

Ref: ASCL/SEC/2023-24/14

June 02, 2023

1. To,

The General Manager

Department of Corporate Services

BSE Limited

1st Floor, New Trading Ring

Rotunda Building, P. J. Tower

Dalal Street, Fort

Mumbai - 400 001

BSE Scrip Code: 532853

2. To,

The General Manager (Listing)

National Stock Exchange of India Ltd

5th Floor, Exchange Plaza

Plot No. C/1, G Block

Bandra - Kurla Complex

Bandra (East)

Mumbai - 400 051

NSE Trading Symbol: ASAHISONG

SUB: INVESTOR PRESENTATION FOR Q4FY23

REF: REGULATION 30 (6) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE

REQUIREMENTS) REGULATIONS, 2015

Dear Sir/Madam,

Pursuant to Regulation 30(6) of the SEBI (Listing Obligation and Disclosure Requirements) Regulation 2015, we are enclosing herewith Investor Presentation on the Company's Financial Performance of Q4FY23.

The said presentation will also be made available at the website of the Company at www.asahisongwon.com.

This is for your information and records.

Thanking you,

Yours faithfully,

For, ASAHI SONGWON COLORS LIMITED

SAJI JOSEPH

Company Secretary and Compliance Officer

Encl: As above

Asahi Songwon Colors Ltd.

CIN: L24222GJ1990PLC014789

Regd. Office: "Asahi House", 20, Times Corporate Park, Thaltej – Shilaj Road, Thaltej, Ahmedabad – 380 059, Gujarat, India.

Tele: 91-79 6832 5000 • Fax: 91-79 6832 5099 • Web Site: www.asahisongwon.com





Investor Presentation

June 2023

ASAHI SONGWON COLORS LIMITED

BSE CODE : ASAHISONG | 532853

ISE CODE : **ASAHISONG**



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Corporate Portrait

Asahi Songwon Colors
Limited is one of the leading
manufacturers of blue
(Phthalocyanine) pigments
for ink, plastics, paint,
textile and paper industry
with globally benchmarked
manufacturing capabilities.
Recently,

the company has also ventured into manufacturing of yellow, red and orange (AZO) pigments and APIs.



3 Manufacturing facilities



Exporting to

20+ Countries



Long standing relations with **MNC's**



Strong technical capabilities



3 decades of manufacturing expertise



Team strength of

580+ people



81 number of customers served



Manufacturing capacities – 14,400 MTPA Blue Pigments 2,400 MTPA Red and Yellow Pigments

Our Journey

SMALL START WITH ASPIRATIONS TO BECOME A GLOBAL LEADER IN PIGMENT INDUSTRY

- **1993** Commenced operations of green pigment
- 2003 Entered into technical collaboration with Clariant for manufacture of CPC Blue crude.
- 2007 Entered into a technical collaboration and supply agreement with DIC Japan
- 2007 The company went public and successfully raised ₹33.50 crores from IPO
- 2008 Enhanced capacities of CPC blue crude from 3,000 TPA to 7,000 TPA and setup new capacity of 1,200 TPA for Beta blue as forward integration
- **2010** Enhanced Beta Blue capacity from 1,200 TPA to 2,040 TPA
- **2014** Demerged the green pigment segment

SUBDUED FINANCIAL GROWTH | STRENGTHENING BUSINESS MODEL

- **2016** Debottlenecking of CPC blue crude capacity to 10,200 TPA
- **2016** Set up new capacity of 600 TPA for Alpha Blue as forward integration
- 2018 Enhanced Beta Blue capacity to 3,600 TPA

READ MORE -NEXT SLIDE

OF GROWTH

2019 —

Onwards

- Company entered into a JV with Tennants
 Textile Colors Limited (TTC) UK for
 manufacturing Red and Yellow (AZO) pigment
 at Dahej
- Setup 2,400 TPA Azo pigment capacity equally distributed between Red and Yellow Pigment
- Necessary infrastructure in place to enhance this capacity to 10,000 TPA
- Plans to enhance Alpha Blue capacity to 840 TPA
- Working on high value complex pigments in Azo category
- Acquisition of Atlas Life Sciences to enter into API business and create a new growth lever

Strengthening Business Model

2005 -2015 2015 - 2023 Added 2 new Added 3 new products products and entered new **product category** of AZO pigments and APIs 2015 2023 Served 19 Serving more than 81 customers customers currently Presence in serving customer **18** countries across 22 countries Revenue Revenue contributions contributions from from top 5 customers top 5 customers -**<75%** 90%

Continuous investments made towards making the business sustainable

Reducing costs and Ramping up operations

End use industry diversification -

Over the last few years, the revenue contributions from the ink industry have come down from more than 90% to ~ 55%



Strong Global Footprint

- List of countries we export to
 - 1. USA
 - 2. KOREA
 - 3. JAPAN
 - 4. GERMANY
 - 5. SPAIN
 - 6. BELGIUM
 - 7. SOUTH AFRICA
 - 8. AUSTRALIA
 - 9. BRAZIL
 - 10. CHINA
 - 11. HONG KONG
 - 12. ITALY
 - 13. INDONESIA
 - 14. MALAYSIA
 - 15. MEXICO
 - 16. PHILIPPINES
 - 17. SINGAPORE
 - 18. TAIWAN
 - 19. UAE
 - 20. UK
 - 21. VIETNAM
- 46% revenue contributions from exports in FY23



Serving Leading Brands

We have come a long way from our humble beginnings to become a preferred choice of supplier to the large MNC's across the globe. We are well on our way to becoming one of the largest pigment players by enhancing our product basket to offer a full suite of colour range in organic pigments.



20 years of collaboration and still going strong



Supply agreement since last 17 years

SunChemical°

Supply agreement since last

17 years

■ BASF
We create chemistry

Repeat business since last

12 years with no quarter without sales



Repeat business since last

11 years with no quarter
without sales

- We have not lost a single customer in our more than 3 decades of existence
- More than 80% of business is repeat business

OTHER MARQUEE CLIENTS













Board of Directors



Mrs. Paru M. Jaykrishna

CHAIRPERSON & MANAGING DIRECTOR

She holds a Bachelor's degree in Law and Philosophy & Sanskrit, and a Masters' degree in English Literature. She is the Founder, Chairperson and Managing Director of the Company responsible for strategic decision making and devising policies for growth.

A renowned Women Entrepreneur of India, she has the distinction of being the First Elected Lady as a President of Gujarat Chambers of Commerce and Industry in 70 years.

She has been a Director in Tourism Corporation of Gujarat Ltd., Gujarat State Handloom House Corporation and Small Industries Development Bank of India (SIDBI).



Mr. Gokul M Jaykrishna

JOINT MANAGING DIRECTOR & CEO

A major in Finance with a minor in Economics, from Lehigh University, USA. He overlooks the Company's operations, finance, production, marketing and strategic development. Prior to his stint with the Company, he worked for Krieger Associates, New Jersey (USA), one of the most influential currency and option traders in USA. He is also on board of AksharChem (India) Ltd.



Mr. Arvind Goenka

DIRECTOR

A graduate from St. Xavier College, Kolkata, he is an industrialist hailing from the renowned Goenka family. He has rich experience over 37 years in managing and overlooking operations of diverse business interests such as jute, cotton textiles, rubber, chemical and sophisticated industrial engineering products. He is on the board of reputed companies like Oriental Carbon and Chemicals Ltd. and Schrader Duncan Ltd.



Mr. R.K. Sukhdevsinghji

DIRECTOR

A graduate from St. Stephens
College, Delhi, he is the son of late
Maharaja Rajendrasinhji. In 1981,
he was deputed to the Ministry of
Petroleum and Natural Gas, as
Director (Operations) in the Oil
Coordination Committee (OCC). He
has also served as the Chairman
and Managing Director of Bharat
Petroleum Corporation Ltd. He has
held Board level position in various
Central Government and public
sectors companies.

Board of Directors (Contd.)



Mr. Jayprakash M Patel

DIRECTOR

He holds a B. E. degree in Chemical Engineering from USA. He is an industrialist with more than 48 years of experience in Dyes and Chemicals Industry with in-depth and expert knowledge in this field. He is the founder of Loxim Industries Limited.



Dr. Pradeep Jha

DIRECTOR

He is a renowned mathematician having over 48 years of teaching experience. He is actively involved and guides several universities in exploring different research areas in mathematics. He has written over 20 research articles which have been published by reputed international journals, authored several books on Mathematics and Operations Research and designed soft skills program for corporates.



Mr. Munjal M Jaykrishna

DIRECTOR

A Major in Finance and Marketing from Lehigh University, USA. He has an experience of working with Bank of California (San Francisco) as Financial Analyst and Paragon Knits, Bethlehem, (USA) as a Consultant.



Mr. Arjun G Jaykrishna

EXECUTIVE DIRECTOR

A Bachelor of Science in Chemical Engineering with a Minor in Sustainable Energy from the prestigious Northwestern University, USA. He has a high school degree in the International Baccalaureate Board from the renowned UWCSEA, Singapore. Prior to joining the Company, he has worked with Deloitte gaining exposure to the Indian business environment and knowledge of the brown field acquisition process. He also worked at DIC (Dainippon Ink and Chemicals) of Japan to better understand operations and management in the chemical industry. He is now actively in charge of Pigment marketing and plant operations at Asahi.



Mrs. Shivani Revat Lakhia

DIRECTOR

She is an Advocate having vast knowledge in various laws and in particular Conveyance, Land & Revenue. She is having more than 13 years of experience in legal matters.



Business Canvas

- Phthalocyanine Pigments Our Mainstay
- 13 Infrastructure Facility Padra Unit
- 14 Azo Pigments Growth Driver
- 15 Azo Pigments Capex
- 16 Infrastructure Facility Dahej Unit
- 17 Acquisition of Atlas Life Sciences
- 18 Key Highlights of the Transaction
- Pregabalin Industry Landscape

Phthalocyanine Pigments – Our Mainstay

At Asahi, we use our experience and expertise to manufacture Phthalocyanine pigments for the printing ink, packaging ink, paint, plastic and textile industries.



PRODUCT CATEGORY CHARACTERISTICS



Backward integrated for Beta and Alpha Blue

Manufacturing 1 ton of Beta & Alpha blue requires 1 ton of CPC Blue crude respectively.



Mature Market

Phthalocyanine is mature market with established players. The market is expected to grow at mid single digits.



Long lead time creates entry barriers

Getting approval from customers is a long process and can sometimes take years.



Sticky in nature

The switching cost for the customer is high.

In the last 15 years, the competitive landscape in phthalocyanine pigments has changed. India has now become a significant force in the markets by continuously taking share away from China, which contributed more than 70% share in phthalocyanine pigments. Today India caters to more than 70% of phthalocyanine pigment requirements across the globe.

- One of largest manufacturer of CPC Blue crude globally
- 100% revenue contributor for the company till FY21
- Major raw materials –
 Phthalic Anhydrite &
 Curpuros Chloride
 sourced easily available
- Signed long term contracts with clients

Manufacturing facility - Padra Site









Setup in **2004**



Situated on **98,000 sq. mt.** plot



Available area for further expansion - 25,000 sq. mt.



Team strength of **475 people**



Products manufactured: **Phthalocyanine Pigments**

- CPC Blue crude
- Beta Blue
- Alpha Blue



Available capacities

- 10,200 TPA CPC Blue crude
- **3,600 TPA** Beta Blue
- 600 TPA Alpha Blue



Waste and effluent treatment facilities available



No forced pollution shutdown in the last decade



Green cover around factory premises

Azo Pigments – Growth Driver

At Asahi Songwon has entered into a joint venture with UK's leading colour manufacture Tennants
Textiles Colours Limited
(TTC) to manufacture red, yellow and orange Azo pigments.



WHY AZO PIGMENTS



High demand that is largely met through imports from China



Domestic manufacturing will ensure lower cost of production



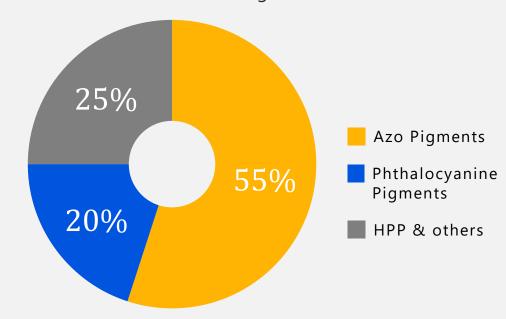
Very few operational player in the segment



Global customers Looking to shift from China

CHINA +1 A STRONG TAILWIND

The global organic and specialty pigment market is estimated at \$5 billion and Azo is the largest in volume.



- China accounts for >50% of global pigment production.
- Production shift from China to put Asahi in a sweet spot.

Azo Pigments – Capex

A JV WELL POSITIONED TO CAPTURE HUGE MARKET OPPORTUNITY.

Asahi brings in cost competitiveness, domestic market knowledge and strong business relations TTC brings their technology knowhow in red and yellow pigments

A 51:49 Asahi : TTC JV has been formed under the name of Asahi Tennants Color Private Limited

NOW MORE ABOUT TENNANTS TEXTILE COLORS

- Company has entered into JV Agreement with Tennants Textile Colors Limited (TTC) of UK for putting up a state of the art Red & Yellow Azo pigment Plant with Capacity of 2400 TPA
- Cost of project ~₹82 crores
- Have required approvals to expand capacities to 10,000 TPA
- Ramp up of yellow pigment will be faster due to domestic raw material availability
- TTC to buyback 20% of the quantity manufactured from this JV
- JV can achieve ₹140 crores of turnover at optimum utilization levels
- Margin profile in Azo's will be higher than that of phthalocyanine pigments
- Capacities can be ramped up to 4,800 TPA with estimated capex of ₹40 crores in less than 6 months from project kick off date
- TTC will infuse capital in the JV for any further capacity expansion
- 2 Members from TTC to sit on Board of Asahi Tennants Color Private Limited
- No involvement of TTC in day-to-day operations of JV
- Targeting new customers and geographies

Manufacturing facility – Dahej Site







Setup in 2020



Situated on 60,000 sq. mt. plot



Capacities expandable upto - 10,000 TPA



Team strength of 80 people



Products manufactured: **Azo Pigments**



Waste and effluent treatment facilities available



Phase 2 brownfield capex to begin after reaching 50% capacity utilization levels



Available capacities

- 1,200 TPA Red Pigments
- 1,200 TPA Yellow Pigments



Available area for further expansion to meet future demand requirements

Acquisition of Atlas Life Sciences



ABOUT ATLAS LIFE SCIENCES PRIVATE LIMITED

Atlas is a leading manufacturer of Anti-convulsant, Anti-psychotic and Anti-diabetic APIs with a strong focus on product and process research.

SALIENT FEATURES



Incorporated in 2004



80 - member team strength



Key Products include

- Pergabalin
- R-Compound
- Levosulpiride
- Amisulpride
- Glicazide
- Phenylephrine



10 products under research and development, including 6 new molecules and intermediates for existing products

FINANCIAL HIGHLIGHTS

FY23 (₹ IN CRORE) Audited Figures

127.14

2.93



Market leader in **Pregabalin**



Established R&D center with team strength of **15 people**



Currently plant running at **optimum capacity** utilizations

Key Highlights of Transaction



The 78% acquisition of Atlas Life Sciences Private Limited financed through a mix of ₹ 28 crores of internal accruals and ₹ 20 crores of debt.



Asahi Songwon Colors will acquire an additional 11% stake in Atlas Life Sciences Private Limited each year for the next two years based on performance metrics, bringing the company's equity stake to 100% by the end of FY25.



Asahi Songwon Colors will establish a new plant on the vacant land parcel in Chattral in order to backward integrate the existing products and introduce newer high-value products.



Beginning Q3FY24,

the new plant at Chattral will start commercial production.



Mr. Jagdish Sheth, the current promoter of Atlas Life Sciences Private Limited, will serve as a Joint Managing Director until March 2025 alongside Mr. Arjun Jaykrishna who will serve as the Managing Director.



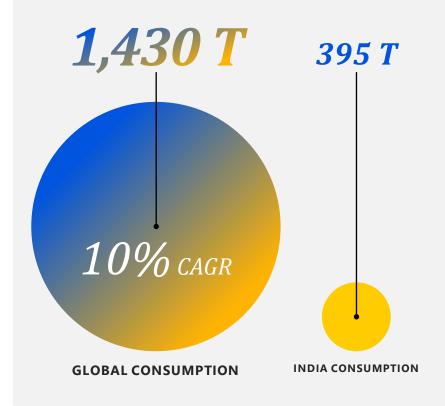
The Company broke ground on the new Chattral site in first week of May as against the initial plan of July 2022.



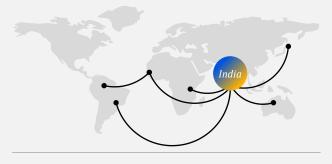
The greenfield project is estimated to cost ₹ 65 crores and will be funded through a combination of internal accrual and debt.

Pregabalin (PG) – Industry Landscape

The global consumption of PG is 1,430 T growing at 10% CAGR. The formulators in India account for a 28% share of consumption (395 T out of 1,430 T)



India is the biggest supplier of PG globally and is rapidly increasing its share of overall consumption.



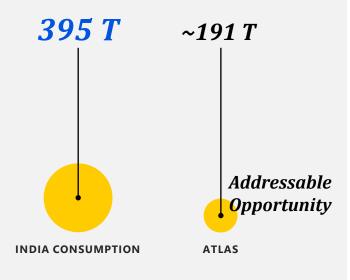
Besides India other major consumption centres include China, Europe, USA, Canada and Brazil



Indian manufacturing base for PG is matured with Indian producers driving process efficiency and competitiveness. There are 15 key producers of PG in India.



Within Formulations in India of 395 T, domestic + LRM/SRM exports account for ~191 T (49% share) which is addressable by Atlas



^{*} LRM - less regulated markets | SRM - semi regulated markets



Strategic Advantages and Investment Merits

- Strategic Advantage
- ²² Investment Merits

Strategic Advantages

HIGH LEAD TIME

 Customer approvals take long time. However, once the relationship is established, it becomes difficult for the other player to take the market share. Due to its long track record and presence in the markets Asahi enjoys a long-standing relationship with majority of its customers

REALIGNMENT OF GLOBAL SUPPLY CHAIN

 The Chinese government's crackdown a few years ago culminated not only in a rise in the prices of dyes & pigments on global markets, but also in end-users reevaluating their reliance on China

STRATEGIC LOCATION

The new plant at Dahej brings Asahi in the cluster of chemical companies. The company now benefits from:

- Skilled labour availability
- Strong common infrastructure facilities
- Raw material availability in proximity leading to savings in logistics cost

LONG TERM SALES CONTRACT

 Majority pigments under long term sales contract

STRINGENT QUALITY CONTROL

 Stringent control over quality has made us the preferred partner of choice for our diverse set of clients. The control over quality also reflects from the track record of zero product returns over last 3 decades

LONG TERM RELATIONS WITH MARQUEE CLIENTS

 Over the years, we have built client relationships by delivering on their requirement, constantly engaging with them, enhancing our share in their overall requirement and delivering competitively priced quality product of the highest standards

MAKING AN IMPACT BY REDUCING OUR IMPACT

 Being in the chemical industry we understand the impact our operation have on the environment. Keeping this in mind we keep sustainability at the core of our business strategy to attain leadership across various business aspects

Investment Merits



New capex of AZO to put the company back on growth path



StrongBalance Sheet



Strong technical capabilities backed
by technological tie up
with industry leaders



Consolidation the **global pigment industry** to put the company in a sweet spot



Foray into API



Chattral to further enhance operation efficiencies and increase profitability



Financial Statement Summary

- Summary of P&L
- Summary of B/S
- Summary of Cash Flow Statement

Financial Highlights – Profit and Loss statement

(₹ IN CRORE) except EPS

PARTICULARS	FY19	FY20#	FY21#	FY22#	FY23#
Revenue from Operations	293.62	283.64	283.08	410.82	504.55
Other Income	0.04	0.78	0.31	5.61	5.86
Total Income	293.66	284.42	283.39	416.43	510.41
Total Operating Expenses	254.09	249.24	233.57	378.87	499.27
EBITDA	39.53	34.40	49.51	31.95	5.28
EBITDA Margins	13%	12%	17%	8%	1%
Interest Cost	5.17	3.60	1.94	4.72	14.02
Depreciation	8.16	8.32	8.69	11.96	14.86
Profit Before Tax (excl. Exceptional Items)	26.24	23.27	39.19	20.88	(17.74)
Profit After Tax	18.30	22.82	31.95	14.65	(18.47)
EPS	14.91	18.60	26.52	16.10	(9.83)

Financial Highlights – Balance Sheet

(₹ IN CRORE)

PARTICULARS	FY19	FY20#	FY21#	FY22#	FY23#
Total Equity (Networth)	193.59	215.66	274.31	284.43	260.05
Non Current Liabilities	38.49	25.59	24.32	44.68	75.77
Current Liabilities	76.98	36.56	90.84	140.56	210.88
Total Equity and Liability	309.06	277.81	389.47	469.67	546.70
Non Current Assets	167.09	160.46	226.72	241.43	310.70
Current Assets	141.98	117.35	162.80	228.24	236.01
Total Assets	309.06	277.81	389.47	469.67	546.70

Financial Highlights –Cash Flow Statement

(₹ IN CRORE)

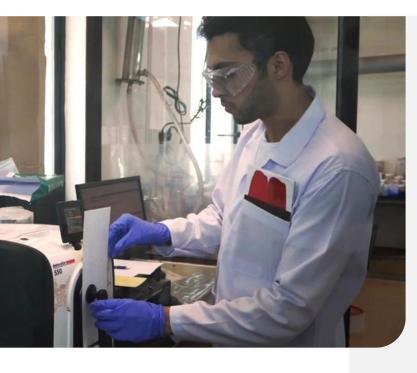
PARTICULARS	FY19	FY20#	FY21#	FY22#	FY23#
Cash Flow from Operating Activities	27.06	56.97	8.05	(0.38)	29.97
Cash Flow from Investing Activities	(2.87)	(15.76)	(60.07)	(28.16)	(77.21)
Cash Flow from Financing Activities	(24.20)	(38.90)	49.98	28.38	47.49
Net increase/ (decrease) in cash and cash equivalents	0.00	2.31	(2.03)	(0.15)	0.25
Cash and cash equivalents at beginning of the year	0.18	0.18	2.48	0.45	0.46
Cash and cash equivalents at the end of the year	0.18	2.48	0.45	0.30	0.71



Quarterly Highlights

- ²⁸ Key Highlights
- ²⁹ Management Commentary
- Financial Statement Summary

Key Highlights



CONSOLIDATED

Revenues

₹123.78 cr.

1 31.87%

1.40%

EBITDA

₹(8.49) cr.

↓ (268.24)% **↓** (227.00)%

PAT

₹(11.67) cr.

(30.00)%

(455.66%)

STANDALONE

Revenues

₹**82.81** cr.

1 44.49%

(29.43%)

EBITDA

₹(8.03) cr.

(328.06)% **(**195.51)%

PAT

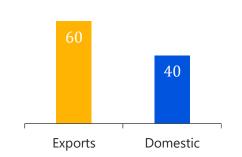
₹**(8.48)** cr.

(48.89)%

(238.91)%

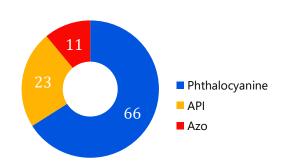
EXPORTS VS DOMESTIC REVENUE BREAK-UP#

(IN %)



SEGMENT WISE REVENUE BREAK UP

(IN %)



1 v/s Q4FY22

1 v/s Q3FY23

Management Commentary



Mr. Gokul M Jaykrishna
JOINT MANAGING DIRECTOR & CEO



"We are pleased to report on our performance for the fourth quarter of FY23, although it was one of the most challenging quarters in the history of our company. As we mentioned in our previous commentary, the operating environment continued to be difficult, especially for our blue business. The demand for our blue products remained unusually low, leading to lower capacity utilization and a negative impact on our financial performance. We are starting to see some signs of improvement in the first quarter of FY24, it will still take a few more quarters to fully recover to the previous levels. We are likely to achieve an EBITDA breakeven in Q1FY24 for our blue business as against a negative ~₹ 8 crores EBITDA in Q4FY23. In light of these challenges, we have implemented strict cost control measures to mitigate the impact.

Similar to the blue business, the operating environment for our API segment was equally challenging. We experienced a drop in realizations, which was a common trend in the API industry. However, we managed to maintain our market position by increasing volumes. The profitability of our API business has been lower since its acquisition, but we have confidence that this cycle will normalize as the inventory with higher costs is phased out and new orders start flowing in.

Despite the tough conditions, we remain committed to our capital expenditure plans at the Chattral site. We are on track with our preparations, and we expect the trials to commence by the end of the first half of the next financial year. This investment will enhance our capabilities and position us for future growth."

Management Commentary



Mr. Arjun G Jaykrishna EXECUTIVE DIRECTOR



Despite a challenging downturn that affected much of the pigment industry throughout majority of the last financial year, I am pleased to report that the operating climate within the AZO market is beginning to show signs of recovery, displaying encouraging potential.

Under these circumstances, we have managed to maintain optimal operation levels for our yellow pigment production, bolstered by a strong demand for the product. We expect the ramp up to follow for our red pigments production as well. Given the buoyant demand, we plan to debottleneck our yellow pigment capacity and may soon disclose our capex plans pertaining to the same.

On a consolidated basis, all three of our businesses have weathered a challenging period over the last year. Nevertheless, our strategic investments over the past three years have fortified our optimism, even though this has not yet reflected in our financial performance. Amid these trying times, we have adopted stringent cost control measures and are treading with caution. We remain confident that the coming quarters will be significantly better than the previous ones.

Financial Highlights – Profit and Loss statement (Standalone)

(₹ IN CRORE) except EPS

PARTICULARS	Q4FY22	Q3FY23	Q4FY23	Q-o-Q Change	Y-o-Y Change
Revenue from Operations	117.35	57.31	82.81	44.49%	(29.43)%
Other Income	2.21	0.37	1.83	391.44%	(17.05)%
Total Income	119.56	57.68	84.64	46.73%	(29.20)%
Total Operating Expenses	108.94	59.19	90.84	53.48%	(16.61)%
EBITDA	8.41	(1.88)	(8.03)	(328.06)%	(195.51)%
EBITDA Margins	7.16%	(3.27)%	(9.70)%	(643) bps	(254) bps
Interest Cost	0.87	2.36	2.20	(6.57)%	152.36%
Depreciation	2.17	2.47	2.62	6.14%	20.44%
Profit Before Tax (excl. Exceptional Items)	7.57	(6.33)	(11.02)	(74.11)%	(245.63)%
Profit After Tax	6.10	(5.70)	(8.48)	(48.89)%	(238.91)%
EPS	5.88	(4.83)	(7.19)	(48.86)%	(222.28)%

Financial Highlights – Profit and Loss statement (Consolidated)

(₹ IN CRORE) except EPS

PARTICULARS	Q4FY22	Q3FY23	Q4FY23	Q-o-Q Change	Y-o-Y Change
Revenue from Operations	122.07	93.87	123.78	31.87%	1.40%
Other Income	1.93	0.36	2.14	494.84%	11.05%
Total Income	124.00	94.23	125.92	33.64%	1.55%
Total Operating Expenses	115.38	96.17	132.27	37.53%	14.64%
EBITDA	6.68	(2.31)	(8.49)	(268.24)%	(227.00)%
EBITDA Margins	5.48%	(2.46)%	(6.86)%	(440) bps	(138)bps
Interest Cost	1.41	3.82	3.89	1.92%	176.96%
Depreciation	2.98	3.73	3.83	2.79%	28.67%
Profit Before Tax (excl. Exceptional Items)	4.23	(9.49)	(14.07)	(48.21)%	(432.64)%
Profit After Tax	3.28	(8.98)	(11.67)	(30.00)%	(455.66)%
EPS	3.89	(6.24)	(8.68)	(39.10)%	(323.14)%

Disclaimer

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