

## **EARNINGS RELEASE: FY 2010-11 and Q4 2010-11**

# Strong Finish to a Transformational Year for Network18 Television Business Revenues Cross Rs. 1,100 Crores - Operating Profits Up 9x Digital and eCommerce Business Net Revenues Cross Rs. 200 Crores

New Delhi, May 30, 2011 - Network18 Group today announced its results for the Financial Year 2010-11 and the last quarter of the year ended March 31, 2011.

#### Key Highlights for FY2010-11 and Q4 2010-11

- Consolidated revenues for the year 2010-11 stood at Rs. 1,484 crores for the year, up 21%, compared to the last year, 2009-10 (adjusted for the sale of Infomedia's BPO unit). Consolidated revenues for the fourth quarter were Rs. 406 crores, up 15% over the corresponding quarter last year.
- Network18 delivered a robust operating profit (EBITDA) of Rs. 48 crores for the year, compared to an operational loss of Rs. 61 crores in the last year, signaling that the investments in the various operating businesses over the last few years are on track to deliver on their potential.
- Our Television Business turned in a sterling performance as reported revenues grew to Rs. 1,110 crores, a growth of 23% over last year, crossing a thousand crores for the first time. Operating Profit (EBITDA) surged to Rs. 135 crores for the year from Rs. 15 crores in the last year.
- We consolidated our market leadership positions across all our business segments.
  - Television News and Entertainment 6/9 TV channels were No 1 for the year
  - Digital and eCommerce Network 18 is the largest Indian digital media company globally as per the Comscore World Report – March 2011 and our eCommerce properties continue to build on their market leadership.

Announcing the results, Raghav Bahl, Managing Director, Network18 said that, "2010-11 was a decisive year for the group. I am delighted to report to our stakeholders that we returned to profitability, signaling the onset of a new growth phase in the group's journey with our Television and Digital businesses performing to our expectations. The 'Scheme of Arrangement' that we announced during the year, aimed at optimization of our group companies was recently approved by the Honourable High Court. This will allow us to further consolidate our leadership position and continue on our strong profitable growth trajectory."

Commenting on the results for the year, Haresh Chawla, Group CEO, said,"FY 2010-11 was a great year and our various businesses — News, Entertainment and Digital; performed well on all parameters — advertising revenues, profit margins and market share. We expect our growth to be further strengthened over the next year by an expected uptick in our subscription revenues and increased momentum in our emerging digital businesses."

#### **NETWORK18 – KEY HIGHLIGHTS**

#### **Television Business**

- I. Business News Operations continued to grow smartly over the year revenues increased by 12% and operating profits increased by 74% (FY11 over FY10).
  - Revenues grew to Rs. 306 crores for the full year FY11 (compared to Rs. 273 crores in FY10). Revenues for the quarter stood at Rs. 95 crores FY11, a growth of over 13% as compared to Rs. 84 crores in FY10.
  - Operating profit increased to Rs. 87 crores in FY11 from Rs. 50 crores in FY10; operating profit margin stood at 28%. Operating profit for Q4FY11 stood at Rs. 28 crores, up 27% as compared to Rs. 22 crores in the corresponding quarter last year.
  - Our Business News Channels CNBC TV18 and CNBC Awaaz continued to be market leaders with 59% market share during the year. They were also the leading news channels in their respective categories on Budget Day 2011.
- II. Our Entertainment Business Viacom18 continued on its strong growth trajectory through FY11 and turned in handsome operating profits as against a loss last year.
  - FY11 revenues on a reported basis stood at Rs. 1,104 crores, up 32% against Rs. 834 crores in FY10.
  - The company turned profitable with an operating profit of Rs. 120 crores up sharply compared to a loss of Rs. 31 crores last year. Profit After Tax (PAT) increased to Rs. 85 crores for FY11 on the back of 11% operating margins.
  - In Q4 FY2011, our revenues stood at Rs. 271 crores and operating profits at Rs. 21 crores; a growth of over 21% in revenues over the corresponding quarter last year.
  - Colors continued its strong performance in the Hindi GEC space during the year maintaining its joint market leadership position in prime time. The channel delivered strong ratings across programming categories: Reality, Movies and Fiction.
  - MTV and Nick maintained their market leadership in the youth and kids genres respectively. Nick became the No. 1 kids channel in India after launching feeds in two additional languages -Tamil and Telugu in April 2010.
- III. In the General News Operations, CNN IBN maintained its leadership position as the channel of choice for English audiences in a competitive market and there was strong ratings traction at IBN7. Revenues grew steadily at 17% for the year.
  - FY11 revenues on a reported basis stood at Rs. 244 crores, up 17% against Rs. 210 crores in FY10.
  - Q4 FY11 revenues stood at Rs. 69 crores against Rs. 55 crores in Q4 FY10, up 24%.



IV.Our subscription revenues which stood at approximately 10% of the total revenues for FY2010-11 should exhibit strong growth in the current financial year. SUN18 Media Services, our distribution arm, has made significant headway in negotiating long term contracts with DTH companies and cable companies/operators.

### V. Performance of New TV18 in FY11 (Pro forma) – Comparison with last year (FY10)

		FY11			FY10		% Gro	wth
All figures in Rs. Crores unless stated otherwise	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA
Television	1,110	135	12%	906	15	2%	23%	793%
News	<i>558</i>	<i>75</i>	13%	489	<i>31</i>	6%	14%	143%
Business News	306	87	28%	273	50	18%	12%	74%
General News	252	(12)	-5%	216	(19)	-9%	17%	
Entertainment (50%)	<i>552</i>	60	11%	417	(16)	-4%	32%	

### **Filmed Entertainment**

Viacom18 Motion Pictures made its debut in Q4 FY2011 with the release of 'Tanu Weds Manu' (post the acquisition of TIFC by Viacom18 in Q4 FY11). 'Tanu Weds Manu' released in the middle of the Cricket World Cup season opened to full houses and was declared a blockbuster.



#### **Digital Business - Content**

- I. Web18 recorded 16% revenue growth (FY11 over FY10) and broke even in FY11.
  - FY11 revenues of Rs. 85 crores (against Rs. 73 crores in FY10). Revenues for Q4FY11 stood at Rs. 25 crores.
  - Moneycontrol.com and In.com, continued to be market leaders in their categories financial portal and horizontal respectively and registered rapid growth in the number of unique visitors. Moneycontrol.com had its best month ever in February 2011 with over 17.9 MM total visits for the month as per Comscore.
  - Bookmyshow.com continued its strong revenue growth momentum.
- II. Newswire18 had a profitable FY2011 with 20% revenue growth (Rs. 39 crores in FY2011 compared to Rs. 33 crores in FY2010). The operating profit stood at Rs. 2 crores for the full year.

#### **Digital Business - eCommerce**

HomeShop18 continued to scale steadily across all key operating parameters and launched focused initiatives delivering 'customer service excellence' across all touch points. An integrated marketing campaign to enhance reach and brand salience was initiated and it continued winning various industry accolades through the year.

- Orders executed during the year grew by over 33% and we launched over 1000 new products through 2010-11.
- www.homeshop18.com was re-launched in FY2011 and has broken into the top 3 league among ecommerce sites in India as per the Comscore data with over a million unique visitors in March 2011.

#### Capital 18

Capital18 investee companies continued their growth momentum and consolidated revenues stood at  $\sim$  Rs. 142 crores (excluding revenues from DEN)\* during the year (a growth of 38% compared to FY10).

Note: We are reporting the financials only as per the current structure in this quarter as we are yet to receive requisite approvals for the proposed scheme of arrangement.

\*Our stake in DEN is held as an investment in our books.



# **Network18 Media & Investments Limited** Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

(Rs. Cr)

2) Web18     25     23     22     85     73       3) Newswire18     10     9     10     39     33		(NS, CI)	0.1	00	<b>5</b> 77	<b>F</b> \/
Revenues	Particulars		_			
Revenues   Media Operations		2010-11	2009-10	2010-11		
1   Revenues   Media Operations	Pevenues	406	300	407		
a) Television Eighteen India Ltd (As published)		700	333	407	1,404	1,275
Depth						
1) News Operations		178	192	147	590	553
3) Newswire18		95	84	79	306	273
## A) Infomedia18	2) Web18	25	23	22	85	<i>73</i>
b) ibn18 Broadcast Limited (As published)   206   169   236   804   605   c) Homeshop18 (Unlisted Subsidiary)   13   16   17   71   51   d) TIFC (Listed Subsidiary)   26   23   24   93   92   Fire (Unlisted Subsidiary)   26   23   24   93   92   Fire (Disted Subsidiary)   26   23   24   93   92   Fire (Disted Subsidiary)   26   23   24   93   92   Fire (Unlisted Subsidiary)   26   23   24   93   92   Fire (Unlisted Subsidiary)   26   23   24   93   92   Fire (Unlisted Subsidiary)   26   29   13   13   34   33   II : Revenues from Investment Activities   0   0   0   0   0   0   0   0   0	3) Newswire18	10	9	10	39	33
c) Homeshop18 (Unlisted Subsidiary)         13         16         17         71         51           d) TIFC (Listed Subsidiary)         26         23         24         93         92           f) Events, Sports & Advisory (Divisions)         17         13         13         44         33           II: Revenues from Investment Activities         0         0         0         0         0           III: Less - Inter Company Revenues         (35)         (59)         (29)         (119)         (145)           Operating Expense         398         395         374         1,436         1,336           Operating Profit         8         4         33         48         (61)           Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Profit After Tax (before Minority Intere	4) Infomedia18	48	<i>76</i>	36	160	174
d) TIFC (Listed Subsidiary)	b) ibn18 Broadcast Limited (As published)	206	169	236	804	605
Exemplain	c) Homeshop18 (Unlisted Subsidiary)	13	16	17	71	51
f) Events, Sports & Advisory (Divisions)         17         13         13         44         33           II: Revenues from Investment Activities         0         0         0         0         0           III: Less - Inter Company Revenues         (35)         (59)         (29)         (119)         (145)           Operating Expense         398         395         374         1,436         1,336           Operating Profit         8         4         33         48         (61)           Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62)           Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)	d) TIFC (Listed Subsidiary)		44		0	88
II : Revenues from Investment Activities   0   0   0   0   0   0   0   0   0	e) Setpro18 (Unlisted Subsidiary)	26	23	24	93	92
III : Less - Inter Company Revenues   (35)   (59)   (29)   (119)   (145)	f) Events, Sports & Advisory (Divisions)	17	13	13	44	33
Operating Expense         398         395         374         1,436         1,336           Operating Profit         8         4         33         48         (61)           Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62)           Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Prior Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76 </td <td>II : Revenues from Investment Activities</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	II : Revenues from Investment Activities	0	0	0	0	0
Operating Profit         8         4         33         48         (61)           Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62)           Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Proor period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations         (54)         (15)         80         (79)         (264)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         1 <td>III : Less - Inter Company Revenues</td> <td>(35)</td> <td>(59)</td> <td>(29)</td> <td>(119)</td> <td>(145)</td>	III : Less - Inter Company Revenues	(35)	(59)	(29)	(119)	(145)
Operating Profit         8         4         33         48         (61)           Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62)           Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Proor period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations         (54)         (15)         80         (79)         (264)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         1 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Operating Margin         2%         0%         8%         3%         -5%           Depreciation         14         18         16         62         71           Interest (Net)         (22)         6         (25)         (101)         (62)           Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations	Operating Expense	398	395	374	1,436	1,336
Depreciation	Operating Profit	8	4	33	48	(61)
Interest (Net)	Operating Margin	2%	0%	8%	3%	-5%
Interest (Net)						
Non Recurring Income (Net of Expenditure)         (14)         (6)         95         82         (66)           Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net	Depreciation	14	18	16	62	71
Pre-operative expenses of AETN18         (1)         0         0         (1)         0           Prior period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)	Interest (Net)	(22)	6	(25)	(101)	(62)
Prior period and exceptional items         (1)         1         1         (11)         0           Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)	Non Recurring Income (Net of Expenditure)	(14)	(6)	95	82	(66)
Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)	Pre-operative expenses of AETN18	(1)	0	0	(1)	0
ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)	Prior period and exceptional items	(1)	1	1	(11)	0
ESOP Charge Out & Exchange Fluctuations         (43)         (13)         87         (45)         (260)           Provision for Current Tax/FBT         11         2         7         34         5           Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)						
Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)         (54)         (15)         80         (79)         (264)           Minority Interest         (15)         (26)         4         (51)         (152)           Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)		(43)	(13)	87	(45)	(260)
ESOP charge out & Exchange Fluctuations)       (54)       (15)       80       (79)       (264)         Minority Interest       (15)       (26)       4       (51)       (152)         Profit After Tax and Minority Interest       (38)       11       76       (28)       (113)         ESOP charge out & Exchange Fluctuations       1       4       3       9       17         Profit After ESOP Charge Out & Exchange Fluctuations       (39)       7       72       (37)       (130)         Provision for Deferred tax       5       (0)       (7)       (0)       5         Net Profit After Deferred Tax       (44)       7       79       (37)       (134)	Provision for Current Tax/FBT	11	2	7	34	5
Minority Interest       (15)       (26)       4       (51)       (152)         Profit After Tax and Minority Interest       (38)       11       76       (28)       (113)         ESOP charge out & Exchange Fluctuations       1       4       3       9       17         Profit After ESOP Charge Out & Exchange Fluctuations       (39)       7       72       (37)       (130)         Provision for Deferred tax       5       (0)       (7)       (0)       5         Net Profit After Deferred Tax       (44)       7       79       (37)       (134)		(54)	(15)	80	(79)	(264)
Profit After Tax and Minority Interest         (38)         11         76         (28)         (113)           ESOP charge out & Exchange Fluctuations         1         4         3         9         17           Profit After ESOP Charge Out & Exchange Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)	Minority Interest	(15)	(26)	4	(51)	(152)
ESOP charge out & Exchange Fluctuations       1       4       3       9       17         Profit After ESOP Charge Out & Exchange Fluctuations       (39)       7       72       (37)       (130)         Provision for Deferred tax       5       (0)       (7)       (0)       5         Net Profit After Deferred Tax       (44)       7       79       (37)       (134)	•	` '	` '	76	` '	
Fluctuations         (39)         7         72         (37)         (130)           Provision for Deferred tax         5         (0)         (7)         (0)         5           Net Profit After Deferred Tax         (44)         7         79         (37)         (134)			4	3	` '	
Net Profit After Deferred Tax (44) 7 79 (37) (134)		(39)	7	72	(37)	(130)
Net Profit After Deferred Tax (44) 7 79 (37) (134)	Provision for Deferred tax	5	(0)	(7)	(0)	5
		(44)	` '	` '	` '	
	Paid up Equity Share Capital	` '	57	57	` ′	

\*Note: Consolidation of TIFC now happens in ibn18.



# Network18 Media & Investments Limited Standalone Financial Performance for the Year Ended 31<sup>st</sup> March, 2011 (Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
				Audited	Audited
Revenues	15	13	11	40	33
Operating Expense	19	16	13	53	43
Operating Profit/Loss	(4)	(3)	(2)	(13)	(10)
Operating Margin/Loss	-28%	0%	-21%	-33%	-31%
Depreciation	(0)	0	0	1	1
Interest (Net)	(11)	(12)	(13)	(54)	(28)
Non Recurring Income / (Expenditure)	0	0	0	0	0
Total Profit Before Tax	(15)	(16)	(16)	(67)	(39)
Provision for Current Tax/FBT	(1)	0	0	(1)	0
ESOP Chargeout	1	1	1	3	5
Provision for Deferred tax	0	0	0	0	0
Net Profit After Deferred Tax	(14)	(17)	(17)	(69)	(45)
Paid up Equity Share Capital	59	57	58	59	57

#### **NET DEBT POSITION TABLE**

All Values in Rs. Cr	Gross Debt		Gross Deht		Net Debt			Net Debt Net of Working Capital				
	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	31, 31, 31,		Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010
Network18	1,773	1,704	2,111	773	783	1,251	1,001	921	860	83	233	307
TV18	733	765	1,087	75	119	521	657	646	566	353	341	227
IBN18	551	384	472	220	102	257	330	281	215	(192)	(44)	93

Note: Numbers are for the consolidated entities.



## **ibn18 BROADCAST LIMITED**

(Listed Subsidiary of Network18)

# I. Strong Year with consolidated operating profit surging to Rs. 47 crores, as against a loss of Rs. 29 crores in FY10.

- Consolidated Revenues stood at Rs. 804 crores during the year FY11 up 33% from Rs. 605 crores in FY10 on a reported basis.
- Operating Profits surged to Rs. 48 crores during the year (from a loss of Rs. 29 crores in FY10) driven by strong profitability in our Entertainment Business.
- In Q4 FY2011, our consolidated revenues stood at Rs. 206 crores and operating profits at Rs. 8 crores; a growth of over 22% in revenues over the corresponding quarter last year.

# II. Our Entertainment Business - Viacom18 continued on its strong growth trajectory through FY11 and turned in handsome operating profits as against a loss last year.

- FY11 revenues on a reported basis stood at Rs. 1104 crores, up 32% against Rs. 834 crores in FY10.
- The company turned profitable with an operating profit of Rs. 120 crores up sharply compared to a loss of Rs. 31 crores last year. Profit After Tax (PAT) increased to Rs. 85 crores for FY11 on the back of 11% operating margins.
- In Q4 FY2011, our revenues stood at Rs. 271 crores and operating profits at Rs. 21 crores; a growth of over 21% in revenues over the corresponding quarter last year.
- Colors continued its strong performance in the Hindi GEC space during the year maintaining its joint market leadership position in prime time. The channel delivered strong ratings across programming categories: Reality, Movies and Fiction.
- MTV and Nick maintained their market leadership in the youth and kids genres respectively. Nick became the No. 1 kids channel in India after launching feeds in two additional languages -Tamil and Telugu in April 2010.

# III. In the General News Operations, CNN IBN maintained its leadership position as the channel of choice for English audiences in a competitive market and there was strong ratings traction at IBN7. Revenues grew steadily at 17% for the year.

- FY11 revenues on a reported basis stood at Rs. 244 crores, up 17% against Rs. 210 crores in FY10.
- Q4 FY11 revenues stood at Rs. 69 crores against Rs. 55 crores in Q4 FY10, up 24%.



- IV.ibn Lokmat continued on a growth trajectory revenues in FY11 increased 19% over FY10.
- V. Our subscription revenues which stood at approximately 10% of the total revenues for FY2010-11 should exhibit strong growth in the current financial year. SUN18 Media Services, our distribution arm, has made significant headway in negotiating long term contracts with DTH companies and cable companies/operators.

# VI.Performance of New TV18 in FY11 (Pro forma) – Comparison with last year (FY10)

		FY11			FY10		% Gro	wth
All figures in Rs. Crores unless stated otherwise	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA
Television	1,110	135	12%	906	15	2%	23%	793%
News	<i>558</i>	<i>75</i>	13%	489	31	6%	14%	143%
Business News	306	87	28%	273	50	18%	12%	74%
General News	252	(12)	-5%	216	(19)	-9%	17%	
Entertainment (50%)	<i>552</i>	60	11%	417	(16)	-4%	32%	



## ibn18 Broadcast Limited Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

(Rs. Cr)

Particulars	ibn18 Consolidated	ibn18 Consolidated	ibn18 Consolidated	ibn18 Consolidated	ibn18 Consolidated
	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
				Audited	Audited
Income					
Income from Operations	206	169	236	804	605
Total	206	169	236	804	605
Expenditure					
Production, administrative and other costs	167	138	173	637	523
Personnel expenses	31	28	31	120	111
Total	198	166	204	757	634
EBITDA	8	3	32	48	(29)
EBITDA Margin	4%	2%	14%	6%	-5%
Other income	2	0	2	9	2
Depreciation	4	5	5	18	19
Interest and financial charges	14	15	15	51	48
Profit Before Tax and Exceptional Items	(8)	(17)	16	(12)	(94)
Exceptional income	0	0	0	0	52
Exceptional expense	0	6	0	0	66
Pre-operative expenses of AETN18	1	0	0	1	0
Profit/(Loss) before tax & ESOP	(8)	(22)	16	(13)	(108)
Provision for taxes (Fringe benefit tax)	5	0	(4)	4	0
ESOP Cost	0	0	0	0	2
Profit/(Loss) after tax before associate loss	(13)	(22)	20	(17)	(110)

#### Notes:

- $1.\ ibn18$  Consolidated Nos. includes 100% of ibn18 Standalone and 50% share of Viacom18 and 50% share of IBN Lokmat accounted for line-by-line in the JV method.
- 2. Consolidated figure may not match the sum of ibn18 Standalone, 50% of Viacom18 and 50% of IBN Lokmat on account of smaller subsidiaries not shown above.
- 3. Viacom18 numbers include subsidiaries.
- 4. From Q3 FY11, TIFC is consolidated in Viacom18.



# Viacom18 Financial Performance for the Year Ended 31<sup>st</sup> March, 2011 (Rs. Cr)

	Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
					Audited	Audited
Inc	come					
	Income from Operations	271	221	323	1,104	834
	Total	271	221	323	1,104	834
Exp	penditure					
	Production, administrative and other costs	233	184	253	913	781
	Personnel expenses	18	20	19	72	84
	Total	251	204	272	985	865
EB:	ITDA	21	17	51	120	(31)
EB:	ITDA Margin	8%	8%	16%	11%	-4%
	Other income	1	1	0	1	2
	Depreciation	2	2	2	8	8
	Interest and financial charges	5	1	11	19	6
Pro	ofit/(Loss) before tax & ESOP	14	15	37	94	(43)
Pro	vision for taxes (Fringe benefit tax)	9	0	(8)	9	0
Pro she	ofit/(Loss) after tax carried to balance	4	15	46	85	(43)



# **ibn18 Broadcast Limited** Standalone Financial Performance for the Year Ended 31<sup>st</sup> March, 2011 (Rs. Cr)

# Standalone ibn18 comprises CNN IBN + IBN7

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
				Audited	Audited
Income					
Income from News operations	69	55	72	244	210
Total	69	55	72	244	210
Expenditure					
Production, administrative and other costs	47	44	44	170	153
Personnel expenses	21	17	20	80	69
Total	69	62	64	250	222
EBITDA	0	(6)	8	(5)	(12)
EBITDA Margin	0%	-12%	11%	-2%	-6%
Other income	2	0	2	8	3
Depreciation	2	3	3	12	13
Interest and financial charges	11	14	9	40	43
Profit Before Tax And Exceptional Items	(11)	(22)	(1)	(49)	(66)
Exceptional income	0	0	0	0	52
Exceptional expense (Impairment of ibn18 M)	0	6	0	0	66
Profit/(Loss) before tax & ESOP	(11)	(28)	(1)	(49)	(80)
Provision for taxes (FBT)	0	0	0	0	0
ESOP Cost	0	0	0	0	2
Profit/(Loss) after tax carried to balance sheet	(11)	(29)	(1)	(49)	(82)



# **IBN Lokmat** Financial Performance for the Year Ended 31<sup>st</sup> March, 2011 (Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
				Audited	Audited
Income					
Income from News Operations	3	5	5	16	13
Total	3	5	5	16	13
Expenditure					
Production, administrative and other costs	6	5	5	21	20
Personnel expenses	2	2	2	8	8
Total	8	8	7	29	27
EBITDA	(5)	(3)	(2)	(14)	(14)
Other income	0	0	0	0	0
Depreciation	1	1	1	4	4
Interest and financial charges	1	1	1	2	3
Profit/(Loss) before tax & ESOP	(6)	(4)	(3)	(20)	(21)
Provision for taxes (FBT)	0	0	0	0	0
Profit/(Loss) after tax carried to balance sheet	(6)	(4)	(3)	(20)	(21)

#### **NET DEBT POSITION TABLE**

All Values in Rs. Cr	G	ross Del	bt	Cash & Equivalents (Liquid Mutual Funds)			Net Debt			Net Debt Net of Working Capital		
	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar Dec Mar 31, 31, 31, 2011 2010 2010		Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	
TV18	733	765	1,087	75	119	521	657	646	566	353	341	227
IBN18	551	384	472	220	102	257	330	281	215	(192)	(44)	93

Note: Numbers mentioned above are for the consolidated entities.



#### TELEVISION EIGHTEEN INDIA LIMITED

(A Listed Subsidiary of Network18)

# I. Strong Year with consolidated operating profit at Rs. 63 crores, a growth of over 240% compared to FY2010.

- Revenues grew to Rs. 590 crores during the year (from Rs. 553 crores in FY10) on a reported basis; 12% growth in News Operations and 16% growth in Digital Operations.
- Operating Profits grew to Rs. 63 crores during the year (from Rs. 26 crores in FY10) driven by continued strong profitability in our Business News Operations; we continue to invest in building our Digital Businesses in Infomedia18 and Web18.
- Q4 FY2011, traditionally our strongest quarter continued its robust performance with consolidated revenues at Rs. 178 crores and operating profits at Rs. 25 crores; a growth of over 20% sequentially quarter on quarter.

# II. Business News Operations continued to grow smartly over the year - revenues increased by 12% and operating profits increased by 74% (FY11 over FY10).

- Revenues grew to Rs. 306 crores for the full year FY11 (compared to Rs. 273 crores in FY10). Revenues for the quarter stood at Rs. 95 crores FY11, a growth of over 13% as compared to Rs. 84 crores in FY10.
- Operating profit increased to Rs. 87 crores in FY11 from Rs. 50 crores in FY10; operating profit margin stood at 28%. Operating profit for Q4FY11 stood at Rs. 28 crores, up 27% as compared to Rs. 22 crores in the corresponding quarter last year.
- Our Business News Channels CNBC TV18 and CNBC Awaaz continued to be market leaders with 59% market share during the year. They were also the leading news channels in their respective categories on Budget Day 2011.

# III. Web18 recorded 16% revenue growth (FY11 over FY10) and broke even in FY11.

- FY11 revenues of Rs. 85 crores (against Rs. 73 crores in FY10). Revenues for Q4FY11 stood at Rs. 25 crores.
- Moneycontrol.com and In.com, continued to be market leaders in their categories financial portal and horizontal respectively and registered rapid growth in the number of unique visitors. Moneycontrol.com had its best month ever in February 2011 with over 17.9 MM total visits for the month as per Comscore.
- Bookmyshow.com continued its strong revenue growth momentum.

- IV.Newswire18 had a profitable FY2011 with 20% revenue growth (Rs. 39 crores in FY2011 compared to Rs. 33 crores in FY2010). The operating profit stood at Rs. 2 crores for the full year.
- V. Infomedia18 and other print operations recorded revenues of Rs. 160 crores in FY11 registering a healthy growth when compared to FY10 (adjusted for the sale of the BPO operations).
  - Forbes Life (a premiere lifestyle publication), the Hindi edition of our popular auto magazine Overdrive and Noise Factory (a magazine targeted at the youth) were some of our most notable launches during the year.
  - Infomedia Yellow pages, our flagship product and a super brand for three years continued to grow steadily.
- VI.Capital18 investee companies continued their growth momentum and consolidated revenues stood at ~ Rs. 142 crores (excluding revenues from DEN)\* during the year (a growth of 38% compared to FY10).

# VII. Performance of New TV18 in FY11 (Pro forma) – Comparison with last year (FY10)

		FY11			FY10		% Growth		
All figures in Rs. Crores unless stated otherwise	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA	EBITDA Margin %	Revenues	EBITDA	
Television	1,110	135	12%	906	15	2%	23%	793%	
News	<i>558</i>	<i>75</i>	13%	489	31	6%	14%	143%	
Business News	306	87	28%	273	50	18%	12%	74%	
General News	252	(12)	-5%	216	(19)	-9%	17%		
Entertainment (50%)	<i>552</i>	60	11%	417	(16)	-4%	32%		

<sup>\*</sup>Our stake in DEN is held as an investment in our books.



# **Television Eighteen India Limited:** Consolidated Financial Performance for the Year Ended 31st March, 2011

(Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10
				Audited	Audited
Revenues	178	192	146	590	553

# **Part I: News Operations**

(Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10	
				Audited	Audited	
Revenues: News Operations	95	84	79	306	273	
Operating Expense	67	62	56	219	223	
Operating Profit	28	22	23	87	50	
Operating Margin	29%	26%	29%	28%	18%	
Other Income		22			22	
Depreciation	4	4	6	19	20	
Interest (Net)	2	(17)	0	(3)	(89)	
Prior Period and Exceptional Items	0	0		0	(4)	
Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations	26	22	17	65	(41)	
Provision for Current Tax/FBT	7	0	4	20	0	
Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)	19	22	13	45	(41)	
Minority Interest		0	0	0	0	
Share in Loss of Associates		0	0	0	0	
Profit After Tax and Minority Interest	19	22	13	45	(41)	
ESOP charge out & Exchange Fluctuations	1	(2)	0	1	13	
Profit After ESOP Charge Out & Exchange Fluctuations	18	24	13	44	(55)	
Provision for Deferred Tax	1	0	1	5	5	
Net Profit After Deferred Tax	17	24	12	39	(60)	



# Television Eighteen India Limited: Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

#### Part II: Web18

(Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10	
				Audited	Audited	
Revenues: Operations	25	23	22	85	73	
		0				
Operating Expense	22	20	22	84	82	
Operating Profit	3	2	0	1	(9)	
Operating Margin	12%	0%	0%	1%	-13%	

# Television Eighteen India Limited: Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

# Part III: Newswire18

(Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10	
				Audited	Audited	
Revenues: Operations	10	9	10	39	33	
Operating Expense	10	8	9	37	31	
Operating Profit	0	1	1	2	2	
Operating Margin	0%	0%	10%	5%	6%	



# Television Eighteen India Limited: Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

# Part IV: Infomedia18 (and other print operations)

(Rs. Cr)

Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10	
				Audited	Audited	
Revenues: Operations	48	76	35	160	174	
Operating Expense	54	80	40	187	191	
Operating Profit	(6)	(4)	(5)	(27)	(17)	
Operating Margin	-13%	0%	-14%	-17%	-10%	
Depreciation	1	2	1	6	8	
Interest (Net)	(1)	(2)	(1)	(3)	(9)	
Total Profit Before Tax and Minority Interest	(8)	(7)	(7)	(36)	(34)	
Prior Period and Exceptional items	2	0	0	11	0	
Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations	(10)	(7)	(7)	(47)	(34)	
Provision for Current Tax/FBT	0	0	0	1	1	
Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)	(10)	(7)	(7)	(48)	(34)	
Minority Interest	0	(10)	0	(7)	(16)	
Profit After Tax and Minority Interest	(10)	2	(7)	(41)	(18)	
ESOP charge out & Exchange Fluctuations	0	(7)	1	1	(14)	
Profit After ESOP Charge Out & Exchange Fluctuations	(10)	9	(8)	(42)	(4)	
Provision for Deferred Tax	0	(1)	0	0	(1)	
Net Profit after Deferred Tax	(10)	10	(8)	(42)	(4)	

Note: Digital18 revenues and expenses have been consolidated in Infomedia.



# Television Eighteen India Limited: Consolidated Financial Performance for the Year Ended 31<sup>st</sup> March, 2011

(Rs. Cr)

	(RS. CF)										
Particulars	Q4 2010-11	Q4 2009-10	Q3 2010-11	FY 2010-11	FY 2009-10						
				Audited	Audited						
Revenues	178	192	146	590	553						
Operating Expense (incl CNBC revenue share)	153	171	127	527	527						
Operating Profit	25	22	19	63	26						
Operating Margin	14%	0%	13%	11%	0%						
Other Income	0	22	0	0	22						
Depreciation	9	12	11	40	49						
Interest (Net)	1	(19)	0	(7)	(101)						
Prior Period and Exceptional items	2	0	0	11	(9)						
Total Profit Before Tax, Minority Interest, ESOP Charge Out & Exchange Fluctuations	15	12	8	5	(112)						
Provision for Current Tax/FBT	8	1	4	22	2						
Profit After Tax (before Minority Interest, ESOP charge out & Exchange Fluctuations)	7	12	4	(17)	(114)						
Minority Interest	0	(17)	0	8	(24)						
Share in Loss of associates	(3)	(6)	4	(4)	(23)						
Profits After Tax and Minority Interest (before ESOP charge out)	4	23	8	(13)	(113)						
ESOP charge out & Exchange Fluctuations	1	(8)	1	2	0						
Profit After ESOP Charge Out & Exchange Fluctuations	3	31	7	(15)	(113)						
Provision for Deferred Tax	2	(0)	1	6	5						
Net Profit After Deferred Tax	1	31	6	(21)	(117)						
Paid up Equity Share Capital	91	90	91	91	90						

#### **NET DEBT POSITION TABLE**

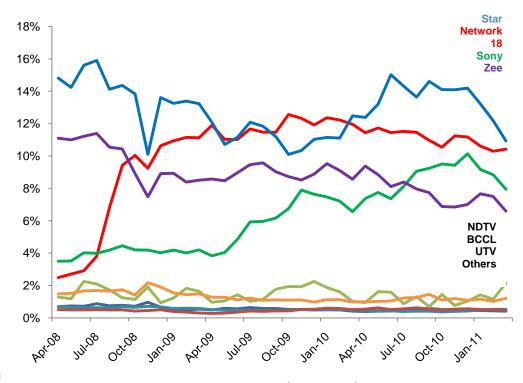
NET DEBT POSITION TABLE												
All Values in Rs. Cr	G	ross De	bt	Cash & Equivalents (Liquid Mutual Funds)		Net Debt			Net Debt Net of Working Capital			
	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010	Mar 31, 2011	Dec 31, 2010	Mar 31, 2010
TV18	733	765	1,087	75	119	521	657	646	566	353	341	227
IBN18	551	384	472	220	102	257	330	281	215	(192)	(44)	93

Note: Numbers mentioned above are for the consolidated entities.



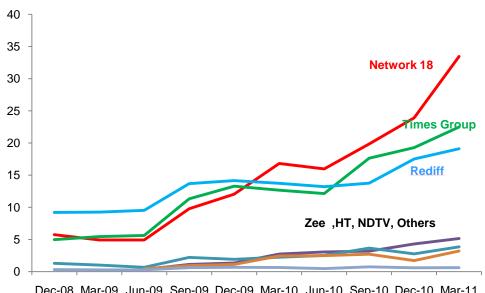
### **APPENDIX – Key Highlights and Market Share Trends**

**Network18: Leadership across Television** 



Source: TAM, Market Share; Market: HSM, Time Period: 1st Apr'08-31st Mar'11, Genres Where We Operate

### Network18: Leadership across Digital

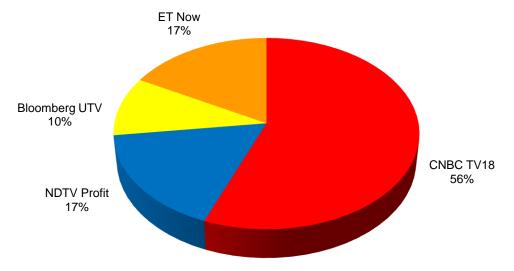


Dec-08 Mar-09 Jun-09 Sep-09 Dec-09 Mar-10 Jun-10 Sep-10 Dec-10 Mar-11

Source: Comscore World Report, March 2011



**CNBC-TV18: Continuing Leadership in English Business News** 



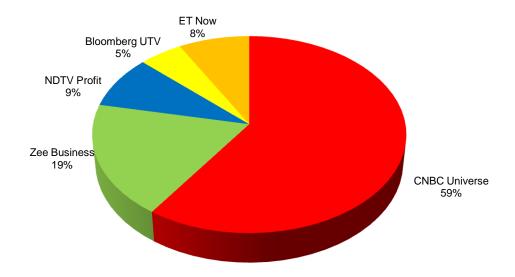
Source: TAM, Market Share, TG: CS AB Male 25+, Market: HSM, Time Period: 1st Apr'10- 31st Mar'11, All Days 0600-2400 hrs

**CNBC AWAAZ: India's No 1 Hindi Business News Channel** 



Source: TAM, Market Share, TG: CS AB Male 25+, Market: HSM, Time Period: 1st Apr'10- 31st Mar'11, All Days 0600-2400 hrs

### CNBC TV18 and CNBC AWAAZ - Continuing to Dominate Business News

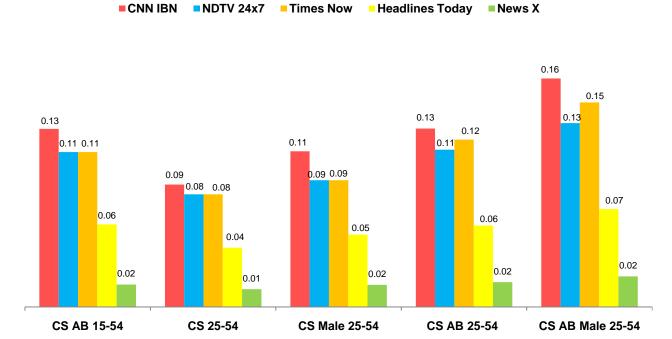


Source: TAM, Market Share, TG: CS AB Male 25+, Market: All India, Time Period: 1st Apr'10-31st Mar'11, All Days 0600-2400 hrs

**Out of Home:** Please note that the existing TV viewership measurement mechanisms though essential do not capture the actual audience delivery for a media platform like CNBC TV18 and CNBC AWAAZ. The CNBC TV18 and CNBC AWAAZ services have a large out of home (OOH) viewership especially in corporate offices, institutions, business areas, markets, etc. We believe that the reach of the CNBC Universe is much higher when the above OOH viewership is taken into account.

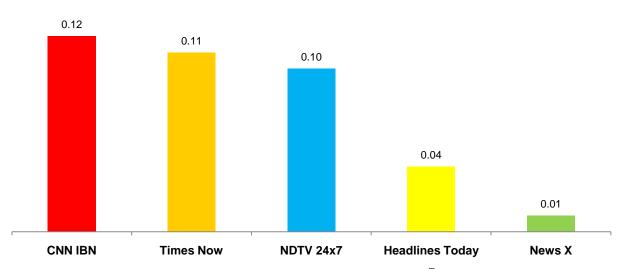


### **CNN-IBN: A Favourite among Indian Audiences**



Source: TAM, Channel Share, Market: All India, Time Period: 1st Apr'10- 31st Mar'11, All Days 0600-2400 hrs

CNN-IBN: Continued Market Leadership on the Days That Matter Budget Day - 2011



Source: TAM, Market Share, TG: CS 15+, Market: All India, Time Period: 28th Feb 2011, All Days 0600-2400 hrs



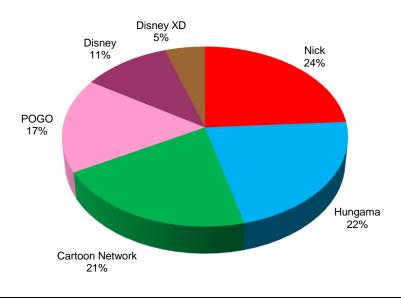
#### MTV: India's No 1 Youth Brand

- MTV Is The Only Youth Channel In The Top 15 Channels Across Hindi Speaking Markets In India.
- MTV Dominates The Youth Entertainment Category In The Country
- MTV Launched A Complete Bouquet Of Shows Catering To Multiple Youth Passions Ranging From Music, Romance, News And Humor and MTV Programming Went Beyond Just Television, To Bring The MTV Experience To Its Core Audience

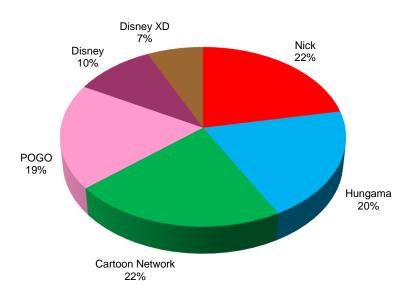




NICK: India's No. 1 Kids Channel



Source: TAM; Relative Market Share: HSM; TG: CS 4-14 ABC; Period: April 2010 - March 2011, Time: 0700-2200Hrs.



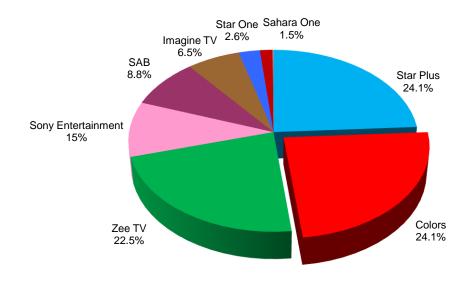
Source: TAM; Relative Market Share: All India; TG: CS 4-14 ABC; Period: April 2010 - March 2011, Time: 0700-2200Hrs.

No. 1 in Both Hindi Speaking Markets and All India

Top 2 Shows in the Category are those of Nick: 'Ninja Hattori' and 'Oggy and the Cockroaches'

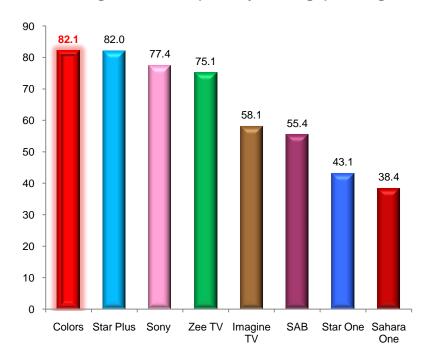


**COLORS - The Preferred Choice for General Entertainment in India** 



Source: TAM; Hindi Speaking Markets; TG: CS 4+; FY2011: Prime Time Share 2000-2359 hrs, All Days

**COLORS – Highest Reach (Weekly Average) among GECs** 



Source: TAM; Hindi Speaking Markets; TG: CS 4+; Q4 FY2011



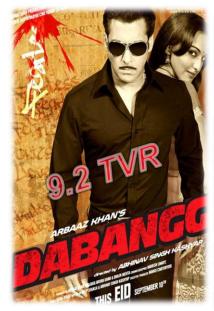
### **COLORS - Robust Performance across Fiction, Reality and Movies**







No. 1 Fiction Shows In Their Respective Slots
Colors Was No. 1 In 4 of the 7 Prime Time Slots (2000-2330 Hrs) Through 2010-11







3 Of the 5 Top Movie Premieres in FY2011 Were On Colors



Bigg Boss Season 4 had the highest average TVRs across seasons The Grand Finale delivering a TRP of 6.7



#### **INVESTOR COMMUNICATION:**

Network18's ongoing investor communication endeavors to adopt best international practices and the quarterly investor updates are designed to regularly provide detailed information to investors. Each update covers information pertaining to the reporting period under review. If you would like to get a sequential and continued perspective on the company this report should be read along with the updates sent out earlier. The previous updates can be accessed on request from the contact persons mentioned below, or from the company's website www.network18online.com. This update covers the company's financial performance for FY 2010-11.

For further information on Business and Operations, please contact:

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For further information on financials, please contact:

R D S Bawa, Group CFO, Network18 Tel # 0120-4341700; Fax # 0120-4324110; e-mail: rds.bawa@network18online.com

Further information on the company is available on its website www.network18online.com



























