

# Analysis of Audited Financial Results March 2016

### **Table of Contents**



**Company Overview** 

**Financial Performance** 

**Business Strategy** 

**Annexure** 

## **Company Overview**



- 1. Time tested Bank with 92 years of banking history
- 2. Pan-India footprint
- 3. Robust technology and risk management systems
- 4. Strong productivity, capital adequacy ratios
- 5. Experienced management team & Professional Board
- 6. Highest Standard of Corporate Governance
- 7. Business Process Reengineering under implementation
- 8. Consistent track record of profit since inception
- 9. Unveiled VISION 2020

## **History & Evolution**



- Incorporated in **1924**, Karnataka Bank is one of the oldest time tested private sector Banks
- Offers wide variety of corporate and retail banking products and million services to over 7.3 customers
- Forayed into General Insurance business as a JV partner in Universal Sompo General **Insurance Company Limited**
- 2.015 service outlets with 12 Regional Offices, 725 branches, 3 Extension Counters and 1,275 ATMs in 480 centres across India as on March 31, 2016
- Business Turnover of ₹84,391 crore as at 31.03.2016.

- Unveiled KBL VISION 2020 & adopted Vision Statement 2015
  - No. of ATMs crossed 1,000
- 2014 • Business turnover crossed the milestone of ₹75.000 crore
- Secured ISO 27001: 2005 Certificate from NQA 2013
- BPR implementation under the guidance of M/s KPMG Advisory Services Pvt Ltd. commenced
- 2012 • No. of branches crossed 500
  - Average turnover per branch crossed ₹ 100 crore

• Business Turnover crossed the milestone of ₹ 50.000 crore

- Launched ASBA facility
- Right issue of ₹ 457.03 crore in the ratio of 2:5. 2011
  - Launched Online Trading facility
- Maiden QIP aggregate ₹ 160.83 crs. 2010
- 2009 • Compliance with Basel-II norms
- Completion of 100% core banking 2007
- Floated general insurance JV along with Allahabad Bank, Indian Overseas Bank, Dabur Investments and Sompo Japan Insurance 2006
  - Launched CDSL-DP services at select branches
- 2005 • Completed 2:1 rights issue to raise ₹ 160 crs
- Right issue in the ratio of 1:2 2003

2000

- Bancassurance tie-up with MetLife 2002
- Maiden bonus issue in the ratio of 1:1

• Implementation of "Finacle" CBS

- Public issue of 45 lakh equity shares in October 1995 1995
- 1977
- Became an authorised dealer of foreign exchange
- 1960 • Took over assets and liabilities of Sringeri Sharada Bank Ltd, Chitaldurg Bank & Bank of to Karnataka, Hubli. 1966
- Incorporated on 18th February 1924 at Mangalore by Late B R Vyasarayachar & other leading 1924 members of the South Kanara Region

#### **Awards & Accolades**



#### Awards & accolades received during the FY 2015-16:

- ❖ Bank has bagged IBA Banking Technology Awards 2016 "Best Fraud and Risk Management Initiative Runner up" (Small Bank Category) for the year 2014-15.
- ❖ Bank has bagged four **ASSOCHAM Social Banking Excellence Awards 2015** under the following categories:
  - Winner Urban Banking [Small Bank] category
  - Winner Agricultural Banking [Small Bank] category
  - Runner up Participation in government schemes [Small Bank] category
  - Runner up Overall Best Social Bank [Small Bank] category
- ❖ Bank has bagged the coveted MSME Banking Excellence Awards 2015, [Runner Up] for Eco-Technology "Emerging Banks", instituted by CIMSME [Chamber of Indian Micro Small & Medium Enterprises]
- ❖ Bank has bagged IDRBT Banking Technology Excellence Award "Best Bank for Evangelizing Technology Adoption" under Small Banks category for the year 2014-15.
- ❖ Bank has bagged "Export Excellence Award for MSME" for the year 2014-15, by the FIEO [Federation of Indian Export Organizations] Western Region.
- ❖ Bank has also bagged 'Sanman Patra' for 'Compliance to Service Tax Provisions' from the Commissioner of Central Excise and Service Tax, Mangaluru
- ❖ Bank has secured "ISO 27001:2013" certificate for its three I.T set-ups

#### Awards & Accolades - contd...





Sri P Jayarama Bhat, MD & CEO of the Bank, receiving IDRBT Banking Technology Excellence Award - "Best Bank for Evangelizing Technology Adoption" under Small Banks category from Dr. Raghuram Rajan, Governor, RBI. Sri Raghavendra Bhat M, General Manager of the Bank, is also seen.

Sri P Jayarama Bhat, MD & CEO of the Bank, receiving ASSOCHAM Social Banking Excellence Awards 2015 under Small Bank category, from Sri Jayant Sinha, Minister of State for Finance.



#### Awards & Accolades - contd...



#### **Recent Awards:**

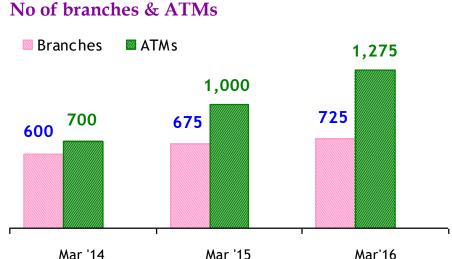
- ❖ Bank has bagged 'Award of Excellence' for "Outstanding Performance in MSME funding" instituted by Federation of Industry, Trade & Services [FITS]
- ❖ Bank has bagged **STP Award** in recognition of its **improved payment formatting & Straight- Through Rate** for the year 2015-16 by The Bank of New York Mellon.

## Pan-India footprint

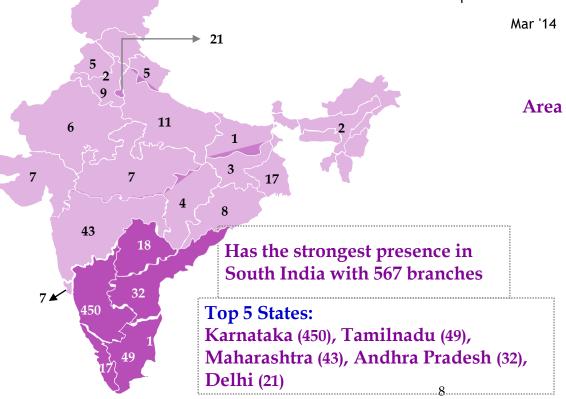
## \*\*

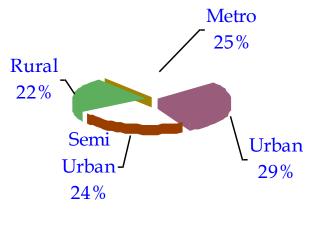
#### **Pan-India Presence**

- ➤ Total 2,015 outlets 12 regional offices, 725 branches, 3 Extension Counters & 1,275 ATMs
- ➤ Total 25 e-Lobbies & 25 mini e-Lobbies
- Specialized branches for Forex, Industrial, Agriculture, MSME, Corporate business & Financial Inclusion
- > 92 Financial Inclusion branches, 37 Ultra Small branches
- > Expanding network in northern India also.



Area wise distribution of branches (Mar '16)





#### Robust technology platform and risk management systems



#### Strong technology platform

The existing "ISO 27001:2013" certificate encompassing the Information Security Management System (ISMS) at the Bank's Data Centre, Near line Site [NLS] at Bengaluru and Information Technology Department including the DR site [IT & DR] at Head Office, Mangaluru, has been renewed by AJA Registrars, UK, for a further period of three years up to March 2019, reflecting the Bank's continued commitment to technology adoption.

- ◆ Pioneer in implementing "Finacle" (CBS) amongst the old generation private sector banks
- ♦ State-of-art IT set up which has enabled Anytime Anywhere Banking through alternate delivery channels such as ATMs, VISA International Debit Card, RUPAY Debit Card, Internet Banking, Mobile Banking, IMPS, e-lobby etc.
- ◆ Enabled Online Account Opening, implemented 'M-Passbook' (Mobile Passbook), 'KBL Apna App' (SMS Banking) etc as additional facilities for the convenience of customers.
- ◆ Also offers other products such as NGRTGS, NEFT, NECS, CTS, Online Trading, ASBA facility, Gift Card, Travel Card, Biometric Smart Card under Financial Inclusion, PoS Network, Online inward remittance facility to NRIs etc.
- ◆ Implemented Lending Automation Processing System (LAPS) software for efficient life cycle management of loan accounts and improved monitoring.
- ♦ Implemented an Enterprise Level Fraud Risk Management System (ELFRMS) for effective cyber fraud prevention across delivery channels.

#### Robust technology platform and risk management systems

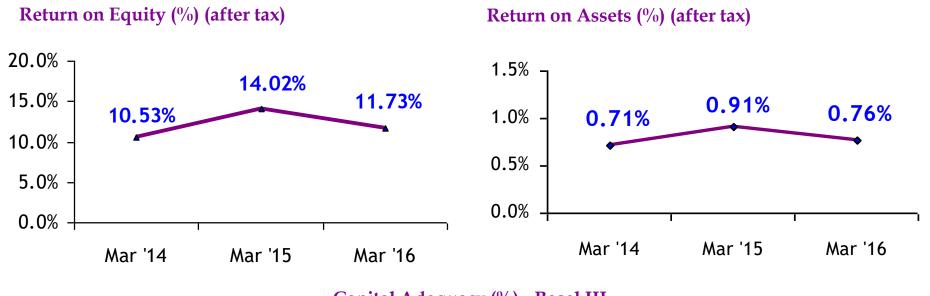


#### Effective risk management system

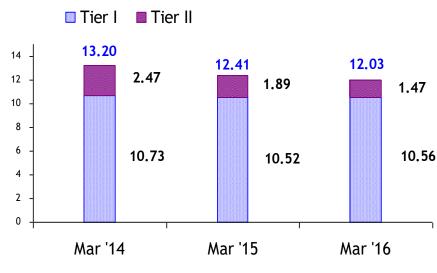
- ◆ Integrated Risk Management Committee develops policies and strategies for integrated risk management, monitors and reviews risk profile of the Bank periodically.
- ◆ Internal Credit Rating of all the borrowers: Credit exposure above INR 25 lakh are rated borrower-wise and credit facilities below INR 25 lakh & all schematic advances including agri-credit proposals are rated under 'Pool based approach'.
- ♦ Continuous offsite surveillance of borrower accounts.
- ◆ Effective ALM/mid office set up to monitor Liquidity risk/ Market risk on a continuous basis.
- ♦ For effective Operational risk management: Bank is building up a database of internal Loss data, near- miss cases and other Operational risk events, since Sept 2007.
- ♦ Bank has taken all necessary steps for migration to 'Basel II advanced approaches' under Credit, Market and Operational Risk and also complied with the extant 'Basel III' guidelines of RBI.

## **Return and Capital Adequacy Ratios**





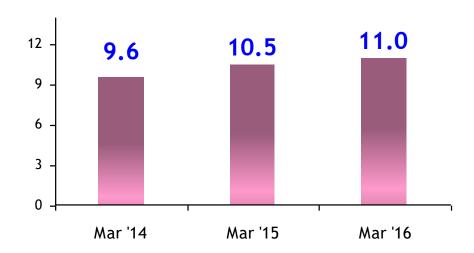




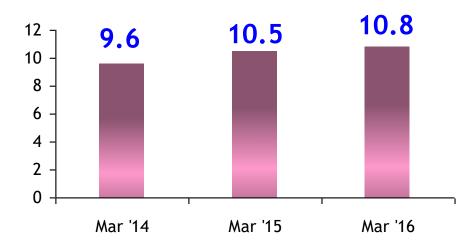
## **Productivity ratios**



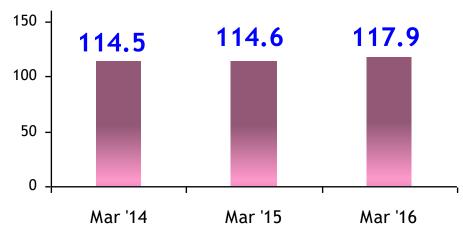




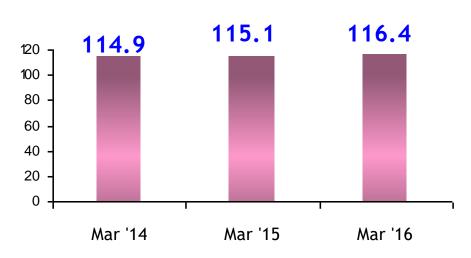
Business per employee (₹ crs)



**Operating Profit per branch (₹ lakh)** 



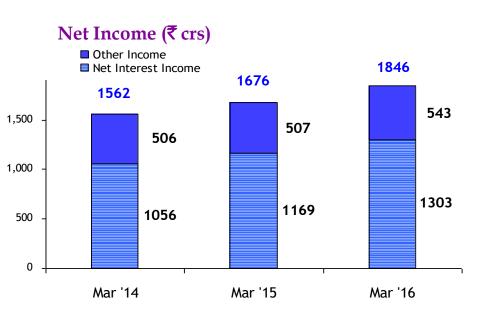
Business per branch (₹ crs)



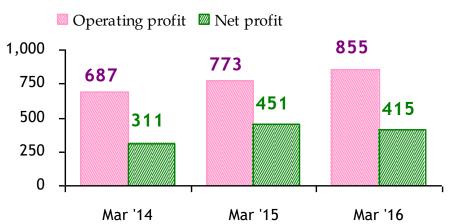
## **Financial Performance**

### **Income & Profit**

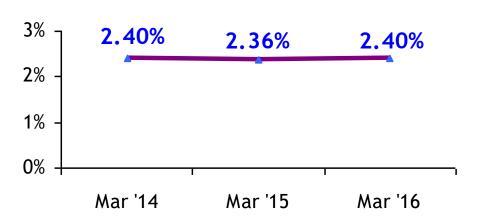




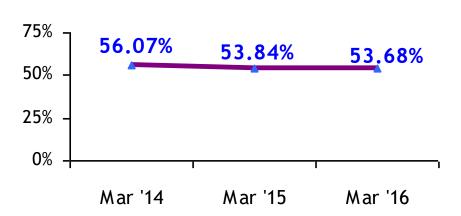
#### **Operating and Net Profit (₹ crs)**



**Net Interest Margins (%)** 

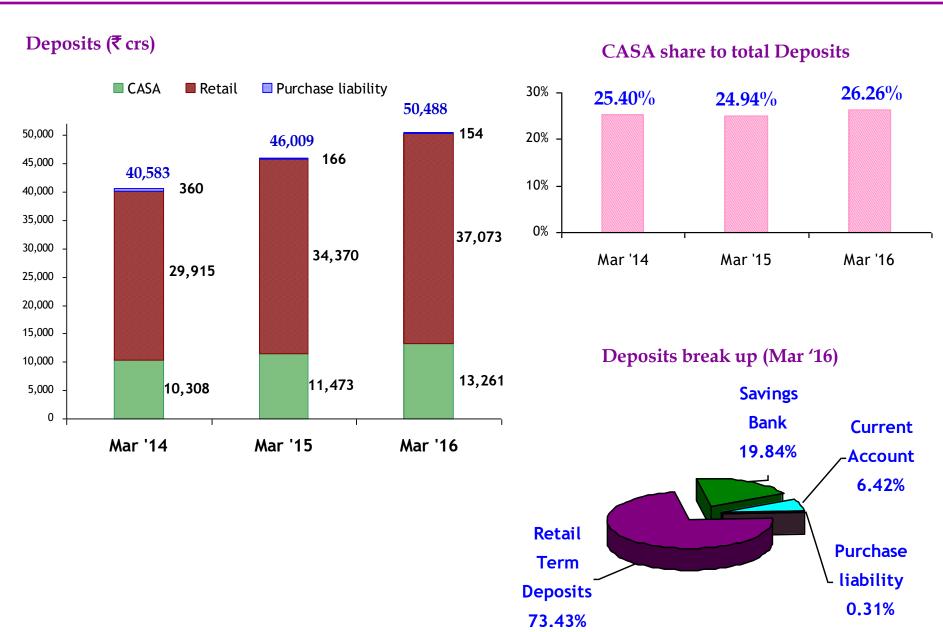


#### **Cost to Income Ratio (%)**



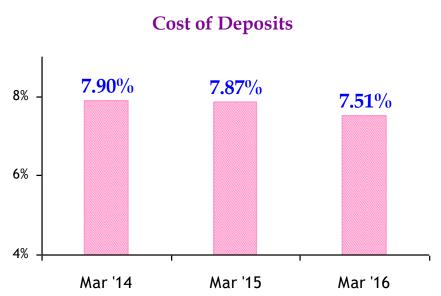
## **Deposits**

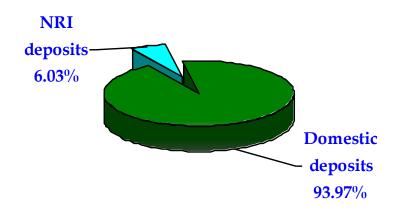




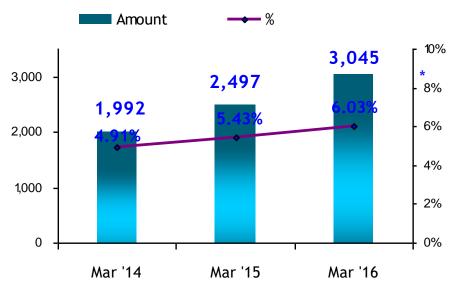
## **Deposits**









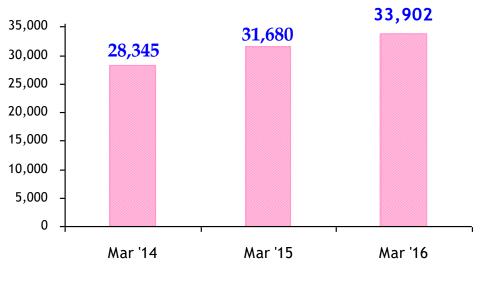


### **Advances**

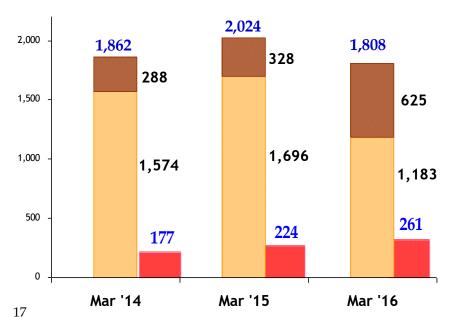


Of which, NPA





#### Restructured loans & related accounts (₹ crs)

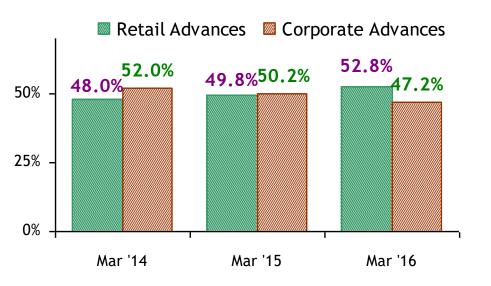


■ Restructured loans ■ Related a/cs

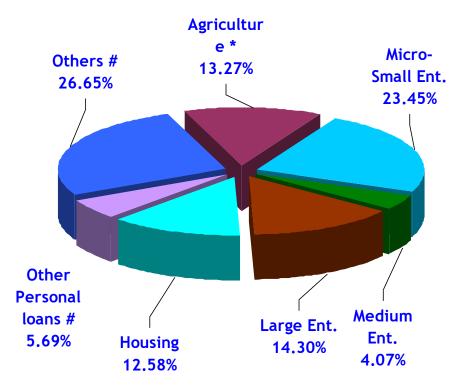
#### **Advances**



#### **Retail & Corporate Advances (%)**



#### Segmentation of Advances (Mar '16)

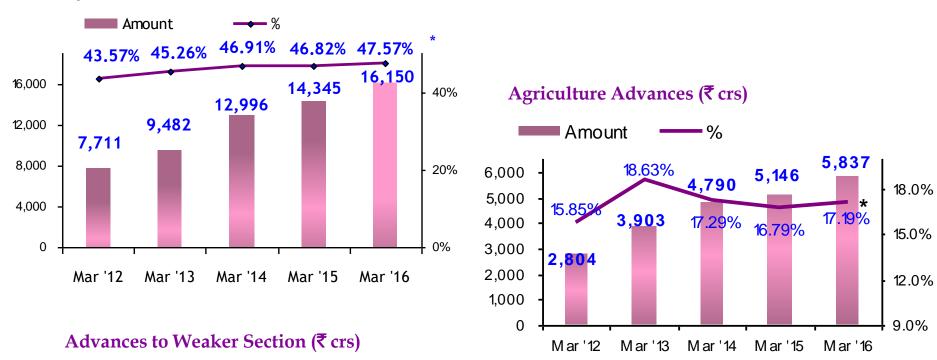


<sup>\*</sup> However, this works out to 17.19% of the ANBC of 31.03.2015.

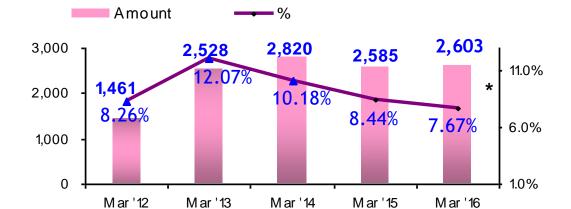
#### **Advances**



#### **Priority Sector Advances (₹ crs)**



19

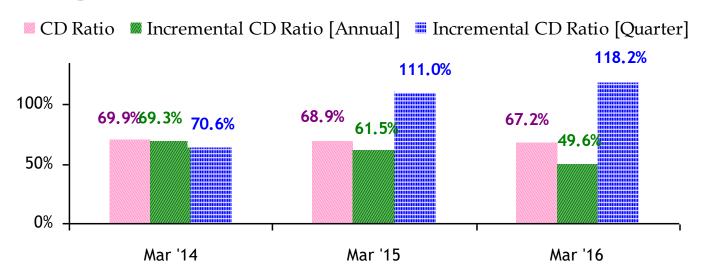


\* Base figure for the calculation of % is ANBC as on March 31<sup>st</sup> of previous year.

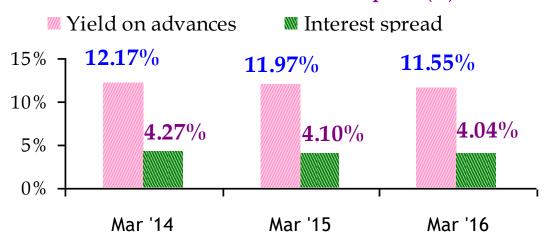
#### CD Ratio & Yield on Advances



#### **Credit Deposit ratio (%)**



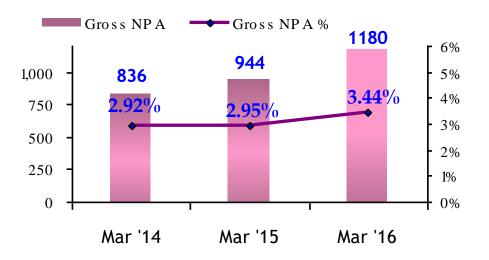




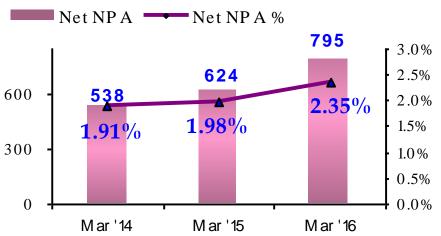
### **NPAs**



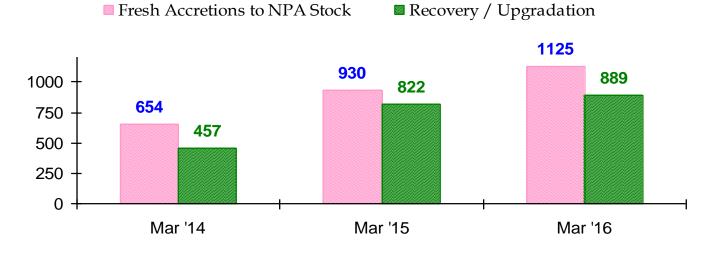




#### Net NPAs (₹ crs)

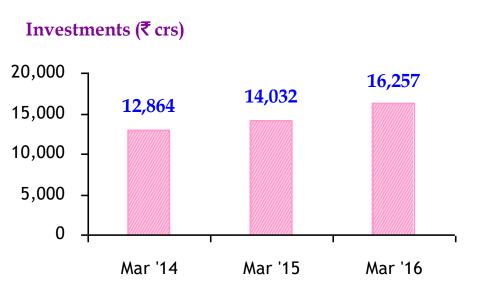


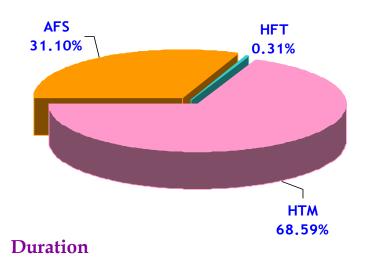
#### Fresh accretions and recoveries (₹ crs)



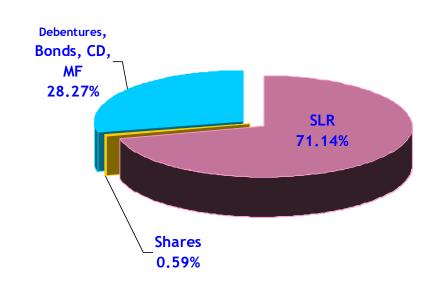
#### **Investments**



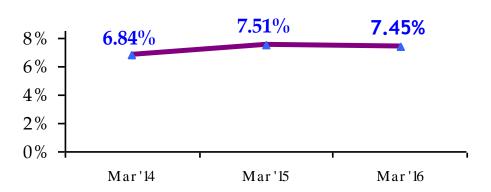




AFS	HFT	HTM	TOTAL
2.56	0.07	4.85	4.13



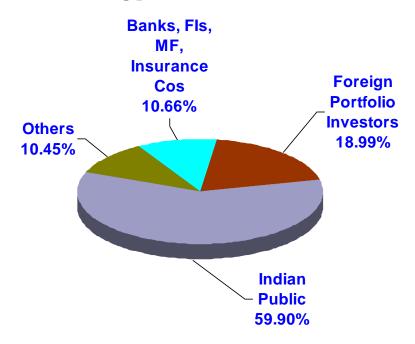
#### Yield on Investments (excl. RIDF & MF) (%)

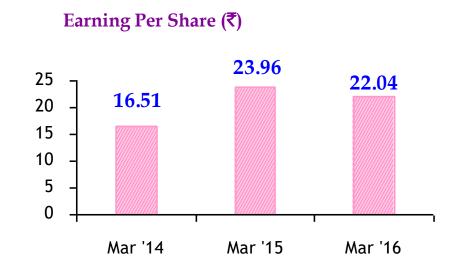


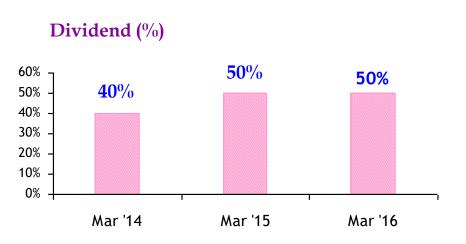
#### Share holders' value

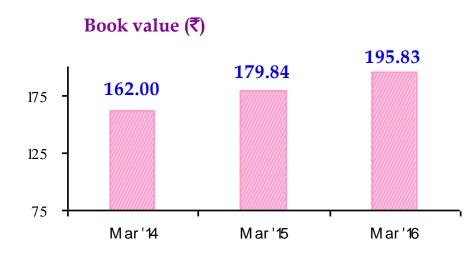


#### **Share holding pattern (Mar 2016)**







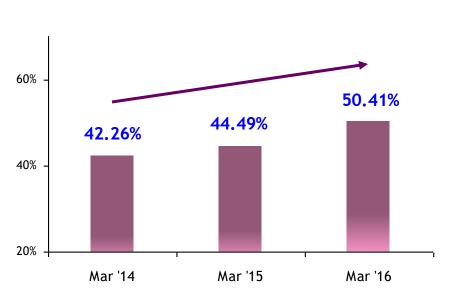


## **Leveraging on Technology**



#### Migration to Digital Channel

[share of ADC transactions to total CBS transactions]





## **Business Strategy**

#### **KBL - VISION 2020**



- ❖ KBL VISION 2020 document is unveiled and Bank has adopted a Vision Statement, "To be a Progressive, Prosperous and well Governed Bank".
- **♦** Bank's total business turnover is projected to increase in a progressive manner to touch ₹ 1,80,000 crore by March 2020, with deposits of ₹ 1,00,000 crore & advances of ₹ 80,000 crore.
- **CASA** is projected to constitute 27.40% of total deposits by March 2020.
- ❖ Service outlets are projected to touch 3,500 [1,000 Branches + 2,500 ATMs] by March 2020. E-lobbies / Mini e-lobbies to touch 250.
- ❖ Digital Banking initiative to be taken forward by increasing the digital touch points.
- **❖** Bank aims to become a Preferred Banker to atleast 1% of India's population by March 2020.
- Credit quality initiatives, Risk management practices, Compliance culture & Marketing initiatives to be further strengthened.



<b>Business Strateg</b>		
Priorities		
Increasing the share of CASA	• Introduction account so various moverhaulin	

deposits

#### ction of new SB & Current schemes tailored to suit the arket segments and periodical overhauling of the schemes with necessary sophistication / upgradation.

**Strategy** 

- •Introduced Group Personal Accident insurance scheme to SB a/c holders.
- Increasing the penetration level of alternate delivery channels such as ATMs, Internet banking and mobile banking facilities, POS etc.
- Pushing the use of electronic payment facilities like Real Time Gross Settlement (RTGS) and NEFT.
- Effective marketing through a focused marketing vertical.
- Holding CASA campaigns to reach out to new clients.

#### **Salaried Persons**

**Product support** 

- KBL Salary Privilege **Students**
- KBL Tarun
- KBL Kishore

#### Women

KBL -Vanitha

#### **HNIs**

- KBL SB Money Sapphire
- KBL SB Money Platinum
- KBL SB Money Ruby
- SB Suraksha for all SB a/c holders

#### **Businessmen/Corporates KBL Current Accounts**

- General
- Money Pearl
- Money Ruby
- Money Diamond
- Money Platinum
- Money Diamond Plus

## **Business Strategy**



Priorities	Strategy	<b>Product support</b>	
Credit	> Augmenting the credit disbursal through	Agri Sector	
in	specially identified Focused Attention	⊙ KBL- Instant	<ul><li>KBL - Krishik</li></ul>
111	Branches (FAB).	Agri Credit	Sarathi
Centre	> Thrust on Micro, Manufacturing and	⊙ KBL - Agri Gold	⊙ KBL - Krishik
Class	Service sector under MSME lending and	⊙ KBL - Kissan Credit Card	Godham ⊙ KBL – Kisan Mitra
Stage	introduction of new loan products for		
	MSME.	MSME Sector	
	> Modification in organizational set up for	⊙ KBL- MSME	• KBL - MSE
	effective credit dispensation and	(Traders, Professionals, Transport Operators etc)	Support
	monitoring. Formed CrMD [Credit		⊙ Vyaapar Mithra
	Monitoring Dept.] for exclusive monitoring	Housing	
of loa	of loans.	⊙ KBL- Apna Ghar	⊙ KBL-Apna Ghar
	> Thrust on maintaining quality of credit	⊙ KBL – Home	Elite
	and effective credit monitoring through	Comfort	⊙KBL - Mortgage
	creation of Regular Asset Monitoring Cell	⊙KBL - Ghar	⊙ KBL - Lease N Cash
	(RAM Cell) and Stressed Asset Monitoring	Niveshan	⊙ KBL - Home TopUp
	Cell (SAM Cell).	<u>Consumption</u>	
	➤ Tackling Non Performing Assets through early and effective recovery action.	⊙ KBL- Car Loan	⊙ KBL- Insta Cash
		⊙ KBL- Salaried	⊙ KBL - Easy Ride
	<ul> <li>More thrust for Financial Inclusion agenda.</li> <li>Housing &amp; Car loan campaign has started to have focused attention.</li> </ul>	Persons	⊙KBL-New Vahana
			Mitra
		<u>Students</u>	⊙ KBL- Vidyanidhi
		<u>Women</u>	⊙ KBL- Mahila Udyog

## **Business Strategy**



Dusiness	Juategy	4
Priorities	Strategy	Product support
Augmenting Fee Income	<ul> <li>Leveraging the Clientele base to enhance the "Other Income" by Cross Selling / upselling of other products such as insurance &amp; mutual fund products, lockers, gift cards, travel cards, etc.</li> <li>Effective utilisation of 'customer segmentation' tool - CLIVE tool &amp; CAFÉ tool provided by KPMG.</li> <li>Concentrating more on acquirer business in ATM channel.</li> </ul>	<ul> <li>Life Insurance products</li> <li>General Insurance products</li> <li>Mutual Fund products</li> <li>Demat Services</li> <li>Online Trading</li> <li>POS Network</li> <li>Gift Card</li> <li>Travel Card</li> </ul>
	Appropriate counselling on "Financial Planning" relevant for various stages of one's life/life style.	⊙ ASBA facility
Customer Relationship Management	✓ Retention / Acquisition of customer through constant improvement in the services rendered.	<ul> <li>○ ATM facilities</li> <li>○ Internet Banking facilities</li> <li>○ Mobile Banking</li> <li>○ e-Lobby facility</li> </ul>
Wallage Helle	✓ Speedy redressal of customer complaints & grievances.	<ul> <li>Moneyplant Visa Intl. Debit Cards</li> <li>E - Commerce Online payment through</li> <li>Debit Card</li> </ul>
	✓ Special attention & support to senior citizens and differently enabled customers.	<ul> <li>M-Commerce Payment thro Mobile</li> <li>Missed Call Banking facility</li> <li>Mobile Apps</li> <li>IVR facility to support customers</li> <li>Online account opening</li> <li>A dedicated Customer Service &amp;</li> </ul>
	29	Grievance Redressal Cell at HO  ⊙ Online Grievance Redressal Mechanism

#### **Financial Inclusion Initiative**



- ❖ Bank is providing banking services to rural unbanked areas through 214 Gram Panchayats, consisting of 1,039 villages, of which, 102 are being covered by branches and rest are being covered by Business Correspondents.
- ❖ Bank has a total of 37 USBs as at March 2016.
- ❖ Bank has sponsored 5 Financial Literacy & Credit Counseling [FLCC] Centers.
- ❖ Bank is one of the Trustees of Karnataka Farmers' Resource Centre, which serves as a Resource Centre for providing training, counseling & consultancy services to farmers.
- ❖ Bank is participating in the Govt. of Karnataka EBT Pilot project for NREGA / SSP beneficiaries.
- ❖ Bank is participating in DBT programme of Govt. of India.
- ❖ Bank is also participating in Modified DBTL for both Aadhaar based as well as Non-Aadhaar based (LPG ID) across the country.
- ❖ Bank has tied up with M/s BASIX Sub-k iTransactions Ltd. and M/s Integra Micro Systems (P) Ltd. for providing end-to-end Business Correspondent Services in the 121 Gram Panchayat covering 561 villages in the states of Karnataka and Chattisgarh.
- ❖ Bank has introduced Basic Savings Bank Deposit Account [BSBD] & SB-Small Account with simplified KYC requirement for hassle free opening of account.
- ❖ Bank has also introduced the revised General Credit Card scheme which enables customers in rural & semi urban area to avail hassle free credit for entrepreneurs in rural areas.
- ❖ Bank has implemented Pradhan Mantri Jan-Dhan Yojana [PMJDY] and has opened 15,60,754 accounts during the period from 15.08.2014 to 31.03.2016.
- All Branches of the Bank are registered as service provider for Atal Pension Yojana and branches are opening accounts of all eligible customer since August 2015.

#### **MSME** Initiative



- ❖ Focused attention through 160 specialised MSME branches to ensure hassle free flow of credit to the sector.
- ❖ Holding MSME cluster meets at various centres in association with stakeholders like DIC, ASSOCHAM, DSIA, etc.
- ❖ Simplified systems & procedures, attractive rates of interest & collateral free loans upto ₹10 lakh.
- ❖ Bank is extending differential rate of interest to MSE loans covered under CGTMSE.
- ❖ Bank is not charging Processing Charges for loans to MSEs, upto ₹ 5 lakh limit.
- ❖ Bank has entered into a MOU with Reliance Capital Ltd. for financing of MSMEs through cofinancing arrangement.
- ❖ Bank has entered into a MOU with Credit Analysis & Research Ltd (CARE), for providing Credit Rating Services & Due Diligence Services to the MSME clients of the Bank.
- ❖ Bank has entered into a MOU with M/s Ashok Leyland, Tata Motors, BEML, TVS Motors for purchase of vehicles by Micro & Small Entrepreneurs.
- ❖ Bank has launched Online Loan Application Submission for MSME customers on Bank's website under the MSME portal.

## Other initiatives / developments



- ❖ 'Agri meets' are being held at various agri centres, by involving NABARD & Lead Bank.
- ❖ Bank has entered into an MOU with NCMSL, NBHC, CNX Corporation & Staragri for availing Collateral Management services to extend loan against WHRs to farmers.
- Specialized agri branches have been identified to focus on agri credit.
- ❖ More number of Green Branches identified for augmenting agri. Advances.
- \* Exporters' meets are being held at various potential centres, in association with FIEO.
- ❖ Offers online money transfer solution, 'Remit2India', to NRIs.
- \* "Missed Call Banking Solution" since introduced for account balance enquiry & mini statement.
- ❖ Bank has launched "i-Hundi" facility through Interactive Voice Response [IVR] channel.
- ❖ Bank has launched "e-Lobby 24 x 7 Banking Services" & also mini e-Lobbies at various locations.
- Formed a special purpose vertical, called IT BuS, i.e. IT enabled Business Solution cell, for conceiving and implementation of new digital banking business ideas.
- \* "KBL-ApnaApp" & "KBL-mPassBook" 2 new mobile applications launched on July 15, 2015, thereby enabling customers to carry on a host of banking activities through their mobile phone.
- ❖ Launched Sovereign Gold Bond scheme.
- ❖ Introduced online account opening.
- ❖ Launched KBL-Suraksha Insurance scheme for SB a/c holders.
- ❖ HRMS project is under implementation.

## **New Products launched**





Launching of KBL-Suraksha insurance scheme for SB a/c holders

Launching of Mudra Card under Pradhan Mantri Mudra Yojana



## **Annexure**

## **Deposits & Advances**

40,583

10,308

29,915

28,345

12,996

4,790

4,835

2,820

360

46,009

11,473

34,370

31,680

14,345

5,146

6,359

2,585

166

50,488

13,261

37,073

33,902

16,150

5,837

8,037

2,603

154

1			
₹crs	<u>Mar-14</u>	<u>Mar-15</u>	<u>Mar-16</u>

**Total Deposits** 

**CASA Deposits** 

**Retail Deposits** 

**Total Advances** 

**Agri Advances** 

**MSE Advances** 

Purchase liability, CD, IBD

**Priority Sector Advances** 

Advances to Weaker Section

## Income & Expenditure ₹ crs

**Interest Income** 

**Interest Expense** 

**Net Interest Income** 

**Treasury Income** 

**Total Income** (Net of Interest Expense)

**Less: Exceptional item** 

**Operating Profit before exceptional item** 

**Operating Profit after exceptional item** 

Provision for loan losses in Adv. / losses in

Non-Interest Income

**Operating Expenses** 

Invts. / Taxes / other

**Net Profit** 

Fee Income

**Mar-14** 

4,189

3,133

1,056

404

102

506

875

687

687

376

311

36

1,562

Mar-15

4,698

3,529

1,169

394

113

507

952

723

**-50** 

773

322

451

1,676

**Mar-16** 

4,992

3,689

1,303

480

62

543

1,846

991

855

855

440

415

## Interest Income & Interest Expenditure

**Interest on Advances** 

**Interest on Deposits** 

Other interest

Other interest

**Interest on Investments** 

**Interest Income** 

**Interest Income** 

Yield on Advances

**Interest Expense** 

**Interest Expense** 

**Cost of Deposits** 

**Net Interest Income** 

**Net Interest Income** 

**Interest Spread in Lending** 

Net Interest Margin on average assets

Adjusted yield on Invts.

	Δ	
X	•	Х
_	V	

4,992

3,700

1,190

11.55%

102

7.76

3,689

3,588

101

7.51%

1,303

4.04%

**2.40%** 

interest intermed at interest 2/th culture				
₹crs	<u>Mar-14</u>	<u>Mar-15</u>	<u>Mar-16</u>	

4,189

3,162

1,022

**12.17%** 

7.91%

3,133

2,976

7.90%

1,056

4.27%

2.40%

37

**157** 

5

4,698

3,506

1,086

**11.97%** 

8.70%

3,529

3,408

7.87%

1,169

4.10%

2.36%

121

106

## Capital Adequacy under BASEL III X ₹ crs Mar-14 Mar-15 Mar-16

Paid up Equity Capital

Reserves under Tier I Cap.

Subordinated Debt Fund

**CRAR Tier I Capital** 

**CRAR Tier II Capital** 

**Surplus Provisions & Reserves** 

**CRAR Common Equity Tier I Capital** 

28,247

3,730

3,031

188

2,843

698

198

500

13.20%

10.73%

10.73%

2.47%

32,021

3,974

3,369

188

3,181

605

250

355

12.41%

10.52%

10.52%

1.89%

34,787

4,185

3,675

188

510

250

**260** 

**12.03**%

10.56%

10.56%

**1.47%** 

3,487

**Total Risk Weighted Assets** 

**Total Capital Fund** 

**Total Tier I Capital** 

**Total Tier II Capital** 

Total CRAR

## **Social Responsibility**





Donation of Vehicles with latest technology for solid waste management to City Municipal Council, Chikkamagaluru



Financial assistance for planting of saplings at Pilikula Nisarga Dahama, Mangaluru



Financial assistance for the new garden set up at South Canara District Police Office, Mangaluru



Financial assistance for the construction of a Recreational Park at Bala Samrakshana Kendra Mangala Seva Samithi Trust, Mangaluru

#### **Outlook for 2016 -17**



- **❖** Business Turnover of ₹ 1,00,000 crore.
- ❖ 40 new Branches to take the total no. of Branches to 765.
- ❖ 225 new ATMs to take total no. of ATMs to 1,500, of which, 100 new e-Lobbies / mini e-Lobbies to take total no. of e-Lobbies / mini e-Lobbies to 150.
- **❖** Launching of Platinum debit card, Co-branded Credit card, Student combo card, Near Field Communication Card & Mobile Virtual Card, etc.
- \* Replacing GPRS mobile banking technology with App based solution suited for smart phones.
- **❖** Mobile wallet.
- **❖** IMPS through various delivery channels like Branch, ATM and Internet Banking.
- ❖ Financial Inclusion Gateway, which would facilitate bouquet of services.
- ❖ NPCI's Unified Payment Interface (UPI), facilitating Interoperability, Push Pull Payments and fund transfer through virtual address.



WE EXPRESS OUR HEARTFELT GRATITUDE TO ALL OUR STAKE HOLDERS FOR THEIR TRUST & SUPPORT AND SOLICIT THEIR CONTINUED PATRONAGE, AS WE CONTINUE OUR JOURNEY WITH RENEWED DEDICATION & COMMITMENT.



#### **Board of Directors**





Ananthakrishna Non Executive Chairman



P Jayarama Bhat Managing Director & CEO



S V Manjunath Chikmagalur Planter



D Harshendra Kumar Shri Kshethra Dharmastala, Dakshina Kannada



Dr. H Rama Mohan Kundapura Medical Practitioner



T R Chandrasekaran Chennai Chartered Accountant



Ashok Haranahalli Bengaluru Advocate



Mrs Usha Ganesh, IAS Bengaluru Former Member of Karnataka Administrative Tribunal



Rammohan Rao Belle Bengaluru Former MD & CEO, SBI Gen. Insu. Co. Ltd



B A Prabhakar Bengaluru Former Chairman & MD of Andhra Bank







U R Bhat Mumbai Investment Adviser & Columnist



Keshav Krishnarao Desai Hubballi Businessman

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