

OUTLOOK



- Real estate sector is emerging as a mature and better regulated sector over the past few years.
- > Policy reforms like demonetization, housing for all, liberalized FDI rules, RERA, Swamih fund, insolvency code and GST have definitely strengthened the sector.
- ➤ Work from home, low interest rates, increased affordability, financially stable developers, significant pickup in the prospects of IT sector and increase in salaries etc. will serve as primary demand drivers in the real estate sector.
- > The increase in demand is organic as buyers have realized the value of having a home of their own during the pandemic.
- > The real estate sector now understands the 'new normal' and is better prepared to handle the emerging opportunities.
- > Imagination, innovation and digital transformation will drive the sector, and with new trends shaping up, the realty sector has entered new growth phase.

CASHFLOW HIGHLIGHTS -Q2-22:



- > Achieved total cash inflow of Rs. 9.14 billion during Q2-22 which is up by 33% as compared to Q2-21.
- > Achieved Real Estate cash inflow of Rs 7.25 billion during Q2-22 which is up by 44% as compared to Q2-21.
- We have generated Net Operating Cashflow of Rs 1.77 billion during Q2-22. The same is up by 37% as compared to Q2-21.
- > Net debt has shrunk by Rs. 0.39 billion during the quarter despite dividend payment.
- Our borrowing cost too has reduced during the quarter and stands at 8.85 % as on 30.09.2021.
- > Expected real estate net cashflow at project level is Rs. 72.13 billion from current ongoing and completed projects.
- > Balance receivables of Rs. 50.10 billion from residential units sold covers 97% as of Q2 -22 as compared to 89 % as of Q1 -21 of the balance project cost to be spent for completing these projects.
- Completed unsold inventory stands at Rs. 0.44 million square feet as on 30.09.2021 which is one of the lowest in the real estate sector.

CASHFLOW HIGHLIGHTS –H1-22:



- Achieved total cash inflow of Rs. 16.32 billion during H1-22 which is up by 32% as compared to H1-21.
- Achieved Real Estate Cash inflow of Rs 12.72 billion during H1-22 which is up by 52% as compared to H1-21.
- ➤ We have generated Net Operating Cashflow of Rs 3.12 billion during H1-22. The same is up by 40% as compared to H1-21.
- ➤ Net cash flow for H1- 22 is all time high compared to the last 5 years.
- ➤ Net debt has shrunk by Rs 0.75 billion during H1-22.

CASH FLOW STATEMENT



Amount Rs.in Millions

PARTICULARS	Q2-22	Q1-22
Operational cash inflows		
Real Estate Operations	7,245	5,477
Contractual & Manufacturing	1,898	1,702
Total Operational cash inflow (A)	9,144	7,179
Operational cash outflows		
Real Estate project expenses	2,671	2,377
Joint Development Partner Payments	1,849	946
Contracts and Manufacturing expenses	1,671	1,604
Statutory Dues	505	254
Corpus Repayment	148	168
Central Over Heads	352	315
Advertising & Marketing expenses	179	172
Total Operational cash outflow (B)	7,375	5,835
Net Operational Cash flow: (C=A-B)	1,769	1,344

H1-22	H1-21	Q2-21
12,722	8,382	5,023
3,600	3,943	1,836
16,322	12,325	6,859
5,049	3,940	2,215
2,794	1,343	977
3,275	3,454	1,677
759	189	50
316	136	97
667	725	359
350	314	187
13,210	10,101	5,562
3,113	2,224	1,297

FY-21
22,169
8,600
30,769
9,181
4,424
7,634
532
384
1,458
766
24,379
6,390

CASH FLOW STATEMENT (Contd)



Amount Rs.in Millions

PARTICULARS	Q2-22	Q1-22
Financial Outflows		
Finance Cost	772	731
Income Tax	118	97
Total Financial Outflows (D)	890	828
Net Cash flow after Financial Outflow: (E=C-D)	879	516
Capital Outflows		
Land Payments	67	(7)
Dividend including tax	332	0
Donation / CSR Contribution	33	20
Capex – General	45	141
Capex – Commercial Real Estate	9	6
Total Capital Outflow (F)	487	160
COVID Moratorium Interest availed (G)	0	0
Total Cash Inflow : (A)	9,144	7,179
Total Cash Outflow: (H =B+D+F+H)	8,751	6,822
Net Cash flow (A - H)	392	356

H1-22	H1-21	Q2-21
1,503	1,034	655
215	83	41
1,718	1,117	696
1,395	1,107	601
60	60	60
332	664	664
54	42	24
185	0	0
15	52	50
647	818	798
0	560	86
16,322	12,325	6,859
15,574	12,596	7,142
748	(271)	(283)

FY-21
2,733
97
2,830
3,560
382
664
95
35
115
1,291
560
30,769
29,060
1,709

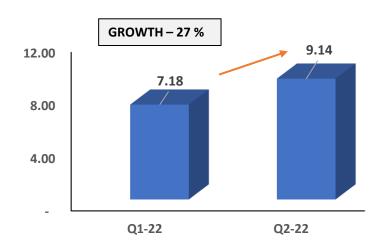
CASHFLOW HIGHLIGHTS: Q1-22 V/s Q2-22



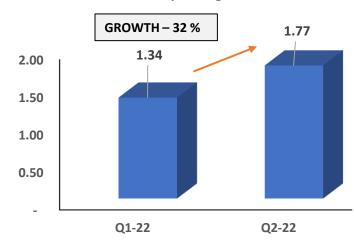
PASSION AT WORK

Amount in Rs. Billions

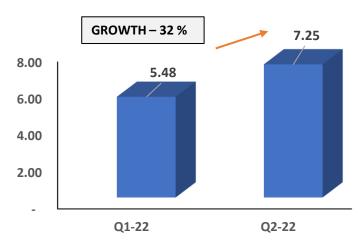
Total Cash inflow



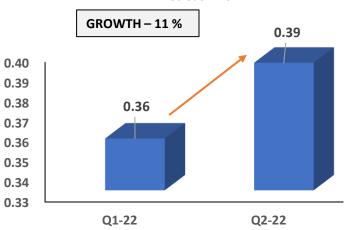
Net Operating Cash flow



Real Estate Cash Inflow

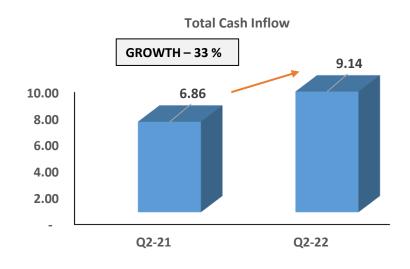


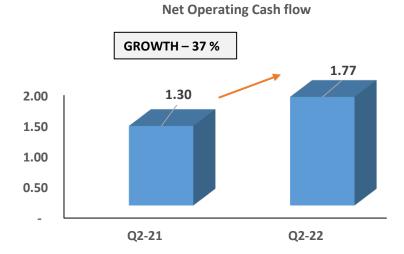
Net Cash flow

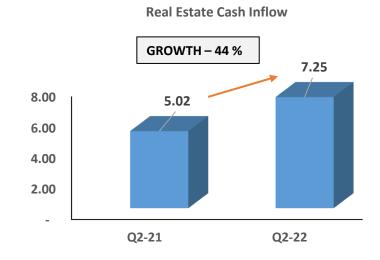


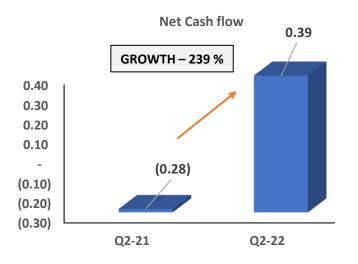
CASHFLOW HIGHLIGHTS: Q2-21 V/s Q2-22





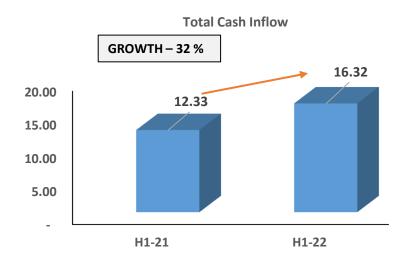




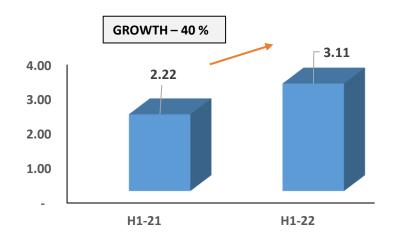


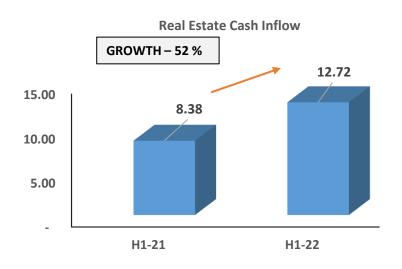
CASHFLOW HIGHLIGHTS: H1-21 V/s H1-22



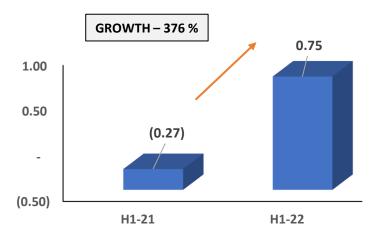


Net Operating Cash flow





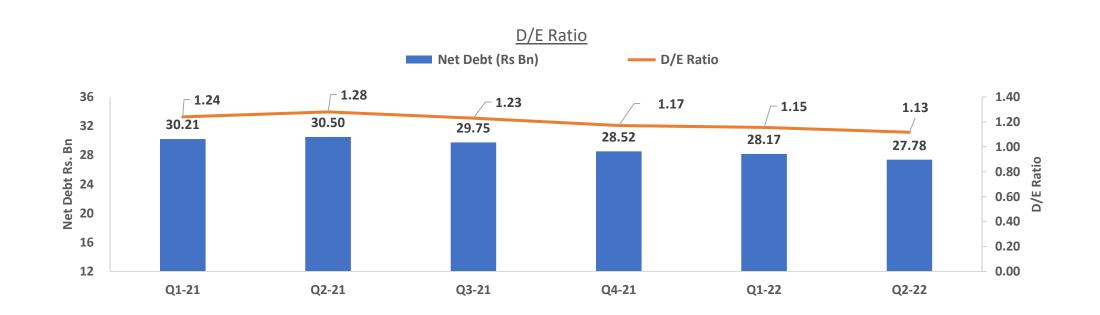
Net Operating Cash flow



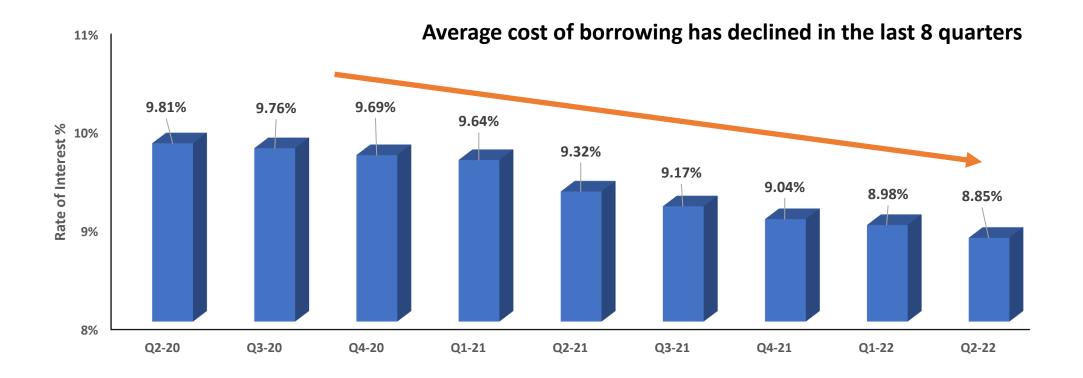


Amount Rs.in Billions

Particulars	31st Mar-20	30th Jun-20	30th Sept-20	31st Dec-20	31st Mar-21	30th June-21	30th Sept-21
Gross Debt	31.18	31.25	31.56	31.34	30.62	30.21	29.33
Less: Cash & Cash Equivalents	0.95	1.04	1.06	1.59	2.10	2.04	1.55
Net Debt	30.23	30.21	30.50	29.75	28.52	28.17	27.78







Finance Co	ost (Gross)						Rs. In I	Million
Q2-20	Q3-20	Q4-20	Q1-21	Q2-21	Q3-21	Q4-21	Q1-22	Q2-22
855	818	840	848	851	848	815	754	770

REALESTATE (RESIDENTIAL) PROJECTS: PROJECTED CASH FLOW



Particulars	Completed projects with unsold inventory	Ongoing - Area offered for sale	Ongoing - Area not offered for sale	Total	UOM
Total Saleable area	15.71	19.95	8.83	44.49	Mn.sqft
Sobha Share of Saleable area	14.88	19.31	7.74	41.93	Mn.sqft
Total area sold till 30 th Sept 2021	14.44	12.57	-	27.01	Mn.sqft
Unsold area as on 30 th Sept 2021	0.44	6.74	7.74	14.92	Mn.sqft
Balance cost to be spent	-	51.58	32.83	84.41	Rs.Bn
Balance to be received from sold units	1.53	48.57	-	50.10	Rs.Bn
Sales value of unsold stock	3.35	48.96	54.12	106.43	Rs.Bn
Cumulative Cash flow available (+ve)	4.89	45.96	21.29	72.13	Rs.Bn

Highlights:

- 1. Unsold completed inventory stands at 0.44 million square feet, one of the lowest in the sector.
- 2. Balance receivable from sold ongoing project inventory and completed projects stands at Rs. 50.10 billion which covers 97% of the balance project cost to be spent for ongoing projects offered for sale.

[^]Unsold area sale value is based on estimated selling price in respective projects.

SALES HIGHLIGHTS: Q2-22 & H1-22



- Achieved best quarterly sales volume of 1,348,864 square feet of super built-up area valued at Rs 10.30 billion.
- Achieved best ever Sobha Share of sale value of Rs 8.54 billion.
- > Total sales volume, sale value, Sobha share of sale value are up by 51%, 49%, 61% respectively as compared to Q2-21.
- Total sales volume, sale value, Sobha share of sale value are up by 51%, 51%, 50% respectively as compared to Q1-22.
- > During the quarter, we have launched 2 residential projects -'Sobha Manhattan' in Bengaluru and 'Sobha Arbor' in Chennai with super built-up area of 875,242 square feet and 286,689 square feet, respectively.
- During the quarter other regions have contributed 41% of total sales volume as compared to 26% during Q1-22.
 This reflects our potential and focus to grow in other operating markets apart from Bengaluru.

SALES HIGHLIGHTS: Q2-22 & H1-22 (Contd.)



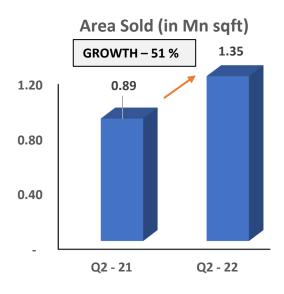
- During the quarter, Bengaluru has performed well which is our key market followed by good performance in Gurugram, Pune and GIFT CITY.
- ➤ With festive season coming in and our planned new launches in the coming quarters, we are expected to sustain momentum in the second half of the financial year.
- ➤ Achieved best ever first half total sales volume and sale value of 2,244,403 square feet and Rs. 17.13 billion respectively.
- Achieved best ever Sobha Share of sale value of Rs 14.25 billion.
- > Sales performance achieved during H1-22 has surpassed the sales performance achieved during H1-21.
- Total sales volume, sale value, Sobha share of sale value are up by 46%, 45%, 54% respectively as compared to H1-21.

SALES PERFORMANCE: Q2-22

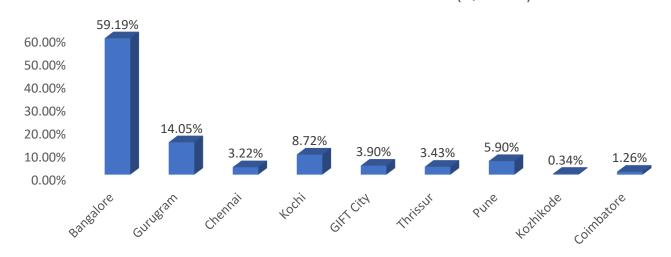


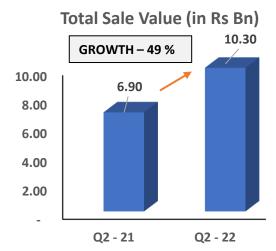
PASSION AT WORK

		Q2 - FY 22		
Region	Area Sold	Total Sale Value	Sobha Share of Sale Value	Total Average Price Realization
	in Sq Feet	in Rs Mns	in Rs Mns	Rs / Sq Feet
Bengaluru	798,353	5,628	5,000	7,050
Kozhikode	4,623	32	25	6,832
Chennai	43,484	251	251	5,763
Kochi	117,564	1,084	577	9,217
Coimbatore	16,970	93	93	5,479
Gurugram	189,522	1,825	1,207	9,630
Mysore	0	0	0	0
Thrissur	46,222	319	319	6,902
Pune	79,572	767	767	9,636
GIFT City	52,553	304	304	5,783
Total	1,348,864	10,302	8,542	7,637



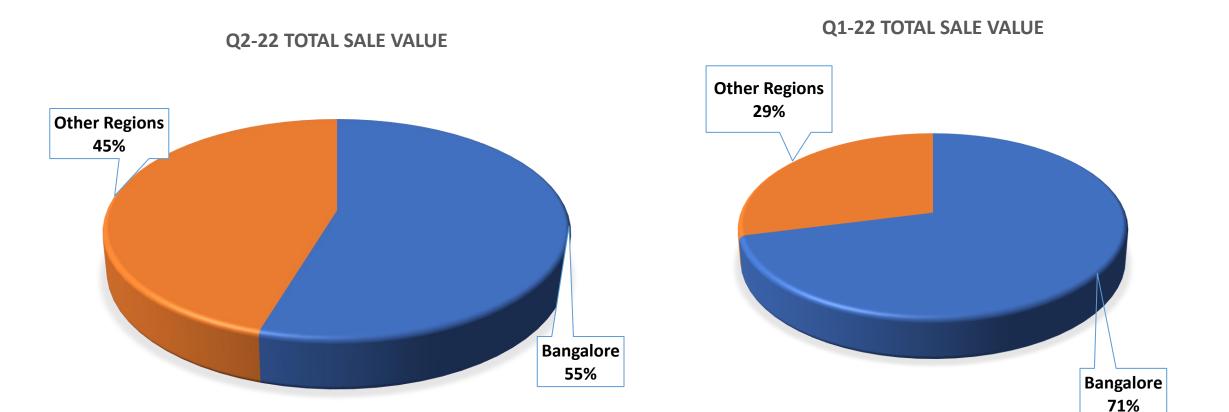
REGION WISE SALES CONTRIBUTION (Q2-FY22)





SALES VALUE PERFORMANCE: Q2-22 V/S Q1-22





During the quarter other regions have contributed 45% of total value as compared to 29% during Q1-22. This reflects our potential and focus to grow in other operating markets apart from Bengaluru.

SALES PERFORMANCE: H2-22

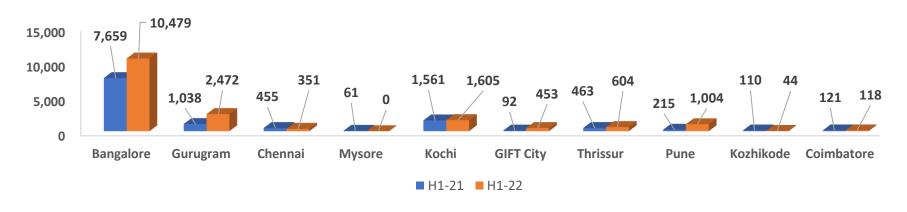


PASSION AT WORK

		H1 - FY 22				
Region	Area Sold	Total Sale Value	Sobha Share of Sale Value			
	in Sq Feet	in Rs Mns	in Rs Mns			
Bangalore	1,462,221	10,479	9,216			
Gurugram	256,858	2,472	1,634			
Chennai	57,547	351	351			
Mysore	-	-	-			
Kochi	170,397	1,605	835			
GIFT City	78,426	453	453			
Thrissur	86,374	604	604			
Pune	104,566	1,004	1,004			
Kozhikode	6,642	44	35			
Coimbatore	21,372	118	118			
Total	2,244,403	17,131	14,251			

H1 - FY 21					
Area Sold	Total Sale Value	Sobha Share of Sale Value			
in Sq Feet	in Rs Mns	in Rs Mns			
1,022,886	7,659	6,299			
113,254	1,038	713			
55,650	455	455			
30,153	62	46			
169,889	1,561	774			
16,580	92	92			
65,034	463	463			
24,588	215	215			
16,452	110	90			
27,614	121	94			
1,542,100	11,776	9,240			

City wise Sale Value Comparison (in Rs. Mns)

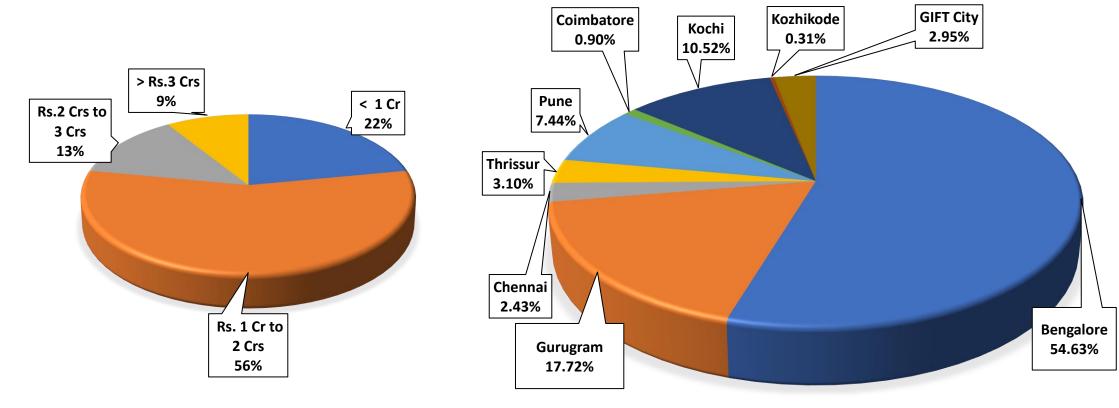


SALES VALUE PERFORMANCE: Q2-22 (Price Band and Region category)



% CONTRIBUTION PER PRICE BRACKETS

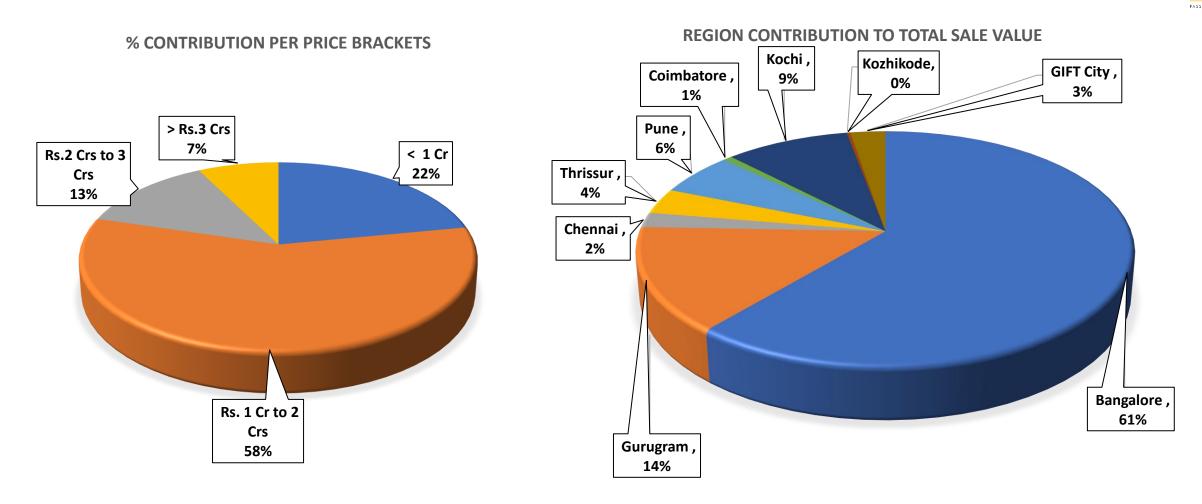
REGION CONTRIBUTION TO TOTAL SALE VALUE



We continue to see good demand for our luxury products, same trend was witnessed during the recent quarters.

SALES VALUE PERFORMANCE: H1-22 (Price Band and Region category)



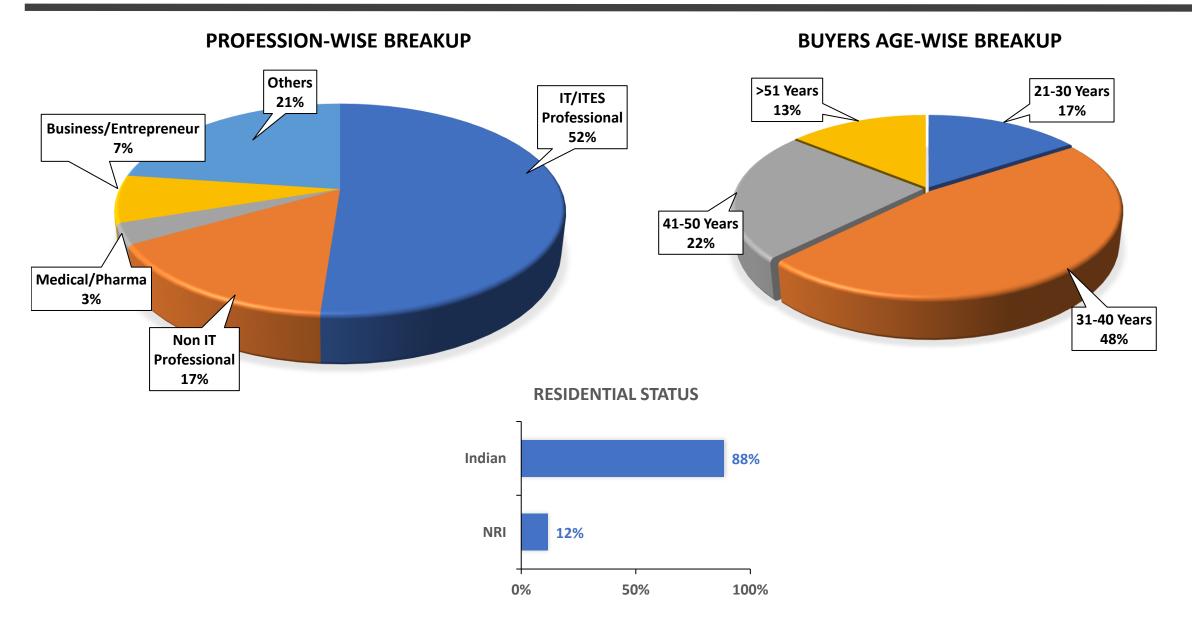


We continue to see good demand for our luxury products, same trend was witnessed during the recent quarters.

BUYER PROFILE: 12 Months Rolling



PASSION AT WORK



FINANCIAL HIGHLIGHTS: Q2-22



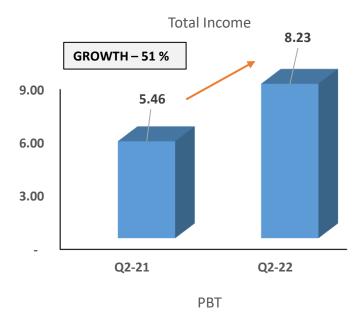
- Total Income for Q2 -22 stands at Rs. 8.23 billion up by 59% as compared to Q1 -22.
- ➤ Real Estate Revenue for Q2 -22 stands at Rs. 6.54 billion up by 74% as compared to Q1 -22
- Contractual & manufacturing vertical revenue for Q2 -22 stands at Rs. 1.65 billion.
- **EBITDA for Q2 -22 stands at Rs. 1.60 billion. Margin at 19%.**
- > PBT for Q2 -22 stands at Rs. 0.65 billion. Margin at 8%.
- > PAT for the Q2 -22 stands at Rs. 0.45 billion. Margin at 6%.
- > Debt equity stands at 1.13 as on 30.09.2021 as compared to 1.15 as on 30.06.2021.
- > Contractual and manufacturing order book stands at Rs 22.80 billion as on 30.09.2021.
- > Out of the cumulative sales done in residential business as on 30.09.2021, there is a balance revenue of Rs. 72.32 billion to be recognised in our books of accounts.

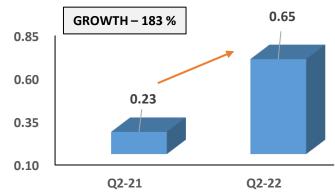
FINANCIAL HIGHLIGHTS: H1-22

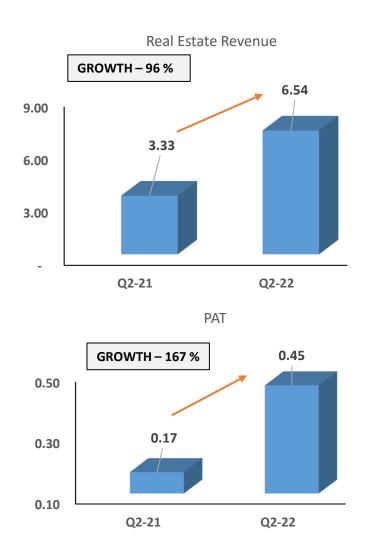


- Total Income for H1 -22 stands at Rs. 13.40 billion up by 48% as compared to H1 -21
- > Real Estate Revenue for H1 -22 stands at Rs. 10.31 billion up by 85% as compared to H1 -21
- > Contractual & manufacturing vertical revenue for H1 -22 stands at Rs. 3.00 billion.
- **EBITDA for H1 -22 stands at Rs. 2.65 billion. Margin at 20%.**
- > PBT for H1 -22 stands at Rs. 0.78 billion. Margin at 6%.
- > PAT for H1 -22 stands at Rs. 0.57 billion. Margin at 4%.

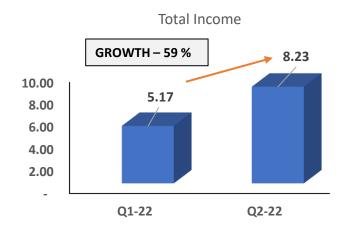
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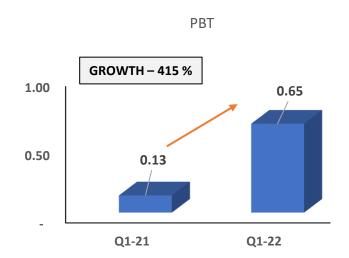




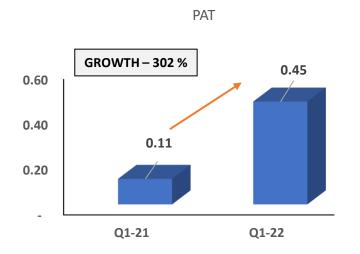


SOBHA



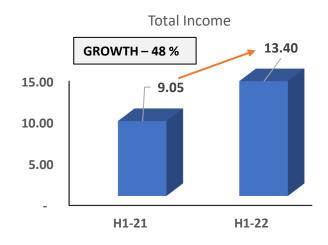


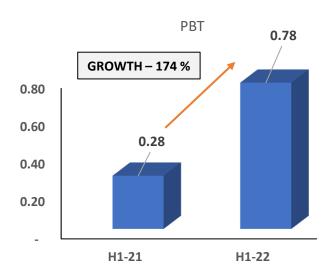


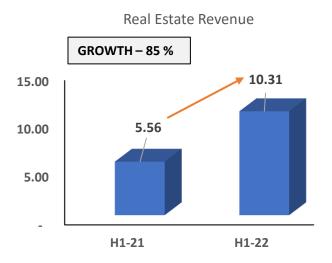


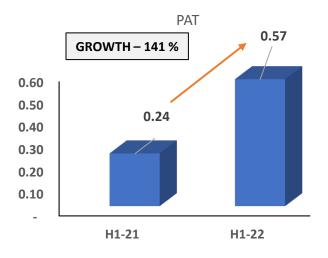
FINANCIAL HIGHLIGHTS: H1-21 V/s H1-22











PROFIT & LOSS STATEMENT



Amount Rs.in Millions

PARTICULARS	Q2-22	Q1-22
Real Estate Revenue	6544	3,768
Contractual & Manufacturing Revenue	1647	1,355
Other Income *	40	48
Total Income	8,231	5,171
Total Expenditure	6633	4,116
EBIDTA	1,598	1,055
EBIDTA Margin	19%	20%
Depreciation	178	175
Finance Expenses **	770	754
Profit Before Tax	649	126
PBT Margin	8%	2%
Tax Expenses (Provision)	166	18
PAT after share of associates	483	108
Other comprehensive income (net of tax expense)	(29)	6
Net Profit	454	114
Net Profit Margin	6%	2%

H1-22	H1-21	Q2-21
10,312	5,563	3,334
3,002	3,157	1,886
88	332	239
13,402	9,052	5,459
10,749	6,686	4,184
2,653	2,366	1,275
20%	26%	23%
353	384	195
1,524	1,699	851
775	283	229
6%	3%	4%
184	55	67
591	228	162
(23)	8	8
568	236	170
4%	3%	3%

FY-21
13,103
7,995
499
21,597
16,689
4,908
23%
794
3,362
752
3%
129
623
7
630
3%

^{*} Other Income excludes notional interest income on unwinding of discount on JDA deposits as per Ind AS 109.

^{**} Finance Expenses excludes notional interest accrued on advance from customers as per Ind AS 115.

CONSOLIDATED BALANCE SHEET



Amount Rs.in Millions

PARTICULARS	30'Sept 2021	30'Sept 2020
ASSETS		
Non-current assets		
Property, Plant and equipment	4,215	4,600
Investment Property	3,471	3,478
Investment Property under construction	760	0
Right of use assets	135	104
Intangible assets	230	232
Financial assets		
Investments	1,143	1,143
Trade Receivables	492	295
Other Non-current financial assets	1,483	100
Other non-current assets	4,691	5,174
Current tax assets (net)	112	121
Deferred tax assets (net)	25	22
TOTAL	16,756	15,269
Current Assets		
Inventories	71,760	67,342
Financial Assets		0.70.1
Trade receivables	3,740	2,420
Cash and cash equivalents	798	786
Bank balance other than Cash & cash equivalents	675	276
Other Current financial assets	5,145	8,287
Other current assets	13,361	15,357
TOTAL	95,479	94,468
TOTAL ASSETS	112,235	109,737

PARTICULARS	30'Sept 2021	30'Sept 2020
EQUITY & LIABILITIES		
Equity		
Equity Share Capital	948	948
Other Equity	23,565	22,936
Total Equity	24,514	23,884
Non-Current Liabilities		
Financial Liabilities		
Borrowings	3,244	3,691
Lease liabilities	51	38
Provisions	178	155
Deferred tax liabilities (net)	413	273
TOTAL	3,886	4,157
Current Liabilities		
Financial Liabilities		
Borrowings	24,998	27,355
Lease liabilities	60	74
Trade payables	7,074	7,184
Other Current financial liabilities	6,441	5,493
Other current liabilities	45,081	41,208
Liabilities for current tax (net)	161	240
Provisions	21	142
TOTAL	83,836	81,696
Total Liabilities	87,722	85,853
TOTAL EQUITY & LIABILITIES	112,235	109,737

REAL ESTATE – PROJECTS PORTFOLIO



Total Developable / Leasable Area in Mn sqft

CITY	COMPLETED	ONGOING	FORTHCOMING
Bengaluru *	47.30	17.22	6.13
Mysore	1.33	0.25	-
Gurugram	2.10	3.47	1.75
Kochi	-	3.95	-
Thrissur *	2.90	1.50	0.03
Kozhikode	-	1.09	-
Trivandrum	-	-	0.64
Chennai	2.38	1.04	-
Coimbatore	3.73	0.32	-
Hosur	-	-	1.31
GIFT City	-	0.81	0.32
Pune	1.20	0.94	-
Hyderabad	-	-	0.64
Total	60.94	30.59	10.81

- Completed Real Estate projects located across 7 cities, with Total development of 60.94 mn sqft and Super Built-up area of 46.18 mn sqft
- Under construction projects located across 10 cities, with Total developable area of 30.59 mn sqft and Super Built-up area of 19.95 mn sqft
- Forthcoming residential projects located across **7 cities**, with and super Built-up area of **10.81 Mn sqft**.
- *(includes) Proposed Commercial projects in Bangalore and Thrissur with Total Leasable Area of 0.29 and 0.03 mn sqft respectively

Note:

- Real Estate product mix includes Multi Storied Apartments (Dreams, Luxury, Super Luxury & Presidential category), Row Houses, Villas, Plotted Developments & Club House Facilities etc.
- Developed / Developable area includes super built-up area (SBA) / saleable area to the customer plus common area, car parking area, service area, storage area, internal roads and common amenities.

FUTURE LAUNCHES AND RERA STATUS



Forthcoming Launch Pipeline:

LOCATION	No of Projects	Total Saleable area (Mn Sft)	
Real Es	tate - Forthcoming		
Bangalore	7	5.84	
Hosur	1	1.31	
Gurugram	1	1.75	
Hyderabad	1	0.64	
GIFT City	1	0.32	
Trivandrum	1	0.64	
Sub Total	12	10.49	

Commercial Portfolio (Total Leasable Area)				
Bangalore 1 0.29				
Thrissur	1	0.03		
Sub Total 2 0.32				

Grand Total	14	10.81

Ongoing Projects - RERA registration status:

Location	No of projects applied for RERA	No of projects approved by RERA
Bangalore	75	75
Mysore	1	1
Gurugram	6	6
Pune	3	3
GIFT City	1	1
Chennai	4	4
Coimbatore	1	1
Thrissur	3	3
Kozhikode	2	2
Kochi	4	4
Total	100	100

 100 projects registered under RERA and all 100 projects approval received.

Unsold Area from Area offered for sale in Ongoing projects	6.74 mn sft
Unsold area from ongoing projects - not offered for sale	7.74 mn sft
Future Launches	10.49 mn sft
TOTAL INVENTORY AVAILABLE FOR SALE IN FUTURE	24.97 mn sft

Note:

- Above mentioned forthcoming launches are from our existing land bank. Balance land payments will be made through our internal accruals.
- Saleable area for the forthcoming projects may change based on final approvals.

CONTRACTS PORTFOLIO



Overall area delivered since inception: 53.78 million square feet

Order book value as of 30th Sept 2021: Rs 22.80 billion

Contractual Ongoing Project Details as of 30th Sept 2021

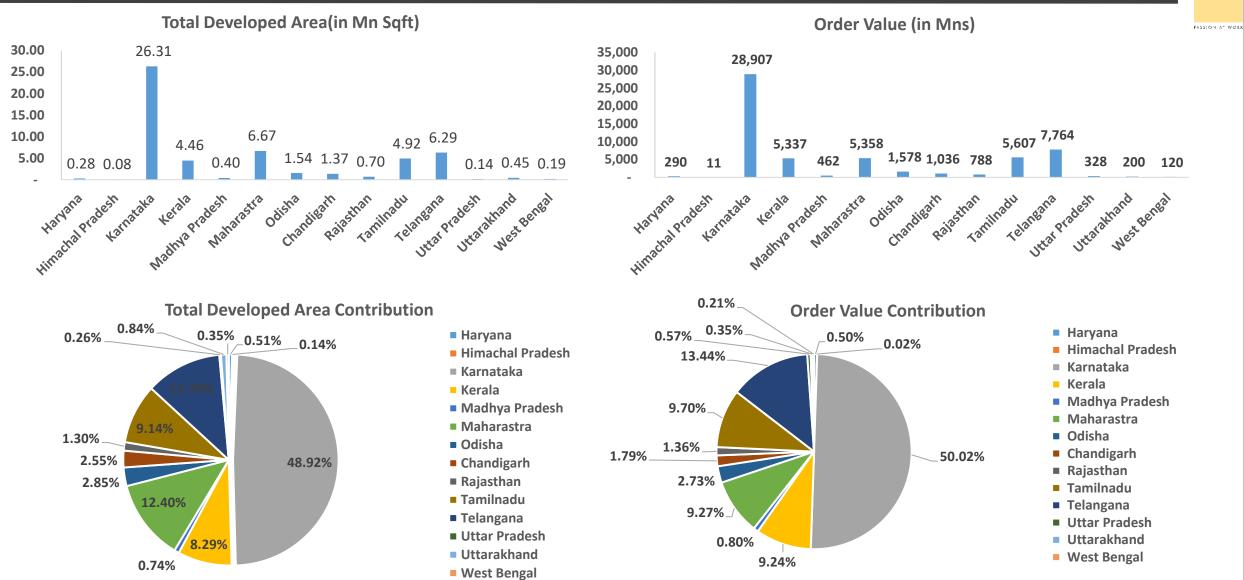
Built-up area SI No Location (Mn Sqft) Bangalore 1 1.70 Bhubaneshwar 2 0.01 Cochin 0.09 3 Indore 0.37 4 5 0.41 Nagpur 0.07 6 Pune 7 Trivandrum 2.76 8 0.49 Haryana Total 5.90

Contractual Revenue & Collection Details as of 30th Sept 2021

Particulars	H1 - 22	H1 - 21
Revenue		
Contracts	1.86	2.15
Manufacturing	1.14	1.00
Total	3.00	3.16
Collections		
Contracts	2.21	2.54
Manufacturing	1.39	1.40
Total	3.60	3.94

CONTRACTS: Completed Projects region wise contribution details







Amount in Rs. Billions

- SOBHA Only Real Estate Company in India with Aatma Nirbhar (Self-Reliant) Model
- It supports company to achieve world class quality with timely & efficient delivery

Glazing & Metal Works Division		Interiors & Furni	shing Division	Concrete Products Division	
Turnover (H1-22):-	Rs. 0.55 Bn	Turnover (H1-22):-	Rs. 0.32 Bn	Turnover (H1-22):-	Rs. 0.27 Bn
No. of Employees	113	No. of Employees	164	No. of Employees	16
Factory Area	0.30 Mn sqft	Factory Area	0.80 Mn sqft	Factory Area	0.40 Mn sqft
 PRODUCTS:- Metal/Steel fabrication works Aluminum doors & windows, structures Glass works 		 PRODUCTS:- Manufacturing wood based products such as doors, windows, paneling, cabinets, cupboards & loose furniture. Manufacture of Economy, Deluxe, Super Deluxe & Premium Mattresses from furnishing division 		 PRODUCTS:- Manufacture of wide range of concrete products such as concrete blocks, pavers, kerbstones, water drainage channels, paving slabs and elite landscape products Glass Fiber Reinforced Concrete 	

Note: *All divisions turnover represents net revenue excluding inter division sales & GST











COMMERCIAL PORTFOLIO: Completed and forthcoming projects



Project Name	Status	% of area Leased	Total Leasable Area (in sqft)	Sobha Share of Leasable Area (in sqft)
Sobha City Mall, Thrissur	Completed	94%	338,493	258,247
One Sobha, Bangalore	Completed	80%	225,334	150,974
Sub Total		563,827	409,221	
Sobha City Athena, Bangalore	Ongoing	-	28,863	28,863
Sub Total		28,863	28,863	
Yadavanahalli, E.City Bangalore	Forthcoming	-	292,723	292,723
Metropolis - Phase 2, Thrissur	Forthcoming	-	27,607	27,607
Sub Total		320,330	320,330	
Grand T	Total		913,021	758,414

Sobha City Mall, Thrissur – Completed



1 Sobha, Bangalore- Completed



SOBHA DREAM ACRES PROJECT STATUS



Total Developable Area Launched	7.43 mn sqft	Total SBA launched for sale as on Sept – 2021	5.66 mn sqft
Total Developable / ii ea Laamenea		Total SBA Sept till Sept – 2021	5.41 mn sqft
Area Completed till Sept - 2021 5.12 mn sqft		Percentage sold	96 %

Sobha Dream Acres Palm Spring Wing 50







ONGOING PROJECTS

SOBHA

Sobha Royal Pavilion Wing 4-8, Bangalore



Sobha HRC Pristine Wings, Bangalore

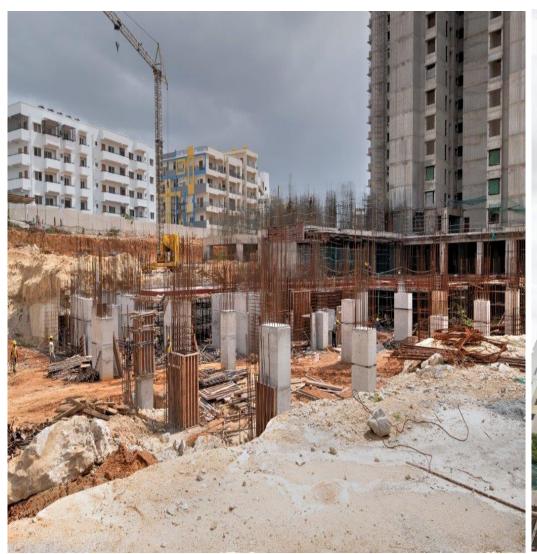


ONGOING PROJECTS: (Contd)

SOBHA

Sobha Lake Garden, Tower 5, Bangalore

Sobha Lake Gardens Wings 7-8, Bangalore





COMPLETED RESIDENTIAL PROJECTS DURING Q2-22

SOBHA

SOBHA Winchester, Chennai







LAUNCHED RESIDENTIAL PROJECTS DURING Q2-22

SOBHA

SOBHA Arbor, Chennai







Artistic Impression

LAUNCHED RESIDENTIAL PROJECTS DURING Q2-22

SOBHA

SOBHA Manhattan Towers, Bengaluru







Artistic Impression

BOARD OF DIRECTORS





Ravi PNC Menon Chairman

- Over 16 years of experience in the real estate and construction business.
- Bachelor of Science in Civil Engineering from Purdue University, USA.



R.V.S. Rao Independent Director

- Over 48 years of experience in the areas of banking and finance.
- Bachelor's degree in Commerce from Mysore University and a Bachelor's degree in law from Bangalore University institutions.



J.C. Sharma
Vice Chairman & Managing Director

- Over 38 years of experience in diversified industries such as automobiles, textiles, steel & real estate.
- A qualified Chartered Accountant and Company Secretary with a Bachelor's degree in Commerce (Honors) from St Xavier's college, Calcutta



Anup Shah Independent Director

- Over 36 years of experience in the field of law, specifically real estate law.
- Degree in law from the Government Law College, Mumbai.



T.P. Seetharam Whole-time Director

- Distinguished service as a career diplomat for 36 years, retired as Ambassador of India to UAE
- IFS from 1980 batch and MA in English Literature from Madras Christian College



Srivathsala Kanchi Nandagopal Independent Director

- A serial entrepreneur, Founder of 4
 Organizations, with Businesses spanning across Angel Investing, Financial planning for HNIs and Strategic Business advisory.
- Certified Financial Planner from ICAI besides holding Masters in Commerce from Bangalore University.

*As of 31st October 2021



THANK YOU



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Disclaimer:

The information in this presentation contains certain forward-looking statements and publically available data from various recourses such as research reports, publications etc. These include statements regarding outlook on future development schedules, business plans and expectations of Capital expenditure. These statements are based on current expectations that involve a number of risks and uncertainties which could cause actual results to differ from projections made by the company.

** Effective from 15th of Nov 2021