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## Shoppers Stop

## START SOMETHING NEW

## Disclaimer

Certain statements in this release concerning our future growth prospects are forward-looking statements within the meaning of applicable securities laws and regulations, and which involve a number of risks and uncertainties,beyond the control of the Company, that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Shopper's Stop Ltd. may, from time to time, make additional written and oral forward looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company. The Company also expects the media to have access to all or parts of this release and the management's commentaries and opinions thereon, based on which the media may wish to comment and/or report on the same. Such comments and/or reporting maybe made only after taking due clearance and approval from the Company's authorized personnel. The Company does not take any responsibility for any interpretations/ views/commentaries/reports which may be published or expressed by any media agency,without the prior authorization of the Company's authorized personnel.

## Business Overview

## $>$ New Stores

$\square$ First Citizen members club has now reached 26.9 lacs members. Their contribution to sales was 70\%

## AWARDS

## $>$ Awards at IRF 2012 : -

> Shoppers Stop was awarded "The Most Admired Retail Group of the Year"
> Home Stop was awarded "The Most Admired Home Format of the Year"
> Hypercity was awarded "The Most Admired Hypermarket of the Year"
> Mr.B.S Nagesh our Vice Chairman was inducted into the "Hall of Fame"
$>$ Retail Asia-Pacific Top 500-2012 has awarded Shoppers Stop Ltd - India with the "Certificate of Distinction" in Top 10 Retailers Award
> Shoppers Stop Ltd. was the proud recipient of the Silver Award from DMAi (Direct Marketing Association) for its 'Choose your Own Gift' campaign.

## Our Presence

 and still expanding...
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| City | SS Dept. | Crossword | Home Stop | Mother Care | MAC/Estee/ Clinique | Hypercity | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amritsar <br> Bangalore <br> Chennai <br> Delhi <br> Gurgaon <br> Hyderabad <br> Jaipur <br> Kolkatta <br> Lucknow <br> Mumbai <br> Noida <br> Pune <br> Ghaziabad <br> Siliguri <br> Durgapur <br> Bhopal <br> Ludhiana <br> Aurangabad <br> Indore <br> Vijayawada <br> Mysore <br> Latur <br> Ahmedabad <br> Jalandhar <br> Coimbatore | $\begin{aligned} & 1 \\ & 7 \\ & 3 \\ & 5 \\ & 2 \\ & 4 \\ & 2 \\ & 3 \\ & 1 \\ & 8 \\ & 1 \\ & 5 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ |  | 2 <br> 1 <br> 1 <br> 1 3 <br> 1 <br> 1 <br> 1 <br> 1 | 1 1 2 | 1 6 1 9 <br> 2 <br> 2 <br> 12 <br> 1 <br> 4 <br> 1 | $\begin{aligned} & \hline 1 \\ & 2 \end{aligned}$ <br> 1 <br> 3 <br> 1 <br> 1 <br> 1 | $\begin{gathered} \hline 4 \\ 29 \\ 5 \\ 18 \\ 2 \\ 15 \\ 3 \\ 5 \\ 3 \\ 43 \\ 2 \\ 11 \\ 1 \\ 1 \\ 1 \\ 4 \\ 2 \\ 1 \\ 1 \\ 2 \\ 3 \\ 1 \\ 1 \\ 3 \end{gathered}$ |
| Total | 54 | 41 | 12 | 5 | 39 | 12 | 163 |

> More than 4.78 million sq. ft. area, across 25 cities

As on $30^{\text {th }}$ September, 2012


## Existing Stores

Shoppers Stop Store Space ramp-up (Sq. ft. in mns.)


## New Store Opened



Location : Inorbit Bangalore

Opening Date : $15^{\text {th }}$ Aug,2012

Chargeable Area : 65113 sq .ft.


## New Store Opened



Location : Coimbatore

Opening Date : $18^{\text {th }}$ Sep,2012

Chargeable Area : 60039 sq .ft.


## Key Financial Highlights - Q2-2012-13

- Sales Growth:

Shoppers Stop department stores : 16\%
All formats : 17\%

- LTL Sales Growth:

Shoppers Stop department stores : 5\%
stores $>5$ years : (1)\%
stores $<5$ years : 15\%

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : Shoppers Stop department stores : Rs 2,052 (LY Rs. 2,186)


## Operational Indicators - Q2-2012-13

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## Customer Entry (figures in lacs.)



## Transaction Size (Rs.)



## Conversion Ratio (\%)



Average Selling Price (ASP - Rs.)


## Merchandise Mix - Q2-2012-13

Private Label Mix


- Private Label Mix decreased by 0.6\%
- Private Label Sales
increased by 13\%.

Q2-2011-12
Concession


Q2-2012-13
Concession
4.2\%


## Revenue Mix - Q2-2012-13

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- Non Apparel consists of Home, Leather, Watches, Jewellery, Electronics and Personal accessories



## Operational Efficiency Q2 \& H1-2012-13: Shrinkage as \% of Gross Retail Sales

(SS Dept. Stores)


## Financial Summary - Q2-2012-13

Shopper's Stop Ltd.
Rs. in lacs

| Particular | Q2-12-13 | Q2-11-12 | 17\% |
| :---: | :---: | :---: | :---: |
| Retail Turnover | 66,408.1 | 56,942.1 |  |
| Retail Sales (Before VAT) | 65,727.2 | 56,197.5 |  |
| Retail Sales (Net of VAT) | 62,648.0 | 53,545.9 | 16\% |
| Margin on Sales | 20,756.4 | 17,920.4 |  |
| Margin on Sales \% | 31.6\% | 31.9\% |  |
| Other Retail Operating Income | 680.9 | 744.5 |  |
| Operating expenses Operating expenses \% | $\begin{array}{r} 18,529.2 \\ 28.2 \% \end{array}$ | $\begin{array}{r} 14,676.0 \\ 26.1 \% \end{array}$ | -26\% |
| Operating Profit (EBIDTA) | 2,908.1 | 3,988.9 | (27)\% |
| Operating Profit (EBIDTA) \% | 4.4\% | 7.1\% |  |
| Finance Charges (Net) | 467.0 | 171.4 | 172\% |
| Depreciation | 1,424.7 | 878.5 |  |
| PBT | 1,016.4 | 2,939.0 | (65)\% |
| PBT \% | 1.5\% | 5.2\% | $\checkmark$ |
| Tax | 377.6 | 984.5 |  |
| Profit After Tax | 638.9 | 1,954.5 | (67)\% |
| Profit After Tax \% | 1.0\% | 3.5\% |  |

## Consolidated Financial - Q2-2012-13

| Rs. in lacs |  |  |  | Consolidation includes: |
| :---: | :---: | :---: | :---: | :---: |
| Particular | Q2-12-13 | Q2-11-12 |  |  |
| Retail Turnover | 90,916.7 | 80,453.5 | 13\% |  |
| Retail Sales (Before VAT) | 89,507.9 | 78,781.3 |  | - Shoppers Stop Limited <br> - Hypercity Retail (India) Ltd.. <br> - Crossword Bookstores Ltd. |
| Retail Sales (Net of VAT) | 84,806.6 | 74,667.3 |  | - Timezone Entertainment Pvt. Ltd. |
| Margin on Sales | 26,210.2 | 22,953.8 | 14\% | - Nuance Group (India) Pvt. Ltd. <br> - Gateway Multichannel Ltd |
| Margin on Sales \% | 29.3\% | 29.1\% |  |  |
| Other Retail Operating Income | 1,408.8 | 1,672.1 |  |  |
| Operating expenses | 25,403.5 | 21,117.7 | 20\% |  |
| Operating expenses \% | 28.4\% | 26.8\% |  |  |
| Operating Profit (EBIDTA) | 2,215.5 | 3,508.2 | (37)\% |  |
| Operating Profit (EBIDTA) \% | 2.5\% | 4.5\% |  |  |
| Finance Charges (Net) | 1,327.4 | 985.3 | 35\% |  |
| Depreciation | 2,095.7 | 1,445.1 |  |  |
| PBT | $(1,207.5)$ | 1,077.9 | (212) |  |
| PBT \% |  |  |  |  |
| Tax | 377.6 | 947.0 |  |  |
| Minority Interest | 1,026.6 | 892.3 | (155) |  |
| Profit After Tax | (558.5) | 1,023.2 |  |  |
| Profit After Tax \% | -0.6\% | 1.3\% |  |  |

## Balance Sheet - SSL Standalone



| PARTICULARS | Unaudited Sept'12 | Audited <br> March'12 | Particulars | H1-2012-13 | 2011-12 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EQUITY AND LIABILITIES |  |  | Debt Equity ( for 6 months) | 0.44 | 0.36 |
| SHAREHOLDERS' FUNDS |  |  | Asset Turnover Ratio (Without Invt. In Group Co.) ( for 6 months) | 2.12 | 2.42 |
| Share capital | 4,142.8 | 4,128.1 |  |  |  |
| Reserves and surplus | 62,610.4 | 61,721.7 | Current Ratio | 0.93 | 0.85 |
| Net Worth | 66,753.2 | 65,849.8 |  |  |  |
| NON CURRENT LIABILITIES |  |  |  |  |  |
| Long-term borrowings | 2,500.0 | 3,500.0 |  |  |  |
| Long-term provisions | 751.5 | 205.1 |  |  |  |
| Total Non Current Liabilites | 3,251.5 | 3,705.1 |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |  |
| Short-term borrowings | 21,710.1 | 18,406.9 |  |  |  |
| Trade payables | 29,586.1 | 25,003.2 |  |  |  |
| Other current liabilities | 14,652.8 | 12,958.7 |  |  |  |
| Short-term provisions | 29.5 | 746.5 |  |  |  |
| Total Current Liabilites | 65,978.4 | 57,115.3 |  |  |  |
| Total | 135,983.1 | 126,670.1 |  |  |  |
| ASSETS |  |  |  |  |  |
| NON CURRENT ASSETS |  |  |  |  |  |
| Total Fixed assets | 46,159.7 | 44,658.8 |  |  |  |
| Non current investments | 30,646.7 | 28,421.3 |  |  |  |
| Long term loans and advances | 27,881.7 | 25,028.7 |  |  |  |
| Total Non Current Assets | 104,688.1 | 98,108.7 |  |  |  |
| CURRENT ASSETS |  |  |  |  |  |
| Inventories | 21,239.0 | 21,204.0 |  |  |  |
| Trade Receivables | 2,665.1 | 1,916.9 |  |  |  |
| Cash and cash equivalents | 970.8 | 714.6 |  |  |  |
| Short term Loans and advances | 5,861.1 | 4,012.5 |  |  |  |
| Other current assets | 558.9 | 713.4 |  |  |  |
| Total Current Assets | 31,295.0 | 28,561.5 |  |  |  |
|  |  |  |  |  | 16 |
| Total | 135,983.1 | 126,670.1 |  |  |  |

## Cash Flow - SSL Standalone



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H1-2012-13

## Key Financial Highlights - H1-2012-13

- Sales Growth:

Shoppers Stop department stores : 15\%
All formats : 16\%

- LTL Sales Growth:

Shoppers Stop department stores : 3\%
stores $>5$ years : (2)\%
stores $<5$ years : $14 \%$

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : Shoppers Stop department stores : Rs 3,643 (LY Rs. 4,017)


## Operational Indicators - H1-2012-13

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## Customer Entry (figures in lacs.)



Conversion Ratio (\%)


Average Selling Price (ASP - Rs.)



## Merchandise Mix - H1-2012-13

Private Label Mix


- Private Label Mix remain flat
- Private Label Sales increased by 15\%.
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HyperCTT



H1-2012-13
Concession


## Revenue Mix - H1-2012-13

- Non Apparel consists of Home, Leather, Watches, Jewellery, Electronics and Personal accessories





## Consolidated Financial - H1-2012-13



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Most Admired Hypermarket of the Year 2012 - IRF

- Overall Q2 sales growth at $10 \%$ \& LTL growth at $2 \%$.
- LTL Fashion Growth 21\%
- LTL Q2 Gross Margin has increased from 20.2\% to 21.1\%.
- LTL Q2 Store Opex has de-grown by 0.8\%.
- $5^{\text {th }}$ Consecutive quarter of Store level profit
- Q2 Store EBIDTA is Rs 76 lacs. [Q2 FY12 : Rs 68 lacs ].
- Q2 LTL Store EBIDTA is Rs 301 lacs [Q2 FY12 : Rs 68 lacs].
* Sales Growth numbers are Ex-Mobiles; biz transferred to $3^{\text {rd }}$ party operator.


## HyperCITY - Key Financials Highlights

- Sales Growth:
HyperCITY stores : 10\%
- LTL Sales Growth:

| HyperCITY stores | $: \quad 2 \%$ |  |
| :--- | :--- | :---: |
| - stores $>5$ years | $: \quad(2 \%)$ |  |
| - stores $<5$ years | $:$ | $4 \%$ |

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : HyperCITY stores : Rs $\mathbf{1 , 5 1 1}$ (LY Rs 1,658) HyperCITY LTL stores : Rs $\mathbf{1 , 6 2 3}$ (LY Rs $\mathbf{1 , 6 5 8 )}$
- Margin \% growth 50 bps.
- LTL Opex de-growth 0.8\%.

[^1]
## Footfalls, ASP , Conversion and Average Ticket size



## HyperCITY Financials - Q2-2012-13

| Particular | Q2 FY13 | \% Sales | Q2 FY12 | \% Sales | Growth\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Retail Sales (Including VAT) | 20,172 | 108.0\% | 19,153 | 108.3\% | 5.3\% |
| Retail Sales (Net of VAT) | 18,671 | 100.0\% | 17,688 | 100.0\% | 5.6\% |
| Margin on Sales | 3,874 | 20.7\% | 3,580 | 20.2\% | 8.2\% |
| DC Cost | 242 | 1.3\% | 232 | 1.3\% | 4.1\% |
| Shrinkage | 100 | 0.5\% | 91 | 0.5\% | 10.5\% |
| Gross Margin | 3,532 | 18.9\% | 3,257 | 18.4\% | 8.4\% |
| Store Operating Expenses | 3,976 | 21.3\% | 3,530 | 20.0\% | 12.6\% |
| Other Retail Operating Income | 521 | 2.8\% | 341 | 1.9\% | 52.7\% |
| Store EBIDTA | 76 | 0.4\% | 68 | 0.4\% | 12.8\% |
| Service Office / Pre-ops Exp. | 944 | 5.1\% | 717 | 4.1\% | 31.7\% |
| COMPANY EBIDTA | (867) | -4.6\% | (649) | -3.7\% | -33.6\% |
| Depreciation | 394 | 2.1\% | 392 | 2.2\% | 0.5\% |
| Finance Charges | 833 | 4.5\% | 780 | 4.4\% | 6.8\% |
| PAT | $(2,094)$ | -11.2\% | $(1,821)$ | -10.3\% | -15.0\% |

- LTL (Ex-Mobile) Sales Growth: 2\%
- LTL Store Opex Growth : (0.8\%)
- LTL Other Income (Exmobile) growth $25 \%$
- LTL EBIDTA: Rs 301 lacs
- Excluding Exceptional Income of Rs 1.9 Crs LY, SO expenses grew by 4\%

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H1 - FY13

## HyperCITY - Key Financials Highlights

- Sales Growth:
HyperCITY stores : 15\%
- LTL Sales Growth:

| HyperCITY stores | $: 4 \%$ |
| :--- | :--- |
| - stores $>5$ years | $: 0 \%$ |
| - stores $<5$ years | $: 6 \%$ |

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : HyperCITY stores : Rs 3,041 (LY Rs 3,236) HyperCITY LTL stores : Rs 3,249 (LY Rs 3,252)
- Margin \% growth 90 bps
- LTL Opex de-growth 0.6\%.

[^2]
## Footfalls, ASP , Conversion and Average Ticket size



HyperCITY Financials - H1-2012-13


In case of any clarifications please contact on


[^0]:    Note : Figures have been regrouped for Presentation purpose

[^1]:    * Mobile business now operated by ‘The Mobile Stores’ from FY13. Sales Growth is Ex-Mobiles.

[^2]:    * Mobile business now operated by 'The Mobile Stores' from FY13. Sales Growth is Ex-Mobiles.

