

# Analysis of Financial Results June 2018

## **Table of Contents**



**Company Overview** 

**Financial Performance** 

**Annexure** 

**Business Strategy** 

## **Company Overview**



- 1. Time tested Bank with over 94 years of banking history
- 2. Pan-India footprint
- 3. Robust technology and risk management systems
- 4. Strong productivity, capital adequacy ratios
- 5. Experienced management team & Professional Board
- 6. Highest Standards of Corporate Governance
- 7. Consistent track record of profit since inception
- 8. Powered by KBL VIKAAS for Total Transformation

## **History & Evolution**



- Business Turnover of ₹ 1,10,456 crore as on 30.06.2018.
- Networth of ₹ 5,574 crore as on 30.06.2018.
- Market capitalization of ₹ 3,100 crore as on 30.06.2018.
- **2,163** service outlets with **807** branches, **2** Extension Counters and **1,354 ATMs** in 539 centres across India as on Jun 30, 2018.
- Offers wide variety of corporate and retail banking products and services to over 9.8 million customers.
- Incorporated in 1924, Karnataka
  Bank is one of the oldest time
  tested private sector Banks.

,	<ul> <li>Business turnover crossed the historic milestone of ₹ 1,00,000 crore</li> <li>Formed Investor Relation Cell</li> <li>Networth of the Bank crossed ₹ 5,000 crs</li> <li>Completed 1:2 rights issue to raise ₹ 658.96 crs</li> </ul>
	Unveiled KBL – VISION 2020 & adopted Vision Statement     No. of ATMs crossed 1,000
	• Business turnover crossed the milestone of ₹75,000 crore
	Secured ISO 27001 : 2005 Certificate from NQA
	<ul> <li>Business Turnover crossed the milestone of ₹ 50,000 crore</li> <li>No. of branches crossed 500</li> <li>Average turnover per branch crossed ₹ 100 crore</li> <li>Launched ASBA facility</li> </ul>
	<ul> <li>Right issue of ₹ 457.03 crore in the ratio of 2:5.</li> <li>Launched Online Trading facility</li> </ul>
	• Maiden QIP aggregate ₹ 160.83 crs.
	Compliance with Basel-II norms
	Completion of 100% core banking
ì	<ul> <li>Floated general insurance JV along with Allahabad Bank, Indian Overseas Bank, Dabur Investments and Sompo Japan Insurance</li> <li>Launched CDSL-DP services at select branches</li> </ul>
	• Completed 2:1 rights issue to raise ₹ 160 crs
•	• Right issue in the ratio of 1:2
	<ul> <li>Bancassurance tie-up with MetLife</li> <li>Maiden bonus issue in the ratio of 1:1</li> </ul>
	• Implementation of "Finacle" CBS

• Took over Sringeri Sharada Bank Ltd, Chitaldurg Bank & Bank of Karnataka, Hubli.

• Incorporated on 18th February 1924 at Mangalore by Late BR Vyasarayachar & other leading

Public issue of 45 lakh equity shares in October 1995
Became an authorised dealer of foreign exchange

members of the South Kanara Region

4

2017

2016

2015

2014

2013

2012

2011

20102009

2007

2006

2005

20032002

2000

1995

1977

1960-66

1924

## Awards & Accolades



#### Awards & accolades received during the FY 2018-19:

\* "Best Performing Bank - Private Bank" category for the performance under Atal Pension Yojana [APY] during 2017-18.



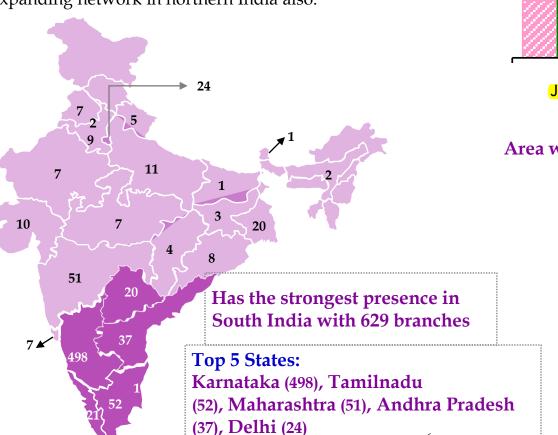
Shri H P R Hande, DGM, Corporate Planning Department receiving the award from Shri Shiv Pratap Shukla, Hon'ble Minister of State for Finance, Govt. of India, and Shri Supratim Bandyopadhyay, WTM [Finance], PFRDA, in the award function held at Delhi on 12.06.2018.

## Pan-India footprint

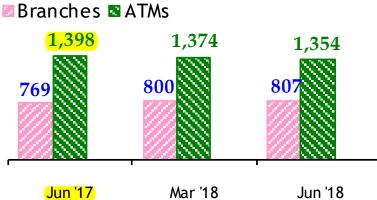
## \*\*\*

#### Pan-India Presence

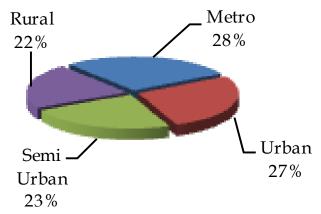
- ➤ Total 2,163 service outlets 807 branches, 2 Extension Counters & 1,354 ATMs.
- ➤ Total 33 e-Lobbies & 143 mini e-Lobbies, of which, 152 Recyclers.
- ➤ Specialized branches for Forex, Industrial, Agriculture, MSME, Corporate business & Financial Inclusion.
- ➤ 112 Financial Inclusion branches, 35 Ultra Small branches
- > Expanding network in northern India also.



#### No of branches & ATMs



#### Area wise distribution of branches (Jun '18)



## Robust technology platform and risk management systems



#### Strong technology platform

The existing "ISO 27001:2013" certificate encompassing the Information Security Management System (ISMS) at the Bank's Data Centre, Near line Site [NLS] at Bengaluru and Information Technology Department including the DR site [IT & DR] at Head Office, Mangaluru, has been renewed by AJA Registrars, UK, for a further period of three years up to March 2019, reflecting the Bank's continued commitment to technology adoption.

- ◆ Pioneer in implementing "Finacle" (CBS) amongst the old generation private sector banks
- State-of-art IT set up which has enabled Anytime Anywhere Banking through alternate delivery channels such as ATMs, VISA International Debit Card, RUPAY Debit Card, Internet Banking, Mobile Banking, IMPS, e-lobby etc.
- ◆ Enabled Online Account Opening, implemented 'M-Passbook' (Mobile Passbook), 'KBL Apna App' (SMS Banking) etc as additional facilities for the convenience of customers.
- ♦ Also offers other products such as NGRTGS, NEFT, NECS, CTS, Online Trading, ASBA facility, Gift Card, Travel Card, Biometric Smart Card under Financial Inclusion, PoS Network, Online inward remittance facility to NRIs etc.
- ◆ Implemented Lending Automation Processing System (LAPS) software for efficient life cycle management of loan accounts and improved monitoring.
- ◆ Implemented an Enterprise Level Fraud Risk Management System (ELFRMS) for effective cyber fraud prevention across delivery channels.
- ◆ Launched Mobile Banking App on Unified Payment Interface (UPI) Platform branded "KBL SMARTz", which is recently renamed as "BHIM KBL UPI".

## Robust technology platform and risk management systems

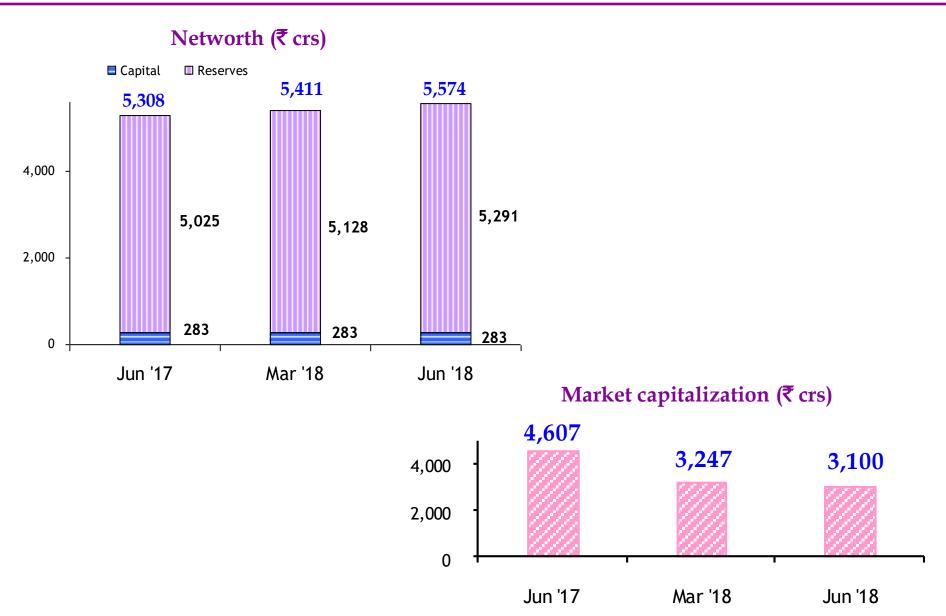


#### Effective risk management system

- Periodical monitoring & reviewing of risk profile of the bank.
- ◆ Internal Credit Rating of all the borrowers: Credit exposure above INR 25 lakh are rated borrower-wise and credit facilities below INR 25 lakh & all schematic advances including agri-credit proposals are rated under 'Pool based approach'.
- Continuous offsite surveillance of borrower accounts.
- Effective ALM/mid office set up to monitor Liquidity risk/ Market risk on a continuous basis.
- ◆ To effectively control possible frauds in "online transactions" done by customers, enterprise level fraud risk management solution is implemented.
- ♦ For effective Operational risk management:
  - o Bank is building up a database of internal Loss data, near- miss cases and other Operational risk events, since Sept 2007.
  - o Bank has an effective AML monitoring system to scrutinize the customer transactions to ensure compliance to the extant guidelines.
- Bank has taken all necessary steps for migration to 'Basel II advanced approaches' under Credit, Market and Operational Risk and also complied with the extant 'Basel III' guidelines of RBI.
- ◆ Bank has implemented a scientific Fund Transfer Pricing (FTP) & Customer Profitability Management System (CPMS) to assess the performance of branches / products / portfolios / customers.

## Financial strength of the Bank





## Highlights – Q1 FY 19



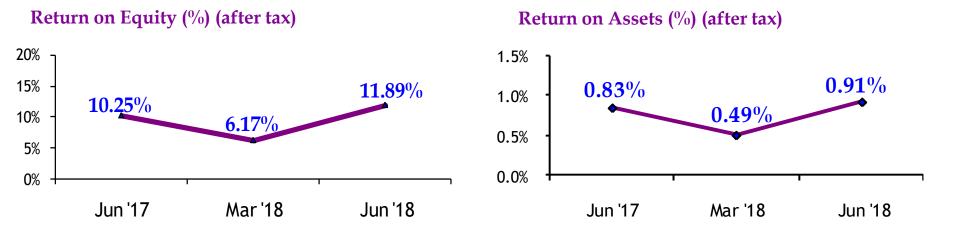
(₹ crs)

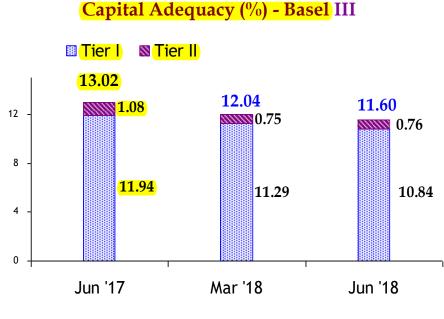
KPAs	3 Months		
KrAs	Q1 FY 19	Q1 FY 18	
Net profit	163.24	133.85	
Operating profit	368.88	309.70	
Turnover	1,10,456	94,633	
Return on Asset	0.91%	0.83%	
Earning per Share *	5.78	4.74	
Return on Equity	11.89%	10.25%	
Net Interest Margin	3.00%	2.97%	
Gross NPA	4.72%	4.34%	
Net NPA	2.92%	3.20%	
Cost to Income	45.54%	51.75%	
CRAR (Basel III)	11.60%	13.02%	

<sup>\*</sup> Not annualized

## **Return and Capital Adequacy Ratios**

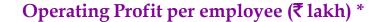


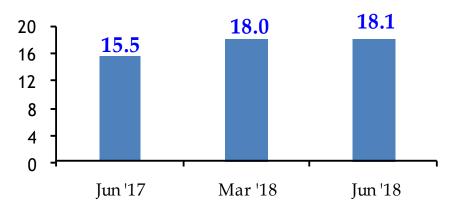




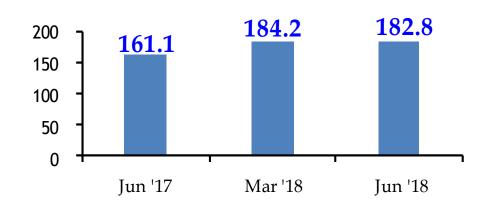
## **Productivity ratios**



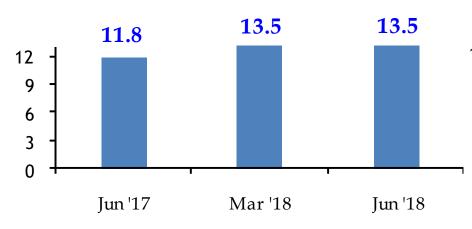




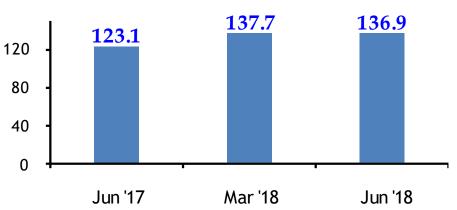
Operating Profit per branch (₹ lakh) \*







#### Business per branch (₹ crs)

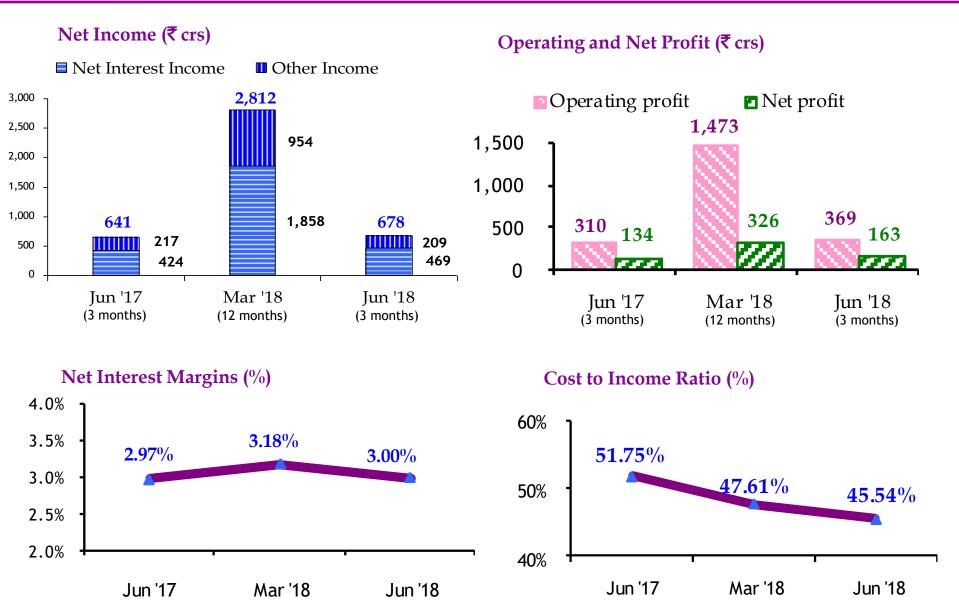


<sup>\*</sup> annualised

## **Financial Performance**

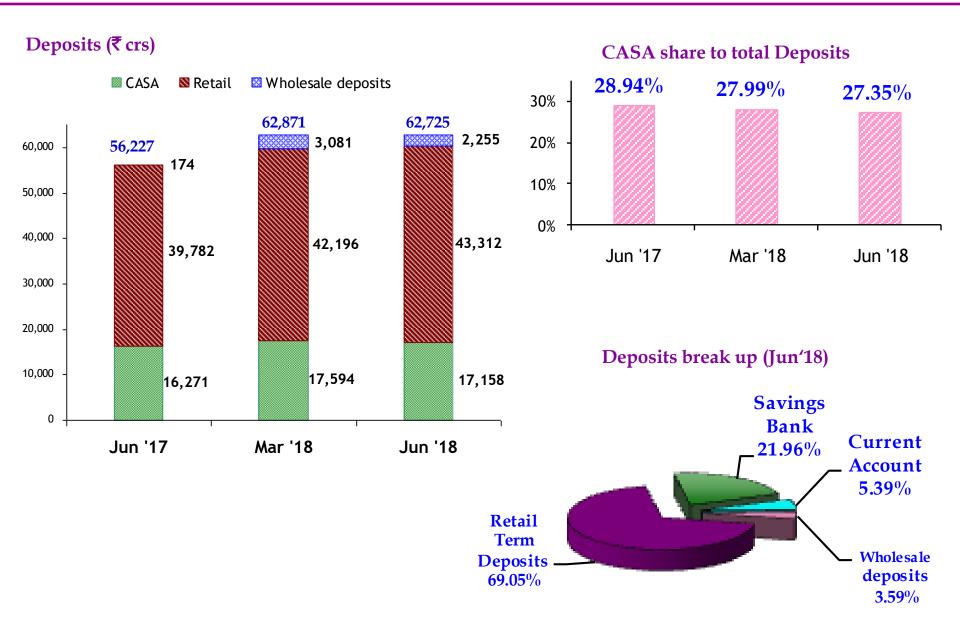
### **Income & Profit**





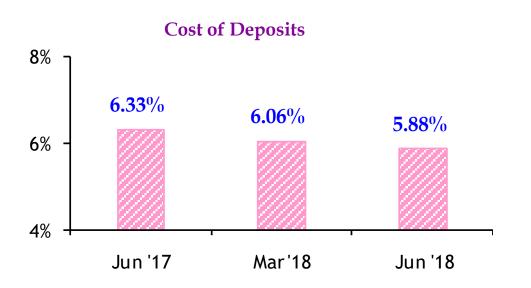
## **Deposits**

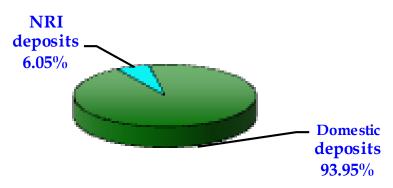




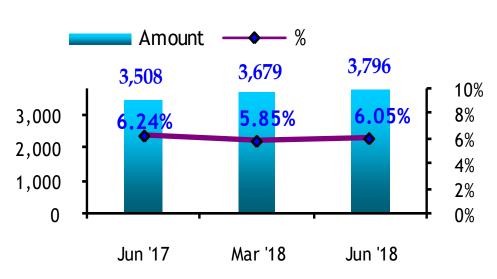
## **Deposits**







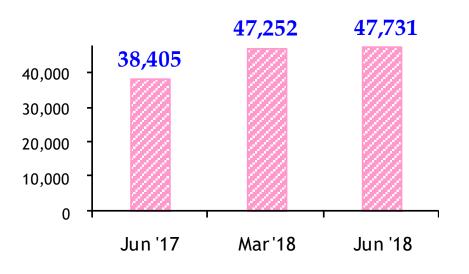
#### NRI Deposits (₹ crs)



## **Advances**



#### Advances [Net] (₹ crs)



## External rating wise Credit Portfolio as of Jun '18 [corporate borrowers]

Rating	No of Borrowers	Balance O/s (in crs)	% to GBC
AAA	18	5,987.64	12.31%
AA	36	4,789.58	9.85%
A	26	1,479.96	3.04%
BBB	38	2,126.92	4.37%
BB	36	1,786.86	3.67%
В	14	580.38	1.19%
С	-	-	-
D	7	476.99	0.98%
Total	175	17,228.33	35.41%
Gross Ba	nk Credit	48,647.68	

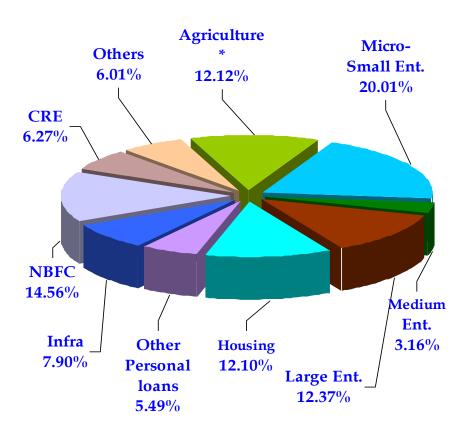
## **Advances**



#### **Retail & Corporate Advances (%)**



#### Segmentation of Advances (Jun '18)

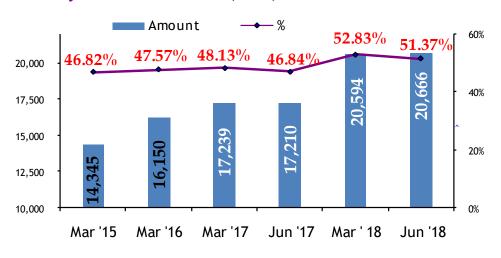


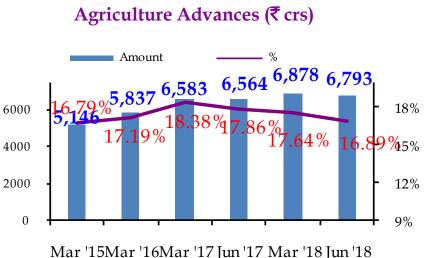
<sup>\*</sup> However, this works out to 16.89% of the ANBC of 30.06.2018.

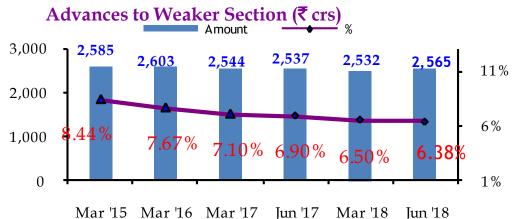
## **Advances**



#### **Priority Sector Advances (₹ crs)**





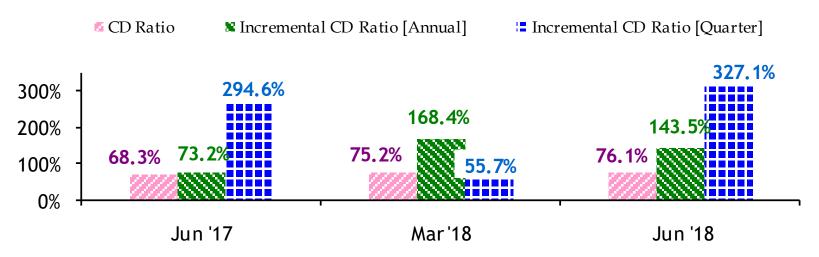


\* Base figure for the calculation of % is ANBC as on March 31<sup>st</sup> of previous year.

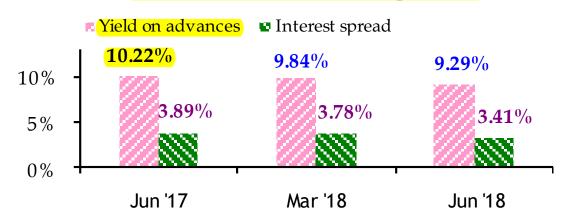
## CD Ratio & Yield on Advances



#### **Credit Deposit ratio (%)**



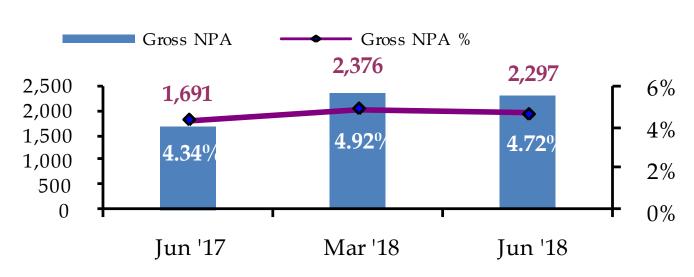
#### Yield on Advances & Interest Spread (%)



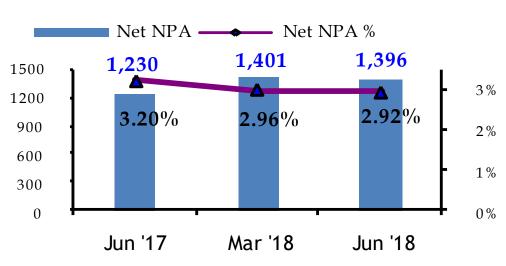
## **NPAs**



#### Gross NPAs (₹ crs)



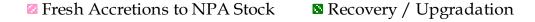
#### Net NPAs (₹ crs)

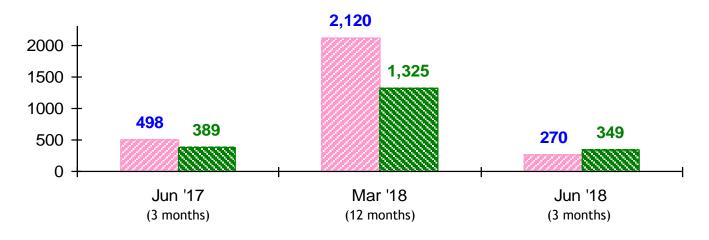


## **NPAs**

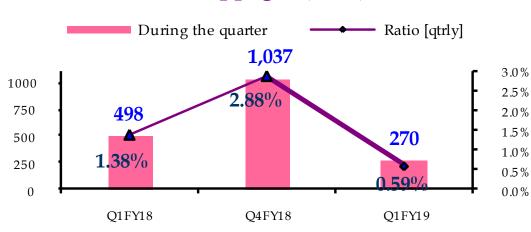


#### Fresh accretions and recoveries (₹ crs)





#### Slippages (₹ crs)

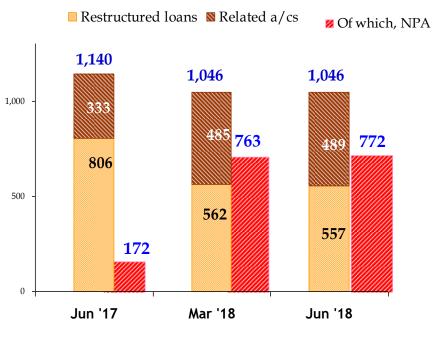


## **Restructured Advances**



#### Restructured loans & related accounts





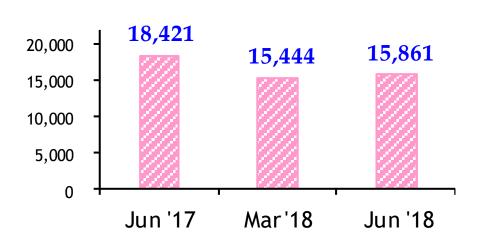
#### Sector wise Restructured Adv. as Jun '18:

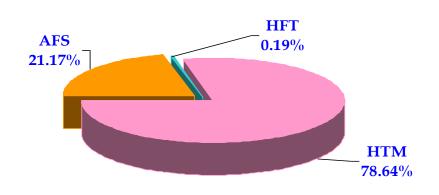
Sector	Restructured Adv.	Of which, NPA
<b>Large Industry</b>	462.23	393.19
Infrastructure	449.25	318.16
Real Estate [including CRE, excluding Services]	42.23	40.89
MSME [excl. Infrastructure]	38.03	6.30
Others	27.16	0.98
Agriculture	19.40	12.88
Education [Individual + Institution]	5.92	0.03
Wholesale/Retail Trade [excl. services]	1.49	-
<b>Grand Total</b>	1,045.71	772.43

### **Investments**



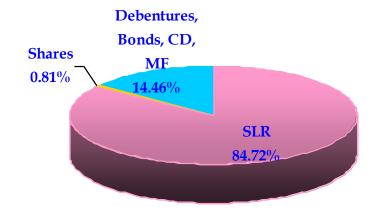
#### **Investments** [excl. RIDF] (₹ crs)



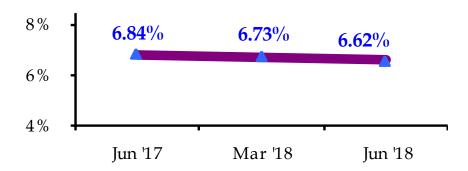


#### **Duration**

AFS	HFT	HTM	TOTAL
2.37	1.07	5.49	4.77



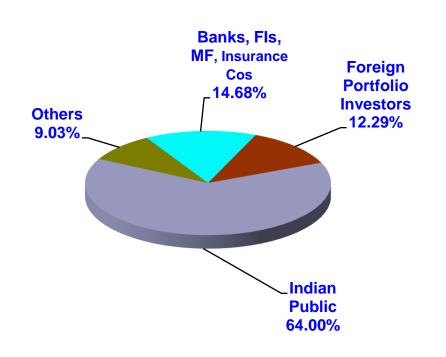
#### **Yield on Investments** (%)

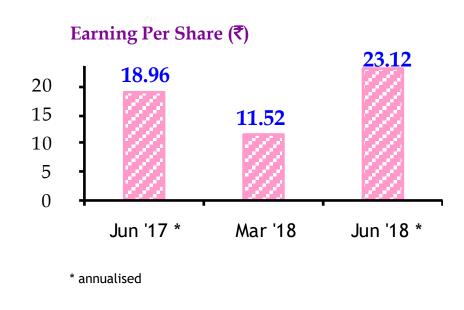


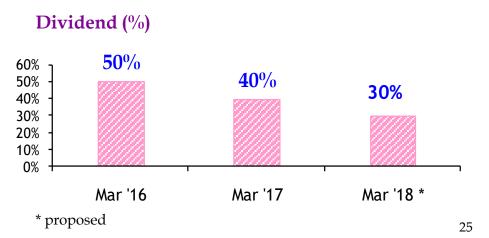
### Share holders' value



#### Share holding pattern (Jun '18)







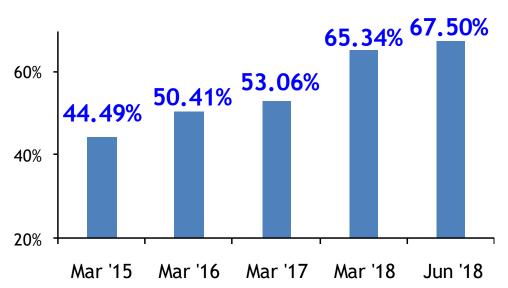


## Leveraging on Technology



#### **Migration to Digital Channel**

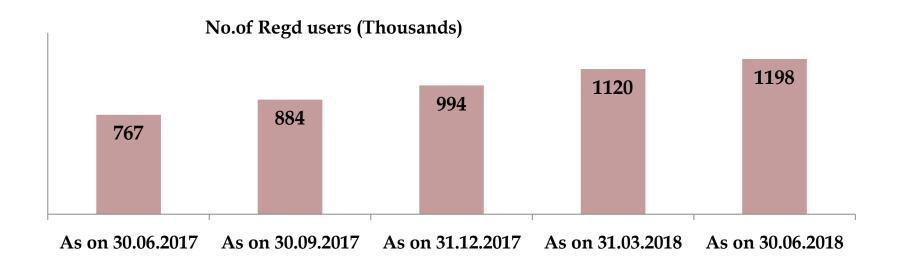
[share of ADC transactions to total CBS transactions]

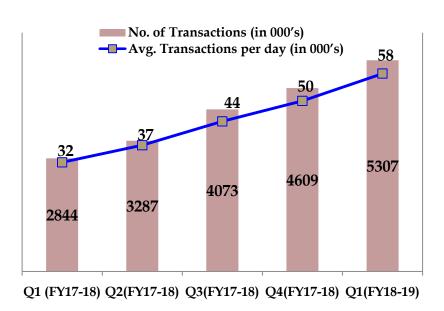


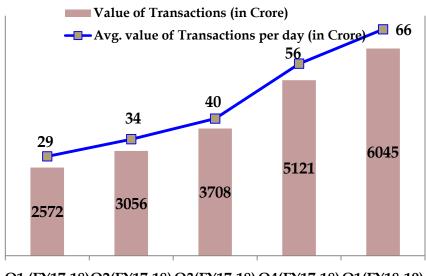


## **Mobile Banking**







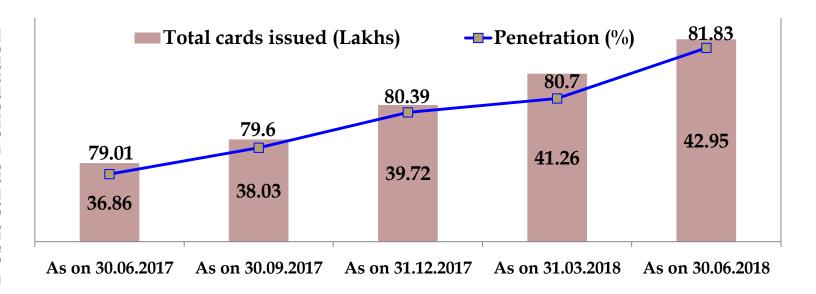


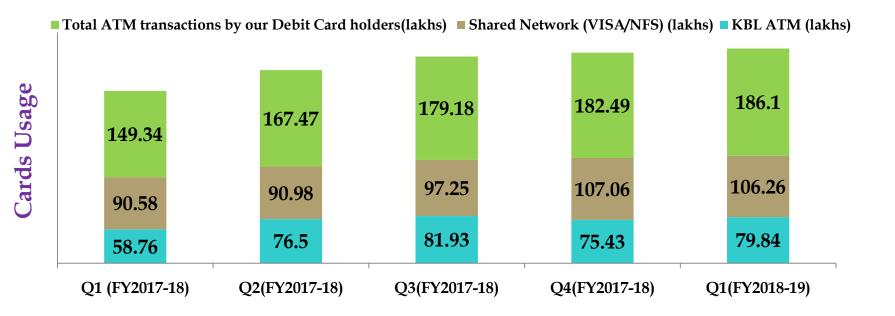
Q1 (FY17-18) Q2(FY17-18) Q3(FY17-18) Q4(FY17-18) Q1(FY18-19)

## **Debit Cards**



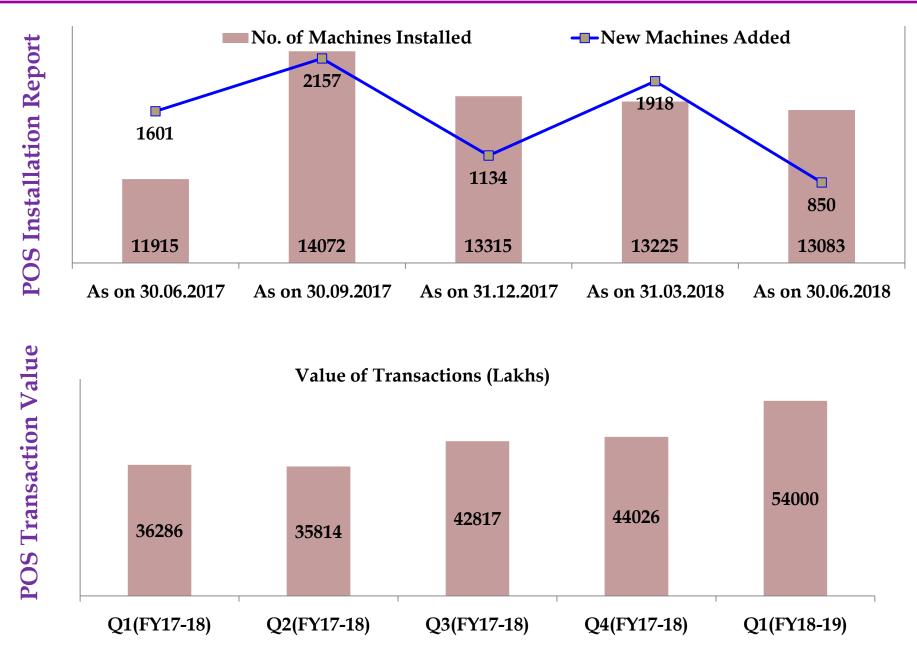






## Point of Sale (POS) Business

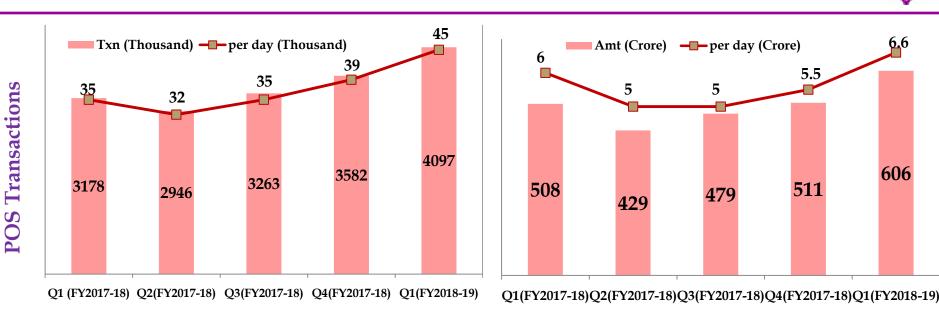


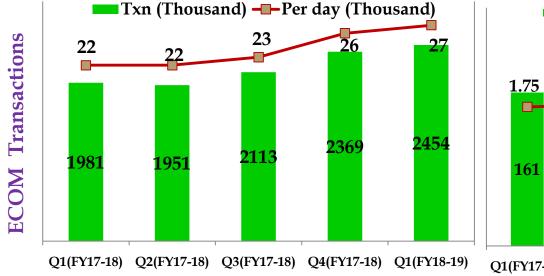


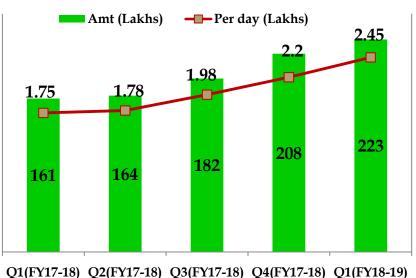
## **POS & ECOM transactions**



606







## **Annexure**

## Deposits & Advances

<u>Jun-17</u>

56,227

16,271

39,782

38,405

17,210

6,564

8,626

2,537

32

174

₹ crs

**Total Deposits** 

**CASA Deposits** 

**Retail Deposits** 

**Total Advances** 

**Agri Advances** 

**MSE Advances** 

Wholesale Deposits

**Priority Sector Advances** 

**Advances to Weaker Section** 

**Mar-18** 

62,871

17,594

42,196

3,081

47,252

20,594

6,878

9,683

2,532

<u>Jun-18</u>

62,725

17,158

43,312

2,255

47,731

20,666

6,793

9,736

2,565

## Income & Expenditure

₹ crs

**Interest Income** 

**Interest Expense** 

**Net Interest Income** 

**Treasury Income** 

**Total Income** (Net of Interest Expense)

Provision for loan losses in Adv. / losses in

**Non-Interest Income** 

**Operating Expenses** 

**Operating Profit** 

Invts. / Taxes / other

**Net Profit** 

Fee Income

**Jun-17** 

[3 months]

1,331

906

425

142

75

217

642

332

310

176

134

**Jun-18** 

[3 months]

1,408

939

469

203

209

678

309

369

206

163

6

**Mar-18** 

[12 months]

5,424

3,566

1,858

757

197

954

2,812

1,339

1,473

1,147

326

33

## Interest Income & Interest ExpenditureImage: Expenditure₹ crsMar-18Jun-17Jun-18

**Interest on Advances** 

**Interest on Deposits** 

Other interest

Other interest

**Interest on Investments** 

**Interest Income** 

**Interest Income** 

**Yield on Advances** 

**Interest Expense** 

**Interest Expense** 

**Cost of Deposits** 

**Net Interest Income** 

**Net Interest Income** 

**Interest Spread in Lending** 

Net Interest Margin on average earning assets

Adjusted yield on Invts.

[12 months]

5,424

4,082

1,162

9.84%

7.31%

3,566

3,473

6.06%

1,858

3.78%

3.18%

93

180

[3 months]

1,331

950

333

48

10.22%

8.34%

906

885

21

425

3.89%

2.97%

6.33%

[3 months]

1,408

1,106

271

31

9.29%

6.69%

939

918

21

469

3.41%

3.00%

**5.88%** 

## Capital Adequacy under BASEL III Image: Control of the contr

Paid up Equity Capital

Reserves under Tier I Cap.

Subordinated Debt Fund

**CRAR Tier I Capital** 

**CRAR Tier II Capital** 

**Surplus Provisions & Reserves** 

**CRAR Common Equity Tier I Capital** 

40,032

5,211

4,781

283

4,498

430

265

165

13.02%

11.94%

11.94%

1.08%

44,981

5,414

5,079

283

4,796

335

235

100

12.04%

11.29%

11.29%

0.75%

46,030

5,339

4,991

283

4,708

348

248

100

11.60%

10.84%

10.84%

0.76%

**Total Risk Weighted Assets** 

**Total Capital Fund** 

**Total Tier I Capital** 

**Total Tier II Capital** 

Total CRAR

## Other initiatives / developments



- Launched Deposit Only Card.
- Opened Currency Chest at Mangaluru.
- Launched Centralized Account Opening process.
- Launched Cash@PoS facility.
- ❖ With a view to focus on home loan segment & other retail products, a new process has already been implemented in 10 Regions and the same will be extended to the remaining 2 Regions shortly.
- \* MSME loan processing is being fine tuned & a new process for sourcing, processing & sanctioning of MSME loan will be implemented shortly.

## **Corporate Social Responsibility**





Donation of solar power generating system to Gayathri Samskrithika Bhavana, Koppa.



Donation of haemodialysis machine to Karuna Hospital, Borivli (West), Mumbai.



Donation of drinking water purifier to Krishna Mandira Temple, Mangaluru.



## **Business Strategy**

## Transformation journey...



The transformation Project by partnering BCG is under progress to change from Good to Great...

KBL VIKAAS

## Corporate Goal for 2018 -19



- **❖** Business Turnover of ₹ 1,30,000 crore.
- **❖** Opening of 35 new Branches to take the total no. of Branches to 835.
- **❖** To introduce following products & services:
  - Robotic Process Automation (RPA),
  - Customer Relationship Management (CRM),
  - Digi Branches,
  - Artificial intelligence powered Chatbot,
  - Online Mutual Fund Platform,
  - TReDS (Trade Receivables Electronic Discounting System),
  - Corporate Mobile Banking,
  - Grievance Redressal through CRM Software.

## **Business Strategy**



- Minimum space maximum business.
- Credit augmentation
  - Focus on MSME sector
  - Focus on mid-corporate & retail sectors.
- NPA & Stressed Assets management
  - Minimising slippages and improving recovery management.
  - A comprehensive collection mechanism.
- CASA deposits
  - Focusing on customer onboarding to increase CASA as well as cross selliing.
- Digital Banking initiatives
  - Focus on digital marketing of Bank's products & services
  - Value addition to Bank's existing Mobile Banking channel
  - Installation of self service kiosks
- Parabanking activities.



WE EXPRESS OUR HEARTFELT GRATITUDE TO ALL OUR STAKE HOLDERS FOR THEIR TRUST & SUPPORT AND SOLICIT THEIR CONTINUED PATRONAGE, AS WE CONTINUE **OUR JOURNEY WITH RENEWED DEDICATION** & COMMITMENT TO MAKE OUR BELOVED KARNATAKA BANK A FINANCIAL POWER HOUSE.

Thank You

## **Board of Directors**





P Jayarama Bhat Non Executive Chairman



Mahabaleshwara M S
Managing Director & CEO



Ashok Haranahalli Bengaluru Advocate



Rammohan Rao Belle Bengaluru Former MD & CEO, SBI Gen. Insu. Co. Ltd



B A Prabhakar Bengaluru Former Chairman & MD of Andhra Bank



U R Bhat Mumbai Investment Adviser & Columnist



Keshav Krishnarao Desai Hubballi Businessman



D. Surendra Kumar, Shri Kshethra Dharmastala, Dakshina Kannada Educationist



Mrs Mythily Ramesh, Bengaluru IT Professional and Co-Founder &CEO of NextWealth

### Disclaimer



This presentation has been prepared by Karnataka Bank (the "Bank") solely for providing information about the Bank. This presentation is confidential and may not be copied or disseminated, in whole or part, in any manner. This presentation has been prepared by the Bank based on information and data which the Bank considers reliable, but the Bank makes no representation or warranty or undertaking, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness, correctness and reasonableness of the contents of this presentation. This presentation has not been approved and will not be reviewed or approved by any statutory or regulatory authority in India or by any Stock Exchange in India and may not comply with all the disclosure requirements prescribed thereof. This presentation may not be all inclusive and may not contain all of the information that you may consider material. No part of it should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. Any liability in respect of the contents of, or any omission from, this presentation is expressly excluded. No representation or warranty, express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of such information or opinions contained herein. Neither the Bank nor any of its respective affiliates, advisers or representatives, shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this presentation or its contents or otherwise arising in connection with this presentation. The information contained in this presentation is only current as of its date. Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements", including those relating to the Bank's general business plans and strategy, its future financial condition and growth prospects, and future developments in its industry and its competitive and regulatory environment. Actual results may differ from these forward-looking statements due to a number of factors, including future changes or developments in the Bank's business, its competitive environment, information technology and political, economic, legal and social conditions in India and worldwide. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Bank disclaims no obligation to update forward looking statements to reflect events or circumstances after the date thereof. This presentation is for general information purposes only, without regard to any specific objectives, financial situations or informational needs of any particular person. This presentation and any information presented herein are not intended to be, offers to sell or solicitation of offers to buy the Bank's equity shares or any of its other securities and shall not constitute an offer, solicitation or sale in any jurisdiction in which such offer, solicitation or sale is unlawful. The Bank's equity shares have not been and will not be registered under the U.S. Securities Act 1993, as amended (the Securities Act") or any securities laws in the United States and, as such, may not be offered or sold in the United States or to, or for the benefit of, U.S. persons (as such term is defined in Regulation S under the Securities Act) absent registration or an exemption from the registration requirements of the Securities Act and applicable laws. Any offering of the equity shares made, if any, in the United States (or to U.S. persons) was made by means of a prospectus and private placement memorandum which contained detailed information about the Bank and its management, as well as financial statements. The Bank may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person.