# NANDAN DENIM LIMITED

Q4 & FY17 RESULTS UPDATE

MAY 2017





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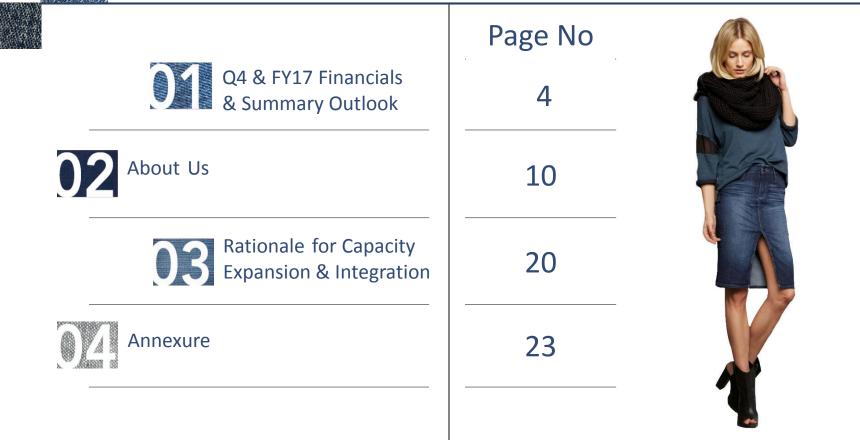






# DISCUSSION SUMMARY





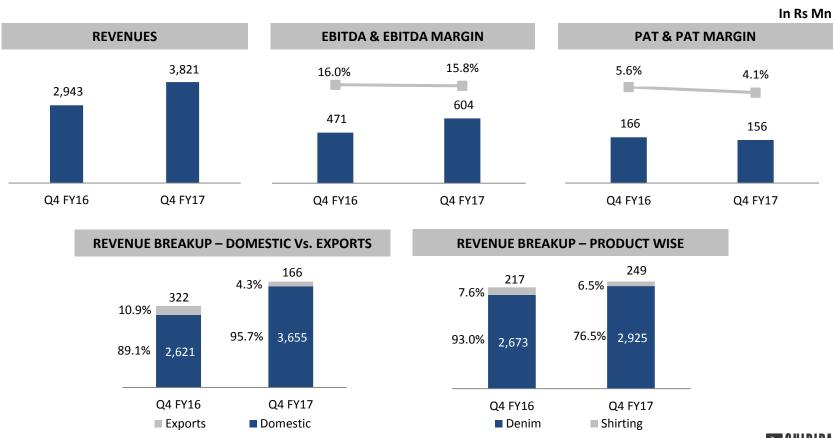
# 01 Q4 & FY17 FINANCIALS & OUTLOOK





# Q4 FY17 RESULT ANALYSIS

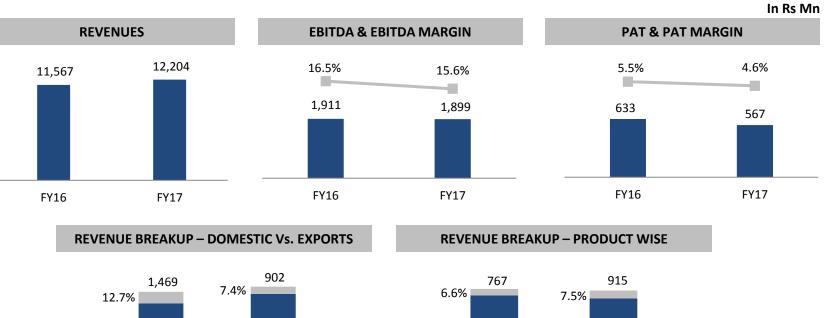


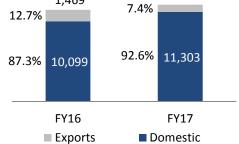


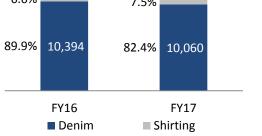


## FY17 RESULT ANALYSIS















| Particulars in Rs. Mn   | Q4 FY17 | Q4 FY16 | ΥοΥ%     | Q3 FY17 | QoQ%    | FY17   | FY16   | YoY%     |
|-------------------------|---------|---------|----------|---------|---------|--------|--------|----------|
| Revenue from Operations | 3,821   | 2,943   | 29.8%    | 2,352   | 62.4%   | 12,204 | 11,567 | 5.5%     |
| COGS                    | 2,573   | 1,959   | 31.4%    | 1,627   | 58.1%   | 8,234  | 7,666  | 7.4%     |
| Gross Profit            | 1,247   | 984     | 26.7%    | 725     | 72.0%   | 3,971  | 3,901  | 1.8%     |
| Gross Margins %         | 32.7%   | 33.4%   | -80 bps  | 30.8%   | 182 bps | 32.5%  | 33.7%  | -119 bps |
| Employee Expenses       | 140     | 167     | -16.1%   | 137     | 2.2%    | 578    | 545    | 6.0%     |
| Other Expenses          | 503     | 346     | 45.4%    | 271     | 85.6%   | 1,493  | 1,445  | 3.4%     |
| EBITDA                  | 604     | 471     | 28.2%    | 317     | 90.6%   | 1,899  | 1,911  | -0.6%    |
| EBITDA Margin %         | 15.8%   | 16.0%   | -20 bps  | 13.5%   | 234 bps | 15.6%  | 16.5%  | -96 bps  |
| Depreciation            | 354     | 160     | 121.1%   | 169     | 108.9%  | 862    | 660    | 30.5%    |
| Finance Cost            | 125     | 113     | 11.0%    | 60      | 109.8%  | 362    | 412    | -12.2%   |
| Other Income            | 8       | 15      | -49.8%   | 5       | 52.1%   | 24     | 42     | -41.7%   |
| РВТ                     | 133     | 214     | -37.9%   | 93      | 42.7%   | 700    | 881    | -20.6%   |
| Taxes                   | -23     | 48      | -        | 5       | -       | 133    | 248    | -46.2%   |
| РАТ                     | 156     | 166     | -5.7%    | 88      | 77.8%   | 567    | 633    | -10.5%   |
| PAT Margin %            | 4.1%    | 5.6%    | -154 bps | 3.7%    | 35 bps  | 4.6%   | 5.5%   | -83 bps  |
| EPS (Rs.) - Basic       | 3.25    | 3.64    | -10.7%   | 1.83    | 77.6%   | 11.87  | 13.90  | -14.6%   |







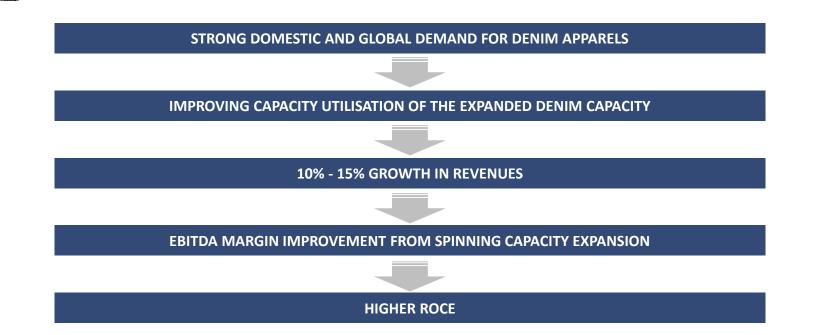
| Particulars in Rs. Mn                 | FY17     | FY16     |
|---------------------------------------|----------|----------|
| Equity & Liabilities                  |          |          |
| Shareholder's Funds                   |          |          |
| Share Capital                         | 480.5    | 455.5    |
| Reserves & Surplus                    | 3,720.5  | 2,678.8  |
| Money received against share warrants | 0.0      | 250.0    |
|                                       | 4,201.0  | 3,384.3  |
| Non-Current Liabilities               |          |          |
| Long-term borrowings                  | 4220.4   | 3182.4   |
| Deferred tax liabilities (Net)        | 207.8    | 228.9    |
| Other long term liabilities           | 0.0      | 0.0      |
| Long term provisions                  | 0.0      | 0.0      |
|                                       | 4,428.2  | 3,411.4  |
| Current Liabilities                   |          |          |
| Short-term Borrowings                 | 1,576.9  | 1,462.1  |
| Trade Payables                        | 1,355.1  | 844.8    |
| Other Current Liabilities             | 858.5    | 914.0    |
| Short-term Provisions                 | 34.2     | 160.8    |
|                                       | 3,824.7  | 3,381.6  |
| Total Equity & Liabilities            | 12,453.9 | 10,177.3 |

| Particulars in Rs. Mn         | FY17     | FY16     |
|-------------------------------|----------|----------|
| Assets                        |          |          |
| Non-Current Assets            |          |          |
| Fixed Assets                  | 7,691.3  | 5,702.3  |
| Non-current investments       | 32.0     | 73.2     |
| Deferred Tax Assets (net)     | 0.0      | 0.0      |
| Long-term loans and advances  | 79.1     | 93.8     |
| Other Non-current assets      | 3.5      | 21.7     |
|                               | 7,805.9  | 5,891.1  |
| Current Assets                |          |          |
| Current Investments           | 0.0      | 0.0      |
| Inventories                   | 2,162.2  | 1,951.1  |
| Trade Receivables             | 1,352.0  | 1,222.4  |
| Cash & Cash Equivalents       | 685.4    | 649.0    |
| Short-term loans and advances | 448.4    | 463.7    |
| Other Current Assets          | 0.0      | 0.0      |
|                               | 4,648.0  | 4,286.2  |
| Total Assets                  | 12,453.9 | 10,177.3 |











# **()2** ABOUT US

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| BUSINESS DIVISION | GROUP COMPANIES   | DETAILS   |  |  |  |  |
|-------------------|---|---|--|--|--|--|
|                   | Nandan Denim Ltd.   |   |  |  |  |  |
| Textiles          | Chiripal Industries Ltd.<br>(Processing Division)                                   | <ul> <li>Fully integrated facilities for manufacturing range of products viz. woven fabrics, circular knitt<br/>fabrics, polar fleece fabrics, cotton hosiery, denim, etc.</li> </ul>   |  |  |  |  |
|                   | Vishal Fabrics Ltd.   |   |  |  |  |  |
| Chemicals         | Chiripal Industries Ltd.<br>(Chemicals Division)                                    | <ul> <li>Operates two major divisions – Adhesives &amp; Speciality Performance Chemicals.</li> <li>Equipped to provide world class solutions to the paints, paper, leather, packaging &amp; textile industries</li> </ul>   |  |  |  |  |
| Packaging         | Chiripal Poly Films Ltd.  | <ul> <li>World Class two imported Biaxial orientation of polypropylene (BOPP) lines from Bruckner, Germa for manufacturing films capacity of 77,550 MTPA.</li> <li>In addition, CPFL has two Metalizers for producing metalized films.</li> <li>The company has also implemented BOPET Line (capacity of 38,800 MTPA) to cater to wide demand to BOPET Products.</li> </ul> |  |  |  |  |
| Infrastructure    | Shanti Developers<br>Dholi Integrated Spinning Park<br>Vraj Integrated Textile Park | <ul> <li>Operates a fully equipped industrial park for SME enterprises in the textile sector</li> <li>Has made a successful foray in the area of residential infrastructure as well.</li> </ul>   |  |  |  |  |
| Education         | Shanti Educational Initiatives Ltd.   | <ul> <li>Runs 6 schools under the brand "Shanti Asiatic" across the country with over 3,700 students.</li> <li>Present in the management education space having student strength of 200 students.</li> <li>Successfully running over 160 pre-K franchise – Shanti Juniors with over 10,000 students.</li> </ul>   |  |  |  |  |





# ABOUT US: COMPANY OVERVIEW



🔊 CHIRIPAL

| STRONG<br>PEDIGREE                             | <ul> <li>Nandan Denim Limited is a part of a leading conglomerate, Chiripal Group, which was established in 1972 and is currently diversified across several businesses like Textiles, Chemicals, Packaging, Infrastructure and Education.</li> <li>Nandan Denim commenced its operations in 1994 with textile trading business and forayed into textile manufacturing in 2004. The company currently engages in manufacturing of denims, cotton fabrics and khakis.</li> <li>The company is run by a professional management team with an average experience of more than two decades.</li> </ul> |
|--|--|
| LEADING<br>INTEGRATED<br>DENIM<br>MANUFACTURER | <ul> <li>Nandan Denim has one of the largest denim fabric manufacturing capacities in the world.</li> <li>The company expanded its denim fabric capacity from 71 MMPA to 110 MMPA.</li> <li>The company has completed backward integration by expanding its spinning capacity from 54 TPD (tonnes per day) to 141 TPD which will result into higher operating margins.</li> <li>The company also owns a captive power plant of 15 MW.</li> </ul>   |
| STRONG<br>FINANCIAL<br>PERFORMANCE             | <ul> <li>Consolidated Revenues, EBITDA and PAT were Rs 12,204 mn, Rs 1,899 mn and Rs 567 mn in FY17 having grown at CAGR of 15%, 15% and 16% over FY13 - FY17.</li> <li>Stable EBITDA margins of around 14% - 16% over FY13 - FY17.</li> <li>Return ratios have improved over last five years driven by improving asset turnover.</li> <li>ROCE - 10.8% in FY17.</li> <li>ROE - 14.9% in FY17.</li> <li>FY17 Debt : Equity was 1.5:1.</li> </ul>   |



# ABOUT US: INTEGRATED DENIM FABRIC FACILITY







#### **KEY HIGHLIGHTS**

- One of the largest denim fabric facility in the world and largest in India.
- Machinery with latest technology from Germany and Japan, capable of producing wide range of denim fabrics.
- ~10% domestic denim fabric market share.
- Sufficient power through 15 MW captive power plant.







### THE GUJARAT ADVANTAGE

#### SUPERIOR CONNECTIVITY

- Located in Ahmedabad, the financial capital of Gujarat.
- Superior infrastructure connectivity through roads, rail, airport and ports.

#### **PROXIMITY TO MARKET**

- Close proximity to machinery vendors, fabric dealers and leading garment manufacturers resulting in faster delivery and service.
- Lower marketing and transportation overheads.

#### LOW COST OF PRODUCTION

- Easy availability of key raw material Cotton.
- Uninterrupted power supply in state of Gujarat.
- Gujarat meets around 70% of the cotton requirement.
- Easy availability of skilled and unskilled labour.



#### GUJARAT TEXTILE HUB OF INDIA

- Largest producer of denim fabric (65-70%) in India and third largest in the world.
- Largest producer of cotton in India.
- Textile hub of India housing the entire textile value chain.

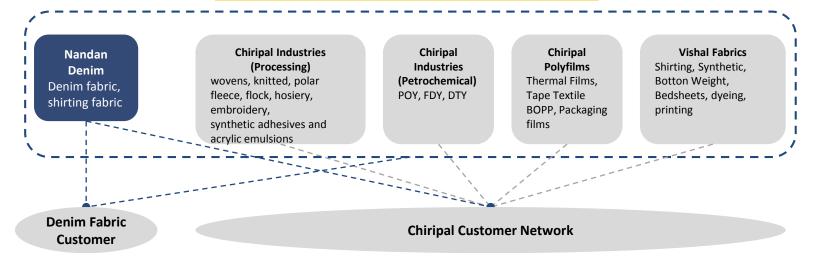
#### **GUJARAT TEXTILE POLICY – BENEFITS**

- Interest Subsidy (in addition to Central subsidies) for 5 years:
   7% Spinning & garment facilities
   6% Technical textiles
   5% All other facilities
- Power tariff subsidy @ Rs 1/unit for 5 years.
- VAT/Entry Tax reimbursement for 8 years.
- 100% stamp duty reimbursement.





#### LEVERAGE CHIRIPAL GROUP ECO-SYSTEM



- Access to the large customer network of the Chiripal Group.
- Successful customer acquisition and retention through the cross-leveraging of group capabilities and cross-selling of group offerings.
- One of the largest group level processing capacity of ~0.8 MMPD adding significant value to customers by fulfilling their printing, dyeing, bleaching, synthetic yarn and other processing requirements under one roof.







#### **MARKETING & DISTRIBUTION – DOMESTIC MARKETS**

- Leveraging the strong agent-based domestic network of the Chiripal group.
- Strong pan-India network of around 35 40 distributors associated with the company for close to a decade.
- Strategic tie-ups with 10 firms to exclusively sell Nandan Denim's products.
- Around 2/3<sup>rd</sup> of the orders are confirmed through long term agreements involving minimum yearly quantity commitment.

#### MARKETING & DISTRIBUTION – EXPORTS MARKETS

- Leveraging the strong agent-based global network of the Chiripal group.
- Strong global network of around 15 distributors spread across 8 countries – Peru, Mauritius, Hong Kong, Dubai, Thailand, Bangladesh, New York, Columbia.
- Export of denim fabric to over 28 countries across the globe.
- Merchant exports through various star export houses to give an additional boost to exports.

#### Nandan Denim has been able to grow its revenues at a CAGR of 15% over last 5 years, with steady EBITDA margins





# **ABOUT US: BUILDING GLOBAL PRESENCE**





Nandan Denim exports its denim fabric to over 28 countries across the globe through its strong global dealer-distribution network.





### **ABOUT US: ACCEPTANCE FROM LEADING BRANDS**













|                |      | CAPACITY EXPANSION COMPLETED |      |      |      |
|----------------|------|------------------------------|------|------|------|
| Capacity       | FY13 | FY14                         | FY15 | FY16 | FY17 |
| Spinning (TPD) | 54   | 64                           | 64   | 70   | 141  |
| Fabric (MMPA)  |      |                              |      |      |      |
| Denim          | 71   | 76                           | 99   | 99   | 110  |
| Shirting       | -    | 10                           | 10   | 10   | 10   |





# Rationale for Capacity Expansion & Integration







| STRONG<br>DOMESTIC<br>AND<br>GLOBAL DEMAND                  | <ul> <li>Strong domestic demand backed by majority young population (78% &lt; 45 years), rising disposable incomes and fashion consciousness and increasing organised retail industry penetration in Tier II and III cities.</li> <li>Strong global demand and potential for being a global production hub driven by easy availability of cotton, competitive currency and low cost labour.</li> <li>Set to benefit from China's decreasing competitiveness . As per CITI estimates, if China loses 10% market share in global textiles, India's market share will increase by 80%.</li> </ul> |
|---|--|
| LOCATION<br>ADVANTAGE                                       | <ul> <li>Located in Gujarat – Textile hub of India, largest exporter of denim fabric, largest producer of cotton etc.</li> <li>Easy availability of cotton (Gujarat meets 70% requirement) and skilled &amp; unskilled labour.</li> <li>Close proximity to machinery vendors, fabric dealers and leading garment manufacturers resulting in faster delivery and service and lower overheads.</li> </ul>  |
| BENEFITS UNDER<br>CENTRAL AND STATE<br>GOVERNMENT<br>POLICY | <ul> <li>Gujarat textile policy: 5% (7% - spinning facility) interest subsidy and power subsidy @ Rs1/unit for 5 years, VAT/Entry Tax reimbursement for 8 years, 100% stamp duty reimbursement.</li> <li>TUFS (Central textile policy): 5% interest subsidy and 10% capital subsidy for period of 7 years.</li> </ul>  |







| 1.1 |   |   |
|-----|---|---|
|     |   | <ul> <li>Integrated facility will improve the overall operational flexibility, helping the company to absorb the<br/>increasing market demand.</li> </ul>   |
|     | IMPROVED<br>OPERATIONAL                               | <ul> <li>Faster delivery and timely execution due to limited dependency on external factors along the value<br/>chain.</li> </ul>   |
|     | FLEXIBILITY   | <ul> <li>Achieve optimum capacity utilisation.</li> </ul>   |
|     |   | <ul> <li>Maintain consistency and high quality standards.</li> </ul>  |
|     |   |   |
|     | IMPROVED  | <ul> <li>In-house production of cotton yarn would result in ~10% savings compared to purchase of yarn from<br/>the market.</li> </ul>   |
|     | MARGINS<br>THROUGH<br>BACKWARD                        | <ul> <li>Integrated facility to help in better management of the working capital and improve the operational<br/>efficiencies.</li> </ul>   |
|     | INTEGRATION   | <ul> <li>Better market response, efficient capacity utilisation and cost savings on captive yarn would result in<br/>EBITDA margin improvement from current 14% - 15% to around 19% - 20%.</li> </ul> |
|     |   |   |
|     | IMPROVEMENT<br>IN ASSET TURNOVER<br>AND RETURN RATIOS | <ul> <li>Higher asset turnover along with improved operating margins will result in positive operating leverage<br/>and better return ratios.</li> </ul>  |
|     |   |   |



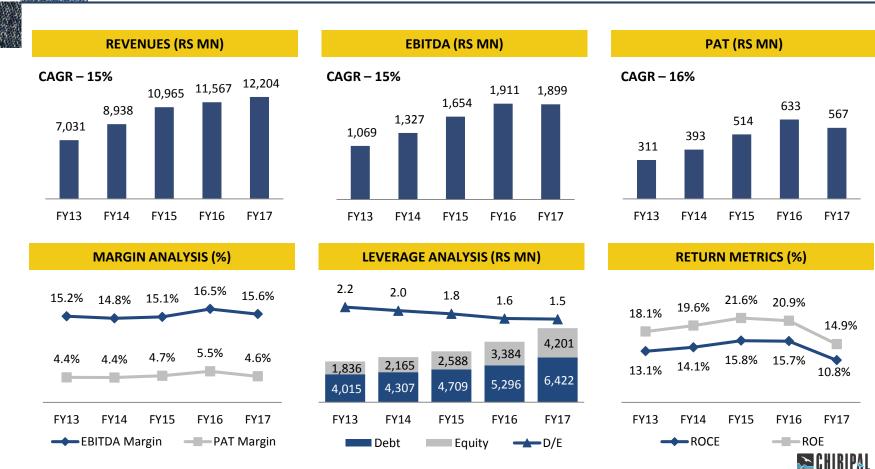


# 04 Annexure



### FINANCIAL SUMMARY







FY13

FY14

Capacity

**DENIM FABRIC CAPACITY (MMPA)** 



# 77.9% 79.2% 82.1% 81.2% 84.0% 99 99 110 71 76

FY15

FY16

-Capacity Utilisation

FY17

#### **DENIM REALISATIONS (RS/METRE)**

