

Lumax Auto Technologies Limited

Investor Presentation - February 2018



Safe Harbor



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DK Jain Group



Seven Decade Strong

Leader in Automotive Lighting & Gear Shifters

14 Entities in 8 States

27 Manufacturing Facilities

3 R&D Centres (India)

& 1 Design Centre (Taiwan)

Over 8,000 Employees

Two Listed Entities



Lumax Auto Technologies Limited

Products & Services

Intake Systems, Integrated Plastic modules, 2-wheeler Chassis & Lighting, Gear Shifters, Seat Structures & Mechanisms, LED Lighting, Aerospace & Defence Engineering Services, Aftermarket, Electrical & Electronics components, Telematics Products and Services, Oxygen Sensors

Partnerships

- Cornaglia SPA Italy
- Mannoh Industrial Co

 Japan
- Gill Industries Inc. USA
- Austem Co. Limited Korea

- Sipal SPA Italy
- Alpine Japan
- Ituran Israel
- FAE Spain

Lumax Industries Limited

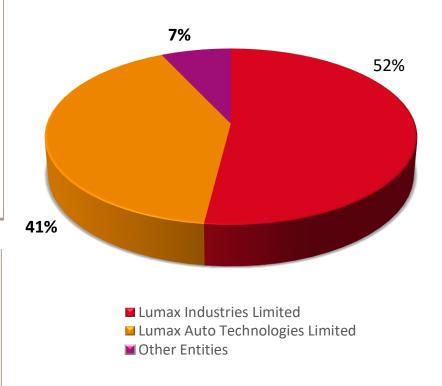
Products & Services

End-to-end Automotive Lighting Solutions

Partnerships

- Stanley Japan
- SL Corporation Korea

Group Revenue Break Up (%) FY 17 Revenue of Rs. 2,500 Cr







GROUP PURPOSE

We deliver pride and progress with positivity



VISION

Building an admired high performance global organisation in whom all stakeholders have absolute trust

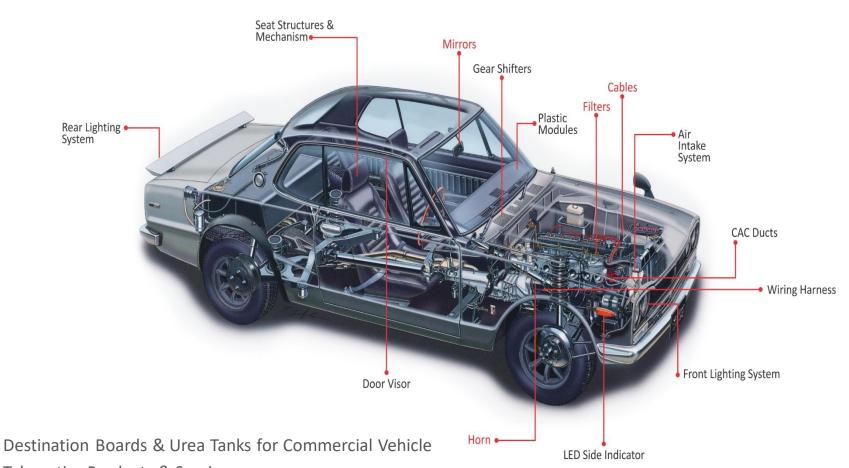


VALUES

Respect | Integrity | Passion | Excellence

Diversified Product Range – 4-wheelers & CV

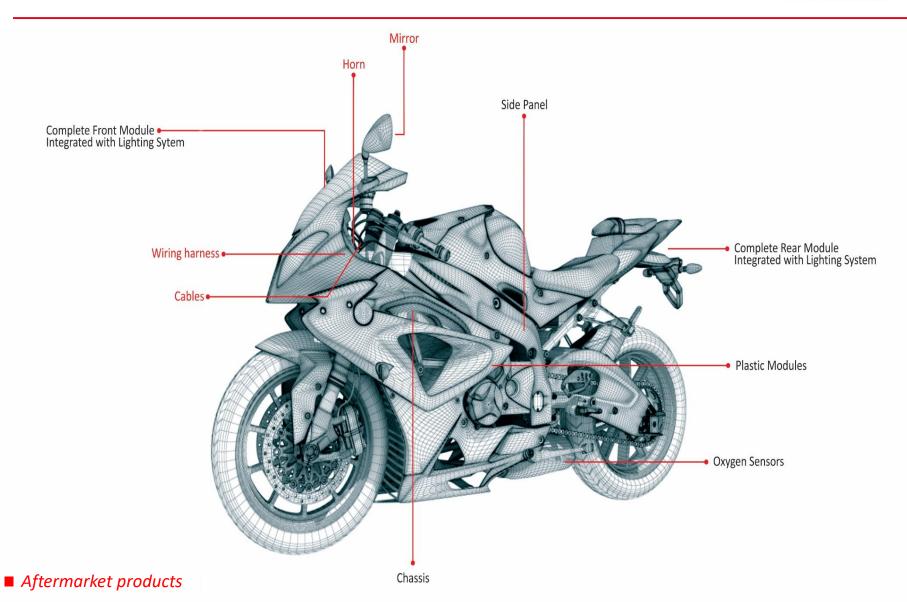




- Telematics Products & Services
- Aftermarket products

Diversified Product Range – 2-wheelers





Fostering Partnerships to Deliver Excellence





Japan

JV for Lighting

Relationship Since 1984

37.5% in Lumax Industries
Limited



Korea

JV for Lighting and other automotive parts

Relationship Since 1997

78.72% in SL Lumax Limited



Italy

JV for Emission Systems

Relationship Since 2007

50% in Lumax Cornaglia Auto Technologies Pvt Limited



Japan

JV for Gear Shifters

Relationship Since 2008

45% in Lumax Mannoh Allied Technologies Limited





JV for Seat Frames, Structures and Mechanism

Relationship Since 2013

50% in Lumax Gill-Austem Auto Technologies Pvt Limited



Italy

JV for Integrated Logistic Support Engineering

Relationship Since 2015

49% in Lumax SIPAL Engineering Pvt Limited



Japan

Exclusive
Distributorship
Agreement

Relationship Since 2014



Spain

JV for Oxygen Sensors

2017

49% in Lumax FAE Technologies Pvt Limited



Israel

JV for Telematics
Products and Services

2017

50% in Lumax Ituran Telematics Pvt Limited

27 Locations close to Customers



#

1

1

2

3

8

2

2

1

1

1

1

3

1

27

Mfg Locations

Bawal

Dharuhera

Gurugram

Manesar

Pune

Waluj

Bengaluru

Sanand

Mehsana

Sriperumbudur

Haridwar

Pantnagar

Kale Amb

State

Haryana

Maharashtra

Karnataka

Gujarat

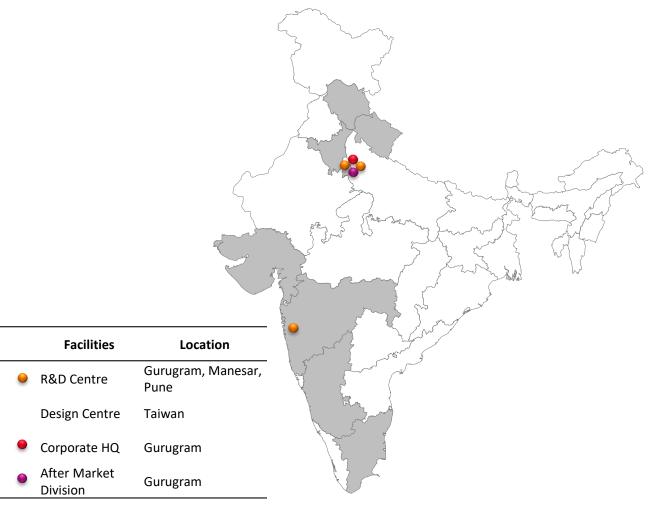
Tamil Nadu

Uttarakhand

Himachal

Pradesh

Total



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Lumax Industries Limited & Lumax Auto Technologies Limited, along with its subsidiaries, JVs & Associates

Enhanced 360°Customer View



Understand the Customer

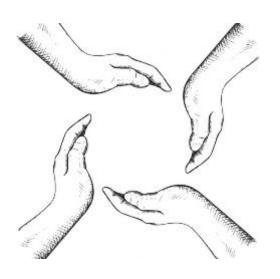
 A real understanding of varying customer needs & the capability to deliver outstanding results

Environmental Conscious

Environment-conscious work practices

Research & Development

Government approved 3
 R&D facilities & 1 Overseas
 Design Centre in Taiwan



Experienced Team

 Highly Qualified & Experienced workforce of dedicated professionals

Technology Leadership

- Partnerships with global players provides competitive edge
- Avant-grade technology at par with the best players worldwide

Global Footprints

 Global footprint through exports

Faster Turnaround

 Lightning-fast turnaround time & impressive speed to market

Relationships with Diversified Customers



Two Wheeler















Four Wheeler



















Tier 1







Commercial Vehicle





















Relationships with Diversified Customers



Tractor/FES





Defence & Aero Space



Export



















... Strong After Market Exports Presence



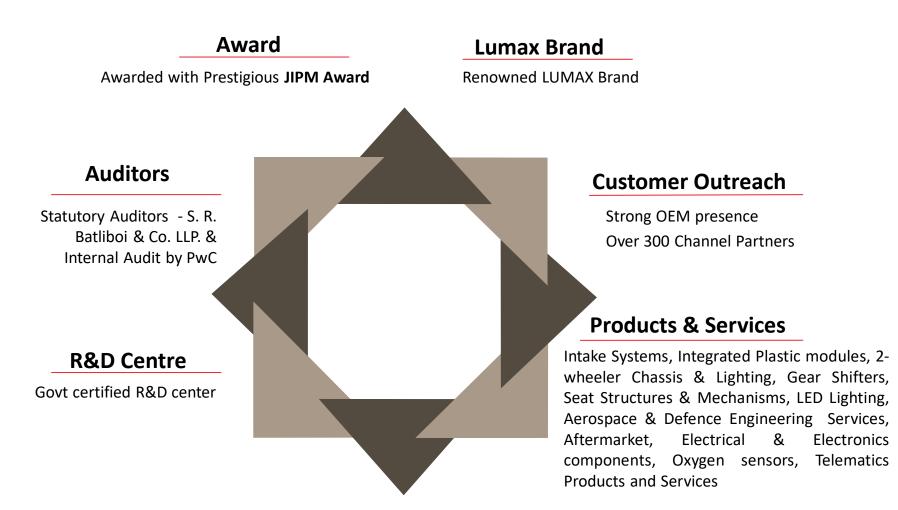


Driving Growth through Diversified Products



Competitive Strengths





Manufacturing Capabilities

Manufacturing Plants with Quality Certifications across India

Partnerships

7 Successful Partnerships with Global Players

Milestones



1981: Lumax Auto Electricals was established to manufacture 2-wheeler Lighting at Bhosari, Maharashtra

1988: Name of the company was changed to Dhanesh Auto Electricals Pvt Limited

1981-90

1997: A Unit was setup in Waluj, Maharashtra to manufacture Chassis

2000: The company was selected as cluster member for TPM activities by Bajaj Auto

1991-2000

2001-2006

2002: Setup the Plant at Chakan, Maharashtra to manufacture 2-wheeler Lighting

2006: Lumax DK Auto Industries Limited became a 100% subsidiary. Name of the company was changed to Lumax Auto Technologies Limited **2007:** Setup Seat frame manufacturing plant in PCNTDA, Bhosari. Maharashtra.

2007-10

JV company with Cornaglia, Italy started as Lumax Cornaglia Auto Technologies Pvt Limited.

Lumax Auto Technologies Limited listed on Stock exchange

2009: Entered a TA with Mannoh Industrial Company, Japan for manufacturing of Gear Shift Lever

2010: Setup a unit at Kala- Amb, HP to manufacture diversified auto components for After Market

Milestones

2011: Setup state-of-the art

Surface Mounted Technology

unit in Manesar, Haryana

2012: Setup the first Robotic

Waluj, Maharashtra. Pantnagar

plant received TPM excellence

Motorcycle Chassis plant in

award from JIPM



2013: Setup a plant at Narsapur, Karnataka to manufacture Moulded parts

Formed JV with Gill Austem LLC, USA to manufacture Seat frames & Mechanism

2014: JV company with Mannoh Industrial Company, Japan

2013-14

started as Lumax Mannoh Allied **Technologies Limited**

2017: Chakan plant received TPM excellence award from JIPM

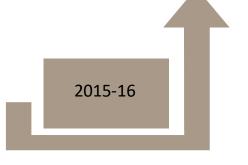
2017

Formed a JV with Ituran Location and Control Limited, Israel to provide Telematics **Products and Services**

Formed a JV with FAE, Spain to manufacture Oxygen Sensors

Set up Assembly facility in Mehsana, Gujarat under LMAT

2011-12



Formed JV with Sipal, Italy for Aerospace & Defence **Engineering services**

2015: Setup another Robotic

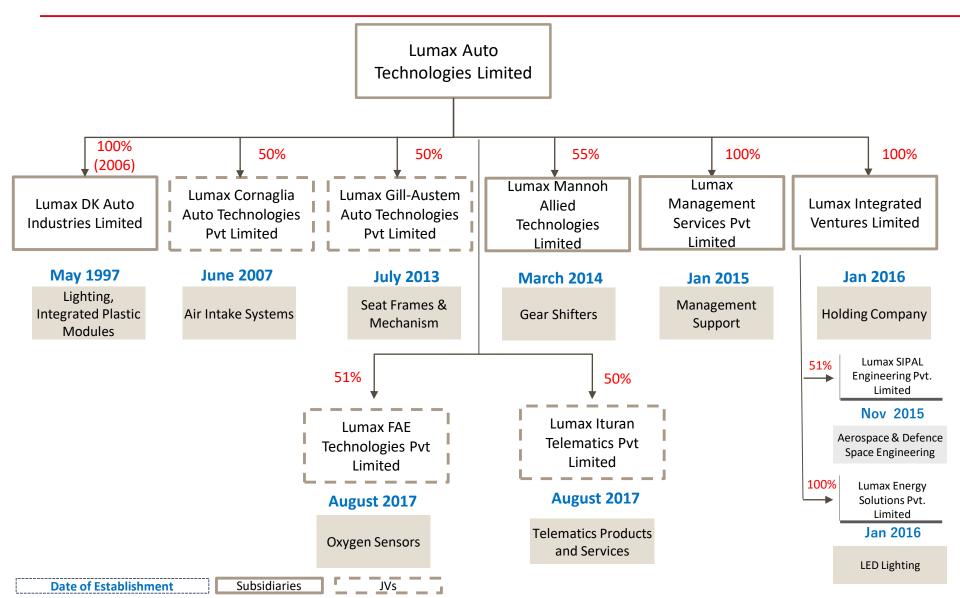
Motorcycle Chassis plant in

Waluj, Maharashtra

2016: Pantnagar plant received TPM consistency award from JIPM

Well defined Corporate Structure





Fostering Partnerships to Deliver Excellence





JV for Emission Systems

Relationship Since 2007

50% in Lumax Cornaglia Auto Technologies Pvt Limited



JV for Gear Shifters

Relationship Since 2008

45% in Lumax Mannoh Allied Technologies Limited



JV for Seat Frames, Structures and Mechanism

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2017

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Israel

JV for Telematics
Products and Services

2017

50% in Lumax Ituran Telematics Pvt Limited

Cater to Diversified Segments





- ✓ Lighting Module(incl. HT/TL/Indicators & Others)
- ✓ Chassis for 2-wheelers
- ✓ Integrated Plastic Modules
- ✓ Oxygen Sensors
- ✓ Telematics Products and Services



- ✓ Gear Shift Lever
- ✓ Intake Systems
- ✓ Seat Frames & Mechanism
- ✓ Integrated Plastic Modules
- ✓ Telematics Products and Services



- ✓ Integrated Plastic Modules
- ✓ Gear Shift Lever
- ✓ Seat Frames & Mechanism
- ✓ Telematics Products and Services

After Market Presence in all Segments

Key Customer Relationships



Four Wheeler



Way of Life!



















Tier 1







Commercial Vehicle









Two Wheeler





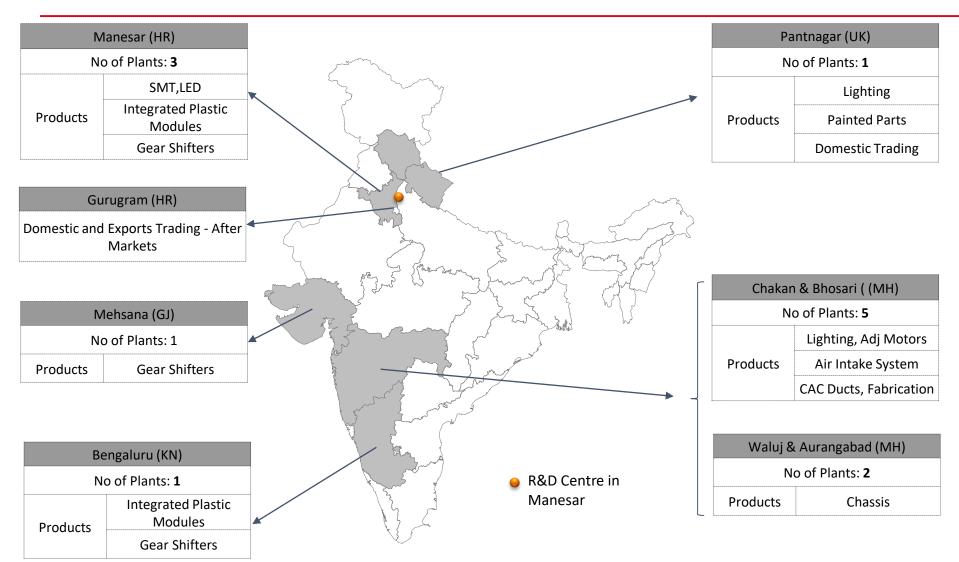
Export





Strategic Locations Close to Customers

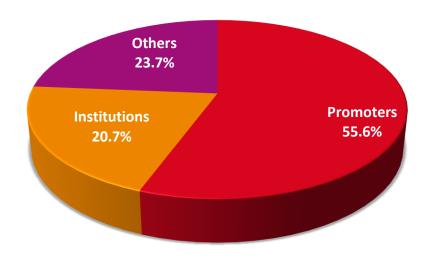




13 Plants in 5 States



Shareholding breakup



Experienced Promoters





Mr. Dhanesh Kumar Jain Chairman

- He is 75 years of age & holds a MBA degree from Delhi university & has successfully completed President Management Program from Harvard Business School
- Over 50 years of experience in the automotive industry in management, operations & administrative roles
- He has held various industry positions
 - ■Past president of ACMA, president suppliers association — Toyota Kirloskar Motors, Chairman of Trade Fairs Committee ACMA, Co-chairman of Regional Committee on Membership of Northern Region CII, Past Chairman of CSR sub-committee of the Northern Region of CII



Mr. Anmol Jain Managing Director

- He is 38 years of age & holds Bachelors in Business Administration in Finance & Supply Chain Management (Double major) from Michigan State University, U.S.A.
- He worked as a Management Trainee with GHSP, U.S.A. & subsequently, joined Lumax Group, in 2000 & has over 17 years of experience
- He has held various positions in Industry associations. He was the National Coordinator of ACMA- YBLF from 2014-16. He was also the Chairman CII Haryana State Council in 2012-13
- He is currently the EC member of Honda Cars India Supplier's Club & Bajaj Auto Vendor Association MC member



Mr. Deepak Jain Director

- He is 43 years of age & is a Business Graduate from Illinois Institute of Technology, USA with specialization in Operations Management & International Business
- He has undergone extensive training at Stanley Co. Limited, U.S.A. & Stanley Electric Co. Limited, Japan. He has over 21 years experience
- He was chairman of ACMA's HR/IR & Skill Development Committee, past chairman of Sustainable Technology Development Committee of ACMA, past National Coordinator of Young Business Leader Forum of ACMA and past president of Supplier's club, Honda Cars India Limited
- He is member of Young President's organization and Entrepreneurs organization. He also holds the position of Chairman of Northern Region of ACMA & Vice President of Toyota Kirloskar Supplier's Association

Supported by Strong Independent Directors



Mr. Sandeep Dinodia



- He is 55 years of age & is a B.Com, LLB, FCA
- He is a practicing Chartered Accountant & designated Partner in SR Dinodia & Co. LLP. He has over 25 years of rich experience in the fields of Assurance, Regulatory & Financial Consulting & has been instrumental in setting up of various enterprises in India with collaboration from International Associations & Companies

Mr. Dhiraj Dhar Gupta



- He is 67 years of age & holds B Com honours from SRCC, Delhi University
- He is an industrialist; Director & Promoter of KSS Abhishek Auto Pvt. Limited, having over 3 decades of experience in auto component manufacturing

Mr. Roop Salotra



- He is 67 years of age & is a Mechanical Engineer, followed by various Management Development programs

Mr. Milap Jain



- He is 66 years of age & holds B.A. (Pol.Sc. Hons.) from Revenshaw College, Cuttack
- He is a retired Indian Revenue Service Officer with 38 years of service. He retired as Chief Commissioner of Delhi, Income Tax Department, Govt. of India. Currently he is a Director of Mahavir International, a NGO

New Directors on the Board



Ms. Diviya Chanana



- She is 44 years of age and she is a Graduate & holds Diploma in Travel and Tourism. She has over 15 years of rich experience in the said field
- She is Executive Director of Damus Travels Private Limited. The Company is engaged in supporting and auxiliary transport activities; activities of travel agencies

Mr. Sanjay Mehta



- He is 50 years of age & is a Chartered Accountant and Company Secretary by qualification. He is associated with the DK Jain Group since last 10 Year and has rich experience of 27 Years in Corporate Finance and Accounts
- He has an excellent background of handling Corporate strategy planning, developing and implementing plans within time and budget goals-creating and funding sustainable, profitable growth

Professional & Experienced Team





Mr. Naval Khanna Corporate Head – Taxation Age: 59 years Experience: 40 years



Mr. Sanjay Mehta Group – Chief Financial Officer Age: 50 years Experience: 27 Years



Mr. Ashish Dubey Chief Financial Officer Age: 50 Years Experience: 27 Years



Mr. B S Bhadauriya
Group – Company Secretary
Age: 53 Years
Experience: 27 Years



Ms. Swapnal Patane Company Secretary Age: 29 years Experience: 6 years



Mr. Sumeet Tandon Corporate Strategy & Business Development Age: 54 Years Experience: 33 Years



Mr. Sandeep Balooja Advisor Age: 60 Years Experience: 38 Years



Ms. Ibha Lal Corporate Head - HR Age: 50 Years Experience: 25 Years



Ms. Priyanka Sharma Corporate Communication & CSR Age: 48 Years Experience: 22 Years



Mr. Atul Jain
Corporate Head - Materials
Age: 48 Years
Experience: 25 Years

Professional & Experienced Team





Mr. Sanjay Bhagat Head After Market Age: 52 years Experience: 28 years



Mr. Rajesh Dubbewar Head Metallic Age: 50 years Experience: 30 years



Mr. Vivek Jakhmola Head Body & Trim Age: 41 years Experience: 20 years



Mr. Gautam Desai Head Emission Age: 48 years Experience: 24 years



Mr. Girish Diwan Head Lumax Sipal Age: 45 years Experience: 21 years

Clear focus on Improving Performance



- 1 Achieve Leadership in India & Set Sight on the Global Market
- The Only Gear Shifter Manufacturer in India to have Localised R&D Capability and Gearing to Access the Global Markets
- Air Intake Systems Increase Presence in Domestic Market & Enhance Customer Outreach
- Seat Frames & 2-Wheeler Chassis Increase Presence in Domestic Market & Enhance Customer Outreach
- 5 Diversification All Diversifications Planned in Future to be under LATL
- 6 Ramping-up "After Market Business" to see Accelerated Growth
- 7 Benefits from BS VI



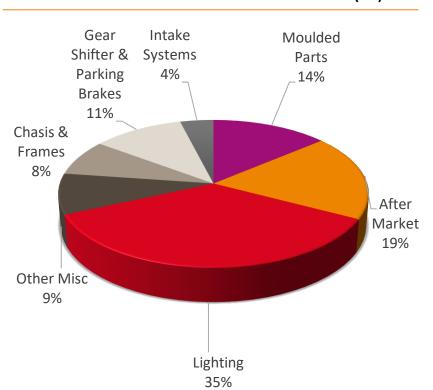
Financial Performance



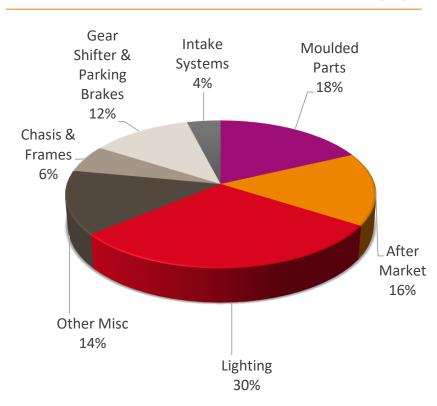
Product-wise Revenue FY17 & 9MFY18



Product-wise Revenue mix FY17 (%)



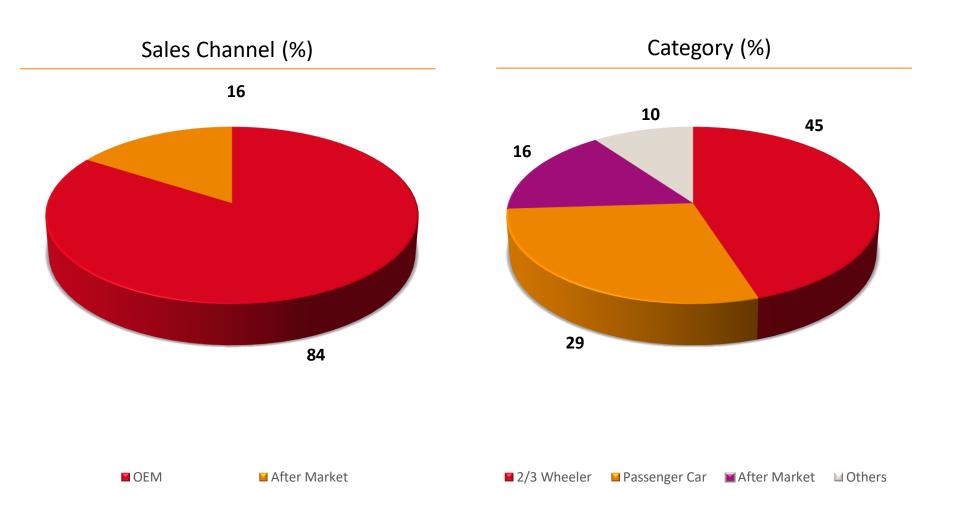
Product-wise Revenue mix 9MFY18 (%)



Seat frames and seat mechanisms (in LGAT) are not part of consolidated sales as per IND AS

Segmental Revenue Break-Up 9MFY18



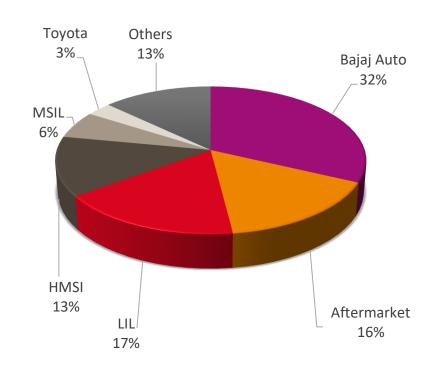




Client-wise Revenue mix FY17 (%)

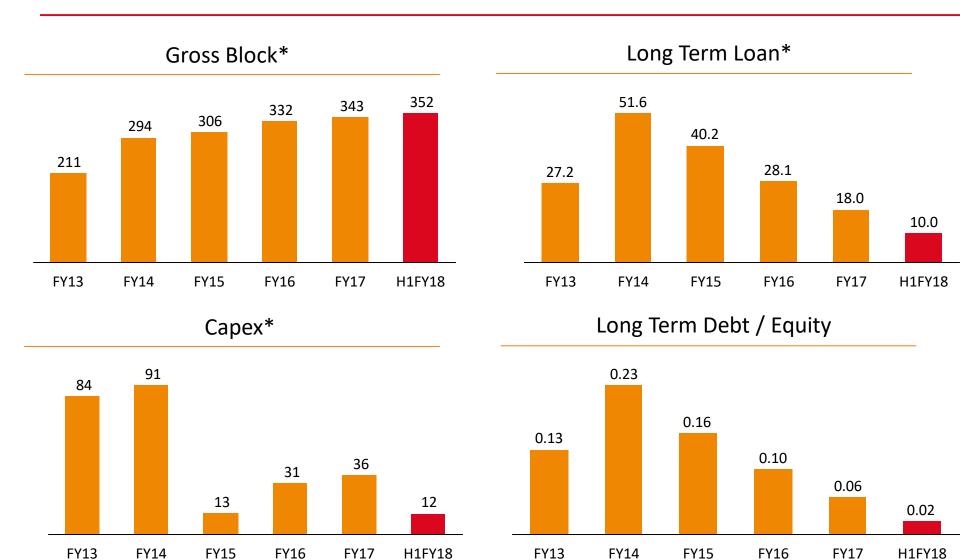
others 14%. Toyota 2%_ Bajaj Auto 38% MSIL 6% HMSI 9% LIL 12% Aftermarkets 19%

Client-wise Revenue mix 9MFY18 (%)



Expansion funded through Internal Accruals

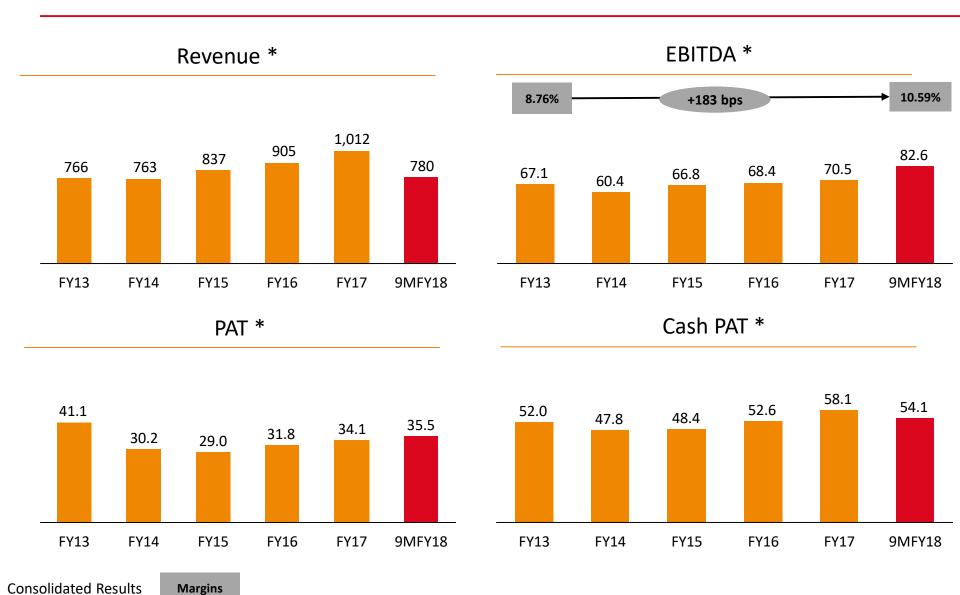




Consolidated Results

Revenue & Return Ratios

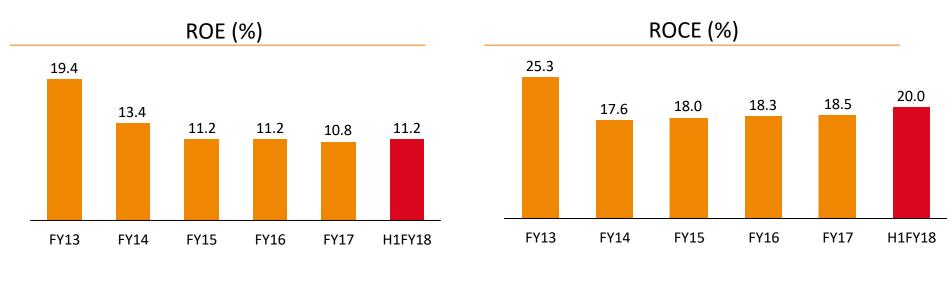


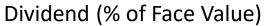


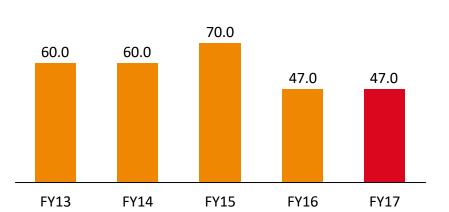
*Rs. Crores * Financials as per Indian Gaap as IND AS adopted for the first time wef 01.04.2017

Return Ratios

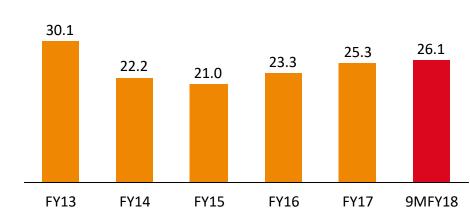






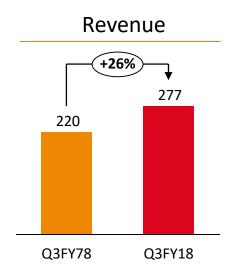


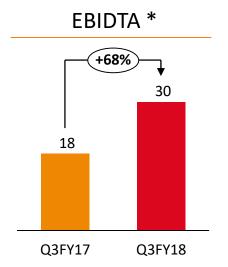
EPS (in Rs.)

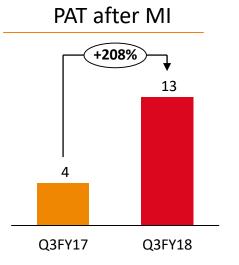


Quarterly Performance Highlights^

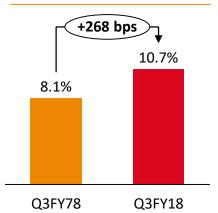




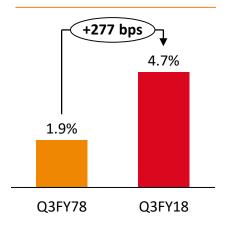




EBIDTA Margin (%)



PAT after MI Margin (%)



In Rs. Crores

Consolidated P&L Statement*



Particulars (Rs. in crores)	Q3 FY18	Q3 FY17	YoY	9M FY18	9M FY17	YoY
Net Revenue from Operations	277.22	220.12	25.9%	779.89	741.98	5.1%
Raw Material Consumption	191.49	157.13		543.16	530.51	
Employee Expenses	28.47	24.44		81.52	72.72	
Other Expenses	29.32	22.25		81.83	80.09	
Profit of JV	-0.96	0.63		0.65	2.13	
EBITDA (Including other Income)	29.76	17.73	67.9%	82.63	67.65	22.1%
EBITDA (%)	10.7%	8.1%		10.6%	9.1%	
Depreciation	6.38	6.07		18.57	17.59	
Finance Cost	0.60	0.92		1.95	2.79	
Exceptional Item Gain / (Loss)	0.00	-3.22		0.00	-3.22	
Profit before Tax	22.78	7.51	203.3%	62.11	44.04	41.0%
Tax	7.89	1.80		20.54	12.06	
PAT (Before MI)	14.89	5.71	160.6%	41.57	31.97	30.0%
Minority Interest	1.87	1.48		6.05	4.22	
PAT (After MI)	13.02	4.23	207.8%	35.52	27.75	28.0%
PAT (%)	4.7%	1.9%		4.6%	3.7%	
Earning Per share (EPS)	9.55	3.10		26.05	20.36	

* Financials as per Ind AS

Consolidated Balance Sheet*



Equity & Liabilities (Rs. in crores)	Sep-17	Mar-17
Equity	403.50	393.36
Equity share capital	13.63	13.63
other equity	363.20	355.95
Non Controlling Interest	26.67	23.78
Non-current liabilities	27.97	26.12
Financial Liabilities		
Borrowing	3.01	1.41
Net employee defined benefit liabilities	7.46	6.72
Deferred tax Liabilities (tax)	17.50	17.99
Current liabilities	273.80	206.65
Financial liabilities		
Borrowing	12.57	19.99
Trade payable	206.53	140.92
other current financial liabilities	13.49	19.83
other current Liabilities	31.23	19.69
provisions	0.08	0.00
Current tax Liabilities (Net)	4.59	1.64
Net employee defined benefit liabilities	5.32	4.58
Total Liabilities	705.27	626.14

Assets (Rs. in crores)	Sep-17	Mar-17
Non-current assets	361.66	360.12
Property, Plant & Equipment	224.59	225.27
Capital Work in progress	17.70	14.04
Intangible assets	2.51	2.89
Investment property	19.59	20.03
Investment In Joint Venture	8.94	7.34
Financial Assets		
Investments	70.38	77.60
Loans	0.03	0.21
Others	3.28	3.11
Other non current assets	13.28	8.49
Deferred tax assets(Net)	1.36	1.15
Current assets	343.61	266.02
Inventories	62.90	55.37
Financial Assets		
Loans	0.85	0.54
Trade receivables	225.40	156.13
cash & cash Equivalent	9.52	21.04
other bank balance	27.37	19.21
Other financial assets	1.03	0.38
Assets classified as held for distribution	0.02	0.09
Other current assets	16.53	13.27
Total Assets	705.27	626.14

* Financials as per Ind AS 38









Award – LATL Chakan Plant, Received JIPM Award for TPM Excellence, Category B on 23rd March 2017





Award –Supplier Convention

Received from HMSI on 17th February 2017





Award –Lumax Mannoh awarded for efforts made for VA-VE from Maruti Suzuki on 8th May 2017







Lumax DK Received "2nd Runner-up Award" at 3rd BAL/BAVA KAIZEN competition, Pantnagar on 23rd Feb 2017





Award for Excellence in Consistent TPM Commitment

State-of-the-Art Manufacturing Facilities







State-of-the-Art Manufacturing Facilities







State-of-the-Art Manufacturing Facilities







CSR Initiatives







Health



Towards its endeavour to give back to society, the group has taken various initiatives towards Education of the underprivileged. Four schools in the NCR region, close to its facilities have been adopted, starting with improving its infrastructure, to facilitating the annual fee so as to ensure a conducive environment for learning and continuity in education.

Also provide support towards maintaining good health of the community around its facilities.

Education





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