

June 11, 2020

The National Stock Exchange of India Ltd. Exchange Plaza Bandra-Kurla Complex Bandra (E), Mumbai-400 051.

Dear Sir/Madam,

Sub: Presentation to Investor/Analyst Meet

Corporate Office
Redington (India) Limited
Redington House Centre Point,
Plot. Nos. 8 & 11 (SP)
Thiru.Vi.Ka Industrial Estate,
Guindy, Chennai- 600032. INDIA

Tel: +91 44 4224 3353 Fax: +91 44 2225 3799

CIN: L52599TN1961PLC028758 www.redingtongroup.com

This is further to our letter dated June 8, 2020 on the Investor/Analyst call scheduled today.

Pursuant to Regulation 30(2) and 46(2)(o) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith a copy of Investor Presentation that will be shared with the Analysts/Investors.

The same will be uploaded on our website www.redingtongroup.com

We request you to kindly take the above information on record.

Thanking you,

Very Truly Yours,

M. Muthukumarasamy Company Secretary

Cc: BSE Limited Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001

REDINGTON (INDIA) LIMITED

Q4FY20 Earnings Presentation

March 2020

Disclaimer

This presentation contains "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Redington India Limited's future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Redington India Limited undertakes no obligation to periodically revise any forward looking statements to reflect future / likely events or circumstances.

Covid 19 Update

Impact of Covid 19 on Q4FY20 revenues

India Distribution: ~ Rs 800 crs

META : ~ US\$ 110 Mil

• SSA : ~ US\$ 27 Mil

Operational & Other Updates

- <u>Vendor Narrative</u>: Vendors continue to hold the view that from Q2FY21 onwards, it should be business as usual
- <u>ProConnect Update:</u> With green and orange zones opening up, we were able to operate ~70% of Warehouses, which increased through the month of May'20. With further easing, we are able to *operate all warehouses* currently
- Office resumption/Work from Home: Resumption in a phased manner from May 2nd week onwards; Work from Home is successful and ably supported by our IT backbone
- <u>CSR Initiatives:</u> Over 63,000 beneficiaries in the sections like Migrant & Casual workers, Elderly care, Hospital Support, Special child, SCM/IT Sector
- 3D Printing For Covid: Partnered with HP for 3D printing 12 different parts for over 10,000 ventilators through our 3D printing facility "Visuali"

REDINGTON's PLAYBOOK – THE 7 C's		
Cash Flow	Sufficient cash to take care of all operational expenses for atleast 1-2 quarters	
Collections	Reasonable collections in both India and overseas	
Costs	Aim to cut costs to the tune of 70% of the growth rate decline expected in revenues	
Customers	Structured financial support for partners with Good customer base, Strong business practices and Healthy payment track-record	
Contracts	 Observed voluntary credit extension & other support from vendors Extension / staggered payment obtained from most vendors 	
Controls	 No automatic clearance of expenses, Emphasis on quick cash cycle, Set hard limits for capital for all biz, Strict action on defaults, Deferment of capex to H2FY21 Implementation & Monitoring team for WFH 	
Communication	Periodical communication by leadership at every level with employees, vendors, channel partners, bankers, etc	

Financial Highlights

- Q4FY20 On a Global basis, Revenue grew by 0.5% while EBITDA degrew by 11% and PAT degrew by 29%
 - Global Distribution Revenue grew by 1%, EBITDA grew by 4% and PAT degrew by 3%
 - India Revenue degrew by 7%, EBITDA degrew by 38% and PAT degrew by 74%
 - Overseas Revenue grew by 5%, EBITDA grew by 8% and PAT degrew by 14%
- FY20 On a Global basis, Revenue grew by 11%, EBITDA grew by 10% and PAT grew by 1%
 - Global Distribution Revenue grew by 11%, EBITDA grew by 17% and PAT grew by 20%
 - India Revenue grew by 10%, EBITDA grew by 2% and PAT degrew by 16%
 - Overseas Revenue grew by 11%, EBITDA grew by 17% and PAT grew by 10%
 - Revenue Landmark: Crossed Rs.50,000 crs in revenues in FY20
- Strong positive FCF generation of Rs. 1,267 crs for Q4FY20 and Rs.967 crs for FY20
- On a Global basis, WC days for Q4FY20 is 30 days and FY20 is 31 days
- On a Global basis, **ROCE** is **16.3%** in Q4FY20 and **18.1%** in FY20
- Gross Debt to Equity is at 0.54x and Net Debt to Equity is at 0.03x

Financial Highlights

India Distribution business

- During the quarter, India Distribution business degrew Revenues by 7%, EBITDA degrew by 4% but grew PAT sharply by 33% led by Mobility biz
- Reduction in Opex and savings in interest cost has led to improved PAT performance
- Working capital has been reduced to 33 days in Q4FY20 vs 43 days in Q4FY19
- Strong positive FCF generated by India operations

ProConnect business

- During the quarter, ProConnect revenues declined by 12% YoY and registered loss at EBITDA and PAT level
- Impact on the profitability is on account of :
 - Continued slowdown in Logistics industry
 - Impact of Covid 19 in the second half of Mar'2020
 - Provision of Rs.20.7 crs on outstanding trade advances on behalf of subsidiary company
 - Impairment to the tune of Rs.3.6 crs taken on investment into subsidiary company

Financial Highlights

Overseas business

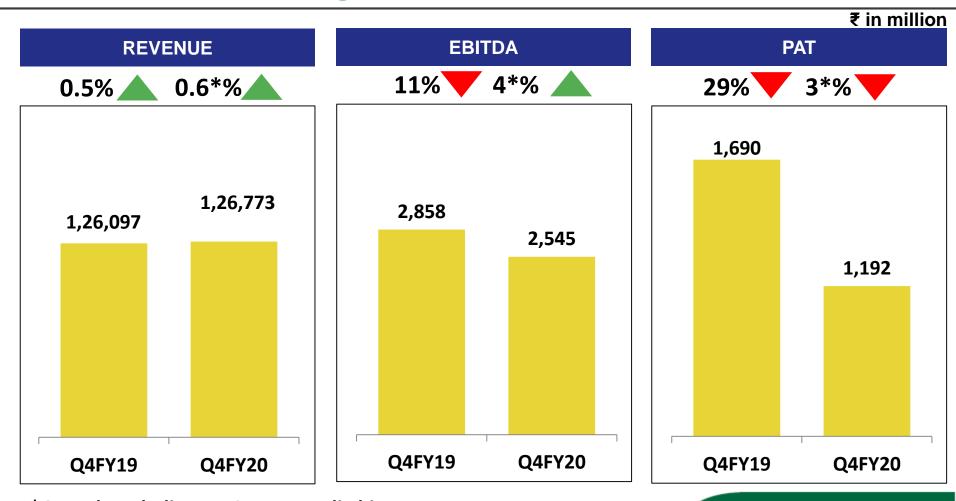
- During the quarter,
 - Inspite of Covid 19 situation, Overseas business registered growth in revenues and EBITDA, driven by
 Mobility segment
 - Overseas business continues to maintain working capital at 29 days
 - Overseas business generated positive FCF
 - Arena (Turkey) continues its strong performance by registering double digit growth in both revenues and
 PBT level



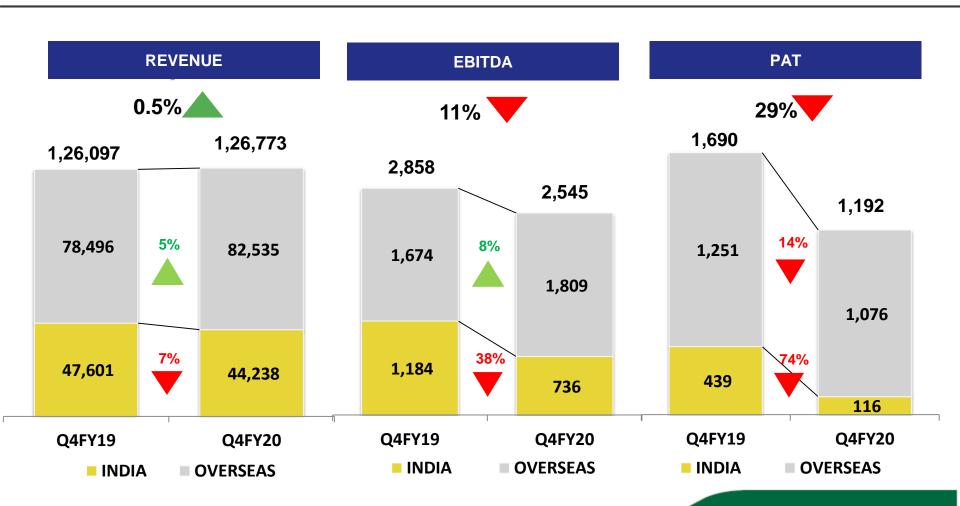
Q4FY20 Highlights

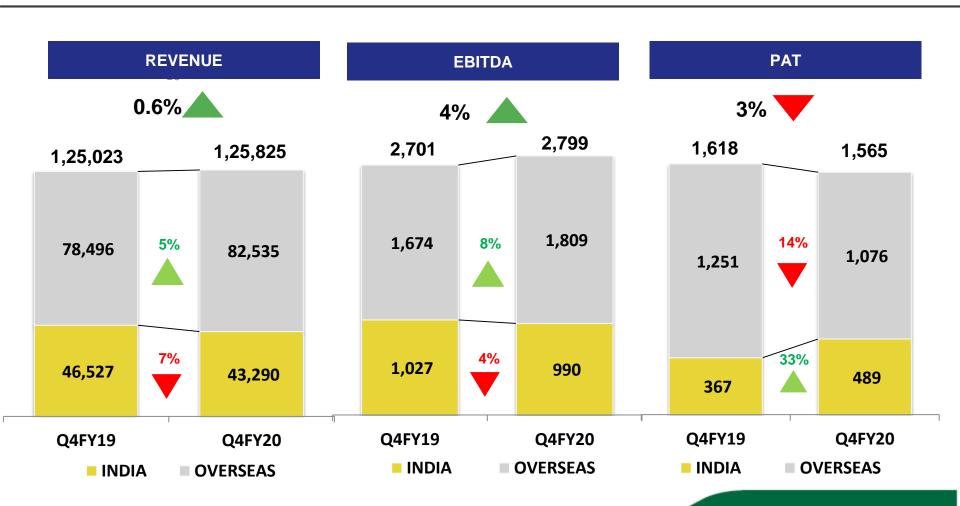


Q4FY20 – Redington Global

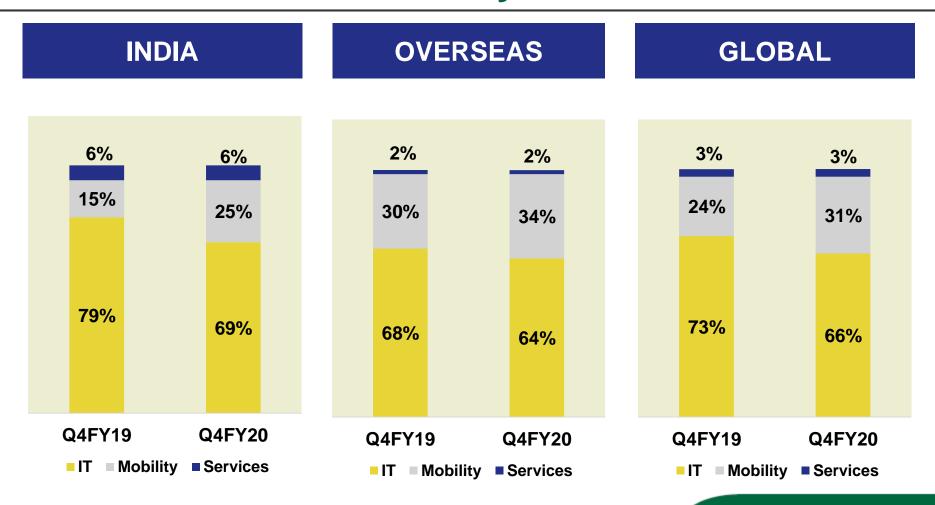


^{*}Growth excluding ProConnect India biz

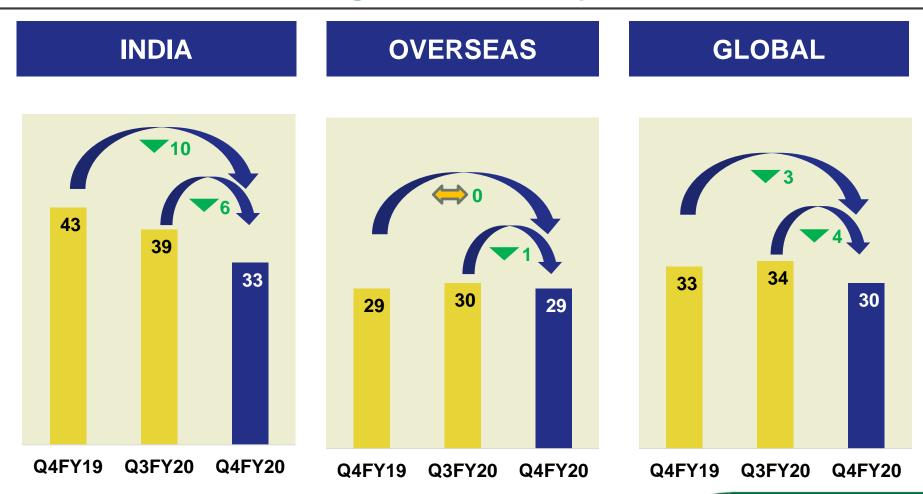




Q4FY20 – Performance by Vertical

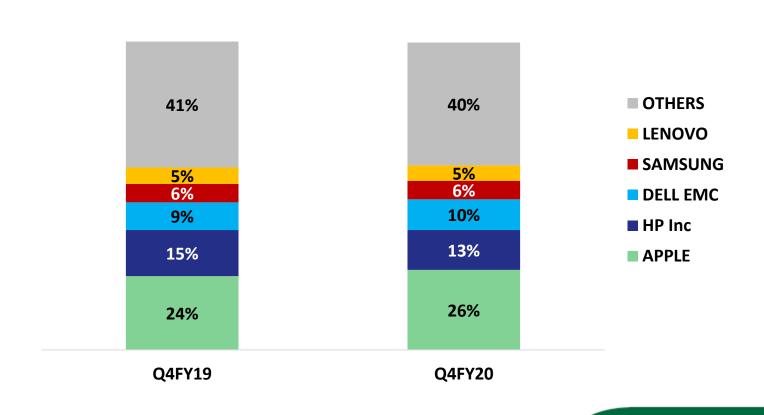


Q4FY20 – Working Capital Days



Q4FY20 – Redington Global's Top 5 Vendors

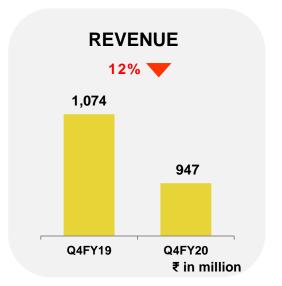


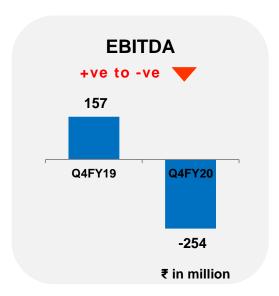


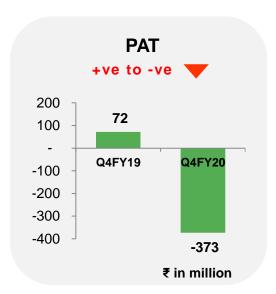
Q4FY20 - ProConnect India

- PCS degrew revenues by 12% YoY
- Impact on account of continued slowdown in Logistics industry accentuated further by Covid lockdown, Provision of Rs.207 mn on Advances on behalf of subsidiary company and impairment of Rs.36 mn on investment in a subsidiary company







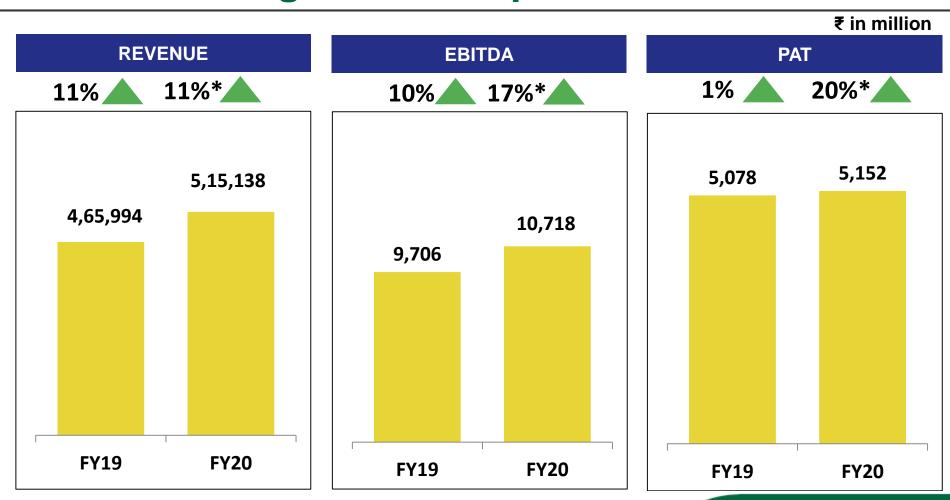




FY20 Performance

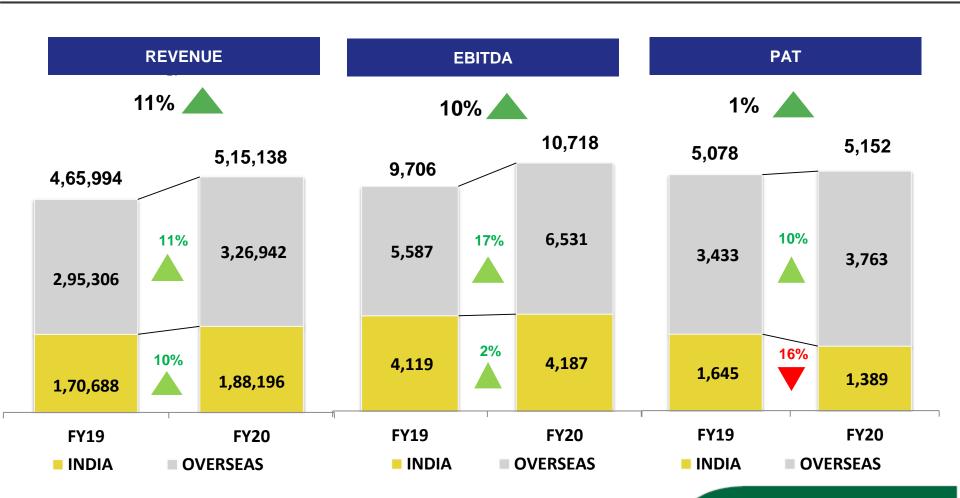


FY20 – Redington Global performance

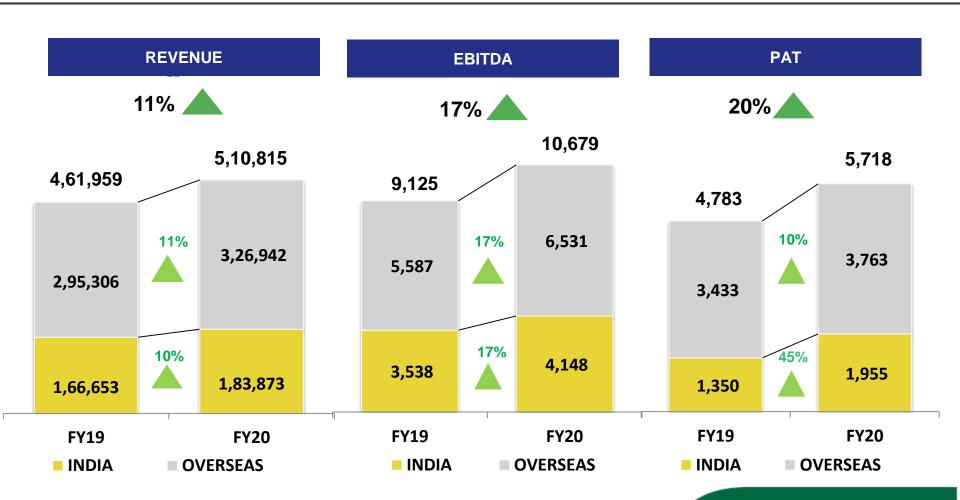


^{*}Growth excluding ProConnect India biz

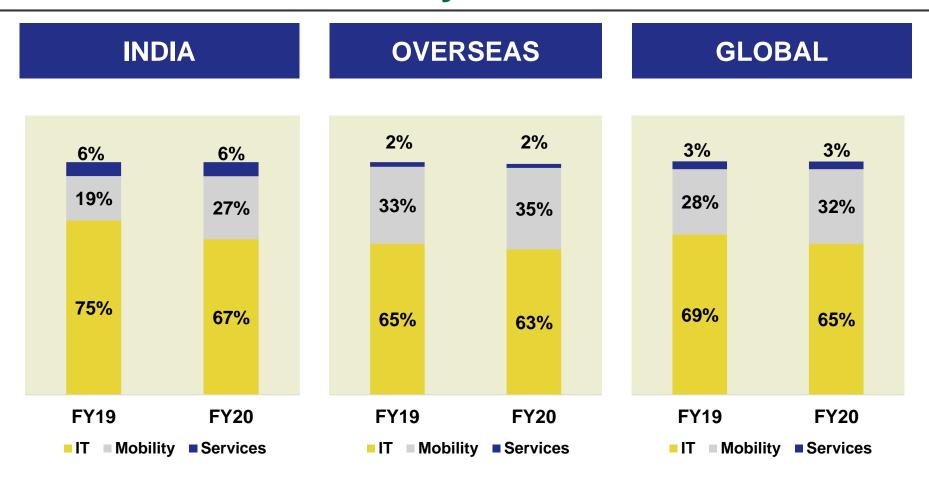
FY20 – Performance by Market



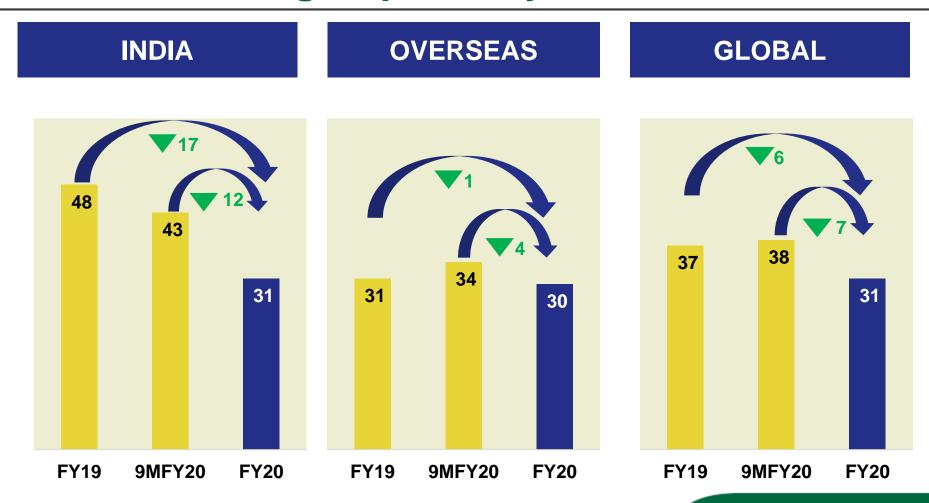
FY20 – Excluding ProConnect India



FY20 - Performance by Vertical



FY20 – Working Capital Days



Redington Global: Cash Flow Statement

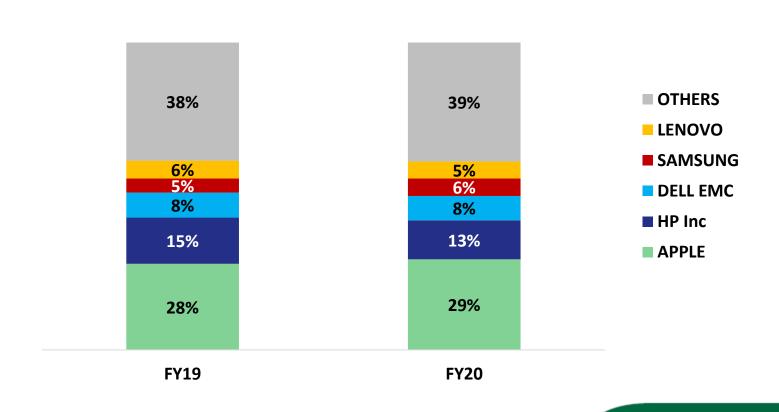
Particulars	FY20	9MFY20	FY19
Profit Before Taxation	6,923	5,262	6,233
Non-cash items	2,612	1,892	1,956
Outflow of Finance Cost	1,954	1,486	1,805
Changes in Working Capital	5,756	(6,630)	2,907
Direct Tax Paid	(1,845)	(1,344)	(2,010)
Net Cash Flow from Operations	15,400	666	10,891
Capex	(838)	(390)	(828)
Dividend	(2,964)	(1,871)	(1,179)
Outflow of Finance Cost	(1,927)	(1,409)	(1,822)
Free Cashflow	9,671	(3,004)	7,062

Redington Global : Balance Sheet

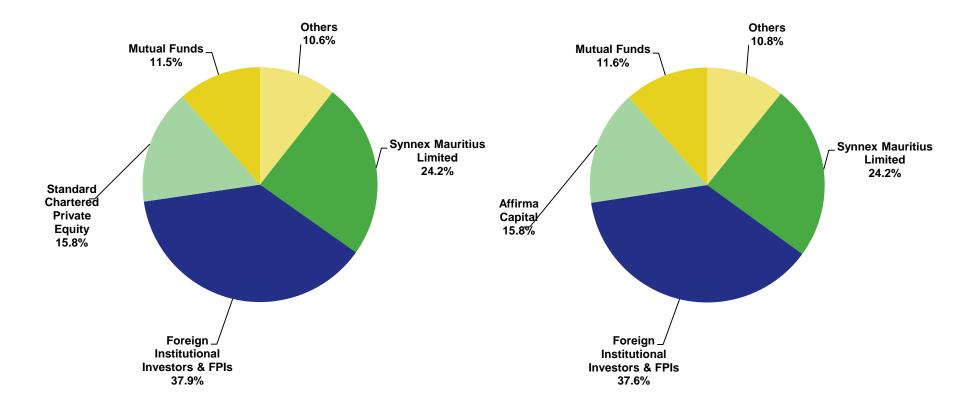
Particulars	31-MAR-20	31-MAR-19
Source:		
Networth	43,089	39,060
Net Debt	1,603	10,612
Minority Interest	3,813	3,446
Total	48,505	53,118
Application:		
Fixed Assets	4,773	4,701
Goodwill	184	220
Right to Use Assets	2,303	-
Net Assets	41,245	48,197
Total	48,505	53,118

FY20 – Redington Global's Top 5 Vendors





Shareholding Pattern



Dec-2019 Mar-2020



Investor Contacts

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Redington (India) Limited
SPL Guindy House, 95 Mount Road,
Guindy, Chennai 600 032
https://www.redingtongroup.com

Sowmiya M
Senior Manager – Investor Relations
sowmiya.manickam@redington.co.in



Corporate Presentation

March 2020



WHO ARE WE?

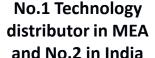
A prominent L leading
"Technology Distributor"
evolving into a
"Services & Solutions company"



WHAT WE DO?

We are 'Business Enablers',
Seamlessly partnering with
Brands and Channel partners
in delivering value







Multi faceted approach of Distribution & Services



Expanding the reach & coverage for over 200+ brands through 38,350+ partners



An Emerging Markets player with incountry presence



\$7.3bn+ company with strong double digit 13 year CAGR (Revenue, EBITDA & PAT)

Our Mission and Values



"Our mission is to offer a robust technology-powered platform to enable a seamless flow of products and services"











COLLABORATION



OBJECTIVITY

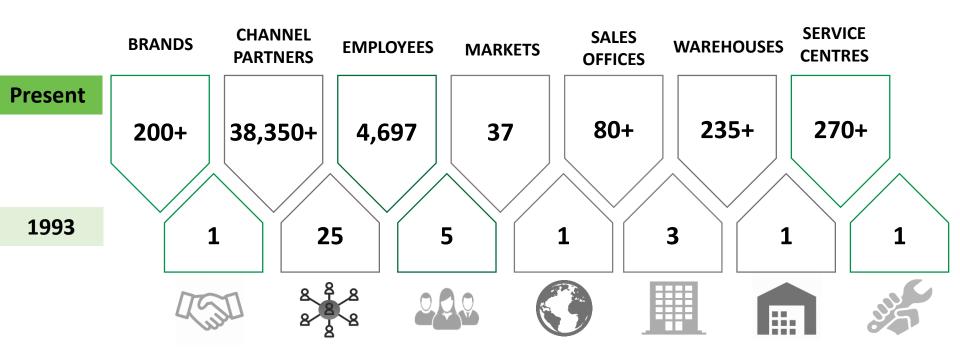




TRANSPARENCY

Our Expansion





From a 'Home Grown Company' to an' Emerging Markets Multinational'

Our Board Of Directors



Independent Directors

CHAIRMAN



Prof. Ramachandran
Professor, Corporate
Policy & Strategy
IIM, Bengaluru



V. S. Hariharan Ex. Vice President, Hewlett-Packard, Singapore



Keith WF Bradley Ex.President, Ingram Micro, North America



B Ramaratnam Professional Director



Anita P Belani Sr Business & Human Capital Leader, Operating Partner (Gaja Capital)

Executive Directors



Raj Shankar Managing Director



S V Krishnan Whole time Director



Tu, Shu-Chyuan General Manager Business Development Synnex Tech, Taiwan



Non-Executive Directors

Chen, Yi-Ju
Senior Manager –
Finance Planning &
Management
Synnex Tech, Taiwan



Udai Dhawan Founding Partner & Head of India, Affirma Capital

Our Experienced Executive Team





Raj Shankar Managing Director



P S Neogi Chief of Staff



S V Krishnan CFO & Whole Time Director



Ramesh Natarajan CEO, India Distribution



J K Senapati, COO, India Distribution



E H Kasturi Rangan MD, ProConnect Logistics, India



Dr. R. Arunachalam CEO, ProConnect Logistics, India



S V Rao CEO, Ensure Services, India



Aloysius Fernandes President, IT Volume, Africa



Jeetendra Berry, President, IT Volume, Middle East



Rawad Ayash, President, Mobility, Middle East



Sayantan Dev President, IT Value Distribution



Jim Mathew President, Mobility, Africa



S ChidambaramSr. Vice President,
Supply Chain
Management, MEA



Sriram GaneshanDirector & Chief
Financial Officer,
MEA



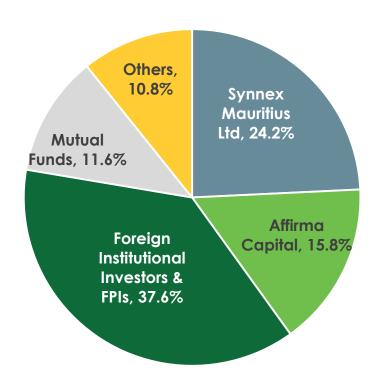
S Sethuraman Sr. Vice President, Ensure Services, MEA



Serkan Celik, CEO, Arena, Turkey

Our Shareholders









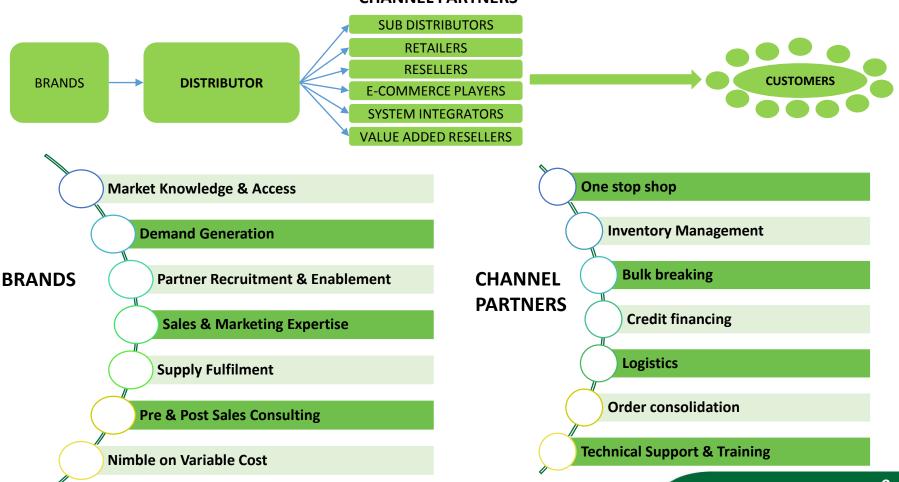
Business Overview



Distribution Business Model







Distribution Business

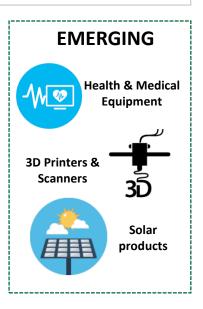












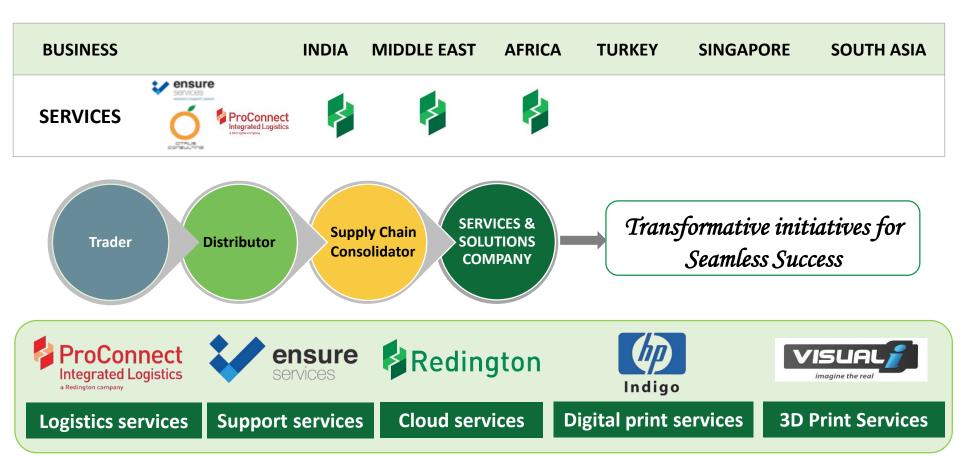
Our Brands/Vendors





Services Business





ProConnect India



Wholly Owned Subsidiary of Redington



Integrated Third Party Logistics partner



PAN India presence



170+ Warehouses



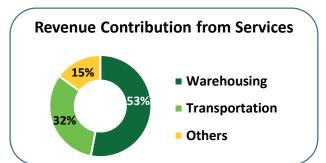
6.2 mn Sq.ft. in operation

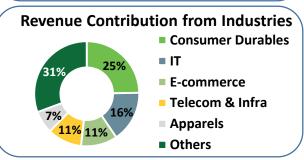


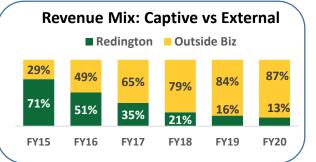
225+ Customers across 12+ Industries



20,200+ Pincodes

















Ensure India





Wholly Owned Subsidiary of Redington



PAN India presence with 50+ Owned service centres across India



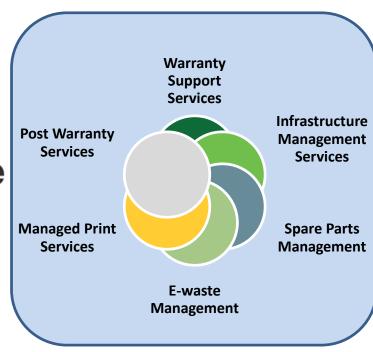
Preferred Service partner with 180+ service partners across India



FY20 Revenues : Rs 1055 mn

FY20 PAT : Rs 38 mn





Clients



























Redington Cloud Solutions



Our business

Distribution Services Element Element

Down-selling of **Cloud products**







Office 365 ORACLE'

Redington team provides Managed Services, focussing on SME/Mid Market clientele

Our Major Competencies

Unified Digital Cloud Platform

Enabling channel partners to auto provision, consume, view consumption reports, subscription management and monthly billing of Cloud services

Investments in Manpower

Team Strength: 84

Cloud Solution Architects, Cloud Consultants, Cloud Engineers, Advanced Pre-sales, Field Sales, Digital Marketing

Redington **Managed** Cloud **Solutions**

End to end solutions including 24*7 support services, cloud monitoring, cloud management, reactive & proactive services

Redington Cloud **Academy**

Offering partner training and enablement services to help partners improve their value chain

6000+

Registered **Partners**

2500+

Customers

350+

Cloud Migrations

100+

Enterprise workloads

Redington Cloud Managed Solutions (RCMS)





FEATURES OF REDINGTON CLOUD MANAGED SOLUTIONS



Assessment workshop

Redington and Partner works with Customer IT team to do assessment workshop and validate customer readiness for cloud



Architect

Findings from application/Infra details via assessment, cloud solution is proposed to customers considering security and optimized cost



Migrate

Step-by-Step processes of Migration in order of criticality and testing outcomes on Cloud



Manage

Continuous processes with proactive monitoring to ensure the infra is ALWAYS managed & optimized with respect to utilization and new needs

Printing Solutions



DIGITAL PRINT SERVICES



Exclusive Distributor of HP Indigo's "Digital Printing Press" in India

REVENUE MODEL

Distribution of Printing Press

Ranked Grade "A" by HP Indigo

(Third in the world)

Annuity revenues from clicks

Parts & Labour



3D PRINT SERVICES



Set up 3D Printing Facility in Chennai







ON DEMAND MFG

PROTOTYPING

SCANNING



Partnered with HP in 3D printing 12 categories of parts for 10,000 ventilators

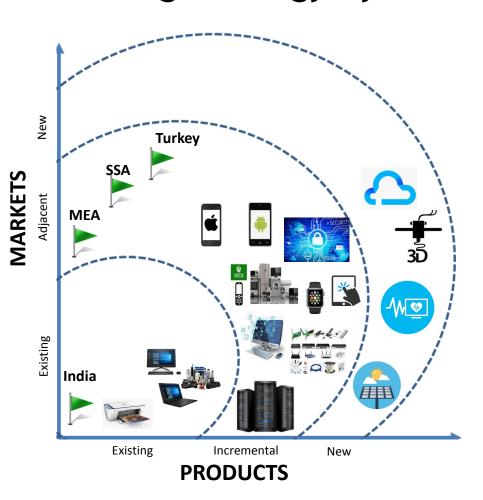


Risk Management



De-risking Strategy By Diversification





Our rich product portfolio consists of diversified Brands and diversified product categories under the same brand

Presence in multiple markets ensures diversification of risk as well as ensuring Kaizen's continuous improvement

Our strong and seamless partnerships and dynamic business model ensure that we *stay relevant in the everchanging technological environment*

Foraying into new lines of businesses, leading to incremental growth as well as diversification of risk

Inherent Risks & Mitigation Measures





Inventory risk

CHANNEL PARTNER 1
CHANNEL PARTNER 2
CHANNEL PARTNER 3



CUSTOMERS

Risk	Measures	Effect of Mitigated Risk
Inventory Risk	 Stock Rotation Price protection Marketing Support Prudent Provisioning 	Inventory provisioning at 0.04% of Revenue since 10 years
Receivables Risk	 Collection of post dated Cheques Performance linked pay-out only on collection Strict internal parameters for overdues and bad debts 	AR Provisioning at 0.10% of Revenue Since 10 years
Currency Risk	 Hedging all exposures India - ~84% of purchases in rupee dominated invoices, forward cover for the rest with premium becoming a part of COGS MEA - Currencies pegged in USD and USD denominated transactions. Effective forward controls and local currency borrowings 	Consistent business performance despite fluctuating currencies

Receivables risk

Ensuring risk adjusted returns



Financial Performance



Performance track record

Performance Since Listing

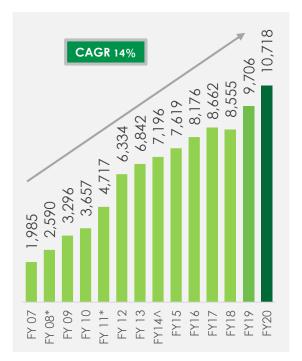


Achieved Rs.5,00,000 mn milestone mark in Revenues

REVENUE



EBITDA



PAT



Annual performance track record

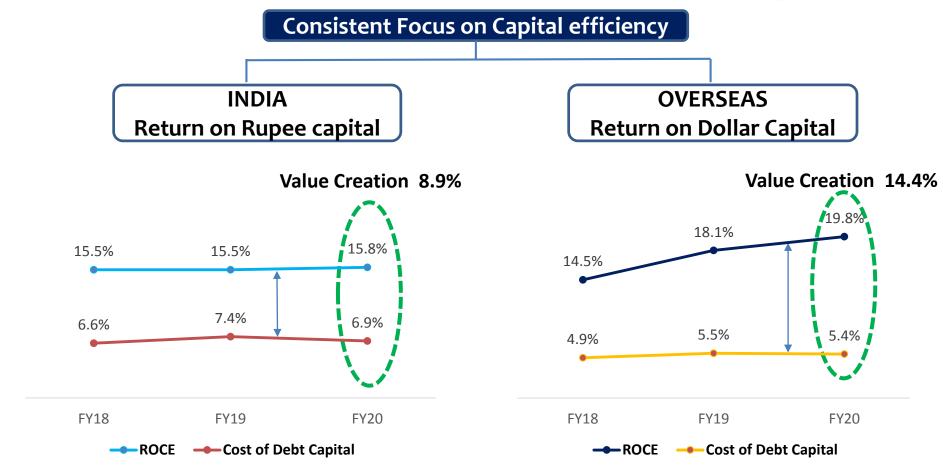


Particulars	FY20	FY19	FY18	FY17	FY16	FY15
Total Revenue	5,15,138	4,65,994	4,16,417	3,97,362	3,44,198	3,07,361
Growth YoY	10.5%	11.9%	5.8%	15.4%	12.0%	12.8%
EBITDA	1,072	9,706	8,555	8,662	8,176	7,619
Growth YoY	10.4%	13.5%	-1.2%	5.9%	7.3%	5.9%
PAT	5,152	5,078	4,816	4,642	4,235	3,865
Growth YoY	1.5%	5.4 %	3.7%	9.6%	9.6%	14.8%
Networth	43,089	39,060	35,306	31,479	29,494	23,742
Capital Employed*	48,505	53,118	54,759	49,741	57,353	44,468
EBITDA Margins	2.1%	2.1%	2.1%	2.2%	2.4%	2.5%
PAT Margins	1.0%	1.1%	1.2%	1.2%	1.2%	1.3%
ROCE#	18.1%	16.9%	16.1%	15.4%	15.4%	16.9%
ROE	12.6%	13.7%	14.5%	15.3%	15.6%	18.2%
EPS (₹)	13.2	12.8	12.0	11.6	10.6	9.7
Book Value per share (₹)	110.3	99.8	87.7	78.2	73.2	57.6

^{*}Closing Capital Employed

ROCE vs Cost of Debt Capital





Quarterly performance track record

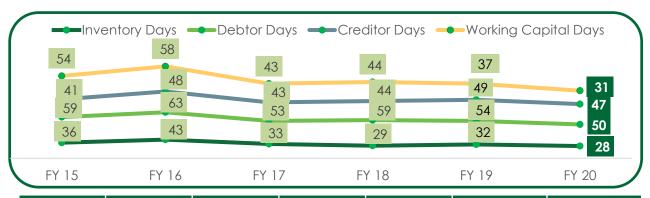


Particulars	Q4FY20	Q3FY20	Q2FY20	Q1FY20	Q4FY19
Total Revenue	1,26,773	1,47,956	1,23,543	1,16,866	1,26,097
Growth QoQ	-14.3%	19.8%	5.7%	-7.3%	-0.2%
EBITDA	2,545	3,094	2,627	2,450	2,824
Growth QoQ	-17.7%	17.8%	7.2 %	-13.2%	-1.8%
PAT	1,192	1,559	1,301	1,100	1,690
Growth QoQ	-23.5%	19.9%	18.2%	-34.9%	16.5%
Networth	43,089	41,514	40,542	40,028	39,060
Capital Employed*	48,505	59,140	48,145	62,665	53,118
EBITDA Margins	2.0%	2.1%	2.1%	2.1%	2.2%
PAT Margins	0.9%	1.1%	1.1%	0.9%	1.3%
ROCE#	16.3%	20.3%	15.5%	15.7%	18.9%
ROE	11.4%	15.2%	12.9%	11.2%	17.9%
EPS (₹)	3.1	4.0	3.3	2.8	4.3
Book Value per share (₹)	110.3	106.1	103.6	102.3	99.8

^{*}Closing Capital Employed
#ROCE is calculated net of cash and on average capital employed

Key Operating Metrics

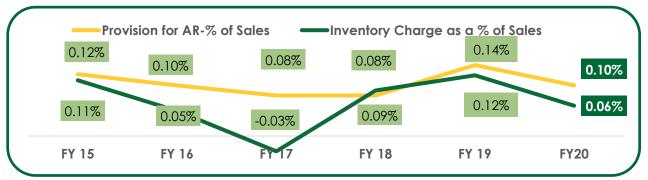




Working Capital Days at sustainable levels

Rs in mn	FY15	FY16	FY17	FY18	FY19	FY20
CFO	1,951	(1,922)	12,986	2,198	10,892	15,400
FCF	947	(5,054)	9,113	(565)	7,062	9,671

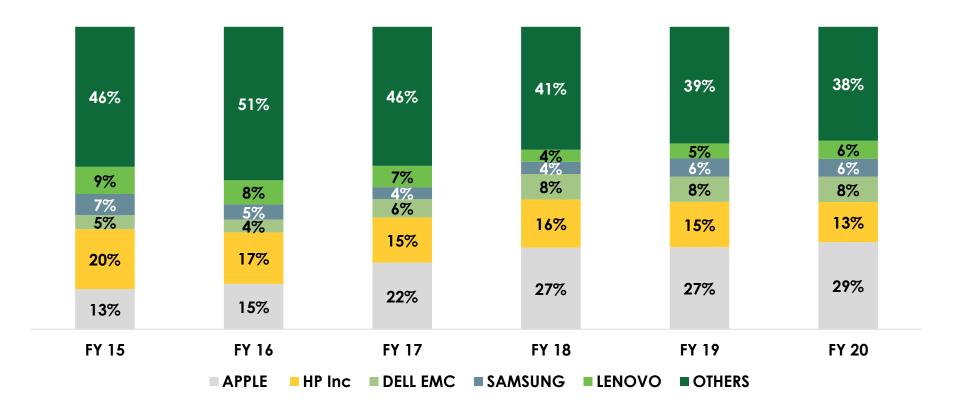
Cumulative generation of cash flows



Ensuring Risk adjusted Returns

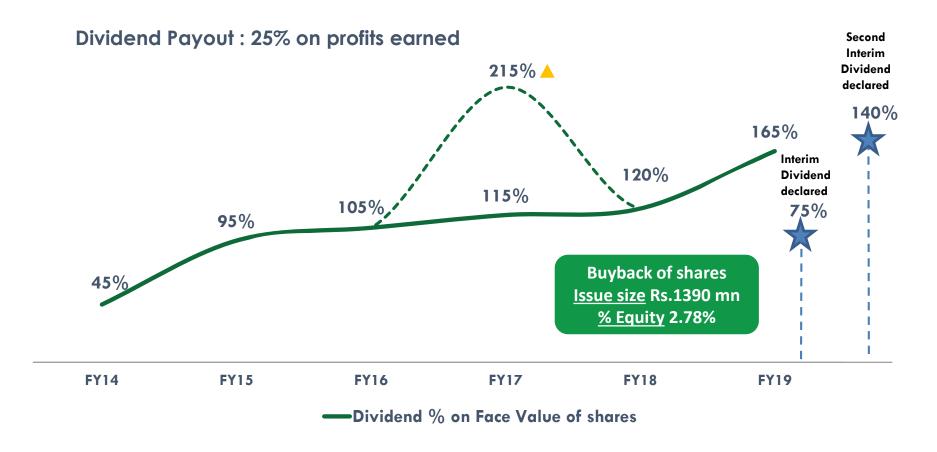
Top 5 Vendors





Dividend Distribution



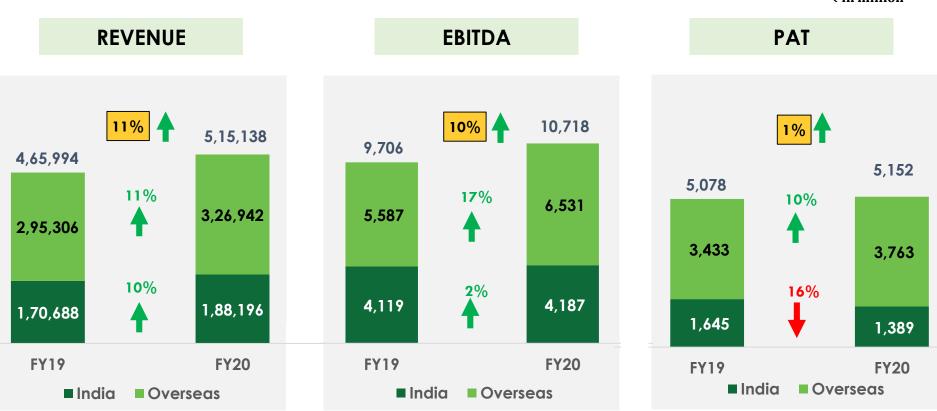


Current year performance

Performance By Market



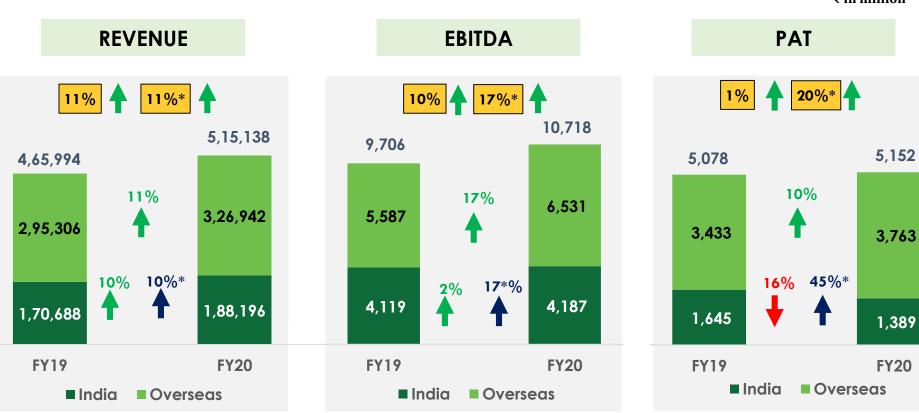




Performance By Market



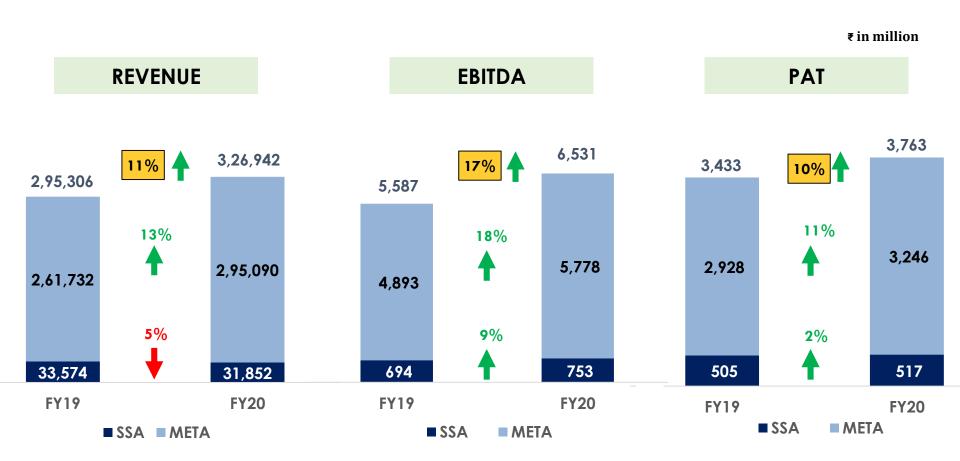




^{*}Growth excluding ProConnect India

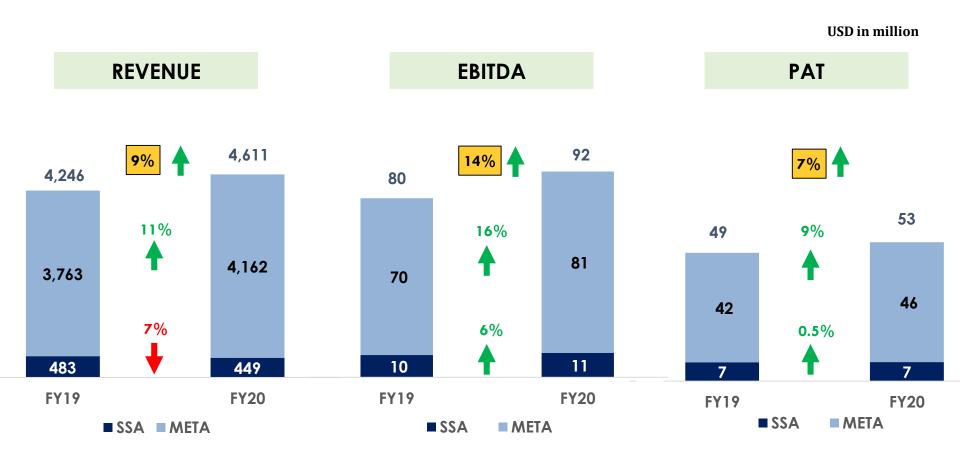
Overseas Performance (in INR terms)





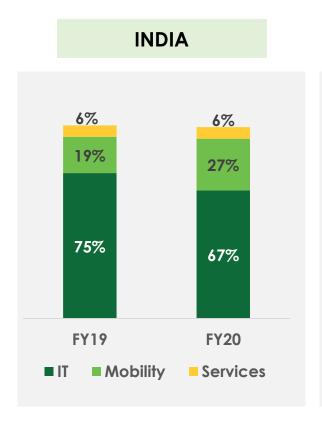
Overseas Performance (in USD terms)

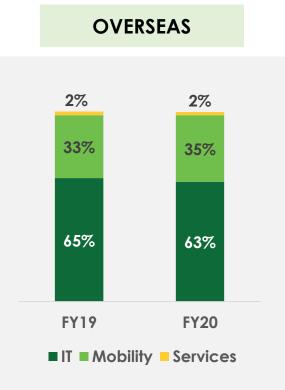




Performance By Vertical



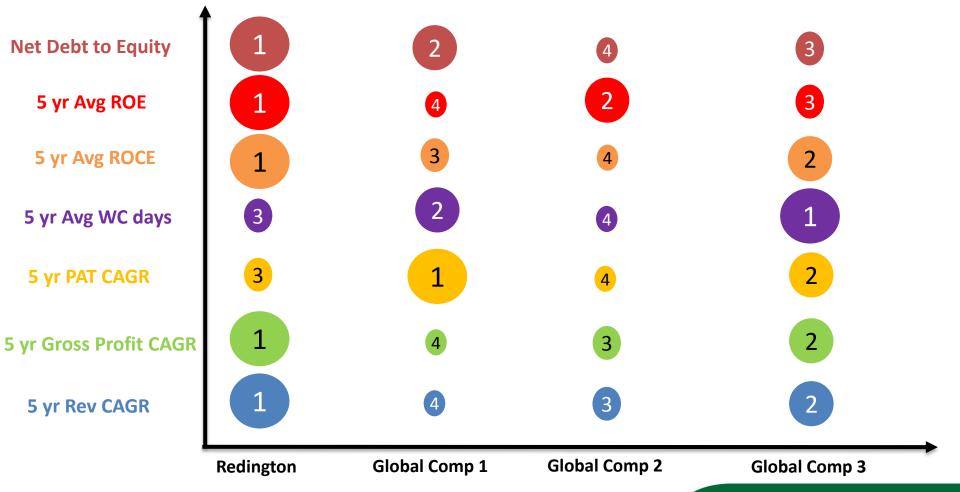






Redington Vis-à-vis Global Peers





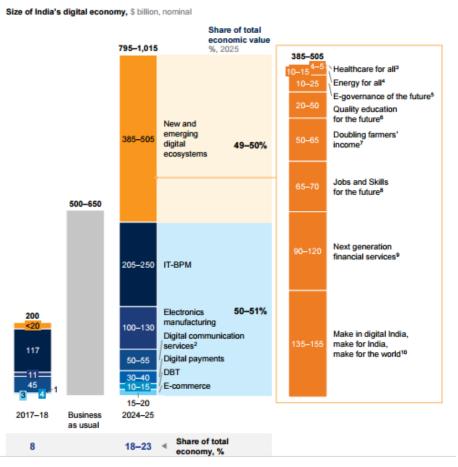


Our Opportunities



India: Govt spending opportunities





India to attain a trillion dollar of economic value of digital economy by 2025

India's digital economy could contribute

18–23% of overall economic activity by 2025,
with more than half the potential coming from
scaling up new and emerging digital
ecosystems

Source: MEITY-McKinsey report

India Opportunities



- Covid 19 impact CIOs to invest more in Security, Collaboration, Mobility & Cloud
- Smartphone market in India is expected to expand at a CAGR of ~14.6% between FY 2018-23
- Enterprise Networking to become a \$3.6 billion market by 2024
- India's public cloud market could reach \$8.0 billion by 2023
- India's *overall software market* is estimated to grow at a *CAGR of 14.1%* between 2018-2023
- IT Services market will grow at a CAGR of 8.6% between 2019-2023 to reach \$14.0 billion by the end of 2023
- The *Cyber security market* is expected at a *CAGR of 15.6%* to \$3.1 billion by 2022
- SMB spending on IT hardware, software, and services, including business services, is expected to reach \$684.0
 billion in 2021.
- India will be one of the fastest growing markets for IT spending in SMBs, growing at 7.0% CAGR from 2016-2021
- The *India digital transformation market*, in 2018, generated a revenue of \$24.5 billion, and it is projected to advance at a *CAGR of 74.7%* during the forecast period (2019–2024)

META Opportunities





USD 56.3 billion

Technology opportunity by 2022

- Government ICT spending in MEA to reach \$15 billion by 2023
- Consumer IT spending in META will total \$43 billion in 2021, with mobile phones contributing 80% of the value
- Enterprise spending on AI in Middle East and Africa is expected to grow at a CAGR of 22.0% to reach \$530 million in 2022
- IoT spending in the MEA region will grow 15.9% year on year in 2019 and reach \$18 billion by 2023
- The Middle East and Africa cybersecurity market is predicted to expand at a CAGR of 11.9%, and is expected to be valued at \$23 billion by 2023
- Digital transformation spending in META set to top \$38 billion by 2021
- The Cloud market in Middle East and Africa regions are projected to grow 24.0% a year on average, reaching \$5 billion in 2022

Redington Foundation



Foundation for CSR @ Redington (Redington Foundation), a trust formed by Redington (India) Limited to implement various CSR activities towards the betterment of the society



Employability Skills Training

- Communication Skills
- Computer Skills
- Personality Development
- Office Etiquette
- Domain Knowledge Skills



Vocational Skills Training

- Disability inclusive support
 Improving quality of
- education through Technology
- Sign Language for hearing impaired
- Holistic self development
- ➡ Employment Generation



Equipping Activities

- Setting up smart class rooms
- Monetary support to students
- Recognition to teachers
- Revamping of School infra



Smart Schools

- Setting up Smart class rooms
 - Strategic association with
- Schools for academic upliftment
- Promoting schools in rural areas

CONTACT US



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IR Materials - https://redingtongroup.com/india/financials-and-reports/



THANK YOU

