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## Shoppers Stop

## START SOMETHING NEW

## Disclaimer

Certain statements in this release concerning our future growth prospects are forward-looking statements within the meaning of applicable securities laws and regulations, and which involve a number of risks and uncertainties,beyond the control of the Company, that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. Shopper's Stop Ltd. may, from time to time, make additional written and oral forward looking statements, including our reports to shareholders. The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company. The Company also expects the media to have access to all or parts of this release and the management's commentaries and opinions thereon, based on which the media may wish to comment and/or report on the same. Such comments and/or reporting maybe made only after taking due clearance and approval from the Company's authorized personnel. The Company does not take any responsibility for any interpretations/ views/commentaries/reports which may be published or expressed by any media agency, without the prior authorization of the Company's authorized personnel.

## Business Overview

## $>$ New Stores

$\square 2$ Departmental stores opened at Agra and Vadodara.

- 2 MAC Stand Alone stores at Amritsar and Bangalore opened during this quarter taking the total to 31 stores
$\square 2$ Clinique Stand Alone stores at Amritsar and Malad opened during this quarter taking the total to 18 stores.
> Store Closure
$\square 1$ store at Nucleus Mall , Pune closed during this quarter.


## > Loyalty Programme

$\square$ First Citizen members club has now reached 30.87 lacs members. Their contribution to sales was $71 \%$

## AWARDS \& RECOGNITION

> Business World Magazine - Chose Shoppers Stop Ltd. As "India's Most Respected Retail Company " for the second time in succession.
$>$ "RETAIL SUPPLY CHAIN EXCELLENCE AWARD" at the $7^{\text {th }}$ Express Logistics and Supply Chain Conclave.
> IRF 2013 has awarded :-

* The Most Admired Retailer - Department Store "Shoppers Stop "
* The Most Admired Retailer - Home and Office improvement " Home Stop "
* The Most Admired Retailer - Effective Technology Usage for our Solutions and Technology Team.


## Our Presence

 and still expanding...> More than 5.17 million sq. ft. area, across 31cities

| City | SS Dept. | Crossword | Home Stop | Mother Care | MAC/Estee/ Clinique/ Bobbi Brown | Hypercity | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amritsar | 1 |  |  |  | 3 | 1 | 5 |
| Bangalore | 8 | 10 | 2 | 1 | 9 | 3 | 33 |
| Chennai | 3 | 2 | 1 |  | 5 |  | 11 |
| Delhi | 6 | 2 | 1 | 1 | 11 |  | 21 |
| Gurgaon | 2 |  |  |  | 3 |  | 5 |
| Hyderabad | 4 | 6 | 1 | 1 | 3 | 1 | 16 |
| Jaipur | 2 |  | 1 |  |  | 1 | 4 |
| Kolkatta | 3 |  |  |  | 2 |  | 5 |
| Lucknow | 1 | 1 | 1 |  |  |  | 3 |
| Mumbai | 8 | 16 | 3 | 1 | 15 | 2 | 45 |
| Noida | 1 |  |  |  | 1 |  | 2 |
| Pune | 4 |  | 1 |  | 3 | 1 | 9 |
| Ghaziabad | 1 |  |  |  |  |  | 1 |
| Siliguri | 1 |  |  |  |  |  | 1 |
| Durgapur | 1 |  |  |  |  |  | 1 |
| Bhopal | 1 | 2 |  |  |  | 1 | 4 |
| Ludhiana |  |  |  |  | 1 |  | 1 |
| Aurangabad | 1 |  |  |  |  |  | 1 |
| Indore | 1 | 1 |  |  |  |  | 2 |
| Vijayawada | 1 | 1 | 1 |  |  |  | 3 |
| Mysore | 1 |  |  |  |  |  | 1 |
| Latur | 1 |  |  |  |  |  | 1 |
| Ahmedabad | 1 |  | 1 |  |  | 1 | 3 |
| Jalandhar | 1 |  |  |  |  |  | 1 |
| Coimbatore | 1 |  | 1 |  |  |  | 2 |
| Chandigarh | 1 |  | 1 |  | 2 |  | 4 |
| Surat | 1 |  |  |  |  |  | 1 |
| Kalyan | 1 |  |  |  |  |  | 1 |
| Thane | 1 | 1 |  |  | 2 | 2 | 6 |
| Agra | 1 |  |  |  |  |  | 1 |
| Vadodara | 1 |  |  |  |  | 1 | 2 |
| Total | 61 | 42 | 15 | 4 | 60 | 14 | 196 |



## Existing Stores

Shoppers Stop Store Space ramp-up (Sq. ft. in mns.)


Store Area as on $30^{\text {th }}$ September, 2013
Chargeable Area (Sq.ft.)
Shoppers Stop
3,363,594
Specialty Stores
315,339
Total Store Area

Crossword
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Hypercity
3,678,933
=========

JV Companies
101,384
1,230,009
162,331

Total Group
5,172,656

## New Store Opened

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Location : Agra

Opening Date : 3 ${ }^{\text {rd }}$ July,2013

Chargeable Area : 35125 sq .ft.


## New Store Opened



Location : Inorbit Vadodra

Opening Date : $5^{\text {th }}$ Sep , 2013

Chargeable Area : 29100sq .ft.


## Key Financial Highlights - Q2-2013-14

- Sales Growth:

Shoppers Stop department stores : 23\%
All formats : 23\%

- LTL Sales Growth:

Shoppers Stop department stores : 15.5\%
stores $>5$ years : 13.0\%
stores $<5$ years : 19.7\%

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) : Shoppers Stop department stores : Rs 2,262 (LY Rs. 2,091)


## Operational Indicators - Q2-2013-14

## HomeStop.

## Customer Entry (figures in lacs.)



Conversion Ratio (\%)


Average Selling Price ("ASP")



## Merchandise Mix - Q2-2013-14

Private Label Mix

## Fanesiop



Private Label

- Private Label Sales increased by 22\%.
- Private Label Mix increased by 0.1\%


## Merchandise Buying Model

Q2'12-13
Concession


Q2'13-14
Concession
3.0\%


## Revenue Mix - Q2-2013-14

- Non Apparel consists of Home, Leather, Watches, Jewellery, Electronics and Personal accessories




## Operational Efficiency Q2-13-14 \& H1-2013-14

: Shrinkage as \% of Gross Retail Sales (SS Dept. Stores)

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Q2-2013-14
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## H1-2013-14



## Financial Summary - Q2-2013-14

## Shopper's Stop Ltd. <br> Rs. in lacs

| Particular | Q2-2013-14 | Q2-2012-13 |
| :--- | ---: | ---: |
| Retail Turnover | $\mathbf{8 2 , 0 6 2 . 6}$ | $\mathbf{6 6 , 6 3 6 . 4}$ |
| Retail Sales | $81,157.6$ | $65,789.3$ |
| Margin on Sales | $25,648.9$ | $20,562.3$ |
| Margin on Sales \% | $31.6 \%$ | $31.3 \%$ |
| Other Retail Operating Income | 905.1 | 847.1 |
| Operating expenses | $22,577.9$ | $18,501.3$ |
| Operating expenses \% | $27.8 \%$ | $28.1 \%$ |
| Operating Profit (EBIDTA) | $3,976.0$ | $2,908.1$ |
| Operating Profit (EBIDTA) \% | $4.9 \%$ | $4.4 \%$ |
| Finance Charges (Net) | 648.8 | 467.0 |
| Depreciation | $1,671.8$ | $1,424.7$ |
| PBT | $1,655.4$ | $1,016.4$ |
| PBT \% | $2.0 \%$ | $1.5 \%$ |
| Tax | 663.6 | 377.6 |
| Profit After Tax | 991.8 | $63 \%$ |
| Profit After Tax \% | $1.2 \%$ | $1.0 \%$ |

## Consolidated Financial - Q2-2013-14



## Balance Sheet - SSL Standalone

| PARTICULARS | Unaudited Sept'13 | Audited March'13 |
| :---: | :---: | :---: |
| EQUITY AND LIABILITIES |  |  |
| SHAREHOLDERS' FUNDS <br> Share capital <br> Reserves and surplus | $\begin{array}{r} 4,153.3 \\ 66,560.0 \\ \hline \end{array}$ | $\begin{array}{r} 4,149.0 \\ 65,233.2 \\ \hline \end{array}$ |
| Net Worth | 70,713.3 | 69,382.2 |
| NON CURRENT LIABILITIES Long-term borrowings Long-term provisions | $\begin{array}{r} 14,216.7 \\ 619.4 \end{array}$ | $\begin{array}{r} 11,250.0 \\ 625.4 \end{array}$ |
| Total Non Current Liabilites | 14,836.1 | 11,875.4 |
| CURRENT LIABILITIES <br> Short-term borrowings Trade payables Other current liabilities Short-term provisions | $\begin{array}{r} 18,703.2 \\ 33,832.9 \\ 18,919.4 \\ 332.6 \\ \hline \end{array}$ | $\begin{array}{r} 19,433.7 \\ 28,467.7 \\ 13,609.9 \\ 1,028.1 \\ \hline \end{array}$ |
| Total Current Liabilites | 71,788.1 | 62,539.3 |
| Total | 157,337.5 | 143,796.9 |
| ASSETS |  |  |
| NON CURRENT ASSETS <br> Total Fixed assets | 53,874.5 | 48,336.5 |
| Non current investments Long term loans and advances Other non-current assets | $\begin{array}{r} 36,500.4 \\ 27,652.5 \\ 410.0 \\ \hline \end{array}$ | $\begin{array}{r} 33,094.7 \\ 27,540.3 \\ 790.5 \\ \hline \end{array}$ |
| Total Non Current Assets | 118,437.3 | 109,762.0 |
| CURRENT ASSETS <br> Inventories <br> Trade Receivables <br> Cash and cash equivalents <br> Short term Loans and advances <br> Other current assets | $\begin{array}{r} 28,314.1 \\ 1,971.2 \\ 927.9 \\ 7,046.0 \\ 640.9 \\ \hline \end{array}$ | $\begin{array}{r} 24,382.5 \\ 2,036.4 \\ 1,172.1 \\ 5,857.4 \\ 586.6 \\ \hline \end{array}$ |
| Total Current Assets | 38,900.2 | 34,034.9 |
| Total | 157,337.5 | 143,796.9 |


| Particulars | H1-13-14 | H1-12-13 |
| :--- | ---: | ---: |
| Debt Equity | 0.56 | 0.44 |
| Asset Turnover Ratio (Without Invt. In Group Co.) | 2.19 | 2.12 |
| Current Ratio | 0.93 | 0.93 |

Note : Figures have been regrouped for Presentation purpose.

## Cash Flow - SSL Standalone

| Particulars | For the period ended 30th Sept,2013 |
| :---: | :---: |
| Operating Profit | 5,635 |
| Changes in Working Capital | 771 |
| Cash Generated from Operating Activities | 6,405 |
| Investment in SSL Fixed Assets \& Deposit for stores | $(8,295)$ |
| Investment in JV/ Subsidiary Companies | $(2,997)$ |
| Net Cash Used for Investing Activities | $(11,293)$ |
| Proceeds from issuance of share capital | 175 |
| Interest \& Finance Cost (Net off) | $(1,373)$ |
| Dividend and Dividend Distribution Tax paid | (728) |
| Increase / (Decrease) in Loans | 6,569 |
| Cash generated from Financing Activities | 4,643 |
| Net Increase/(decrease) in Bank Balance | (244) |

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## H1-2013-14 Financials

## Financial Summary - H1-2013-14

Shopper's Stop Ltd.
Rs. in lacs


Note : Figures have been regrouped for Presentation purpose.

## Consolidated Financial - H1-2013-14

| Rs. in lacs |  |  | $18 \%$ | Consolidation includes: |
| :---: | :---: | :---: | :---: | :---: |
| Particular | H1-2013-14 | H1-2012-13 |  |  |
| Retail Turnover | 198,171.7 | 167,375.6 |  |  |
| Retail Sales | 195,308.8 | 164,309.4 |  | - Shoppers Stop Limited <br> - Hypercity Retail (India) Ltd.. |
| Margin on Sales | 60,371.6 | 49,293.6 | 23\% | - Timezone Entertainment Pvt. Ltd. |
| Margin on Sales \% | 30.9\% | 30.0\% |  | - Nuance Group (India) Pvt. Ltd. <br> - Gateway Multichannel Ltd |
| Other Retail Operating Income | 2,862.9 | 3,066.2 |  |  |
| Operating expenses Operating expenses \% | $\begin{array}{r} 58,889.3 \\ 30.2 \% \end{array}$ | $\begin{array}{r} 49,088.2 \\ 29.9 \% \end{array}$ | 20\% |  |
| Operating Profit (EBIDTA) | 4,345.2 | 3,271.6 | 33\% |  |
| Operating Profit (EBIDTA) \% | 2.2\% | 2.0\% |  |  |
| Finance Charges (Net) | 2,848.4 | 2,650.5 |  |  |
| Depreciation | 4,560.1 | 3,898.1 |  |  |
| PBT ( Before Exceptional Item) | $(3,063.3)$ | (3,277.1) |  |  |
| PBT \% ( Before Exceptional Item) | -1.6\% | -2.0\% |  | Exceptional items include Rs. 29.6 |
| Exceptional ltems | 67.4 | 74.1 |  | lacs write off of on account of insurance policy exclusion for |
| PBT | $(3,130.7)$ | $(3,351.1)$ | 7\% | Inorbit Pune store and Rs.37.8 lac |
| PBT \% | -1.6\% | -2.0\% |  | write off towards part inadmissability of Pune |
| Tax | 773.5 | 404.7 |  | Koregaon park fire claim. |
| Minority Interest | 2,474.3 | 2,072.7 |  |  |
| Profit After Tax | $(1,430.0)$ | $(1,683.2)$ | 15\% | 20 |
| Profit After Tax \% | -0.7\% | -1.0\% |  |  |

Note : Figures have been regrouped for Presentation purpose


## Key Highlights

- LTL Sales growth : 8.9\%.
- LTL Food growth: 9.4\%.
- Margin \% growth 90 bps.

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- Fashion mix at 11.4\% [LY: 8.6\%].
- Launch of Baroda [31k sq.ft.] in Sep-13, 3 ${ }^{\text {rd }}$ new store for the year.
- Store operating profit Rs. 130 lacs [LY: 40 lacs].


## HyperCITY - Key Financials Highlights

- Sales Growth:

HyperCITY stores : 16\%

- LTL Sales Growth:

| HyperCITY stores | $: 9 \%$ |
| :--- | :--- |
| - stores $>5$ years | $: \quad 12 \%$ |
| - stores $<5$ years | $:$ |

- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) :

LTL level : Rs 1,824 (LY Rs 1,569)
Chain level : Rs $\mathbf{1 , 8 1 4}$ (LY Rs 1,511)

## Footfalls, ASP , Conversion and Average Ticket size




## Baroda

Launched in Sep-13


## P/ Mac



## Baroda

Launched in Sep-13


Fonesion

## B

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H1 - FY14

## HyperCITY - Key Financials Highlights

- Sales Growth:

HyperCITY stores : 14\%

- LTL Sales Growth:

HyperCITY stores : 11\%

- stores $>5$ years : 16\%
- stores $<5$ years : 10\%
- Sales Per Sq.ft. on chargeable area (Built up sq.ft.) :

LTL level : Rs 3,736 (LY Rs 3,160)
Chain level : Rs 3,702 (LY Rs 3,041)

- Margin \% growth 80 bps.


## Footfalls, ASP , Conversion and Average Ticket size



| $\square$ | HyperClTY Fina | cials | H1 | 2013 | 4 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ) |  |  |  |  |  | Rs.in lacs |  |  |  |
|  | Particular | YTD - FY14 | \% Sales | YTD - FY13 | \% Sales | Growth\% |  |  |  |
|  | Retail Sales (Including VAT) | 46,268 | 108.0\% | 40,648 | 108.2\% | 13.8\% | - Growth Ex-CDIT | .4\%. |  |
| HOIIESIOO | Retail Sales (Net of VAT) | 42,830 | 100.0\% | 37,565 | 100.0\% | 14.0\% |  |  |  |
|  | Margin on Sales | 9,187 | 21.5\% | 7,748 | 20.6\% | 18.6\% |  |  |  |
|  | DC Cost | 572 | 1.3\% | 484 | 1.3\% | 18.1\% |  |  |  |
| 家 | Shrinkage | 212 | 0.5\% | 219 | 0.6\% | -3.5\% |  |  |  |
|  | Gross Margin | 8,404 | 19.6\% | 7,044 | 18.8\% | 19.3\% |  |  |  |
|  | Store Operating Expenses Other Retail Operating Income | 9,085 1,087 | $21.2 \%$ $2.5 \%$ | 7,953 951 | $21.2 \%$ $2.5 \%$ | $14.2 \%$ $14.3 \%$ |  |  |  |
|  | Store EBIDTA | 406 | 0.9\% | 43 | 0.1\% | 852.2\% |  |  |  |
|  | Service Office / Pre-ops Exp. | 2,597 | 6.1\% | 1,837 | 4.9\% | 41.3\% | -SO expenses growth | 14\%. |  |
| D | COMPANY EBIDTA | $(2,190)$ | -5.1\% | $(1,794)$ | -4.8\% | -22.1\% |  |  |  |
| man | Depreciation | 1,212 | 2.8\% | 791 | 2.1\% | 53.1\% | - Depri. Includes Rs | crs. of assets |  |
|  | Finance Charges | 1,648 | 3.8\% | 1,644 | 4.4\% | 0.2\% |  | closure. |  |
| H\| | PAT |  | -11.8\% |  | -11.3\% | -19.4\% |  |  |  |
|  |  |  |  |  | Source | s of Funds |  | 30th Sep 13 |  |
|  |  |  |  |  | Net wo |  |  | 383 |  |
| $\square$ |  |  |  |  | Loans | from Shareh | olders / Group Co's | 8,200 |  |
| MEZON |  |  |  |  | Loans |  |  | 15,976 |  |
|  |  |  |  |  | Total |  |  | 24,560 |  |
|  |  |  |  |  | Applica | tion of Fund |  |  |  |
| vancegroun |  |  |  |  | Fixed A | ssets |  | 17,498 |  |
| jualleg group |  |  |  |  | Curren | s Assets, L | oans and Advances | 19,646 |  |
|  |  |  |  |  | Less: | Current Liabilitiol | ilities and Provisions | 12,584 | 31 |
|  | Numbers have been regrouped for ana | tical represent |  |  | Net Cu | rent Assets |  | 7,062 |  |
|  |  |  |  |  | Total |  |  | 24,560 |  |

In case of any clarifications please contact on

