

Results for the 15 months ended March 31, 2012 Investor Presentation *May 30, 2012*





Forward Looking Statement

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Performance highlights – 15M FY12 - consolidated

- Total revenue* at Rs. 43 billion against Rs. 29 billion in CY10 annualized YoY increase of 19%
- EBITDA at Rs. 5,735 million against Rs. 2,983 million in CY10
 annualized YoY increase of 54%
- EBIDTA margin increased to 13% 294 bps YoY improvement
- PAT at Rs. 2,845 million against Rs. 1,659 million in CY10 annualized YoY increase of 37%
- EPS at 21.79 as against EPS of 12.85 in CY10 annualized YoY increase of 36%





P&L consolidated

| | | | Annualized |
|---------------------|----------|--------|------------|
| Particulars | 15M FY12 | CY10 | Y-o-Y (%) |
| Total Revenue | 43,245 | 28,899 | 20% |
| Operating Expenses | 28,580 | 20,070 | 14% |
| Staff Cost | 6,104 | 3,973 | 23% |
| Other Expenses | 2,827 | 1,873 | 21% |
| Gross Profit | 5,201 | 2,717 | 53% |
| EBIDTA | 5,735 | 2,983 | 54% |
| EBIDTA margin | 13% | 10% | |
| Depreciation | 1,337 | 550 | 95% |
| EBIT | 4,398 | 2,434 | 45% |
| Interest | 683 | 194 | 181% |
| PBT | 3,711 | 2,239 | 33% |
| PAT | 2,845 | 1,659 | 37% |
| EPS | 21.79 | 12.85 | 36% |





CFS & ICD Operations – Pan India Integrated Play

- Allcargo Among top two CFS operators at JNPT and Chennai (excluding captive CFSs) and top five at Mundra (in terms of volume)
- Market share (by volume): JNPT 6%; Chennai 10%; Mundra 10%
- CFS capacity at the end of FY12 is 341,000 TEU p.a.
 - JNPT capacity is 144,000 TEU / annum
 - Chennai capacity is 120,000 TEU / annum
 - Mundra capacity is 77,000 TEU / annum
- ICD capacity at the end of FY12 is 88,000 TEU p.a
 - ICD Kheda capacity is 36,000 TEU / annum
 - ICD Dadri capacity is 52,000 TEU / annum





CFS & ICD Operations – Performance

| CFS Operations Segment - Business Volume Performance | | | | |
|--|-----------|------------|-----------|--|
| | | Annualized | | |
| Volume in TEU | 15 M FY12 | CY10 | Y-o-Y (%) | |
| Export | 50,555 | 39,566 | 2% | |
| Import | 252,711 | 187,231 | 8% | |
| Total | 303,266 | 226,797 | 7% | |

TEUs - Twenty Equivalent Uni containers

• 7% YoY increase in total throughput volume in FY12

Export: Import – 17:83

| CFS/ICD - Consolidated Financial Performance | | | | |
|--|-----------|-------|-----------|--|
| | | | | |
| Particulars | 15 M FY12 | CY10 | Y-o-Y (%) | |
| Total Revenue | 3,385 | 2,006 | 35% | |
| EBITDA | 1,759 | 1,044 | 35% | |
| EBITDA Margin (%) | 52% | 52% | | |
| EBIT | 1,633 | 965 | 35% | |

- 35% YoY increase in revenues
- 35% YoY increase in EBIDTA, margin maintained at 52%
- 35% YoY increase in EBIT





CFS Operations – Achievements – 15M FY12

- Capacity addition of 100,000 TEUs at bigger site close to existing CFS facility near JNPT – to be operational by July 2012
- Received "CFS Operator of the Year" award Samudra Manthan Awards 2011 in category of "Ports, Infrastructure, CFS & ICD"
- Dadri ICD started operations in November 2011
- Attained ISO-9001-2008 and OHSAS 18001 2007 certification for all 3 CFSs (JNPT, Chennai and Mundra) – A first in India









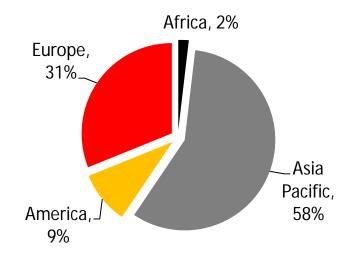


MTO – Performance

| MTO Segment - Consolidated Business Volume Performance (LCL+FCL) | | | |
|--|-----------|------------------|-----|
| | | Annualised Y-o-Y | |
| Volume in CBM | 15M FY12 | CY10 | (%) |
| Export | 4,450,618 | 3,027,418 | 18% |
| Import | 4,312,388 | 3,152,791 | 9% |
| Total | 8,763,006 | 6,180,209 | 13% |
| Note: Volumes of ECU Line & Domestic NVOCC Operations | | | |

- 13% YoY increase in total volume
- 18% YoY increase in Exports

Volume split as per geography - % - 15M FY12







MTO – Consolidated Performance

| MTO Segment - Consolidated Financial Performance | | | | |
|--|----------|--------|------------------|--|
| | | | Annualised Y-o-Y | |
| Particulars | 15M FY12 | CY10 | (%) | |
| Total Revenue | 31,073 | 22,104 | 12% | |
| EBITDA | 2,415 | 1,083 | 78% | |
| EBITDA Margin (%) | 8% | 5% | | |
| EBIT | 2,079 | 961 | 73% | |
| Note: MTO Consolidated includes Domestic NVOCC, ECU Line | | | | |

- 78% increase in EBIDTA
- EBIDTA margin improved by 287 bps to 8%
- 73% increase in EBIT





MTO – Achievements – 15M FY12

- ECU Line increased scale of operations opened new offices in Asia and added new franchisees across Europe and Asia
- ECU Line increased their scope of services by adding more profitable and niche trade lanes
- Awards:
 - "LCL Consolidator of Year 2011" at South East CEO Conclave
 - Shantha Martin, CEO NVOCC awarded "Leading women CEO of Year 2011 – First Runner up"
 - Shantha Martin, CEO NVOCC awarded "Bhartiya Vikas Ratan" for 2011



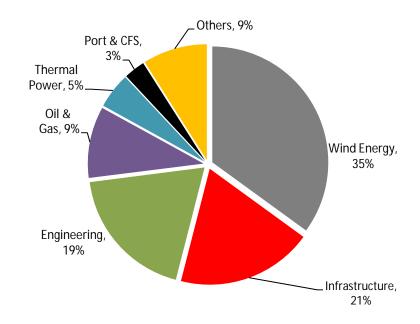


Project & Engineering Solutions – Performance

Fleet size

| Equipment Type | As on 31st Mar- 12 | As on 31st Mar- 11 | Incr. / (Decr.) | Change (%) |
|--------------------|--------------------------|--------------------------|--------------------|---------------|
| Trailers | 497 | 425 | 72 | 17% |
| Cranes | 148 | 115 | 33 | 29% |
| Forklifts | 57 | 66 | (9) | -14% |
| Reach Stackers | 36 | 29 | 7 | 24% |
| Prime Mover | 11 | 4 | 7 | 175% |
| Hydraulic Axles | 182 | 52 | 130 | 250% |
| Barges | 1 | 0 | 1 | - |
| Girder Bridge | 1 | 0 | 1 | - |
| Total | 933 | 691 | 242 | 35% |

Crane deployment - Sector wise- 15M FY12







Project & Engineering Solutions – Performance

| P&E - Consolidated Financial Performance | | | | |
|--|-----------|-------|------------------|--|
| | | | Annualized Y-o-Y | |
| Particulars | 15 M FY12 | CY10 | (%) | |
| Total Revenue | 4,870 | 2,967 | 31% | |
| EBITDA | 1,628 | 881 | 48% | |
| EBITDA Margin (%) | 33% | 30% | | |
| EBIT | 839 | 574 | 17% | |

- 31% YoY increase in revenues
- 48% YoY increase in EBIDTA
- EBIDTA margin increased to 33% 374 bps improvement





Project & Engineering Solutions – Achievements – 15M FY12

- 12 new projects added during 15M FY12, despite slowdown in capex cycle in most sectors
- 8 of new projects already under execution
- Contracts awarded in sectors of infrastructure, power, cement and oil & gas most of these from existing customers
- End to end solutions provided entire logistics chain from shipping cargo to delivery on site
- Allcargo preferred as 'partner of choice' for its ability to offer integrated logistics services





Shareholding pattern – as on March 31, 2012

| Particulars | No of shares | % holding |
|---------------------------------|--------------|-----------|
| Promoters | 91,134,025 | 69.8% |
| Foreign Investors – FIIs, GDRs, | | |
| NRIs and others | 31,988,808 | 24.5% |
| Domestic institutions/ Banks/ | | |
| Mutual Funds | 994,124 | 0.8% |
| Indian Public | 6,375,975 | 4.9% |
| Total - 6,736 shareholders | 130,492,932 | 100.0% |

- Market capitalization (as on 30th May 2012) Rs 15,222 million
- Reputed FIIs Blackstone, New Vernon and Acacia Partners hold 23.2%





Thank You

