

5<sup>th</sup> January 2016

The Secretary
Corporate Relationship Dept.
The Bombay Stock Exchange
1st Floor, New Trading Ring
Rotunda Building
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai – 400 001

The Secretary
National Stock Exchange of India Limited
Exchange Plaza
Bandra Kurla Complex
Mumbai – 400 051

Dear Sir,

**Sub: Updated Corporate Presentation** 

We herewith enclose the updated Corporate Presentation of the Company.

Thanking you,

Yours truly, For Page Industries Limited

C Murugesh

Company Secretary



#### PAGE INDUSTRIES LIMITED

**CORPORATE PRESENTATION** 

#### **Contents**

- Company Overview
- ☐ Industry Overview
- ☐ Brand Jockey
- ☐ Brand Speedo
- Key Financials



JOCKEY Speedo

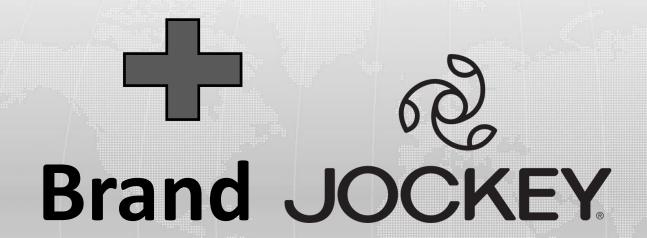
# 

is the company's flagship brand......

## and a market leader in the Innerwear category.....



## Page Industries



have pioneered the Innerwear industry on many fronts.....

☐ Established the <u>premium segment</u> in the Innerwear category through brand Jockey	
☐ Introduced <u>high quality products</u> delivering the best in fit and comfort	
☐ Developed an organized and extensive network of distributors pan India	
☐ <u>Changed the rules</u> of retailing innerwear- Product display modules, Attractive box packaging, Lifestyle Point of Sale image	ry
☐ Brought the category 'out of the closet' using 'first-of-its kind' international brand communication	
☐ First innerwear brand to set up Exclusive Brand Stores	

PAGE INDUSTRIES LIMITED

#### Page Industries: Infrastructural Facilities

☐ Production facilities spread over 1.78 Million sq. ft. floor area across 13 locations (Nine in Bangalore and one each in Mysore, Hassan, Gowribidanur and Tiptur)

□18,500 employees engaged in the manufacturing process









#### **Our Products**

#### Innerwear (Men)

- Vests
- Briefs
- Boxer Briefs
- Trunks
- Boxer Shorts
- Inner Tees
- Thermal Wear

#### Innerwear (Women)

- Brassieres
- Sports Bra
- Panties
- Camisole
- Crop Top
- Tank Tops
- Shapewear
- Thermal Wear

#### Socks

- Formal
- Casual
- Sports
- Performance

#### Leisure Wear (Men & Women)

- Bermudas
- Track Pants
- Lounge Pants
- Sports Shorts
- T- shirts
- Polo T-shirts
- Gym Vests
- Yoga Pants
- Sleepwear

#### **Contents**

- Company Overview
- Industry Overview
- ☐ Brand Jockey
- ☐ Growth Strategy
- ☐ Brand Speedo



## **Industry Growth Drivers**





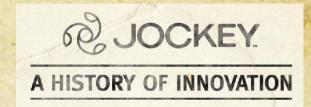
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## **Brand History and Philosophy**

















Jockey is founded by Samuel T. Cooper whose goal was to revolutionize socks and hosiery.

Samuel Cooper's sons expand the business from socks to underwear. The Cooper Underwear Company<sup>™</sup> (now known as Jockey) creates the "Klosed Krotch™" union suit. It was the single greatest advancement in underwear at the time.

Coopers puts its underwear in fine packaging & displays it on major retailers' sales floors - an industry first. Prior to this underwear was kept in boxes behind the counter for modesty's sake.

The Company pioneers the use of athletic celebrities to endorse its underwear, which would include Babe Ruth, Jim Palmer and Pete Rose.

Coopers invents the first men's brief, called "Jockey \* Shorts", forever changing the underwear landscape.



brief.



Jockey improves on the

brief design with the

Y-Front' brief, the brief

design is improved en-

hancing the "masculin-

ized support" function of

the garment. In the same

year, the company intro-

duced cellophane packaging - an industry first and patented the boxer



creates the first Jockey

icon, the Jockey Boy .

The icon would last for

with minor updates to

more than 60 years,

keep it fresh.





Jockey runs an ad in the very first issue of Sports Illustrated.

Coopers hosts the first underwear fashion show featuring the "Cellophane Wedding." Runway models were swathed in cellophane while modeling underwear, an effort to skirt decency laws of the day. Pictures of the fashion show appeared in every major newspaper and magazine and greatly distressed Hitler, who used the photos as propaganda against the U.S..

The Jockey brand name is stitched into the waistband of the underwear another industry first.











971 Jockey Menswear



Jockey is the first underwear brand advertised on television, via a live read by Jack Parr, host of the Tonight Show.

The Jockey \* Skants bikini brief is born and was considered the first bikini-style men's underwear sold in the U.S.

The Company developed underwear for N.A.S.A.'s Apollo program that included a very unusual feature--elastic bands on the cuffs that looped around one's palms for use in zero gravity.

Coopers officially adopts the name of Jockey Menswear, Inc. A year later it would change that to Jockey International, Inc.

Jim Palmer and other professional athletes model Jockey underwear for advertising campaigns - another industry first!

The introduction of Jockey for Her makes the most famous name in men's underwear also the most comfortable name in women's underwear.



Jockey becomes a founding member of W.R.A.P., the Worldwide Responsible Apparel Practice association dedicated to ethical apparel manufacturing.

collection.

Jockey brings a seam-

its instantly-popular

free look to women with

No Panty Line Promise



Jockey launches Jockey

direct sales/party business

women with the opportu-

nity to enjoy a rich family

life while making their

dreams come true.

Person to Person, a

designed to provide

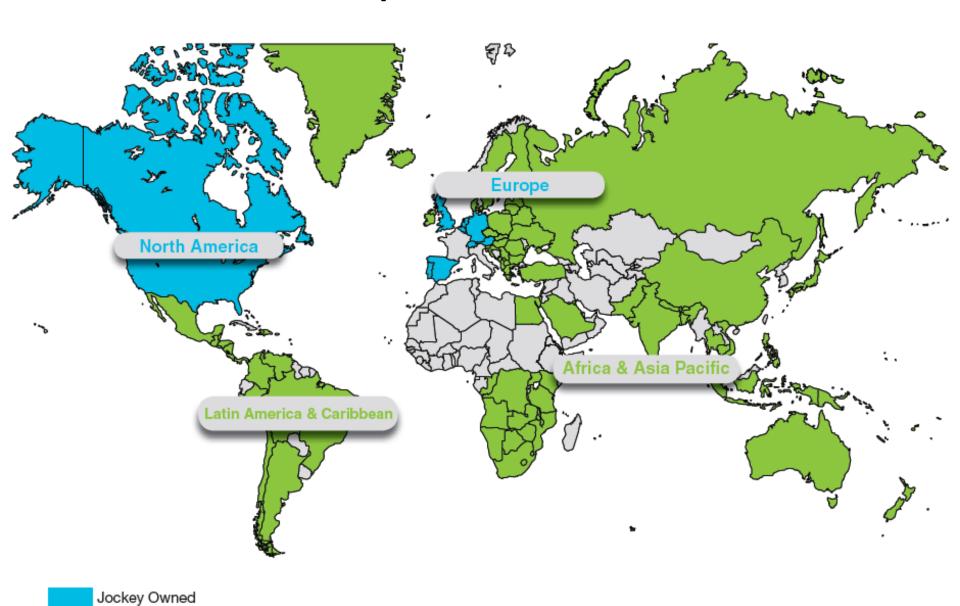


This was a big year for Jockey! The Jockey 3D Innovations° collection – the first underwear designed with 3-dimensional body scanning technology and featuring a unique, 8-way stretch fabric - is launched, demonstrating Jockey's continued commitment to innovation. In the same year, Jockey launched **Jockey** Being Family™, the Company's corporate citizenship initiative, designed to support adoptive families. Also in 2005, Jockey introduced its new Swirl icon, representing Jockey's forward-looking vision.

Jockey rolls out its website and key ranges such as Modern Classic. Colored Y-Front and Jockey Sport on an international level. Jockey also celebrates the 75th Anniversary of having introduced world's first brief.

#### **Global Distribution Map**

International Partners



#### **Our Brand Philosophy**





## JOCKEY stands for





## living life with open arms





IN A WORLD WHERE YOU CAN BE

## ANYTHING

THE MOST WONDERFUL THING YOU CAN BE IS

YOURSELF.

## WE ARE

PLAYFUL
SPONTANEOUS
EFFORTLESS
WHOLESOME
FOR EVERYONE
FREE SPIRITS
DRIVEN BY INSTINCTS

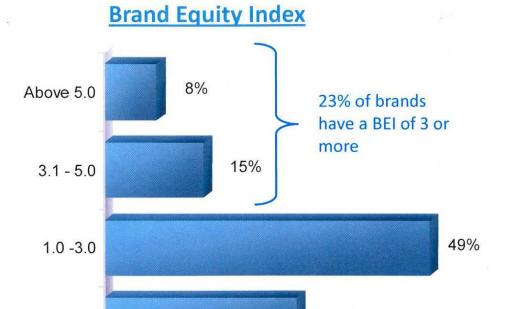
VS

### **WE ARE NOT**

NOT CHILDISH
ROUTINE DRIVEN
ATTENTION SEEKING
DRIVEN BY LUST
FOR THE FEW
CONFINED
RULED BY CONVENTION

**Jockey: Brand Equity** 

#### **BEI Norms**



29%

Source: ACNielsen | Winning Brands normative database



Below 1.0

#### **MEN'S INNERWEAR**

#### Brand Equity Index – The Pegging Order

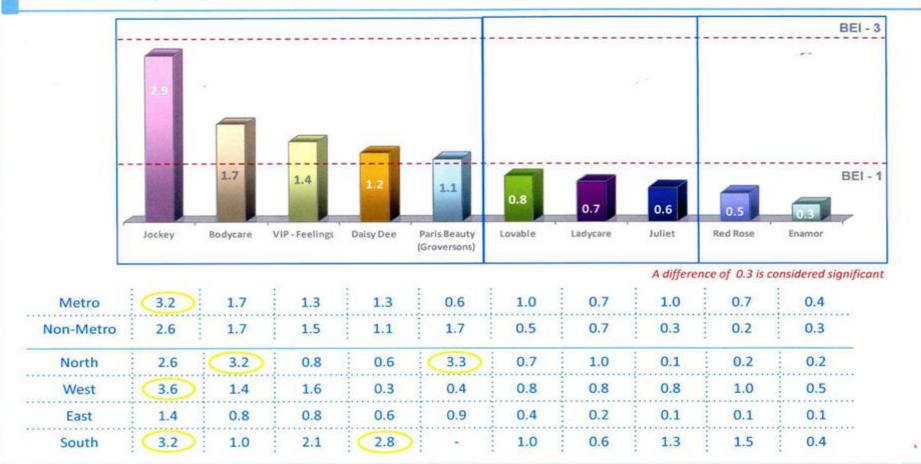


- . There is a clear branding of brands in the men's innerwear market, with 5 brands having a BEI of 1 and above
- Jockey is a very strong brand in the category especially in the North and South. VIP-Frenchie is also a strong brand in metros
  and the West and South.



#### **WOMEN'S INNERWEAR**

#### Brand Equity Index – The Pegging Order



- There is a clear branding of brands in the women's innerwear market, with 5 brands having a BEI above 1
- Jockey stands clearly ahead of the other brands especially in the West and South. Bodycare and Groversons are strong in the North and Daisy Dee is strong in the South.



#### **Brand Positioning**



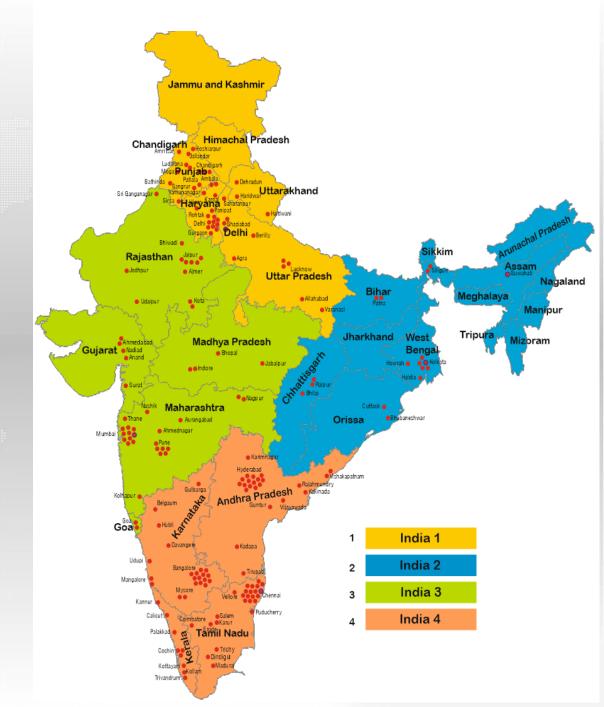
Super Premium/Lifestyle Brands

Premium / Aspirational Brands

Mid Premium Brands

**Mass Brands** 

## EBO Spread Pan India





Stores Located at.....







#### **Womens Section**







#### **Mens Section**

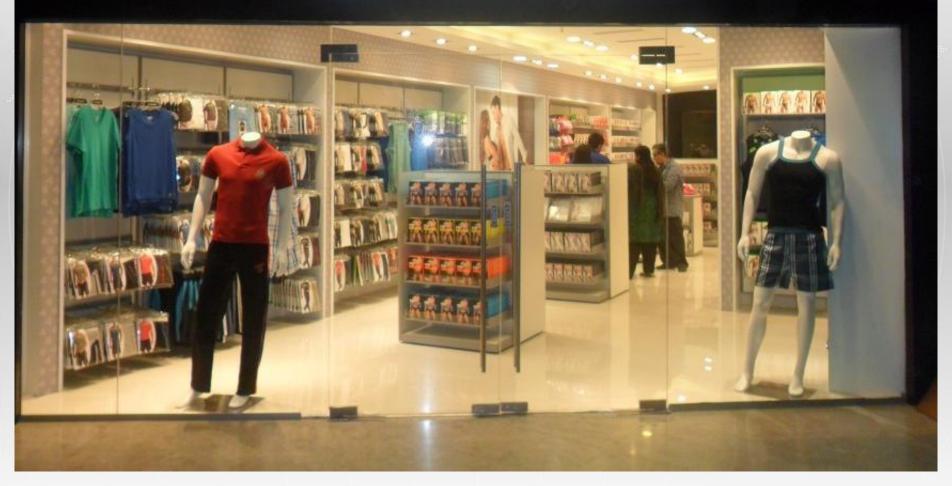


















#### **Exclusive Womens Store**







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### **Large Format Stores**





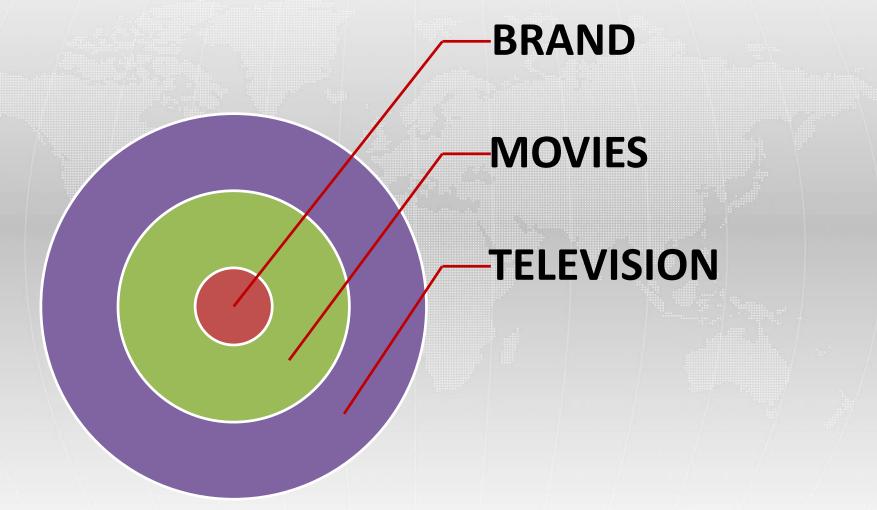




# Marketing Brand Jockey to a Diversified India



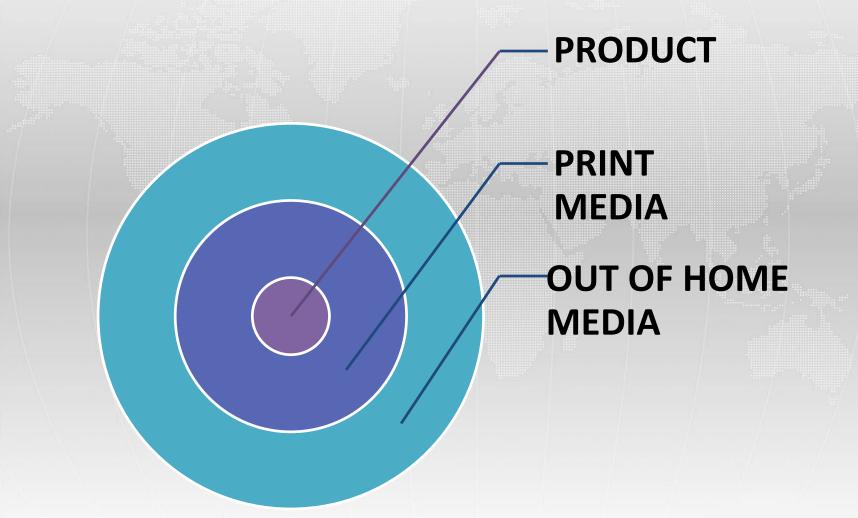
#### **Media Strategy: Brand**



Actionables: Focus on Relevance, not on Rating Points

PAGE INDUSTRIES LIMITED

#### **Media Strategy: Product**





#### PRINT MEDIA





#### **RANGE: USA ORIGINALS**









#### **RANGE: POP COLOUR**





## BE THE KING OF

GO NEON WITH THE POP COLLECTION.

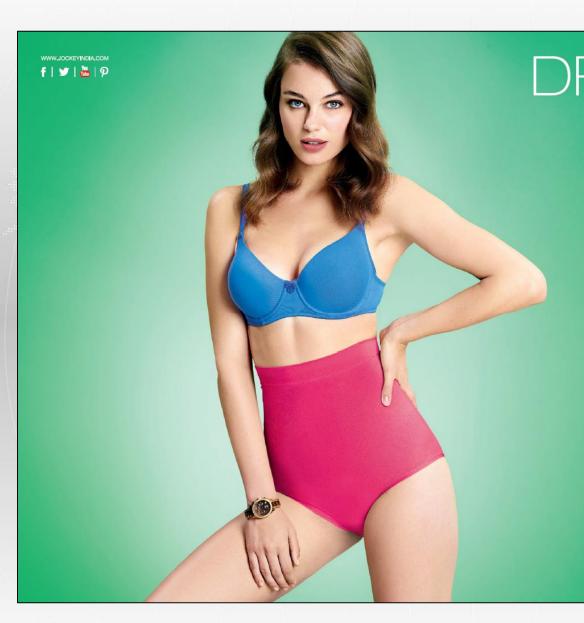






#### **RANGE: SHAPEWEAR**





DROP A SIZE, WITHOUT BREAKING A SWEAT.

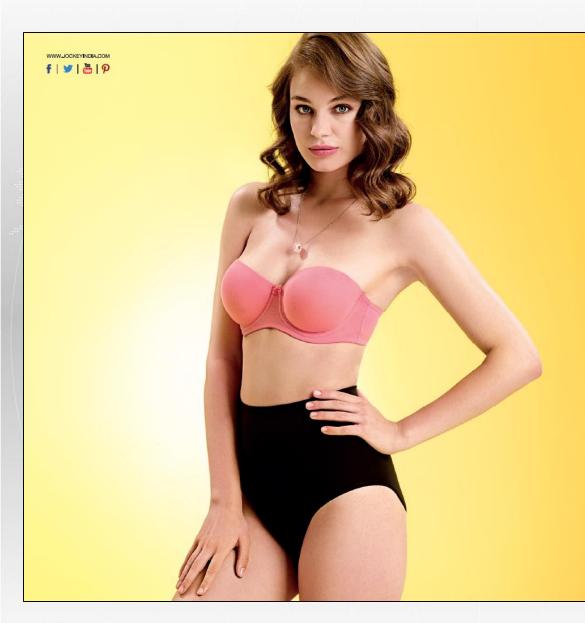
> LOOK SLIMMER WITH SEAMLESS shapewear

Featured here is a high waist bikini from the Jockey Shapewear Collection. Available in three colours: Ice Frappe, Black and Very Berry.



Choose from six distinct styles at our exclusive brand outlets.





#### YOUR SECRETIS SAFE WITH US.

LOOK SLIMMER WITH SEAMLESS shapewear

Featured here is a flattering bikini bottom from the Jockey Shapewear Collection. Available in three colours: Ice Frappe, Black and Very Berry.





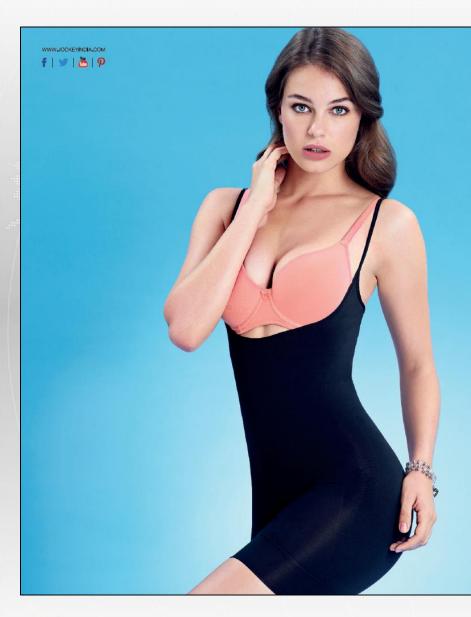






Choose from six distinct styles at our exclusive brand outlets.





#### DROP A SIZE, WITHOUT BREAKING A SWEAT.

LOOK SLIMMER WITH SEAMLESS shapewear

Featured here is a toning open bust slip from the Jockey Shapewear Collection. Available in three colours: Ice Frappe, Black and Very Berry.











Choose from six distinct styles at our exclusive brand outlets.

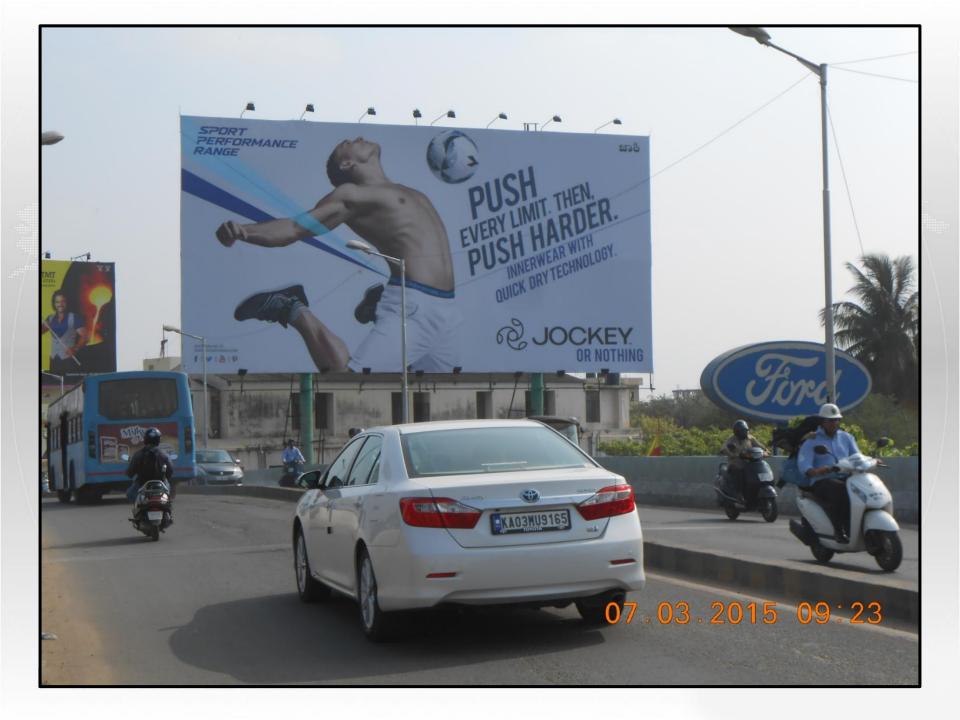


# **Out of Home: Larger than Life**









# **Television**



# **BRAND TVC** PAGE INDUSTRIES LIMITED

Jockey Move 30 SEC 18.07.14

# **PRODUCT TVC** PAGE INDUSTRIES LIMITED

Jockey Active Bra 30 SEC 21.07.14



#### **OUR PURPOSE AND VISION**

"To satisfy the human need for comfort; by ensuring our consumers always get the most comfortable and innovative products at the best possible quality and value for money."

#### **OUR MISSION**

"To be the largest and most profitable premium innerwear/leisurewear brand within the men, women and kids segments in our licensed markets"

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# **About Speedo**

- □ Speedo International Ltd. is a manufacturer and distributor of swimwear and swim-related accessories based in Nottingham, UK
- ☐ Founded in Sydney, Australia in 1914, the industry leading company is now a subsidiary of the British Pentland Group
- ☐ Speedo products include Swimwear, Equipment, Water shorts, Apparel and Footwear

# **About Speedo and Page**

- ☐ Speedo International Ltd. appointed Page Industries Ltd as their sole licensee for the manufacturing, marketing and distribution of the SPEEDO brand in India
- ☐ The license period officially commenced on January 2012
- ☐ We have achieved annual turnover of INR 160 Million in 2012
  - -2013
- ☐ We have achieved annual turnover of INR 196 Million in 2013
  - -2014
- ☐ We have achieved annual turnover of INR 235 Million in 2014
  - -2015

# **Contributing Factors for Swimming in India**

#### **Contributing Factors for Swimming in India**

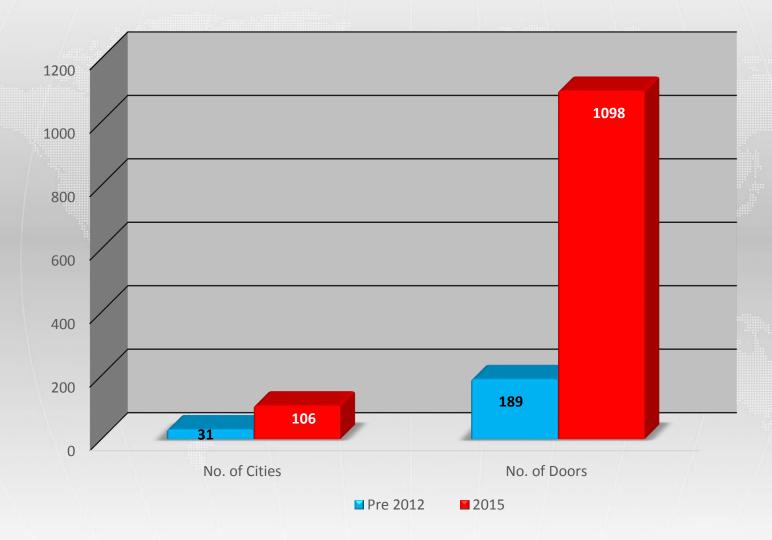
- Most parents and schools now recognize swimming as an important life skill and want their kids to learn swimming
- Most modern high rise apartment complexes in metro cities provide swimming pool access for their residents
- 20% of swimmers surveyed swim at their community clubs. Traditionally, while community clubs are for the 'very elite and privileged', it still is playing a fairly significant form of access
- Reasons for swimming
  - Healthy Living & Weight Management
  - Refreshment / Relaxation
  - Fitness
  - Hobby
- Swimming is being recognized as rehab for physical ailments
- Swimming is a social activity shared with family and friends
- Holiday occasions to Beach / Resort destinations are on the rise
- All 5 star hotels have pools
- 24% of the non-swimmers surveyed, demonstrated 'likelihood to swim in the future' which shows that there is a fairly large potential of non swimmers 'who are willing to swim'.

# **SPEEDO REACH**

THEN AND NOW

(Pre 2012 vs 2015)

# Speedo presence (2012 vs.2015)







PAG

Speedo footprint (cities):
Metro - 8

Non Metro -98

Where are we todav



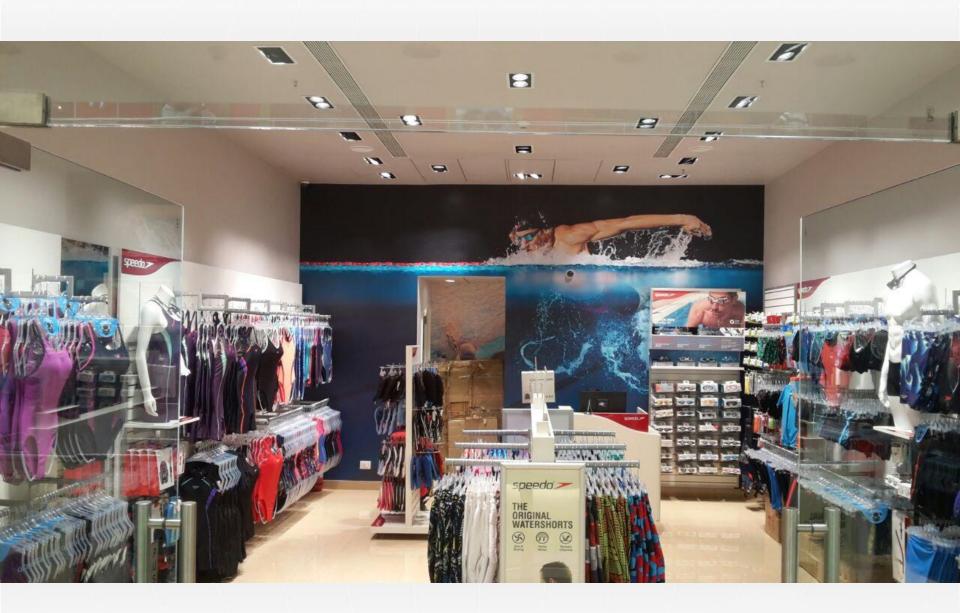
# speedo'>



AGE INDUSTRIES LIVILLED









#### **OUR PURPOSE AND VISION**

"To inspire people to swim; with Speedo"

#### **OUR MISSION**

"To be the number one swim brand in our licensed markets, in terms of both market share and profitability"

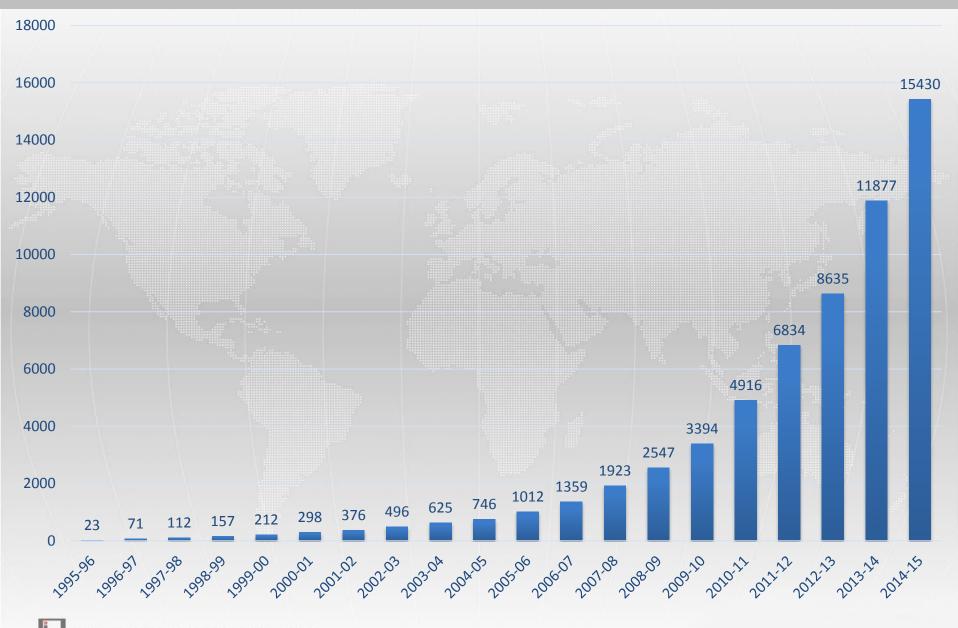
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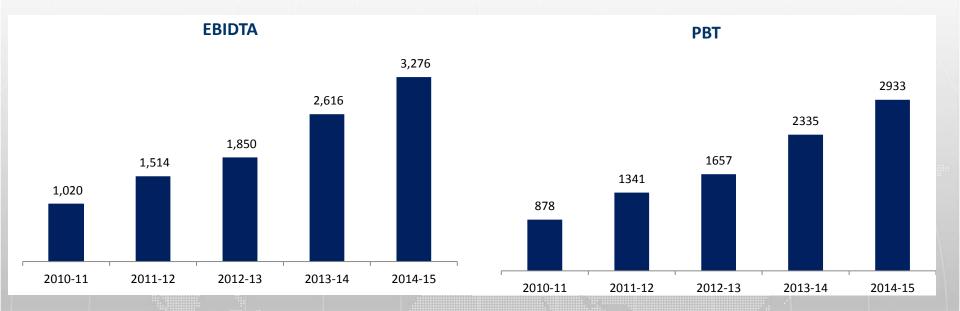
# Snapshot (Rs. Millions)

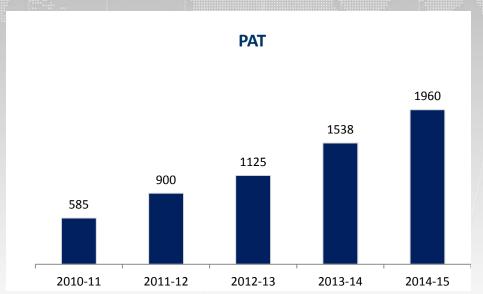
PARTICULARS	FY 15	FY 14	FY 13	FY 12	FY 11	FY 10	FY 09
Total Income	15516.32	11941.72	8842.63	7017.65	5036.57	3457.41	2610.35
EBIDTA	3276.15	2615.62	1850.20	1513.88	1028.38	704.78	572.41
РВТ	2933.10	2334.81	1656.79	1340.93	877.83	585.17	468.39
PAT	1960.24	1537.84	1125.33	899.85	585.48	396.10	316.30
EPS (Rs.)	175.74	137.87	100.89	80.68	52.49	35.51	28.36
EBIDTA Margin (%)	21.60	22.30	21.50	22.20	20.42	20.38	21.93
RONW (%)	50.68	53.21	52.70	54.27	47.30	42.10	45.33
ROCE (%)	50.73	50.11	52.25	56.81	40.27	41.60	44.02

#### **Sales INR (Millions)**

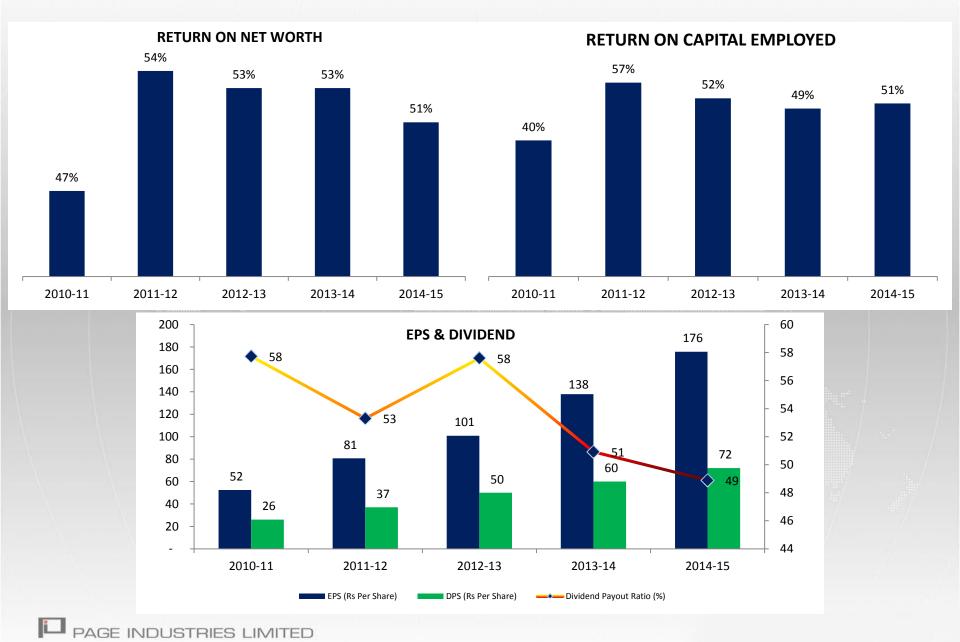


#### (Rs. Millions)





PAGE INDUSTRIES LIMITED



#### Financial Highlights for the half year ended 30<sup>th</sup> September, 2015

#### Revenue

- Current HY: Rs.8919.53 million
- Previous HY: Rs.7653.84 million
- Growth: 16.54%

#### **EBIDTA**

- Current HY: Rs.2084.86 million
- Previous HY: Rs.1722.36 million
- Growth : 21.05%

#### **PBT**

- Current HY : Rs 1888.64 million
- Previous HY: Rs.1554.65 million
- Growth : 21.48%

#### PAT

- Current HY:
  Rs 1234.76
  million
- Previous HY:
  Rs. 1041.96
  million
- Growth: 18.50%



# **Quarterly Performance Analysis**

#### **Quarterly Performance Analysis**

Quarter	QTR	SALES (Millions)	Growth %	PBT (Millions)	Growth %	PAT (Millions)	Growth %
2009-10	Q3	897.53	33	133.34	-3	89.85	00
2009-10	Q4	826.87	47	142.13	60	99.30	79
2010-11	Q1	1197.04	51	213.04	40	136.96	35
2010-11	Q2	1264.15	44	241.31	53	163.59	55
2010-11	Q3	1340.63	49	267.38	101	156.23	74
2010-11	Q4	1113.80	35	156.10	10	128.70	30
2011-12	Q1	1764.16	47	433.52	103	276.89	102
2011-12	Q2	1805.98	43	375.02	55	253.33	55
2011-12	Q3	1721.09	28	290.60	09	199.14	27
2011-12	Q4	1542.87	39	241.79	55	170.50	32
2012-13	Q1	2181.20	24	491.83	13	327.63	18
2012-13	Q2	2201.11	22	446.52	19	307.53	21
2012-13	Q3	2161.73	26	375.17	29	254.20	28
2012-13	Q4	2078.43	35	343.26	42	235.95	38
2013-14	Q1	3041.00	39	655.21	33	431.05	32
2013-14	Q2	2875.82	31	607.65	36	409.28	33
2013-14	Q3	3025.14	40	526.34	40	346.31	36
2013-14	Q4	2788.98	34	545.62	59	351.21	49
2014-15	Q1	3782.70	24	809.67	24	542.95	26
2014-15	Q2	3896.41	35	744.98	23	499.01	22
2014-15	Q3	3774.11	25	695.68	32	447.10	29
2014-15	Q4	3719.62	33	682.77	25	471.18	34
2015-16	Q1	4382.85	16	961.77	19	631.81	16
2015-16	Q2	4536.68	17	926.87	24	602.95	21

# Thank You