

## Idea Cellular Limited

**Investor Presentation** 

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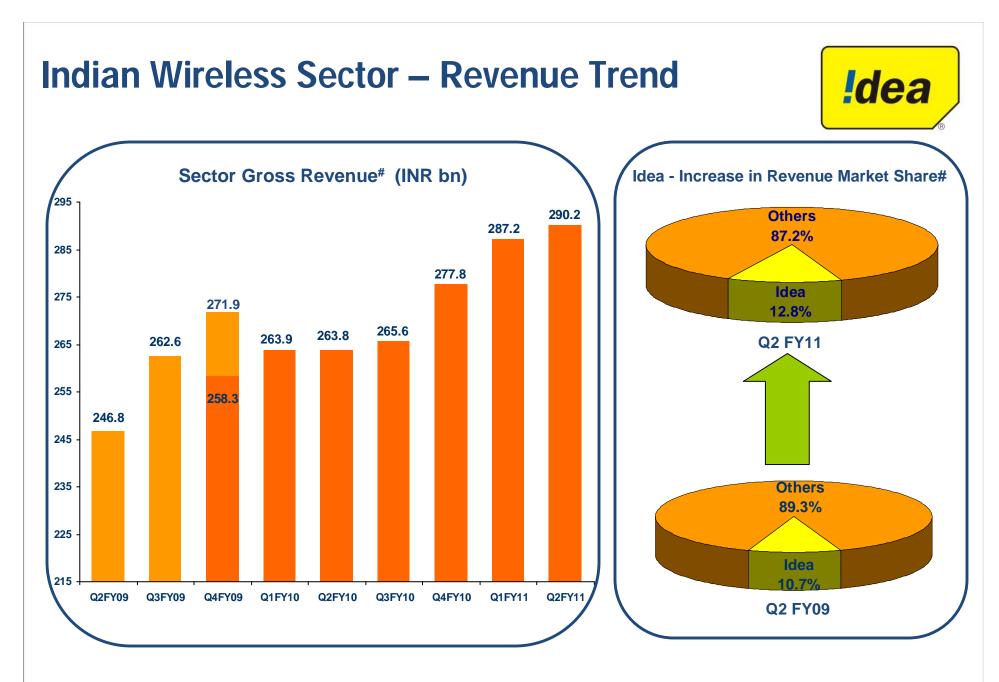
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<sup>#</sup> Source: Data released by the TRAI; revenue for UAS and Mobile licenses only

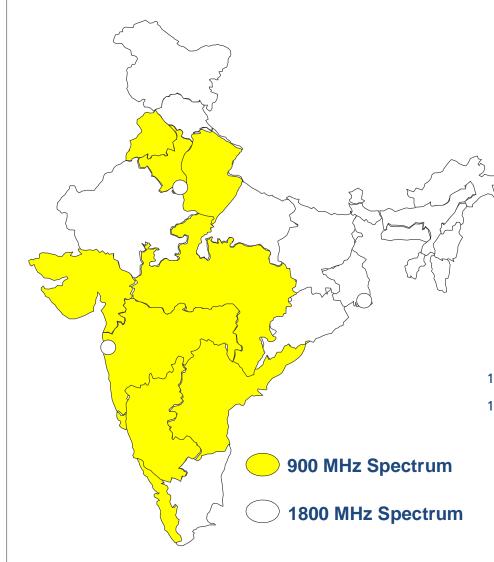
## Idea – An Overview



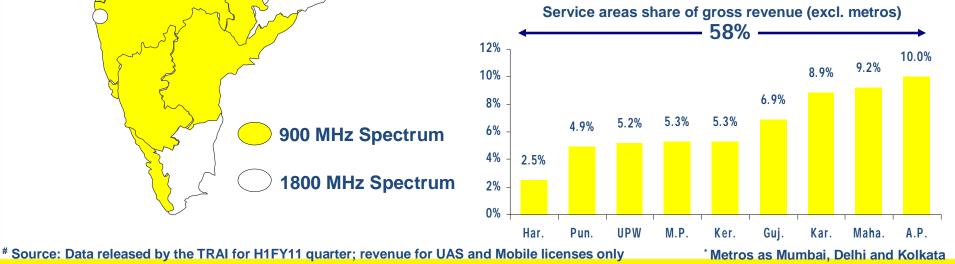
A pan India 2G service provider, with all ۲ 22 licenses under a single legal entity Third largest operator in India, based on **Revenue Market Share (RMS)\*** > 334bn minutes of use on network (Annualised based on H1FY11) Winner of 3G spectrum in 11 service areas **2G Service Areas** 2G+3G Service Areas <sup>#</sup> Source: Data released by the TRAI; revenue for UAS and Mobile licenses only

## **Competitiveness Lever 1 - Spectrum**





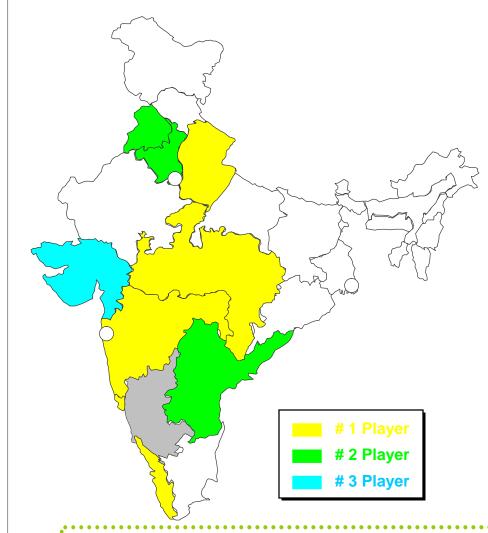
- 900 MHz spectrum band provides capex/opex advantage, compared to 1800 MHz
- 900 MHz spectrum also accompanied by early mover advantage
- Idea holds 900 MHz spectrum in 9 service areas, covering
  - ~ 48% of national revenue and ~77% of Idea's revenue
  - ~ 58% of national revenue base (excl. metros\*)
- Idea's spectrum profile is very attractive across all private operators



ADITYA BIRLA GROUP

## **Competitiveness Lever 2 - Scale within Service Area**





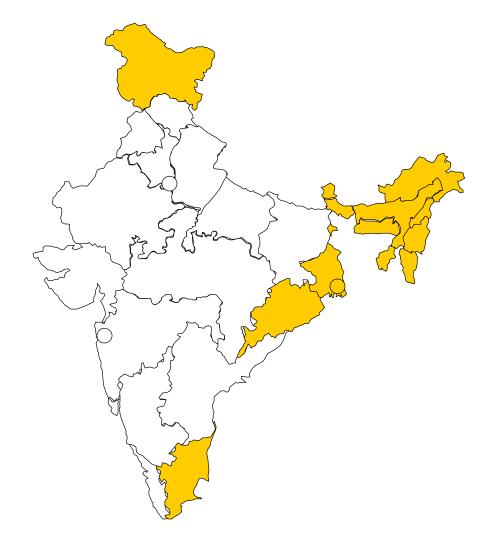
Service Area (900 MHz)	Revenue Mkt Share <sup>1</sup> (RMS)	Rank <sup>2</sup>
M.P.	30.2%	1
Kerala	29.6%	1
Maharashtra	29.2%	1
UP (W)	27.4%	1
Haryana	19.8%	2
Punjab	18.9%	2
A.P	16.3%	2
Gujarat	17.4%	3
Karnataka	6.9%	5
Total	20.9%	2

<sup>1</sup>Based on gross revenue for H1FY11, as released by TRAI <sup>2</sup>Based on revenue market share

In 9 service areas, comprising ~ 48% of national revenue market, Idea's competitiveness is intrinsically strong based on a) 900 MHz spectrum and b) scale of operations

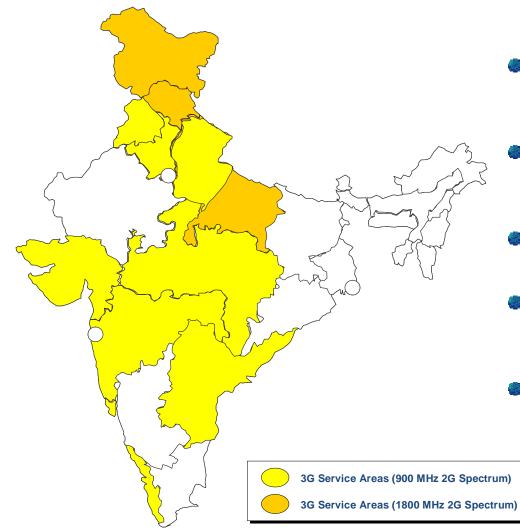
### **1800 MHz** <u>New</u> **Operations (7 Service Areas)** Focus On Optimisation, Not Maximisation





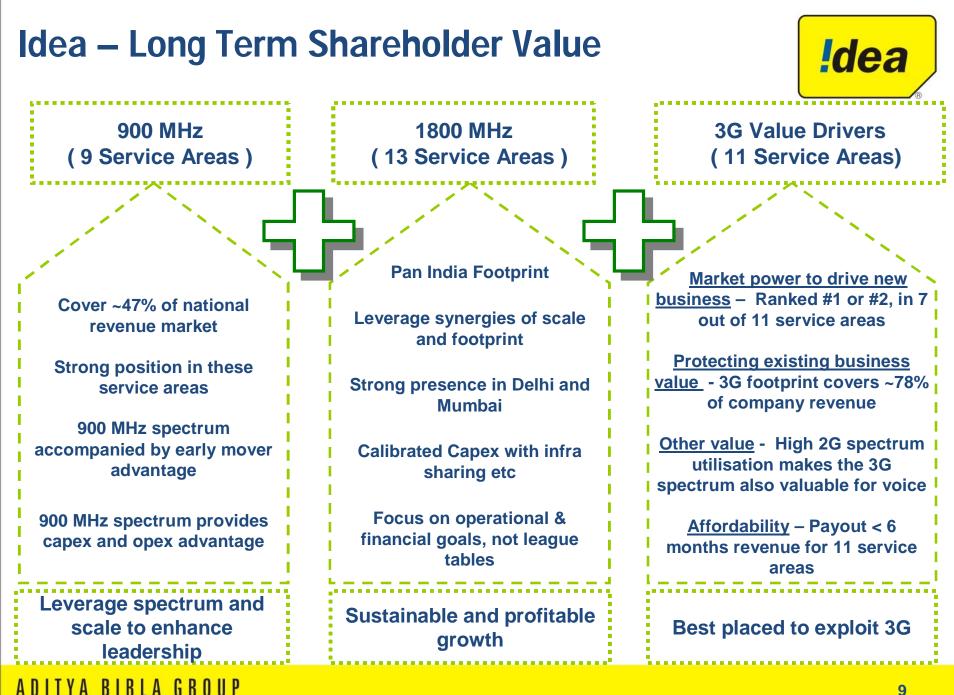
- Providing pan India footprint
- Leverage synergies of pan India operations i.e. roaming, NLD, ad spend, common network elements, etc.
- Infra sharing to reduce capex, and quicker time to market
- Focus on operational and financial goals, not league tables

## **3G Auction** Winner Where It Counts

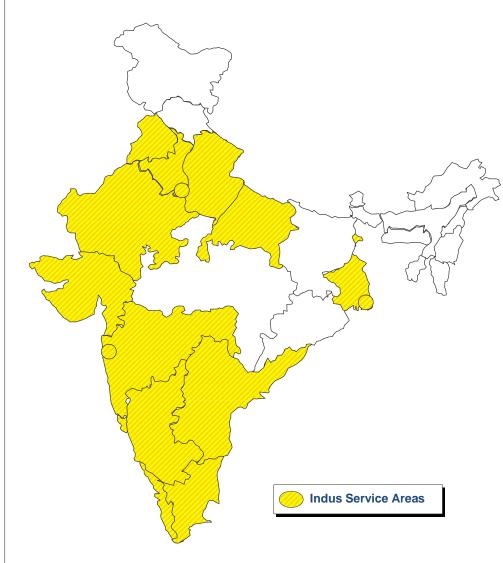




- Winner in 11 service areas, covering ~48% of all India revenue
- All 8 Service Areas where Idea is #1/2/3 are covered
- Covers 78% of Idea's revenue
- Total payment Rs 57.69bn, lowest among major operators
- Intra-Circle roaming arrangements may provide further opportunity



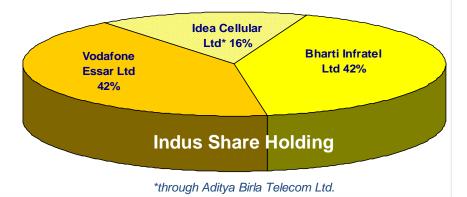
## **The Indus Advantage**



<sup>\*</sup> Data released by the TRAI; revenue for UAS and Mobile licenses only



- Provides passive infrastructure services in 15 service areas
- Largest independent tower company in the world with over 106,000 towers
- Indus benefits from assured tenancy from promoters (combined revenue market share of ~66%\*), apart from other operators
- Idea benefits by reduced capex, speed to market, and embedded value of shareholding



## Idea – A Power Brand

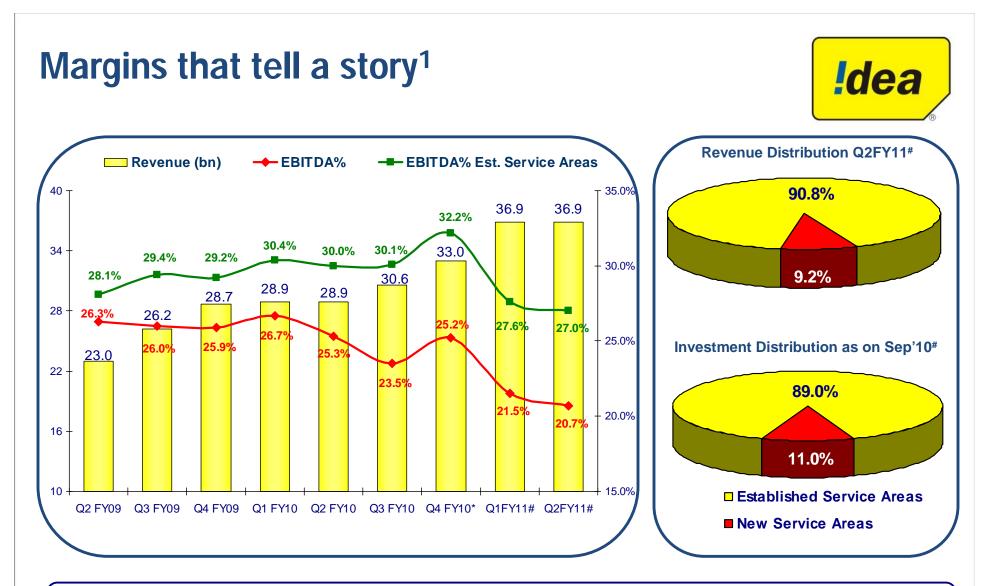


No. 4 Buzziest Brand in India Across All Categories – Third year in a row\*



\* Buzziest Brands of the Year Poll 2009

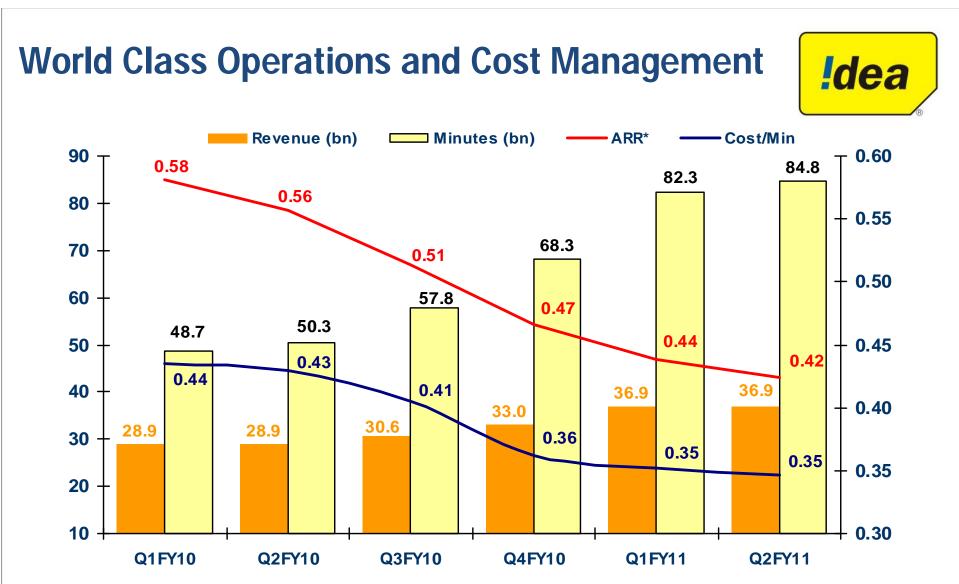




In a period charaterised by hyper-competition, over capacity and significant decline in ARR, margins for Established Service Areas have remained almost intact. Decline in overall margins is due to roll out of 9 New Service Areas.

\* incl. figures for erstwhile Spice Comm. for the month of / as of Mar'10, # Incl. figures for erstwhile Spice Comm. for FY11, <sup>1</sup>Idea and its 100% subsidiaries





- In an over-crowded sector, Idea is among the very few companies which have the capability to maintain and grow quality operations at a realised rate of 42p, and still turn in reasonable profits
- Arguably, Idea among the most competitive operators in the world

\*ARR is based on service revenue (exclusive of infrastructure revenues)

# Strong Balance Sheet to Support Strategic Intent



INR bn	Q1 FY09	Q1 FY10	Q4 FY10	Q1 FY11	Q2 FY11
Balance Sheet <sup>1</sup>					
Gross debt	97.4	60.9	65.3	97.8	97.5
Cash & Cash equivalent	9.2	26.6	14.0	1.2	5.0
Net Debt	88.3	34.3	51.3	96.6	92.5
Net Worth	38.1	136.5	114.1	116.1	117.8
Cash Profit <sup>1</sup>	5.7	7.3	7.7	7.2	7.0
Financial Ratios <sup>1</sup>					
Net Debt to Net Worth	2.32	0.25	0.45	0.83	0.79
Net Debt to Annualised EBITDA	3.06	1.11	1.54	3.04	3.04
ROCE	14.7%	9.3%	8.7%	6.4%	4.7%

<sup>1</sup>Figures for Idea including its 100% subsidiaries and excluding Joint Venture Spice (till February 28,2010) and Indus.



#### **PROMOTERS' HOLDING**

ADITYA BIRLA NUVO LIMITED	25.4%
BIRLA TMT HOLDINGS PVT LTD	8.6%
HINDALCO INDUSTRIES LIMITED	6.9%
GRASIM INDUSTRIES LTD	5.2%
OTHERS	0.9%

#### **TOP 5 SHAREHOLDERS**

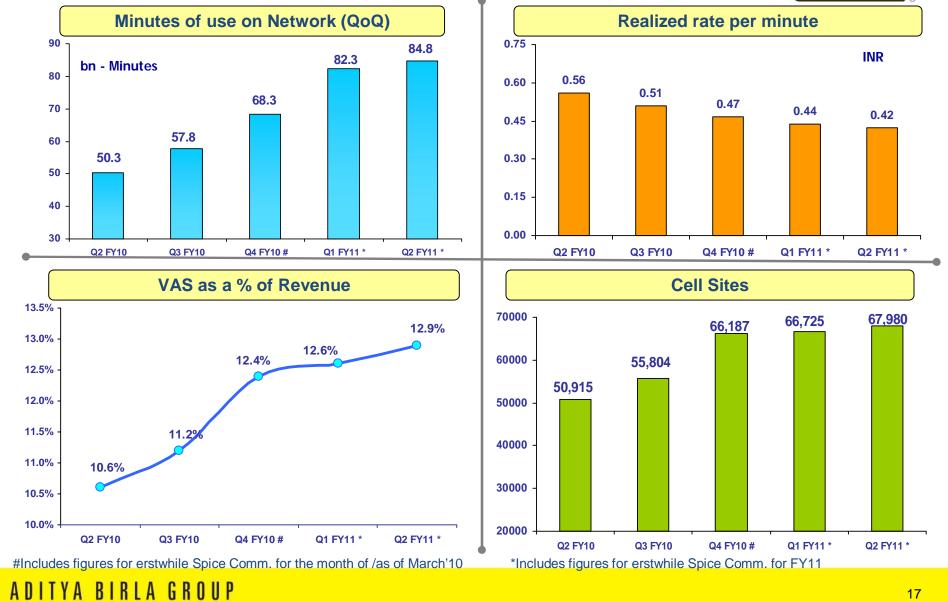
TMI MAURITIUS	14.1%	
P5 ASIA INVESTMENTS (MAURITIUS)	10.0%	
TMI INDIA LTD.	5.0%	
MONET LIMITED	2.7%	
BAJAJ ALLIANZ LIFE INSURANCE	1.9%	

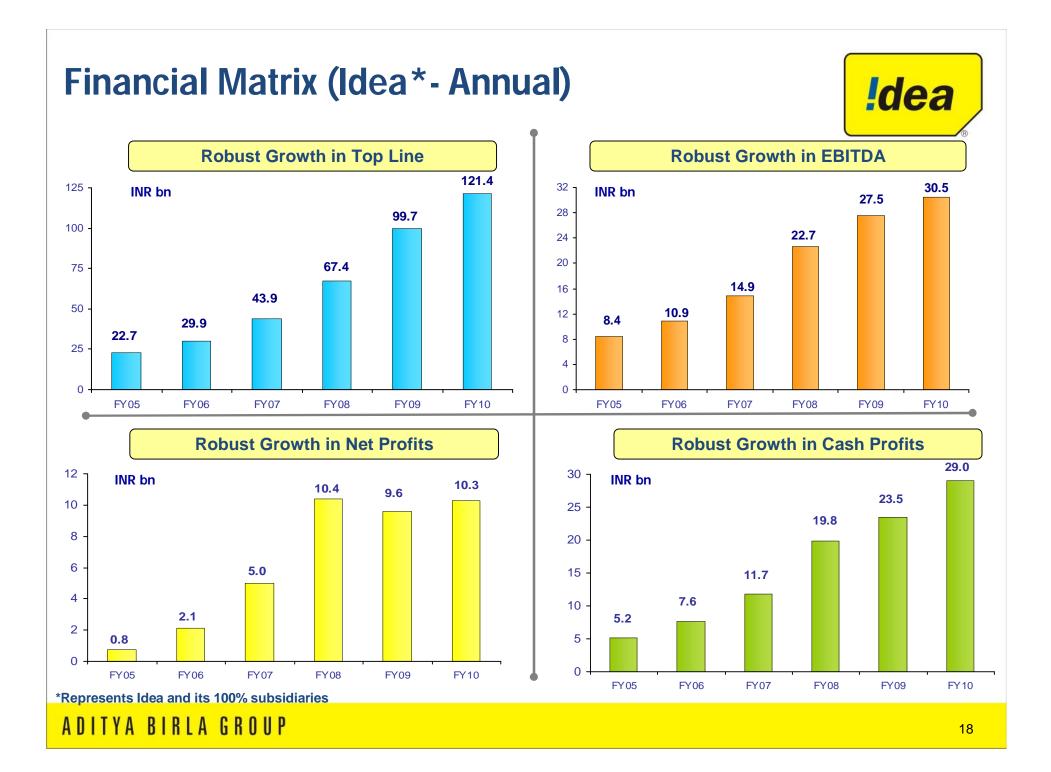


Appendix

## **Key Trends (Quarterly)**

**Idea** 





## Financial Matrix (Consolidated\*- Annual)







# Thank You