# Mahindra & Mahindra Financial Services Limited

# Quarter Result Update JUNE - 2015

Corporate Office:
Mahindra Towers, 4<sup>th</sup> Floor,
Dr. G. M. Bhosale Marg, Worli,
Mumbai 400 018 India

Tel: +91 22 66526000 Fax: +91 22 24953608

Email: Investorhelpline mmfsl@mahindra.com

Regd. Office:

Gateway Building, Apollo Bunder, Mumbai 400 001 India

Tel: +91 22 2289 5500 Fax: +91 22 2287 5485

www.mahindrafinance.com

CIN - L65921MH1991PLC059642



# **Company overview**

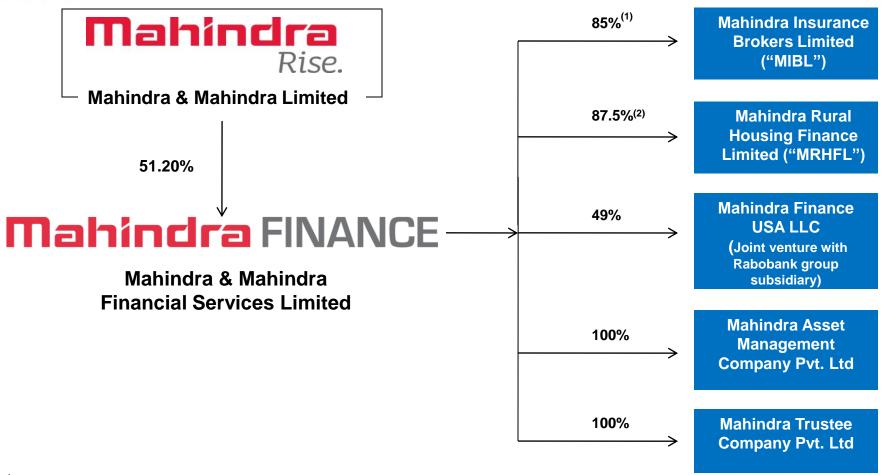
Transforming rural lives across the country

# Background

- Mahindra & Mahindra Financial Services Limited ("MMFSL") is a subsidiary of Mahindra and Mahindra Limited (Mcap: Rs 844 billion)\*, one of India's leading tractor and utility vehicle manufacturers
- MMFSL (Mcap: Rs 151 billion)\* is one of India's leading non-banking finance companies focused in the rural and semi-urban sector
- Primarily in the business of financing purchase of new and pre-owned auto and utility vehicles, tractors, cars, commercial vehicles, construction equipments and SME Financing
- MMFSL's vision is to be a leading provider of financial services in the rural and semi-urban areas of India
- Has 1124 offices covering 25 states and 5 union territories in India, with over 3.7 million customer contracts since inception, as of June 30, 2015
- India Ratings has assigned AAA(ind)/Stable, CARE Ratings has assigned AAA, Brickwork has assigned AAA/Stable and CRISIL has assigned AA+/Stable rating to the Company's long term and subordinated debt

\*Source: Market capitalisation as of July 23, 2015 from BSE website

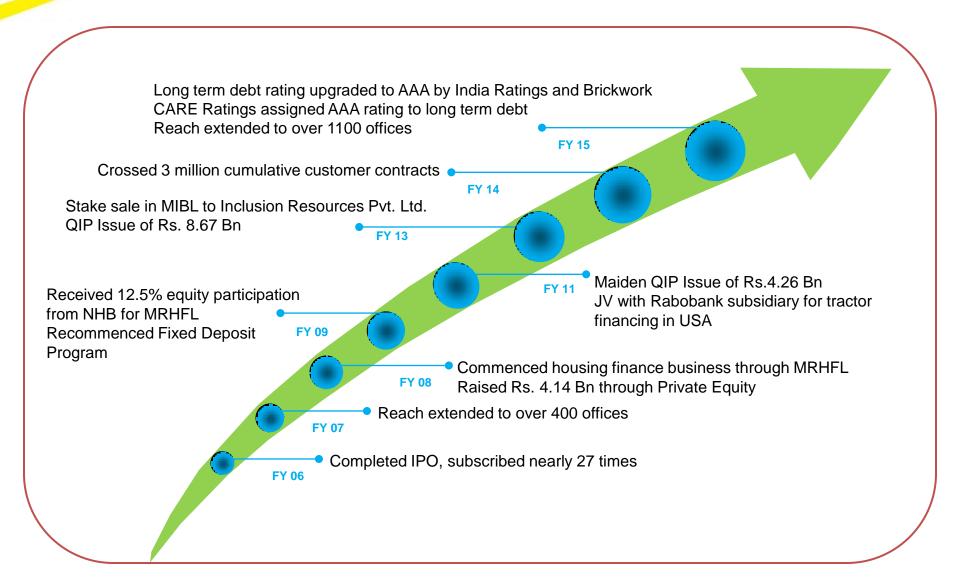
### **MMFSL Group structure**



#### Note:

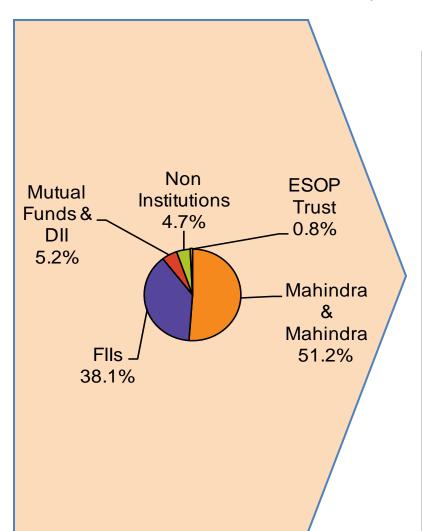
- 1. Balance 15% with Inclusion resources pvt. Ltd., a subsidiary of Leapfrog Financial Inclusion Fund, incorporated in Singapore.
- 2. Balance 12.5% with National Housing Bank (NHB)
- 3. Pursuant to the scheme of amalgamation of erstwhile Mahindra Business & Consulting Services Private Ltd. (MBCSPL), a wholly owned subsidiary, with the Company, all the assets and liabilities, including reserves, of MBCSPL were transferred and vested in the Company effective from appointed date 01st April, 2014. The Scheme became effective upon filing with the Registrar of Companies on 18th April, 2015

# **Our Journey Thus Far**



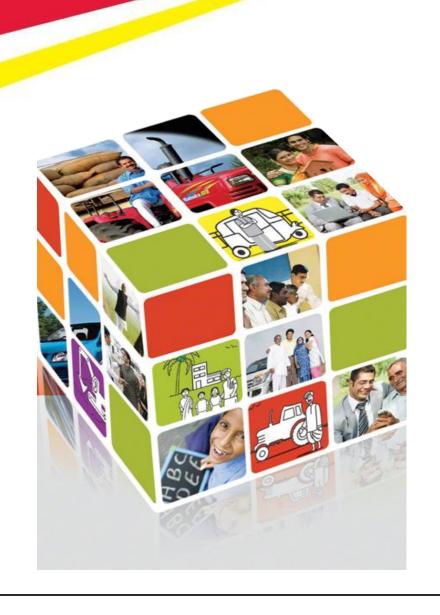
# Shareholding pattern

(as on June 30, 2015)



#### **Top 10 Shareholders**

- Aranda Investments (Mauritius) Pte Ltd
- Franklin Templeton Investment Funds
- Amansa Holdings Private Limited
- JP Morgan Sicav Investment Company (Mauritius)
- Bank Muscat S A O G A/C Bank Muscat India Fund
- FIL Investments (Mauritius) Ltd
- JP Morgan India Fund
- Stichting Pensioenfonds ABP
- Vanguard Emerging Markets Stock Index Fund, Aserie
- JP Morgan Indian Investment Company (Mauritius)



# **Industry overview**

Transforming rural lives across the country

# Automobile Finance Market to Grow by 16-18% over the next 5 years

Growth in New Vehicle Finance Disbursements						
(% growth over previous yr)	FY12E	FY13E	FY14E	FY15P	FY16P	CAGR FY14- FY19P
Cars	8%	1%	(7%)	4%	10-12%	17-19%
Utility Vehicles	16%	39%	(6%)	3%	15-17%	18-20%
Commercial Vehicles	17%	(12%)	(25%)	7%	16-18%	15-17%
Two-Wheelers	25%	10%	15%	12%	13-15%	14-16%

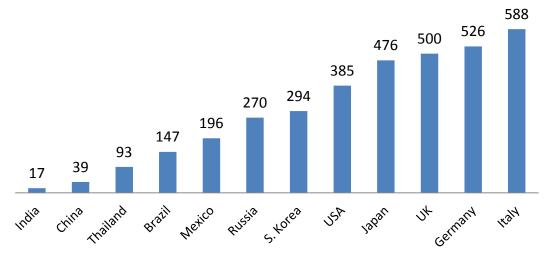
Source: CRISIL Research, Retail Finance - Auto, April 2015

- By the fiscal year 2019, penetration levels are expected to increase to 78% for cars and 75% for utility vehicles from 76% and 69% respectively as a result of a moderation in interest rates and alleviation of credit risk
- Loan-to-value (LTVs) expected to increase marginally to 76% for cars and 72% for UVs from 75% and 71% respectively over the next 5 years

# Auto Industry Long term growth potential

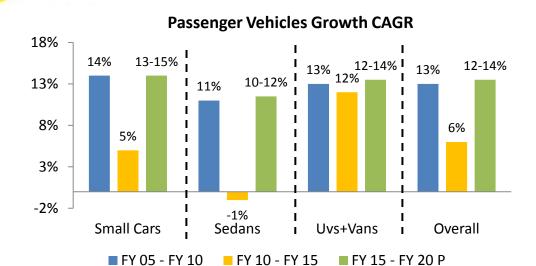
	FY05-10	FY10-15	<u>FY15P</u>	FY15-20P
	CAGR (%)	CAGR (%)	(%)	CAGR (%)
Cars and Uvs	13	6	4	12-14
Tractors	12	7	(13)	8-10
CVs	10	3	(3)	10-13

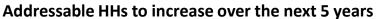
#### Global Comparison in terms of PV per thousand people (1)

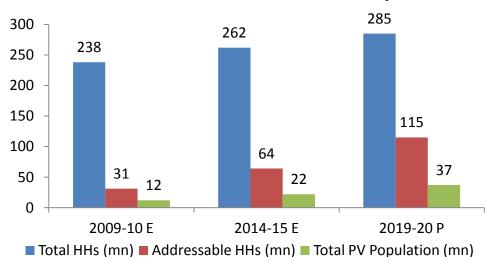


- Strong prospects in the long-term. Growth to be driven by increase in income of households and higher passenger vehicle penetration
- Small Cars to drive growth in the long term due to higher aspiration levels led by economy recovery and lower cost of ownership
- With 17 cars per 1000 people, India's potential is greater
- MHCV goods vehicle sales in the long term to be supported by growth in economic activity, export-import and freight traffic, construction activities etc.
- Demand for LCVs in the long term to be fuelled by increase of hub-and-spoke model, growth of organised retail, rising consumption expenditure and improvement in rural road infrastructure

### **Overall Demand Drivers**







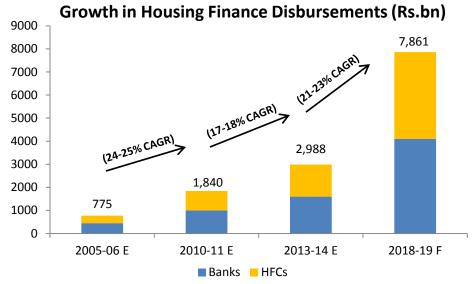
- Increase in affordability
- Growth in Addressable Market
- Entry of New Players and New Model Launches
- Increase in dealerships and access to Finance
- Reduction in holding period, which increases the demand for second vehicles
- Growth in Economic Activity
- Infrastructure development, structural changes and government initiatives

# Auto Industry Volume

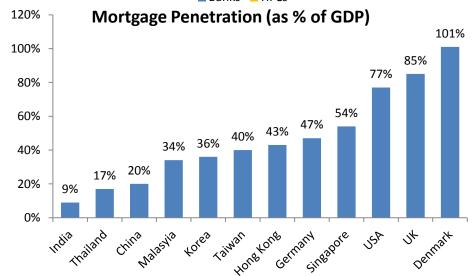
Domestic Sales (Volume in '000)	1QFY16 (Nos.)	1QFY15 (Nos.)	Y-o-Y Growth (%)	FY15 (Nos.)	FY14 (Nos.)	Y-o-Y Growth (%)
Passenger Vehicles (PVs)						
Passenger Cars / Vans	482	444	9%	1,876	1,791	5%
UVs	171	171	0%	725	717	1%
Commercial Vehicles (CVs)						
M&HCVs	62	50	24%	233	200	17%
LCVs	84	91	(8%)	382	432	(12%)
Three Wheelers	113	121	(7%)	532	480	11%
Tractors	143	170	(16%)	551	634	(13%)

Source: Crisil

# Housing Finance Growth



- Growth in disbursements to be supported by rising focus of developers on the affordable housing segment
- Tier II and III cities to drive growth



- Though India's mortgage-to-GDP ratio is low, it has improved by 300-400 bps over the last six years
- Growth in economic activity, disposable incomes, improving affordability



# **Business Strategy**

Transforming rural lives across the country

# **Business Strategy**

Grow in rural and semi urban markets for vehicle and automobile financing

**Expand Branch Network** 

Leverage existing customers base through Direct Marketing Initiatives

**Diversify Product Portfolio** 

**Broad base Liability Mix** 

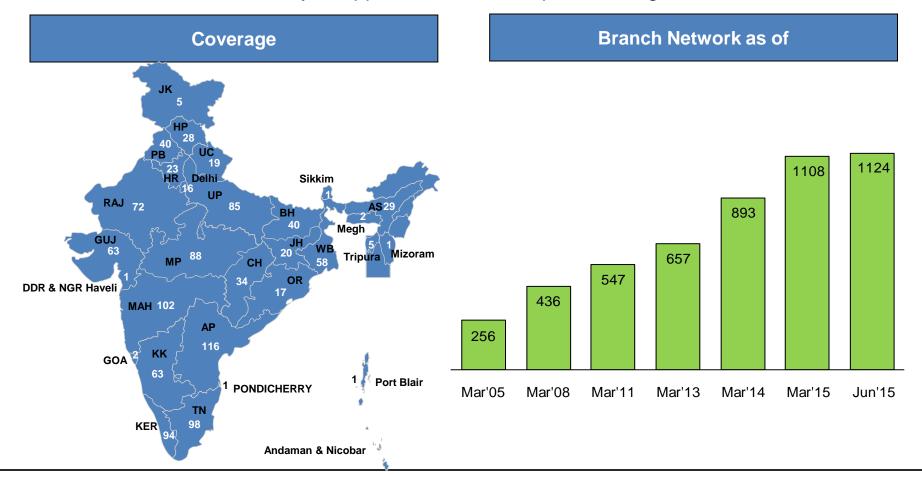
Continuing to attract, train and retain talented employees

Effective use of technology to improve productivity

Leverage the "Mahindra" Ecosystem

### Extensive branch network

- MMFSL has an extensive branch network with presence in 25 states and 5 union territories in India through 1124 offices as of June 30, 2015
- Branches have authority to approve loans within prescribed guidelines



### Diversified Product Portfolio

#### **Vehicle Financing**

Loans for auto and utility vehicles, tractors, cars, commercial vehicles and construction equipments



**Pre-Owned Vehicles** 

Loans for pre-owned cars, multi-utility vehicles, tractors and commercial vehicles



**SME Financing** 

Loans for varied purposes like project finance, equipment finance and working capital finance





**Personal Loans** 

Offers personal loans typically for weddings, children's education, medical treatment and working capital



**Mutual Fund Distribution** 

Advises clients on investing money through AMFI certified professionals under the brand "MAHINDRA FINANCE FINSMART"



Insurance **Broking** 

Insurance solutions to retail customers as well as corporations through our subsidiary MIBL



**Housing Finance** 

Loans for buying, renovating, extending and improving homes in rural and semi-urban India through our subsidiary MRHFL



# Break up of estimated value of Assets Financed

Asset Class	Quarter ended June – 15	Quarter ended June – 14	Year ended March – 15
Auto/ Utility vehicles	31%	33%	33%
Tractors	16%	20%	18%
Cars	24%	22%	22%
Commercial vehicles and Construction equipments	10%	9%	9%
Pre-owned vehicles and others	19%	16%	18%

# Break up of AUM

Asset Class	As on June – 15	As on June – 14	As on March – 15
Auto/ Utility vehicles	31%	30%	31%
Tractors	18%	19%	18%
Cars	23%	23%	23%
Commercial vehicles and Construction equipments	13%	14%	13%
Pre-owned vehicles and others	15%	14%	15%

<sup>1.</sup> Approximate percentages

<sup>2.</sup> As on 30<sup>th</sup> June 15, ~47% of the AUM was from M&M assets

### **Credit Rating**

 MMFSL believes that its credit rating and strong brand equity enables it to borrow funds at competitive rates

Credit Rating	India Ratings	Outlook
Long term and Subordinated debt	AAA (ind)	Stable
	CARE Ratings	Outlook
Long term and Subordinated debt	AAA	
	Brickwork	Outlook
Long term and Subordinated debt	AAA	Stable
	CRISIL	Outlook
Fixed Deposit Programme	FAAA	Stable
Short term debt	A1+	
Long term and Subordinated debt	AA+	Stable

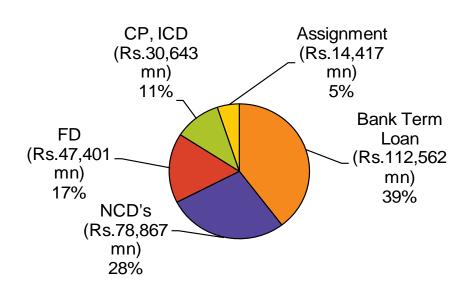
### **Broad based Liability Mix**

Total consortium size of Rs.15.3 Bn comprising several banks

#### Funding Mix by Investor profile (Jun' 15)

#### **Banks** for Insurance Co. & Assignment Institutions (Rs.14.417 (Rs.48,886 mn) 5% mn) 17% Others Banks (Rs.47,544 (Rs.128,449 mn) mn) 17% 45% Mutual Fund (Rs.44,594 mn) 16%

#### Funding Mix by type of Instrument (Jun' 15)



Total: Rs.283.890 bn

Total: Rs.283.890 bn

### **Employee Management and Technology Initiatives**

#### **Employee engagement & training**

- Training programs for employees on regular basis
- 5 days induction program on product knowledge, business processes and aptitude training
- Mahindra Finance Academy training programs for prospective and existing employees at 5 locations
- Assessment & Development Centre for promising employees
- Employee recognition programs such as Dhruv Tara, Annual Convention Award and Achievement Box
- Participation in Mahindra Group's Talent Management and Retention program

#### **Technology initiatives**

- All our offices are connected to the centralised data centre in Mumbai through Lease line/HHD
- Through hand held devices connected by GPRS to the central server, we transfer data which provides
  - Prompt intimation by SMS to customers
  - Complete information to handle customer queries with transaction security
  - On-line collection of MIS on management's dashboard
  - Recording customer commitments
  - Enables better internal checks & controls



## **Financial Information**



Transforming rural lives across the country

# **Key Financials**

#### Q1FY16 Vs Q1FY15 (Figures on standalone basis)

**Total income** 

**Profit after Tax** 

**Value of Asset Financed** 

Rs 13,684 mn



Rs 12,830 mn

Rs 890 mn



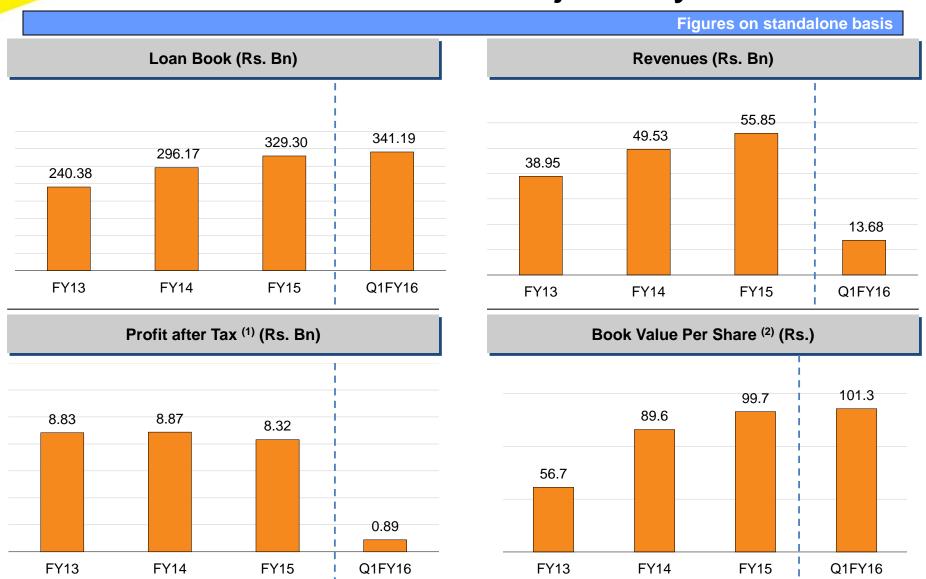
Rs 1,549 mn

Rs 60,569 mn



Rs 55,381 mn

# **Growth Trajectory**

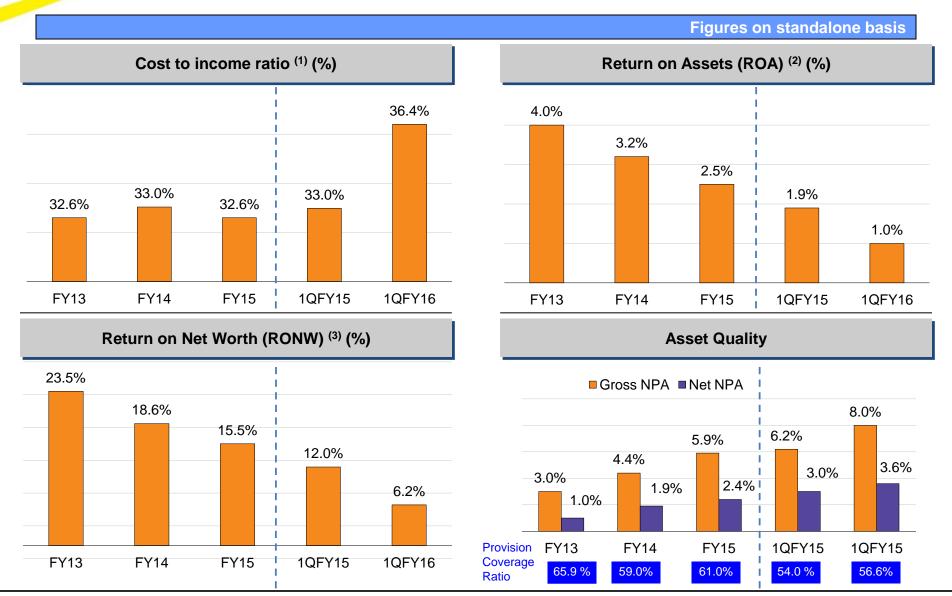


24

**Note :** 1 PAT post exceptional items 2. Calculated as Shareholders funds/ Number of shares

**Mahindra FINANCE** 

### Financial Performance



#### Note

1 Cost to Income calculated as Operating Expenses (including depreciation)/(Net 25 Interest Income + Other Income). 2 Calculated based on average total assets. 3 Calculated based on average networth

**Mahindra FINANCE** 

### Standalone Profit & Loss Statement

Particulars (Rs. in Million)	Q1FY16	Q1FY15	Y-o-Y	Q4FY15	Q-o-Q	FY15
Revenue from operations	13,163	12,286	7.1%	14,373	(8.4%)	52,799
Securitisation Income (net)	445	465	(4.3%)	834	(46.6%)	2,562
Less: Finance cost	6,445	5,949	8.3%	6,373	1.1%	24,967
NII	7,163	6,802	5.3%	8,834	(18.9%)	30,394
Other Income	76	79	(3.8%)	167	(54.5%)	486
Total Income	7,239	6,881	5.2%	9,001	(19.6%)	30,880
Employee benefits expense*	1,294	1,084	19.4%	1,149	12.6%	4,591
Provisions and write Offs	3,228	2,249	43.5%	1,493	116.2%	8,275
Other expenses*	1,243	1,074	15.7%	1,320	(5.8%)	5,062
Depreciation and amortization	98	112	(12.5%)	103	(4.9%)	415
Total Expenses	5,863	4,519	29.7%	4,065	44.2%	18,343
Profit before tax	1,376	2,362	(41.7%)	4,936	(72.1%)	12,537
Tax expense	486	813	(40.2%)	1,602	(69.7%)	4,219
Net Profit after Taxes for the year	890	1,549	(42.5%)	3,334	(73.3%)	8,318

**Note:** \* Other expenses for the quarter ended 30Jun15 includes NIL (quarter ended 31Mar15 and 30Jun14: NIL and Rs.23mn respectively; year ended 31Mar15: Rs. 24mn) incurred towards professional fees for manpower services provided by MBCSPL.

### **Standalone Balance Sheet**

Particulars (Rs. in Million)	As on Jun 30 2015	As on Jun 30 2014	As on Mar 31 2015
EQUITY AND LIABILITIES			
Shareholders' funds			
a) Share Capital	1,128	1,127	1,128
b) Reserves and Surplus	56,498	51,340	55,566
Shareholders' funds	57,626	52,467	56,694
Non-current liabilities			
a) Long-term borrowings	1,68,287	1,58,306	1,47,871
b) Other Long-term liabilities	3,511	2,832	3,025
c) Long term provisions	4,077	3,533	3,280
Non-current liabilities	1,75,875	1,64,671	1,54,176
Current liabilities			
a) Short Term Borrowings	42,366	24,884	48,710
b) Trade payables	5,017	5,105	4,779
c) Other current liabilities	68,344	64,953	74,876
d) Short term provisions	13,262	10,538	11,506
Current liabilities	1,28,989	1,05,480	1,39,871
Total Equities and Liabilities	3,62,490	3,22,618	3,50,741

# Standalone Balance Sheet (Cont'd)

Particulars (Rs. in Million)	As on Jun 30 2015	As on Jun 30 2014	As on Mar 31 2015
ASSETS			
Non-current assets			
a) Fixed Assets	1,106	1,109	1,100
b) Non-current investments	7,914	5,590	7,599
c) Deferred tax assets (Net)	4,280	3,317	4,153
d) Long-term loans and advances	1,71,388	1,58,418	1,70,037
e) Other non-current assets	2,848	95	2,320
Non-current assets	1,87,536	1,68,529	1,85,209
Current assets			
a) Current investments	937	459	937
b) Trade receivables	49	121	57
c) Cash and cash equivalents	3,748	6,403	4,794
d) Short-term loans and advances	1,69,805	1,46,556	1,59,261
e) Other current assets	415	550	483
Current assets	1,74,954	1,54,089	1,65,532
Total Assets	3,62,490	3,22,618	3,50,741



# **Key Subsidiaries**

Transforming rural lives across the country

# Mahindra Rural Housing Finance

Particulars (Rs. million)	Quarter ended June – 15	Quarter ended June – 14	Year ended March – 15
Loans disbursed	3,392	2,115	9,896
No. of Customer Contracts (Nos)	25,048	15,257	81,960
Outstanding loan book	23,646	15,190	20,983
Total income	996	674	3,284
PBT	105	79	673
PAT	68	52	442

- Provide loans for home construction, extension, purchase and improvement to a wide base of customers in rural and semi-urban India
- Shareholding pattern: MMFSL- 87.5%, NHB- 12.5%
- Currently operating in 9 States

### Mahindra Insurance Brokers Limited

Particulars (Rs. million)	Quarter ended June – 15	Quarter ended June – 14	Year ended March – 15
Total income	317	266	1,262
Net premium	2,499	1,738	8,939
PBT	146	129	653
PAT	96	85	429
No. of Policies for the Period (nos.)	300,483	254,743	1,137,981
No. of employees (nos.)	733	665	715

- Licensed by IRDA for undertaking insurance broking in Life, Non-Life and reinsurance businesses
- Shareholding pattern: MMFSL- 85%, Inclusion Resources Pvt. Ltd.- 15%

### Consolidated Profit & Loss Statement

Particulars (Rs. in Million)	Quarter ended June – 15	Quarter ended June – 14	Year ended March - 15
Revenue from operations	15,046	13,768	60,211
Other income	80	76	398
Total Revenue	15,126	13,844	60,609
Expenses:			
Employee benefits expense	1,593	1,327	5,671
Finance costs	6,927	6,261	26,430
Depreciation and amortization expense	109	123	455
Provisions and write Offs	3,375	2,325	8,491
Other expenses	1,424	1,191	5,563
Total Expenses	13,428	11,227	46,610
Profit before tax	1,698	2,617	13,999
Tax expense	601	903	4,750
Profit for the year	1,097	1,714	9,249
Minority Interest	23	19	120
Net Profit after Taxes and Minority Interest	1,074	1,695	9,129

### **Consolidated Balance Sheet**

Particulars (Rs. in Million)	As on Jun 30 2015	As on Jun 30 2014	As on Mar 31 2015
EQUITY AND LIABILITIES			
Shareholders' funds			
a) Share Capital	1,128	1,127	1,128
b) Reserves and Surplus	59,444	53,416	58,299
Shareholders' funds	60,572	54,543	59,427
Minority Interest	516	375	493
Non-current liabilities			
a) Long-term borrowings	1,90,267	1,72,514	1,68,652
b) Other Long-term liabilities	3,511	2,839	3,025
c) Long term provisions	4,400	3,726	3,527
Non-current liabilities	1,98,178	1,79,079	1,75,204
Current liabilities			
a) Short Term Borrowings	49,209	29,305	52,586
b) Trade payables	5,199	5,260	4,954
c) Other current liabilities	75,722	69,799	81,823
d) Short term provisions	13,686	10,807	11,844
Current liabilities	1,43,816	1,15,171	1,51,207
Total Equities and Liabilities	4,03,082	3,49,168	3,86,331

# Consolidated Balance Sheet (Cont'd)

Particulars (Rs. in Million)	As on Jun 30 2015	As on Jun 30 2014	As on Mar 31 2015
ASSETS			
Non-current assets			
a) Fixed Assets	1,199	1,189	1,192
b) Non-current investments	5,807	4,071	5,597
c) Deferred tax assets (Net)	4,349	3,351	4,212
d) Long-term loans and advances	2,03,672	1,79,512	1,98,883
e) Other non current assets	2,854	101	2,326
Non-current assets	2,17,881	1,88,224	2,12,210
Current assets			
a) Current investments	938	459	945
b) Trade receivables	109	185	145
c) Cash and cash equivalents	3,919	6,568	4,936
d) Short-term loans and advances	1,79,841	1,53,183	1,67,620
e) Other current assets	394	549	475
Current assets	1,85,201	1,60,944	1,74,121
Total Assets	4,03,082	3,49,168	3,86,331

# Summary & Key Ratios

#### Figures on standalone basis

Particulars	Quarter ended June – 15	Quarter ended June – 14	Year ended March – 15
RONW (Avg. Net Worth)	6.2%	12.0%	15.5%
Debt / Equity	4.68:1	4.59:1	4.63:1
Capital Adequacy	18.1%	18.1%	18.3%
Tier I	15.3%	15.6%	15.5%
Tier II	2.7%	2.5%	2.8%
EPS (Basic) (Rs.)	1.58	2.75	14.75
Book Value (Rs.)	101.3	92.2	99.7
Dividend			200%
Assets Under Management (Rs. Mn)	375,544	342,707	368,780
New Contracts During the period (Nos)	122,415	119,524	515,654
No. of employees (on rolls)	14,250	12,741	14,197
No. of employees (outsourced from MBSCPL)	0	55	0

# **Spread Analysis**

Figures on standalone basis

	Quarter ended June – 15	Quarter ended June – 14	Year ended March – 15
Total Income / Average Assets	15.8%	16.3%	17.1%
Interest / Average Assets	7.4%	7.6%	7.7%
Gross Spread	8.4%	8.7%	9.4%
Overheads / Average Assets	3.1%	2.9%	3.1%
Write offs & NPA provisions / Average Assets	3.7%	2.9%	2.5%
Net Spread	1.6%	2.9%	3.8%
Net Spread after Tax	1.0%	1.9%	2.5%

# NPA Analysis

Figures on standalone basis

Particulars (Rs. million)	June – 15	June – 14	March – 15
Gross Non - Performing Assets	29,411	20,278	20,997
Less: NPA Provisions	16,644	10,954	12,815
Net Non – Performing Assets	12,767	9,324	8,182
Total Assets (Incl. NPA Provision)	366,657	325,318	355,128
Gross NPA to Total Assets(%)	8.0%	6.2%	5.9%
Net NPA to Total Assets(%)	3.6%	3.0%	2.4%
Coverage Ratio(%)	56.6%	54.0%	61.0%

Note: Above workings are excluding securitised/assigned portfolio



### **Awards & Accolades**

Transforming rural lives across the country

### Awards and Accolades

Mahindra Finance has been listed on **Dow Jones** Sustainability Index (DJSI) - Emerging Market Trends for two years consecutively – 2013 & 2014



Mahindra Finance is now a part of the Carbon
 Disclosure Leadership Index (CDLI) 2014



- Mahindra Rural Housing Finance Limited (MRHFL) has been awarded the 'Platinum' Award under the category of 'Social Development' and sub-category of 'Rural Upliftment' by ASSOCHAM's 3<sup>rd</sup> Innovation Excellence Awards 2014
- The 'Learning and Development' department of Mahindra & Mahindra Financial Services Ltd. has been declared as the winner of 'Golden Peacock National Training Award' for the year 2014.
- Mahindra Finance is among the best in the prestigious Dun & Bradstreet's 'India's Top 500 Companies 2014'





Transforming rural lives across the country

### Conservative Risk Management Policies

Provisioning Norms			
Duration (months)	RBI Norms	Duration (months)	MMFSL
6 and <= 18	10%	> 5 and <= 11	10%
> 18 and <= 30	20%	> 11 and <= 24	50%
> 30 and <= 54	30%	> 24 months	100%
> 54 months	50%	 	

#### **Key Risks & Management Strategies**

Key Risks	Management Strategies
Volatility in interest rates	Matching of asset and liabilities
Rising competition	Increasing branch network
Raising funds at competitive rates	Maintaining credit rating & improving asset quality
Dependence on M&M	Increasing non-M&M Portfolio
Occurrence of natural disasters	Increasing geographical spread
Adhering to write-off standards	Diversify the product portfolio
Employee retention	Job rotation / ESOP/ Recovery based performance initiatives
Physical cash management	Insurance & effective internal control

At MMFSL, NPA provisioning norms are more stringent than RBI norms

### Disclaimer

This presentation does not constitute or form part of any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of Mahindra & Mahindra Financial Services Limited (the "Company"), nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment there for.

This presentation contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The Company does not undertake to revise any forward-looking statement that may be made from time to time by or on behalf of the Company.

No representation, warranty, guarantee or undertaking, express or implied, is or will be made as to, and no reliance should be placed on, the accuracy, completeness or fairness of the information, estimates, projections and opinions contained in this presentation. Potential investors must make their own assessment of the relevance, accuracy and adequacy of the information contained in this presentation and must make such independent investigation as they may consider necessary or appropriate for such purpose. Any opinions expressed in this presentation are subject to change without notice. None of the Company, the placement agents, promoters or any other persons that may participate in the offering of any securities of the Company shall have any responsibility or liability whatsoever for any loss howsoever arising from this presentation or its contents or otherwise arising in connection therewith.

This presentation and its contents are confidential and should not be distributed, published or reproduced, in whole or part, or disclosed by recipients directly or indirectly to any other person. In particular, this presentation is not for publication or distribution or release in the United States, Australia, Canada or Japan or in any other country where such distribution may lead to a breach of any law or regulatory requirement. The information contained herein does not constitute or form part of an offer or solicitation of an offer to purchase or subscribe for securities for sale in the United States, Australia, Canada or Japan or any other jurisdiction. The securities referred to herein have not been and will not be registered under the United States Securities Act of 1933, as amended, and may not be offered or sold in the United States or to or for the benefit of US persons absent registration or an applicable exemption from registration.

CRISIL DISCLAIMER: CRISIL limited has used due care and caution in preparing this report. Information has been obtained by CRISIL from sources which it considers reliable. However, CRISIL does not guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors or omissions or for the results obtained from the use of such information. No part of this report may be published/reproduced in any form without CRISIL's prior written approval. CRISIL is not liable for investment decisions which may be based on the views expressed in this report. CRISIL Research operates independently of, and does not have access to information obtained by CRISIL's Rating Division, which may, in its regular operations, obtain information of a confidential nature that is not available to CRISIL Research.



# **Thank You**

Transforming rural lives across the country