

Investor Presentation – Q2 FY 2014

October 2013

Disclaimer

DCB BANK

This presentation is strictly confidential and may not be copied, published, distributed or transmitted. The information in this presentation is being provided by Development Credit Bank Limited (the "Bank").

This presentation has been prepared for information purposes only and is not an offer or invitation, directly or indirectly, to buy or sell any securities, nor shall part, or all, of this presentation form the basis of or be relied on in connection with, any contract or investment decision in relation to any securities. This presentation is not an offer document or a prospectus under the Companies Act, 1956, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended and any other applicable law.

This presentation contains forward-looking statements based on the currently held beliefs and assumptions of the management of the Bank, which are expressed in good faith and, in their opinion, reasonable. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance, or achievements of the Bank or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding expansion plans and the benefits there from, fluctuations in our earnings, our ability to manage growth and implement strategies, intense competition in our business including those factors which may affect our cost advantage, our ability to attract and retain highly skilled professionals, changes in technology, availability of financing, our ability to successfully complete and integrate our business plans, liabilities, political instability and general economic conditions affecting our industry. Given these risks, uncertainties and other factors, recipients of this document are cautioned not to place undue reliance on these forward-looking statements. The Bank disclaims any obligation to update these forward-looking statements to reflect future events or developments.

This presentation is not an offer of securities for sale in the United States or in any other jurisdiction. Securities may not be offered or sold in the United States absent registration or an exemption from registration. No shares or other securities may be offered or sold other than in compliance with the laws of relevant jurisdictions, including the United States Securities Act of 1933, as amended.

By viewing this presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Bank and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the business of the Bank.

Except as otherwise noted, all of the information contained herein is preliminary and indicative and is based on management information, current plans and estimates. Industry and market-related information is obtained or derived from industry publications and has not been verified by us. The information contained in this presentation, except as otherwise noted, is only current as of the date of the presentation, is subject to change without notice. The Bank may alter, modify or otherwise change in any manner the content of this presentation, without any obligation to notify any person of such revision or changes. Persons relying on the information in this presentation should do so at their own risk and the Bank shall not be responsible for any kind of consequences or liability to any person arising out of, relying and acting upon any such information.

Financial numbers are rounded off to nearest whole number

<p>DCB Bank – at a glance</p>	<ul style="list-style-type: none"> • Development Credit Bank Ltd (DCB Bank) http://www.dcbbank.com is a modern emerging new generation private sector bank. Present since 1930s, DCB is the only co-operative bank in India to have been converted into a private sector commercial bank in 1995 • Distribution network of 103 branches across 53 locations and 251 ATMs
<p>Comprehensive product range & scalable infrastructure</p>	<ul style="list-style-type: none"> • Business model focused on achieving a balance between Micro SME, SME, Retail Mortgages, Commercial Vehicle, Gold Loans, mid-Corporate and Agri / Inclusive Banking • Comprehensive range of banking products across all businesses • Modern systems and infrastructure to support growth- Finacle, FinnOne, CMS, Internet and Mobile banking
<p>Traditional loyal customer base</p>	<ul style="list-style-type: none"> • Traditional sticky customer base helped by presence of branch network in key areas of Maharashtra, Gujarat and AP • Provides DCB Bank access to low cost deposits
<p>Focus on building low cost franchise</p>	<ul style="list-style-type: none"> • Continued focus on building a low cost Deposits and strong capital position • CASA of 26.92% and CRAR of 13.81% under Basel III
<p>Steady improvement in credit ratings</p>	<ul style="list-style-type: none"> • Crisil upgraded rating to A-/Stable for Long term and A1+ for Short term and Fixed Deposit Programme • Brickwork Ratings: BWR A- (Stable)
<p>Robust promoter background</p>	<ul style="list-style-type: none"> • DCB's promoter, Aga Khan Fund for Economic Development (AKFED) http://www.akdn.org/akfed is present in 16 countries employing over 30,000 people • Promoter group holds 18.46% stake in DCB
<p>Pedigreed board and experienced management team</p>	<ul style="list-style-type: none"> • Nasser Munjee, Chairman: Ex- Executive Director – HDFC, instrumental in setting up IDFC & sits on the boards of many large Indian companies • Murali M. Natrajan, MD & CEO: worked in Standard Chartered Bank (Global Head – SME Banking), Citibank, American Express; strong Retail Banking & SME experience in India & abroad

For detailed 'Overview', please refer to pages 28 - 34

Financial Performance

Highlights

DCB BANK

INR mn	Q2 FY 2014	Q2 FY 2013	Inc / (Dec)	Q1 FY 2014	Inc / (Dec)
Net Profit	331	221	50%	428	(23%)
Total Income	1,185	945	26%	1,282	(8%)
Operating Profit	401	265	51%	513	(22%)
Provisions	(70)	(44)	(61%)	(85)	17%
Cost to Income Ratio	66.2%	71.9%	-	60.0%	-

INR mn	September 30, 2013	September 30, 2012
Deposits	87,881	71,370
CASA	23,653	21,723
NRI Deposits	6,513	4,105
Advances	66,765	56,710

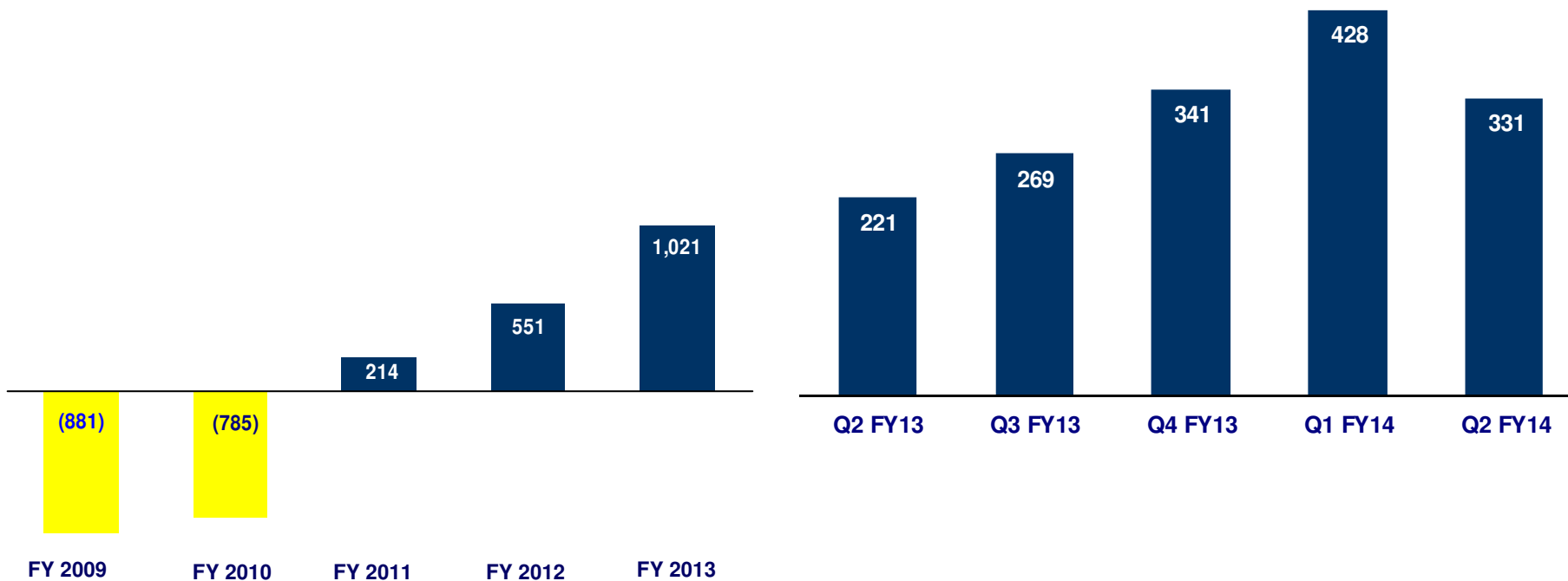
Quarter ended	September 30, 2013	September 30, 2012
CASA Ratio	26.92%	30.44%
Gross NPA Ratio	3.43%	3.86%
Net NPA Ratio	0.86%	0.68%
Provision Coverage Ratio	83.96%	89.25%
Credit/Deposit Ratio	75.97%	79.46%
ROA	1.19%	0.96%
ROE	12.50%	9.97%

Steady Improvement in Profits

DCB BANK

Net Profit / Loss *

INR mn



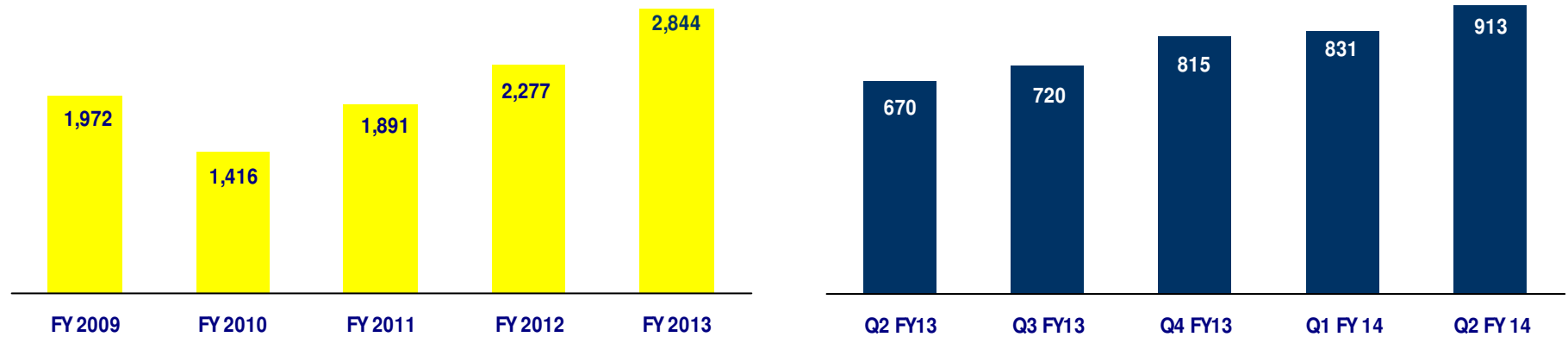
* Net Profit / (Loss) represents post tax numbers

Improvement in Income, quality

DCB BANK

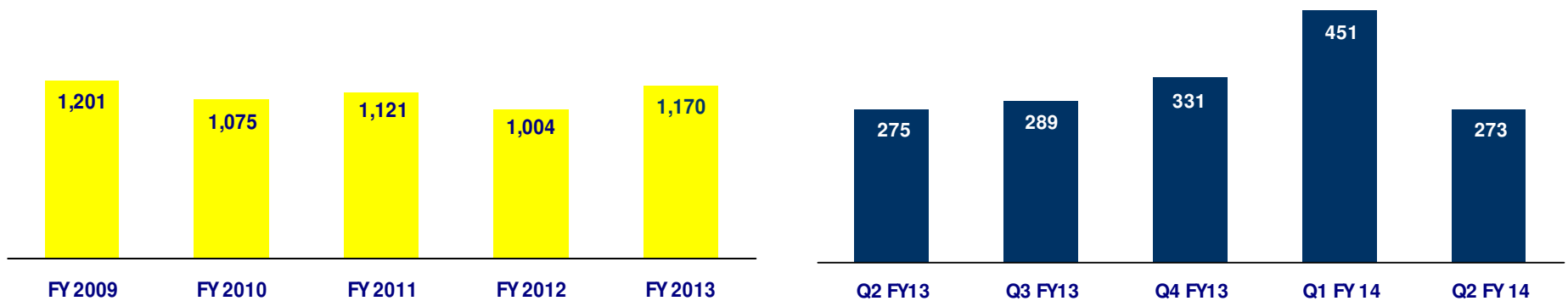
Net Interest Income

INR mn



Other Income

INR mn

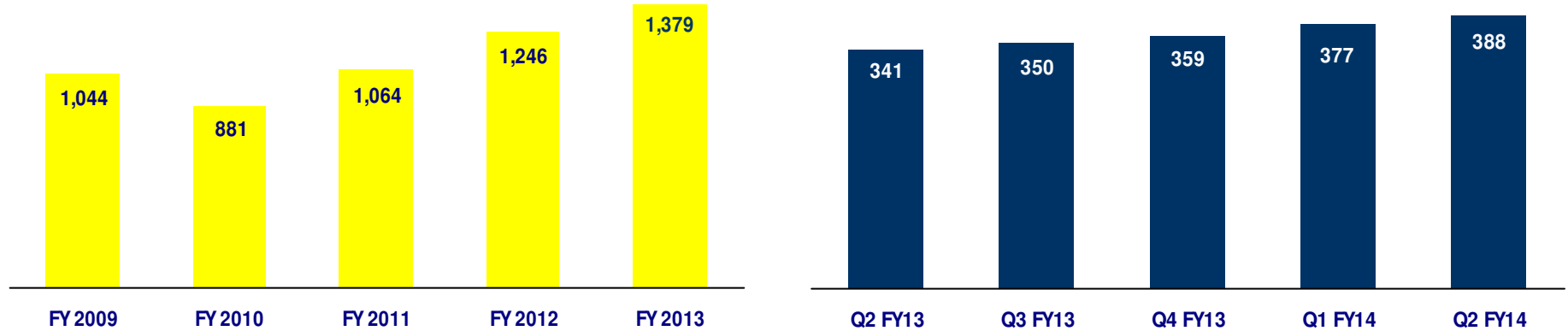


Staff Cost and Other Cost

DCB BANK

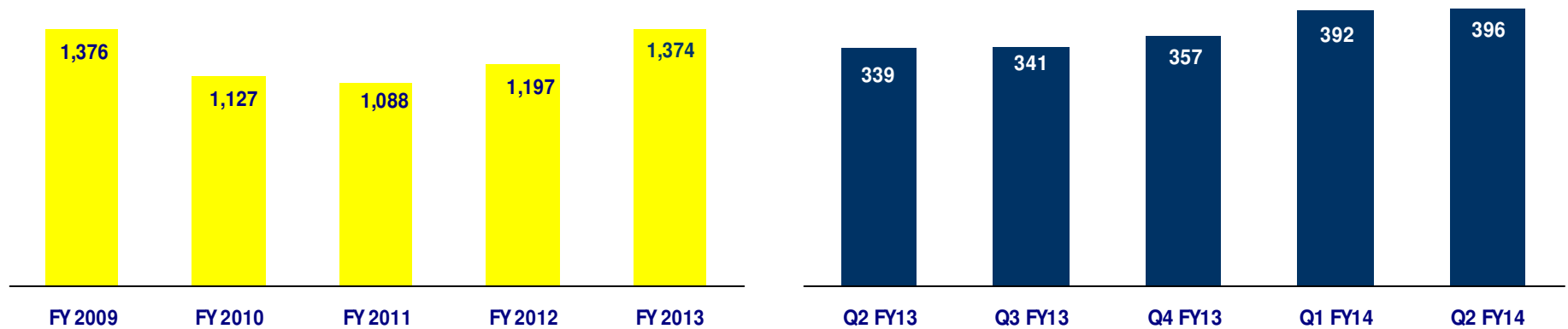
Staff Cost

INR mn



Other Cost

INR mn

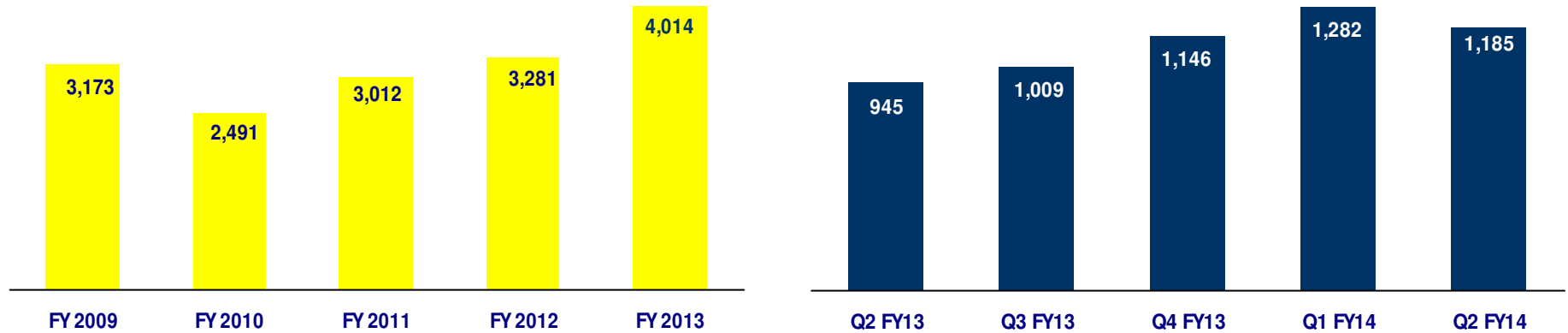


Operating Income and Cost to Income

DCB BANK

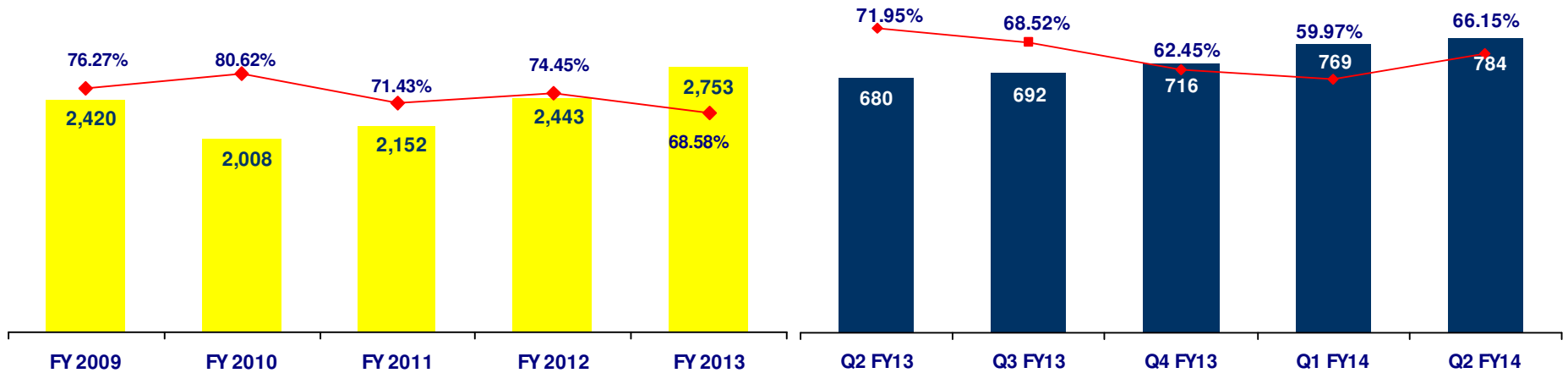
Operating Income

INR mn



Operating Cost

INR mn

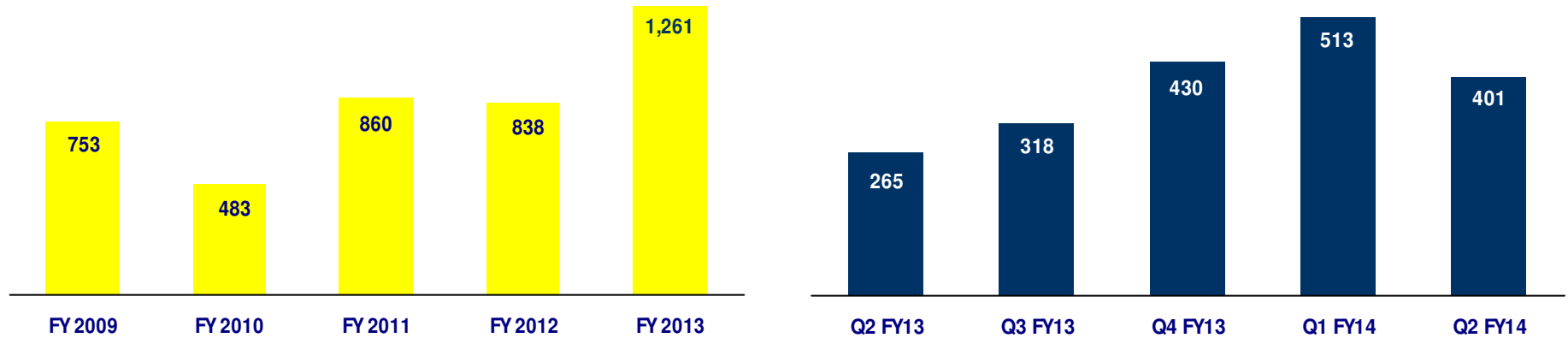


Operating Profit

DCB BANK

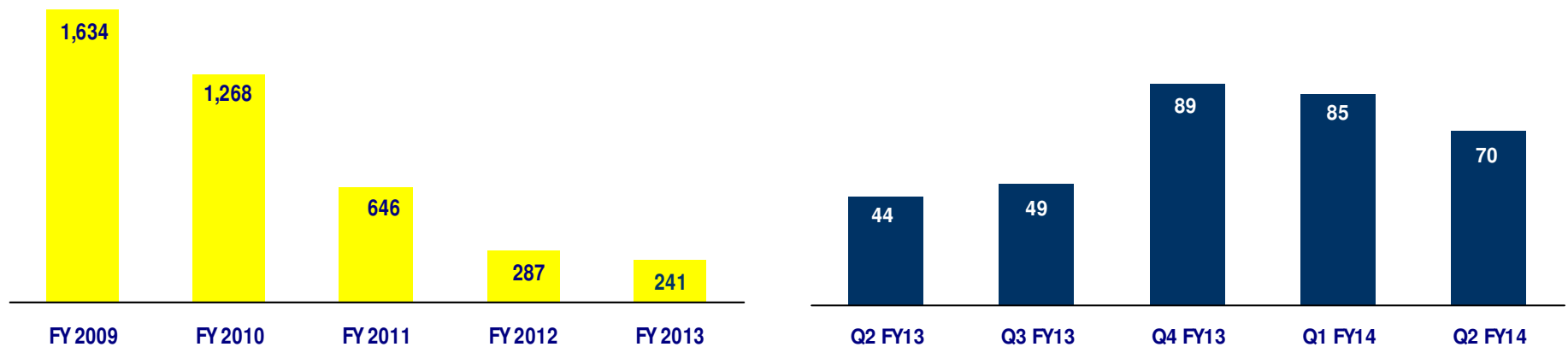
Operating Profit

INR mn



Provisions

INR mn



* Provisions include provisions for NPAs, standard assets, floating provision, income tax, other assets, restructured advances etc
Provisions also includes depreciation on investments and sacrifice of one time settlement

Growth in chosen Businesses

DCB BANK

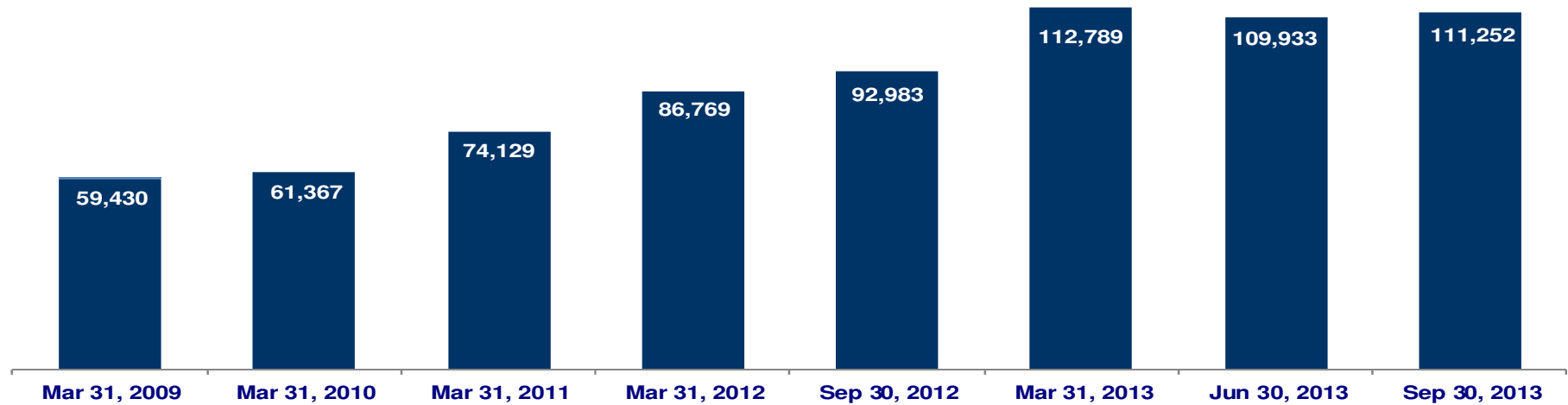
INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep 30, 2013
CASA	16,927	19,755	20,347	21,723	22,716	22,880	23,653
Retail Term Deposits	23,056	27,085	34,320	38,888	43,845	44,455	47,076
NRI Total Deposits	1,632	1,815	3,084	4,105	5,222	5,606	6,513
Mortgages	4,118	10,811	15,510	19,494	23,980	25,745	27,081
Commercial Vehicle	1,951	727	1,048	966	1,132	1,230	1,364
SME + Micro SME	6,004	10,073	14,038	14,930	14,877	13,923	13,401
Agri & Inclusive Banking	8,583	8,502	8,014	6,115	7,651	7,709	6,212
Corporate Banking	11,095	11,153	11,941	13,097	15,658	13,644	15,645

Balance Sheet

DCB BANK

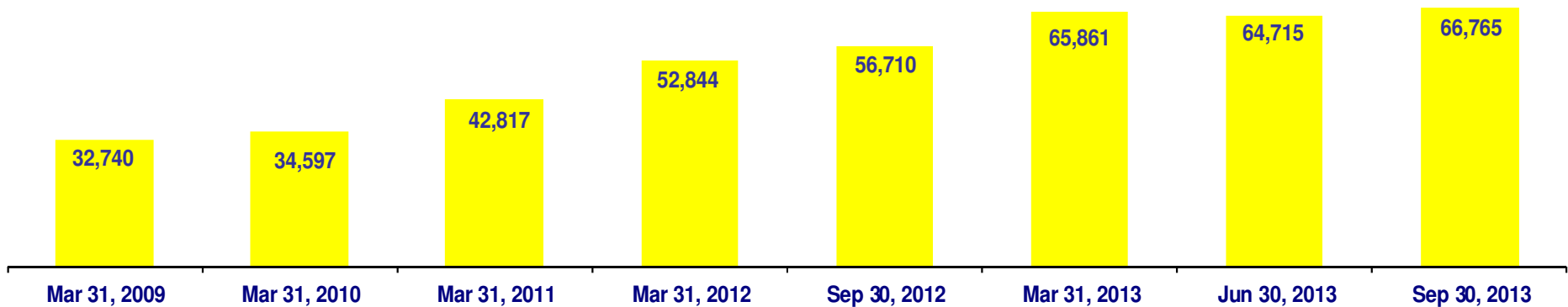
Total Assets

INR mn



Net Advances*

INR mn



* Net Advances – Gross advances less (net of) provisions

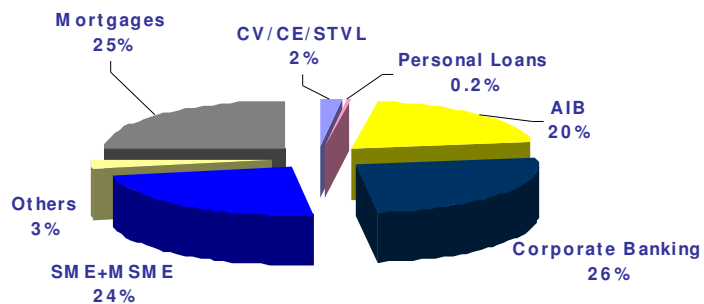
Private & Confidential

Development Credit Bank Limited

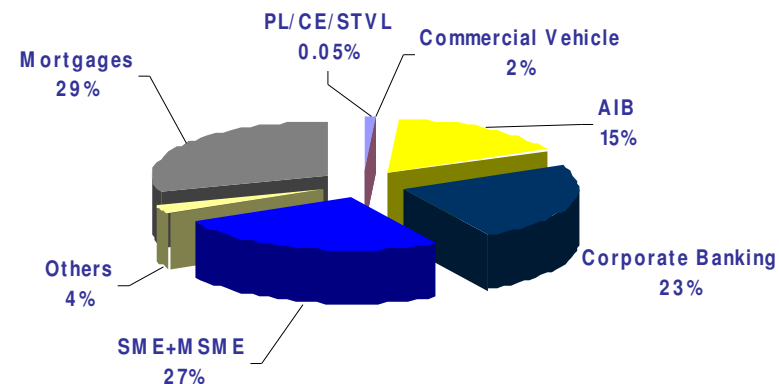
Diversified Portfolio

DCB BANK

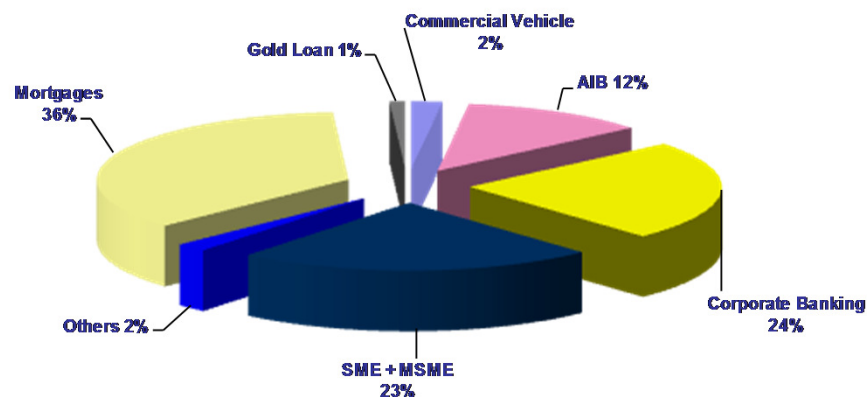
Portfolio* as on Mar 31, 2011



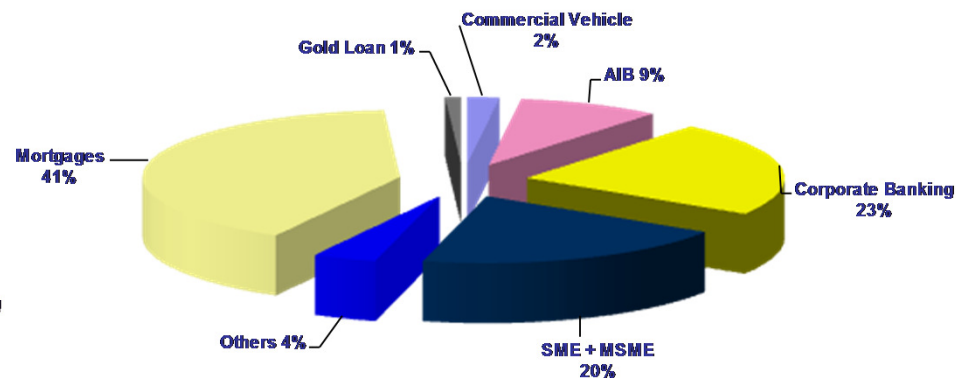
Portfolio* as on Mar 31, 2012



Portfolio* as on Mar 31, 2013



Portfolio* as on Sep 30, 2013



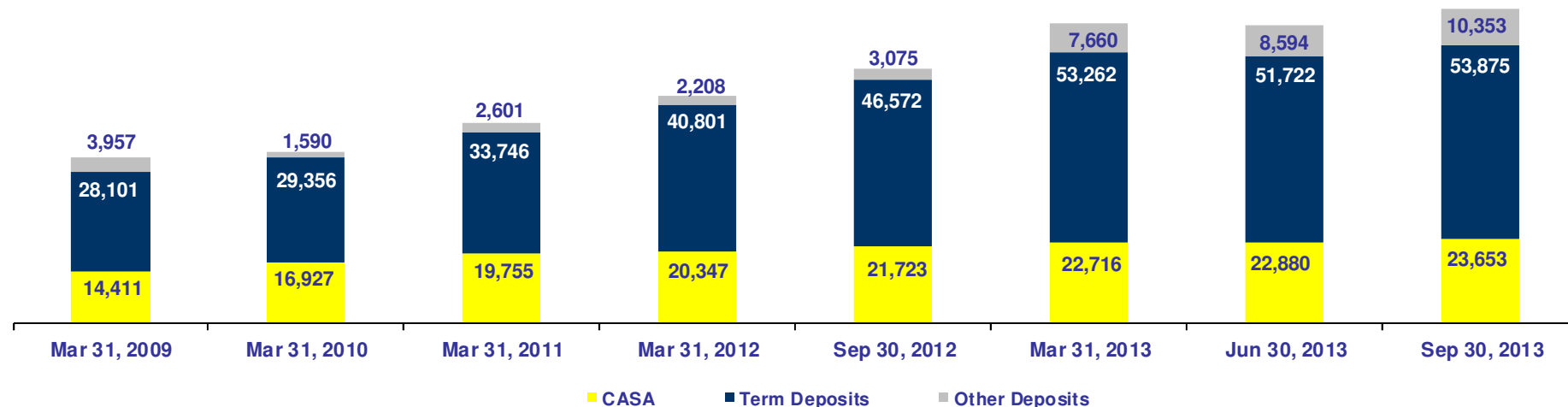
*AIB – Agri & Inclusive Banking, SME - Small & Medium Enterprises, MSME - Micro SME

Build Stable Deposit Base

DCB BANK

Deposits

INR mn



INR mn	Mar 31, 2009	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep 30, 2013
Total Deposits	46,469	47,873	56,102	63,356	71,370	83,638	83,196	87,881

	Mar 31, 2009	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep 30, 2013
Retail Deposits Vs Total Deposits	67.53%	81.54%	81.17%	84.42%	83.22%	77.39%	79.51%	79.01%
CASA %	31.01%	35.36%	35.21%	32.12%	30.44%	27.16%	27.50%	26.92%

Access to low cost stable funding source to support Advances growth without undue reliance on volatile wholesale funding

Deposits Per Branch

DCB BANK

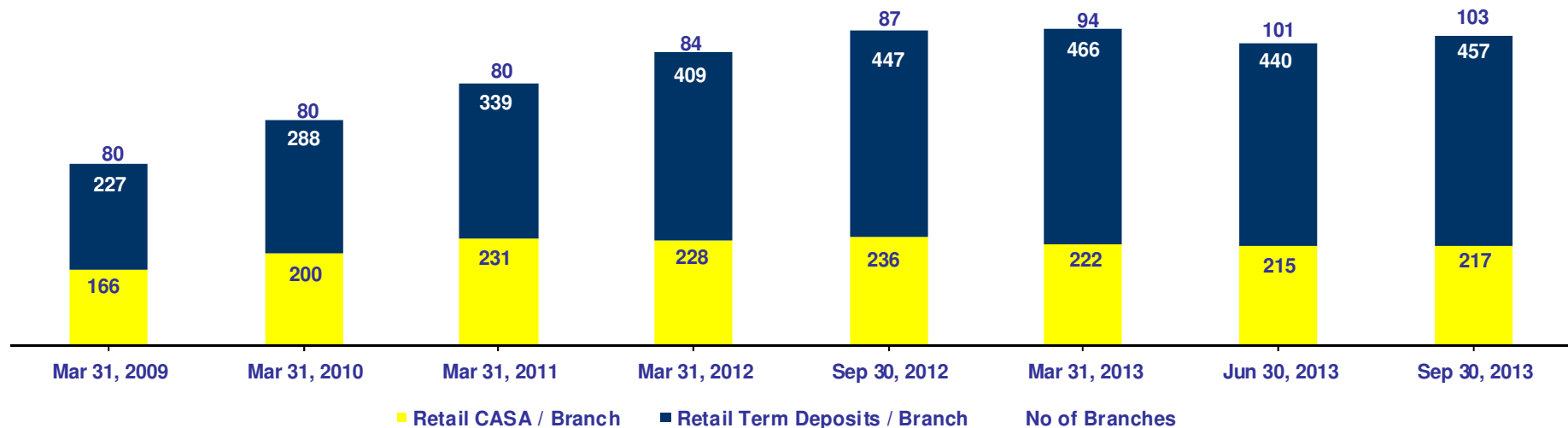
Retail CASA & Retail Term Deposits

INR mn



Retail Deposits / Branch

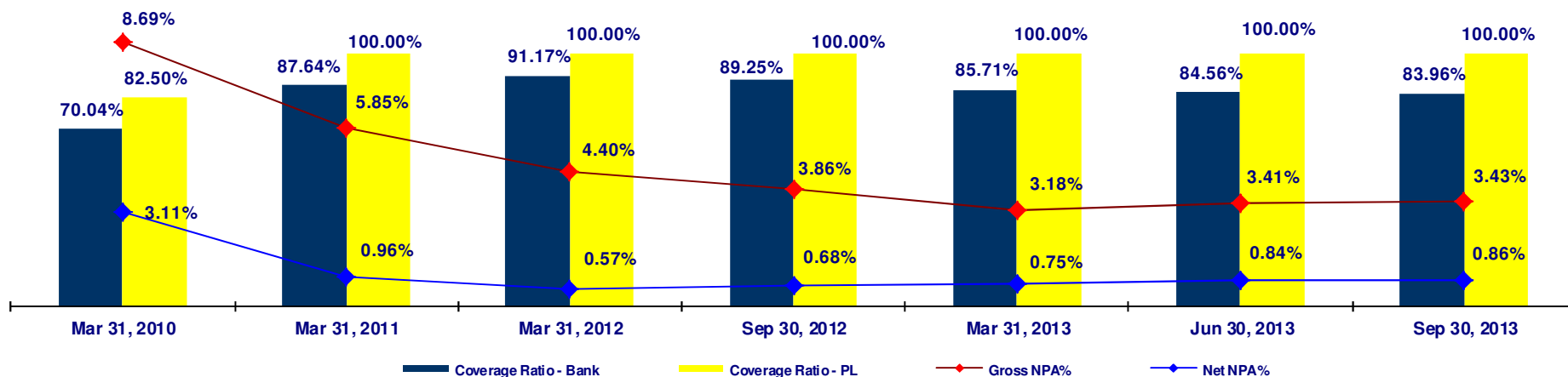
INR mn



Strong Provision Coverage

DCB BANK

Key Ratios

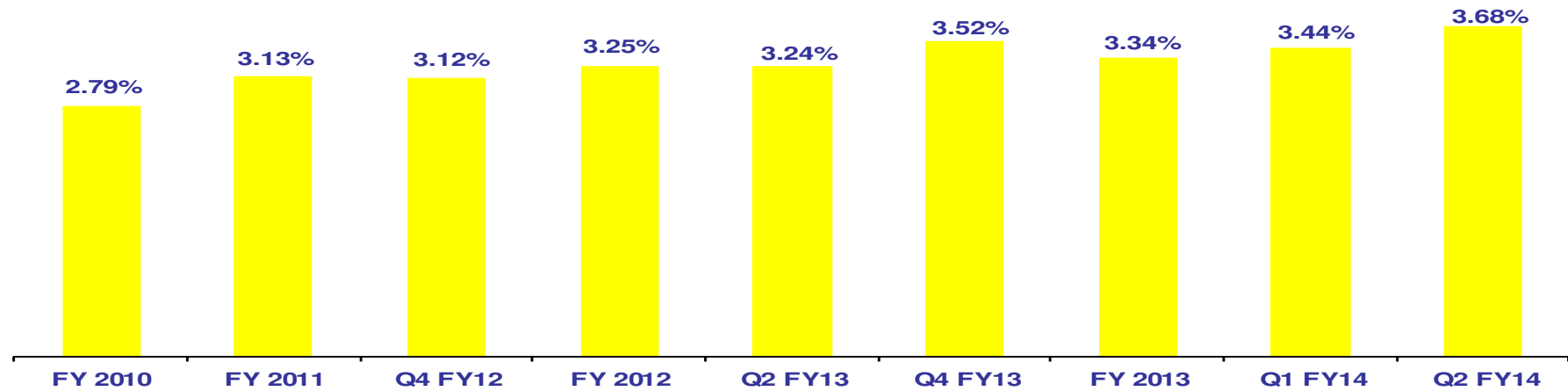


INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep 30, 2013
Personal Loans	1,694	1,293	1,196	945	620	604	589
CV/CE/STVL*	599	452	322	278	253	246	242
Corporate	594	588	627	499	473	569	553
SME + MSME	123	110	141	347	576	592	683
Mortgages	168	138	103	160	197	219	243
Others	14	55	29	31	31	34	41
Gross NPA	3,192	2,636	2,418	2,260	2,150	2,264	2,351
Net NPA**	1,076	412	302	384	491	543	572

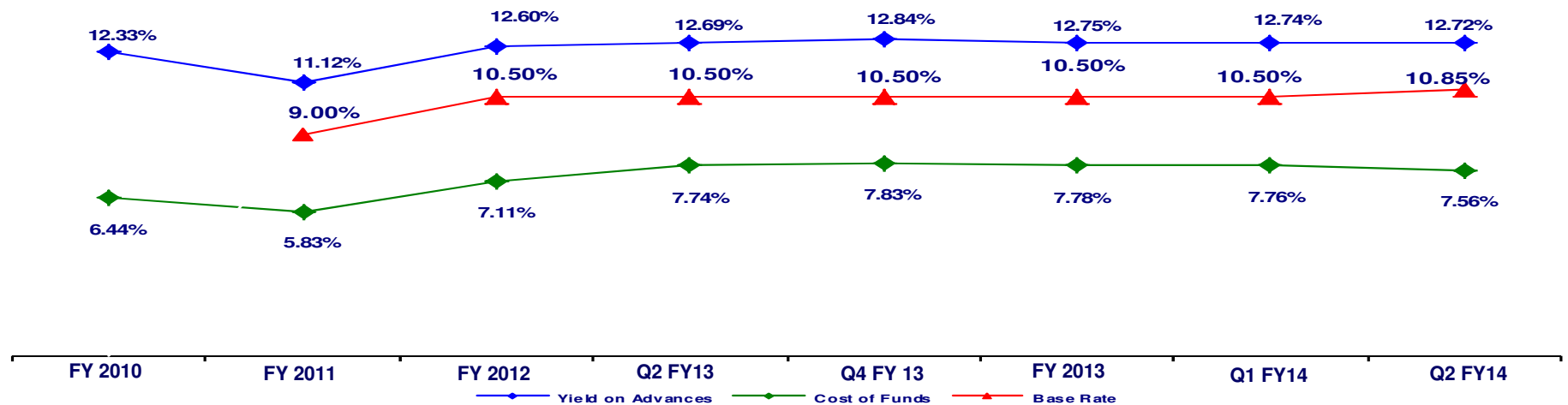
* CV / CE / STVL represents Commercial Vehicle, Construction Equipment and Small Ticket Vehicle Loan

** Net NPA = Gross NPA – (Balance in Interest Suspense account + DICGC/ECGC claims received and held pending adjustment + Part payment received and kept in suspense account + total provisions held)

Net Interest Margin



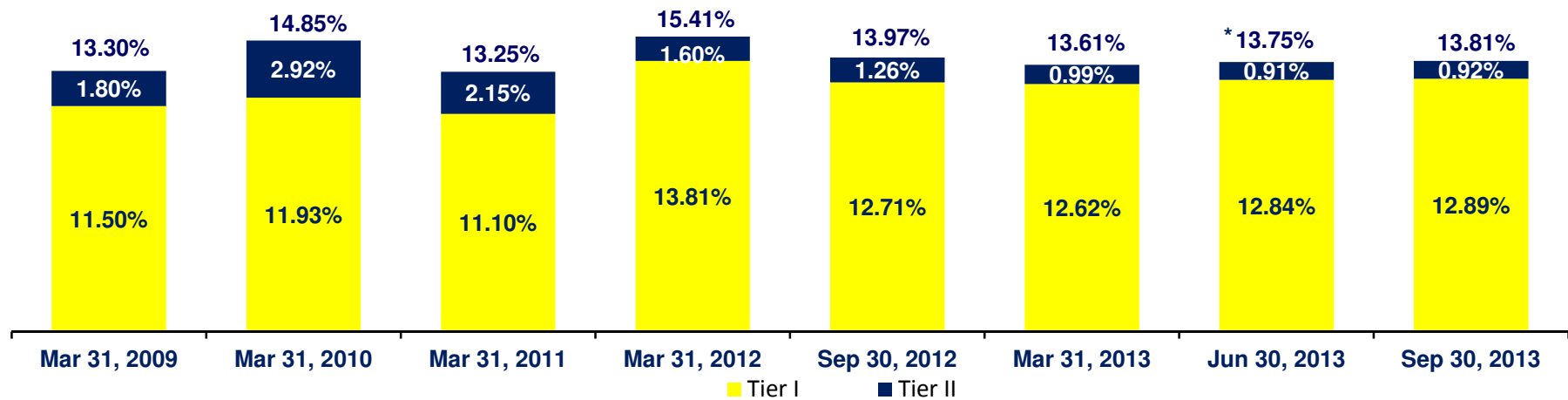
Yield on Advances, Base Rate & Cost of Funds



Capital Adequacy Ratios

DCB BANK

Capital Adequacy Ratios – Basel III



*Capital Adequacy Ratio are under Basel III from June 30, 2013 (Prior period ratios are under Basel II))

Other Income

DCB BANK

INR mn	FY 2010	FY 2011	FY 2012	Q2FY13	FY 2013	Q1FY14	Q2FY14
Commission, exchange and brokerage	682	683	786	216	893	224	240
Sale of investments	178	253	118	22	139	160	9
Sale of land, buildings and other assets	(3)	11	(28)	(1)	(17)	(2)	-
Exchange transactions	68	90	69	6	72	22	(5)
Bad Debt Recovered	14	6	10	19	53	37	17
Miscellaneous income	136	78	49	13	30	10	12
Total	1,075	1,121	1,004	275	1,170	451	273

INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Sep 30, 2013
SLR	15,789	17,512	20,219	21,637	24,332	27,714
Non-SLR	4,390	5,439	4,959	4,675	9,255	5,421
Total Investments *	20,179	22,951	25,178	26,312	33,587	33,135
HTM	16,890	18,847	20,845	22,048	23,606	24,919
AFS	3,263	3,029	3,541	2,997	5,155	7,429
HFT	26	1,075	792	1,267	4,826	787
Total Investments *	20,179	22,951	25,178	26,312	33,587	33,135

* Represents Net investments (HTM – Held To Maturity, AFS – Available For Sale, HFT – Held For Trading)

Balance Sheet

DCB BANK

INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep 30, 2013
Shareholder's Equity	6,011	6,215	8,614	9,020	10,031	10,457	10,787
Deposits	47,873	56,102	63,356	71,370	83,638	83,196	87,881
Borrowings ¹	5,035	8,607	11,235	8,801	15,256	12,036	8,438
Other Liabilities & Provisions ¹	2,447	3,205	3,565	3,792	3,863	4,245	4,147
Cash, Inter-bank, etc	3,324	4,871	4,566	5,334	8,833	9,012	6,711
Investments	20,179	22,951	25,178	26,312	33,587	31,538	33,135
Advances	34,597	42,817	52,844	56,710	65,861	64,715	66,765
Fixed Assets	1,358	1,275	1,846	2,376	2,395	2,364	2,373
Other Assets	1,909	2,215	2,335	2,250	2,114	2,304	2,269
Credit Deposit Ratio	72.27%	76.32%	83.41%	79.46%	78.74%	77.79%	75.97%

INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Sep 30, 2012	Mar 31, 2013	Jun 30, 2013	Sep30, 2013
CASA	16,927	19,755	20,347	21,723	22,716	22,880	23,653
Other Deposits	30,946	36,347	43,009	49,647	60,922	60,316	64,228
Total Deposits	47,873	56,102	63,356	71,370	83,638	83,196	87,881
CASA Ratio	35.36%	35.21%	32.12%	30.44%	27.16%	27.50%	26.92%

1 : Subordinated Debt included in Borrowings as per RBI guidelines

Profit & Loss

DCB BANK

INR mn	FY 2010	FY 2011	FY 2012	FY 2013
Net Interest Income	1,416	1,891	2,277	2,844
Other Income	1,075	1,121	1,004	1,170
Operating Income	2,491	3,012	3,281	4,014
Operating Expenses	(2,008)	(2,152)	(2,443)	(2,753)
Operating Profit	483	860	838	1,261
Total Provisions	(1,268)	(646)	(287)	(240)
PAT	(785)	214	551	1,021
Cost Income Ratio	80.62%	71.43%	74.45%	68.58%

Profit & Loss

DCB BANK

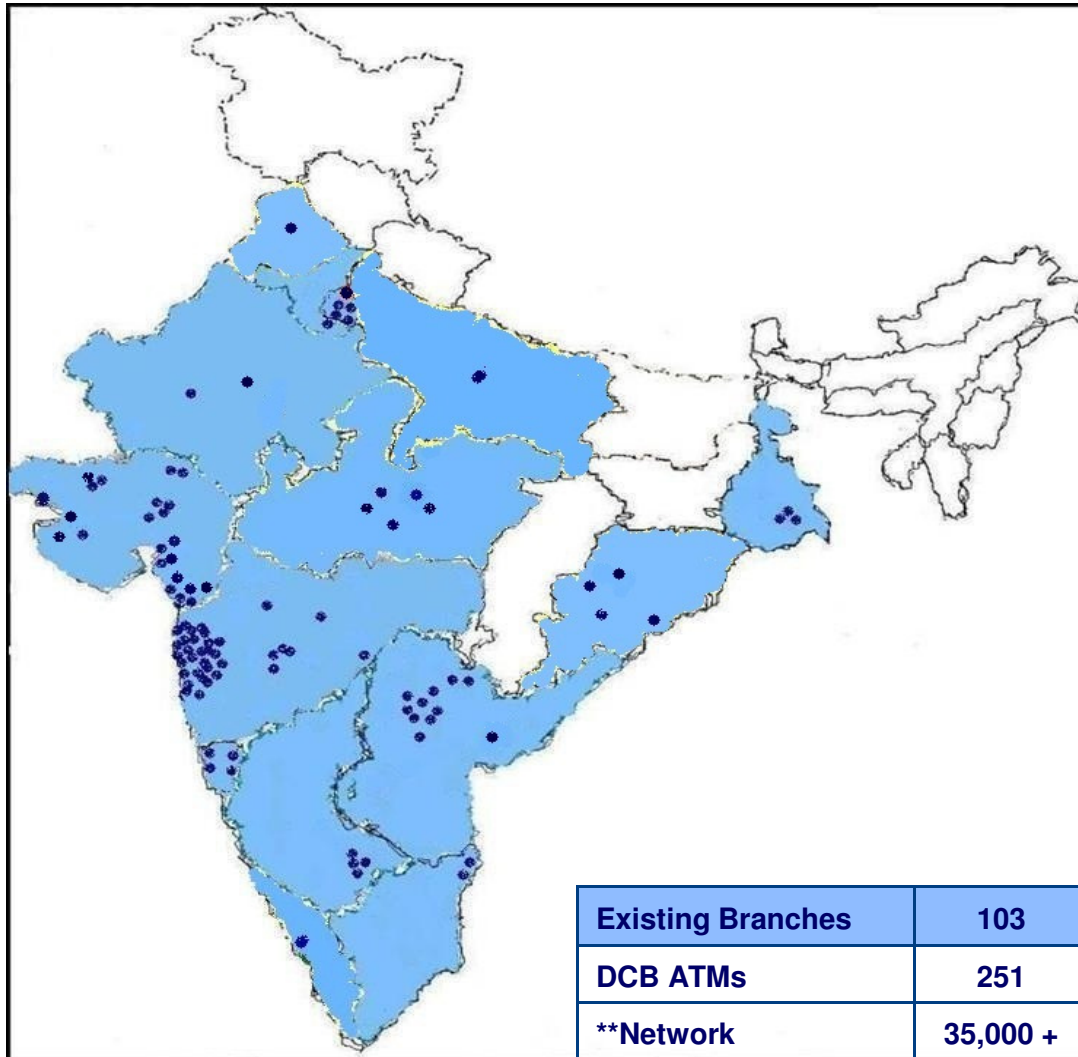
INR mn	Q2 FY13	Q3 FY13	Q4 FY13	Q1 FY14	Q2 FY14
Net Interest Income	670	720	815	831	913
Other Income	275	289	331	451	273
Operating Income	945	1,009	1,146	1,282	1,185
Operating Expenses	(680)	(692)	(716)	(769)	(784)
Operating Profit	265	318	430	513	401
Total Provisions	(44)	(49)	(89)	(85)	(70)
PAT	221	269	341	428	331
Cost Income Ratio	71.95%	68.52%	62.45%	59.97%	66.15%

Business Strategy

Strong Presence in the Western Region

DCB BANK

Branch Network



ANDHRA PRADESH: (12)

GOA: (4)

GUJARAT: (20)

HARYANA: (1)

KARNATAKA: (4)

KERALA: (1)

MADHYA PRADESH: (5)

MAHARASHTRA: (35)

▪ Mumbai & Its Suburbs (27)

NEW DELHI: (6)

ODISHA: (5)

PUNJAB: (1)

RAJASTHAN: (2)

TAMIL NADU: (2)

UTTAR PRADESH: (2)

WEST BENGAL: (3)

* Branch locations as shown on the map are approximate may not represent the exact location

** Tie up with Euronet enables DCB Bank customers to access VISA ATMs across the world

Products & Services

DCB BANK

Retail Banking

Deposit Products:

- Current and Savings
- Term Deposits
- NRI Deposits
- Corporate Salary
- POS Terminals
- Lockers

Cards:

- ATM Card
- Debit Card
- Gift Card
- Secured Card
- Credit Card*
- Co-branded Prepaid Card**

Payments:

- Remittances
- Bill / Utility Payments
- RTGS / NEFT
- On-line Share Trading/Demat
- Tax Payments
- Visa Money Transfer

Loans:

- Auto Loans*
- Commercial Vehicle*
- Construction Equipment*
- Gold Loans
- Home Loans
- Loan Against Property
- Loan Against Shares
- Tractor Loans

Wealth Management:

- Investment Advice
- Mutual Funds
- Life Insurance and General Insurance

Services:

- 24/7 Phone Banking
- Any Branch Banking

Privilege Banking

Internet Banking

Mobile Banking

SME, Corporate Banking, NBFCs, Co-operative Banks

- Current Account
- Trade Current Account
- Working Capital
- Term Loans
- Supply Chain
- Portfolio Buyout
- Import /Export

- Bills Collection
- Foreign Exchange
- Letters of Credit
- Guarantees

- Cash Management***
- RTGS /NEFT
- Internet Banking

Treasury, NBFCs, Co-operative Banks

- Statutory Reserves Management
- Liquidity Management
- Trading in Government Securities
- Foreign Exchange
- Corporate Bonds
- CDs
- Equity Investment

DCB Bank offers a comprehensive range of products and services

*Offered to existing customers only. **DCB Bank launched its prepaid card with ITZ Cash, which is sourced from select ITZ outlet. *** DCB Bank has tie up with HDFC Bank and Axis Bank to provide customers with cash management facilities at over 500 locations across india.

- Rely mainly on Retail Deposits (Term, CASA) for funding. Focus on branch expansion in in Tier 2 to Tier 6.
- Grow Retail Mortgages, MSME, SME, Commercial Vehicle, Tractors, Gold Loans, mid-Corporate and Agri Loans. Create a diversified portfolio. Limit unsecured lending and lumpy exposures.
- Increase fee income by cross selling insurance, mutual funds, trade and cash management
- Continuously strengthen credit processes, portfolio management and recoveries
- Relentless focus on Liquidity, Costs, Operational Risks, People and Customer Service. Improve continuously

Overview

Key Milestones

DCB BANK

In Existence Since 1930s

1981

- Amalgamation of Masalawala Co-operative Bank and Ismailia Co-operative Bank into Development Co-operative Bank Ltd.

1984

- Multi-State Co-operative Bank

1988

- Acquired "Scheduled" status from Reserve Bank of India

1995

- Conversion to Development Credit Bank Ltd.
- Secured Foreign Exchange License & became an Authorized Dealer

2004

- Classified as a "New Generation Private Sector Bank" by the RBI

2006

- IPO

Tier I Capital Raising

2005

- Private Equity Investment by AKFED (Principal Promoter) of INR 1.38 bn in March 2005

2006

- Private Equity investment of INR 519.9 mn in February 2006

2006

- Raised INR 1.86 bn through IPO, issue oversubscribed 35 times

2007

- Preferential Allotment of INR 2.8 bn in Aug 2007

2009

- Raised INR 810 mn through QIP in November 2009 subscribed

2012

- Raised INR 940 mn through QIP and INR 988 mn through Preferential Allotment in March 2012. The Bank raised INR 402 mn via Preferential Allotment in December 2012

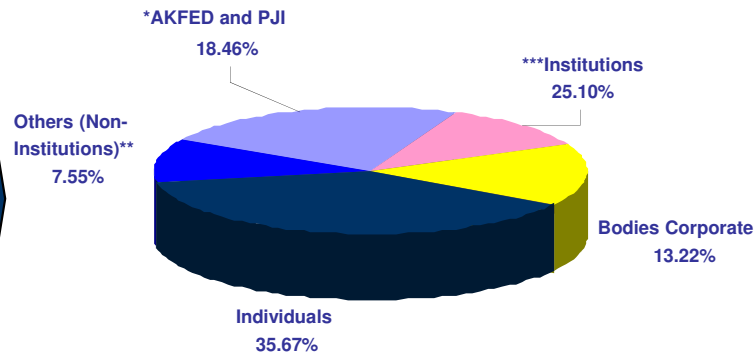
Strong Investor Profile

DCB BANK

Shareholding Pattern (September 30, 2013)

DCB BANK

Shareholding Pattern



*AKFED – Aga Khan Fund for Economic Development and PJI – Platinum Jubilee Investment Ltd.

**Includes Clearing Members (0.42%), Non Resident Indians (2.40%), Foreign Corporate Bodies (4.69%), Directors and their relatives (0.04%)

***Institutions includes 11.37% held by FII

Key non-promoter shareholders

- Tano Mauritius India FVCI II : **4.77%**
- WCP Holdings III : **4.69%**
- Ambit Corporate Finance Pvt. LTd.: **4.21%**
- The South India Bank Ltd : **3.97%**
- Tata Capital Financial Services Ltd: **2.63%**
- TVS Shriram Growth Fund India : **2.51%**
- Sundaram Mutual Fund A/c Sundaram Select Midcap : **2.20%**
- HDFC Ltd: **1.62%**
- College Retirement Equities Fund – Stock Account: **1.37%**
- Satpal Khattar & Shareen Khattar: **1.30%**
- ICICI Prudential Life Insurance Company Ltd.: **1.27%**
- Bajaj Allianz Life Insurance Company Lts.: **1.15%**
- Dimensional Emerging Markets Value Fund: **1.14%**
- Girdharilal V Lakhi and Vandana G lakhi: **1.01%**



Aga Khan Fund for Economic Development

- DCB Bank is promoted by the Aga Khan Fund for Economic Development (AKFED) <http://www.akdn.org/akfed>
- AKFED is an international development enterprise. It is dedicated to promoting entrepreneurship and building economically sound companies
- AKFED operates as a network of affiliates with more than 90 separate project companies employing over 30,000 people. The Fund is active in 16 countries in the developing world

Experienced Board

DCB BANK

Nasser Munjee
Non- Executive
Chairman

Ex-Executive Director –
HDFC, instrumental in
setting up IDFC. Sits on 15
corporate Boards in India
including HDFC, Tata
Motors, etc.

Amin Manekia	Pioneered in concept of automatic beverage vending machines in India. More than 20 years in various capacities in different institutions of AKDN for the social-economic upliftment of the poor.
Altaf Jiwani	With expertise in Foreign Exchange, Risk Management and Trade Finance. He is currently in-charge of two business segments namely power and carbo-chemicals.
C Narasimhan	A professional Banker. With SBI, held very senior level responsibilities across all important functions. He was a permanent invitee of SBI's Central Board and Audit Committees and on the Boards of SBI Group Cos.
Darius Udwadia	Solicitor & Advocate of the Bombay High Court and Solicitor of the Supreme Court of England and Wales. Founder Partner of Udwadia and Udeshi. Independent Director on the Boards of several corporate entities.
Imran Contractor	Qualified Chartered Accountant and Cost Accountant. Advisor to several Corporate Managements and High Net worth Individuals on investment strategy and acted as consultant to reputed Mutual Fund.
Jamal Pradhan	A Commerce Graduate with specialization in the areas of exports and small scale industry. He is a promoter director of Pradhan Mercantile Private Limited and has experience of over two decades in export and small & medium manufacturing industry.
Keki Elavia	Rich experience in accounting, audit and finance. Partner of over 37 years with M/s. Kalyaniwala & Mistry, a C. A. firm. Independent Director on the Boards of several corporate entities and boards of Public Trusts.
Murali M Natrajan <i>Managing Director & CEO</i>	Standard Chartered Bank, Citibank, American Express – *29 years experience.
Nalin Shah	Retired partner of Deloitte Haskins & Sells and S. B. Billimoria Co. Member of Expert Advisory Committee and Past member of Accounting Standards Board of ICAI and Company Law Committee of the Bombay Chamber of Commerce & Industry.
Suhail Nathani	Founder Partner of Economic Laws Practice, a law firm. Serves as an Independent Director on the Board of Phoenix Mills, India Advisory Board of Duke University, etc.
S Sridhar	Retired as Chairman and Managing Director of Central Bank of India. Has also served as the Chairman and Managing Director of National Housing Bank (NHB) and Executive Director of EXIM Bank. Started career with SBI.
Sukh Dev Nayyar	Associated with ANZ Grindlays Bank plc for over 30 years. Last assignment with Grindlays as Head – Corporate Banking & Investment Banking. Independent Director on the Boards of Diamond Trust Bank Kenya & Greaves Cotton.

* Worked in India & Abroad

Private & Confidential

Development Credit Bank Limited

Strong Management Team

DCB BANK

Ajay Mathur

Head – Collections n Commercial Vehicles
CGSL and Citibank – 20 yrs exp

Abhijit Bose

Head – Retail Assets & Strategic Alliances
Standard Chartered Bank, Citibank,
Eldeco Housing Industries and GIC
Housing – *20 yrs exp.

Gaurav Mehta

Head – Marketing, Corporate
Communication & Public Relations
HSBC India, Convergys, GE Capital and
Taj Group of Hotels – 17 yrs exp.

J. K Vishwanath

Chief Credit Officer
Fullerton India, Citigroup and Eicher
Group – 19 yrs exp.

Bharat Sampat

Chief Financial Officer
ABN Amro Bank, Standard Chartered
Bank, ANZ Banking Group, Hoechst
India – *28 yrs exp.

Manoj Joshi

Business Head – SME & MSME Banking
ICICI Bank, Epcos Ferrites and Uniworth
Group – 17 yrs exp.

Narendranath Mishra

Head - AIB
ICICI Bank and Rallis India – 13 yrs
exp.

Murali M. Natrajan

Managing Director & CEO
Standard Chartered Bank, Citibank,
American Express – *29 yrs exp.

Praveen Kutty

Head – Retail & SME Banking
Citibank – *21 yrs exp.

Rajesh Verma

Head - Treasury & Corporate Banking
State Bank of India – *33 yrs exp.

R. Venkatesh

Head - HR, IT & Operations
Standard Chartered Bank, ANZ
Grindlays Bank, Hindustan Petroleum –
22 yrs exp.

Ravi Kumar

Chief Internal Auditor
Samba Financial Group, Ernst & Young
– *15 yrs exp.

Sachin Patange

Chief Compliance Officer
Reserve Bank of India – 22 yrs exp.

Sridhar Seshadri

Financial Controller
ICICI Bank, Syndicate Bank and State
Bank of India – 30 yrs exp.

Hemant Barve

Company Secretary
Ritchie Stuart Investments and Union
Bank of India – 38 yrs exp.

	Sep 30, 2011	Dec 31, 2012	Mar 31, 2013	June 30, 2013	Sep 30, 2013
CRISIL					
- Long Term	BBB +/ Stable	BBB +/ Positive	A-/ Stable	A-/ Stable	A-/ Stable
- Short Term	A1	A1	A1+	A1+*	A1+*
- Fixed Deposits	-	-	-	-	A1+
Brickworks	BWR A- / Stable	BWR A- / Stable	BWR A- / Stable	BWR A- / Stable	BWR A- / Stable

* CRISIL Rating has enhanced the Certificate of Deposit (CD) programme for INR 10,000 mn from INR 5,000 mn

Thank you