

Corporate Office Redington (India) Limited Redington House Centre Point, Plot. Nos. 8 & 11 (SP) Thiru.Vi.Ka Industrial Estate, Guindy, Chennai- 600032. INDIA Tel:+91 44 4224 3353 Fax:+91 44 2225 3799 CIN: L52599TN1961PLC028758 www.redingtongroup.com

November 12, 2020

The National Stock Exchange of India Limited Exchange Plaza, Bandra-Kurla Complex, Bandra (E), Mumbai-400 051.

Dear Sir/Madam,

#### Sub: Presentation to Investors/Analysts

This is further to our letter dated November 2, 2020 on the Investor/Analyst call scheduled today.

Pursuant to Regulation 30(2) and 46(2)(o) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith a copy of Investor Presentation that will be shared with the Analysts/Investors.

The same shall be uploaded on our website www.redingtongroup.com

We request you to kindly take the above information on record.

Thanking you,

Very Truly Yours,

M. Muthukumarasamy Company Secretary

CC: BSE Limited Floor 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001

# **REDINGTON (INDIA) LIMITED**

**Q2FY21 Earnings Presentation** 

Sept 2020

### Disclaimer

This presentation contains "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Redington India Limited's future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

*Redington India Limited undertakes no obligation to periodically revise any forward looking statements to reflect future / likely events or circumstances.* 

## **Financial Highlights**

- **Q2FY21** On a Global basis, Revenue grew by **12%** while EBITDA grew by **18%** and PAT grew by **35%** 
  - Global Distribution Revenue grew by 12%, EBITDA grew by 26% and PAT grew by 37%
  - India Revenue grew by 8%, EBITDA degrew by 7% and PAT grew by 37%
  - **Overseas** Revenue grew by **14%**, EBITDA grew by **42%** and PAT grew by **34%**
- **H1FY21** On a Global basis, Revenue grew by **2%** while EBITDA grew by **7%** and PAT grew by **10%** 
  - Global Distribution Revenue grew by 2%, EBITDA grew by 14% and PAT grew by 18%
  - India Revenue degrew by 3%, EBITDA degrew by 19% and PAT degrew by 1%
  - **Overseas** Revenue grew by **5%**, EBITDA grew by **29%** and PAT grew by **17%**
- Key Metrics
  - Strong **positive FCF** generation of **Rs. 1,823mn** for Q2FY21 and **Rs.25,147mn** for H1FY21
  - On a Global basis, WC days for Q2FY21 is **14 days** and H1FY21 is **15 days**
  - On a Global basis, for the quarter, **ROCE** is **42.6%** and **ROE** is **15.8%**
  - Gross Debt to Equity is at 0.17x and Net Debt to Equity is at (0.47x)

## **Financial Highlights**

#### **INDIA BUSINESS**

- During the quarter,
  - India Distribution Revenue grew by 9%, EBITDA grew by 3% and PAT grew by 33%
  - IT segment grew by 14% YoY led by growth in IT Consumer segment
  - Interest expenses declined by 64% and Opex declined by 5% on an YoY basis
  - WC days stood at 14 days in Q2FY21 as against 29 days in Q2FY20
  - ROCE is strong at 45.0%

#### **ProConnect India (PCS)**

- Though PCS degrew revenues by 6% YoY, it grew PAT by 25% YoY on the back of sharp decline of interest expenses
- PCS registered EBITDA margin of 13% for the quarter

## **Financial Highlights**

#### **OVERSEAS BUSINESS**

- During the quarter,
  - Overseas Distribution Revenue grew by 14%, EBITDA grew by 44% and PAT grew by 39%
  - Growth was led by strong performance of Mobility segment at 36% YoY
  - Interest expenses declined by 18% and Opex declined by 12% on an YoY basis
  - WC days stood at 14 days in Q2FY21 as against 32 days in Q2FY20
  - Strong FCF generation at Rs. 4,986 mn
  - **ROCE** is strong at **41.4%**

#### **Turkey Update**

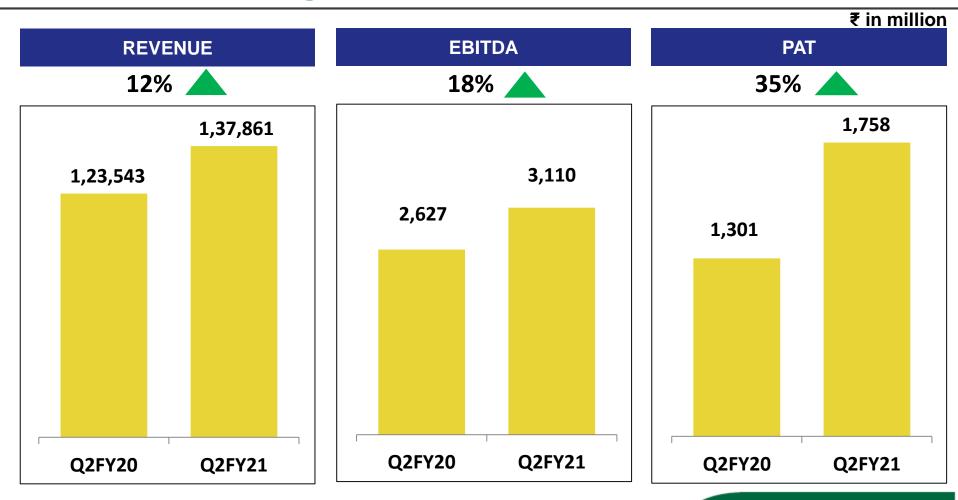
• During the quarter, Arena biz had a good quarter with exceptional growth in revenues and PAT



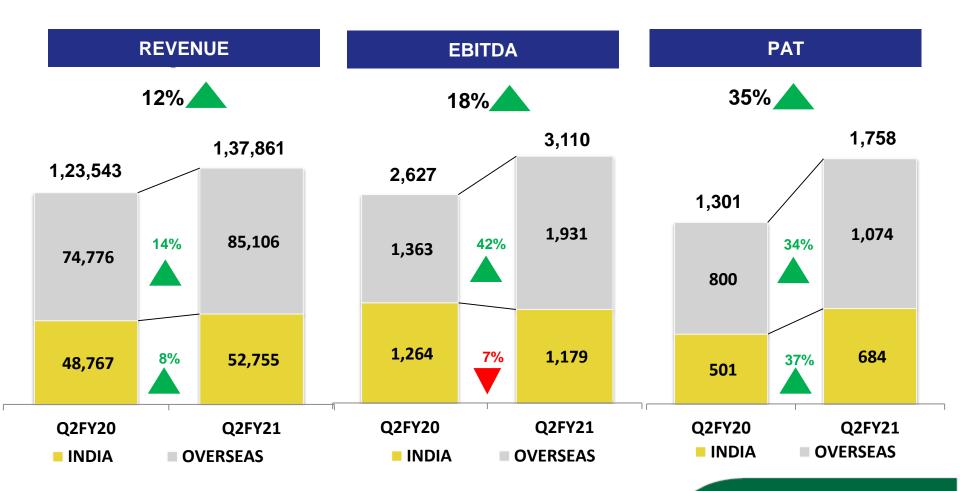
# **Q2FY21** Highlights



#### **Q2FY21 Redington Global Performance**



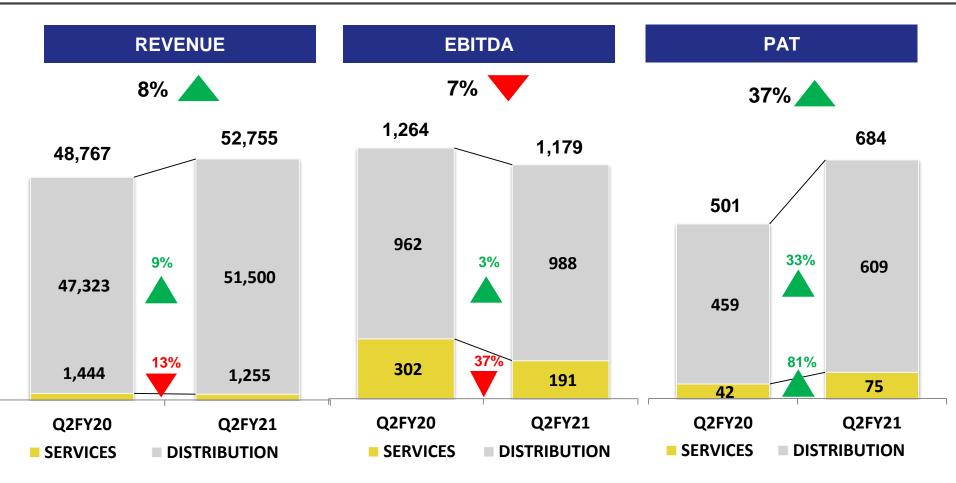
#### **Q2FY21 Performance by Market**



#### **Q2FY21 Contribution by Market**

F	REVENUE	E	BITDA		ΡΑΤ
61%	62%	52%	62%	61%	61%
39%	38%	48%	38%	39%	39%
Q2FY20 INDIA	Q2FY21 OVERSEAS	Q2FY20	Q2FY21 OVERSEAS	Q2FY20 INDIA	Q2FY21 OVERSEAS

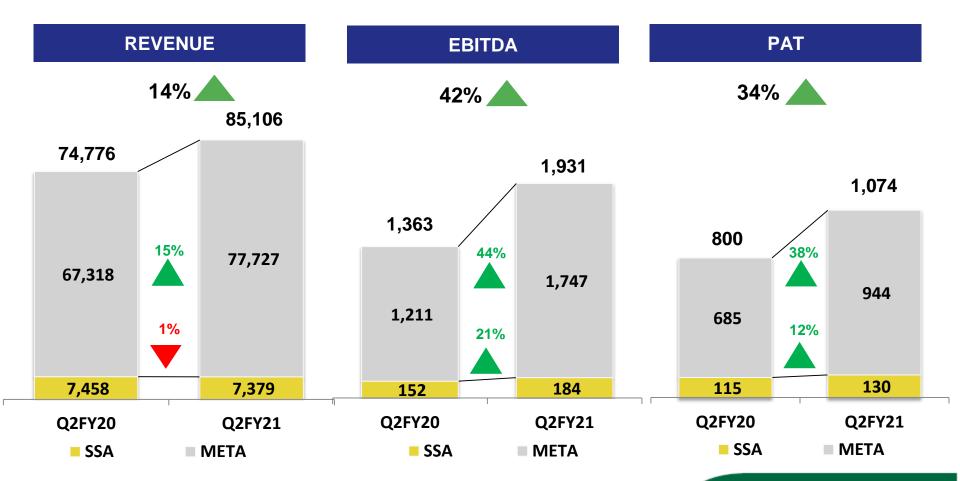
### **Q2FY21 India Performance**



Note: Services represents ProConnect & Ensure

Note: Services includes capital profits of Rs.4.4 crs on sale of Ensure India

#### **Q2FY21 Overseas Performance**



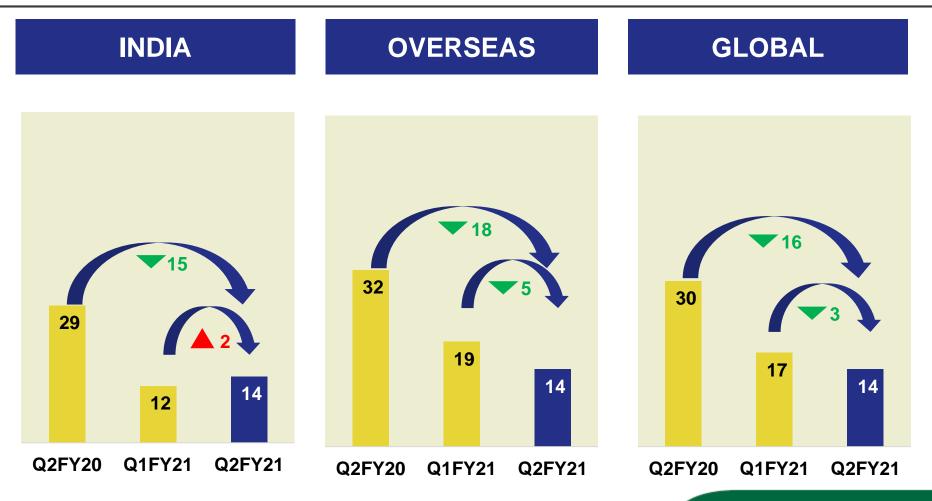
Note: Overseas performance in c/c terms – Revenue 7%; EBITDA 33% ; PAT 26%

### **Q2FY21 Revenue Performance by Verticals**

INE	AIC	OVER	SEAS	GLO	BAL
3%	2%	2%	2%	2%	2%
24%	21%	30%	36%	28%	30%
73%	77%	68%	62%	70%	68%
Q2FY20	Q2FY21	Q2FY20	Q2FY21	Q2FY20	Q2FY21
IT Mobil	ity Services	IT Mobilit	ty Services	IT Mobilit	y Services

Note: Services represents ProConnect & Ensure

### **Q2FY21 Working Capital Days**



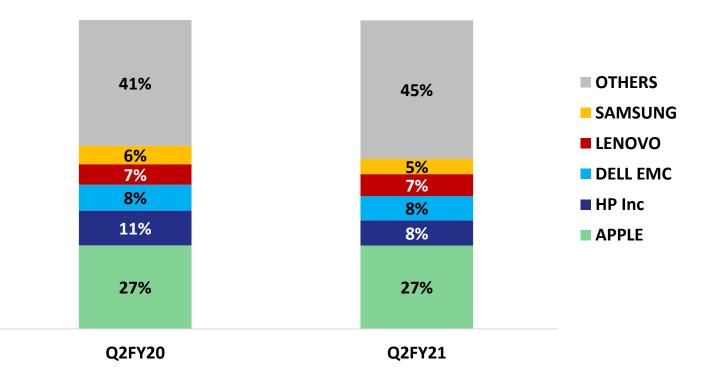
### **Q2FY21 Free Cash Flow Statement**

₹ in million

Particulars	Q2FY20	Q1 FY21	Q2FY21
Profit Before Taxation	1,512	1,305	2,412
Non-cash items	630	426	465
Outflow of Finance Cost	526	424	171
Changes in Working Capital	15,854	22,058	(224)
Direct Tax Paid	(628)	(288)	(645)
Net Cash Flow from Operations	17,894	23,925	2,179
Capex	(35)	(138)	(118)
Dividend	(1,287)	-	-
Outflow of Finance Cost	(499)	(463)	(238)
Free Cashflow	16,073	23,324	1,823

#### **Q2FY21 Top 5 Vendors**

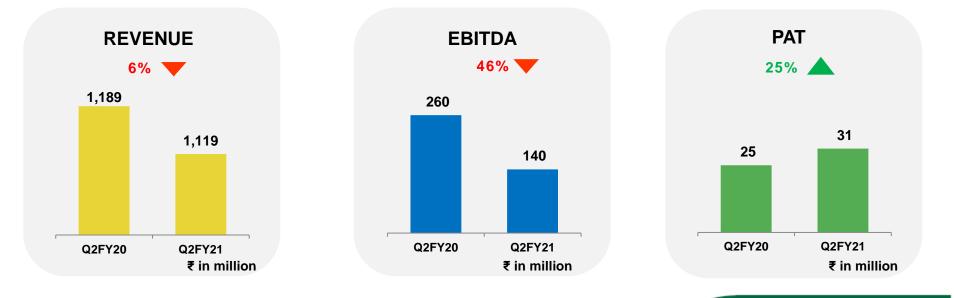
#### REVENUE



## **Q2FY21 ProConnect India**

- Though PCS degrew revenues by 6% YoY, it grew PAT by 25% YoY on the back of sharp decline of interest expenses
- PCS registered EBITDA margin of 13% for the quarter

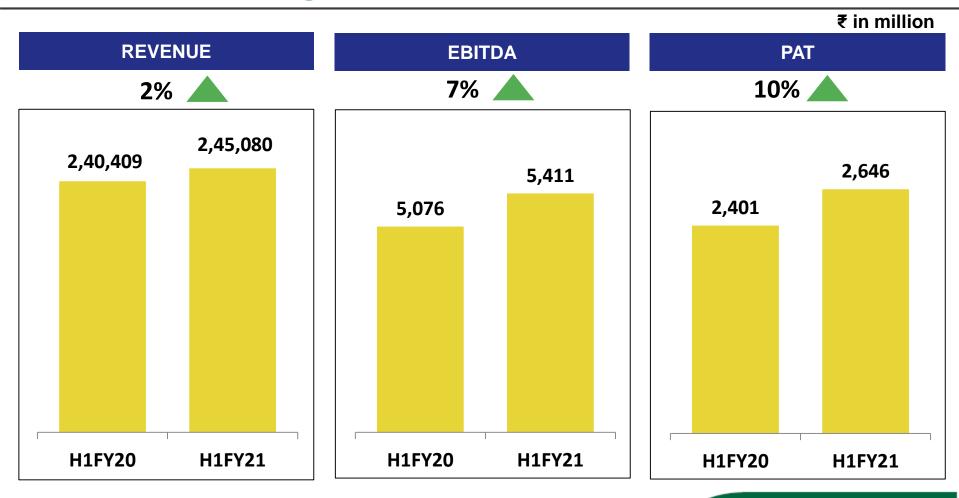




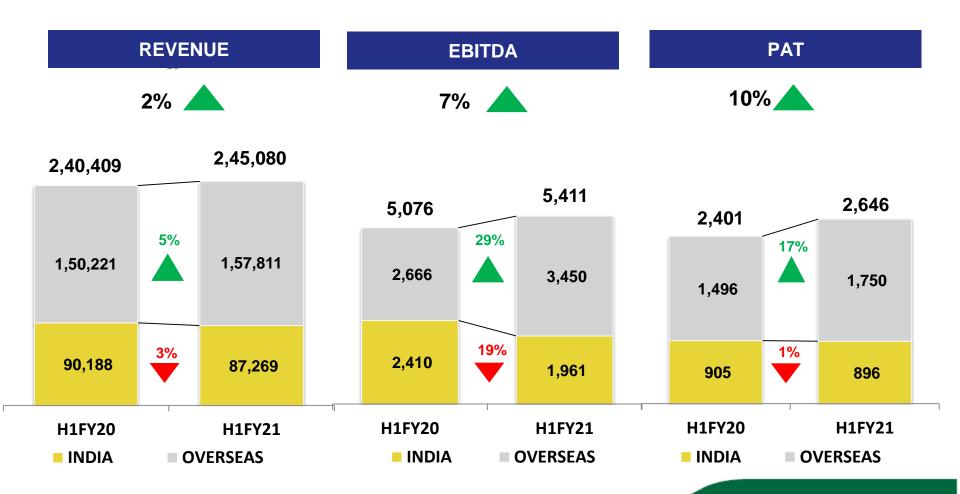


# H1FY21 Performance

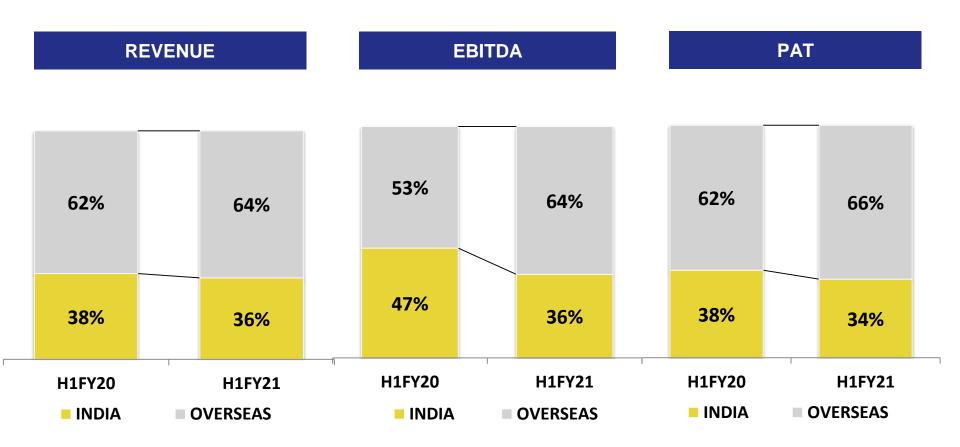
#### H1FY21 Redington Global Performance



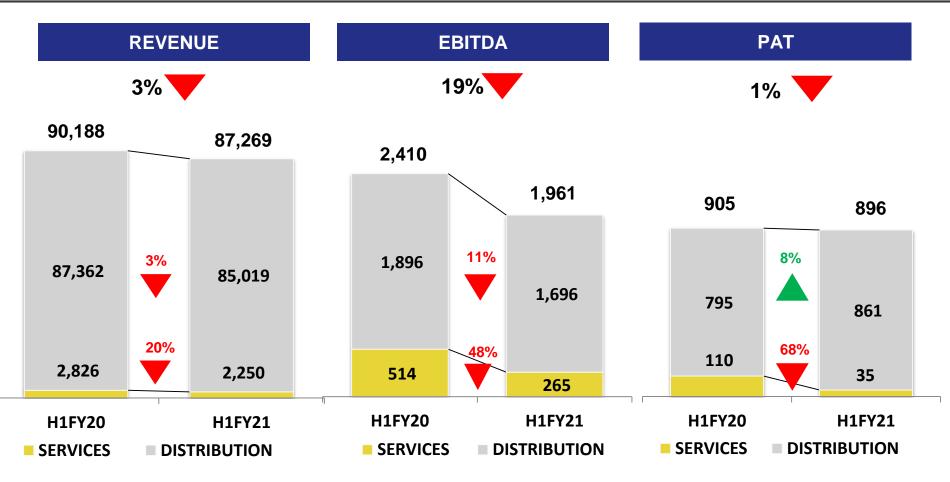
### H1FY21 Performance by Market



### H1FY21 Contribution by Market



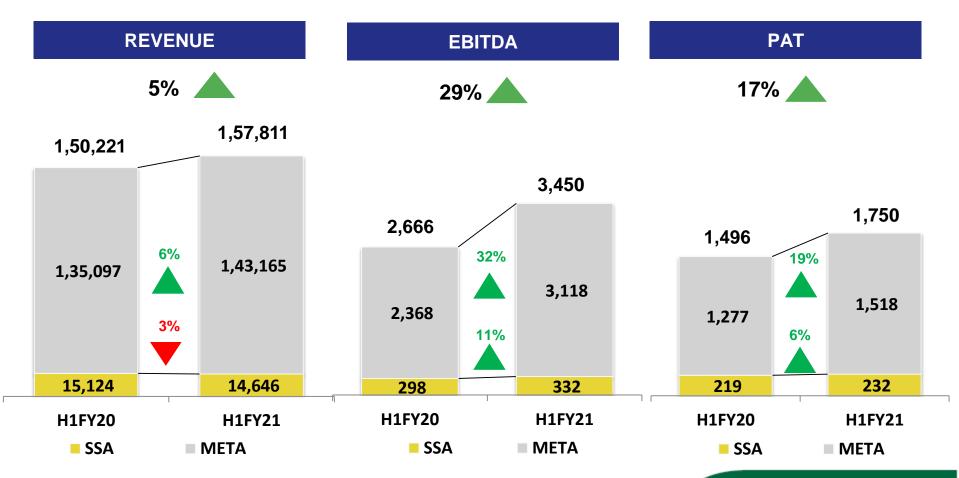
### **H1FY21 India Performance**



Note: Services represents ProConnect & Ensure

Note: Services includes capital profits of Rs.4.4 crs on sale of Ensure India

#### **H1FY21 Overseas Performance**



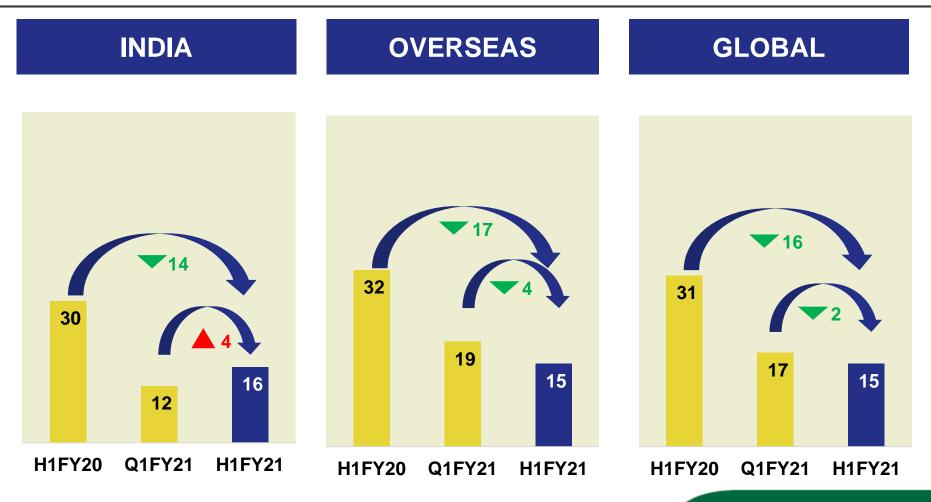
Note: Overseas performance in c/c terms – Revenue (2%); EBITDA 20% ; PAT 9%

### H1FY21 Revenue Performance by Verticals

INDIA	OVERSEAS	GLOBAL
3% 3%	2% 2%	2% 2%
22% 21%	34% 36%	30% 31%
75% 76%	64% 62%	68% 67%
H1FY20 H1FY21 IT Mobility Services	H1FY20 H1FY21 IT Mobility Services	H1FY20 H1FY21 IT Mobility Services

Note: Services represents ProConnect & Ensure

### H1FY21 Working Capital Days



24

### H1FY21 Free Cash Flow Statement

₹ in million

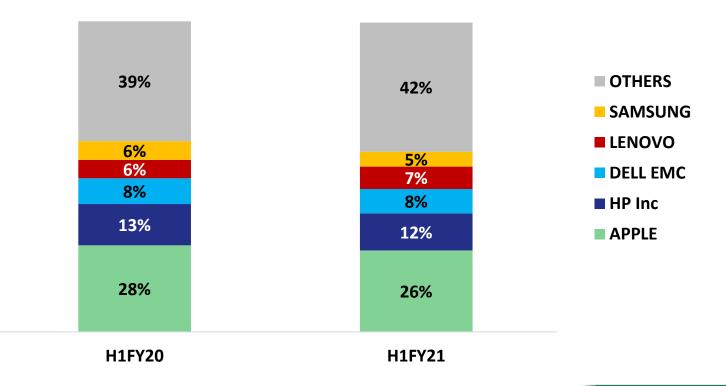
Particulars	H1FY20	Q1 FY21	H1FY21
Profit Before Taxation	2,982	1,305	3,717
Non-cash items	976	426	891
Outflow of Finance Cost	1,104	424	595
Changes in Working Capital	5,141	22,058	21,834
Direct Tax Paid	(783)	(288)	(932)
Net Cash Flow from Operations	9,420	23,925	26,105
Capex	(363)	(138)	(257)
Dividend	(1,287)	-	-
Outflow of Finance Cost	(1,039)	(463)	(701)
Free Cashflow	6,731	23,324	25,147

#### **H1FY21 Balance Sheet**

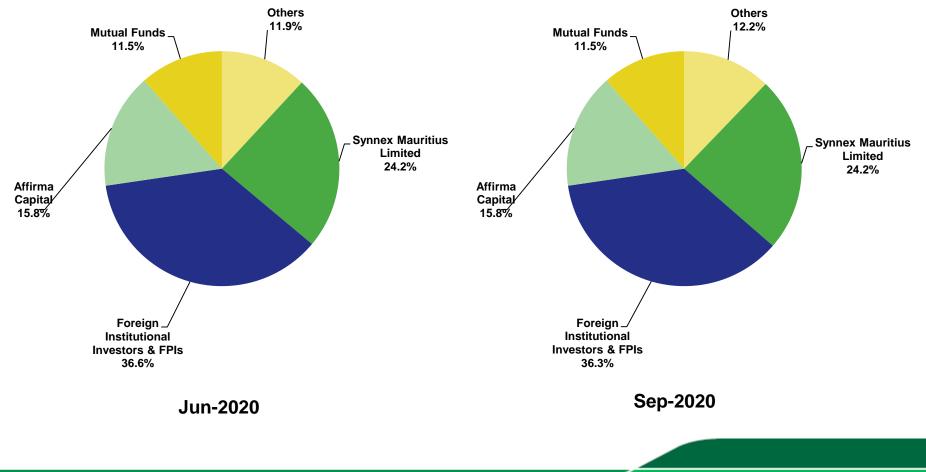
Particulars	30-SEP-19	30-SEP-20
Source:		
Networth	40,542	44,873
Net Debt	4,045	(22,912)
Minority Interest	3,558	3,727
Total	48,145	25,688
Application:		
Fixed Assets	4,558	4,610
Goodwill	218	183
Right to Use Assets	2,936	1,856
Net Assets	40,433	19,039
Total	48,145	25,688

#### H1FY21 Top 5 Vendors

#### REVENUE



### **Shareholding Pattern**





#### **Investor Contacts**

M. Muthukumarasamy Compliance Officer Redington (India) Limited SPL Guindy House, 95 Mount Road, Guindy, Chennai 600 032 <u>https://www.redingtongroup.com</u>

Sowmiya M Senior Manager – Investor Relations sowmiya.manickam@redington.co.in

**CIN** - L52599TN1961PLC028758



#### **Corporate Presentation**

Sept 2020



An 'Emerging Markets Multinational' with a multi-faceted approach of



#### DISTRIBUTION



No.1 Technology distributor in MEA and No.2 in India



Distribution of IT Consumer, IT Enterprise, & Mobility products



Expanding the reach & coverage for over 230+ brands through 38,230+ partners



\$7.3bn+ company with strong double digit 13 year CAGR (Revenue, EBITDA & PAT)

#### SERVICES

Third Party Logistics Services through ProConnect



Support Services through Ensure



An Emerging Markets player with incountry presence



#### Our Mission and Values



"Our mission is to offer a robust technology-powered platform to enable a seamless flow of products and services"









ADAPTABILITY

COLLABORATION

**KNOW-HOW** 



OBJECTIVITY



SIMPLICITY

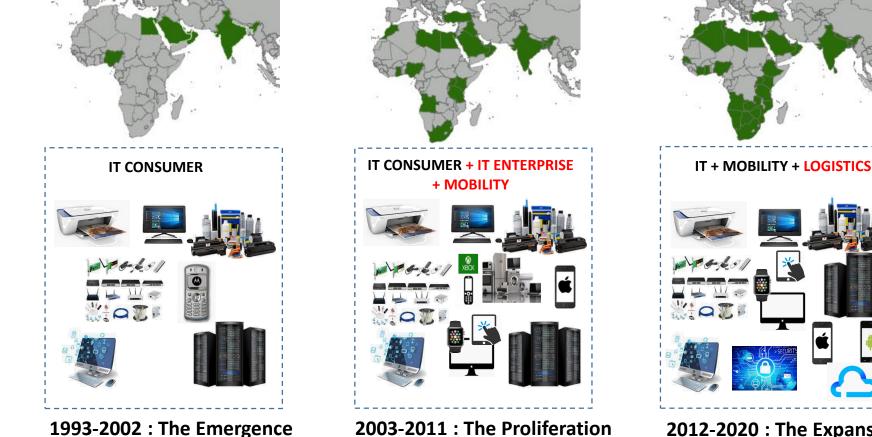


TRANSPARENCY

#### **Our Transformation**



From a "Broadline Distributor" to a "Value Added Distributor" to a "Services & Solutions Company"

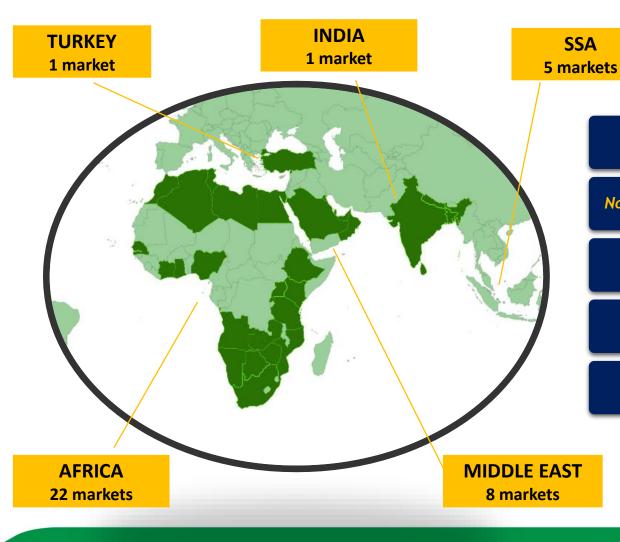


2003-2011 : The Proliferation



#### **Our Presence**







No.1 or No.2 position across all markets

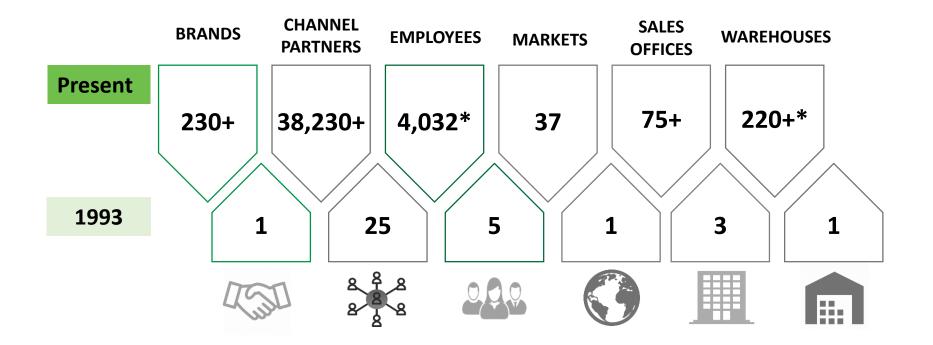
*"High potential" markets* 

Presence across product categories

Portfolio of Marquee brands

**Our Expansion** 





\*Figures does not contain the details of Ensure India which has been divested in Jul'20

#### **Our Board Of Directors**



#### **Independent Directors**

#### **CHAIRMAN**



Prof. Ramachandran Professor, Corporate Policy & Strategy IIM, Bengaluru



V. S. Hariharan Ex. Vice President, Hewlett-Packard, Singapore



Keith WF Bradley Ex.President, Ingram Micro, North America



B Ramaratnam Professional Director

**Non-Executive Directors** 



Anita P Belani Sr Business & Human Capital Leader

#### **Executive Directors**



Raj Shankar Managing Director



S V Krishnan Whole time Director



**Tu, Shu-Chyuan** General Manager Business Development Synnex Tech, Taiwan



Chen, Yi-Ju Senior Manager – Finance Planning & Mgmt Synnex Tech, Taiwan



Udai Dhawan Founding Partner & Head of India, Affirma Capital

### **Our Experienced Executive Team**





**Raj Shankar** Managing Director



P S Neogi Chief of Staff



S V Krishnan CFO & Whole Time Director



**Ramesh Natarajan** CEO, India Distribution



J K Senapati, COO, India Distribution



Gautam Hukku. President, Apple & Mobility Group



**R Venkatesh** President, Enterprise **Business Group** 



E H Kasturi Rangan MD, ProConnect Logistics, India



**Dilip Sharma** COO, ProConnect Logistics, India



Sriram Ganeshan **Director & Chief** Financial Officer, MEA



Aloysius **Fernandes** President, IT Volume, Africa



Jeetendra Berry, President, IT Volume. Middle Fast



Rawad Ayash, President, Mobility, Middle East



**Jim Mathew** President, Mobility, Africa



Sayantan Dev President, IT Value Distribution





CEO, Arena,

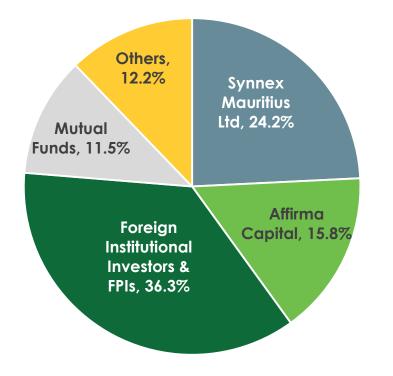
Turkey

S Chidambaram Serkan Celik, Sr. Vice President. ProConnect Logistics, MEA

8

#### **Our Shareholders**









#### **Business Overview**

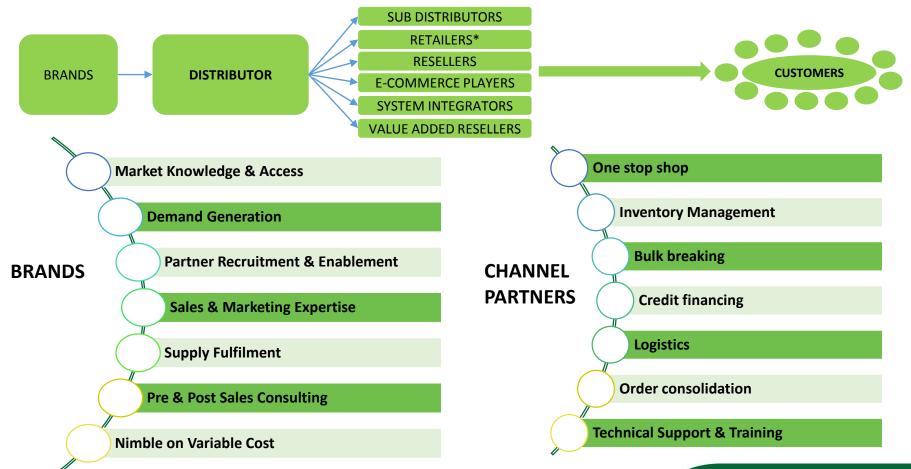


**Distribution Business** 

#### **Distribution Business Model**

# Redington

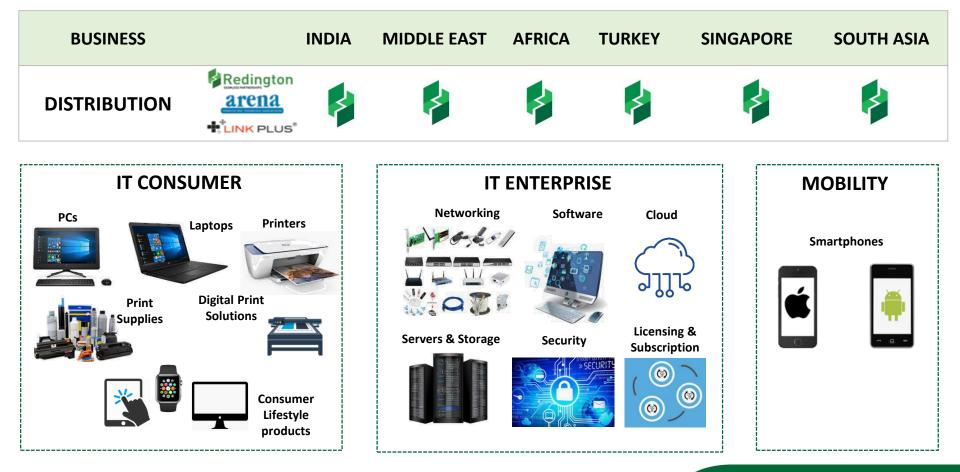




\*Retailers include Retailers, Large Format Retailers (LFR), Multi Brand Retail, Brand Stores

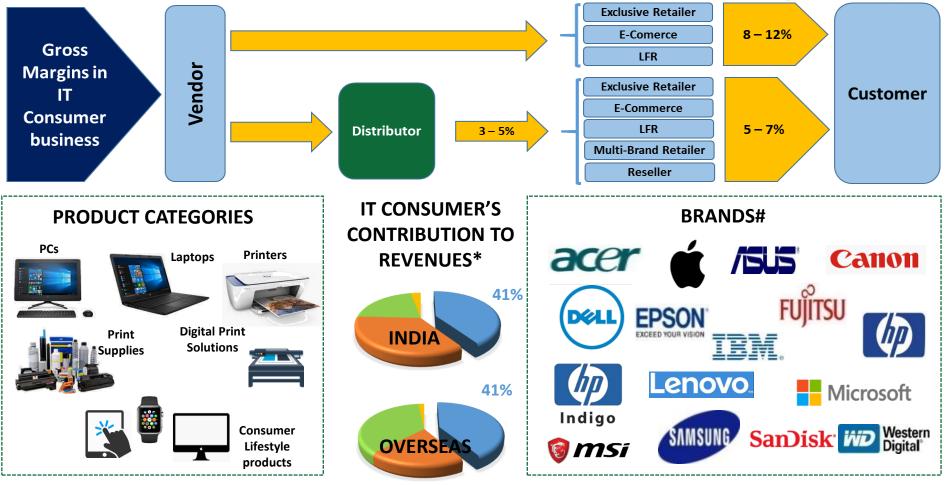
#### **Distribution Business**





### **IT Consumer Business**

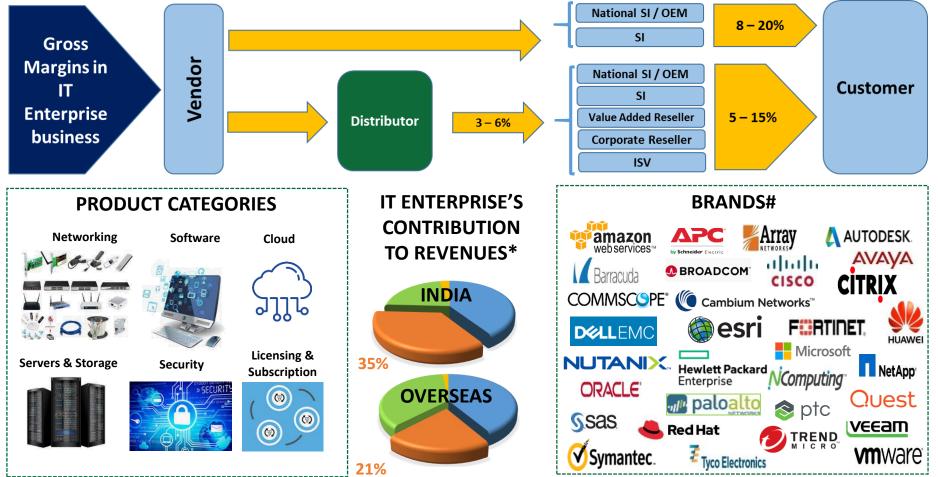
# Redington



\*Figures as on H1FY21 #Illustrative List

### IT Enterprise Business

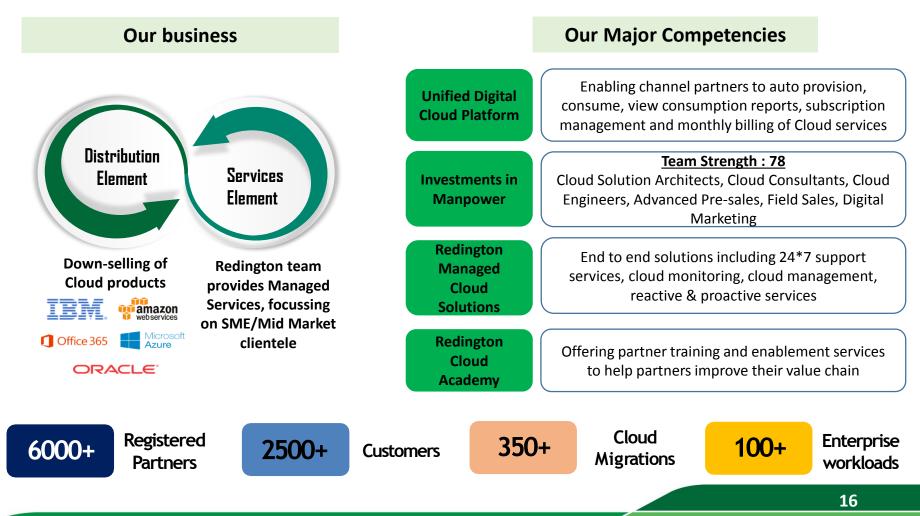




\*Figures as on H1FY21 #Illustrative List

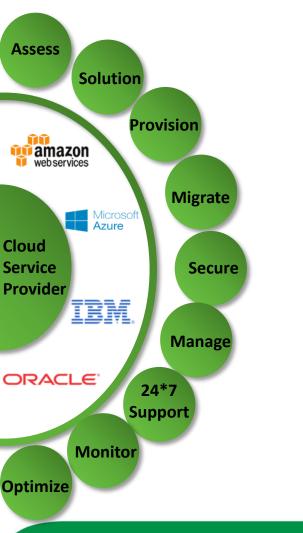
### **Redington Cloud Business**





## Redington Cloud Managed Solutions (RCMS)





#### FEATURES OF REDINGTON CLOUD MANAGED SOLUTIONS

#### Assessment workshop

Redington and Partner works with Customer IT team to do assessment workshop and validate customer readiness for cloud

#### Architect

Findings from application/Infra details via assessment, cloud solution is proposed to customers considering security and optimized cost

#### Migrate



Step-by-Step processes of Migration in order of criticality and testing outcomes on Cloud

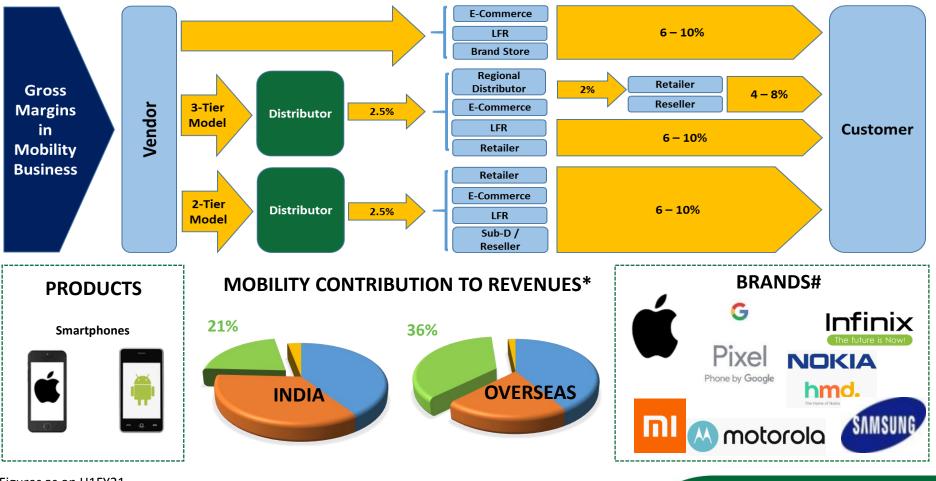
#### Manage



Continuous processes with proactive monitoring to ensure the infra is ALWAYS managed & optimized with respect to utilization and new needs

### **Mobility Business**





\*Figures as on H1FY21 #Illustrative List Services Business

#### **Services Business**

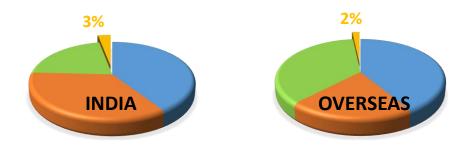






- Subsidiaries of Redington India Limited
- Third Party Logistics player offering
  - ✓ Warehousing;
  - ✓ Transportation;
  - ✓ Value added services

#### **SERVICES CONTRIBUTION TO REVENUES\***



## ProConnect India



Wholly Owned Subsidiary of Redington



Integrated Third Party Logistics partner



PAN India presence



160+ Warehouses



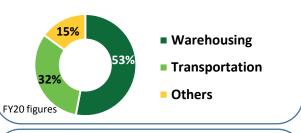
6.4 mn Sq.ft. in operation



20+ Customers across 12+ Industries

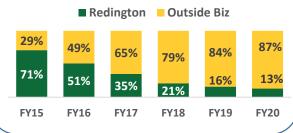
20,200+ Pincodes

#### **Revenue Contribution from Services**



Revenue Contribution from Industries Consumer Durables IT E-commerce Telecom & Infra Apparels Others

**Revenue Mix: Captive vs External** 















#### **Risk Management**



### **De-risking Strategy By Diversification**



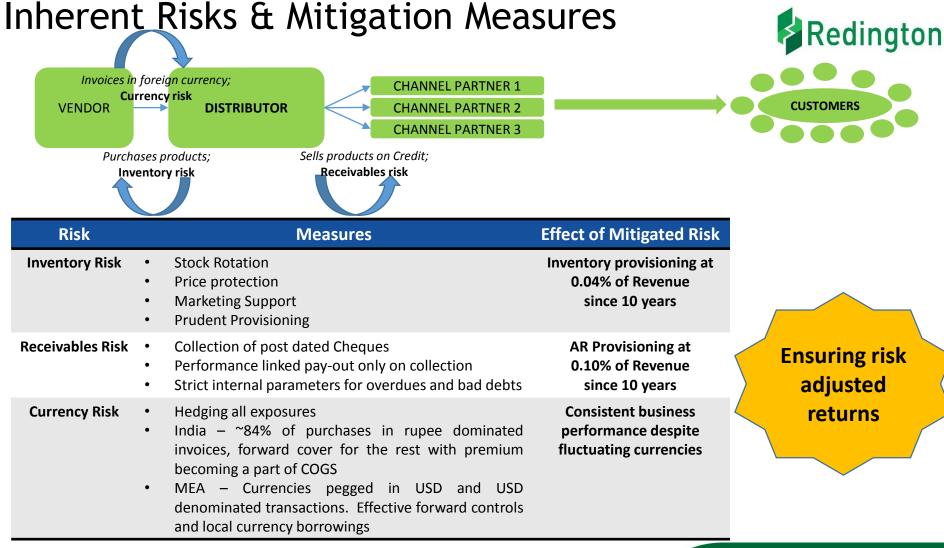


Our rich product portfolio consists of *diversified Brands* and *diversified* product categories under the same brand

*Presence in multiple markets* ensures diversification of risk as well as ensuring Kaizen's continuous improvement

Our strong and seamless partnerships and dynamic business model ensure that we *stay relevant in the everchanging technological environment* 

*Foraying into new lines of businesses,* leading to incremental growth as well as diversification of risk





#### **Financial Performance**

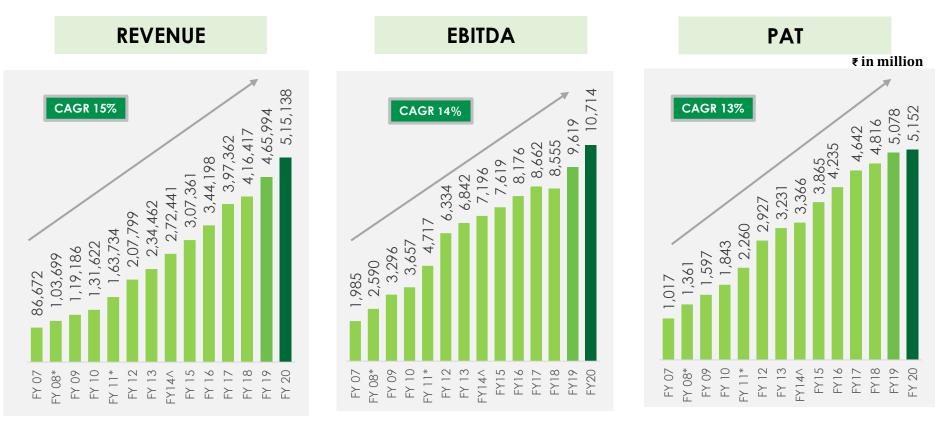


#### Performance track record

#### **Performance Since Listing**



#### Achieved Rs.500 bn milestone mark in Revenues

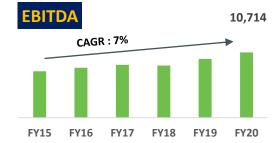


#### **Performance Snapshot**

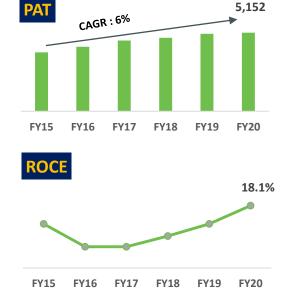


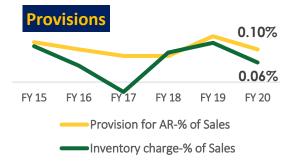
















FY15 F<mark>Y1</mark>6 FY17 FY18 FY19

#ROCE is calculated net of cash and on average capital employed

FY20

### Annual performance track record



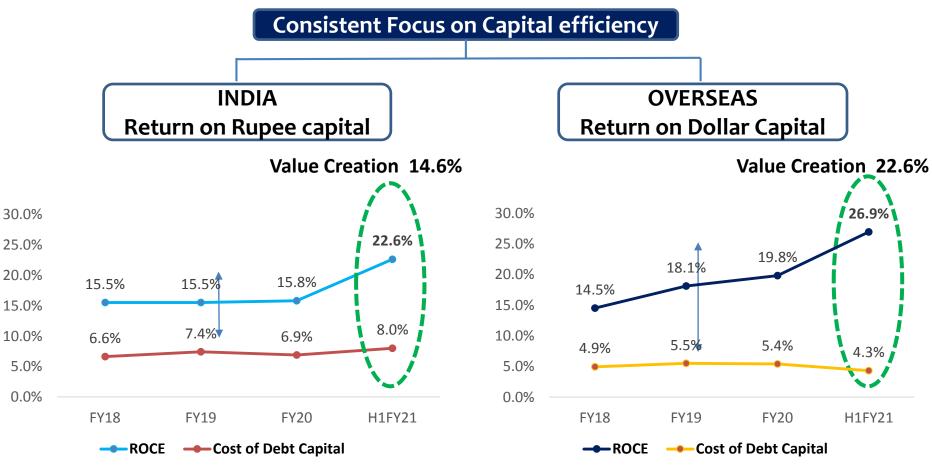
Particulars	H1FY21	FY20	FY19	FY18	FY17	FY16
Total Revenue	2,45,080	5,15,138	4,65,994	4,16,417	3,97,362	3,44,198
Growth YoY	1.9%	10.5%	11.9%	5.8%	15.4%	12.0%
EBITDA	5,411	1,0714	9619	8,555	8,662	8,176
Growth YoY	6.6%	10.4%	12.4%	-1.2%	<b>5.9</b> %	7.3%
PAT	2,646	5,152	5,078	4,816	4,642	4,235
Growth YoY	10.2%	1.5%	5.4%	3.7%	<b>9.6</b> %	9.6%
Networth	44,873	43,089	39,060	35,306	31,479	29,494
Capital Employed*	25,688	48,505	53,118	54,759	49,741	57,353
EBITDA Margins	2.2%	2.1%	2.1%	2.1%	2.2%	2.4%
PAT Margins	1.1%	1.0%	1.1%	1.2%	1.2%	1.2%
ROCE#	25.2%	18.1%	16.9%	16.1%	15.4%	15.4%
ROE	12.0%	12.6%	13.7%	14.5%	15.3%	15.6%
EPS (₹)	6.8	13.2	12.8	12.0	11.6	10.6
Book Value per share (₹)	114.9	110.3	99.8	87.7	78.2	73.2

\*Closing Capital Employed

#ROCE is calculated net of cash and on average capital employed

### ROCE vs Cost of Debt Capital





### Quarterly performance track record



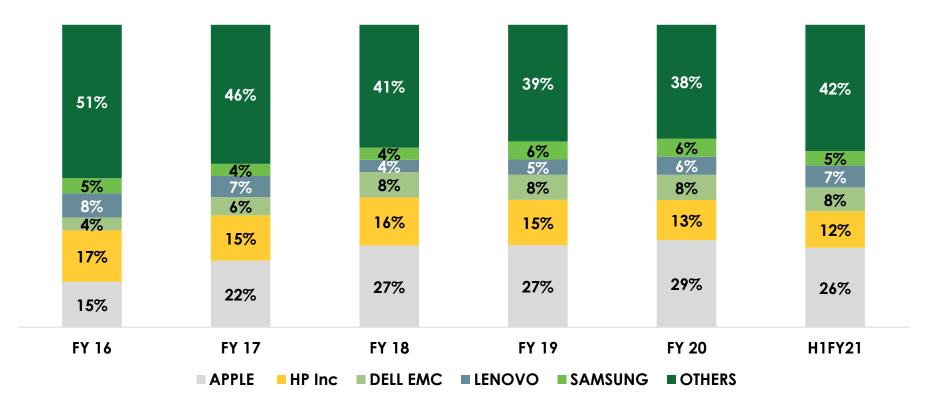
Particulars	Q2FY21	Q1FY21	Q4FY20	Q3FY20	Q2FY20
Total Revenue	1,37,861	1,07,220	1,26,773	1,47,956	1,23,543
Growth QoQ	28.6%	-15.4%	-14.3%	<b>19.8</b> %	5.7%
EBITDA	3,110	2,301	2,545	3,094	2,627
Growth QoQ	35.1%	<b>-9.5</b> %	-17.7%	1 <b>7.8</b> %	7.2%
PAT	1,758	888	1,192	1,559	1,301
Growth QoQ	98.0%	-25.5%	-23.5%	19.9%	18.2%
Networth	44,873	43,904	43,089	41,514	40,542
Capital Employed*	25,688	26,138	48,505	59,140	48,145
EBITDA Margins	2.2%	2.1%	2.0%	2.1%	2.1%
PAT Margins	1.3%	0.8%	0.9%	1.1%	1.1%
ROCE#	42.6%	20.6%	16.3%	20.3%	15.6%
ROE	15.8%	8.2%	11.4%	15.2%	12.9%
EPS (₹)	4.5	2.3	3.1	4.0	3.3
Book Value per share (₹)	114.9	112.4	110.3	106.1	103.6

\*Closing Capital Employed

#ROCE is calculated net of cash and on average capital employed

#### **Top 5 Vendors**





Note: Effect of Dell EMC merger is shown partly in FY17 figures and fully in FY18 figures

32

#### Value Creation for our Shareholders

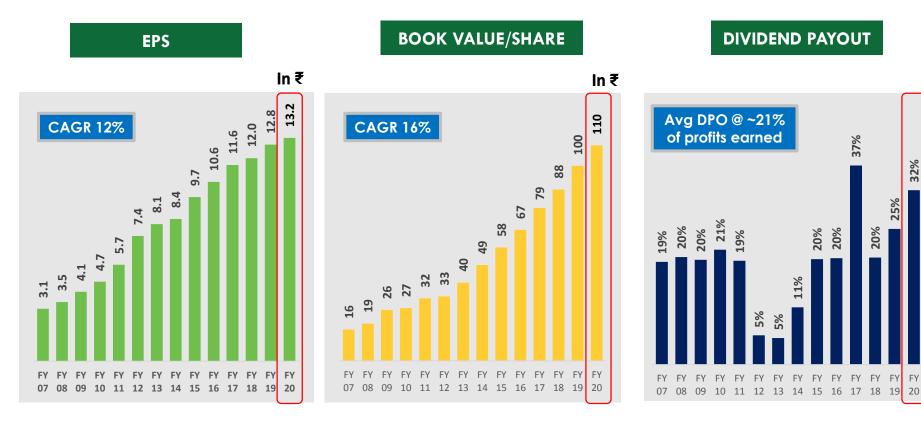


37%

20%

20% 20%

32%

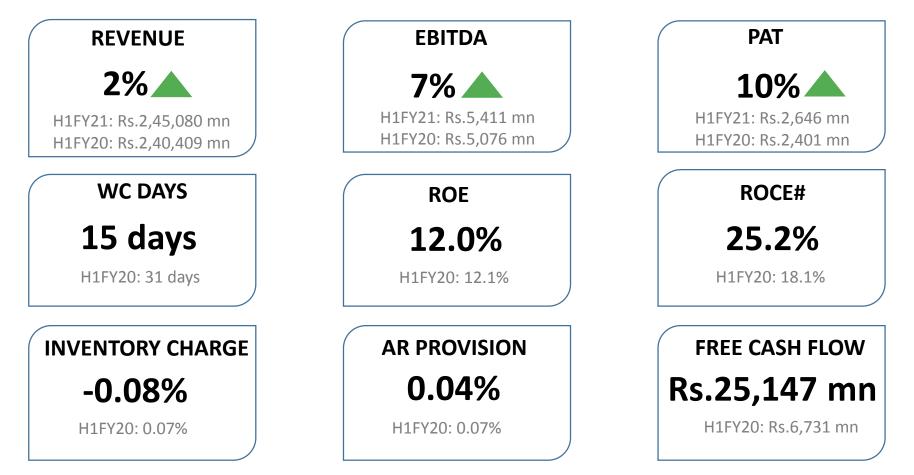


Note: Special dividend declared in FY17, to commemorate 10 years of listing Note: Two interim dividends totalling to Rs.4.3 declared in FY20

Current year performance

## H1FY21 Performance Snapshot





#### Performance By Market



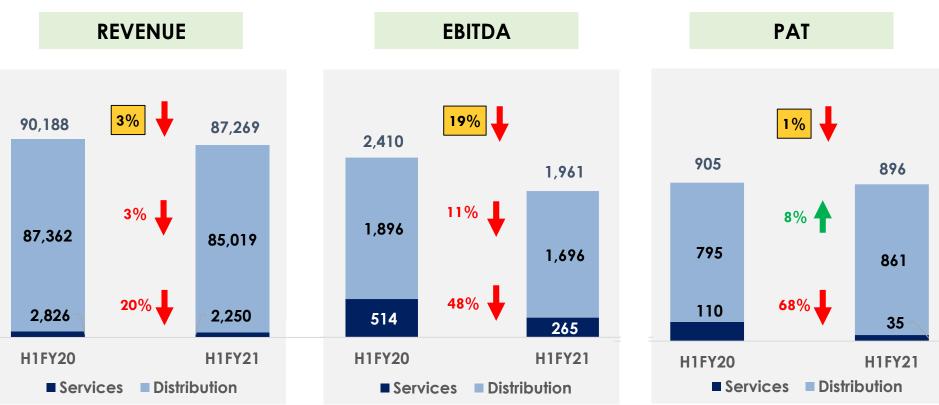
**₹** in million

REVENUE **EBITDA** PAT 5,411 **2%** 7% 10% 2,45,080 5,076 2,40,409 2,646 2,401 5% 29% 17% 2,666 3,450 4 1,50,221 1,57,811 1,750 1,496 3% 1% 19% 2,410 1,961 90,188 T 87,269 905 896 H1FY20 H1FY21 H1FY20 H1FY21 H1FY20 H1FY21 India Overseas India Overseas India Overseas

### India Performance



**₹** in million



Note: Services represents ProConnect & Ensure

Note: Services includes capital profits of Rs.4.4 crs on sale of Ensure India

#### **Overseas Performance**



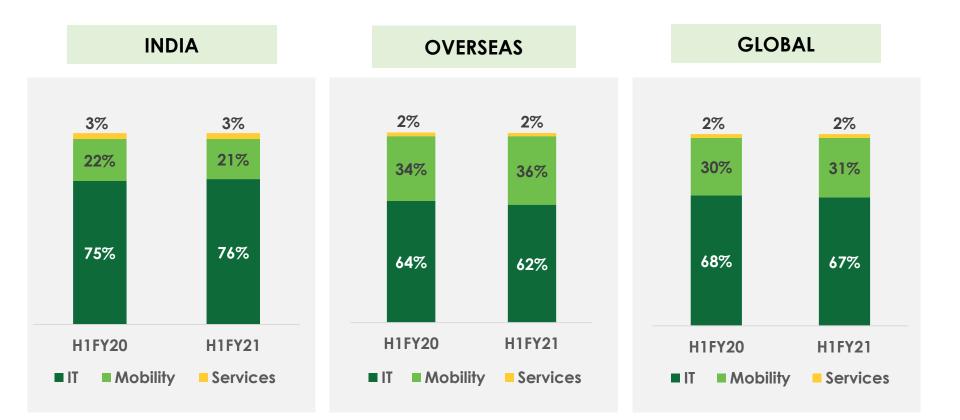
**₹** in million

REVENUE **EBITDA** PAT **5% 29**% 17% 1,57,811 3,450 1,50,221 1,750 2,666 1,496 32% 6% 19% 1,43,165 3,118 1,35,097 2,368 1,518 1,277 11% 3% 6% 🕇 15,124 14,646 332 298 219 232 H1FY20 H1FY21 H1FY20 H1FY21 H1FY20 H1FY21 SSA META META META

Note: Overseas performance in c/c terms – Revenue (2%); EBITDA 20% ; PAT 9%

### Performance By Vertical

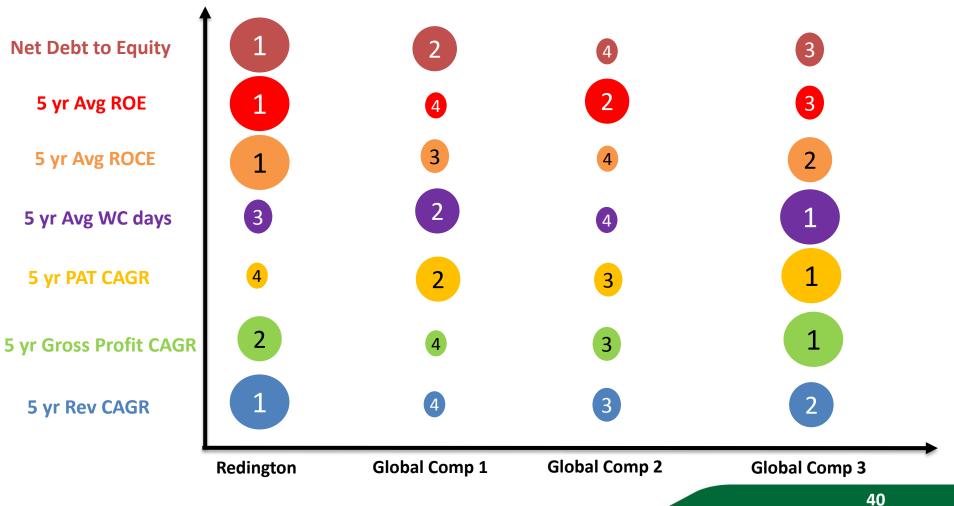




#### Note: Services represents ProConnect & Ensure

## Redington Vis-à-vis Global Peers







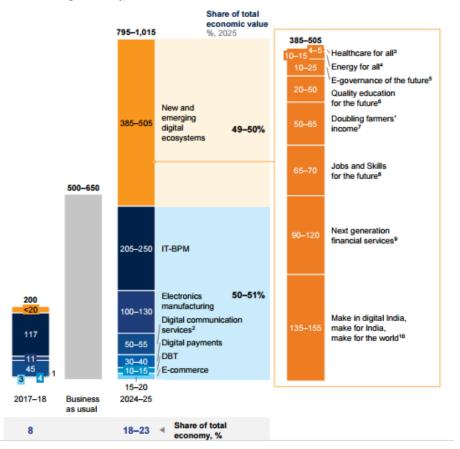
#### **Our Opportunities**



### India: Govt spending opportunities



Size of India's digital economy, \$ billion, nominal



India to attain a trillion dollar of economic value of digital economy by 2025

India's digital economy could contribute 18–23% of overall economic activity by 2025, with more than half the potential coming from scaling up new and emerging digital ecosystems

Source: MEITY-McKinsey report

### India Opportunities

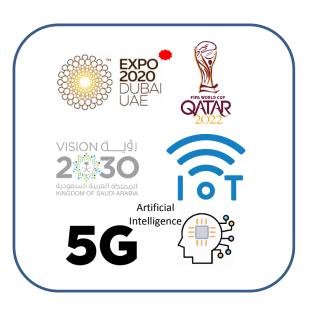


- Covid 19 impact CIOs to invest more in Security, Collaboration, Mobility & Cloud
- 5G to comprise 18% mobile subscriptions in India by 2025
- Enterprise networking market is expected to post a CAGR of 5% between 2019 and 2024
- India public cloud market to reach Rs 63,000 crs by 2025
- India's overall software market is estimated to grow at a CAGR of 8% between 2019-2024
- India Managed Security Services Market is expected to grow at a CAGR of 22% until 2024
- Indian cybersecurity services industry to hit \$14 billion by 2025
- Digitalisation of SMBs could add as much as \$216 billion to India's GDP by 2024
- SMBs can account for 30% of India's public cloud market
- Both executives (69%) and employees (55%) acknowledge the *need for further investment in digital* transformation as the top priority for organizations seeking to leverage any pandemic-induced cost savings
- India's digital transformation market is expected to reach \$710 billion by 2024

Source: Gartner, IDC, Global market Insights, PwC, Nasscom, BCG, CIO India, Qurate, McKinsey, Wakefield Research, Cisco India SMB Digital Maturity Study 2020, Ericsson Report

### **META Opportunities**





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- Government ICT spending in MEA to reach \$15 billion by 2023
- Total smartphone connections in MENA will exceed 500 million by 2025
- AI-based spending in META region will increase at a CAGR of 19% by 2023
- IoT revenue to more than double in Middle East and Africa by 2023
- Cybersecurity market in MEA region is expected to register a CAGR of 14% during 2020-2025
- *Investments in digital transformation and innovation* will account for **30% of all IT spending** in the META region by 2024, up from 18% in 2018
- Public cloud spending in META region will top \$7 billion in 2024
- Tech trends influencing Middle East ranges from 5G and 4G adoption, upheaval in finance, to shifts in retail and AI

## **Redington Foundation**



Foundation for CSR @ Redington (Redington Foundation), a trust formed by Redington (India) Limited to implement various CSR activities towards the betterment of the society



- **Employability Skills** Training
- Communication Skills
- Computer Skills
- Personality Development
- Office Etiquette
- Domain Knowledge Skills



#### Vocational Skills Training

- Disability inclusive support Improving quality of
- education through Technology
- Sign Language for hearing impaired
- Holistic self development



Employment Generation



#### **Equipping Activities**

- Setting up smart class rooms
- Monetary support to students
- Recognition to teachers
- Revamping of School infra



#### Smart Schools

- Setting up Smart class rooms Strategic association with Schools for academic upliftment
- Promoting schools in rural areas

#### **CONTACT US**

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IR Materials - https://redingtongroup.com/india/financials-and-reports/





# **THANK YOU**

