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Table of Contents



Particulars	Pg. No.
Institutional Framework	3 – 7
Business Overview	8 – 11
Airport Sector	12 – 16
Energy Sector	17 – 21
Urban Infrastructure & Transportation	22 – 25
Summing Up	26 – 29
Financial Analysis – Q3 / 9MFY18	30 - 39
Annexures	41 - 53





Institutional Framework

Visionary Leadership - Building Institution For Perpetuity...



THE GROUP HOLDING BOARD



GM Rao Group Chairman

- Founder Chairman of the Group
- Actively guiding the group by providing Vision & Strategy



Srinivas Bommidala Chairman, Airports

 Previously: MD DIAL, MD GMR Power & Chairman UI&H



 Previously: Led bids for Hyd and DEL airports, Chairman Airports, Chairman UI&H



GBS Raju Chairman, Energy

 Previously: Chairman Corporate & International Business



B V N Rao Chairman, Urban Infra & Highways

 Previously: Corp Chairman, Chairman Energy

INDEPENDENT DIRECTORS

NC Sarabeswaran

S Sandilya

 Ex-RBI's nominee Director on the board of Vysya Bank

S Rajagopal

Limited

Chairman - Eicher Motors
 Board Member - Parry's
 Sugar & Mastek
 Ex-Chairman & MD of Bank of India, Indian Bank

C. R. Muralidharan

Ex- ED of Bank of Baroda

Kameswari Vissa

RSSLN

Bhaskarudu

Ex- MD of Maruti Udyog

- CA with 24 yrs of experience
- Board Member: L&T valves, Madura microfin

ADDITIONAL DIRECTOR

Vikas Deep Gupta

 Partner - Corporate Finance Group of Piramal Finance Ltd

Group has rotated its Business Chairmen across verticals as a healthy governance practice

External advisory council ensures highest standards of Governance and Professionalism



Group Performance Advisory Council

- Independent panel comprising eminent industry leaders
- Quarterly meetings
- Brings Outside in view
- Advises on business strategy and future positioning



Dr Ram Charan

- Highly acclaimed business advisor, speaker, and author.
- For 35 years, he's worked with companies like GE, BoA, DuPont, 3M,etc.



M Damodaran

- Retired IAS, with 30+ experience in financial services and PSUs.
- Served leadership positions- Chairman SEBI,CMD IDBI Bank, Chairman UTI



O P Bhatt

- Former MD & Chairman of SBI, Chairman of Indian Bank's Association.
- Independent Director & interim Chairman of TATA Steel



Pradip P Shah

- Founder / Co-founding member Indocean, CRISIL and HDFC.
- Advisory roles to USAID, The World Bank and ADP



Sanjeev Aga

- Experience of 40+ yrs, Now engages in advisory/board
- Has been CEO/MD at Blow Plast / VIP Industries, Aditya Birla Nuvo, Idea.



Daljit Mirchandani

- Former Chairman Ingersoll Rand/ leadership positions with Kirloskar group.
- Serves on the advisory and statutory Board of various Companies



Dr V Sumantran

- Executive Vice-Chairman of Hinduja Automotive
- Was chief executive of TATA Motors (Cars);16-year stint with GM in Detroit



Luis Miranda

- President & CEO at IDFC alternatives.
- Now works for non-profits & also as advisor to Morgan Stanley Infra.



GMR Vision

"GMR Group will be an Institution in perpetuity that will build Entrepreneurial
Organizations, making a difference to Society through creation of Value"

Our Values and Beliefs



HUMILITY
We value intellectual modesty and dislike false pride and arrogance



ENTREPRENEURSHIP
We seek opportunities – they are
everywhere



TEAMWORK & RELATIONSHIPS
Going beyond the individualencouraging boundary less behavior



DELIVER THE PROMISE

We value a deep sense of responsibility and self-discipline, to meet and surpass on commitments made



LEARNING & INNER EXCELLENCEWe cherish the life long commitment to

We cherish the life long commitment to deepen our self awareness, explore, experiment and improve our potential



SOCIAL RESPONSIBILITY

Anticipating and meeting relevant and emerging needs of society



RESPECT FOR INDIVIDUAL

We will treat others with dignity, sensitivity and honor

Committed to "Giving Back To The Community" through GMR Varalakshmi Foundation



Mission of GMR Varalakshmi Foundation

"To make sustainable impact on the human development of under-served communities through initiatives in education, health and livelihoods"

Our Four Pronged approach



Through "Our Projects"

- GMRVF works with communities wherever Group has business operations
- 25 locations in India & 2 in Nepal
- One airport of GMR has been recognized as an example of "Reaching out to Bottom of Pyramid" in the National Voluntary Guidelines for Responsible Business published by Ministry of Corporate Affairs

Through "Personal Philanthropy"

- Family Tradition of "Giving back to society"
- 1991 Formal foundation activities started from Rajam (A.P) in South India
- Group Chairman (GM Rao) has pledged his entire individual shareholding in the Group to the Foundation
- Family Constitution ensures donation by the family members to the Foundation















Business Overview

GMR Group : Evolution And Key Milestones

Consolidation

Operationalise under

Managing Turbulence

Raising of

Growth Phase

Focus on attaining scale



Cash Flow Stabilisation

• All projects in fully

	and rapid growthBidding for new projects and commencing construction	equity capital • Focus on execution	 construction projects Focus on operational efficiency & cash flows Recycling of capital through divestments 	 operational No major investments required Assets stabilization would lead to positive cash flows
	1996 - 97 2006 - 08	2009 - 11	2012 - 14	> 2015
Group	 IPO successfully completed Raised ~USD 1 bn via QIP 	• Raised ~USD 315 mn via QIP		 Raised INR 14.8bn via QIP, INR 14.0bn via Rights Issue & INR 20bn via FCCB from KIA
Airports	 Forayed into airports with award of Hyderabad airport Awarded for Delhi Airport 	 Raised USD 330mn in GMR Airports from PE Investors Completed Terminal 3 of DIAL in record 37 months Sabiha Gokcen (Istanbul airport) inaugurated 	 Divested stake in Island Power, Istanbul Airport, Jadcherla & Ulundurpet road projects Won concession for Cebu Airport in Philippines 	 Raised international bonds - DIAL (USD 289mn and USD 523mn) and GHIAL (USD 350mn) Received compensation of USD 271mn for Male Airport Won new Airports - Mopa Airport, Goa in Aug'16, Crete Airport, Greece in Jun'17 & Clark Airport, Philippines in Dec'17 (EPC project)
Energy	Started operations of Chennai power plant Acquired 50% stake in Interger Power	 Raised USD 300mn in GMR Energy from PE Investors Divested stake in Intergen Power for USD 1.2 bn Acquired coal mines in Indonesia Operationalised 5 power plants 	 Divested stake in Island Power, GMR Jadcherla and GMR Ulundurpet Commenced operations of Warora & Kamalanga power projects 	 Raised USD 300mn from Tenaga for a 30% stake in GMR Energy Divested 2 Transmission assets and PT BSL coal mine (Indonesia) Adopted SDR for Rajahmundry (768MW) & Chhattisgarh (1,370MW) power plants
Urban Infra & Highways	 Started operations of two highways Started operations of Ambala Chandigarh road 	Operationalised 3 road projects	 Commenced operations of Hyderabad Vijayawada, Hungund Hospet & Chennai ORR 	 Divested 3 Highway projects Won EPC project of INR 51bn on eastern DFCC

Business Overview



AIRPORTS

~270 Mn Total Passenger Capacity

- ~81 mn capacity operational, ~76 mn under development
- · Operational airports: Delhi and Hyderabad in India, Cebu in Philippines
- Recent new wins: Goa in India, Crete in Greece, Clark (EPC) in Philippines
- Airport Land: 230 acres in Delhi, 1,500 acres in Hyderabad, 232 acres in Goa



ENERGY

~7,000 MW Power Generation Capacity

- Coal Based: 3,350 MW
- Gas Based : ~1,400 MW
- Hydro Projects: 180 MW under construction & 1,800 MW under development
- Solar: 25 MW & Wind: 3.4 MW
- 4 Coal Mines: 2 each in India & Indonesia (Reserves: ~890mn tons)



TRANSPORTATION

Highways - 6 Operational Projects

4 Annuity Projects: 285 kms & 2 Toll Projects: 216 kms

Railways

Construction of 417 Km stretch in Eastern DFCC



URBAN INFRASTRUCTURE

~13,000 Acres Land

10,400 acres in Kakinada (AP) & ~2,500 acres in Krishnagiri (TN)



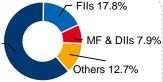
Corporate Structure



GMR Infrastructure Ltd

Shareholding as on Dec 31, 2017

Promoter & Promoter Group -61.7%



100%*		52%*		10	00%*	100	%		7
GMR Airports Ltd	GMR Airports Ltd		GMR Energy		ets	GMR Highways L	td	Special Invest	ment Region
Operational Projects	Stake	Operational Projects	Stake	Operational Projects	Stake	Annuity Projects	Stake	Projects	Stake
Delhi International Airport	64%	Warora Plant (Coal)	100%	Chhattisgarh Plant (Coal)	48%	Tuni Anakapalli	100%	Kakinada SIR	51%
belli international Air port	0470	Kamalanga Plant (Coal)	87%	Rajahmundry Plant (Gas)	45%	Tambaram Tindivanam	100%	Krishnagiri SIR	100%
Hyderabad International	74%	Kakinada Plant (Gas)	100%	Chennai Plant (Diesel)	51%	Pochanpalli	100%		
Airport ^	1470	Vemagiri Plant (Gas)	100%	Wind Projects	100%	Chennai ORR	90%		
Mactan-Cebu International Airport, Philippines	40%	Solar Power Project	100%						
Under Development Project		Under Construction / Develop (Hydro)	nent	Coal Mines (Indonesia)		BOT (toll) Projects			
Goa International Airport	100%	Bajoli Holi Project	100%	PT Golden Energy Mines	30%	Ambala Chandigarh	100%		
(Mopa)	100 /0	Alaknanda Project	100%	(PT GEMS)	3070	Hyderabad Vijaywada	90%		
Crete International Airport,	10%	Upper Karnali Project	73%	PT Barasentosa Lestari	100%	Hungund Hospet **	36%		
Greece		Upper Marsyangdi Project	82%	(PT BSL) ***	10070				
Clark Internation Airport, Philippines (EPC)	50%								

^{*} Includes both direct & indirect holding

^{**} Share Purchase Agreement signed to divest 51% stake; already transferred 15% in Mar'16

^{***} Share Purchase Agreement signed to divest 100% stake to PT GEMS

[^] Share Purchase Agreement signed to acquire 11% stake from MAHB group
Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning and Inner Excellence | Social Responsibility | Respect for Individual

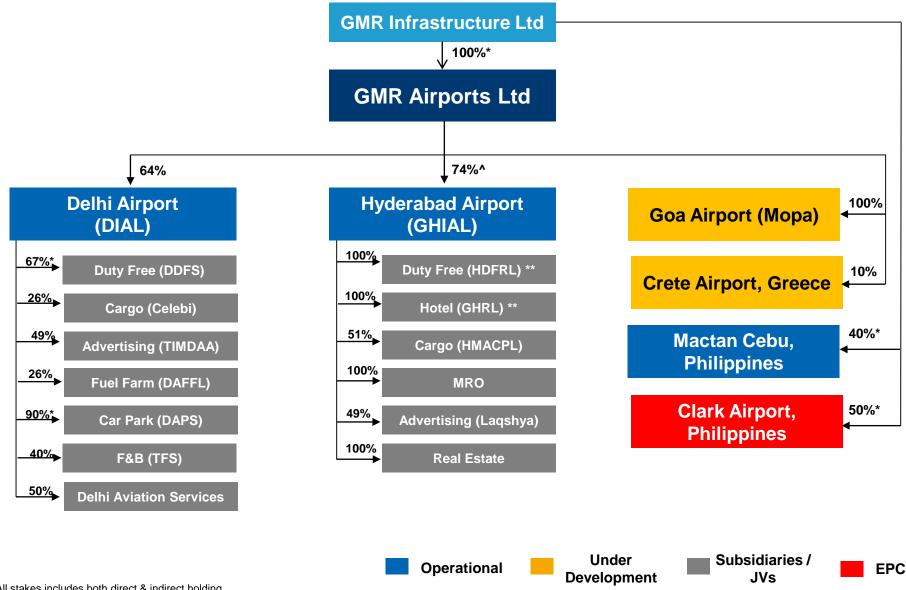




Airport Sector

GMR Airports : Focus on Emerging Markets





^{*} All stakes includes both direct & indirect holding

^{**} HDFRL is merged with GHRL

[^] Share Purchase Agreement signed to acquire 11% stake from MAHB group

Airport Assets : India



Project	Delhi International Airport (DIAL)	Hyderabad International Airport (GHIAL)	Goa International Airport (GGIAL)	
Status	Operational	Operational	Greenfield Development	
Shareholding	GMR - 64% Fraport - 10% AAI - 26%	GMR - 74% ^ GoAP - 13% AAI - 13%	GMR - 100%	
Annual Passenger Capacity	64 mn	12 mn	7.7 mn **	
Concession Terms	Started from April 200630 + 30 years46% revenue share	Started from March 200830 + 30 years4% revenue share	Started from September 201740 + 20 years37% revenue share	
Revenue Structure	 Aero Revenues - Return on Capital Non-Aero Revenues - Duty Free, Retail, F&B, Advertising, Car Park, etc. Commercial Property Development (CPD) 			
Commercial Property Development	 230 acres 1st Phase - 45 acres completed 2nd Phase - 23 acres awarded to Bharti Realty 	1,500 acres~120 acres already monetized	• 232 acres	
Traffic – FY17	57.7 mn pax (▲ 19%)	15.2 mn Pax (▲ 22%)	N.A.	
Traffic – 9MFY18	48.3 mn pax (▲ 14%)	13.3 mn Pax (▲ 18%)	N.A.	

^{**} Post completion of Phase 1

[^] Share Purchase Agreement signed to acquire 11% stake from MAHB group

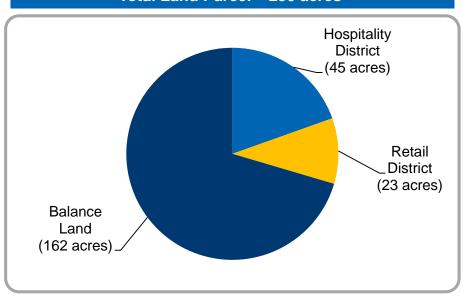
DIAL CPD: A Promising Opportunity



230 acres of Aerotropolis Development

- Commercial development at airport envisages an alternate commercial hub in NCR (as BKC in Mumbai)
- Prime and centrally located in the capital of India
- Strong preference amongst corporates to have "Delhi" address
- Multi modal connectivity including metro rail

Total Land Parcel - 230 acres



Aerotropolis Phase - I: 45 Acres of Hospitality District

- Competitive bidding Participation from marquee international / domestic players viz. Accor Group, Bird group, Marriot Hotels, Bharti Realty, etc.
 - Developable area of ~6 msf
- Operations commenced for JW Marriott, Lemon Tree, Red Fox, Holiday Inn, Ibis Hotel, Novotel, Pullman, etc.
 - ~3,000 rooms are operational with an occupancy of ~70%

Aerotropolis Phase - II: 23 Acres of Retail District

- Awarded development rights for ~23 acres to Bharti Realty Holdings Ltd
 - Bharti to develop an 'Integrated Retail Development Project'
 - Developable area of ~2.1 msf
 - Upfront payment of INR 3,150 mn (including RSD, ADC, Bid Processing Fee)
 - Will receive License Fee equivalent to 20% of Revenues with Minimum Guaranteed Payments

Airport Assets : Outside India



Project	Mactan - Cebu International Airport, Philippines	Crete International Airport, Greece
Status	Brownfield Development	Greenfield Development
Shareholding	GMR - 40% Megawide - 60%	GMR - 10% TERNA S.A 44% Govt. of Greece - 46%
Annual Passenger Capacity	16 mn ** (Existing : 5 mn)	15 mn (Post construction)
Concession Terms	 25 years (from April 2014) Project cost of USD 750mn incl. upfront fees of USD 320mn + VAT 	 35 years (incl construction period of 5 years) Project cost of Euro 530mn GMR would be the Airport Operator
Revenue Structure	 Aero revenue based on pre-determined Passenger Service Fee Non-Aero revenue from allied activities 	 Aero revenue determined based on Dual Till methodology Inflationary increase post 3 years
Traffic – FY17	8.9 mn Pax (▲ 12%)	6.9 mn Pax (▲ 13%)
Traffic – 9MFY18	7.5 mn pax (▲ 12%)	N,A.

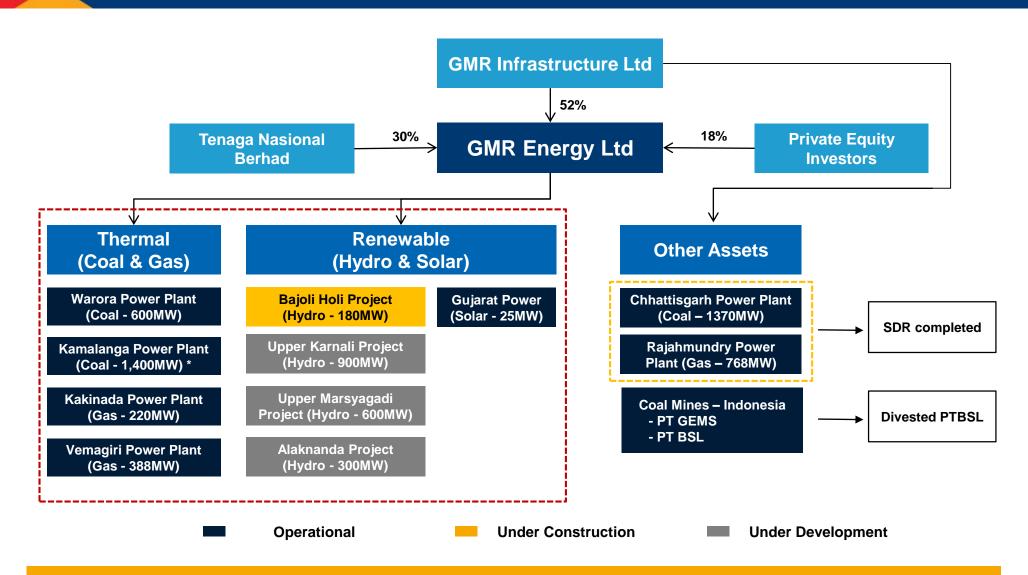
^{**} Post completion of Phase 1





GMR Energy: Strategic Partnership with Tenaga Nasional Berhad





Tenaga ascribed an Equity Valuation of USD 1bn (~INR 67bn) to GMR Energy Ltd.

Note: All stakes includes both direct & indirect holding

^{*} Kamalanga Power Plant includes 350MW of Unit 4 which is under development Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning and Inner Excellence | Social Responsibility | Respect for Individual

GMR Energy Ltd.: Diversified Portfolio of Projects



Project	Warora (Maharashtra)	Kamalanga (Orissa)	Vemagiri (Andhra Pradesh)	Kakinada – Barge Plant (Andhra Pradesh)	Bajoli Holi (Himachal Pradesh)
Fuel	Coal	Coal	Gas	Gas	Hydro
Ownership	100%	87%	100%	100%	100%
Capacity	600 MW	1,050 MW	388 MW	220 MW	180 MW
Project Cost	INR 40 bn	INR 65 bn	INR 11.5 bn	INR 6 bn	INR 22 bn
CoD	September 2013	March 2014	January 2008	June 2010	Expected in FY20
Power Off- take	Fully contracted long term PPA	85% of power contracted through long term PPA	100% Regulated Tariff23 years PPA with Andhra Pradesh & Telangana	-	Entering into long term PPA
Fuel Linkage	Confirmed linkage from Coal India Ltd.	Confirmed linkage from Coal India Ltd.	 Gas not available since FY13 Plant operated under eRLNG scheme during FY16 & FY17 	-	Run of the river facility
PLF	• 70% in FY17 • 69% in 9MFY18	65% in FY1759% in 9MFY18	 Operated till FY12 9% in FY17	Operated till FY12	• Under Construction : ~65% complete by Dec'17
Recent Updates	 Refinancing of project loan completed in Feb'15 Interest rate reduced by 110bps, moratorium of 18 months and 15 years repayment period 	 Refinancing of the project loan completed in Jun'15 Interest rate reduced by 100bps, moratorium of 30 months with 16.5 years repayment period 	Debt-free plant	Debt-free plant	 Financial Closure done in Apr'13 NTP issued for civil works

Other Energy Projects



Project	Raikheda (Chhattisgarh)	Rajahmundry (Andhra Pradesh)	
Fuel	Coal	Gas	
Ownership	48%	45%	
Capacity	1,370 MW	768 MW	
Project Cost	INR 124 bn	INR 49.4 bn	
CoD	November 2015 (Unit - 1)March 2016 (Unit – 2)	October 2015	
Power Off-take	Long term PPA with Chhattisgarh TransCo for 5% of gross capacity	To enter into long term PPA based on sustainable gas supply	
Fuel Linkage	Have Talabira and Ganeshpur coal mineCoal mining at Talabira started from Aug'15	 No long term gas supply contract in place Secured gas supply under e-RLNG scheme from Oct'15 to Sept'16 	
Strategic Debt Restructuring (SDR)	 Reason: Absence of long term Power Purchase Agreements Debt of INR 30 bn converted into equity - consortium lenders acquired 52% shareholding Debt (post SDR) – INR 58 bn 	 Reason: Absence of long term Fuel Supply Agreement and Power Purchase Agreements Debt of INR 14 bn converted into equity - consortium lenders acquired 55% shareholding Debt (post SDR) – INR 24 bn 	

Coal Mines



Project	PT GEMS	PT BSL
Mine Location	Indonesia	Indonesia
Ownership	30%	100%
Resources	1.77 Bn Tons	404 Mn Tons
Reserves	640 Mn Tons	142 Mn Tons
Production – FY17	9.5 mn tons (A 9%)	-
Production – 9MFY18	10.1 mn tons (▲ 46%)	-
Current Status	Improvement in international coal prices resulted in improved realisations & profitability	Share Purchase Agreement signed to divest 100% stake

Project	Talabira mine	Ganeshpur mine
Mine Location	Sambalpur, Odisha	Latehar, Jharkhand
Upfront payment	INR 540 mn	INR 1,090 mn
Extractable Reserve	9 Mn Tons	92 Mn Tons
Current Status	Operational mine; Mining commenced from Aug'15	Under development stage Would take 2-3 years to become operational

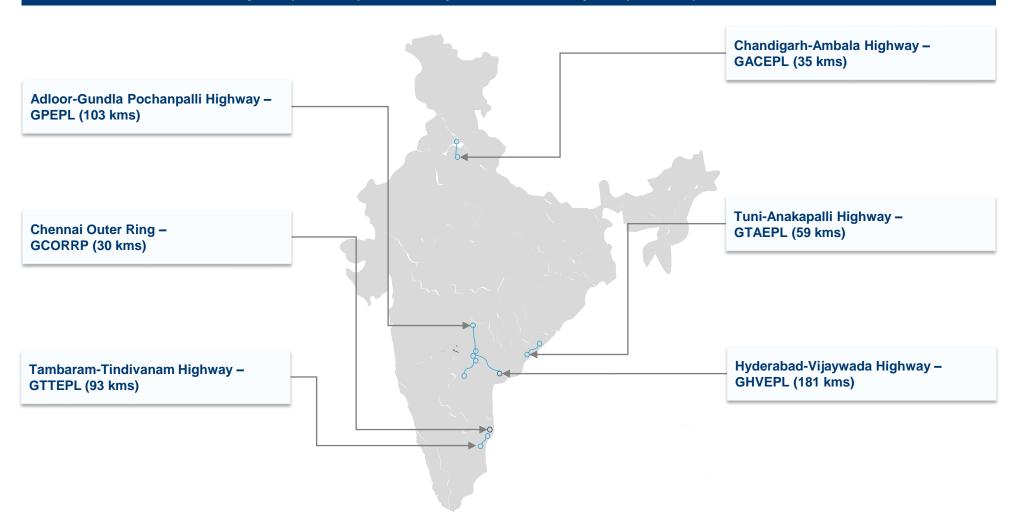




Highways Projects



All 6 Projects (501 kms) are Operational 4 Projects (285 kms) are Annuity based and 2 Projects (216 kms) are Toll based



Highways Projects



Desired Many		Annuity Based Road Projects (285 kms)				Toll Based Road Projects (216 kms)	
Project Name	GTAEPL	TTTEPL	GPEPL	GCORRPL	GACEPL	GHVEPL	
Location	Tuni-Anakapalli	Tambaram- Tindivanam	Pochampalli	Chennai ORR	Ambala- Chandigarh	Hyderabad- Vijayawada	
Shareholding	100%	100%	100%	90%	100%	90%	
Road Length (kms)	59	93	103	30	35	181	
CoD	Dec-04	Oct-04	Mar-09	Jun-13	Nov-08	Dec-12	
Concession Period	17.5 yrs from May-02	17.5 yrs from May-02	20 Yrs from Sep-06	20 Yrs from Jun-10	20 Yrs from May-06	25 Yrs from Apr-10	

Divestment of Road Projects in line with Asset Light, Asset Right Strategy

- Signed a Share Purchase Agreement to divest entire 51% equity stake in the Hungund Hospet project
 - o 15% stake has been transferred to Joint Venture partner; balance stake (36%) to be transferred post receiving all approvals
 - Divestment has reduced INR 10.8 bn of debt and created INR 850mn of liquidity
- Divested remaining 26% equity stake in GMR Ulundurpet and GMR Jadcherla projects during FY17
 - Stake transferred post receipt of all approvals
 - Divestment created a liquidity of ~INR 1,045mn



Kakinada SIR (Andhra Pradesh): 10,400 acres

- Port-based SIR, located in the Krishna-Godavari basin, to include an all weather multi-purpose deep-water port, a logistics park, a petrochemicals cluster and an eco-industrial park
- Land of ~5.000 acre notified as SEZs
- Obtained necessary approvals on the utility/environmental from the state government
- MoU signed for monetization of 2,700 acres
 - GAIL, HPCL and AP Govt. to set up a cracker unit with a proposed investment of INR 400 bn in 2,000 acres of land
- Operational Pal Plush toy manufacturing unit and Rural BPO centre in association with TATA Business Support Services

Krishnagiri SIR (Tamil Nadu): ~2,500 acres

- Being developed in phases in joint venture with TIDCO first phase of 275 acre
- ~800 acre identified to be acquired by SIPCOT for their Phase III & IV Industrial park
- Leased out 20 acre to M/s Toyota Boshuku for their manufacturing unit

Engineering, Procurement and Construction Business

- Consortium led by GMR won INR 51 bn dedicated eastern freight corridor project (DFCC)
- Consortium led by GMR won the construction package of rail line doubling between Jhansi and Bhimsen stations in UP and MMTS project in Hyderabad
- Current order book to be executed over next 3 years





Summing Up

Key Highlights : Last Few Years



Particulars	
'Asset Light Asset Right' Approach	 Focus moved from Asset Growth to Cash Growth Delivered on 'Asset Light, Asset Right' strategy
Divestments	 Raised INR 117 bn through divestment of 8 projects 1 Airport: Sabiha Gocken International Airport (SGIA), Turkey 1 Power project: Island Power Project, Singapore 1 Coal Mine: Eloff & Kendall Mines (Homeland Energy Group) 3 Road projects: Jadcherla Expressway, Ulunderpet Expressway & Hungund Hospet Expressway 2 Transmission assets: Maru and Aravali
Capital Raising	 Raised INR 70 bn through Equity & Equity-linked Capital Raised Raised INR 48.8 bn through capital markets QIP of INR 14.8 bn Rights Issue of INR 14.0 bn FCCB of INR 20.0 bn Induction of Tenaga Nasional Berhad (Malaysia) – USD 300mn for 30% stake in GMR Energy Ltd Issuance of bonds for Delhi Airport: First infrastructure project to be entirely funded by USD bond USD 289 mn at 6.125% for 7 years (Jan 2015) USD 523 mn at 6.125% for 10 years (Oct 2016) Issuance of bond for Hyderabad Airport: Lowest US Dollar 10-year bond coupon by a Corporate High Yield Issuer from Asia USD 350 mn at 4.25% for 10 years (Oct 2017)

Key Highlights : Last Few Years (cont.)



Business Verticals	Update
	 Signed share purchase agreement to increase stake in Hyderabad Airport from 63% to 74%
	 Awarded development rights of 23 acres (~2.1 msf) for retail district to Bharti Realty in Delhi Airport CPD
	 Restarted collection of User Development Fee (UDF) under 'Hybrid Till' methodology for Hyderabad Airport
Airport	 Awarded new projects both in India and Overseas Won right to develop & operate the Greenfield Airport in Mopa, North Goa Won new international airport in Crete Airport, Greece Won EPC contract for development of new Terminal building of Clark Airport, Philippines through Hybrid PPP model
	Received compensation of USD 271mn under arbitration of Maldives Airport
	 Achieved tariff increase in multiple PPAs for both Warora & Kamalanga w.r.t. 'change in law' and 'coal cost pass-through' Tariff determined for first time leading to tariff increase of INR 0.65/unit to INR 3.4/unit for Orissa PPA in Kamalanga
	Completed Strategic Debt Restructuring (SDR) for Chhattisgarh & Rajahmundry projects Debt Refinencing completed for Warers Komplence & Rejektive dry projects
Energy	 Debt Refinancing completed for Warora, Kamalanga & Rajahmundry projects Divestment of non-core assets Transmission projects (Maru - 74% & Aravali - 49%) for an equity consideration of INR 1 bn PT BSL coal mine for an equity consideration of ~USD 66 mn Signed MoU with TNB Remaco for setting up a facility for O&M of power projects
	 Under Govt.'s 'SHAKTI' scheme, Kamalanga power project tied up long term coal linkage for additional 1.5 mn tons
Urban Infra & Transportation	 MoU signed for monetization of 2,700 acres in Kakinada SIR GAIL, HPCL and AP Govt. to set up a cracker unit with a proposed investment of INR 400 bn in 2,000 acres of land Won EPC project on Eastern Dedicated Freight Corridor (DFCC) worth INR 51 bn

Focus for next 12 - 18 Months



Business Strategy

- Grow Airport business (both existing and new)
- Consolidate Energy business & Divest the Highways projects
- Improvement in Operational Efficiencies across various projects and cost optimization

Financial Initiatives to Strengthen the Balance Sheet

- Focus on consolidation and strengthening of balance sheet through deleveraging
- Continuous reduction of Corporate Debt through
 - o Divestment of (a) Indonesian Coal Mines, (b) Highway projects, etc
 - Monetisation of Kakinada & Krishnagiri SIR land
- Refinancing of project debt through capital market (Bonds) / bank refinancing route to result into
 - Reduction of interest rate,
 - Longer moratorium and
 - Extending maturity of debt

Focus on stronger Balance Sheet through financial innovation & better project performance





Financial Analysis

Performance Highlights – 9MFY18



- During Q3FY18, Net Revenues ▲ 15% and EBITDA ▲ 8% compared to Q2FY18
- Net Debt marginally increased to INR 148 bn as on Dec'17 compared to INR 143 bn as on Mar'17
 - Increase primarily due to issuance of USD bond in GHIAL USD 350 mn
- Leverage ratios impacted due to reduction in Aero revenues in Delhi Airport
 - Net Debt-to-Equity & Net Debt-to-EBITDA stood at 1.9x (from 1.6x in FY17) and 6.3x (from 4.4x in FY17) resp.

Airport Sector

- Delhi Airport Passenger traffic ▲ 14%, Gross revenues ▼ 29%, EBITDA ▼ 47%
 - Profitability declined on account of implementation of interim tariff order by AERA wef 7th Jul'17
 - Hearings for tariff appeals relating to 1st control period are concluded in Appellate Tribunal & order is reserved
- Hyderabad Airport Passenger traffic ▲ 18%, Gross revenues ▲ 13%, EBITDA ▲ 11%, PAT ▲ 71%
 - Signed share purchase agreement to increase stake in Hyderabad Airport from 63% to 74%
 - o Raised USD 350 mn through an international bond issuance at a coupon of 4.25% p.a. for a tenor of 10 years
- Non-Aero JVs/Subsidiaries of DIAL & GHIAL has reported net profit growth of ~50% during 9MFY18
- Mactan Cebu Airport (Philippines) Passenger traffic ▲ 12%, Gross revenues ▲ 22%, EBITDA ▲ 27%, PAT ▲ 21%
 Construction of new terminal is an atream to commission by mid 2018
 - Construction of new terminal is on-stream to commission by mid-2018
- Goa Airport Achieved Financial Closure; Project cost of INR 19 bn; Debt: Equity of 70:30

Performance Highlights – 9MFY18



Energy Sector

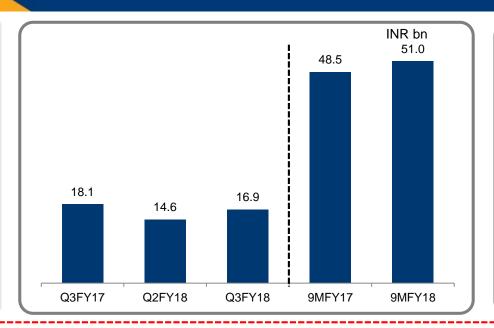
- Warora (600 MW) PLF of 69%, PAT at INR 111mn in 9MFY18 against a Net Loss of INR 545 mn in 9MFY17
- Kamalanga (1,050 MW) PLF of 59%, Net loss ▼ 23% to INR 2.1 bn
 - Tied up long term coal linkage for additional 1.5 mn tons under Govt.'s 'SHAKTI' scheme
- PT GEMS (Indonesia) Sales volume ▲ 30%, Gross revenues ▲ 59%, EBITDA ▲ 122%
 - Realisation ▲ 27% to USD 42.8 / ton; EBITDA/ton increased from USD 6.1 to USD 10.8
- Divestment of non-core Assets
 - Agreement signed for 100% stake divestment in PT BSL (Indonesian coal mine) for equity consideration of ~USD 66mn

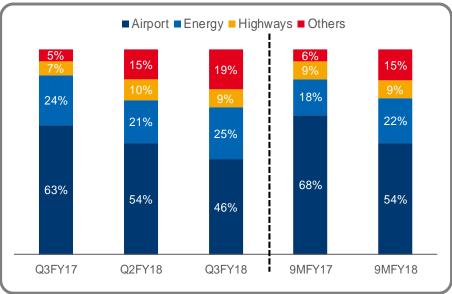
EPC business

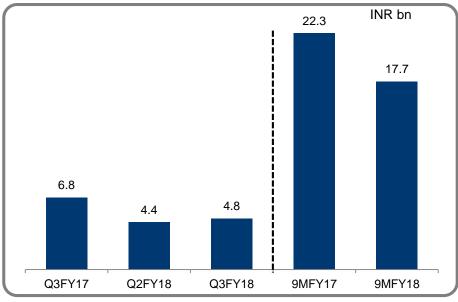
• Revenues ▲ 195% to INR 7.8 bn on account of pick-up in execution of DFCC project

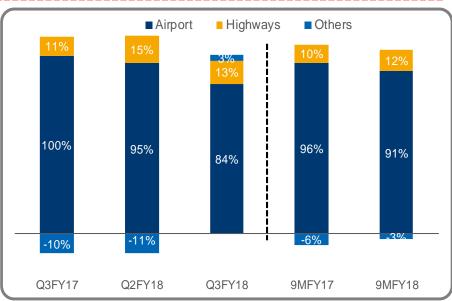
Key Financial Indicators (Consolidated)











Airports Sector (Q3FY18): Operational & Financial Highlights



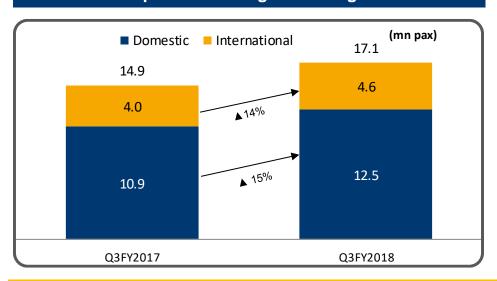
(figures in INR mn)

Particulars	Airport Sector (Consolidated)	
	Q3FY17	Q3FY18
Gross Revenues	18,355	11,421
Net Revenues	11,448	7,846
EBITDA	6,748	4,033
Interest	2,568	2,224
PAT	997	2,377

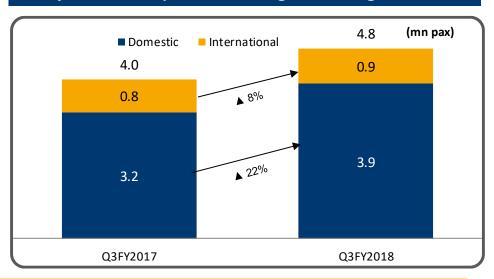
Delhi Airport (Standalone)	
Q3FY17	Q3FY18
14,611	7,112
7,823	3,674
4,448	1,462
1,341	1,623
114	276

Hyderabad Airport (Standalone)	
Q3FY17	Q3FY18
2,802	3,171
2,682	3,035
2,072	2,199
555	443
996	1,680

Delhi Airport – Passenger Traffic grew 15%



Hyderabad Airport – Passenger Traffic grew 19%



Implementation of interim tariff order for Delhi Airport resulted into lower profitability

Airports Sector (9MFY18): Operational & Financial Highlights



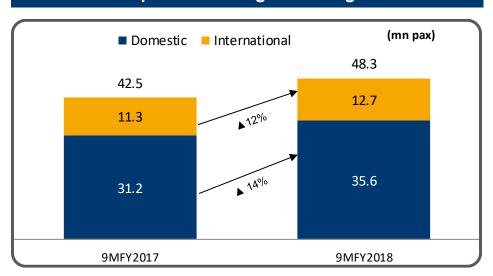
(figures	in	INR	mn)

Particulars	Airport Sector (Consolidated)	
	9MFY17	9MFY18
Gross Revenues	52,847	42,188
Net Revenues	33,114	27,799
EBITDA	21,333	16,117
Interest	6,708	6,793
PAT	6,374	6,906

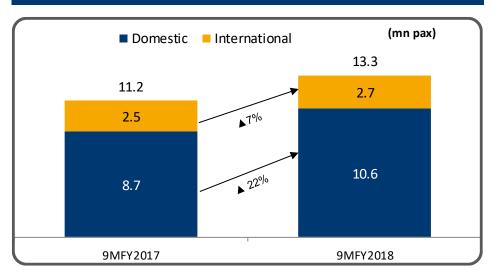
Delhi Airport (Standalone)		
9MFY17	9MFY18	
41,598	29,348	
22,203	15,351	
13,595	7,181	
3,976	4,344	
2,948	1,062	

Hyderabad Airport (Standalone)	
9MFY17	9MFY18
8,099	9,165
7,761	8,773
5,905	6,557
1,535	1,408
2,454	4,191

Delhi Airport – Passenger Traffic grew 14%

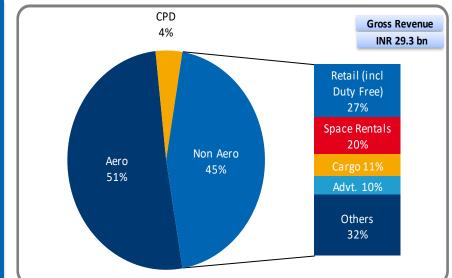


Hyderabad Airport – Passenger Traffic grew 18%



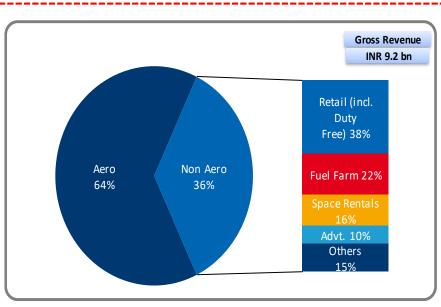
Passenger growth in Hyderabad Airport continues to be higher than industry growth of 15.2%

Non-Aero Revenues (9MFY18): Continues to Witness Strong Growth GMR



Non-Aero Revenues

- Revenues ▲ 17% to INR 4.6bn in Q3 & 15% to INR 13.1bn in 9M
- Retail revenues ▲16% to INR 1.3bn in Q3; ▲12% to INR 3.6bn in 9M
 - Duty Free revenues in overall Retail is ~75% in 9M
 - SPP (duty free business) stood at ~USD 10/intl. pax
- Cargo revenues ▲ 28% to INR 0.5bn in Q3; ▲24% to INR 1.5bn in 9M
 - o Cargo vol. ▲14% to 0.25 mn tons in Q3; ▲15% to 0.73 mn tons in 9M
- Advertisement revenues ▲ 15% to INR 0.5bn in Q3; ▲ 28% to INR 1.3bn in 9M
 - Occupancy remained stable at ~80%



Non-Aero Revenues

- Revenues ▲ 12% to INR 1.2bn in Q3 & 14% to INR 3.3bn in 9M
- Retail revenues ▲19% to INR 0.5bn in Q3 & ▲16% to INR 1.3bn in 9M
 - Duty Free revenues in overall Retail is 18% in 9M
 - SPP (duty free business) stood at USD 5.4/intl. pax in Q3
- Fuel Farm revenue ▲17% to INR 0.2bn in Q3; ▲19% to INR 0.7bn in 9M
 - ATMs ▲14% and ▲13% in Q3 & 9M resp.
- Advertisement : Revenues ▲ 29% to INR 0.3bn in 9M
 - Occupancy improved to 64% & 61% in Q3 & 9M resp.
 - New clients from Telecom, Oil & Gas and Automobile sectors

Airport JVs (9MFY18): Value Driver for Non-Aero Revenues



(figures in INR mn)

Particulars	Delhi Airport			Hyderabad Airport			
	Duty Free	Others	Total	Duty Free	Cargo	Others	Total
Gross Revenues	8,377	8,865	17,242	891	784	2,183	3,858
Revenue shared with DIAL/GHIAL	3,051	3,222	6,273	267	139	322	728
Net Revenues	5,326	5,643	10,969	624	645	1,861	3,130
EBITDA	1,643	2,665	4,308	137	277	460	875
PAT	943	1,178	2,121	127	198	(580)	(254)
GMR's % Holding	67%	26% - 90%		100%	51%	49% - 100%	

(figures in INR mn)

JVs contribution to EBITDA on an upward trajectory

	Delhi Airport	Hyderabad Airport
Standalone EBITDA	7,181	6,557
Share of EBITDA from JVs *	2,284	645
Consolidated EBITDA	9,465	7,202

Note: Financials at 100% level

^{*} Includes both direct & indirect stake through other group companies

Energy Sector (9MFY18): Operational & Financial Highlights



(figures in INR mn)

Particulars	Warora (A)				
	9MFY17	9MFY18			
Revenues	11,217	11,499			
EBITDA	4,194	4,024			
Interest	3,659	3,143			
PAT	(545)	111			
PLF	67.0%	68.9%			

Kamalanga (B)						
9MFY17 9MFY18						
14,124	13,139					
4,574	4,223					
5,101	4,751					
(2,687)	(2,069)					
67.3%	59.4%					

	,					
Total (A + B)						
9MFY17	9MFY18					
25,341	24,638					
8,768	8,247					
8,760	7,894					
(3,232)	(1,957)					

Particulars	Golden Energy Mines				
rai liculai S	9MFY17	9MFY18			
Sales Vol. (mn tons)	8.2	10.7			
Revenues	18,813	30,336			
ЕВІТОА	3,420	7,693			
Interest	213	113			
PAT	1,210	5,156			

Warora – Revenues ▲ 3% while EBITDA ▼ 4%

- PLF improves in 9MFY18 to 69%
- Lower interest exp. & depreciation improves PAT to INR 111mn

Kamalanga – Net loss reduces by 23%

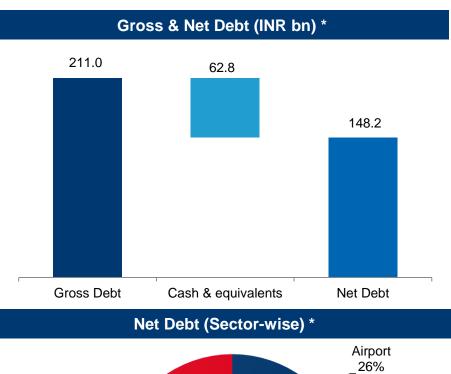
- Despite low PLFs, loss reduced to Rs 2.1bn
- o Interest cost ▼ 7% to INR 4.8 bn

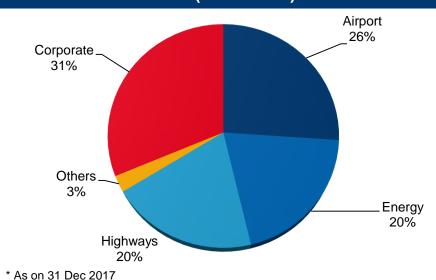
GEMS – Volumes ▲ 30% in 9MFY18

- Realisation at USD 42.8 / ton ▲ 27%
- EBITDA/ton increased from USD 6.1 to USD 10.8
- PAT/ton increased from USD 2.2 to USD 7.3

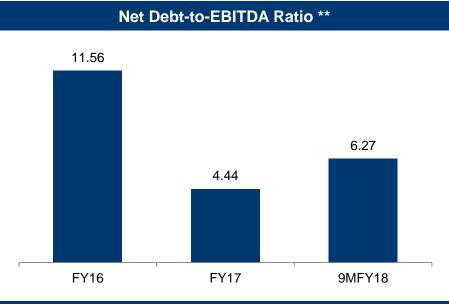
Key Balance Sheet Highlights (Consolidated)



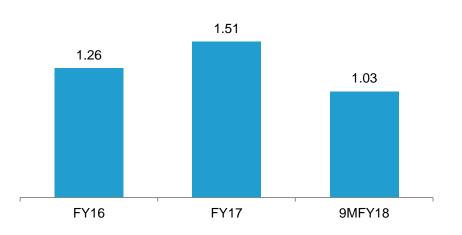












** EBITDA has been annualised





Thank You

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Contact: investor.relations@gmrgroup.in





Annexures

Annexures



Particulars	No.
Checklist of Companies : Ind AS Consolidation	Α
Profitability Statement (Consolidated)	В
Financial Performance	
Airport Sector (Consolidated)	С
 Delhi Airport (Standalone) 	D
 Hyderabad Airport (Standalone) 	E
Cebu Airport	F
Energy Sector (Consolidated)	G
Warora (Standalone)	Н
 Kamalanga (Standalone) 	I
o PT GEMS (Indonesian Coal Mine)	J
Highways Sector (Consolidated)	K

Annexure A: Checklist of Companies - Ind AS Consolidation



Segment	Companies	9MFY17	9MFY18
	Delhi Airport	Yes	Yes
	Hyderabad Airport	Yes	Yes
	Mactan – Cebu Airport	No	No
Airports	Goa Airport	Yes	Yes
	DIAL JVs	No	No
	GHIAL JVs	Yes	Yes
	GMR Airports Ltd	Yes	Yes
	GMR Energy Ltd (Standalone)		
Energy	Projects under GMR Energy Ltd post Tenaga investment - Warora, Kamalanga, Vemagiri, Solar, Hydro projects	Shown as Discontinued Operations	Shown as Associate/JV
	Indonesian Coal Mines		Company
	Chhattisgarh		
	Rajahmundry	Pre-SDR: Discontinued Ops Post-SDR: Associate/JV Co.	
Highwaye	GMR Highways Ltd	Yes	Yes
Highways	All road projects	Yes	Yes

Annexure B : Profitability Statement (Consolidated)



					Rs mn
	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Gross Revenue	25,130	18,659	20,723	68,849	66,119
Less: Revenue Share	7,068	4,019	3,816	20,315	15,101
Net Revenue	18,062	14,640	16,907	48,533	51,017
Total Expenditure	11,287	10,200	12,101	26,259	33,286
EBITDA	6,775	4,440	4,806	22,274	17,731
EBITDA margin	38%	30%	28%	46%	35%
Other Income	743	1,080	2,235	2,500	4,466
Interest & Finance Charges	5,288	5,905	6,341	15,931	17,289
Depreciation	2,595	2,550	2,621	7,723	7,677
РВТ	(365)	(2,934)	(1,921)	1,120	(2,769)
Tax	1,781	(719)	(486)	4,117	904
Profit after Tax (PAT)	(2,146)	(2,215)	(1,434)	(2,997)	(3,672
Add: Share in Profit / (Loss) of JVs / Associates	(188)	(1,554)	(4,419)	(1,605)	(7,159
PAT from Continuing Operations	(2,334)	(3,769)	(5,854)	(4,602)	(10,832)
Add: Profit / (Loss) from Discontinued Operations	8,768	(276)	195	(248)	(238)
Add: Other Comprehensive Income (OCI)	(114)	4	(1,043)	461	(743)
Total Comprehensive Income	6,320	(4,041)	(6,702)	(4,389)	(11,813)
Less: Minority Interest (MI)	(145)	342	741	8	1,599
Total Comprehensive Income (post MI)	6,465	(4,383)	(7,443)	(4,397)	(13,412)

Annexure C : Airports Sector (Consolidated)



					Rs mn
	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Aero Revenue	11,979	4,672	4,121	34,147	20,822
Non Aero Revenue	5,951	6,682	6,871	17,418	20,046
CPD Rentals	425	407	428	1,282	1,320
Gross Revenue	18,355	11,760	11,421	52,847	42,188
Less: Revenue Share ^	6,908	3,791	3,575	19,733	14,389
Net Revenue	11,448	7,969	7,846	33,114	27,799
Operating Expenditure	4,700	3,733	3,812	11,781	11,682
EBITDA	6,748	4,236	4,033	21,333	16,117
EBITDA margin	59%	53%	51%	64%	58%
Other Income	291	775	1,825	1,492	3,398
Interest & Finance Charges	2,568	2,516	2,224	6,708	6,793
Depreciation	2,294	2,245	2,306	6,852	6,755
РВТ	2,176	250	1,329	9,265	5,966
Tax	1,616	(1,064)	(610)	3,947	366
Profit after Tax (PAT)	560	1,314	1,939	5,318	5,601
Add: Share in Profit / (Loss) of JVs / Associates	437	345	438	1,056	1,305
PAT (After share in JVs/Associates)	997	1,660	2,377	6,374	6,906

[^] Includes revenue share on 'Other Income' also

Annexure D : Delhi Airport (Standalone)



					Rs mn
Particulars	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Aero Revenue	10,268	2,642	2,105	28,990	14,942
Non Aero Revenue	3,919	4,293	4,593	11,363	13,124
CPD Rentals	423	396	415	1,245	1,282
Gross Revenue	14,611	7,331	7,112	41,598	29,348
Less: Revenue Share ^	6,788	3,660	3,439	19,395	13,997
Net Revenue	7,823	3,671	3,674	22,203	15,351
Operating Expenditure	3,375	3,107	2,212	8,608	8,169
EBITDA	4,448	564	1,462	13,595	7,181
EBITDA margin	57%	15%	40%	61%	47%
Other Income	473	764	1,591	1,550	2,934
Interest & Finance Charges	1,341	1,403	1,623	3,976	4,344
Depreciation	1,638	1,630	1,632	4,878	4,876
Exceptional Income/(Expense) *	(408)	-	-	(408)	-
PBT	1,534	(1,705)	(202)	5,883	895
Tax	1,421	(1,269)	(478)	2,935	(167)
Profit after Tax (PAT)	114	(436)	276	2,948	1,062
Other Comprehensive Income (OCI)	(590)	490	(347)	(597)	127
Total Income (Including OCI)	(476)	54	(71)	2,352	1,189

^{*} Loan prepayment charges

[^] Includes revenue share on 'Other Income' also
Humility I Entrepreneurship I Teamwork and Relationships I Deliver the Promise I Learning and Inner Excellence I Social Responsibility I Respect for Individual

Annexure E : Hyderabad Airport (Standalone)



					Rs mn
	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Aero Revenue	1,773	1,999	2,017	5,220	5,881
Non Aero Revenue	1,029	1,058	1,154	2,879	3,284
Gross Revenue	2,802	3,058	3,171	8,099	9,165
Less: Revenue Share ^	120	131	137	338	392
Net Revenue	2,682	2,927	3,035	7,761	8,773
Operating Expenditure	610	728	835	1,856	2,216
EBITDA	2,072	2,198	2,199	5,905	6,557
EBITDA margin	77%	75%	72%	76%	75%
Other Income	433	274	329	756	870
Interest & Finance Charges	555	479	443	1,535	1,408
Depreciation	523	503	496	1,547	1,498
PBT	1,426	1,491	1,590	3,579	4,521
Tax	431	58	(90)	1,125	331
Profit after Tax (PAT)	996	1,433	1,680	2,454	4,191
Other Comprehensive Income (OCI)	(1)	(2)	4	(5)	1
Total Income (Including OCI)	995	1,432	1,684	2,449	4,192

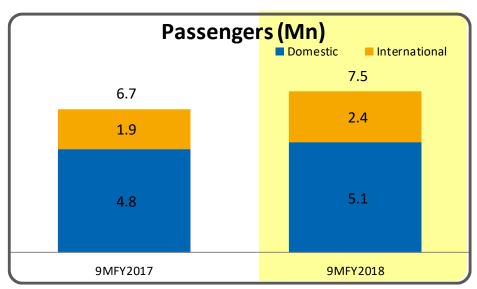
[^] Includes revenue share on 'Other Income' also

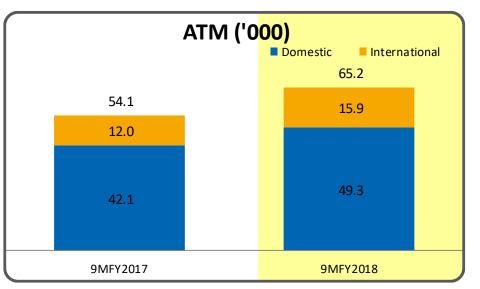
Annexure F : Cebu Airport - Financial & Operational Performance



(INR mn)

Particulars	Q3FY17	Q2FY18	Q3FY18	9MFY17	9MFY18
Gross Revenues	663	805	759	1,920	2,347
ЕВПОА	494	593	550	1,364	1,733
PAT	337	401	334	979	1,185





Passenger traffic grew 12%

ATMs grew 20%

Annexure G: Energy Sector (Consolidated)



					Rs mn
	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Gross Revenue	4,352	3,068	4,305	8,517	11,119
Operating Expenditure	4,928	3,310	4,250	9,326	11,216
EBITDA	(576)	(241)	56	(809)	(97)
EBITDA margin	-13%	-8%	1%	-9%	-1%
Other Income	127	102	213	352	431
Interest & Fin Charges	212	591	991	1,680	2,161
Depreciation	16	19	6	22	33
PBT	(677)	(748)	(729)	(2,158)	(1,860)
Taxes	88	268	67	46	360
Profit after Tax (PAT)	(765)	(1,016)	(796)	(2,204)	(2,220)
Add: Share in Profit / (Loss) of JVs / Associates	(576)	(1,854)	(4,862)	(2,671)	(8,464)
PAT (After share in JVs/Associates)	(1,341)	(2,870)	(5,658)	(4,875)	(10,684)

Annexure H : Warora (Standalone)



					Rs mn
Particulars	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Total Revenue	4,119	3,626	3,932	11,217	11,499
Fuel - Consumption	2,004	1,616	1,726	5,105	5,302
Other Expenses	476	720	958	1,918	2,173
EBITDA	1,639	1,290	1,249	4,194	4,024
EBITDA margin	40%	36%	32%	37%	35%
Other Income	40	46	11	197	154
Interest & Finance Charges	1,300	841	1,084	3,659	3,143
Depreciation	427	316	304	1,276	924
PBT	(47)	178	(128)	(543)	111
Taxes	1	0	(1)	1	(0)
PAT	(49)	178	(128)	(545)	111
Other Comprehensive Income (OCI)	(2)	(1)	1	(3)	1
Total Income (Including OCI)	(51)	177	(127)	(548)	112

Note: Financials are at 100% level

Annexure I : Kamalanga (Standalone)



					Rs mn
Particulars	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Total Revenue	5,046	4,388	4,046	14,124	13,139
Fuel - Consumption	2,747	2,152	2,390	7,222	6,686
Other Expenses	676	736	712	2,328	2,230
EBITDA	1,623	1,500	943	4,574	4,223
EBITDA margin	32%	34%	23%	32%	32%
Other Income	82	467	108	315	662
Interest & Finance Charges	1,663	1,542	1,518	5,101	4,751
Depreciation	842	756	757	2,504	2,260
PBT	(800)	(331)	(1,222)	(2,716)	(2,126)
Taxes	1	(0)	(0)	(29)	(58)
PAT	(801)	(330)	(1,222)	(2,687)	(2,069)
Other Comprehensive Income (OCI)	(1)	1	0	(1)	(1)
Total Income (Including OCI)	(802)	(330)	(1,222)	(2,688)	(2,070)

Note: Financials are at 100% level

Annexure J: PT GEMS (Indonesian Coal Mine)



					Rs mn
Particulars	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Production (mn tons)	2.7	3.0	4.1	6.9	10.1
Sales Volumes (mn tons)	2.8	3.2	4.1	8.2	10.7
Gross Revenue	6,548	8,640	12,060	18,813	30,336
Total Expenditure	4,712	6,636	9,405	15,393	22,644
EBITDA	1,836	2,004	2,656	3,420	7,693
EBITDA margin	28.0%	23.2%	22.0%	18.2%	25.4%
Interest & Finance Charges (net)	29	45	27	213	113
Depreciation	494	155	251	1,389	571
PBT	1,313	1,804	2,378	1,818	7,008
Taxes	348	490	633	607	1,852
PAT	965	1,314	1,746	1,210	5,156

Note: Financials are at 100% level; GMR owns 30% stake

Annexure K : Highways Consolidated - Financial Performance



					Rs mn
	Q3FY2017	Q2FY2018	Q3FY2018	9MFY2017	9MFY2018
Gross Revenue	1,280	1,473	1,476	4,148	4,373
Less: Revenue Share	160	228	241	582	713
Net Revenue	1,120	1,245	1,235	3,567	3,661
Operating Expenses	384	571	619	1,300	1,551
EBITDA	735	674	617	2,266	2,110
EBITDA margin	66%	54%	50%	64%	58%
Other Income	46	39	30	164	121
Interest & Finance Charges	812	1,047	1,157	2,783	3,321
Depreciation	148	162	174	439	504
PBT	(180)	(497)	(685)	(792)	(1,594)
Taxes	39	58	46	96	147
Profit after Tax (PAT)	(219)	(555)	(731)	(888)	(1,740)