

Registered & Corporate Office Redington Limited Block3, Plathin, Redington Tower, Inner Ring Road, Saraswathy Nagar West, 4th Street, Puzhuthivakkam, Chennai -600091

Email: investors@redingtongroup.com CIN: L52599TN1961PLC028758 www.redingtongroup.com Ph: 044 4224 3111

November 05, 2025

The National Stock Exchange of India Limited.

Exchange Plaza, Bandra-Kurla Complex, Bandra (E), Mumbai – 400051.

Symbol: REDINGTON

**BSE Limited** 

Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai — 400 001

Scrip: 532805

Sir/Madam,

#### Sub: Earnings and Corporate Presentation- Q2 & H1 FY 26

This is further to our announcement dated October 31, 2025, on the schedule of Analyst/Investors Conference call to be held on November 06, 2025, we enclose herewith a copy of the Earnings and Corporate Presentation.

The same will also be uploaded on the website of the Company at <a href="https://redingtongroup.com/financial-reports/">https://redingtongroup.com/financial-reports/</a>

We request you to kindly take the above information on record.

Thank you

**For Redington Limited** 

K Vijayshyam Acharya Company Secretary

Encl: a/a

# CORPORATE PRESENTATION

Redington



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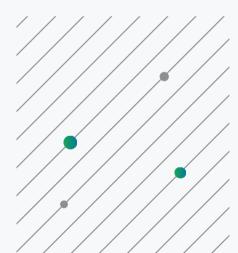
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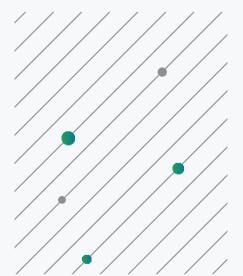
# Disclaimer

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#### **MSCI** disclaimer statement

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#### ~5,100

Redingtonians creating a culture of inclusion, creativity, and innovation

#### 75,000+

**Channel Partners** 

#### ~450

Brands

#### 186

Warehouses

#### 66

Sales Offices



#### **Products**, Service & Solutions Company

- An Emerging Markets Multinational with presence across 40 markets
- Distributor entire gamut of IT products, Smartphones, Solar, etc.
- Service & Solutions Managed, Cloud, Logistics, BPM, BPO, 3D Printing services



#### **Professionally managed, Board-governed**

- A listed entity with no promoter, Chairman is Non-executive Director
- AA+/Stable long-term rating by ICRA/CRISIL
- Experienced executive Leadership team with stable middle management
- 'A' ESG Rating from MSCI



#### **Outstanding Financial Performance**

- \$11.8bn+ company with a strong double digit-CAGR for 18 years
- ROE# at 17% and ROCE at 21% in FY25



#### 1993 - 98

- Commenced IT distribution in India with HP Contract.
- Consolidated top 4 brands HP, Epson, Seagate & Intel.
- Started Redington Services, the backbone of Solutions Business





- Implementation of ERP System by JBA.
- Started the PC & Server Division for HP, Compaq, IBM & Microsoft.
- Signed-up with IBM to start Enterprise software Vertical followed by McAfee & Cisco
- Started operations in Dubai, followed by KSA and other countries in the region.
- CRISIL upgraded ratings as P1+ (Degree of safety is very strong) for short-term debt.

1999 - 02 IEM Microsoft







#### 2003 - 06

- Strategic investment by Synnex with 36% equity.
- Investment by PE Fund **Chrys Capital with 11%** equity.
- Forayed into the Mobility Business with Motorola.
- Commenced Operations in Africa - Nigeria & Kenya.
- Redington joins the \$1Bn Club.
- Started HP Indigo Business.

- Listed in NSE and BSE of India.
- First ADC established in Chennai
- · Strengthened the Mobility portfolio with BlackBerry Smartphones in India and Nokia in the Gulf Region.
- #1 Distributor in India award 2008 by DataQuest.
- Signup with Apple for MAC business.

BlackBerry. NOKIA cisco

2007 - 10







#### 2015 - 18

- Launch of Cloud Portal, our first ecommerce platform for all cloud products.
- Evolved from a promoter led to a board-governed and professionally managed organization.
- Acquisition of 70% stake in Turkey based Linkplus.
- Crossed the \$5Bn revenue mark.



- Bought 49% stake in Arena Turkey in 2012.
- ADC started in MEA.
- more than 18 countries.
- Standard Chartered Equity invests 11% stake.
- ProConnect, a fully owned subsidiary.
- platform for future cloud business with AWS, Cisco and others.
- Signed up for Apple iPhone business.





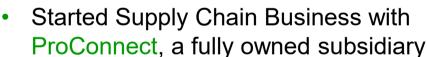


2011 - 14

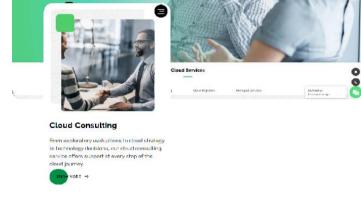




Spread across Africa with Operations in



Microsoft Cloud portfolio imbibed – setup





 Classified by SEBI as a "LISTED ENTITY" with no promoters.

- Acquisition of Brightstar in Turkey.
- Incorporation of RedServe (Captive BPO)
- Launch of E-Commerce platform: redingtononline.com
- **Expansion of Mobility Portfolio into** Android with Google Pixel, Motorola and Nothing.
- New Corporate & Registered office Inauguration.
- Achieved the \$1Bn market cap.

2019 - 22

#### 2023 - 25

- India's No 1 Distributor by VAR India.
- ISO 27001 Certification.
- Most Preferred Workplace 2023
- Awarded LinkedIn Top Companies in India 2024.
- Redington Tower in Chennai gets LEEDS Platinum certified.

 Software & Solutions business crossed \$1bn mark

- Ranked 31st among India's Most Sustainable Companies by Business World
- Divested Paynet, our home-grown Fintech step-down subsidiary
- Transfer of Vodafone Contract by Arena



## **Core Values**





### **Fundamental Drivers of Our Success**



#### **Most Trusted Distributor**





#### **Technology Solutions**

- Leading-edge tech offerings
- Configuring technology solutions for customer
- Extensive pre & postsales support
- Cloud IT Services
- Managed Services (MSSP, SOC, NOC)





#### Inventory Risk Management Supply Chain Solutions

- Optimized stock levels
- Data-driven forecasts
- Quick adaptation to market changes
- Minimizing obsolescence risk

- Consistent delivery performance
- Customized logistics services
- Eco-friendly practices, e2e ESG
- **Drop Shipment**
- Services
- Investments in ADCs across geos

#### **Operational Excellence**

- Technology integrated operations
- Bots for workflow automation
- ISO 27001 certified
- Strong Compliance framework

#### **Financial Solution**

(8)

- Channel Financing
- Factoring
- **Project Financing**
- Securitization
- Customized financial plans
- Adaptive payment terms

#### Coverage & Reach

- Operations in 40 markets in emerging geographies
- Partnerships with marquee brands
- Variety of channels
- Online Platform with tele-sales engine





## **Portfolio**

#### **End Point Solutions Group**



Consumables & Accessories

#### **Technology Solutions Group Mobility Solutions Group**





#### **Software Solutions Group**



Cloud Resell, Managed
Services, Software Licensing
& Subscription, Enterprise
Security Solutions

#### **Digital Printing**



#### Solar



#### **ProConnect**



Logistics, Warehousing, VAS &Transportation

#### **Ensure Services**





# **Brand Collaboration**

Enviable Partnerships with ~450 brands

#### **Top 10 Brands**

Contribute to ~80% of the revenues
Joint biz plans & initiatives
Redington is represented in top PABs

#### The next 400+ Brands

Software, XaaS contribution growing New categories contribute to growth

## **Top Brands**



































































































### Presence

GLOBAL FOOTPRINT

#1 - #2

Across All Markets

32

In Country Presence

40

Markets Served



# Route to Market

CHANNEL PARTNERS





- System Integrators
- Corporate Resellers
- Cloud Partners & Providers
- ISVs
- Service Providers



#### **Consumer IT**

- Large Format Retailers
- Hypermarkets
- E-tailers
- Marketplace Players
- Independent Retailers



#### **Mobility**

- Large Format Retailers
- Exclusive Brand Stores
- Hypermarkets
- E-tailers
- Marketplace Players
- Telecom Channels
- Corporate Resellers

TSG, SSG, ESG

**ESG & MSG** 

# **Shareholders**



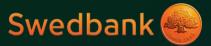






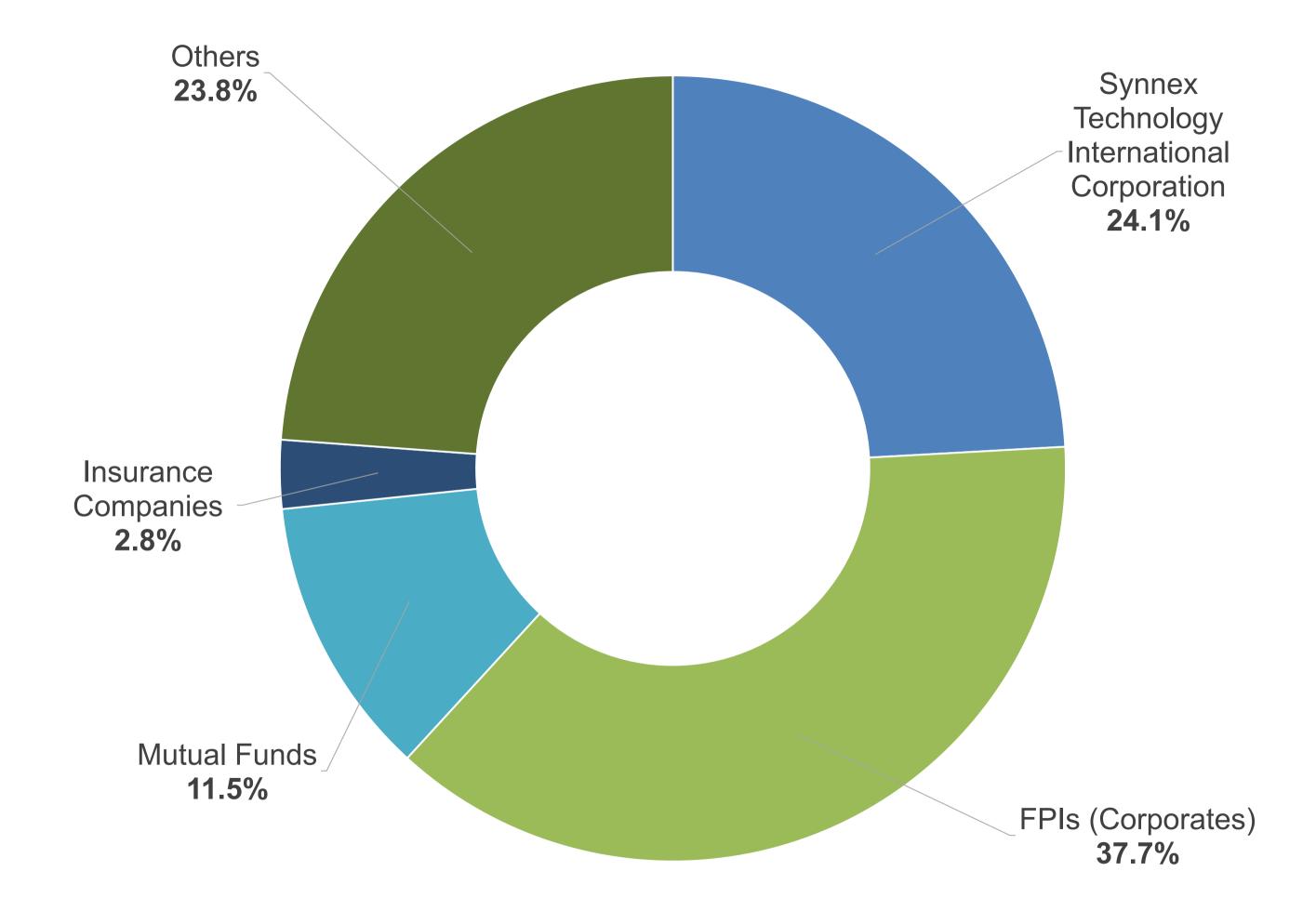








Shareholding date: 30 Sep 2025





# **Board**of Directors



**Professor J. Ramachandran** 

Chairman, Non- Executive Non Independent Director



**V S Hariharan** 

Managing Director & Group CEO



B. Ramaratnam

Independent Director



**Anita P Belani** 

Independent Director



**Sudip Nandy** 

Independent Director



Tu, Shu-Chyuan

Non Executive Non Independent Director



Chen, Yi-Ju

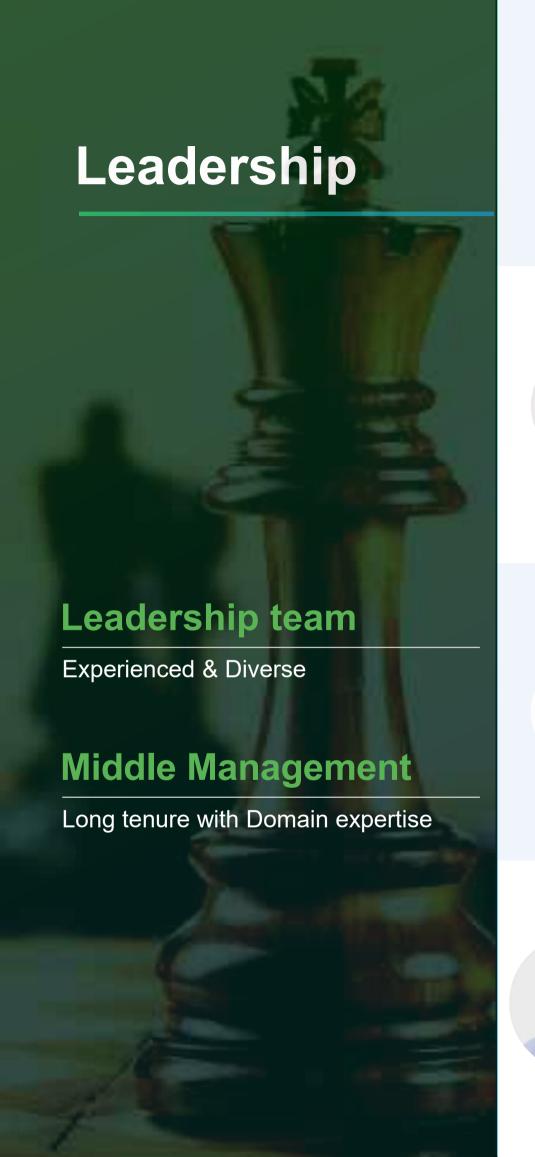
Non Executive Non Independent Director



S.V. Krishnan

Finance Director (Whole time – Executive Director)







V. S. Hariharan

Managing Director &

Group CEO



S V Krishnan

Finance Director (WholeTime - Executive Director)



Ramesh Natarajan
CEO, India &
Middle East



Serkan Çelik
CEO, Turkey, Africa,
Egypt & CIS



Cem Borhan
CEO, Southeast &
South Asia



Sayantan Dev
Global Head, Software
Solution Group



Vijay Swaminathan
Global Chief Human
Resource Officer



Serkan Kutlu
Global Chief Strategy
Officer



Deepak Puligadda
Global Chief
Technology Officer



Puneet Chadha
Global Chief Marketing
Officer



Viswanath Pallasena

CEO, Emerging Business



Vijay Raghavan

CEO, ProConnect



R Venkatesh

Global Chief Sustainability Officer



Srinivasababu Vellanki

CEO, Redserv Global



# **Corporate Strategy**



# **Sustainable Profitable Core**

Maintaining leadership position across geographies, while sustaining healthy business returns via operational efficiency and focused investment to profitable spaces.



# **Accelerate Business Growth**

Faster adoption of subscription and consumption business, enhanced by professional services.

Localized approach for expansion in growth geographies.



# Route to market Transformation

Segmented approach that enables high-touch coverage for large partners serving enterprise, mid-market and consumer.

Ensuring efficient reach to long tail partners through low-touch and digital platforms.



# Power of "One Redington"

Engaging our ecosystem by co-creating distinctive initiatives and leveraging them globally as our best practices.

Re-investing profits for future, build best customer access RTMs, efficient tech platforms, and adapting to evolving business models.



# **Key Technology Trend**

**√**7

#### 2025

#### Global IT spend growth

**9.8%** \$5.6 Tn

India

**11.1%** \$161.5Bn

MEA

**7.4%** \$230.7Bn

## **Technology Trends GROWTH CAGR %** 2024-32

#### What it means for Redington

Hybrid Cloud	<b>INDIA</b> 21%	<b>MEA</b> 20%	Building a diverse product portfolio catering to hybrid cloud requirements	Enhancing support for cloud migration and hybrid infrastructure management
Artificial Intillegence	<b>INDIA</b> 29%	<b>MEA</b> 40%	Forging alliances with Al technology providers to deliver cutting-edge solutions to customers	Providing specialized technical support for Al implementation and troubleshooting
Cyber Security	<b>INDIA</b> 17%	<b>MEA</b> 17%	Partnering with leading cybersecurity vendors to deliver integrated security solutions	Scaling up the Managed Security Services Practice (MSSP)



**Cyber Security** 

**INDIA** 29%

**MEA** 26%

Expanding product catalog to include sustainable tech solutions

solutions

Establishing partnerships for responsible disposal and e-recycling



# Biz Model Trends

Business Model Trends		What it means for Redington			
	ubscription Model oduct to Services	<ul> <li>Focusing on life-cycle management and expand service offerings for long-term customer success</li> <li>Leveraging on technology to embrace recurring revenue models: invest in new cloud platform, build an ISV ecosystem enabling the cloud marketplace</li> </ul>			
	<b>fork Location</b> ybrid work Model	<ul> <li>Offering technology solutions for seamless collaboration in hybrid environments</li> <li>Invest in digital tools to enhance connectivity and efficiency in hybrid workspaces</li> </ul>			
Ci	ircular Economy rculate Products and aterial	<ul> <li>Implementing reverse logistics for efficient product return and recycling</li> <li>Promoting reuse and refurbishment to minimize environmental footprint</li> <li>Managing disposition of e-waste &amp; support EPR* policies for OEMs</li> </ul>			
Pi	OP Affordability roduct for low Income arners	<ul> <li>Forging partnerships to develop cost effective solutions and building new route to markets to serve in low-income</li> <li>Offering financing options to make products accessible to a wider audience</li> </ul>			



## Approach towards ESG

Our Sustainability Strategy

**Resilient Business** 

Reimagined Efficiencies

Responsible Business Practices

Redefined Value Chain Engagement

Trade vendors ESG aligned

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Solar Capacity created in India

#### 19 MT

Successfully diverted e-waste from landfills through responsible collection and recycling efforts

Safely Managed hazardous substances and recovered materials from obsolete electronics. reducing contamination risks and supporting a circular economy

#### 3%

Renewable energy (2.5X Y-o-Y increase)

19%

Reduction in emissions intensity tCO2 e /Million \$ (Scope 1 & Scope 2)

3%

Reduction in water consumption

25%

Women representation on Board

1,00,000+

80%

**31st** 

Beneficiaries from CSR projects undertaken during FY24-25

#### 100%

38%

Oversight of ESG risks and implementation plan through ESG Committee

Independence in Board composition

Companies in Inaugural IMSC listing

by Business World

#### 81%

Global Employee Engagement Score

#### 100%

Training completion on ABAC

#### 1,40,000+

hours of Skill training through COLTE in partnership with the Government through Logistics Skill Council, an NGO set-up by the National Skill Development Corporation (NSDC)

Ranked among 250 Most Sustainable















# Approach towards CSR

REDINGTON FOUNDATION



#### **Aligned to Business**

Leverage business processes, key partnerships and business expertise to create maximum value in focus areas



#### **Social Cause**

Solve specific problems within thematic areas such as education, environment and health care basis the most critical needs





Determine strategy based on geographic needs or in alignment with needs in priority states

#### Stakeholder

Develop strategy anchored on target segments such as youth, women, children

#### Our Portfolio with Breadth and Depth of Programmes



#### Skill to Employ

Skilling programmes in logistics & supply chain management, IT/ITeS/Emerging Technology training programmes, Solar Skill Training programs



#### **Educate to Empower**

Digital inclusion through education programmes, scholarships, behavioral change on health & sanitation, promotion of art & culture



#### **Community Development**

Social progress through environmental programmes, preventive healthcare interventions, integrated village development programmes, need-based interventions aligned to disaster relief, etc.

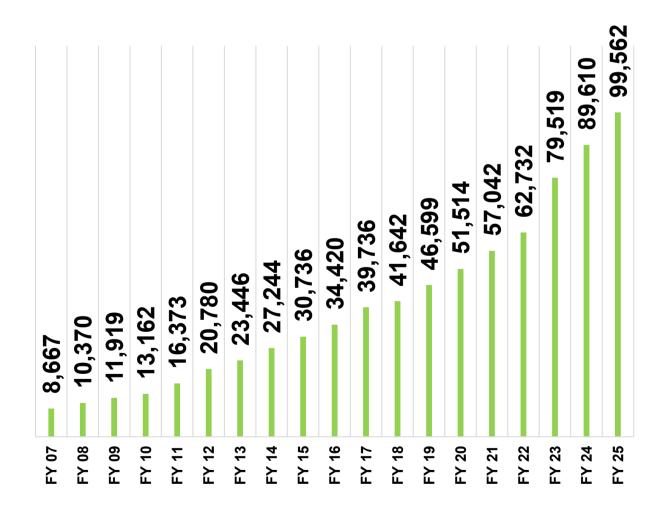


# **Performance Since listing**

Revenue

**CAGR 15%** 

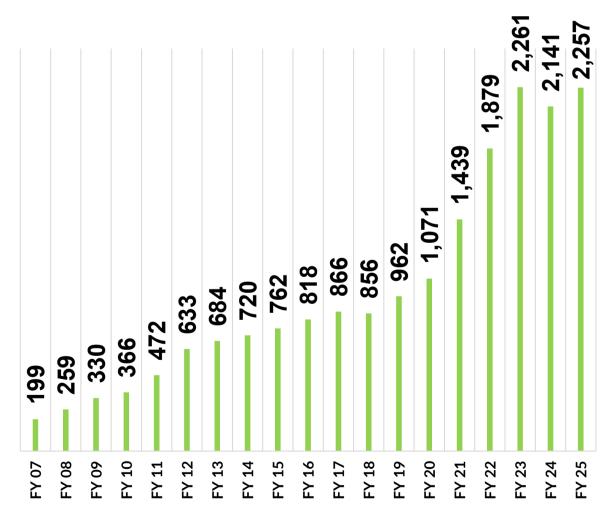
₹ in Cr.



**EBITDA** 

**CAGR 14%** 

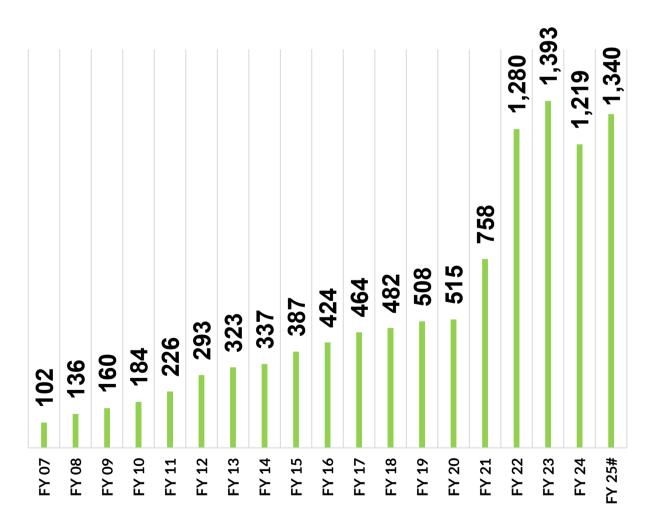
₹ in Cr.



PAT\*

**CAGR 15%** 

₹ in Cr.

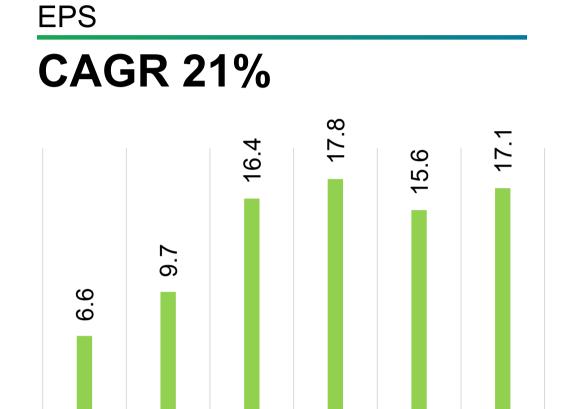


<sup>#</sup> Excluding profits from divestment of step-down subsidiary, Paynet

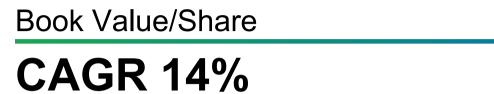


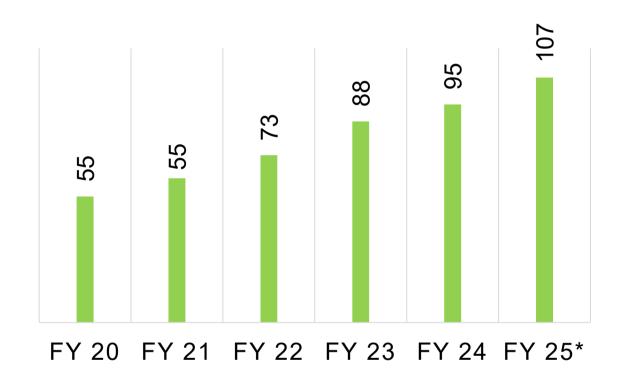
<sup>\*</sup> after minority interest

# **Shareholder Value Creation**



FY 20 FY 21 FY 22 FY 23 FY 24 FY 25\*



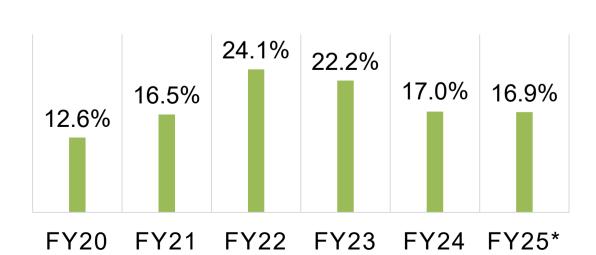


#### Shareholder Payout#

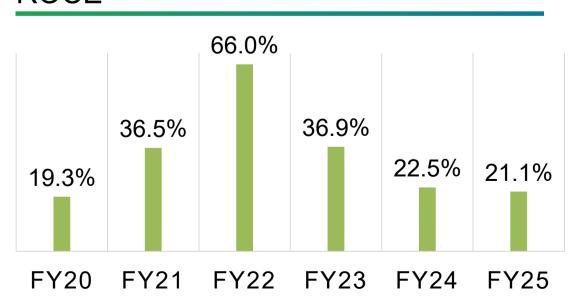
~42% of profit earned







ROCE

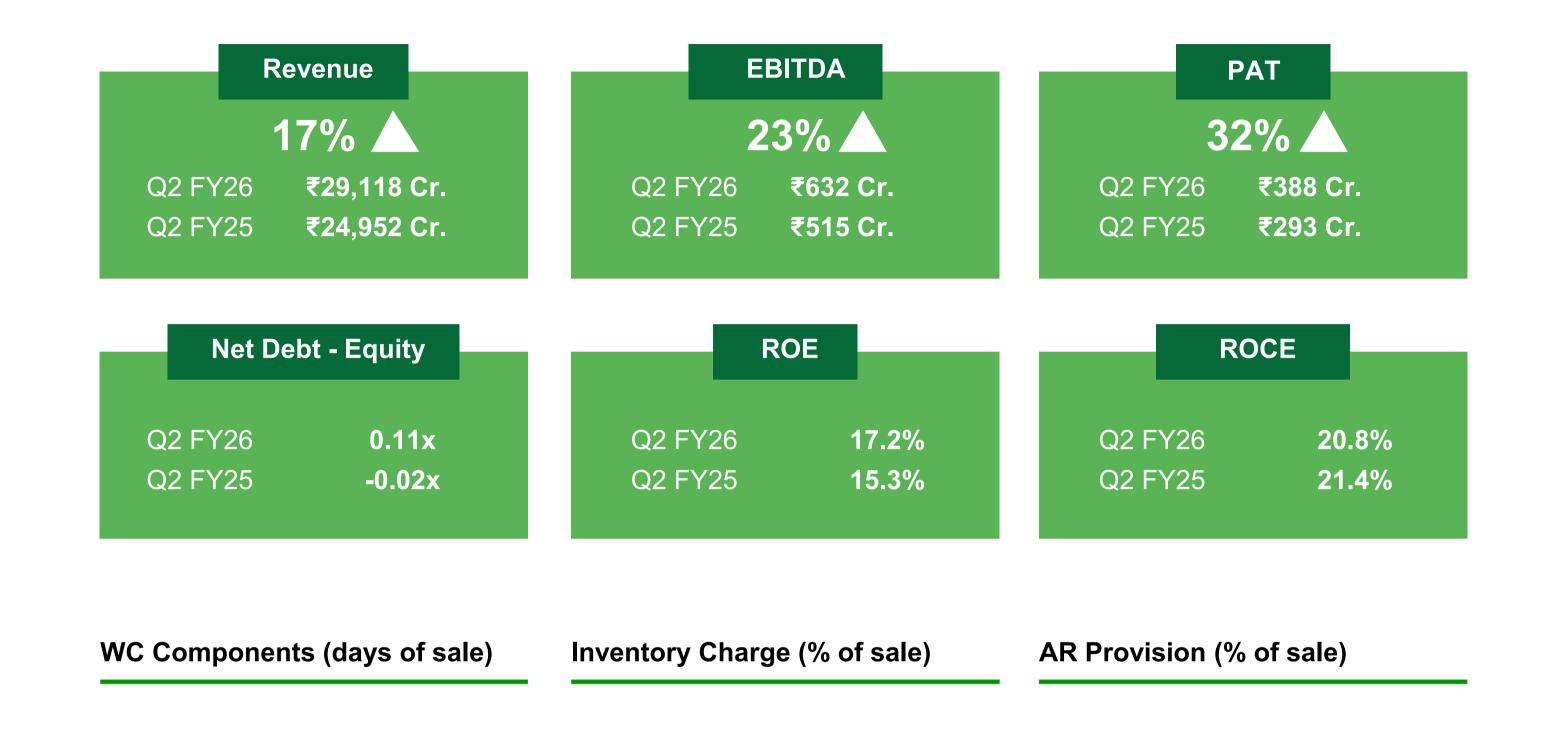


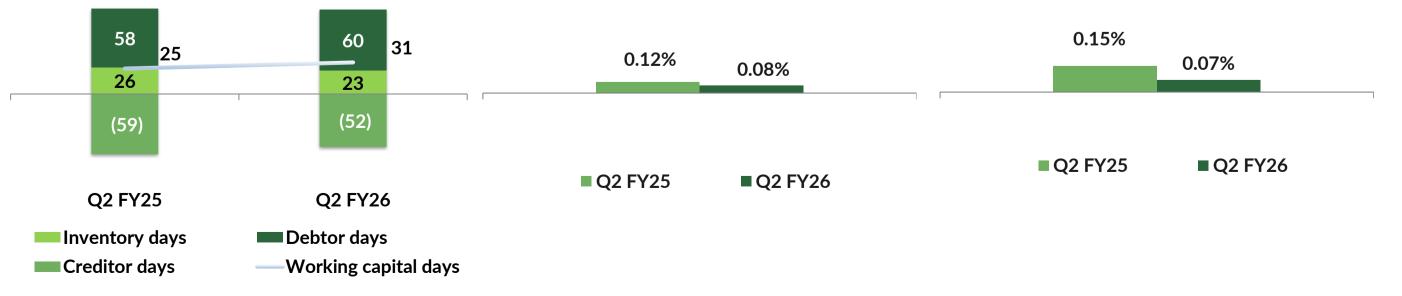


<sup>\*</sup> Excluding profits from divestment of step-down subsidiary, Paynet



# Q2 FY26 Performance Snapshot







## **Awards**



Great Place To Work® Certified





























# THANKYOU

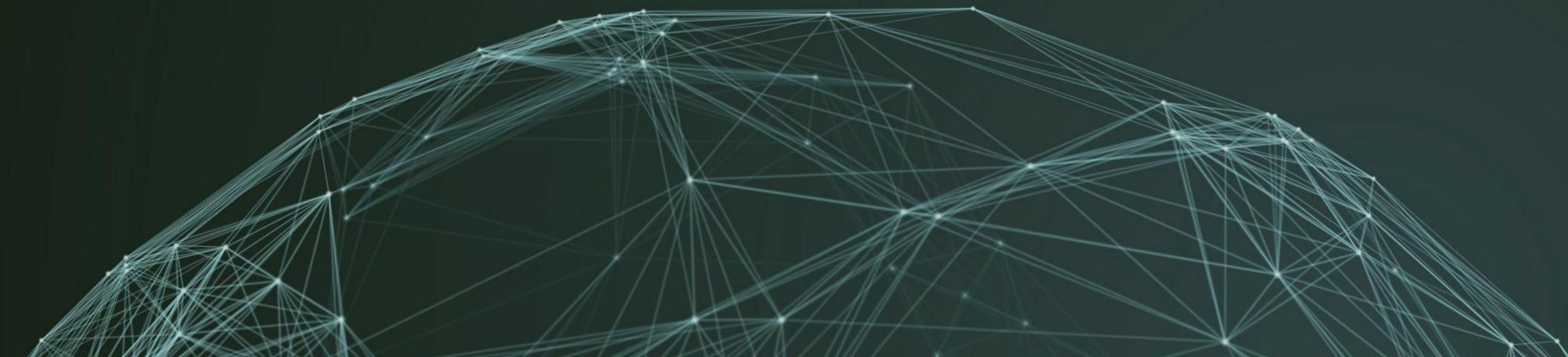
Redington





# EARNINGS PRESENTATION

Q2FY26





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# Highest Ever Revenue achieved in any Quarter PAT growth twice as fast as Revenue growth

- Q2FY26 YoY growth
  - Global excl. Arena Revenue grew by 20%, EBITDA grew by 33% and PAT grew by 40%
  - Global incl. Arena Revenue grew by 17%, EBITDA grew by 23% and PAT grew by 32%
  - SISA Revenue grew by 22%, EBITDA grew by 19% and PAT grew by 22%
  - ROW- Revenue grew by 11%, EBITDA grew by 28% and PAT grew by 53%
- **H1FY26** YoY growth
  - Global excl. Arena Revenue grew by 22%, EBITDA grew by 22% and PAT grew by 28%
  - Global incl. Arena Revenue grew by 19%, EBITDA grew by 15% and PAT grew by 23%
  - SISA Revenue grew by 23%, EBITDA grew by 19% and PAT grew by 25%
  - ROW- Revenue grew by 16%, EBITDA grew by 8% and PAT grew by 19%

SISA: Singapore, India & South Asia

**ROW**: Rest of the World



# Highest Ever PAT achieved in any Q2

- Key Metrics Global
  - WC days for Q2FY26 is 31 days, increased by 6 Days on YoY basis
  - Q2FY26 SSG grew by 48% on YoY basis and MSG grew by 18%
  - Net Debt to Equity was at 0.11x
  - ROCE was at 20.8% and ROE was at 17.2%

SISA : Singapore, India & South Asia

ROW: Rest of the World



## SISA maintained revenue and PAT growth momentum

#### **SISA BUSINESS**

#### Q2FY26

YoY Revenue grew by 22%, EBITDA grew by 19% and PAT grew by 22%

ROCE was at 25% and ROE at 22%.

WC days stood at 26 days, increased by 4 days on YoY basis.

YoY Strong growth across all BUs - SSG grew by 53%, MSG grew by 27%, ESG grew by 16%



#### **ROW BUSINESS**

#### Q2FY26

**ROW** – Revenue grew by 11%, EBITDA grew by 28% and PAT grew by 53%

**ROW** - WC days stood at 34 days, increased by 4 days on YoY basis

ROW - YoY Strong growth in SSG by 44% and MSG by 11%

#### PROCONNECT GLOBAL

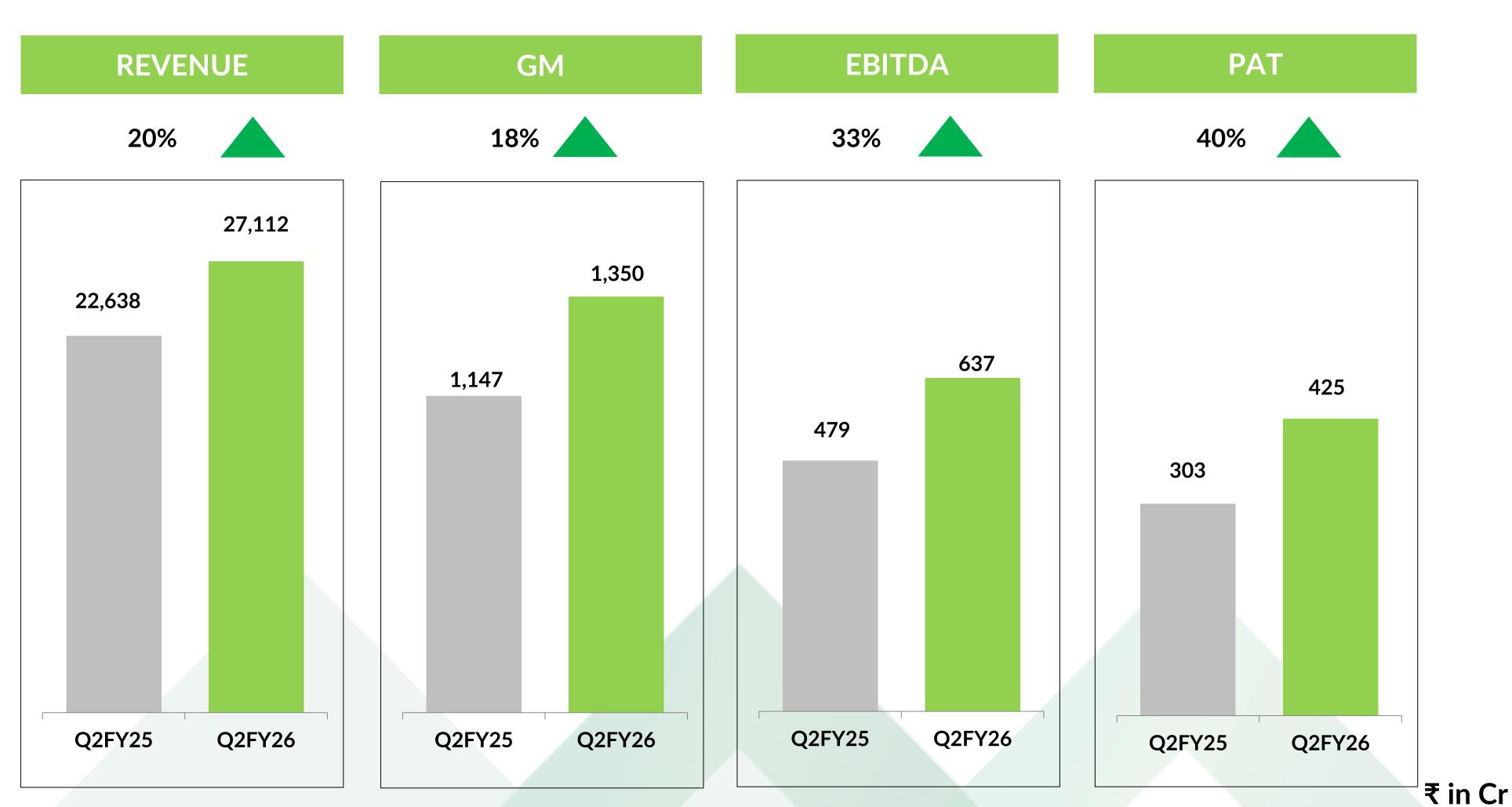
- YoY Revenue grew at 10%, EBITDA grew at 24% and PAT grew at 18%
- Q2FY26 EBITDA margin at 11% and PAT at 3%
- Captive business at 28% for the quarter

Q2 FY26
Performance
Snapshot



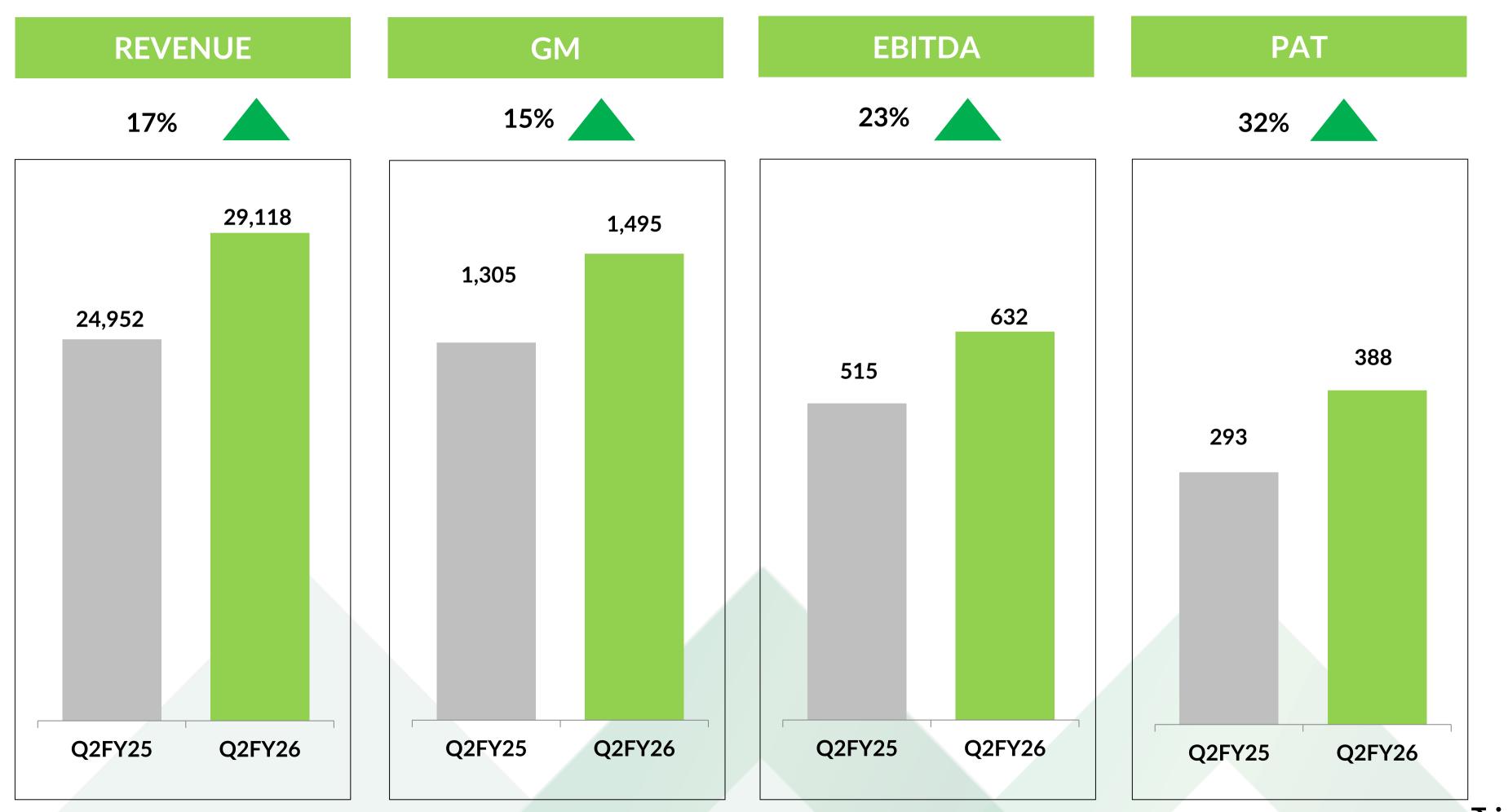


# Q2FY26 Redington Global Excl. Arena Performance



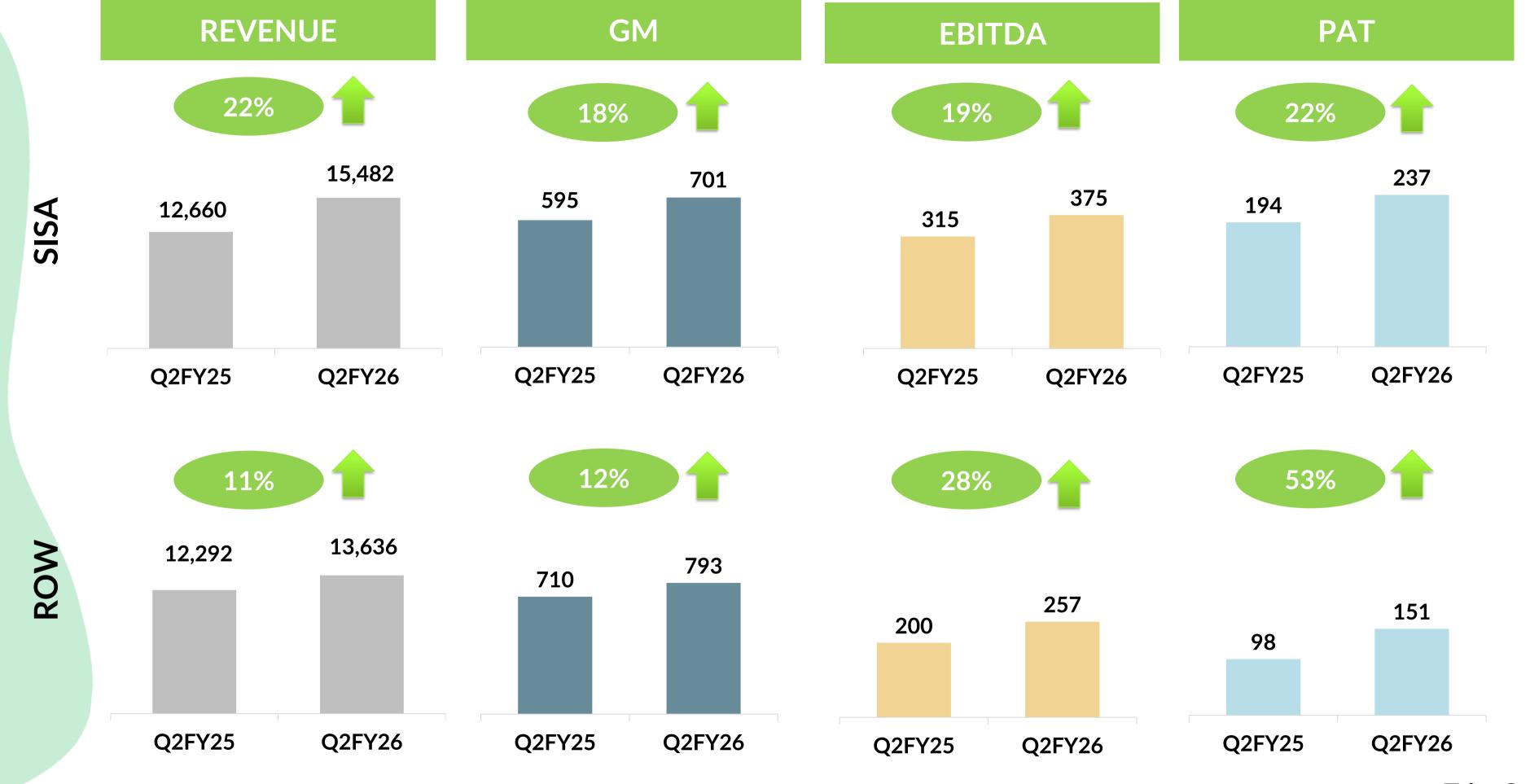


# Q2FY26 Redington Global Performance



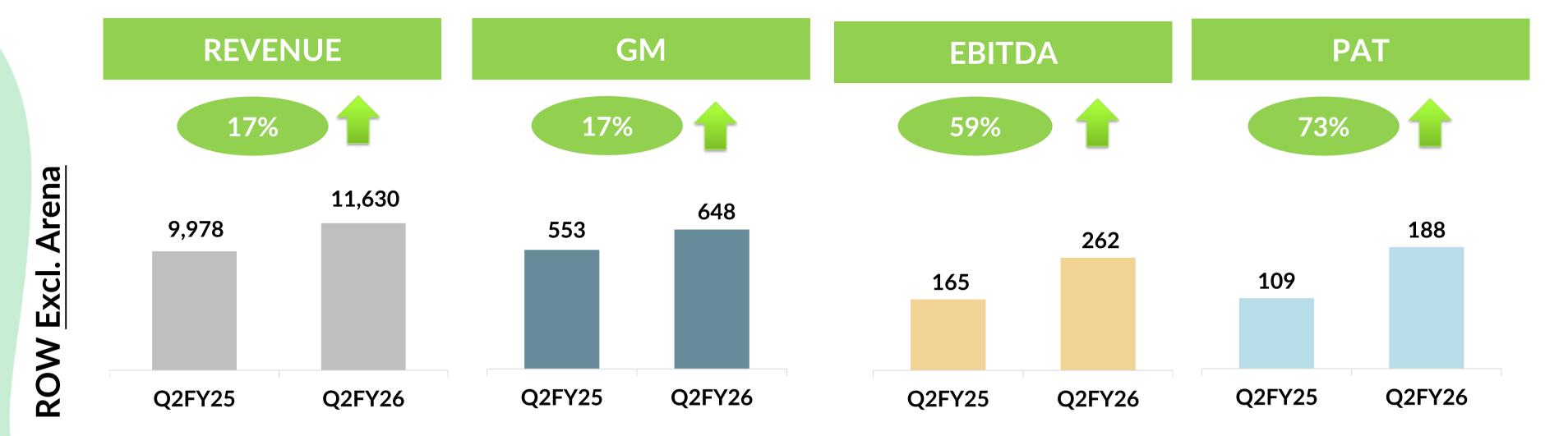


# Q2FY26 Performance by Market



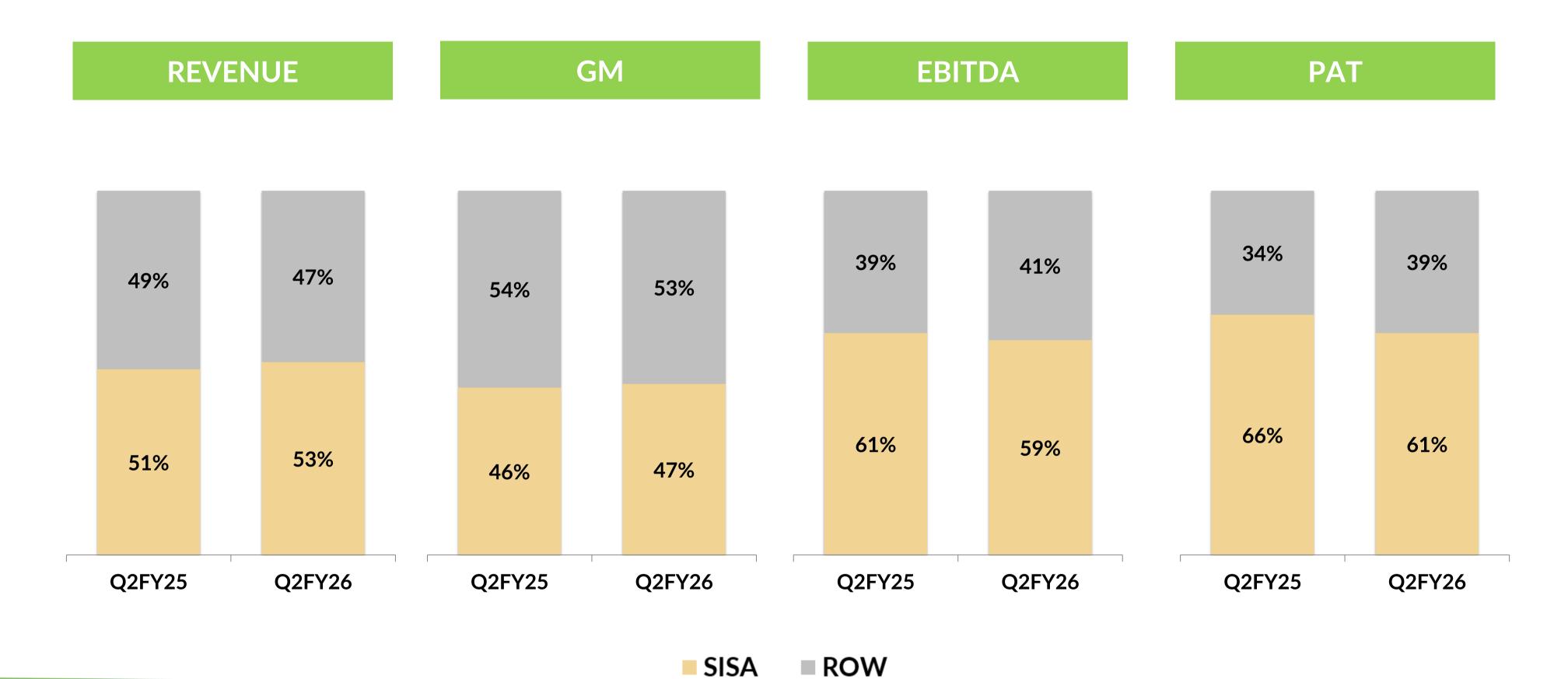


### Q2FY26 Performance by Market (Excl. Arena)





## Q2FY26 Contribution by Market



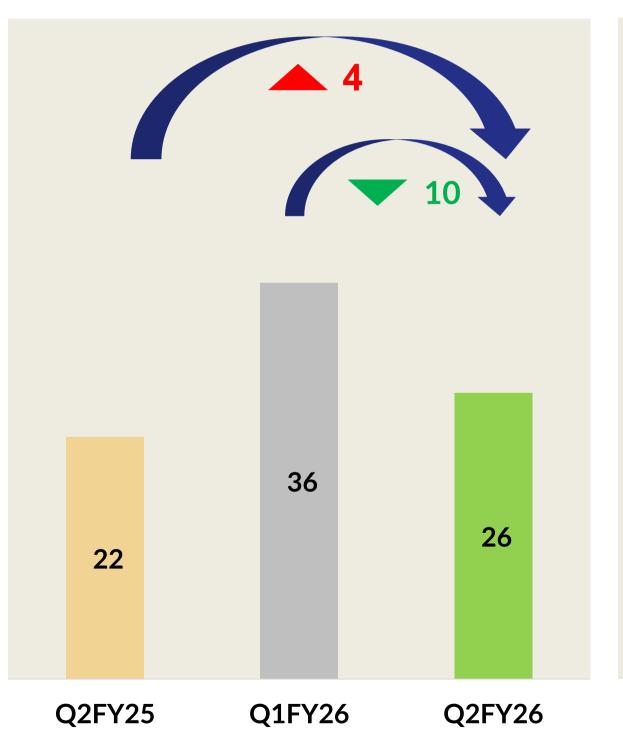


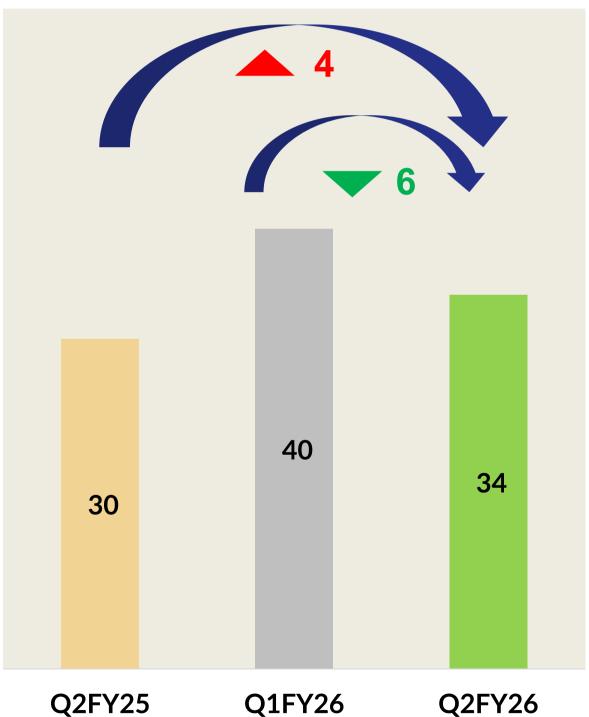
## **Q2FY26 Working Capital Days**

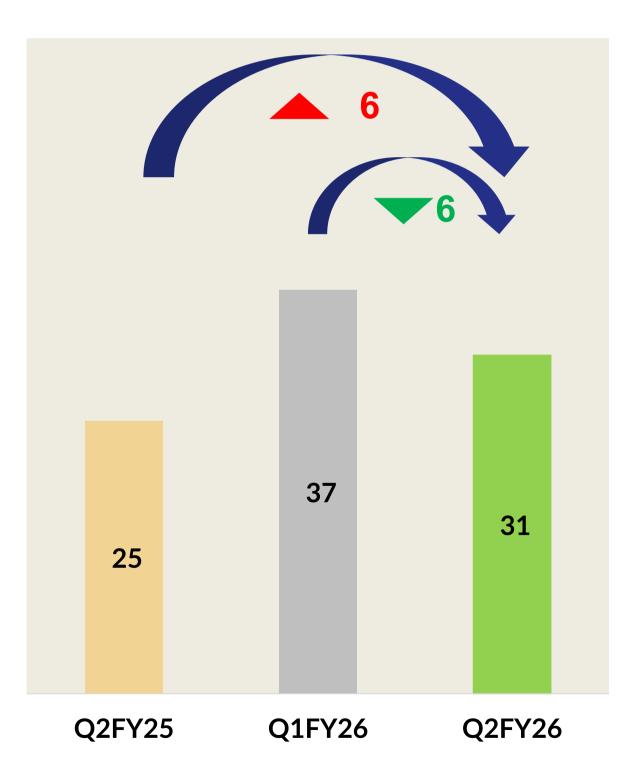


ROW

**GLOBAL** 



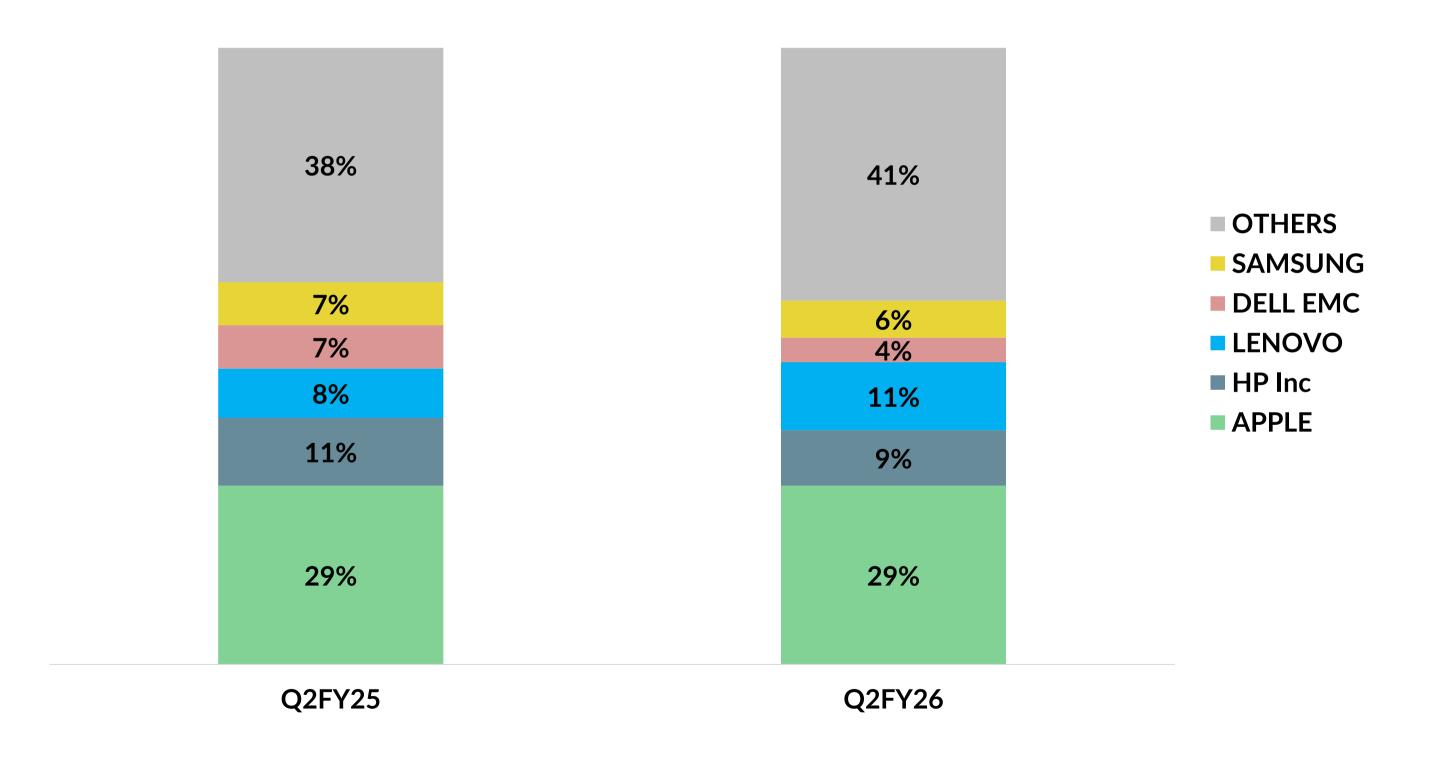






# Q2FY26 Top 5 Vendors

#### **REVENUE**





# Q2FY26 Verticals Revenue

\/oution o	SISA			ROW			GLOBAL		
Verticals	Q2FY25	Q2FY26	YoY	Q2FY25	Q2FY26	YoY	Q2FY25	Q2FY26	YoY
ESG	4,230	4,891	16%	4,256	4,509	6%	8,486	9,400	11%
TSG	2,745	3,040	11%	1,426	1,519	7%	4,172	4,559	9%
SSG	1,387	2,127	53%	1,710	2,463	44%	3,097	4,590	48%
MSG	4,169	5,283	27%	4,541	5,023	11%	8,710	10,306	18%
Renewable energy	20	15	-22%	7	2	-72%	26	17	-34%
Logistics	145	170	17%	103	103	0%	248	272	10%
Other Services	22	20	-6%	284	51	-82%	306	71	-77%

Decline in Other services due to Paynet divestment.

Logistics & Other Services Revenue includes captive revenue Amounts may not add due to intercompany eliminations, rounding

#### Glossary:

Name	Description	Products / Services
ESG	End Point Solutions Group	Consumer & Commercial PCs, Print & Supplies
TSG	Technology Solutions Group	Networking, Server & Storage
MSG	Mobility Solutions Group	Smart Phones & Feature Phones
SSG	Software Solutions Group	Cloud, Cybersecurity, software solutions and professional services
Renewable energy	Solar	Solar Panels & Inverters
Logistics	<b>ProConnect Supply Chain Solutions</b>	Logistics, Warehousing, Transportation & VAS
Other Services	Ensure, Paynet & RGS	Ensure: IT Services, Paynet: Fintech (sold in Feb'25), RGS: Shared Services

₹ in Cr



## Q2FY26 Free Cash Flow Statement

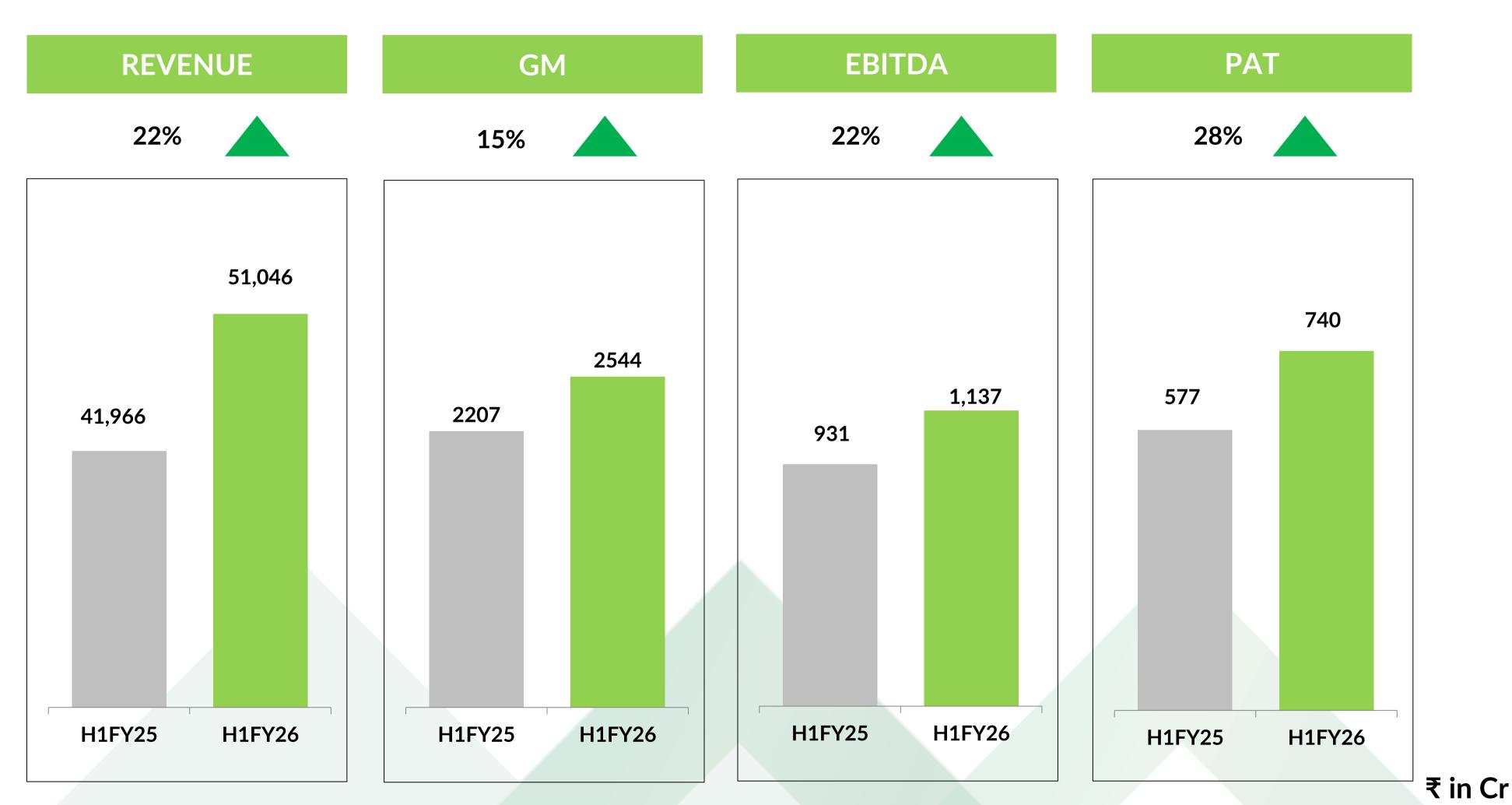
Particulars (₹ in Cr)	Q2FY25	Q1FY26	Q2FY26
Profit Before Taxation	381	304	460
Non-cash items	44	137	62
Finance Cost	105	92	116
Changes in Working Capital	2,006	(1,323)	1,096
Direct Tax Paid	(150)	(73)	(134)
Net Cash Flow from Operations	2,386	(863)	1,600
Capex	(18)	(31)	(2)
Outflow of Finance Cost	(108)	(46)	(75)
Free Cash Flow	2,260	(940)	1,523

FCF = NCFO - Capex - Finance cost Amounts may not add due to rounding H1FY26
Performance
Snapshot



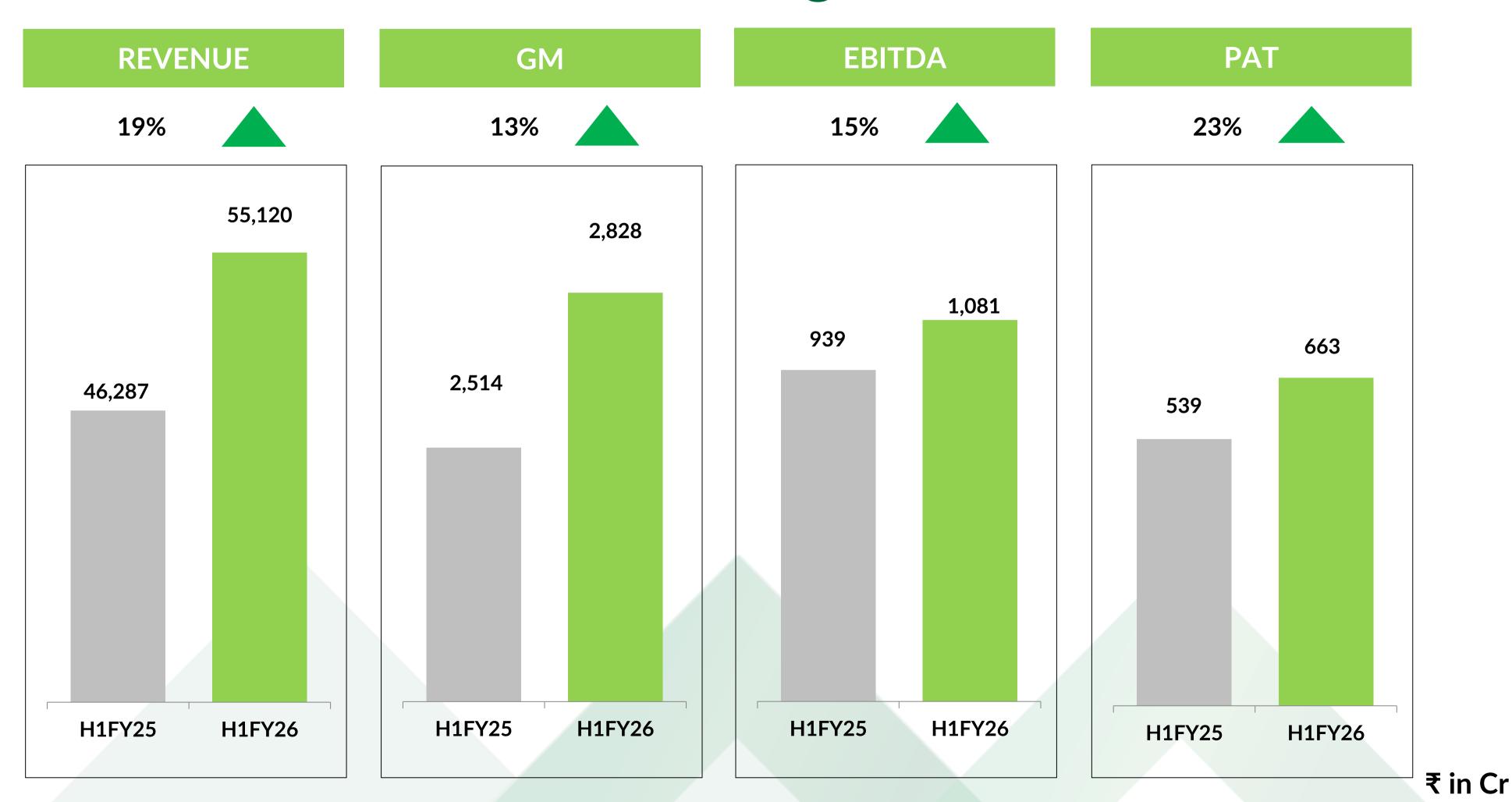


## Redington H1FY26 Redington Global Excl. Arena Performance



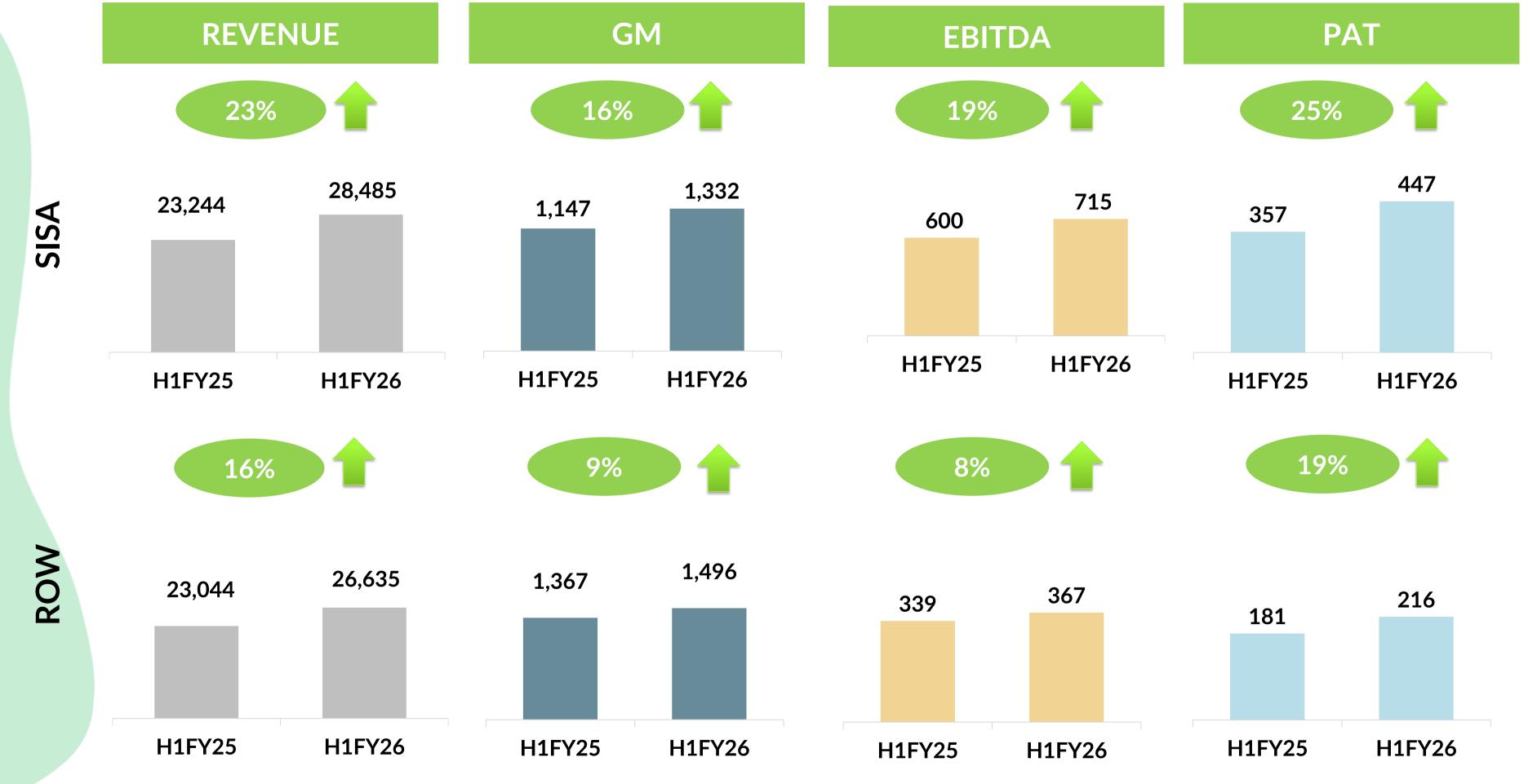


# H1FY26 Redington Global Performance





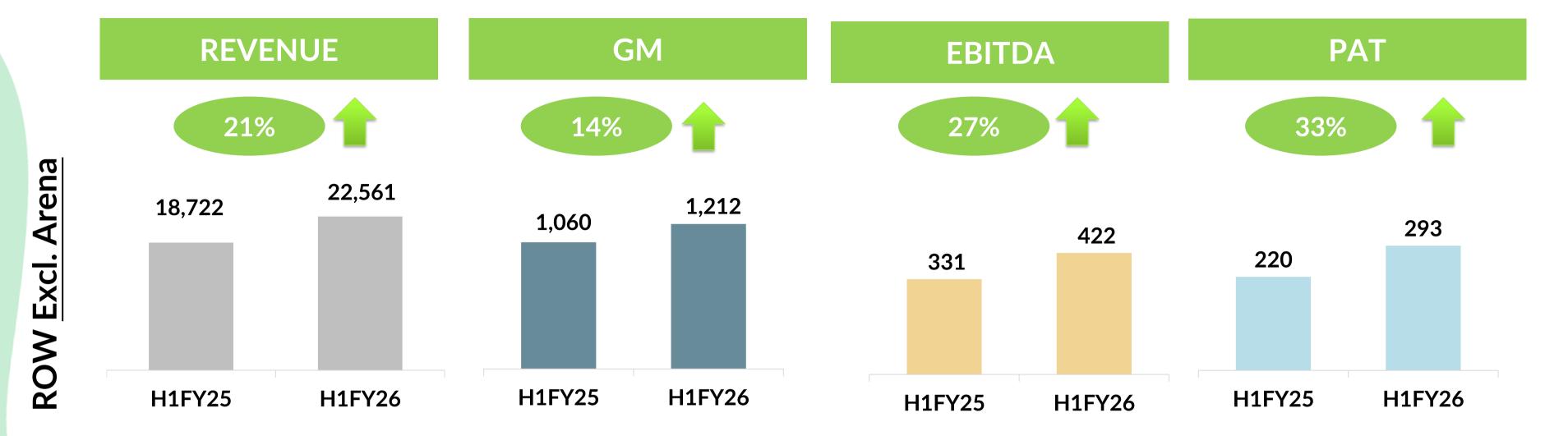
## H1FY26 Performance by Market



₹ in Cr

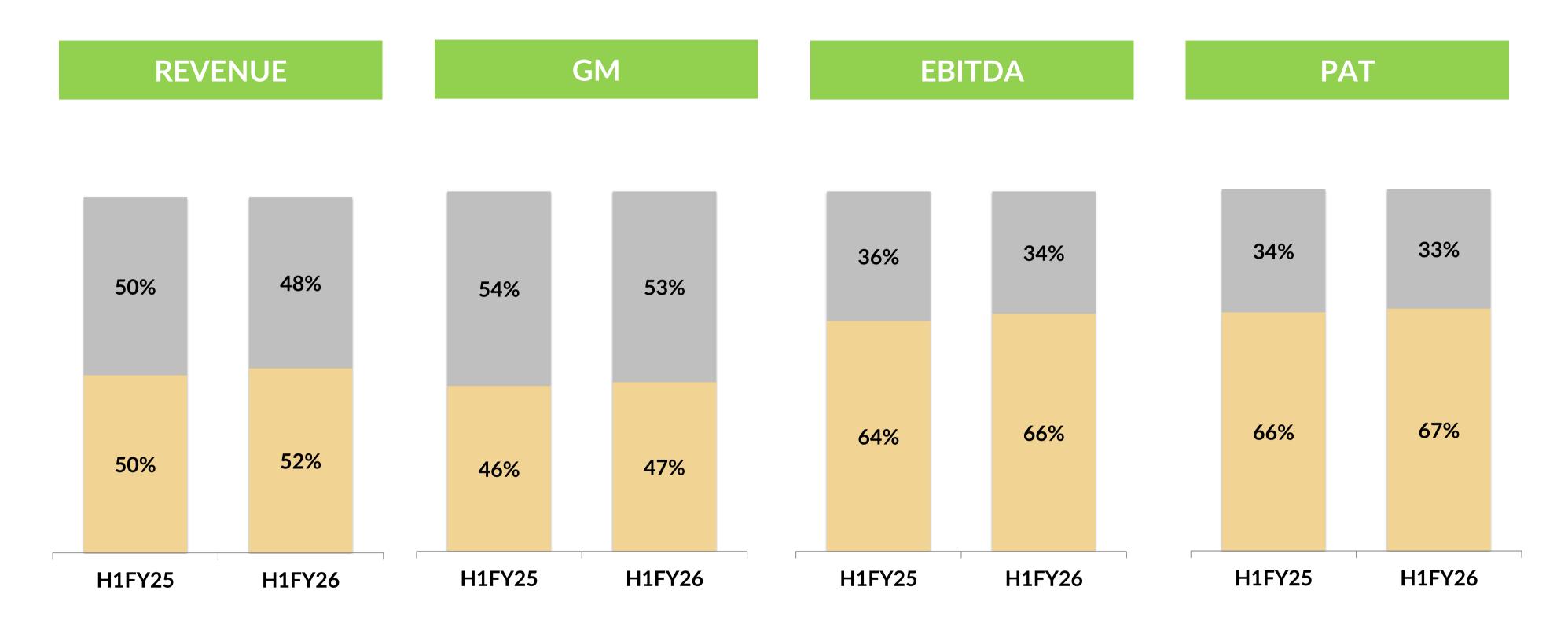


### H1FY26 Performance by Market (Excl. Arena)





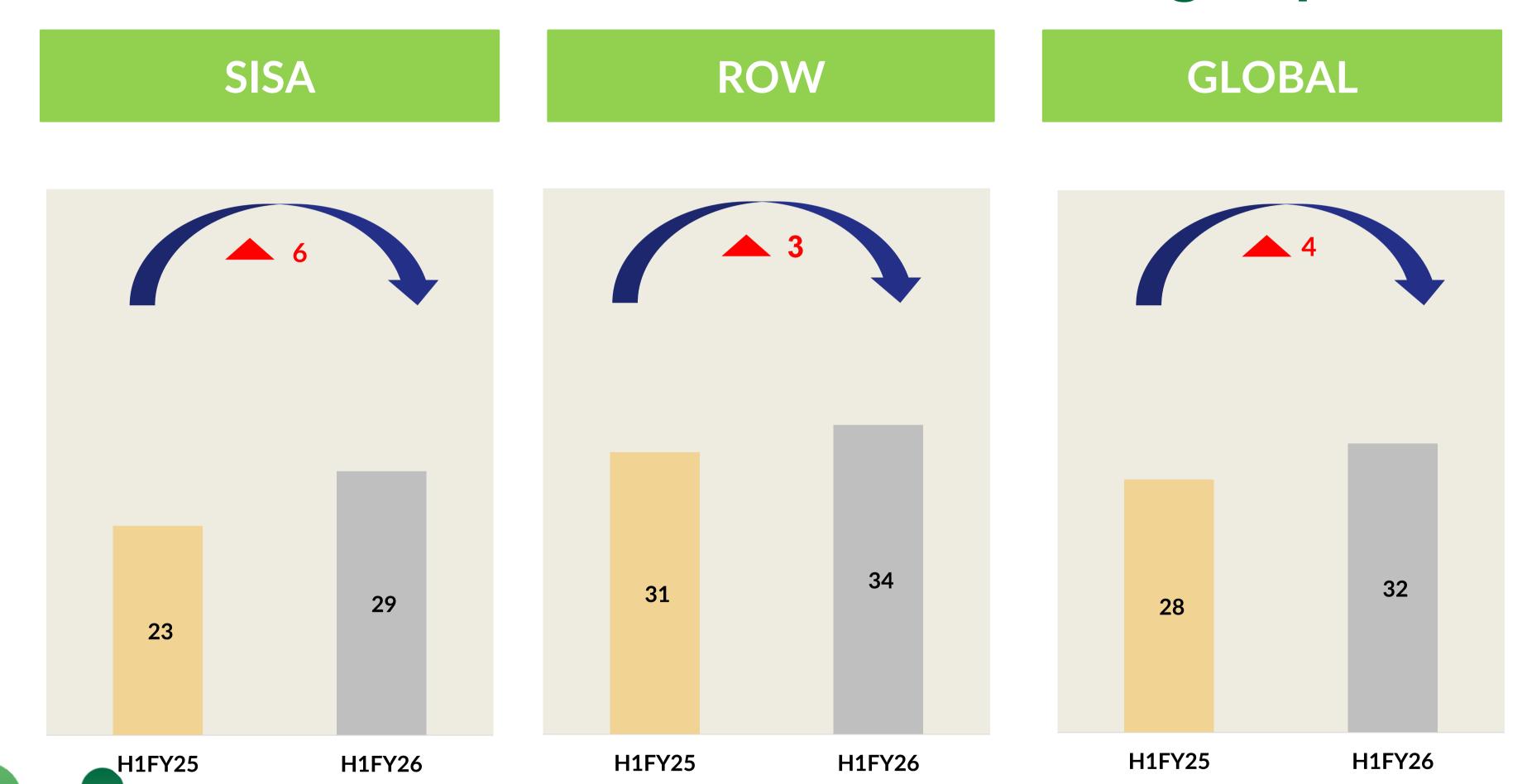
# H1FY26 Contribution by Market



■ SISA ■ ROW



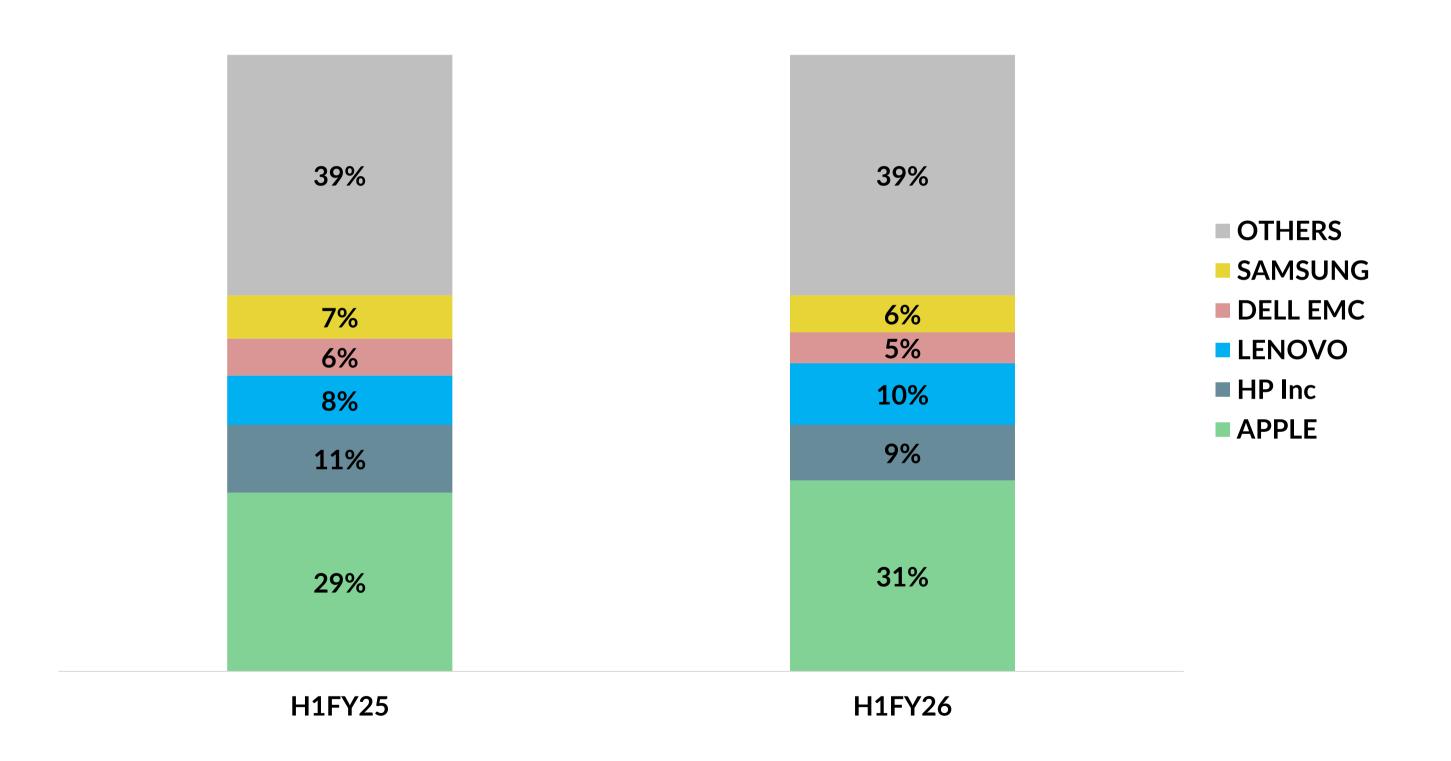
# H1FY26 Working Capital Days





# H1FY26 Top 5 Vendors

### REVENUE





## H1FY26 Verticals Revenue

\/outionlo	SISA			ROW			GLOBAL		
Verticals	H1FY25	H1FY26	YoY	H1FY25	H1FY26	YoY	H1FY25	H1FY26	YoY
ESG	8,057	8,928	11%	7,764	8,034	3%	15,821	16,962	7%
TSG	4,940	5,591	13%	2,775	3,043	10%	7,715	8,635	12%
SSG	2,637	3,999	52%	3,385	4,510	33%	6,023	8,509	41%
MSG	7,326	9,670	32%	8,427	10,809	28%	15,753	20,479	30%
Renewable energy	68	52	-23%	11	4	-66%	78	56	-29%
Logistics	283	327	15%	196	196	0%	479	523	9%
Other Services	43	41	-4%	553	101	-82%	596	142	-76%

Logistics & Other Services Revenue includes captive revenue Amounts may not add due to intercompany eliminations, rounding

#### Glossary:

Name	Description	Products / Services
ESG	End Point Solutions Group	Consumer & Commercial PCs, Print & Supplies
TSG	Technology Solutions Group	Networking, Server & Storage
MSG	Mobility Solutions Group	Smart Phones & Feature Phones
SSG	Software Solutions Group	Cloud, Cybersecurity, software solutions and professional services
Renewable energy	Solar	Solar Panels & Inverters
Logistics	ProConnect Supply Chain Solutions	Logistics, Warehousing, Transportation & VAS
Other Services	Ensure, Paynet & RGS	Ensure: IT Services, Paynet: Fintech, RGS: Shared Services

₹ in Cr



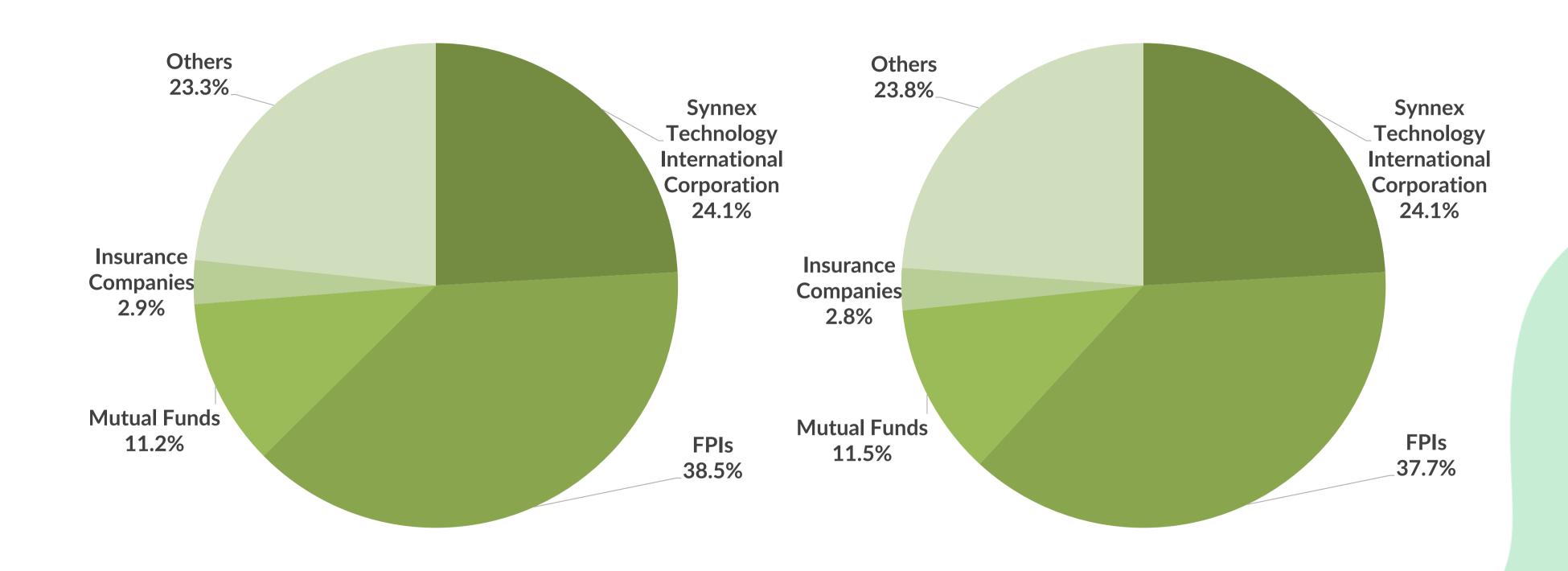
## H1FY26 Free Cash Flow Statement

Particulars (₹ in Cr)	H1FY25	H1FY26
Profit Before Taxation	674	764
Non-cash items	85	199
Finance Cost	165	208
Changes in Working Capital	1,366	(227)
Direct Tax Paid	(266)	(207)
Net Cash Flow from Operations	2,023	737
Capex	(34)	(33)
Outflow of Finance Cost	(165)	(121)
Free Cash Flow	1,824	583

FCF = NCFO - Capex - Finance cost Amounts may not add due to rounding



## **Shareholding Pattern**



Jun-2025 Sep-2025



#### **Investor Contacts**

Vijayshyam Acharya K Compliance Officer Palak Agrawal Head – Investor Relations

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