beyond the control of the Company, that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Shopper's Stop Ltd. may, from time to time, make additional written and oral forward looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company. The Company also expects the media to have access to all or parts of this release and the management's commentaries and opinions thereon, based on which the media may wish to comment and/or report on the same. Such comments and/or reporting maybe made only after taking due clearance and approval from the Company's authorized personnel. The Company does not take any responsibility for any interpretations/ views/commentaries/reports which may be published or expressed by any media agency,without the prior authorization of the Company's authorized personnel.

## Business Overview

## $>$ New Stores

## > Lovalty Programme

$\square$ First Citizen members club now has reached to 26 lac members. Their contribution to sales was 70\%

## AWARDS

Shoppers Stop was awarded the "Leadership Governance Award " in service category at the QIMPRO BEST PRAX CONCLAVE 2012.

We will now be presenting the 'BEST PRAX of Reinforcing Values' in Auckland New Zealand in the Global Benchmarking Summit in December 2012

Shoppers Stop was awarded the
"Best Performer in Retail category" amongst Top 500 companies of India in the "Dun \& Bradstreet - Rolta Corporate Awards 2011".


## Our Presence and still expanding...

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## Existing Stores

Shoppers Stop Store Space ramp-up (Sq. ft. in mns.)


Store Area as on 30 ${ }^{\text {th }}$ June, 12
Shoppers Stop
Chargeable Area (Sq.ft.)
2,937,537
Specialty Stores
224,718
Total Store Area
3,162,255

Crossword
=========

Hypercity 105,722

JV Companies
1,235,365
136,957
Total Group
4,640,299

## New Store Opened



Location : Jalandhar

Opening Date : $25^{\text {th }}$ May, 2012

Chargeable Area : 47268 sq .ft.

## P mac <br> ${ }_{\text {Hyper }}^{\|}$ <br> Timezone <br> The Juancegroup



## Key Financial Highlights - Q1-2012-13

- Sales Growth:

| Shoppers Stop department stores | $: 14 \%$ |
| :--- | :--- |
| All formats | $: 15 \%$ |

- LTL Sales Growth:

Shoppers Stop department stores : $1 \%$
stores > 5 years : (4)\%
stores $<5$ years : 10\%

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : Shoppers Stop department stores : Rs 1,588 (LY Rs. 1,820)
- Customer entry for Shoppers Stop Departmental stores Increased by $10 \%$


## Operational Indicators - Q1-2012-13

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## Customer Entry (figures in lacs.)



## Transaction Size (Rs.)



## Conversion Ratio (\%)



Average Selling Price (ASP - Rs.)


## Merchandise Mix - Q1-2012-13

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Private Label Mix


Merchandise Buying Model

## Q1-11-12



Q1-12-13


## Revenue Mix - Q1-2012-13

- Non Apparel consists of Home, Leather, Watches, Jewellery, Electronics and Personal accessories

the JJance group


## Operational Efficiency Q1-2012-13: Shrinkage as \% of Gross Retail Sales

(SS Dept. Stores)


## Financial Summary - Q1-2012-13

Shopper's Stop Ltd.
Rs. in lacs


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## Consolidated Financial－Q1－2012－13



Note ：Figures have been regrouped for Presentation purpose

## Balance Sheet - SSL Standalone




## Cash Flow - SSL Standalone

| Particulars | For the period <br> ended 30th <br> Jun,2012 |
| :--- | ---: |
| Operating Profit <br> Changes in Working Capital <br> Cash Generated from Operating Activities <br>  <br> Investment in SSL Fixed Assets \& Deposit for stores <br> Investment in JV/ Subsidiary Companies <br> Net Cash Used for Investing Activities <br>  <br> Proceeds from issuance of share capital <br> Interest \& Finance Cost (Net off) <br> Increase / (Decrease) in Loans <br> Cash generated from Financing Activities | $\mathbf{( 1 , 2 7 6 )}$ |



## Key Highlights

- Overall Q1 sales growth at $15 \%$ \& LTL growth at $7 \%$.
- Q1 Gross Margin has increased from 20.1\% to 20.5\%.
- LTL Q1 Gross Margin has increased from 19.9\% to 20.4\%.
- $4^{\text {th }}$ Consecutive Quarter of Margin growth YoY.
- LTL Q1 Cash Margin growth is $11 \%$.
- LTL Q1 Store Opex has de-grown by $0.5 \%, 2^{\text {nd }}$ Consecutive Quarter of De-growth.
- Q1 Store EBIDTA is Rs 39 lacs . [Q1 FY12 : Rs (192) lacs ].
- $4^{\text {th }}$ Consecutive Quarter of Store EBIDTA break-even.
- Q1 LTL Store EBIDTA is Rs 197 lacs [Q1 FY12 : Rs (165) lacs].
* Mobile business now operated by ‘The Mobile Stores’ from FY13. LTL Sales growth and LY Margin \% are Ex-Mobiles.


## HyperCITY - Key Financials Highlights

- Sales Growth:
HyperCITY stores : 15\%
- LTL Sales Growth:
HyperCITY stores (Ex-Mobile *) : 7\%
- stores > 5 years : 2\%
- stores < 5 years : 9\%
- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : HyperCITY stores : Rs 1,529 (LY Rs 1,578) HyperCITY LTL stores : Rs 1,636 (LY Rs 1,581)
* Mobile business now operated by 'The Mobile Stores’ from FY13.


## Footfalls, ASP , Conversion and Average Ticket size



HyperCITY Financials - Q1-2012-13

| Particular | Q1 FY13 | \% Sales | Q1 FY12 | \% Sales | Growth\% |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Retail Sales (Including VAT) | 20,475 | $108.4 \%$ | $\mathbf{1 7 , 7 8 9}$ | $108.2 \%$ | $15.1 \%$ |
| Retail Sales (Net of VAT) | 18,894 | $100.0 \%$ | 16,438 | $100.0 \%$ | $14.9 \%$ |
| Margin on Sales | 3,874 | $20.5 \%$ | 3,156 | $19.2 \%$ | $22.7 \%$ |
| DC Cost | 242 | $1.3 \%$ | 213 | $1.3 \%$ | $13.8 \%$ |
| Shrinkage | 119 | $0.6 \%$ | 57 | $0.3 \%$ | $110.8 \%$ |
| Gross Margin | 3,512 | $18.6 \%$ | 2,887 | $17.6 \%$ | $21.7 \%$ |
| Store Operating Expenses | 3,904 | $20.7 \%$ | 3,379 | $20.6 \%$ | $15.5 \%$ |
| Other Retail Operating Income | 430 | $2.3 \%$ | 300 | $1.8 \%$ | $43.5 \%$ |
| Store EBIDTA | 39 | $0.2 \%$ | $\mathbf{1 9 2}$ | $-1.2 \%$ | $120.1 \%$ |
| Service Office / Pre-ops Exp. | 966 | $5.1 \%$ | 1,099 | $6.7 \%$ | $-12.1 \%$ |
| COMPANY EBIDTA | $\mathbf{9 2 7 )}$ | $-4.9 \%$ | $(1,292)$ | $-7.9 \%$ | $28.2 \%$ |
| Depreciation | 397 | $2.1 \%$ | 363 | $2.2 \%$ | $9.2 \%$ |
| Finance Charges | 811 | $4.3 \%$ | 713 | $4.3 \%$ | $13.8 \%$ |
| Tax | 0 | $0.0 \%$ | 0 | $0.0 \%$ | $0.0 \%$ |
| PAT | $(2,135)$ | $-11.3 \%$ | $(2,368)$ | $-14.4 \%$ | $9.8 \%$ |

- Overall (Ex-Mobile) Sales Growth: 19\%
- LTL (Ex-Mobile) Sales Growth: 7\%
- Shrinkage last 4 Qtr avg.: 0.54\%
- LTL Store Opex Growth : (0.5\%)
- Other Income (Ex-mobile) growth 33\%

| Sources of Funds | 30th Jun 12 |
| :--- | ---: |
| Net worth | 771 |
| Loans from Shareholders / Group Co's | 7,900 |
| Loans | 15,774 |
| Total | 24,445 |
|  |  |
| Application of Funds |  |
| Fixed Assets | 16,764 |
| Currents Assets , Loans and Advances | 16,102 |
| Less : Current Liabilities and Provisions | 8,421 |
| Net Current Assets | 7,681 |
| Total | 24,445 |

- LTL EBIDTA: Rs 197 lacs
- Numbers have been regrouped for analytical representation

In case of any clarifications please contact on


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