

Mahindra CIE Automotive Ltd

Mahindra Towers, 1st Floor, Dr. G. M. Bhosale Marg, Worli, Mumbai 400 018, India Tel: +91 22 24931449 Fax: +91 22 24915890 www.mahindracie.com mcie.investors@cie-india.com

July 21, 2020

BSE Limited

Corporate Relationship Department,

P. J. Towers,

Dalal Street, Fort,

Mumbai - 400 001.

BSE Scrip Code: 532756

National Stock Exchange of India Limited

Corporate Relationship Department,

Exchange Plaza, 5th Floor,

Plot No. C/1, G Block,

Bandra Kurla Complex, Bandra (E),

Mumbai - 400 051.

NSE Scrip Code: MAHINDCIE

Subject: Investor Presentation - Q2 and Half Year CY20 Results

Dear Sir/Madam,

Please find enclosed herewith Investor Presentation – Q2 and Half Year CY20 Results.

Kindly acknowledge the receipt and take the same on the records.

Thanking you,

Yours faithfully,

For Mahindra CIE Automotive Limited

Pankaj Goyal Company Secretary and Compliance Officer Membership No.: A 29614

Encl: As enclosed.





Disclaimer

Mahindra CIE Automotive Limited, herein referred to as MCAL provides a wide array of presentations and reports, with the contributions of various professionals. These presentations and reports are for informational purposes and private circulation only and do not constitute a prospectus, a statement in lieu of a prospectus, an offering circular, offering memorandum, an advertisement, an offer, or a solicitation of any offer, or an offer document to purchase or sell any securities under the Companies Act, 2013, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law in India. These presentations and reports should not be considered as a recommendation that any investor should subscribe for or purchase any securities of MCAL or its subsidiaries (collectively, the "Group") and should not be used as a basis for any investment decision.

Further, these presentations and reports do not purport to be a complete description of the markets conditions or developments referred to in the material. While utmost care has been taken in preparing the above, none of the Group or any of its affiliates, advisors or representatives accept any liability whatsoever for any loss howsoever arising from any information presented / contained in these presentations and reports, or the opinions expressed by the presenters. We shall not be liable for any direct or indirect losses arising from the use thereof and the viewers are requested to use the information contained herein at their own risk. Furthermore, no person is authorized to give any information or make any representation which is not contained in, or is inconsistent with, these presentations and reports. Any such extraneous or inconsistent information or representation, if given or made, should not be relied upon as having been authorized by or on behalf of the Group.

These presentations and reports are confidential and should not be copied, reproduced, re-circulated, redistributed, published in any media, website or otherwise, in any form or manner, in part or as a whole, without the express consent in writing of the Group. Any unauthorized use, disclosure or public dissemination of information contained herein is prohibited. The distribution of these presentations and reports in certain jurisdictions may be restricted by law. Accordingly, any persons in possession of the aforesaid should inform themselves about and observe any such restrictions.

Unless specifically noted, MCAL is not responsible for the content of these presentations and/or the opinions of the presenters. Individual situations and local practices and standards may vary, so viewers and others utilizing information contained within a presentation are free to adopt differing standards and approaches as they see fit. You may not repackage or sell the presentation. Products and names mentioned in materials or presentations are the property of their respective owners and the mention of them does not constitute an endorsement by MCAL. Information contained in a presentation hosted or promoted by MCAL is provided "as is" without warranty of any kind, either expressed or implied, including any warranty of merchantability or fitness for a particular purpose.

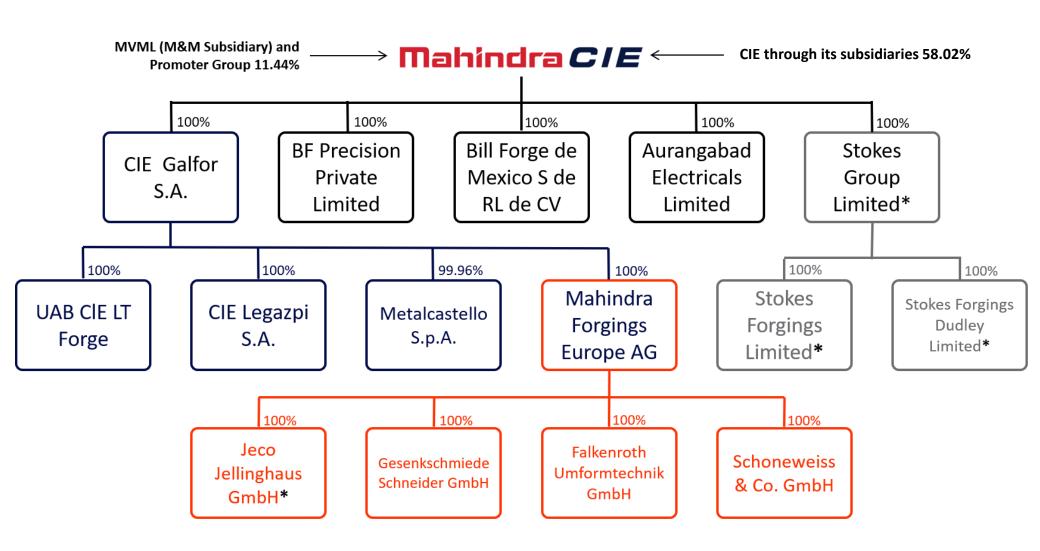
The information contained in these presentations and reports are only current as of their date and have not been independently verified. The Group will not update you in the event the information in the above becomes stale. You must make your own assessment of the relevance, accuracy and adequacy of the information contained in these presentations and reports and must make such independent investigation as you may consider necessary or appropriate for such purpose. Moreover, no express or implied representation or warranty is made as to, and no reliance should be placed on, the accuracy, fairness or completeness of the information presented or contained in these presentations and reports. Further, past performance is not necessarily indicative of future results. Any opinions expressed in these presentations and reports or the contents of these presentations and reports are subject to change without notice. The presentation should not be construed as legal, tax, investment or other advice.

These presentations and reports contain certain statements of future expectations and other forward-looking statements, including those relating to the Group's general business plans and strategy, its future financial condition and growth prospects, and future developments in its sectors and its competitive and regulatory environment. In addition to statements which are forward looking by reason of context, the words 'may', 'will', 'should', 'expects', 'plans', 'intends', 'anticipates', 'believes', 'estimates', 'predicts', 'potential' or 'continue' and similar expressions identify forward looking statements. All forward looking statements are subject to risks, uncertainties and assumptions that could cause actual results, performances or events to differ materially from the results contemplated by the relevant forward looking statement. The factors which may affect the results contemplated by the forward looking statements could include, among others, future changes or developments in (i) the Group's business, (ii) the Group's regulatory and competitive environment, (iii) the information technology service sector, and (iv) political, economic, legal and social conditions in India and the United States.

The information contained herein does not constitute an offer of securities for sale in the United States or in any other jurisdiction. Securities may not be offered or sold in the United States absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended.

Certain numbers in these presentations and reports have been subject to routine round off and accordingly figures shown as total in tables and diagrams may not be an arithmetic aggregation of the figures that precede them.

LEGAL STRUCTURE



^{* -} Dormant Companies





Source: SIAM

Q2 CY2020 RESULTS

Financial Update

(INR Mio)	Apr-Jun 2020	Change	Apr-Jun 2019	Jan-Mar 2020 (**)
SALES	2,523	-73%	9,179	7,440
EBITDA (*)	-324	-127%	1,214	970
EBITDA%	-12.8%		13.2%	13.0%
EBIT (*)	-621	-178%	795	528
EBIT %	-24.6%		8.7%	7.1%
EBT	-701	-191%	774	434
EBT%	-27.8%		8.4%	5.8%

(*) EBITDA: Net Operating Income + Depreciation , EBIT: Net Operating Income.

Sales drop below break even point due to COVID-19 impact.

- April and May heavily affected by the lockdown so the negative EBITDA was generated mainly in that period. June already with positive EBIT
- EBITDA includes 122 mio of positive impact due to AEL mega subsidy
- Restructuring actions already launched to reduce our break even levels
- Customer demand for the following months is improving. If that demand confirms, we will recuperate our profitability soon

Market Update (Production)

	Apr-Jun 2020 v/s Apr-Jun 2019	Apr-Jun 2020 v/s Jan-Mar 2020
Pass Cars#	-84.0%	-83.8%
LCV#	-84.6%	-79.3%
<6T#	-84.1%	-83.3%
Two Wheelers	-78.5%	-71.5%

- Does not include Tata Motors for Q2CY20 as the same wasn't reported Pass Cars includes PV+UV+Vans

Key Customer update is difficult this quarter as various data points are not available





^(**) BF Mexico has changed it's functional currency to USD, with effect 01/01/2020. This has generated a restatement of Q1 figures, with an impact of 418 mio INR in exchange rate fluctuation gains. Rest of P/L items have no change.

Financial Update

(INR Mio)	Apr-Jun 2020	Change	Apr-Jun 2019	Jan-Mar 2020
SALES	4,590	-59%	11,316	8,593
EBITDA (*)	-461	-131%	1,480	901
EBITDA%	-10.1%		13.1%	10.5%
EBIT (*)	-682	-165%	1,055	528
EBIT %	-14.9%		9.3%	6.1%
EBT	-769	-180%	961	440
EBT%	-16.7%		8.5%	5.1%

Market Update (Production)

	Apr-Jun 2020 v/s Apr-Jun 2019	Apr-Jun 2020 v/s Jan-Mar 2020
Light Vehicles	-63.1%	-55.5%

Closing MHCV data for Q2 is released only in August, hence the same is not available as of today.

(*) EBITDA: Net Operating Income + Depreciation, EBIT: Net Operating Income

- Sales drop below break even point due to COVID-19 impact
- Restructuring actions already taken. EBITDA includes about 344 mio INR of restructuring cost (in MFE and Metalcastello)
- June already with positive EBITDA (excluding restructuring costs)





Q2 CY2020 RESULTS

(INR Mio)	Apr-Jun 2020	Change	Apr-Jun 2019	Jan-Mar 2020 (**)
SALES	7,113	-65%	20,495	16,034
EBITDA (*)	-785	-129%	2,694	1,871
EBITDA%	-11.0%		13.1%	11.7%
EBIT (*)	-1,303	-170%	1,850	1,056
EBIT %	-18.3%		9.0%	6.6%
EBT	-1,470	-185%	1,735	873
EBT%	-20.7%		8.5%	5.4%

^(*) EBITDA: Net Operating Income + Depreciation , EBIT: Net Operating Income.





^(**) BF Mexico has change it's functional currency to USD, with effect 01/01/2020. This has generate a restatement of Q1 figures, with an impact of 418 mio INR in exchange rate fluctuation gains. Rest of P/L items have no change.

Source: SIAM

HALF YEAR CY2020 RESULTS

Financial Update

Market Update (Production)

(INR Mio)	Jan-Jun 2020	Change	Jan-Jun 2019
SALES	9,963	-41%	17,019
EBITDA (*)	647	-74%	2,510
EBITDA%	6.5%		14.7%
EBIT (*)	-93	-105%	1,788
EBIT %	-0.9%		10.5%
EBT	-267	-115%	1,764
EBT%	-2.7%		10.4%

	Jan-Jun 2020 v/s Jan-Jun 2019
Pass Cars#	-48.1%
LCV#	-59.9%
<6T#	-49.9%
Two Wheelers	-49.8%

- Does not include Tata Motors for Q2CY20 as the same wasn't reported Pass Cars includes PV+UV+Vans

Key Customer update is difficult this quarter as various data points are not available

(*) EBITDA: Net Operating Income + Depreciation, EBIT: EBT + financial results.

- H1 CY 2020 negatively affected by:
 - Indian market slow down in Q1 due to Bharat Stage VI transition
 - COVID-19 worldwide pandemic in Q2
- Despite the huge and unexpected sales drop the results are not dramatic and, after the restructuring activity deployed, the expectations are positive





HALF YEAR CY2020 RESULTS

Financial Update

(INR Mio)	Jan-Jun 2020	Change	Jan-Jun 2019
SALES	13,184	-45%	24,160
EBITDA (*)	439	-86%	-3,157
EBITDA%	3.3%		13.1%
EBIT (*)	-154	-107%	2,296
EBIT %	-1.2%		9.5%
EBT	-329	-116%	2,102
EBT%	-2.5%		8.7%

Market Update (Production)

	Jan-Jun 2020 v/s Jan-Jun 2019
Passenger Vehicles	-40.5%

Closing MHCV data for Q2 is released only in August, hence the same is not available as of today.

(*) EBITDA: Net Operating Income + Depreciation, EBIT: EBT + financial results.

- In Europe, we also suffered the negative market trend, worsened by COVID-19 pandemic impact
- Strong actions taken to accommodate to new market scenario: 344 mio INR of restructuring cost in H1 2020
- Despite this difficult situation, the EBT (excluding restructuring cost) is positive





HALF YEAR CY2020 RESULTS

(INR Mio)	Jan-Jun 2020	Change	Jan-Jun 2019
SALES	23,147	-44%	41,179
EBITDA (*)	1,086	-81%	5,668
EBITDA%	4.7%		13.8%
EBIT (*)	-247	-106%	4,084
EBIT %	-1.1%		9.9%
EBT	-596	-115%	3,865
EBT%	-2.6%		9.4%

^(*) EBITDA: Net Operating Income + Depreciation, EBIT: EBT + financial results.





OTHER OPERATING REVENUE, OTHER INCOME AND EXCHANGE RATES

	For Q2 C	CY20		For Half	Year CY20	
(INR Mio)	India	Europe	Consolidated	India	Europe	Consolidated
Other Operating Revenue	127	114	241	506	329	835
Other Income	150	30	180	185	43	228

Exchange Rates

Period	INR/ Euro
Average for Q2 CY20	83.21
Average for H1 CY20	81.61
As on 30 Jun' 2020	84.62





CY20 HALF YEAR RESULTS BALANCE SHEET

Million Rupees	30/06/2020	31/12/2019
Fixed Assets	65,367	61,008
Net Working Capital	-181	1,087
Total Net Assets	65,186	62,095
Equity	46,351	46,338
Net Financial Debt (*)	14,541	11,488
Others (Net) (#)	4,294	4,268
Total Equity and Liabilities	65,186	62,095

^(*) Net Financial Debt = Debt with banks and other financial institutions - Cash and equivalents.

- (1) RONA = "Return on Net Assets": EBIT (last 12 months) / Net Assets (Fixed Assets + Net Working capital + Goodwill)
- (2) NFD/EBITDA = NFD / EBITDA (Last 12 months)
- (3) ROE = PAT (last 12 months) / Equity

RATIO	CY 2020	CY 2019
RONA ⁽¹⁾	3.8%	11.0%
NFD/EBITDA ⁽²⁾	2.70	1.15
NFD/EQUITY	0.31	0.25
ROE ⁽³⁾	2.5%	7.6%





CY20 AS ON 30 JUN 2020

(Mn INR)	MCIE
EBITDA	1,086
Financial	(349)
Maintenance CAPEX	(810)
Tax Payment	(55)
OPERATING CASH FLOW % EBITDA	(128) -12%
Growing Capex	(535)
Working Capital Variation	1,268
INDAS16 Debt Impact	(2,524)
Others	(1,133)
FINANCIAL CASH FLOW	(3,053)
BEGINNING NFD	11,488
ENDING NFD	14,541

NFD increase due to:

- Currency forex exchange fluctuation between Euro and INR (840 mio INR of impact, included in "Others")
- IndAS 16 debt impact

Without these 2 impacts, NFD keeps stable despite the negative business environment





TACTICS TOWARDS PROFITABILITY



Use the downturn as an opportunity for achieving CIE'S MODEL OF MANUFACTURING EXCELLENCE through productivity improvement

- Short Term (3-6 Months) Cost reductions, Profitability Improvements, restructuring at Metalcastello and MFE
- Medium Term (6-12 Months) OEE improvement, Labor Productivity Improvement, VAVE and Bought Out Parts (BOP) Insourcing
- Long Term (12 Months and beyond) OEE improvement, Value Stream Mapping, TPM / 5S



GROW FASTER than the market

- INCREASE business with EXISTING CUSTOMERS owing to the possible condition of their smaller suppliers and urge to move away from Chinese suppliers
- Increase EXPORTS
- Acquire NEW CUSTOMERS



Continue with even **GREATER SCRUTINY** for **CAPEX** on every new project, and investing only if it meets the **STRICT PROFITABILITY THRESHOLD**



Short term target to recuperate PRE-VIRUS MARGINS IN ALL VERTICALS.





MARKET AND FORECASTS



DEMAND UNCERTAIN

Market - Production Numbers

Cars+UV's+Vans			<6T Vehic	les**	Two Wheelers		
Period	Units	Δ%	Units	Δ%	Units	Δ%	
H1 CY20	981,198#	-48.1#	1,111,162#	-49.9#	22,062,013	-49.8	
Q2 CY20	136,797#	-84.0#	159,067#	-84.1#	4,998,023	-78.5	
Q1 CY20	844,401	-18.4	952,095	-21.6	5,848,239	-19.0	

Source: SIAM





^{*} Δ % - means comparison of Quarter volumes of this financial year with that of the same quarter of the previous financial year. E.g. Q1 C120 Volume is compared to Q1 C19 volume, respectively.

^{** - &}lt;6T Vehicles represented here are as per International Classification and include Passenger Vehicles, Utility Vehicles, Vans and Light Commercial Vehicles as per Indian Classification

^{# -} Excluding Tata Motors for Q2 CY20 as they have not reported for that period



Passenger Vehicles

Light Vehicles (less than 6 Tons – European Classification)

Short Term: IHS forecasts production growth at a –35.4% between CY2019-CY 2020 Long term: IHS forecasts production growth at a CAGR of 11.6% over a period of 2020-2025 "CRISIL Research expects domestic PV sales volumes to decline by 24-26% in FY 2021."..." CRISIL Research projects domestic sales of cars and utility vehicles (UVs) to increase at a compound annual growth rate (CAGR) of 3-5% over FY2020-FY2025" ... CRISIL Research report

MHCVs:

Short Term: IHS* forecasts production growth at -26.6 % between CY2019-CY 2020 Long term: IHS* forecasts production growth at a CAGR of 12.5% over a period of 2020-2025 "CRISIL Research expects domestic commercial vehicle (CV) sales to fall ~26-28% in FY2021"... "CRISIL Research expects sales growth of MHCV, LCV and buses to grow by a combined 5-7% CAGR in the next five years between FY2020 and FY2025"... CRISIL Research report

Tractors:

"CRISIL Research expects domestic tractor industry to remain flat at (1)-1% in fiscal 2021"..."... domestic tractor sales to expand at 2-4% compound annual growth rate (CAGR) during FY2020 to FY2025" ... CRISIL Research report

Two Wheelers:

"CRISIL Research expects the two-wheeler industry to decline by $^{\sim}22\%$ in FY 2021"... ".. expects domestic two-wheeler sales to record a compound annual growth rate (CAGR) of 2-4% from FY 2020 to FY 2025" ... CRISIL Research report

* - As per it's forecast in May 2020





MARKET SLIDING

Market - Production Numbers - Light Vehicles

Period	Mn Units	Δ%		
Half Year CY 2020	6.64	-40.5		
Q2 CY 2020	2.04	-63.1		
Q1 CY 2020	4.59	-18.1		

Source: IHS Global

*Δ% Change means comparison of Quarter volumes of this financial year with that of the same quarter of the previous financial year. E.g. Q2 C20 Volume is compared to Q2 C19 volume respectively.





MARKET OUTLOOK - EUROPE



• EU – Light Vehicles:

- IHS Global has forecasted that the Passenger Vehicle production will decline in CY20 by 25% as compared to CY19
- But will grow at a strong pace of 5.3% CAGR between C20 to C25

• EU – MHCV's:

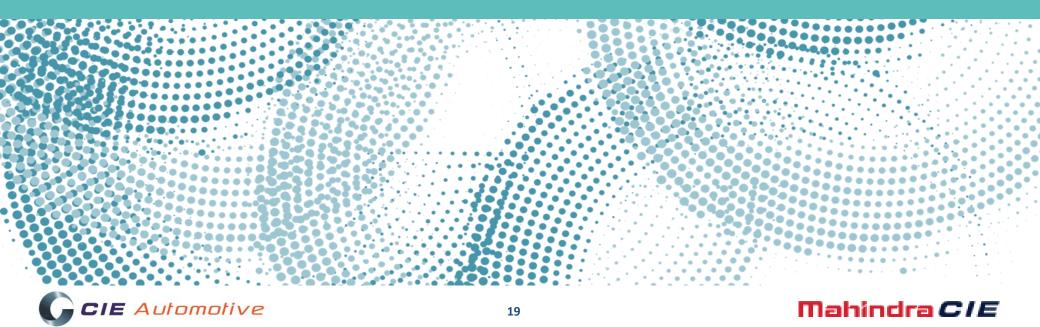
- IHS Global has forecasted* that the Europe (Western + Eastern) MHCV sales will decline in CY20 by at least -22.1%
- But production is forecasted* to grow at 7.1% CAGR between C20 to C25

* - As per it's forecast in May 2020





ANNEXURE - SEBI RESULTS



STATEMENT OF PROFIT & LOSS ACCOUNTS-STANDALONE

Rs. In Million **STANDALONE Ouarter Ended** Six Months Ended Year Ended June 30, 2020 March 31, 2020 June 30, 2019 June 30, 2020 June 30, 2019 December 31, 2019 Particulars Un Audited Un Audited Un Audited Un Audited Un Audited Audited (Refer Note 8) (Refer Note 8) Revenue from operations 1,886 5,786 7,396 7,672 15,823 28,944 Other Income 78 60 122 202 326 44 1,930 7,794 29,271 Total Revenue (I+II) 5,864 7,456 16,025 Expenses Cost of materials consumed 810 2,820 3,688 3,631 8,010 14,247 a) b) Changes in stock of finished goods and work-in-progress 95 -211 66 (115) 314 3,834 Employee benefit expense 780 963 983 1,743 1,996 c) 136 d) 25 40 45 57 Finance costs 190 283 271 473 1,127 Depreciation and amortisation expenses (Refer Note 4) 538 e) Other expenses 654 1,541 1,768 2,195 3,725 7,096 2,550 7,972 14,372 26,754 Total Expenses (IV) 5,422 6,816 Profit/(Loss) before exceptional items and tax (III-IV) (620)442 640 (177)2,516 1,653 V١ Exceptional items (Refer Note 7) (119)(620)442 640 (177)1,653 2,635 VΙΙ Profit/(Loss) before tax (V-VI)





STATEMENT OF PROFIT & LOSS ACCOUNTS-STANDALONE CONT'D...

	Rs. In Million								
						STAND	ALONE		
					Quarter Ended		Six Mont	hs Ended	Year Ended
			Particulars	June 30, 2020	March 31, 2020	June 30, 2019	June 30, 2020	June 30, 2019	December 31, 2019
				Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
						(Refer Note 8)		(Refer Note 8)	
VII			Profit/(Loss) before tax (V-VI)	(620)	442	640	(177)	1,653	2,635
VIII			Tax expenses						
	1)		Current tax	-	58	231	58	588	(72)
	2)		Deferred tax	(152)	60	1	(92)	2	985
			Total tax expense (VIII)	(152)	118	232	(34)	590	913
IX			Profit/(Loss) after tax (VII-VIII)	(467)	324	408	(143)	1,063	1,723
Χ			Other Comprehensive income						
	Α	i)	Items that will not be reclassified to profit or loss	-	-	-	-	-	(31)
		1	Income tax relating to items that will not be reclassified		-				8
			to profit or loss	-		-	-	-	
			Total Other Comprehensive Income	-	-	-	-	-	(23)
ΧI			Total comprehensive income/(loss) for the period (IX+X)	(467)	324	408	(143)	1,063	1,699
			Earnings per equity share face value ₹ 10 each						
		1)	Basic	(1.23)	0.86	1.08	(0.38)	2.81	4.55
		2)	Diluted	(1.23)	0.86	1.08	(0.38)	2.81	4.55





STATEMENT OF ASSETS & LIABILITIES - STANDALONE

		Rs. Milli STANDALONE				
		Particulars	As at June 30,2020	As at December 31,2019		
			Un Audited	Audited		
Α		ASSETS				
	1	Non-current assets				
		a) Property, Plant and Equipment	10,468	9,953		
		b) Capital work-in-progress	602	384		
		c) Goodwill	10,167	10,167		
		d) Other Intangible assets (other than goodwill)	55	60		
		e) Financial Assets				
		Investments in subsidiaries	15,800	15,800		
		II) Investments in Associate & others	75	75		
		f) Income Tax Asset (Net)	218	183		
		g) Other non-current assets	1,012	955		
		Total Non - Current Assets	38,547	37,745		
	2	Current assets				
		a) Inventories	2,829	2,808		
		b) Financial Assets				
		i) Investments	2,028	847		
		ii) Trade receivables	1,764	5,214		
		iii) Cash and cash equivalents	307	239		
		iv) Other Bank Balances	267	127		
		c) Income Tax Assets (Net)	-	87		
		d) Other current assets	275	409		
		Total Current Assets	7,470	9,731		
		Total Assets (1+2)	46,017	47,476		





STATEMENT OF ASSETS & LIABILITIES - STANDALONE CONT'D...

				Rs. Million
			STAND	ALONE
		Particulars	As at June	As at December
			30,2020	31,2019
			Un Audited	Audited
В		EQUITY AND LIABILITIES		
	1	Equity		
		a) Equity Share capital	3,790	3,790
		b) Other Equity		
		i) Share premium	15,285	15,285
		ii) Other reserves	19,481	19,639
		Total equity (I+II)	38,557	38,714
		LIABILITIES		
	2	Non-current liabilities		
		a) Financial Liabilities	466	-
		b) Provision	535	868
		c) Deferred tax liabilities (Net)	1,211	1,320
		d) Other non-current liabilities	-	2
		Total Non - Current Liabilities	2,211	2,190
	3	Current liabilities a) Financial Liabilities		
		i) Borrowings	953	971
		ii) Trade payables	2,200	3,877
		iii) Other financial liabilities	266	87
		b) Provisions	511	219
		c) Other current liabilities	1,319	1,417
		Total Current Liabilities		6,572
		Total Equity and Liabilities (1+2+3)	46,017	47,476





Amount in Mio

	Particulars	Six month Ended 30 June 2020	Year ended 31 December 2019
	Cash flows from operating activities		
	Profit before tax	(177)	2,636
	Adjustments for:		
	Finance costs recognised in profit or loss	45	136
	Interest income recognised in Profit or Loss	(10)	(119)
	Allowance of trade receivables	(4)	(30)
	Net gain on sale of Investment and Changes in fair value of Investment h	(19)	(16)
	Net gain on sale of Property, Plant and equipment	(1)	(3)
	Depreciation and amortisation of non-current assets	473	1,127
	Provision for slow / non moving inventories	8	8
	Impairment of non-current assets	-	49
	Net foreign exchange (gain)/loss	41	(30)
	Employees Shared based payment expenses	-	2
		355	3,760
	Change in operating assets and liabilities:		
	(Increase)/ Decrease in trade and other receivables	3,413	268
	(Increase)/Decrease in inventories	(30)	1,020
	(Increase)/Decrease in other assets	71	119
	Incease/(Decrease) in trade and other payables	(1,677)	(244)
	Increase/(Decrease) in provisions	(40)	(440)
	Increase /(Decrease) in other liabilities	26	(94)
	Cash generated from operations	1,762	629
	Income taxes paid	-	(420)
1	Net cash generated from operating activities	2,117	3,969





Amount in Mio

	Particulars	Six month Ended 30 June 2020	Year ended 31 December 2019
1	Net cash generated from operating activities	2,117	3,969
	Cash flows from investing activities		
	(Purchase) / Sale of current Investments	(1,162)	5,956
	Interest received	10	119
	Proceeds from sale of Plant, Property and Equipment Investment in Associate Companies	34	27 (69)
	Purchase of property, plant and equipment	(647)	(1,871)
	Investment in Subsidiary company	-	(8,137)
П	Net cash used in investing activities	(1,764)	(3,976)
	Cash flows from financing activities		
	Proceeds from issue of equity instruments of the Company	-	30
	Proceeds from / (Repayment) of borrowings	(18)	107
	Principal elements of lease payments	(83)	-
	Interest paid	(45)	(136)
Ш	Net cash inflow / (Outflow) from financing activities	(146)	1
	Net increase / (decrease) in cash and cash equivalents	207	(6)
	Cash and cash equivalents at the beginning of the year	366	372
	Effects of exchange rate changes on Cash and Cash equivalents	-	-
	Cash and cash equivalents at period end	573	366





STATEMENT OF PROFIT & LOSS ACCOUNTS-CONSOLIDATED

								Rs. in Million
				Consolidated				
			Quarter Ended Six			Six Mont	hs Ended	Year Ended
		Particulars	June 30, 2020	March 31, 2020	June 30, 2019	June 30, 2020	June 30, 2019	December 31, 2019
			Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
				(Refer Note 5)		(Refer Note 9)	(Refer Note 9)	
l		Revenue from operations	7,355	16,627	21,420	23,982	43,164	79,078
		Other Income (Refer Note 6)	179	49	78	228	226	331
Ш		Total Revenue (I+II)	7,534	16,676	21,498	24,210	43,390	79,409
IV		Expenses						
	a)	Cost of materials consumed	2,981	7,461	10,004	10,442	20,179	36,590
	b)	Changes in stock of finished goods, work-in process	466	168	-141	634	(171)	896
	c)	Employee benefit expense	2,850	3,145	3,648	5,995	7,207	13,080
	d)	Finance costs (Refer Note 5)	167	182	115	350	218	523
	e)	Depreciation and amortisation expenses (Refer Note 4)	518	815	844	1,333	1,584	3,161
	f)	Other expenses	2,021	4,031	5,293	6,052	10,507	18,834
		Total Expenses (IV)	9,002	15,803	19,763	24,805	39,525	73,085
٧		Profit/(Loss) before exceptional items and tax (III-IV)	(1,468)	873	1,734	(595)	3,865	6,324



STATEMENT OF PROFIT & LOSS ACCOUNTS-CONSOLIDATED CONT'D.

Rs. in Million Consolidated Quarter Ended Six Months Ended Year Ended **Particulars** June 30, 2020 March 31, 2020 June 30, 2019 June 30, 2020 June 30, 2019 December 31, 2019 Un Audited Un Audited Un Audited Un Audited Un Audited Audited (Refer Note 5) (Refer Note 9) (Refer Note 9) Profit/(Loss) before exceptional items and tax (III-IV) (1,468)873 1,734 (595)3,865 6,324 Share of Profit/(Loss) of Associate Companies (1)Exceptional Items (Refer Note 7) 874 3,865 6,279 Profit/(Loss) before tax (V+VI-VII) (1,470)1,734 (596)Tax expense Current tax 19 194 456 212 1,059 710 Deferred tax 2) (202)17 2,030 54 (148)247 472 Total tax expense (IX) (183)64 1,065 2,741 Profit/(Loss) after tax (VIII-IX) (1,287)627 1,262 3,538 (660)2,799 Discontinued Operation (Refer Note 2) Profit/(Loss) for the year for Discontinued Operation (1) (1) (13)Tax Expenses on discontinued Operation Profit/(Loss) after tax (Continuing and Discontinued Operations) (X+XI) (1,287)627 1,262 (661)2,786 3,538





STATEMENT OF PROFIT & LOSS ACCOUNTS-CONSOLIDATED CONT'D..

Rs. in Million

									RS. IN MILLION
						Conso	lidated		
				Quarter Ended Six Mon			Six Montl	ns Ended	Year Ended
			Particulars	June 30, 2020	March 31, 2020	June 30, 2019	June 30, 2020	June 30, 2019	December 31, 2019
				Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
					(Refer Note 5)		(Refer Note 9)	(Refer Note 9)	
XII			Profit/(Loss) after tax (Continuing and Discontinued						
			Operations) (X+XI)	(1,287)	627	1,262	(661)	2,786	3,538
XIII			Other Comprehensive income						
	Α	i)	Items that will not be reclassified to profit or loss	-	-	-	-	-	(221)
		ii)	Income tax relating to items that will not be reclassified	_	_	_	_	_	12
			to profit or loss						12
	В	i)	Items that will be reclassified to profit or loss	75	592	(271)	667	(504)	89
			Total Other Comprehensive Income	75	592	(271)	667	(504)	(120)
XIV			Total comprehensive income/(loss) for the period (XII+X	(1,212)	1,219	991	6	2,283	3,418
			Earnings per equity share face value INR 10 each						
		1)	Basic EPS						
			Continuing Operation	(3.40)	1.65	3.33	(1.74)	7.39	9.34
			Discontinued Operation	-	-	-	-	(0.03)	-
		2)	Diluted EPS						
			Continuing Operation	(3.40)	1.65	3.33	(1.74)	7.39	9.33
			Discontinued Operations	-	-	-	-	(0.03)	-





STATEMENT OF ASSETS & LIABILITIES - CONSOLIDATED

			Rs. in Millio
		CONSC	DLIDATED
	Particulars	As at June 30,2020	As at December 31,2019
		Un Audited	Audited
А	ASSETS		
	1 Non-current assets		
	a) Property, Plant and Equipment	28,073	24,86
	b) Capital work-in-progress	655	54
	c) Goodwill	36,358	35,26
	d) Other Intangible assets (other than goodwill)	292	31
	e) Financial Assets		
	I) Investments	78	8
	II) Loans	523	56
	III) Other financial assets	247	78
	f) Deferred tax assets	1,688	1,38
	g) Income Tax Asset	218	18
	h) Other non-current assets	1,172	1,29
	Total Non - Current Assets	69,305	65,27
	2 Current assets		
	a) Inventories	10,256	10,56
	b) Financial Assets		
	i) Investments	2,032	87
	ii) Trade receivables	3,697	7,36
	iii) Cash and cash equivalents	692	1,10
	iv) Other Bank Balances	500	39
	v) Loans	4	1
	vi) Other financial assets	14	2
	c) Income Tax Assets	122	37
	d) Other current assets	2,024	85
	Total Current Assets	19,341	21,59
	Disposal group assets classified as held for sale	104	14
	Total Assets (1+2)	88,749	87,01





STATEMENT OF ASSETS & LIABILITIES - CONSOLIDATED CONT'D..

		Rs. in Million
	CONSC	DLIDATED
Particulars	As at June	As at December
	30,2020	31,2019
	Un Audited	Audited
B EQUITY AND LIABILITIES		
1 Equity		
a) Equity Share capital	3,790	3,790
b) Other Equity	,	ŕ
i) Share premium	15,285	15,285
ii) Other reserves	27,276	27,263
Total Equity	46,351	46,338
LIABILITIES		
2 Non-current liabilities		
a) Financial Liabilities		
i) Borrowing	7,169	8,256
ii) Other financial liabilities	2,157	-
b) Provision	3,386	3,608
c) Deferred tax liabilities	2,422	2,296
d) Other non-current liabilities	870	530
Total Non - Current Liabilities	16,005	14,691
3 Current liabilities	·	
a) Financial Liabilities		
i) Borrowings	8,370	6,435
ii) Trade payables	12,320	14,771
iii) Other financial liabilities	930	656
b) Provisions	771	562
c) Current Tax Liabilities	286	441
d) Other current liabilities	3,595	2,977
Total Current Liabilities	26,272	25,843
		130
Disposal group Liabilities classified as held for sale	121 88,749	139
Total Equity and Liabilities (1+2+3)	88./49	87,011





Amount in Million

_ _

Particulars	Six Month Ended 30 June 2020	Year Ended 31 December 2019
Cash flows from operating activities		
Profit/ (Loss) before tax	(596)	6,279
Adjustments for:		
Finance costs recognised in profit or loss	350	525
Interest income recognised in Profit and Loss Account	(40)	-
Allowance of trade receivables	(6)	(68)
Net gain on sale of Investment and Changes in fair value of Investment FVTPL	(19)	(183)
(Net gain)/ Loss on sale of plant/ Property and equipment	(37)	22
Depreciation and amortisation of non-current assets	1,333	3,168
Provision for obsolescence of inventories	(46)	144
Impairment of non-current assets	-	49
Non cash income- Grant	(166)	(57
Lease rent eliminated in Profit and loss	(203)	-
Expenses recognised in respect of ESOPs	-	2
	570	9,881
Movements in working capital:		
(Increase)/decrease in trade and other receivables	3,672	3,398
(Increase)/decrease in inventories	309	2,489
Increase/(Decrease) trade and other payables	(2,140)	(4,333)
	1,841	1,554
Income taxes paid	(96)	(1,161
Net cash generated by operating activities	2,316	10,274





Amount in Million

		_

	Particulars	Six Month Ended 30 June 2020	Year Ended 31 December 2019
I	Net cash generated by operating activities	2,316	10,274
	Cash flows from investing activities		
	(Purchase) / Sale of Investment	(1,156)	5,911
	Net gain on sale of Investment and Changes in fair value of Investment FVTPL	19	183
	Interest received	40	-
	Proceeds from sale of Plant, Property and Equipment	37	96
	Investment in Associate Companies	-	(71)
	Payments for property, plant and equipment	(1,980)	(4,238)
	Payment for acquisition of subsidiary	-	(7,782)
Ш	Net cash (used in)/generated by investing activities	(3,040)	(5,901)
	Cash flows from financing activities		
	Proceeds from issue of equity instruments of the Company	-	30
	Net Proceeds from / (Repayment) of borrowings	898	(3,545)
	Principal elements of lease payments	(213)	-
	Interest paid	(315)	(525)
Ш	Net cash used in financing activities	370	(4,040)
	Net increase / (decrease) in cash and cash equivalents	(354)	332
	Cash and cash equivalents at the beginning of the year	1,590	1,247
	Effects of exchange rate changes on the balance of cash held in foreign currencies	33	11
	Cash and cash equivalents at period end	1,270	1,590
	Deconcilation of Cook and Cook Equivalent		
	Reconcilation of Cash and Cash Equivalent Total Cash and Cash Equivalent as per Balance Sheet	692	1,100
	Cash and Cash Equivalent in Discontinue Operation	78	91
	Bank Balance	500	399
	Total Cash and Cash Equivalent as per Cash Flow	1,270	1,590





SEGMENT REVENUE RESULTS

Rs. in Million

	CONSOLIDATED					
	Quarter Ended Six Months Ended			Year Ended		
	June 30, 2020	March 31, 2020	June 30, 2019	June 30, 2020	June 30, 2019	December 31, 2019
Particulars	Un Audited	Un Audited	Un Audited	Un Audited	Un Audited	Audited
raiticulais		(Refer Note 5)		(Refer Note 9)	(Refer Note 9)	
A Comment Downson						
1 Segment Revenue	2 494 44	7 051 49	9,734.24	10,636.13	10 250 47	24 507 70
a) India	2,684.46	7,951.68	ŕ	·	18,258.67	36,507.79
b) Europe	4,704.62	8,807.88	11,733.41	13,512.51	25,058.21	43,123.43
Total	7,389.08	16,759.56	21,467.65	24,148.64	43,316.88	79,631.23
Less:						
Inter Segment Revenue	34.41	132.51	47.72	166.92	153.04	553.00
Net Sales / Income from Operations	7,354.67	16,627.05	21,419.93	23,981.72	43,163.84	79,078.23
2 Segment Results						
Profit before tax and interest						
a) India	(620.96)	528.37	795.35	(92.59)	1,787.99	3,047.63
b) Europe	(681.69)	528.30	1,054.47	(153.39)	2,295.17	3,753.65
Total	(1,302.65)	1,056.67	1,849.82	(245.97)	4,083.16	6,801.27
Less						
i) Interest	167.44	182.39	115.41	349.83	218.34	522.72
Total Profit before Tax	(1,470.09)	874.28	1,734.41	(595.81)	3,864.82	6,278.55





SEGMENT REVENUE RESULTS CONT'D...

Rs. in Million

		CONSOLIDATED				
		Quarter Ended		Six Months Ended		Year Ended
	June 30, 2020	March 31, 2020	June 30, 2019	June 30, 2020	June 30, 2019	December 31, 2019
Doubi sulo se	Un Audited	Audited				
Particulars		(Refer Note 5)		(Refer Note 9)	(Refer Note 9)	
3 Segment Assets a) India b) Europe	45,035.35 43,610.29	46,852.06 42,892.05	49,265.12 42,098.19	45,035.35 43,610.29	49,265.12 42,098.19	46,470.82 40,399.66
Total	88,645.64	89,744.11	91,363.31	88,645.64	91,363.31	86,870.48
4 Segment Liabilities a) India b) Europe Total	13,927.87 28,349.57 42,277.43	15,302.03 27,322.21 42,624.24	19,565.21 26,725.28 46,290.49	13,927.87 28,349.57 42,277.43	19,565.21 26,725.28 46,290.49	14,942.27 25,590.97 40,533.24

Note:

- 1. Segment information is exclusive of Discontinued operations.
- 2. India includes Mexico operations.





NOTES

- 1 The statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) prescribed under Section 133 of the Companies Act, 2013 and other recognized accounting practices and policies to the extent applicable.
- 2 In September 2018, the Board of Directors of Mahindra CIE Automotive Limited decided to dispose off the forging business in the United Kingdom, corresponding to the company Stokes Group Limited. Due to that decision, the Company has discontinued the operations of Stokes Group Limited, classifying them as a disposal group, and reclassifying the profit and loss account of the Company to results from discontinued operations in its consolidated result.
- 3 The above results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on July 21, 2020. The results are subjected to Limited Review by the auditors of the Company in terms of Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).
- 4 The management, based on a detailed technical assessment of its plant and machinery, has changed the depreciation method for certain assets from straight line to unit of production method to better reflect the pattern of consumption and also align the method with the depreciaion method used by the holding company of the Group. The change has been made effective January 1, 2020.
 - As a result of this change, the depreciation charge for the six months ended June 30, 2020 is lower by ₹ 141 million and ₹ 357 million in the standalone and consolidated unaudited results respectively. Impact of the change in the standalone and consolidated unaudited results for the quarter ended March 31, 2020 is not material. Impact of this change on the subsequent periods would depend on the actual usage of these assets.
- 5 Pursuant to review of the facts and circumstances of the operations of subsidiary, Bill Forge Mexico S.A. de. C.V. (BFM), the management has changed the functional currency from Peso to USD effective January 1, 2020 in accordance with the requirements of Ind AS 21 -The Effects of Changes in Foreign Exchange Rates.

 Due to this change, previously recognised foreign currency loss of ₹ 418 million for the quarter ended March 31, 2020, arising mainly from restatement of the loan in USD taken by the subsidiary from a CIE Automotive Group company, has been reversed and March 31, 2020 have accordingly been revised.



NOTES CONT'D...

6 Pursuant to receipt of eligibility certificate under Maharashtra Government Package Scheme of Incentives (PSI) 2013 by the Company's subsidiary, Aurangabad Electrical Limited (AEL), the Group has recognised grant income of ₹ 122 million for the quarter and six months ended June 30, 2020 in accordance with requirements of Ind AS 20- Accounting for Government Grants and Disclosure of Government Assistance.

This incentive is in the form of refund from the Government of Maharashtra on actual VAT/SGST paid by the company from the period February 1, 2016 to March 31, 2023 (7 Years) with a maximum limit of ₹ 2,522 million.

7 Exceptional items

		STANDALONE	CONSOLIDATED
		Year Ended	Year Ended
S.no.	Particulars	December 31, 2019	December 31, 2019
a)	Excess provision reversed due to settlement of a legal case pertaining to Bill Forge Private Limited (BFPL)	(473)	(473)
b)	The Company does not anticipate any amount to be recovered from one of its investment and hence provision for impairment made.	49	49
c)	Based on the managements assessment, provision has been recognised for Provident Fund liability basis Supreme Court judgement in 'Regional provident fund commissioner (II) West Bengal vs Vivekananda Vidyamandir and Others'.		145
d)	Provision against levy of cross subsidy charges and additional surcharge by Maharashtra State Electricity Distribution Company Limited on account of power consumption from non-captive generating plant.	100	100
e)	Provision for Voluntary Retirement Scheme in Bill Forge Division.	60	60
f)	Provision for additional benefit offered by GSA (Subsidiary of MFE) to its employees.	-	165
	Total	(119)	46





NOTES CONT'D...

- Buring the year 2019, Bill Forge Private Limited was amalgamated with the Company with an appointed date of April 1, 2018 under a Scheme of Amalgamation approved by the Hon'ble NCLT Mumbai vide order dated November 4, 2019 and effective date November 15, 2019 (being the date of filing of the Order with Registrar of Companies). Hence, the impact of amalgamation in the financial results was taken from the appointed date as per the approved scheme of merger i.e. April 1, 2018.

 As a result, the standalone financial results of the company for the quarter and six months ended June 30, 2019 as reported in these financial results have been restated on account of such amalgamation. These figures have been approved by the Board of Directors, but have not been subjected to review / audit by the
- 9 The Company acquired 100% equity shares of Aurangabad Electricals Limited (AEL) on April 9, 2019. Hence, the consolidated numbers for the six months ended June 30, 2020 are not comparable to the six months ended June 30, 2019.

 2019 includes amounts of AEL from April 9, 2019. Accordingly, the consolidated numbers for the six months ended June 30, 2020 are not comparable to the six months ended June 30, 2019.
- The spread of COVID 19 has severely impacted businesses in many countries, including India and there has been severe disruption to regular business operations due to lockdown and other emergency measures. The Company has made assessment of liquidity, recoverable values of its financial and non-financial assets including carrying value of its subsidiaires and has concluded that there are no material adjustments required in the interim financial results.

 However the impact assessment of COVID-19 is a continuous process, given the uncertainties associated with its nature and duration. The impact of global health pandemic might be different from that estimated as at the date of approval of these financial results. The Company will continue to closely monitor any material changes to future economic conditions.
- 11 The subsidiaries and associate companies forming part of consolidated financial results of Mahindra CIE Automotive Limited (MCIE) are listed in "Annexure A" annexed herewith the statement.
- 12 Previous period figures have been regrouped/reclassified, wherever necessary to conform to the current period classification.

Date: July 21, 2020

Place : Pune

(Executive Director)

Manoj Menon

Mahindra CIE



NOTES CONT'D...

Annexure A - Subsidiaries forming part of the Mahindra CIE Automotive Limited (MCIE) Group and its Associate Companies

Subsidiary of MCIE Stokes Forgings Dudley Limited Subsidiary of SGL CIE Galfor, S.A.U. (Galfor) Subsidiary of MCIE Subsidiary of MCIE Subsidiary of MCIE Subsidiary of MCIE Mahindra Forgings Europe AG (MFE) Subsidiary of MFE Subsidiary of Galfor Subsidiary of MCIE	No. Name of the entity	Relationship	% of Holding	Country of Incorporatio
Stokes Forgings Dudley Limited Subsidiary of SGL Stokes Forgings Limited Subsidiary of SGL 100% UK CIE Galfor, S.A.U. (Galfor) Mahindra Forgings Europe AG (MFE) Subsidiary of MCIE Subsidiary of MCIE Subsidiary of MFE Subsidiary of MFE 100% Germany Gesenkschmiede Schneider GmbH Subsidiary of MFE Subsidiary of MFE 100% Germany Falkenroth Unformtechnik GmbH Subsidiary of MFE 100% Germany Schoneweiss & Co GmbH Subsidiary of MFE 100% Germany Associate of Galfor Subsidiary of MCIE Subsidiary of MCIE Subsidiary of MCIE 100% Mexico			June 30, 2020	
Stokes Forgings Limited 4 CIE Galfor, S.A.U. (Galfor) 5 Mahindra Forgings Europe AG (MFE) 6 Jeco Jellinghaus GmbH 7 Gesenkschmiede Schneider GmbH 8 Falkenroth Unformtechnik GmbH 9 Schoneweiss & Co GmbH 10000 Metalcastello S.p.A 10000 Subsidiary of MFE 10000 Germany Subsidiary of MFE 10000 Germany Germany Germany Germany Subsidiary of MFE 10000 Germany Germany Germany Germany Germany Germany CIE Legazpi SA Subsidiary of Galfor 10000 Spain Litaly Lithuania 13 Galfor Eólica, S.L Associate of Galfor Subsidiary of MCIE 10000 Spain Lithuania Lithuania Subsidiary of MCIE 10000 Mexico	1 Stokes Group Limited (SGL)	Subsidiary of MCIE	100%	UK
4 CIE Galfor, S.A.U. (Galfor) 5 Mahindra Forgings Europe AG (MFE) 6 Jeco Jellinghaus GmbH 7 Gesenkschmiede Schneider GmbH 8 Falkenroth Unformtechnik GmbH 9 Schoneweiss & Co GmbH 100% 10	2 Stokes Forgings Dudley Limited	Subsidiary of SGL	100%	UK
Mahindra Forgings Europe AG (MFE) Jeco Jellinghaus GmbH Gesenkschmiede Schneider GmbH Subsidiary of MFE 100% Germany	3 Stokes Forgings Limited	Subsidiary of SGL	100%	UK
Germany Gesenkschmiede Schneider GmbH Subsidiary of MFE Subsidiary of Galfor Subsidiary of MCIE	4 CIE Galfor, S.A.U. (Galfor)	Subsidiary of MCIE	100%	Spain
Gesenkschmiede Schneider GmbH Falkenroth Unformtechnik GmbH Subsidiary of MFE Subsidiary of MFE 100% Germany Germany Subsidiary of MFE 100% Germany	5 Mahindra Forgings Europe AG (MFE)	Subsidiary of Galfor	100%	Germany
Falkenroth Unformtechnik GmbH Subsidiary of MFE Subsidiary of MFE 100% Germany Subsidiary of MFE 100% Germany Associate of Galfor Subsidiary of Galfor Galfor Eólica, S.L Associate of Galfor Subsidiary of MCIE Bill Forge Mexico, S.A de C.V Subsidiary of MCIE 100% Mexico	6 Jeco Jellinghaus GmbH	Subsidiary of MFE	100%	Germany
9 Schoneweiss & Co GmbH 10 Metalcastello S.p.A 11 CIE Legazpi SA 12 UAB CIE LT Forge 13 Galfor Eólica, S.L 14 BF Precision Private Limited 15 Bill Forge Mexico, S.A de C.V Subsidiary of MFE 100% Germany Subsidiary of Galfor Subsidiary of Galfor Subsidiary of Galfor Associate of Galfor Subsidiary of MCIE 100% Italy 100% Spain 100% Lithuania 25% Spain 100% India Subsidiary of MCIE 100% Mexico	7 Gesenkschmiede Schneider GmbH	Subsidiary of MFE	100%	Germany
10 Metalcastello S.p.ASubsidiary of Galfor99.96%Italy11 CIE Legazpi SASubsidiary of Galfor100%Spain12 UAB CIE LT ForgeSubsidiary of Galfor100%Lithuania13 Galfor Eólica, S.LAssociate of Galfor25%Spain14 BF Precision Private LimitedSubsidiary of MCIE100%India15 Bill Forge Mexico, S.A de C.VSubsidiary of MCIE100%Mexico	8 Falkenroth Unformtechnik GmbH	Subsidiary of MFE	100%	Germany
11CIE Legazpi SASubsidiary of Galfor100% Spain12UAB CIE LT ForgeSubsidiary of Galfor100% Lithuania13Galfor Eólica, S.LAssociate of Galfor25% Spain14BF Precision Private LimitedSubsidiary of MCIE100% India15Bill Forge Mexico, S.A de C.VSubsidiary of MCIE100% Mexico	9 Schoneweiss & Co GmbH	Subsidiary of MFE	100%	Germany
12 UAB CIE LT ForgeSubsidiary of Galfor100% Lithuania13 Galfor Eólica, S.LAssociate of Galfor25% Spain14 BF Precision Private LimitedSubsidiary of MCIE100% India15 Bill Forge Mexico, S.A de C.VSubsidiary of MCIE100% Mexico	10 Metalcastello S.p.A	Subsidiary of Galfor	99.96%	Italy
13 Galfor Eólica, S.LAssociate of Galfor25%Spain14 BF Precision Private LimitedSubsidiary of MCIE100%India15 Bill Forge Mexico, S.A de C.VSubsidiary of MCIE100%Mexico	11 CIE Legazpi SA	Subsidiary of Galfor	100%	Spain
14 BF Precision Private LimitedSubsidiary of MCIE100% India15 Bill Forge Mexico, S.A de C.VSubsidiary of MCIE100% Mexico	12 UAB CIE LT Forge	Subsidiary of Galfor	100%	Lithuania
15 Bill Forge Mexico, S.A de C.V Subsidiary of MCIE 100% Mexico	13 Galfor Eólica, S.L	Associate of Galfor	25%	Spain
	14 BF Precision Private Limited	Subsidiary of MCIE	100%	India
16 Clean Max Deneb Power LLP Associate of MCIE 26% India	15 Bill Forge Mexico, S.A de C.V	Subsidiary of MCIE	100%	Mexico
	16 Clean Max Deneb Power LLP	Associate of MCIE	26%	India
17 Gescrap India Private Limited Associate of MCIE 30% India	17 Gescrap India Private Limited	Associate of MCIE	30%	India
18 Aurangabad Electricals Limited (AEL) (w.e.f. April 9, 2019) Subsidiary of MCIE 100% India	18 Aurangabad Electricals Limited (AEL) (w.e.f. April 9, 2019)	Subsidiary of MCIE	100%	India
19 AE Deutschland GmbH (w.e.f. April 9, 2019) Subsidiary of AEL 100% Germany	19 AE Deutschland GmbH (w.e.f. April 9, 2019)	Subsidiary of AEL	100%	Germany





Mahindra *CIE*