

Idea Cellular Limited



Confidentia

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Indian Mobile Telecom

• Idea & Industry

The Emerging Mobile Data Opportunity

- Spectrum Auctions 2016
- Idea Digital Services
- Indian Tower Industry & Opportunities



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Idea Journey



	Past (FY13 – 3 ^{1/2} Years Back)	Present (September 2016)	Future (2-3 Years Ahead)
Mobile Broadband Service Areas	11	17	22
3G Services	11	13	15
4G Services	-	11	20
Mobile Broadband Population Coverage (mn)	181	430	700-800
No. of Mobile Broadband Sites	17,140	85,412	~200k
Investment For	2G & 3G	3G & 4G Coverage	Largely 4G Coverage + Capacity
Data Usage (mn MB)	37,381 (FY13)	401,130 (H1FY17x2)	Capacity to address - 15-20 times of current demand
Liberalised Spectrum	185 MHz (92.5x2 MHz FDD)	474.4 MHz (237.1x2 MHz FDD)	823.4 MHz (311.7x2 MHz FDD + 200 MHz TDD)

Idea GSM Services currently covers 1 bn Indians;

Company now in process of building world class mobile broadband offerings across India

Indian Wireless Industry

Witnessing consolidation in Voice; 4-5 Large Pan India Data Operators

Existing Scenario (Year 2008 – 2016)

- Mobile Voice Segment characterized by intense competition 6 to 9 operators in each service area
- Mobile Broadband Data an emerging segment with lower competition 2 to 3 serious operators in each service area.

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Major recent developments impacting industry (Year 2015 - 2016)

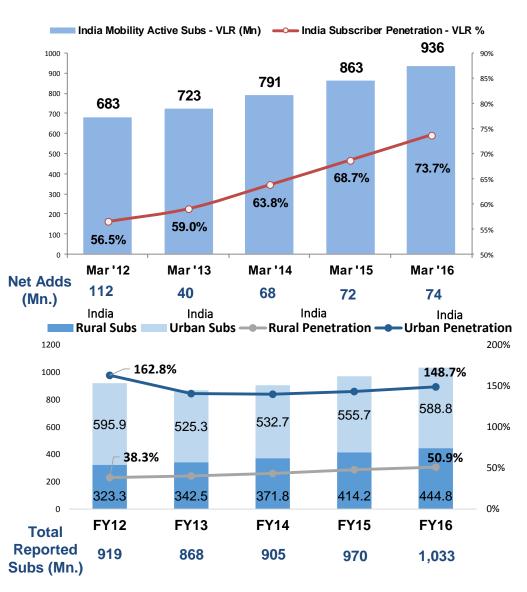
- During last 3 Spectrum Auctions (Feb '14, Mar'15 and Oct'16) spectrum auction ~91% of spectrum by Value (total industry spent of \$36 Bn) won by only 4 operators (Bharti, Vodafone, Idea & RJio)
 - Idea completed renewal of licenses for next 20 years (till 2032/2036) in 16/22 circles against Bharti's 8/22 and Vodafone's 9/22 (Idea renewal highest among all operators)
 - RCom lost key revenue driving 900 MHz spectrum band in 5 out of 7 circles due for renewals (Mar'15) and 1800MHz for Gujarat (Oct'16);
 - Quadrant (HFCL) not renewed 1800 MHz spectrum for Punjab (Oct'16); MTS (800 & 1800 MHz) for Rajasthan (Oct'16); and Loop (900 MHz) for Mumbai circle (Feb'14)
- RCom & MTS (800 MHz) announced merger
- RCom & Aircel exclusive talks on combining wireless business (GSM & 3G services)
- Tata (800 & 1800 MHz), RCom (800 & 1800 MHz) & Aircel (900 & 1800 MHz) license renewal in next 3-5 years
- Announcement of Spectrum Trading & Spectrum Sharing guidelines
 - Exit of smaller players Airtel acquired Videocon's 1800 MHz spectrum in 6 circles and entered into agreement for acquiring Aircel's 2300 MHz spectrum in 8 circles
 - RJio RCom spectrum trading in 13 circles and spectrum sharing in 20 circles for their 800 MHz spectrum
 - Consequently, RCom announced closure of CDMA operations pan India, separately 4G ICR arrangement with Jio

Expected Impact on Mobile Voice & Mobile Broadband Data segments

- Voice: Market to consolidate to 5 6 players, Idea likely to garner higher incremental voice market share
- Data: Competition to increase to 4 large pan India players, possibility of short term pressure on data realization

India Subscriber Penetration

Large headroom for new subscribers addition in India



 India subscribers on VLR penetration remains low @ 73.7% v/s Global average @ 92.1% (Global subs: 7.3 Bn, Active: 6.8 Bn)^

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- Indian Industry adding ~70 Mn active subscribers per annum consistently for the last 3 years
- Idea subscribers on VLR v/s reported subs highest @ 105% against Indian Industry's 91% (Mar '16)
- Over the last 4 years, all Indian subscriber addition has come from rural geographies
- Despite that, India rural subscriber penetration remains low at 50.9%
- Rural segment key strength of Idea

Idea gaining amongst the highest incremental subscriber Net Adds share over last 4 years

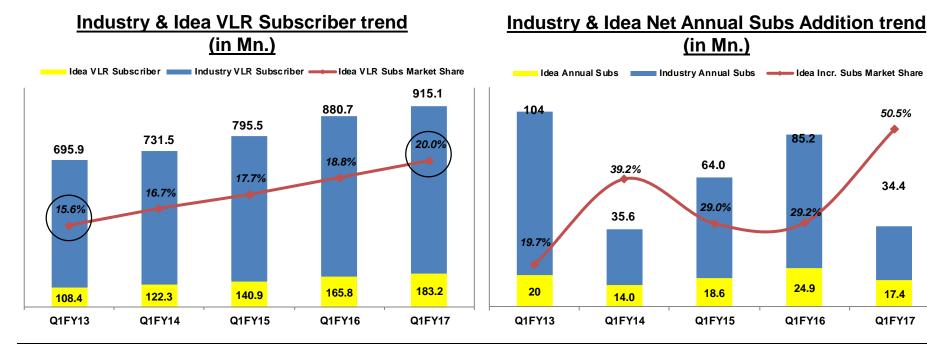


50.5%

34.4

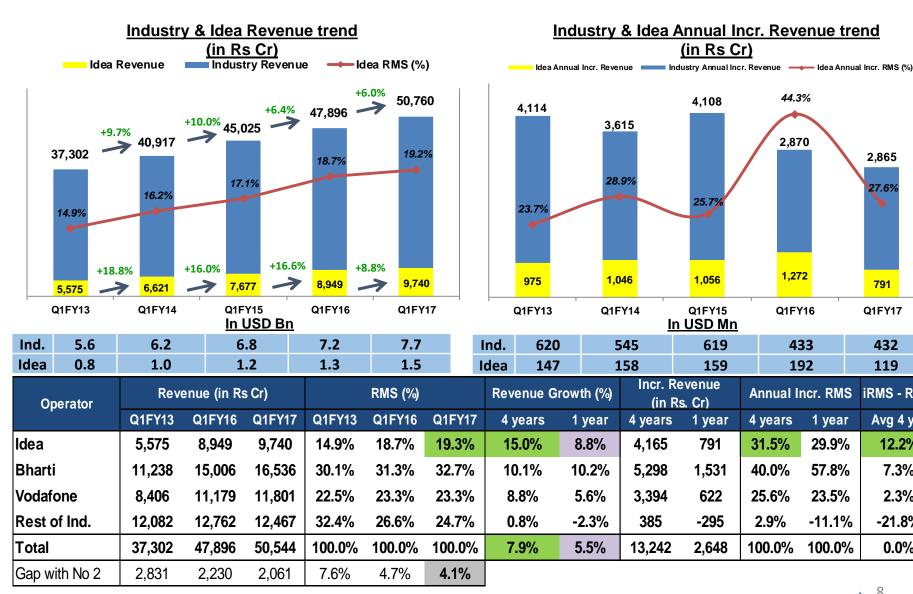
17.4

Q1FY17



Operator	VLR Su	ubscribeı	rs (Mn.)	VLR S	ubscriber	Share	VLR Sub Share o			oscriber Ids	Net S Add S	Subs Share	iCMS - CMS
	Q1FY13	Q1FY16	Q1FY17	Q1FY13	Q1FY16	Q1FY17	4 years	1 year	4 years	1 year	4 years	1 year	Avg 4 yrs
<mark>ldea</mark>	108.4	165.8	183.2	15.6%	18.8%	20.0%	4.4%	1.2%	74.8	17.4	34.1%	50.5%	14.1%
Bharti	170.0	222.0	233.1	24.4%	25.2%	25.5%	1.0%	0.3%	63.0	11.1	28.7%	32.2%	3.3%
Voda	137.3	176.3	189.6	19.7%	20.0%	20.7%	1.0%	0.7%	52.3	13.3	23.9%	38.7%	3.1%
Rest of Ind.	280.2	316.6	309.3	40.3%	36.0%	33.8%	-6.5%	-2.2%	29.1	-7.3	13.3%	-21.3%	-20.5%
Total	695.9	880.7	915.1	100.0%	100.0%	100.0%	0.0%	0.0%	219.2	34.4	100.0%	100.0%	0.0%
Gap with No 2	28.9	10.4	6.4	4.1%	1.2%	0.7%							

Idea – The fastest growing Indian Telco for straight 8 years Idea Consistently outpacing industry growth



Source: Gross revenue as per TRAI Reports.



2.865

27.6%

791

Q1FY17

432

119

1 year

29.9%

57.8%

23.5%

-11.1%

100.0%

iRMS - RMS

Avg 4 vrs

12.2%

7.3%

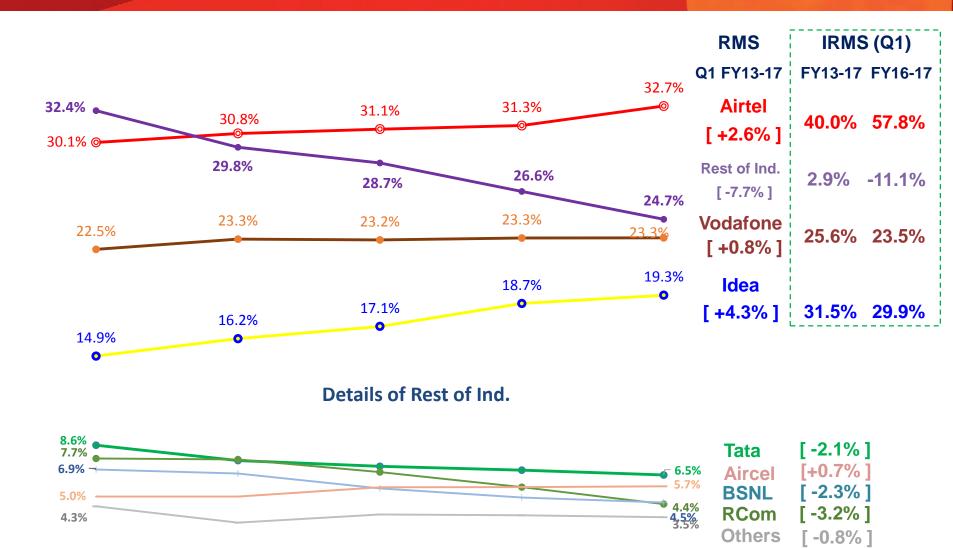
2.3%

-21.8%

0.0%

Idea – The fastest growing Indian Telco for straight 8 years A Clear #2 in Incremental Revenue Market Share





Q1FY13

Q1FY14

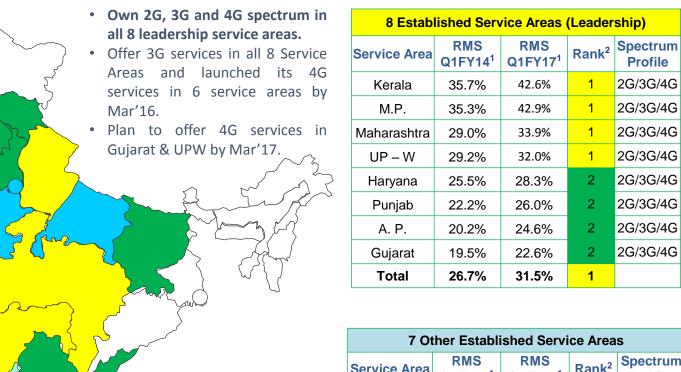
Q1FY15

Q1FY17

Q1FY16

Idea 15 Service Areas – Core Strength





~41% of 8 India Mobility Revenue and ~67% of Idea Revenue Idea ۲ Incremental

> RMS @50.9%

Profile

7 01	7 Other Established Service Areas										
Service Area	RMS Q1FY14 ¹	RMS Q1FY17 ¹	Rank ²	Spectrum Profile							
Bihar	11.6%	14.3%	2	2G/3G/4G							
H.P.	10.2%	13.7%	2	2G/3G/4G							
UP – E	13.7%	14.4%	3	2G/3G/4G							
Rajasthan	12.9%	13.6%	3	2G/3G/4G							
Delhi	11.6%	12.3%	3	2G/3G							
Karnataka	10.3%	11.1%	4	2G/4G							
Mumbai	9.4%	10.7%	4	2G/4G							
Total	11.5%	12.6%	3								

¹ Source: TRAI revenue for UAS and Mobile licenses only.

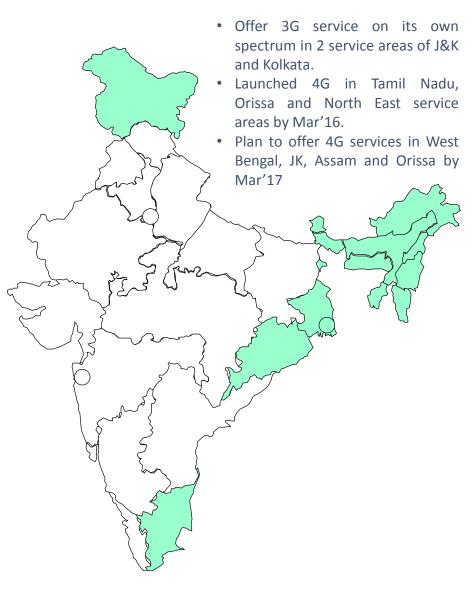
² Based on Q1Y17 revenue market share from TRAI report

#1 Plaver # 2 Player **# 3 Player** # 4 Player

- Offer 3G services on its own spectrum in UPE, Delhi and HP.
- Launched its 4G services in Karnataka service area in Dec'15 and HP in Oct'16.
- Plan to offer 3G services in Bihar & Rajasthan and 4G services in Bihar, UPE, Rajasthan and Mumbai by Mar'17.

Idea 7 New Service Areas - Emerging Opportunity





- Idea launched services during FY10 in 7 new service areas; combined RMS of 7.0%¹ in Q1FY17
- Idea won back 5 MHz spectrum in 1800 MHz frequency auction in Nov'12 (6.25 MHz in West Bengal) in these service areas (post cancellation of licenses by Supreme Court)
- Idea won 4G (1800 MHz) spectrum for West Bengal, J&K, and Assam in Oct'16 auction
- Leverage synergies of pan India operations i.e. roaming, NLD, Ad spend, common Network & IT elements
- Q2FY17 EBITDA loss at Rs. 1.4bn.

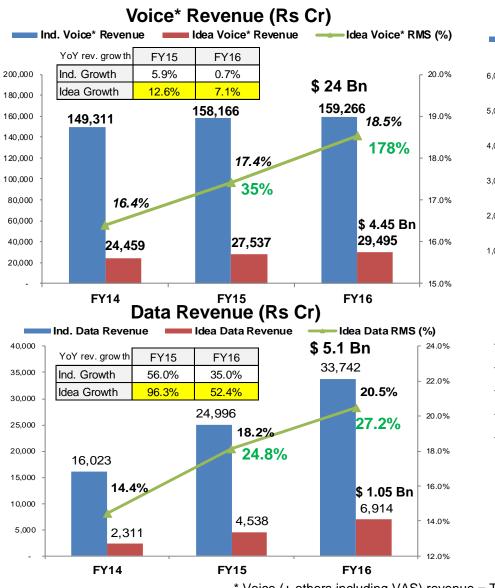
	7 New Service Areas									
Service Area	RMS Q1FY14 ¹	RMS Q1FY17 ¹	Rank ²	Spectrum Profile	• ~20% of					
West Bengal	6.5%	9.9%	3	2G/4G	India Mobility					
Tamil Nadu	3.1%	6.5%	4	2G/4G	Revenue					
J & K	3.8%	7.6%	5	2G/3G/4G	and ~7%					
Assam	2.8%	5.4%	5	2G/4G	of Idea Revenue					
North East	3.6%	4.6%	5	2G/4G	• Idea					
Kolkata	5.6%	7.3%	6	2G/3G	Increment					
Orissa	4.5%	6.2%	6	2G/4G	al RMS @21.3%					
Total	4.1%	7.0%	4		C21.370					

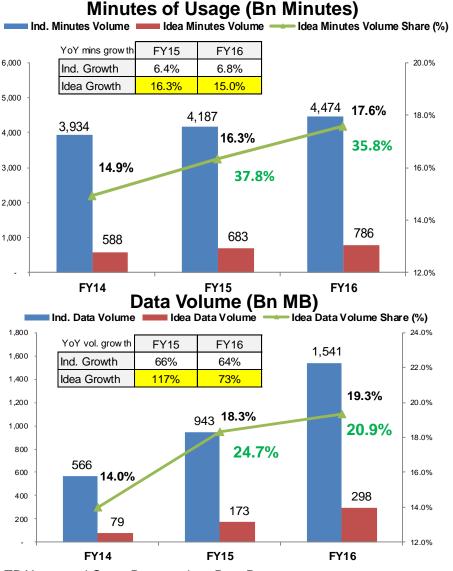
² Source: TRAI revenue for UAS and Mobile licenses only.

² Based on Q1FY17 revenue market share from TRAI report

Idea Mobile Voice & Data Segment Performance Gaining both Revenue and Traffic share



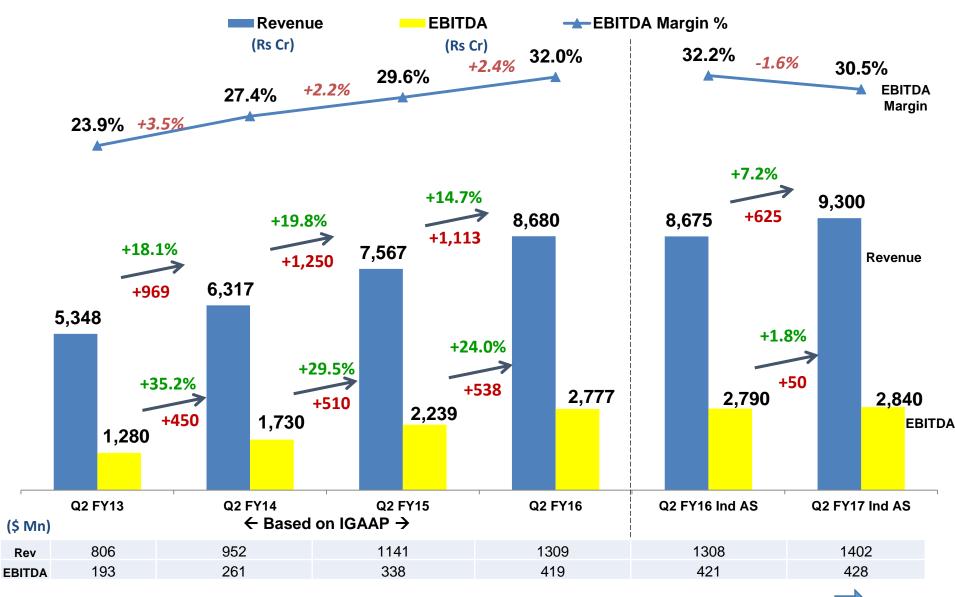




* Voice (+ others including VAS) revenue = TRAI reported Gross Revenue less Data Revenue All figures are estimated based on TRAI PI reports Figures in Green indicate incremental market share figures. Idea delivering consistent Revenue & EBITDA growth

CAGR of 14.4% Revenue, 24.9% EBITDA & 9.6% margin improvement over past 4 years

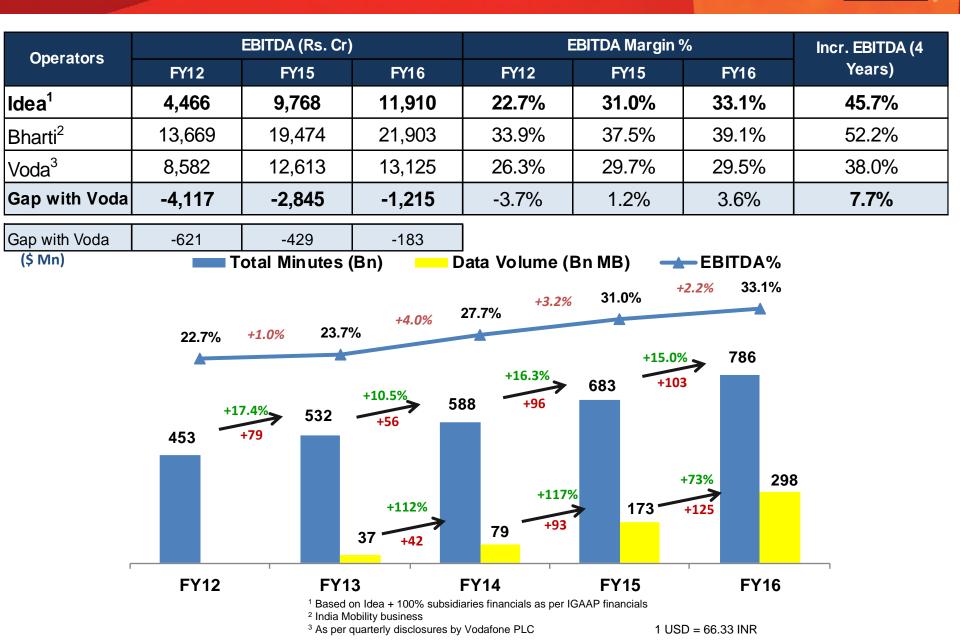




Based on Idea standalone + 100% subsidiaries

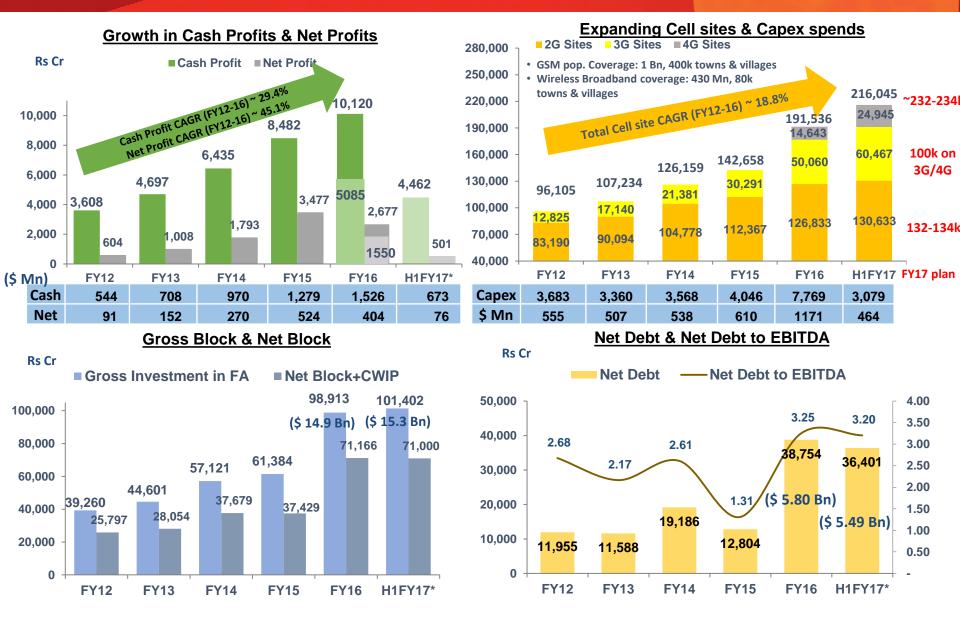
Revenue Growth + Scale Benefit = Margin Increase; Closing gap with No. 2





Idea Financial Trending

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Based on Idea standalone + 100% subsidiaries financials as per IGAAP *Based on Ind AS



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Spectrum Auction 2016 Summary Total quantum of 1239.6 MHz (unpaired) sold @ Rs. 65,789 Crs

				4G			3G	Total	Payout	Payout
Operator	Cove	rage (FDD	paired)	Capacity (T	DD unpaired)	Total	(Paired -	quantum*	ntum*	
	800 M Hz	1800 M Hz	2100 MHz	2300 MHz	2500 MHz	(FDDx2) + TDD	2100 MHz)	(FDDx2) + TDD	(1(3: 01)	(\$ Mn)
Idea		54.6	10.0	30.0	170.0	329.2	10.0	349.2	12,798	1,929
Bharti		18.8		130.0		167.6	25.0	217.6	14,244	2,147
Vodafone		42.6	15.0		200.0	315.2	25.0	365.2	20,279	3,057
RJio	15.0	39.6		160.0		269.2		269.2	13,672	2,061
Tata*		12.4				24.8		24.8	4,619	696
RCom		5.0				10.0		10.0	65	10
Aircel*		1.8				3.6		3.6	112	17
Industry	15.0	174.8	25.0	320.0	370.0	1,119.6	60.0	1,239.6	65,789	9,918

- Overall quantum of 1239.6 MHz auctioned vis-à-vis an availability of 3,789.5 MHz
 - FDD: 2 x 274.8 MHz auctioned from available 2x1434.8 MHz
 - TDD: 690 MHz auctioned from available 920 MHz
- No demand for 700 MHz and 900 MHz band
- Total upfront payment of Rs. 31,989 Crs to the Government, out of which upfront payment by Idea is Rs. 6,399 Crs

For calculating total quantum of spectrum, FDD quantum has been multiplied by 2 for equivalence with TDD quantum USD 1= INR 66.33

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Pre & Post 2016 Auction Quantum & Value of Spectrum owned



Operator	Quantum (MF	lz) [(FDDx2) +	TDD] in MHz	Payou	Payout in Auctions (Rs. Cr)				
Operator	Pre Auction	2016 Auction	Post Auction	Pre Auction*	2016 Auction	Post Auction	in \$ Mn		
Bharti	1,166.9	217.6	1,384.5	75,095	14,244	89,338	13,334		
Vodafone	591.5	365.2	956.7	58,350	20,279	78,630	11,736		
ldea	541.4	349.2	890.6	48,894	12,798	61,692	9,208		
RJio	838.6	269.2	1,107.8	40,480	13,672	54,152	8,082		
BSNL/MTNL	998.8		998.8	18,340		18,340	2,737		
Tata	362.2	24.8	387.0	13,716	4,619	18,335	2,737		
RCom	434.1	10.0	444.1	13,047	65	13,112	1,957		
Aircel	395.2	3.6	398.8	10,018	112	10,130	1,512		
Uninor	86.8		86.8	4,863		4,863	726		
MTS	60.0		60.0	3,639		3,639	543		
Tikona	100.0		100.0	1,058		1,058	158		
Industry	5,575.5	1,239.6	6,815.1	2,87,500	65,789	3,53,289	52,730		

* Including company estimated amount related to Spectrum Trading deals

For calculating total quantum of spectrum, FDD quantum has been multiplied by 2 for equivalence with TDD quantum Confidential

Band wise ownership of Auctioned Spectrum Idea overall spectrum share @ 16%



	Quantum (MHz)									
Operator		FC	DD		T	DD	Total	Spectrum Share %		
	800 MHz	900 MHz	1800 MHz	2100 MHz	2300 MHz	2500 MHz	(FDD x 2) + TDD			
Bharti		79.2	162.5	125.0	450.0		1,183.3	23%		
RJio	107.5		146.4		600.0		1,107.8	21%		
ldea		59.0	172.7	80.0	30.0	170.0	823.4	16%		
Vodafone		65.8	126.0	115.0		200.0	813.5	16%		
BSNL/MTNL				110.0		280.0	500.0	10%		
RCom	26.3	10.0	17.4	65.0			237.3	5%		
Aircel			20.0	65.0	20.0		190.0	4%		
Tata	11.3		15.0	45.0			142.5	3%		
Tikona					100.0		100.0	2%		
Uninor			43.4				86.8	2%		
MTS	30.0						60.0	1%		
Industry	175.0	214.0	703.3	605.0	1,200.0	650.0	5,244.6	100%		
Idea as a % of Ind.	0%	28%	25%	13%	3%	26%	16%			

For calculating total quantum of spectrum, FDD quantum has been multiplied by 2 for equivalence with TDD quantum

Competitive Spectrum Footprint Pan India Mobile Broadband Spectrum (4G - 20 circles, 3G - 15 Circles)

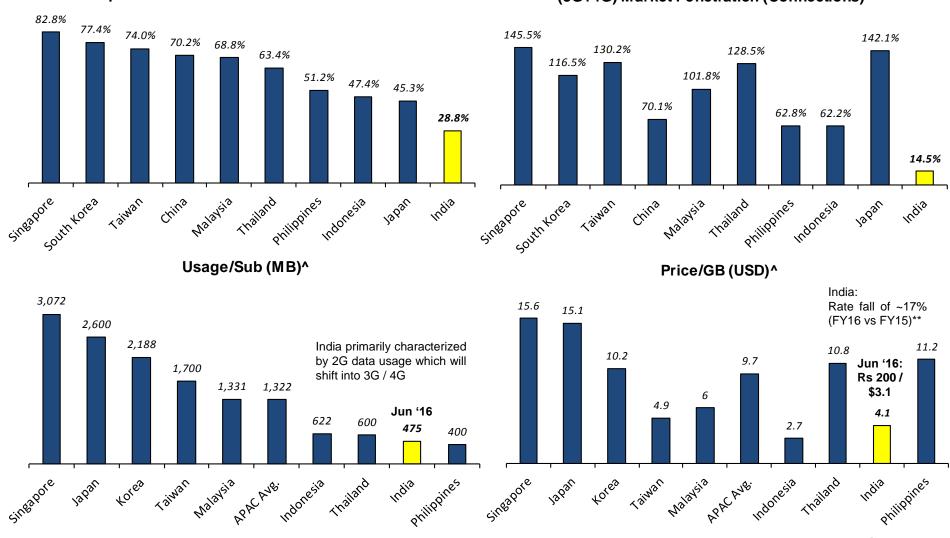
		FC	D			TDD		FDD (2x)*	GSM (2G)	Broadba	nd Carrier
Service Areas	900	1800	2100	Total	2300	2500	Total	+TDD	services	3G	4G
Maharashtra	9.0	11.0	5.0	25.0	10.0	10.0	20.0	70.0	V	2	4
Kerala	6.0	10.0	5.0	21.0	10.0	10.0	20.0	62.0	V	1	4
Madhya Pradesh	7.4	11.6	5.0	24.0	10.0	20.0	30.0	78.0	V	2	5
Uttar Pradesh (West)	5.0	9.4	5.0	19.4		10.0	10.0	48.8	V	1	3
Gujarat	5.0	10.0	5.0	20.0		10.0	10.0	50.0	V	1	3
Andhra Pradesh	5.0	6.0	5.0	16.0		10.0	10.0	42.0	V	1	2
Punjab	5.6	10.0	5.0	20.6				41.2	V	1	2
Haryana	6.0	10.8	5.0	21.8		10.0	10.0	53.6	V	1	3
8 Leadership Circle (Sub Total)	49.0	78.8	40.0	167.8	30.0	80.0	110.0	445.6		10	26
Uttar Pradesh (East)		6.2	10.0	16.2		10.0	10.0	42.4	V	1	2
Rajasthan		11.2	5.0	16.2		10.0	10.0	42.4	V	1	2
Bihar		10.65	5.0	15.7		10.0	10.0	41.3	V	1	2
Himachal Pradesh		9.8	5.0	14.8		10.0	10.0	39.6	V	1	2
Delhi	5.0	8.6		13.6				27.2	V	1	
Mumbai	0.0	6.4	5.0	11.4				22.8	V		1
Karnataka	5.0	6.0		11.0				22.0	V		1
7 Emerging Circle (Sub Total)	10.0	58.9	30.0	98.9	0.0	40.0	40.0	237.7		5	10
Tamil nadu		11.4		11.4				22.8	٧		1
Kolkata		5.0	5.0	10.0				20.0	V	1	
West Bengal		11.25		11.3		10.0	10.0	32.5	V		2
Orissa		10.0		10.0		10.0	10.0	30.0	V		2
Assam		10.0		10.0		10.0	10.0	30.0	V		2
North East		11.0		11.0		10.0	10.0	32.0	V		2
Jammu & Kashmir		10.0	5.0	15.0		10.0	10.0	40.0	V	1	2
7 New Circle (Sub Total)		68.7	10.0	78.7	0.0	50.0	50.0	207.3		2	11
Total	59.0	206.3	80.0	345.3	30.0	170.0	200.0	890.6		17	47

* For calculating total quantum of spectrum, FDD quantum has been multiplied by 2 for equivalence with TDD quantum



Large Potential for Data Penetration in India

Smartphone Penetration - as a % of Connections*



(3G+4G) Market Penetration (Connections)*

Source: * GSMA Q3 2016, ^ UBS June 2015, ** Estimates basis TRAI PI report

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Idea

Top Indian Private Operators Building a World Class Indian Mobile Broadband Infra



Since January 2016, top Indian Private Mobile Operators are now working at breakneck speeds to create a world class Digital Highway

Coverage expansion*



1.1 Billion

Indians to be covered by wireless broadband services by 2019-2020 from 250 – 300 Mn population coverage before Mar 2015 auctions

Population coverage to expand from current ~ 20% to ~ 90% by 2019-2020*

Wireless Broadband users**



540 Million

Mobile Broadband (3G+4G) users in 2021 from existing 130 million (Mar 2016) & usage per subscriber to grow 2-3 times from current level of 475 MB/user



3G & 4G Network Rollout

3X roll out

- FY15: 40k (EoP: 120k)
 FY16: 120k (EoP: 240k)
 H1FY17***: EoP ~550k
- FY17***:~400k (EoP: 640k) (incl. entry of new operator, excl. deployment on spectrum won in Oct'16 Auction)

Massive Capacity creation***

750-800k sites

Cumulative on 3G / 4G platform by FY2018



- Estimated Capacity (Sep'16)
 @ ~37 PB/day
- Current demand: ~19 PB/day (incl. current promotional offering of Free Data ~15 PB/day)

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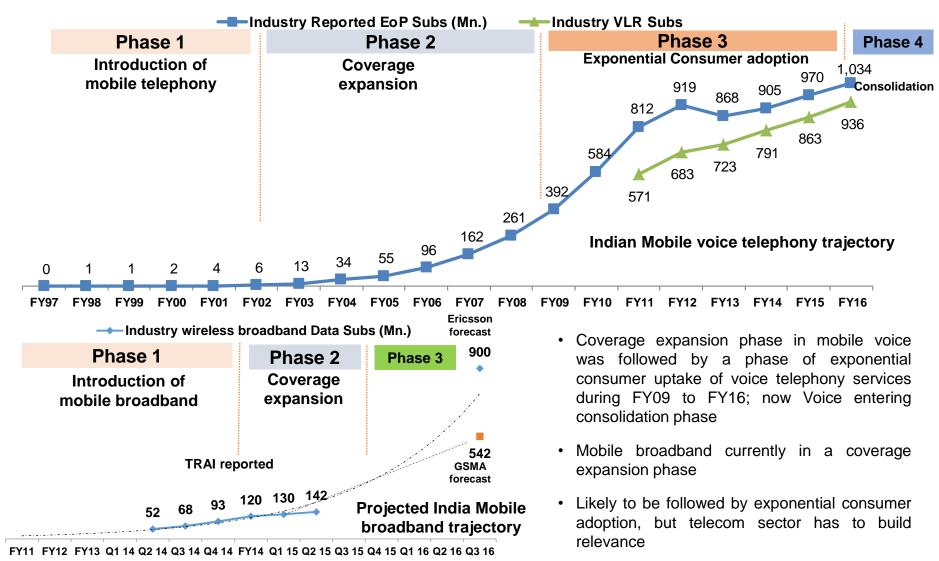
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Internal assessment ** GSMA forecast

*** Company Estimates (independently counting cell sites on each 3G & 4G spectrum band)

History to repeat itself

Mobile data adoption likely to have similar trajectory as that of historic mobile voice penetration in India



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Idea

Steps taken by Idea to participate in Emerging Wireless Broadband Business



Gearing to become Pan India 3G/4G provider

Spectrum:

- 3G/4G Coverage (FDD): 219.4 MHz (900/1800/2100)
 - 1800 MHz: 124.4 MHz across 18 circles (4G)
 - 900/2100 MHz: 15 + 80 MHz in 16 circles (3G & 4G)
 - 4 carriers (3G/4G) 2 markets
 - 3 carriers (3G/4G) 5 markets
 - 2 carriers (3G/4G) 6 markets
 - o 1 carrier (3G/4G) 9 markets
- 4G Capacity (TDD): 200 MHz (2300/2500)
 20 carriers across 16 service areas
- GSM spectrum (FDD) 125.9 MHz
 900/1800: 44 + 81.9 MHz
- Idea currently focussed on expanding coverage rather than build capacity. Current Mobile broadband coverage 400 million Indians, plan to reach 500 million Indians by March 2017

Aggressive expansion of Mobile Broadband Network:

- Cumulative roll out of 70,000+ data sites in 2 years • FY16 roll out: 34,000 sites
 - FY17 planned roll out: ~35,000 sites (17 Circles)*
- FY17 Data sites EoP : ~100,000 in 17 circles

Planning own range of Digital Services







Music



Scheduled launch by Q4FY17

Videos

Scheduled launch in FY18







ldea TV Idea News & Magazines

Idea Storage

Play in Payments space

Digital Wallet



- Existing service
- 5 Mn+ subscribers

Payments Bank

- ABNL got in principle approval from RBI, Idea holds 49% stake in Aditya Birla Idea Payment Bank Ltd.
- Expected Launch FY'17-'18

*excluding deployment on spectrum won in Oct'16 auction



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Rising Digital Opportunity



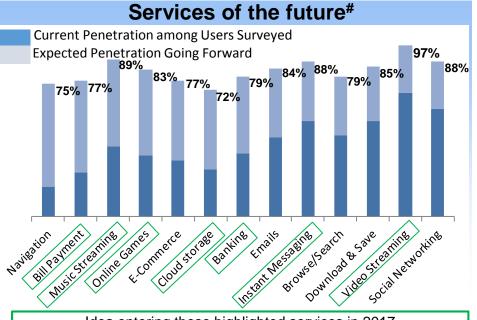
Growing World of Apps & Content



322 Mn Internet users*
112 Mn Rural Internet users* (25% Subscriber penetration)

Potential for Growth

- 800 Mn Indian Non-Users yet to go online
- Mobile Internet Rural penetration to increase at a faster pace
- Gen Z and Millennial to lead this growth



Idea entering these highlighted services in 2017

* TRAI Performance Indicator March' 16

[#] Ericsson Consumer Lab Study, 2015 (Survey on Urban smartphone mobile Internet user)

Idea Strongly Placed To Capitalize Opportunity in Entertainment & Payments Space

As per the BCG report on "The Rising Connected Consumer in Rural India"

180 Mn subs with 44Mn+ Mobile Internet Users and a strong, trusted brand

75% of the new Internet User growth is poised to come from Rural

42% of Idea's Mobile Internet Users are Rural against Indian average of 35%

Best-in-class execution ability – fastest growing operator for 8 consecutive years

Connected Rural customers will increase from 120 Mn in 2015 to 315 Mn in 2020

Industry leading customer analytics program 'IRIS'

•

Low cost media available to distribute digital services – SMS/USSD/Web/App

Integrated presence with Telco, Payments Bank & Idea branded Digital Content

Developing a strong partnership ecosystem through API platform & Content

Cross bundling with basic mobility services.



Ongoing investments in Customer Experience Management, Digital Sales & Service Channel, Big Data and Advanced Data Analytics











Proposed Idea Services & Competition

Digital Service	VoIP & Instant Messaging	Music Streaming	Online Videos/Movies	Gaming
Users		Online music listeners 273 Mn (2020) from 27 Mn (2015)	Online video users: 200 million (2014) from 54 million (Mar 2013)	Mobile gamers: 40 – 50 Mn growing at ~50%
Market Size		Rs. 10.7 Bn (2014), +24% Digital segment 72% (2017) from 55% (2014)	Rs. 26.8 Bn (2020) from Rs. 9.5 Bn (2015), Streaming Rs 4 Bn(2015)	Rs. 50.7 Bn (2020) from Rs. 26.7 Bn (2015), Mobile Gaming @ 50%
Telecom Operators	Image: bit with the bit with	Wynk (Airtel) Est: 2014Jio BeatsUsers: 12 Mn	Vynk Movies (Airtel) Est: 2015Jio Play (TV)	Wynk Games (Airtel) Est: 2015
OTT Apps	Est: 2010 Users: 100 Mn (India) Val: \$19 Bn (when sold)	Cowned by Times Internet Est: 2010Saavn Est: 2007 Users: 13 Mn Val: \$400 Mn	Owned by Star Network Est: 2015	Owned by Mauj Mobile Est: 2015 Val: \$9 Mn
Idea	Idea Chat	Idea Music Lounge	Idea Movies Studio	Idea Game Spark
Launch Date	Q4 FY17	Q4 FY17	Q4 FY17	Q3 FY17

Sources: Deloitte report – Digital Media: Rise of On-demand content; FICCI-KPMG Indian Media and Entertainment Industry Report 2016; Nasscom: The Indian Gaming market review; TechCrunch; Statista; Media reports * Registered Users



Indian Mobile Telecom

• Idea & Industry

The Emerging Mobile Data Opportunity

• Spectrum Auctions 2016

Idea Digital Services

Indian Tower Industry & Opportunities



Tower Industry & Idea Market Share (as of Sep'16)

Particulars	Co	Tenancy	
Particulars	Towers	Tenancies	Ratio
Total Industry	417,000	767,000	1.84
Idea (ICL + ICISL)*	23,300	47,110	2.02
Market Share	5.6%	6.1%	

Idea Tower Company (ICISL)^

- Quality tenancy portfolio with ~91% of the total tenancies from top 3 operators
- Long term MSA signed with all the operators
- Favorable GBT / RTT mix of 63:37
- Growth opportunity from data growth

Idea Total Towers & Tenancies incl. 11.15% share in Indus (as of Sep'16)

Particulars	ICISL	11.15% Indus share	Total
No. of Towers	9,772	13,528	23,300
No. of Tenancies	16,392	30,718	47,110
Tenancy Ratio	1.68	2.27	2.02

Consolidating Idea's tower portfolio in ICISL

- Idea Celluar Ltd. (ICL) through Business Transfer Agreement (BTA) has transferred all its towers to ICISL w.e.f. August 01, 2016
- Dedicated Organisation is in place

** ICISL+ Indus Share

[^] Idea Cellular Infrastructure Services Limited (ICISL)

^{*}Based on information available in public domain & media reports



Thank you

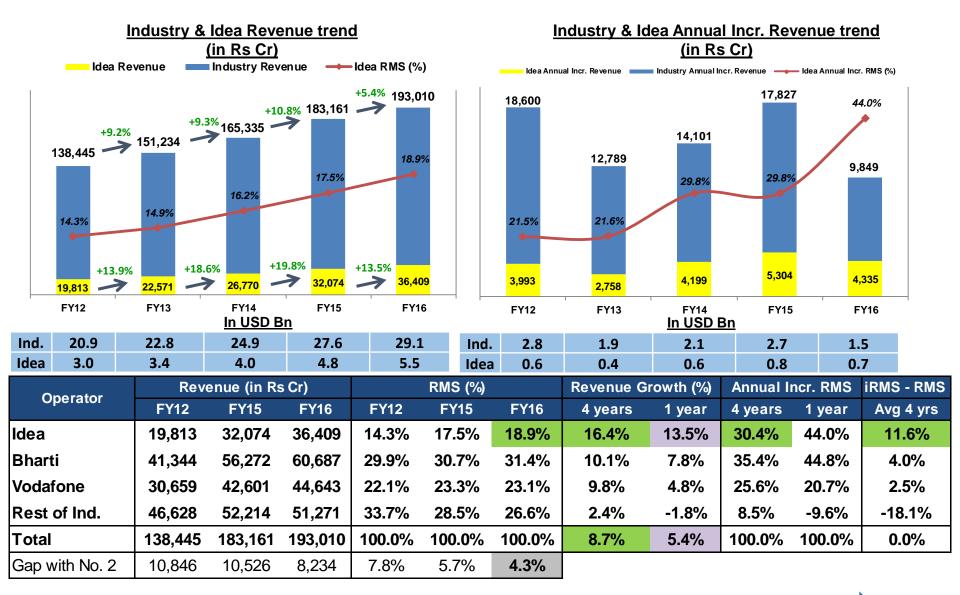


Confidential



Annexures

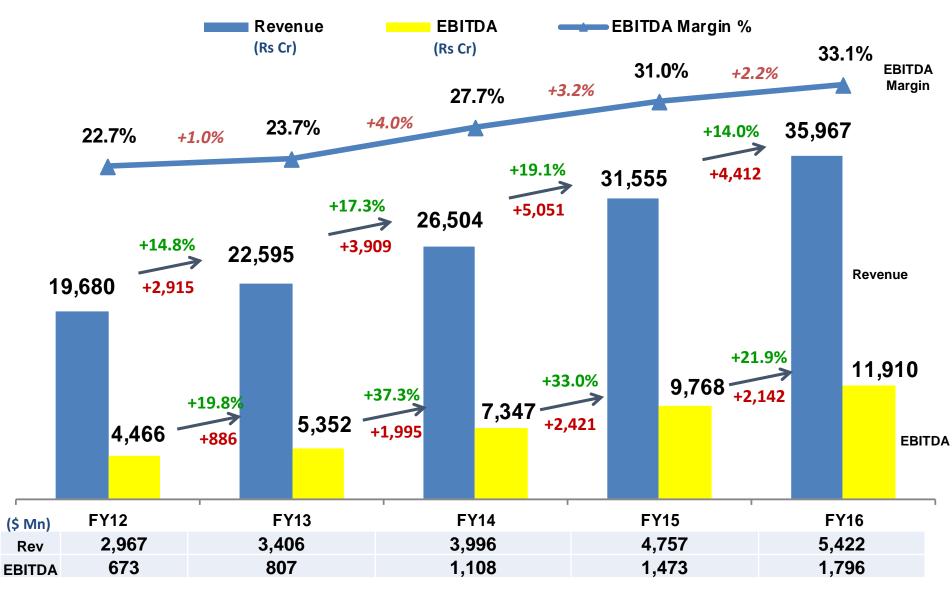
Idea – The fastest growing Indian Telco for straight 8 years **Idea** Consistently growing at 2X the pace of industry



Consistent Revenue & EBITDA growth

CAGR of 16.3% Revenue, 27.8% EBITDA & 10.4% margin improvement over past 4 years







Based on Idea standalone + 100% subsidiaries financials as per IGAAP 1 USD = 66.33 INR

Idea - Key Operating Trends



47.0

33.1

Q2FY17

24,945

60,467

130,633

Q2FY17

0.67

+3.6%

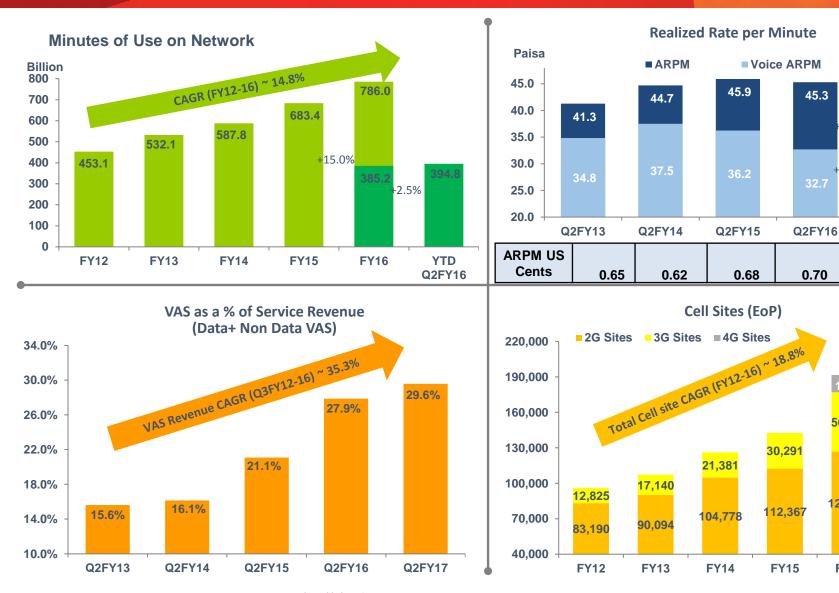
+1.2%

14,64

50,060

126,833

FY16



VAS = Value Added Services *including impact of reduction in IUC settlement rate from 20p/Min to 14p/min effective from March 01, 2015

Auction 2016 - Prudent Spectrum Acquisition Pan India Broadband Spectrum



	Spectrum Won (in MHz)								
Circle	FDD		TDD		Payout (Rs Crs)				
	1800	2100	2300	2500	1800	2100	2300	2500	Total
Andhra Pradesh	-	-	-	10.0	-	-	-	680	680
Assam	5.0	-	-	10.0	200	-	-	20	220
Bihar	5.0	5.0	-	10.0	310	430	-	60	800
Gujarat	8.4	-	-	10.0	1,999	-	-	390	2,389
Haryana	4.8	-	-	10.0	237	-	-	80	317
Himachal Pradesh	0.6	-	-	10.0	10	-	-	10	20
Jammu & Kashmir	5.0	-	-	10.0	65	-	-	10	75
Kerala	-	-	10.0	10.0	-	-	176	161	336
Madhya Pradesh	4.6	-	10.0	20.0	382	-	82	160	624
Maharashtra	2.0	-	10.0	10.0	636	-	631	580	1,847
Mumbai	-	5.0	-	-	-	2,305	-	-	2,305
North East	-	-	-	10.0	-	-	-	10	10
Orissa	-	-	-	10.0	-	-	-	40	40
Punjab	2.0	-	-	-	154	-	-	-	154
Rajasthan	5.0	5.0	-	10.0	460	700	-	60	1,220
Uttar Pradesh (East)	-	5.0	-	10.0	-	550	-	90	640
Uttar Pradesh (West)	7.2	-	-	10.0	722	-	-	120	842
West Bengal	5.0	-	-	10.0	230	-	-	50	280
Total	54.6	20.0	30.0	170.0	5,404	3,985	888	2,521	12,798

*Total payout towards Spectrum acquisition is less than 1% over the DoT set reserve price.



Band wise ownership of spectrum Idea overall spectrum share @ 13%



Operator	Quantum (MHz)									
		FC	DD		T	DD	Total	Spectrum Share %		
	800 MHz	900 MHz	1800 MHz	2100 MHz	2300 MHz	2500 MHz	(FDD x 2) + TDD			
Bharti		116.4	225.9	125.0	450.0		1,384.5	20%		
RJio	107.5		146.4		600.0		1,107.8	16%		
BSNL/MTNL	45.0	138.2	66.2	110.0		280.0	998.8	15%		
Vodafone		83.6	179.8	115.0		200.0	956.7	14%		
Idea		59.0	206.3	80.0	30.0	170.0	890.6	13%		
RCom	66.3	10.0	80.8	65.0			444.1	7%		
Aircel		21.0	103.4	65.0	20.0		398.8	6%		
Tata	67.5		81.0	45.0			387.0	6%		
Tikona					100.0		100.0	1%		
Uninor			43.4				86.8	1%		
MTS	30.0						60.0	1%		
Industry	316.3	428.2	1,133.1	605.0	1,200.0	650.0	6,815.1	100%		
ldea as a % of Ind.	0%	14%	18%	13%	3%	26%	13%			

For calculating total quantum of spectrum, FDD quantum has been multiplied by 2 for equivalence with TDD quantum

Board Members





Mr. Kumar Mangalam Birla - Chairman (Non-Executive)

- Mr. Kumar Mangalam Birla is the Chairman of Idea and Aditva Birla Group. He chairs the Boards of the major Group Companies in India and globally. Mr. Birla took over as Chairman of the Group in 1995. As Chairman, Mr. Birla has taken the Aditya Birla Group to an altogether higher growth trajectory. In the 17 years that he has been at the helm of the Group, he has accelerated growth, built a meritocracy and enhanced stakeholder value.
- Holds an MBA and is a Chartered Accountant



Mrs. Rajashree Birla - Non-Executive Director

- Mrs. Rajashree Birla is the Chairperson of Aditya Birla Centre for Community Initiatives and Rural Development . She is also a Director on the Board of the major Group Companies. Mrs. Birla oversees the Groups social and welfare driven work across 30 companies. Mrs. Birla was conferred the Padma Bhushan by the Government of India for her exemplary contribution in the area of social work.
- Arts graduate from Loretto College at Calcutta

Mr. Himanshu Kapania - Managing Director

- Mr. Himanshu Kapania is a 18-year-veteran of Indian telecom industry and has over 30 years of rich experience across Automobile, Durables & Office Automation industries in Sales & Marketing, Operations and P&L Leadership roles. He is also the Chairman of the Cellular Operators Association of India.
- He is an Electronics & Electrical Engineer and a Post Graduate in Management, from India Institute of Management, Banglore.

Ms. Madhabi Puri Buch - Independent Director

- Ms. Madhabi Puri Buch is currently the Chairperson of InnoVen Capital India, an Indian Venture debt arm of Temasek Holdings. She also served as Director Operations at Greater Pacific Capital LLP. Previously, she was the CEO of ICICI Securities and prior to that she was a director on the Board of ICICI Bank, looking after its Global Markets business covering treasury solutions as well as the Bank's operations and credit committees. She has a wide experience in Finance and Banking.
- Holds B.Sc. (Hons) in Mathematics and Economics and an M.B.A



Mr. Arun Thiagarajan - Independent Director

- Mr. Arun Thiagarajan is served as part-time Non-Executive Independent Chairman of ING Vysya Bank Limited. Mr. Thiagarajan was the Managing Director of Asea Brown Boveri Ltd. from 1994 till 1998. He was also the Vice Chairman of Wipro Ltd. in 1999 and had also held the position of President of Hewlett-Packard India Pvt. Ltd. in 2001-02. He sits as an Independent Director on the Board of various Companies in India.
- Holds a masters degree in Engineering and graduated in Business . Administration & Information Systems



Ms. Tarjani Vakil - Independent Director

- Ms. Tarjani Vakil retired as the Chairperson and Managing Director of Export Import Bank of India. She was the first lady to head a Financial Institution in India. Ms. Vakil has 40 years of experience in the field of Finance and Banking. She sits as an Independent Non-Executive Director on the Board of various Companies in India.
- Holds a Masters Degree in Arts •



Mr. Mohan Gyani - Independent Director

- Mr. Mohan Gyani has a considerable telecommunication and GSM-based industry experience. He was earlier President and CEO of AT&T Wireless Mobility Group. He was also the CFO of AirTouch Communications. Mr. Gyani serves on the Boards of Keynote Systems, Roamware Inc., Safeway Inc., Ruckus Wireless Inc.
- Holds a B.A. and M.B.A.



- Dr. Shridhir Sariputta Hansa Wijayasuriya is the Group Chief Executive of Dialog Axiata Srilanka. He has over 17 years of experience in technology related business management. He also serves on the Boards of various subsidiaries of the Axiata Group. Dr. Wijayasuriya is a past Chairman of GSM Asia Pacific - the regional interest group of the GSM Association .
- Holds an Engineering Degree (Electrical and Electronics), M.B.A. and Ph.D. in Digital Mobile Communications









Board Members





Mr. Akshay Moondra - Whole Time Director & CFO

- CA and Licentiate CS with over 27 years of industry experience
- Joined ABG in August 1986 at Grasim. Worked with ABG in Thailand in Pulp & Fibre, Chemicals and Acrylic Fibre Businesses from 1989 to June 2008. Joined Idea in July 2008; telecom experience of around 7 yrs



Mr. Sanjeev Aga - Non - Executive Director

- Mr. Sanjeev Aga served as the Managing Director of Idea for the period November 1, 2006 to March 31, 2011. Mr. Aga earlier held position of Managing Director of Aditya Birla Nuvo Ltd. and has held senior positions in Asian Paints Ltd., Chellarams (Nigeria) and Jenson & Nicholson. He has also held position of CEO of Mattel Toys and position of Managing Director of Blow Plast Ltd. He sits as an Independent Director on the Board of various Companies in India
- Holds B.Sc. (Hons) in Physics and M.B.A



Mr. P. Murari - Independent Director

- Mr. P. Murari has served in Indian Administrative Service and held several senior positions with the Government of India, the last being Secretary to the President of India until August, 1992. Mr. Murari currently serves as an Advisor to the President of FICCI. He has vast experience in Administrative Services and General Management. He sits as an Independent Director on several Boards in India.
- Holds M.A. in Economics and is an IAS (Retd.)

Management Team





Deputy Managing Director, aged 60 years

Chief Technology Officer, aged 67 years

- o B.Tech. from IIT Delhi and Post Graduation from Indian Institute of Management Ahmedabad with over 34 years of industry experience across Sales, Marketing and P&L Leadership roles
- Joined Idea in October 2001 ; telecom experience of over 19 yrs



- o Served in the Indian Army in the Corps of Signals for 30 years before joining the industry. Has an M.Tech from IIT Kharagpur,
 - Post Graduate in Management from AIMA and has attended the Advanced Management Program at Harvard Business School.
- Joined Idea in January 2001; telecom experience of around 15 yrs



Chief Information Technology Officer, aged 58 years

- o Engineering graduate from Pune University with around 33 years of industry experience
- o Joined Idea in Sept. 2005; telecom experience of around 18 yrs

Prakash K Paranjape



Chief Corp Affairs Officer, aged 63 years

- o Graduate from St Stephen's College, Delhi and Diploma in International Marketing Management from Delhi with around 29 years of industry experience.
- o Joined Idea in Jan. 1996; telecom experience of around 20 yrs



Chief Commercial Officer, aged 61 years

oB.Sc.(Hons) from Delhi University & Engineering graduate from Indian Institute of Science, Bangalore with around 38 years of experience across Telecom, FMCG, Hospitality, Manufacturing and Consulting.

• Joined Idea in Nov. 2006 ; telecom experience of around 12 yrs



P Lakshminarayana



Sashi Shankar



senior positions in Sales, Marketing and General Management in organizations like ITC and Pepsi.

Chief Operating Officer, aged 56 years

• Joined Idea in Feb 2004 ; telecom experience of around 12 yrs

o around 29 years of experience spanning FMCG and Telecom. Held

Chief Marketing Officer, aged 57 years

- Chemical Engineering graduate and Management postgraduate in Marketing from S.P. Jain Institute of Management Research, Mumbai. Wide experience of 30 years across Sales, Marketing and P&L roles in FMCG. Durables and Telecom industries
- Joined Idea in Sept. 2001; telecom experience of around 15 yrs



Chief Service Delivery Officer, aged 51 years

o around 25 years experience in key positions at Indian & global organizations like Tata Steel, NSN and Wipro BPO. Held P&L positions and managed business turnaround & global start-ups. B.Sc. in Engg. followed by an MS from Northwestern University, USA and MBA from XLRI, Jamshedpur

o .Joined Idea in Jan. 2008; telecom experience of around 8 yrs



Chief Human Resources Officer, aged 50 years

- o Commerce graduate from Delhi University and postgraduate degree in PM&IR from the XLRI, Jamshedpur with around 25 years of industry experience across organizations like ITC and HCL.
- Joined Idea in Jan. 2006; telecom experience of around 10 yrs