

J. KUMAR INFRAPROJECTS LIMITED

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The Listing Department

Fax No.26598237/8238

Mumbai-400 051

National Stock Exchange of India Ltd

Bandra- Kurla Complex, Bandra East

Exchange Plaza, Plot No .C/1, G- Block

23rd May, 2023

To,

The General Manager
Department of Corporate Services
BSE Ltd
Mumbai Samachar Marg
Mumbai - 400 001

Fax: 2272 2037 / 39 /41/61

Scrip Code: 532940 Scrip Name: JKIL

ISIN: INE576I01022

Sub: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements)

Regulations, 2015, as amended.

Dear Sir's,

Pursuant to the provisions of the Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the Investor Presentation for the Audited Financial Statements, for the fourth quarter and year-to-date, ended as on 31st March, 2023

The said presentation will also be put up on the website of the Company.

Yours faithfully,

for J. Kumar Infraprojects Ltd

POORNIMA Digitally signed by POORNIMA CHINTAKINDI Date: 2023.05.23 15:18:19 +05'30'

Poornima
Company Secretary

Enclosures: As Above



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This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

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Our Major Achievements in FY23



Bringing Pride to Nation - Delivering Project of National Importance







Mumbai Metro Line 7

Mumbai Metro Line 7 from Andheri (E) to Dahisar (E) is 16.5 Km long elevated corridor with 13 stations

It shall facilitate smooth and efficient interchange with the suburban rail system & MRT system at Andheri, JVLR and Dahisar

Mumbai Metro Line 2 A

Mumbai Metro Line 2A from Dahisar to DN Nagar is 18.6 Km long elevated corridor with 17 stations

It shall facilitate smooth and efficient interchange with the suburban rail system & MRT system at Dahisar and DN Nagar

JNPT

JNPT Port Connectivity between Amra Marg starting from NMC Head Quarter Building to Gavan Fata, Jesai to Karal and Karal to D-Point Panvel and Kalamboli (35 Km) have been operational for Public from April 3rd.

Our Major Achievements in FY23





Chheda Nagar Flyover

1.3 Km length Flyover from Mankhurd to Thane

It shall facilitate smooth and signal free commute from Mumbai to Thane and Thane to Navi Mumbai, easing traffic and reducing pollution in eastern Mumbai



SCLR Flyover

Santa Cruz Chembur Link road is a 6 .45 Km long road connecting the Western Expressway Highway in Santa Cruz with the Eastern Expressway Highway in Chembur.

It contains the city's first and India's second double-decker flyover



About J. Kumar Infraprojects



1999

Incorporated to undertake specialized work on EPC basis

PAN India Presence

Established
presence in states of
Maharashtra, Delhi,
Gujarat, Rajasthan
& UP; Looking to
expand in other
states

Flyovers & Bridges

Constructed most of the flyovers and skywalks in Mumbai

Metro Projects

Amongst few construction companies qualified to undertake large Elevated & Underground Metro Projects

Quality Execution

Delivering Quality
Projects, Timely
Completion,
Ability to
undertake
Complex Project

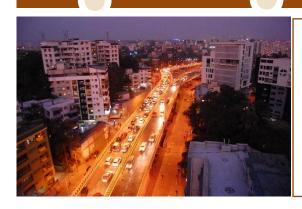
30+Ongoing Projects

Currently
executing 30+
complex projects
with an Order
book of ₹ 11,854
crores

7,500*

Strong Employee base

* Including ~1,500 Engineers



- J. Kumar embarked on its journey in 1980 under the visionary leadership of Mr. Jagdishkumar M. Gupta
- Rich legacy of more than 4 decades and strict financial discipline
- Execution marked by timely completion & good quality of projects
- > Developed niche in field of urban infrastructure in India
- > Present across Segments like Metros, Flyovers, Subways, Bridges, Roads, Water & Civil Construction

> ...42 years of Nation building

Our Offerings





Metro

- Metro Underground
- Metro Elevated
- Metro Elevated
 Stations
- Metro Underground
 Stations
- Depots

Flyover & Bridges

- Flyovers
- Bridges
- PedestrianSubways
- Skywalks
- Road Over Bridges

Roads & Tunnels

- Roads
- Highways
- Expressways
- Tunnels
- Airport Runways

Civil & Others

- Hospital / Medical
 Colleges
- Railway Terminus &
- Stations
 - Commercial buildings
 - Sports Complex
 - Other Civil Constructions

Water

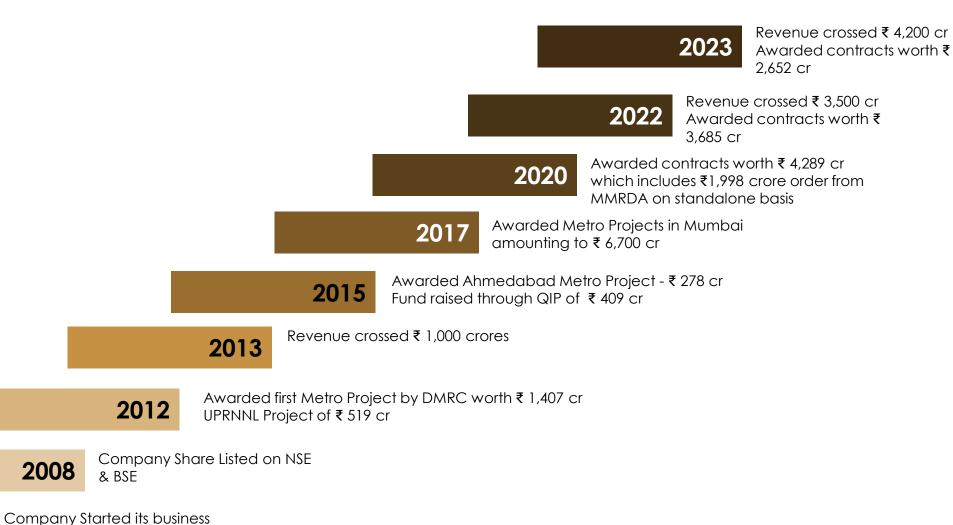
- Sewage Treatment
 Plants
- River Fronts
- Tunnels
- Others

Our Growth Story

2008

1999







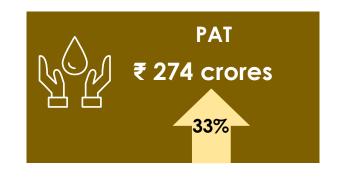
FY23 Key Financial Highlights

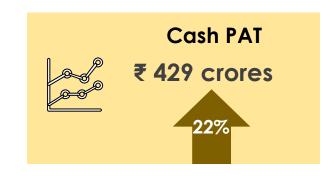












Q4 & FY23 Profit & Loss



Particulars (₹ In Cr)	Q4 FY23	Q4 FY22	Y-O-Y	Q3 FY23	FY23	FY22	Y-O-Y
Revenue from Operations	1,134.2	1,114.5	2%	1,062.4	4,203.1	3,527.2	19%
Cost of Material Consumed	741.6	737.5		698.6	2,784.0	2,268.2	
Construction Expenses	129.7	124.9		119.9	456.6	417.6	
Employee Expenses	79.5	70.8		80.3	309.3	278.9	
Adminsitrative & Other Expenses	23.9	22.0		12.0	56.1	57.8	
EBITDA	159.4	159.2	0%	151.6	597.1	504.6	18%
EBITDA Margin	14.1%	14.3%		14.3%	14.2%	14.3%	
Other Income	9.3	8.3		5.8	30.4	24.9	
Depreciation	41.3	37.7		38.7	154.7	146.8	
EBIT	127.5	129.8		118.7	472.8	382.7	24%
EBIT Margin	11.2%	11.7%		11.2%	11.2%	10.8%	
Finance Cost	27.3	26.4		22.1	99.2	100.0	
Profit before Tax	100.2	103.4	-3%	96.6	373.6	282.7	32%
PBT Margin	8.8%	9.3%		9.1%	8.9 %	8.0%	
Tax	26.3	29.4		25.5	99.2	76.8	
PAT	73.9	74.0	0%	71.1	274.4	205.9	33%
PAT Margin %	6.5%	6.6 %		6.7 %	6.5%	5.8%	
Cash PAT	115.2	111.7	3%	109.7	429.1	352.7	22%
Cash PAT Margin %	10.2%	10.0%		10.3%	10.2%	10.0%	

Balance Sheet



Particulars (₹ in Cr)	As at Mar 2023	As at Mar 2022
ASSETS		
Non-Current Assets		
Property, plant and equipment	925	790
Capital work-in-progress	107	152
Financial Assets		
Investments	1	2
Other Financial Assets	398	299
Other Non Current Assets	37	46
Total - Non-Current Assets	1,468	1,289
Current Assets		
Inventories	393	366
Financial Assets		
Trade Receivables	1,141	888
Cash and Cash Equivalents	65	111
Bank balances other than Cash & Cash equivalents	312	262
Loans	11	12
Other Financial Assets	108	100
Other Current Assets	858	916
Total - Current Assets	2,887	2,655
TOTAL - ASSETS	4,356	3,944

Particulars (₹ in Cr)	As at Mar 2023	As at Mar 2022
EQUITY AND LIABILITIES		
Equity		
Equity Share Capital	38	38
Other Equity	2,302	2,049
Total - Shareholders' funds	2,340	2,087
LIABILITIES		
Non-Current Liabilities		
Financial Liabilities		
Borrowings	83	32
Lease Liability	15	21
Other Financial Liabilities	79	68
Provisions	0	2
Deferred Tax Liabilities (Net)	23	24
Total - Non-Current Liabilities	200	146
Current Liabilities		
Financial Liabilities		
Borrowings	434	400
Trade Payables	630	573
Lease Liabilities	16	19
Other Financial Liabilities	175	161
Other Current Liabilities	561	558
Total - Current Liabilities	1,816	1,711
TOTAL - EQUITY AND LIABILITIES	4,356	3,944

Cash Flow



Particulars (₹ In Cr)	FY 23	FY 22
PBT	374	283
Adjustments	224	226
Operating profit before working capital changes	598	509
Changes in working capital	(323)	(65)
Cash generated from operations	275	444
Direct taxes paid (net of refund)	(92)	(63)
Net Cash from Operating Activities	183	381
Net Cash from Investing Activities	(186)	(91)
Net Cash from Financing Activities	(43)	(224)
Net Change in cash and cash equivalents	(46)	65
Opening Cash Balance	111	46
Closing Cash Balance	65	111

We dream... So we achieve...

Robust Performance

FY 20

FY 21

FY22

FY23

Quarter

12 Months



EBITDA (₹ Crores) Revenue (₹ Crores) 180 1,134 1,200 1,114 159 159 160 992 1,000 140 878 120 800 104 92 100 2% Y-o-Y 600 80 60 400 40 200 20 Q4 FY21 Q4 FY20 **Q4 FY22** Q4 FY23 Q4 FY20 Q4 FY21 Q4 FY22 Q4 FY23 4,500 4,203 700 597 4,000 600 3,527 3,500 505 2,971 500 429 3,000 2,571 400 2,500 311 Y-0-Y 18% Y-o-Y 2,000 300 1,500 200 1,000 100 500

FY 20

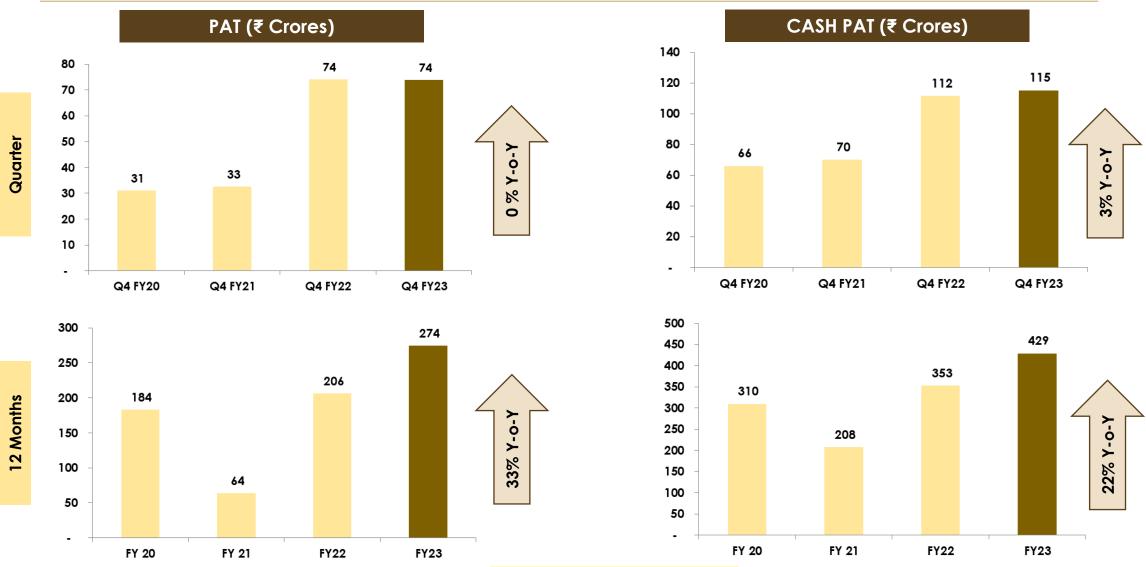
FY 21

FY22

FY23

Robust Performance





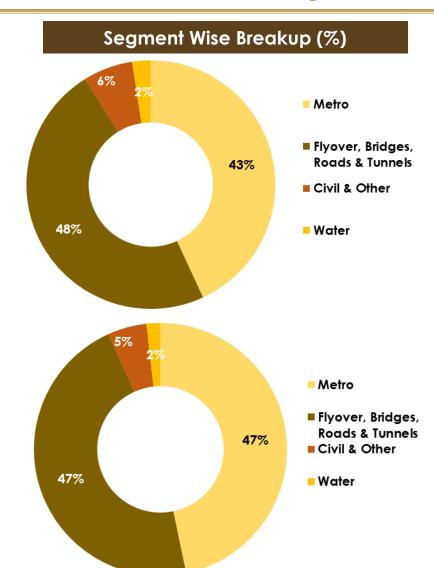
Investor Presentation | Q4 & FY23 Results Update

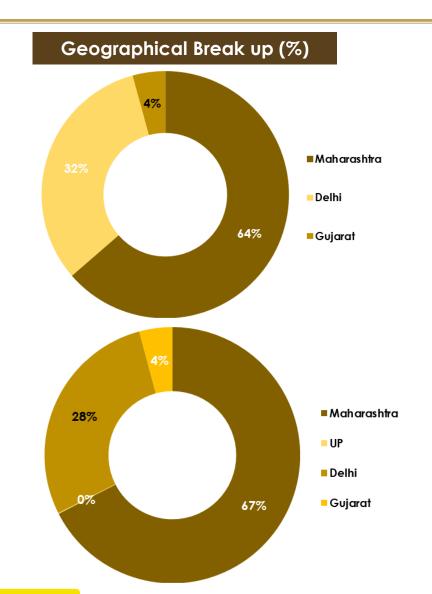
Revenue Breakup



So we achieve...

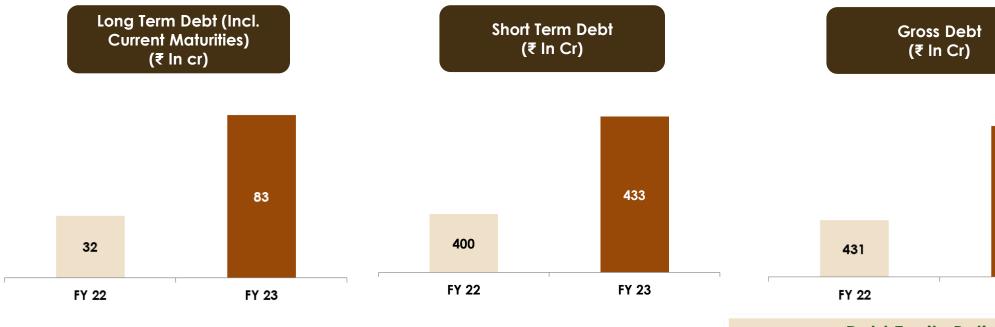
We dream..





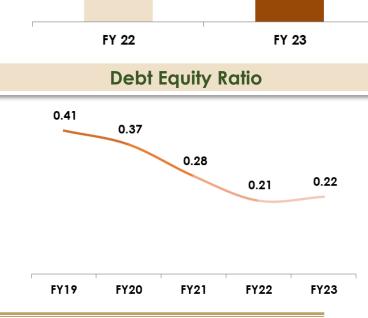
Debt Profile







- Net debt equity ratio at (0.02)x as on March 31, 2023
- Rated ICRA A+/ Stable for Fund based and Non Fund based limits
- Focus to reduce debt in medium to long term and improve profitability and return ratio



516

Order Wins FY23



we achieve.

ro

We dream...

- > LOA from Ircon International Ltd for a contract price of ₹ 1,068 crores (excluding GST) for Construction of 8 lane access-controlled Expressway from Bhoj to Morbe Section-SPUR of Vadodara Mumbai Expressway, including long twin tube eight-lane tunnel in Matheran Eco-sensitive Zone
- > LOA from MCGM for a contract price of ₹ 510 crores (excluding GST), JKIL share in the project ₹ 306 crores for Design, Build and Commissioning of Priority Sewer Tunnel - Phase I
- > LOA from MCGM for a contract price of ₹ 315 crores (excluding GST) for Reconstruction of Siddharth Municipal General Hospital at Siddharth Nagar, Goregaon (West), Mumbai
- LOA for Dwarka Expressway-PKG-01 (COS) from **NHAI** for a contract price of ₹ **464** crores (excluding GST)
- > LOA from **BMRCL** for Bangalore Metro-Phase 2A & 2B for total contract price of ₹ 237 crores (excluding GST)
- > LOA from MCGM for a contract price of ₹ 515 crores (excluding GST), JKIL share in the project ₹ 262 crores for Design, Build and Commissioning of Priority Sewer Tunnel - Phase 2

of **Healthy Order Book**

Order Book as on March 31, 2023

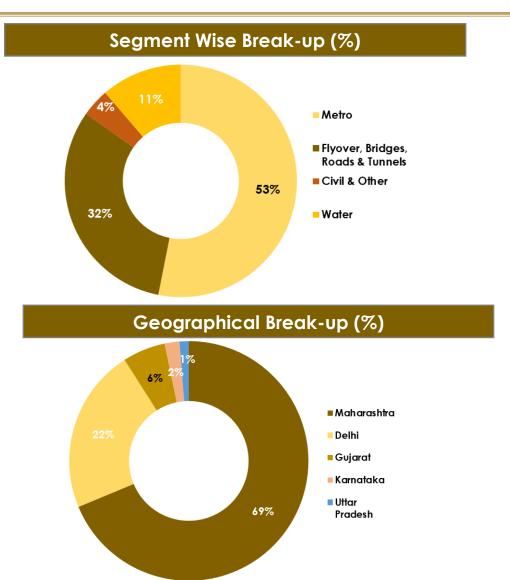


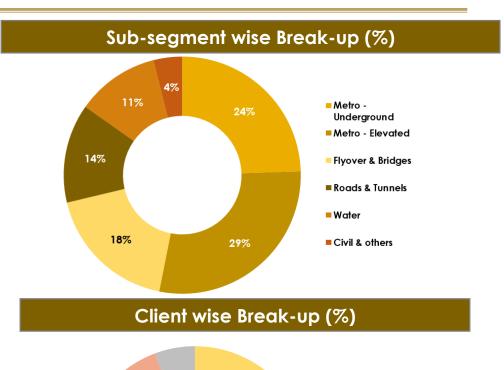
achieve...

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We dream..





Order Book Breakup as on March 31, 2023



Name of the Project	Client Name	Order Backlog (₹ Cr)	Name of the Project	Client Name	Order Backlog (₹ Cr)
Mumbai Metro Line-09-07A (CA48)	MMRDA	1,376	Dwarka Expressway-Pkg-01	NHAI	933
Mumbai Metro Line-2B C101	MMRDA	907	Sewri Worli Elevated Connector	MMRDA	575
Mumbai Metro Line-6 BC03	DMRC	341	Dwarka Expressway-Pkg-02	NHAI	355
Mumbai Metro Line-4A CA54	MMRDA	237	SCLR Flyover	MMRDA	86
Mumbai Metro Line-6 BC01	DMRC	161	Airoli Creek Bridge	MMRDA	67
Bangalore Metro Phase 2A & 2B	BMRCL	237	Chheda Nagar Flyover	MMRDA	35
Pune Metro Elevated P1C-05	MAHA METRO	40	Motagaon Creek Bridge	MMRDA	36
Metro - Others		92	Flyover - Others		65
Metro - Elevated (A)		3,393	Flyover & Bridges (D)		2,152
Delhi Metro DC08	DMRC	1,348	IRCON VME Package - 17	IRCON	1,049
Surat Metro Ph-1 UG-02 Pkg-CS3	GMRC	685	CIDCO Coastal Road Pkg 01	CIDCO	365
Mumbai Metro Line-3 Pkg 05	MMRC	484	JNPT Package-1, 2, 3	NHAI	97
Mumbai Metro Line-3 Pkg 06	MMRC	285	CIDCO Coastal Road Pkg 02	CIDCO	92
Maha Metro UG-01 Pune	MAHA METRO	103			
Metro-Underground (B)		2,904	Roads & Tunnels (E)		1,603
Pune Riverfront	PMC	592	Siddharth Nagar - Hospital	MCGM	315
Sewer Tunnel Phase 1 & Phase 2	MCGM	567	RML Academy-Lucknow	UPRNNL	139
Mithi Package IV	MCGM	145	Civil - Others		9
Water - Others		36		·	
Water (C)		1,340	Civil (F)		463
	TOTAL				11,854

Note: The order book as on March 31, 2023 is adjusted for price variations, changes in scope etc.



Advantage India



01

Capital Outlay

₹ 10 lakh crore (US\$ 130.57 billion) to enhance the infrastructure sector

06

National Highways

Allocated **₹ 1.34 lakh** crores (US\$ 17.24 billion) to NHAI

05

Roads

₹ 0.60 lakh crores (US\$ 7.72 billion) to Ministry of Road Transport & Highways



Metro

₹ 19,518 crores allocation for Metro Projects 02

Housing Sector

₹ 0.77 lakh crores (US\$ 9.85 billion) to Ministry of Housing & Urban affairs

03

Railways

Projected Revenue expenditure - ₹ 2.35 lakh crores (US\$ 30.48 billion)

04

Construction sector is the second largest employment generator and has got major government thrust

Towards a Billion \$ Revenue Company



Growth Envisaged in **Order Book**

₹ 11,854 cr

Order book as on March 31, 2023

₹ 20,000+ cr

Expected Order Book in FY27

Focus segments

- Metro Projects
- Flyover, Bridges & Roads
- STP, Sewerage & Water Projects
- Tunnels
- **Building & Hospitals**

Metro projects to be the major contributor in terms of Revenue & Order Book

Strong Financial & Technical metrics

- ➤ Improving Financial metrics
- > Strengthen working capital cycle > Talent pool
- > Strong Balance Sheet with focus on Debt Reduction
- > Fleet of modern equipment

 - > Qualified for bigger ticket size projects

VISION 2027

> Billion \$ Revenue

14% -15%

Operating Profit margin

Fortifying our Business, Organization & Governance

Strengthening Business, Organization & Governance



Strengthening the Business

- Larger Complex projects
- Segment Diversification
- Geography Diversification
- Client Diversification
- Focus on owning high value equipment
- Better Financial Discipline
- Optimum Debt & Improving Credit rating
- Improved Innovation Technology & mechanization

Building the Organisation

- Individual Profit Centers
- Centralised Planning & Monitoring Group (CPMG)
- Adequate reporting hierarchy
- Appointed KPMG as consultants for revamping SOPs, strengthening processes
- Talent Identification
- ERP upgradation
- Paperless office
- Enhancement in MIS System

Reinforcing Governance

- Reconstituted the Board by induction of new independent directors
- Engagement with top consultants
- Various policies in place
- Risk Management Framework in place
- ESG / SHE & CSR
- Safety spend ~1% of project cost
- Periodic training, Better facilities & Robust procedures for Safety, Health & Environment
- Thrust on education, health care & medical facilities

Key Strengths



Bidding Eligibility

- Built Bidding capacity for larger projects
- Amongst Top 5 EPC players eligible to undertake U/G Metro

Larger Project Execution

 Undertaking & Execution of Large & complex projects such as Mumbai Metro, Delhi Metro, JNPT, Dwarka Expressway

Timely Completion

 Impeccable Track record of completing complex projects within the stipulated time

Metro Project Capability

- One of the few companies having entered metro projects that have grown & survived
- Amongst few companies qualified to undertake Elevated & Underground Metro
- Undertook first metro project in Mumbai in 2012
- Significant share of Mumbai Metro projects are with J. Kumar

In-house Equipment Bank

- Only company in India owning 7 TBMs
- Sustained investment in cutting-edge technologies
- Better Asset churn

Strengthened Organization

- Strong & Experienced Leadership
- Rich talent pool of professionals & technical experts
- Hired Expats for U/G Metro projects



Strong Performance

Consistent Increase in Revenue & Order Book with a CAGR of ~22% (2008 – 2023)

Net debt-free Company

Strong Credit Rating Stable & improving margins despite increasing revenues

One of the few infrastructure companies with PAT margin of ~6%



Major Completed Projects





Mumbai Metro Line 2A



Mumbai Metro Line 7



Delhi Underground Metro



Delhi Elevated Metro



Ahmedabad Metro



ESIC Hospital Cum Medical College- Alwar

Major Completed Projects





JNPT - Mumbai



Amar Mahal Flyover



Panjarapol Flyover



Chheda Nagar Flyover Part 1



Grant road Skywalk



BKC- Chunabhatti Flyover

Major Ongoing Projects





Mumbai Underground Metro Line 3



Mumbai Metro Line 9



Pune Elevated Metro



Mumbai Metro Line 4A



Mumbai Metro Line 6



Pune Underground Metro

Major Ongoing Projects

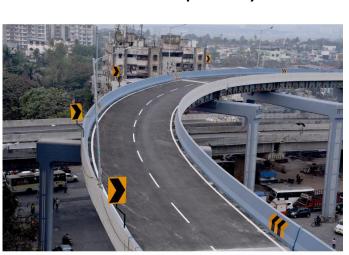




Motagaon Creek Bridge



Dwarka Expressway



SCLR Flyover



Chhedanagar Flyover



Sewri Worli Elevated



Major Ongoing Projects





RML, Lucknow



Vadodara Mumbai Expressway, IRCON



Pune Riverfront



Airoli Flyover



Delhi Metro



Dwarka Expressway

TBM Machine

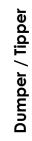
Fleet of Modern Equipment



Piling Machine













Segment Rolling







Straddle Carrier

We dream... So we achieve...

Strong Client Base



METRO & RAILWAYS

















BMRCL

angalore Metro Rail Corporation Limited

FLYOVER & BRIDGES

















CIVIL AND OTHERS





UPRNNL



Experienced & Visionary Leadership





Mr Kamal J Gupta
Managing Director

- Bachelor in Civil Engineering, joined JKIL in 1996 having 27 years of experience
- Instrumental in Company's foray into Metro segment, spearheaded in design and construction of U/G Metro line 3 including 7 U/G stations
- Played key role in developing Urban Flyovers vertical & construction of various national highways & civil construction projects



Mr Jagdish Kumar Gupta
Executive Chairman

- > 50+ years of experience in Infrastructure sector
- First generation entrepreneur who led the company in undertaking projects of varied complexities and scale
- His vision, passion, zeal and indefatigable energy has been instrumental in shaping the company's growth path



Dr Nalin J Gupta Managing Director

- Commerce Graduate & Member of Indian Institution of Bridge Engineer, Joined JKIL in 1995 having 28 years experience
- Lead new initiatives by venturing into Metro Elevated and U/G Projects
- Completed various projects like Metro, River Bridges, Flyovers, Cable-stayed Skywalks, Segmental Bridges, ROBs

Independent Directors



Mr. Raghav Chandra



- Masters in Public
 Administration from Harvad
 University, USA. He is MSc. in
 Mathematics.
- 1982 batch IAS, held key positions with Central Govt such as Chairman NHAI.
- Awarded with the "Man of the Year" Award by Construction World Magazine in 2016.
- Former Principal Secretary, Urban Development, MD MPSIDC, CEO Housing Board, Govt of M.P.

Mr. Sidharath Kapoor



- Chartered Accountant (rank holder), CS and GAMP from ISB.
- He is currently on the Board of Noida International Airport; Advisor-AIF SBI MF.
- Track record of over two decades in strategic leadership and leading complex businesses.
- Successfully led complex infrastructure businesses including Airports, Renewable Energy, Oil & Gas, Pipelines, etc.

Ms. Archana S. Yadav



- Chartered Accountant with over 15 years of experience.
- A PGDBM holder, she has also Cleared Forensic Audit & Fraud Detection Course by ICAI
- She has been Appointed as GST Faculty by ICAI for knowledge sharing.

We dream... So we achieve...

Strong Focused Management Team





Shaibal Roy

Ex Vice President - Projects



Mayank Kumar Jain

Head Transportation-Projects



Madan Biyani

Chief Financial Officer



Sudhakar Thorat

Vice President - Projects



Ravindra M Kulkarni

Vice President -IT. Admin & HR



Rajendra Sharma

Head - Central Planning & Monitorina Group



Arvind Gupta

Vice President - Taxation



Poornima Chintakindi

Company Secretary & Compliance Officer



Prashant Joshi

Head - CPMG



Iftekhar Ahmed

Sr. GM - Projects



Rajan Sharma

Head - Proiects



Praveen S Dongre

r. GM – Safety



Sachin Sabnis

Head - Procurement



Sachin Naik

GM - Projects



R.B. Singh

Regional GM - Projects



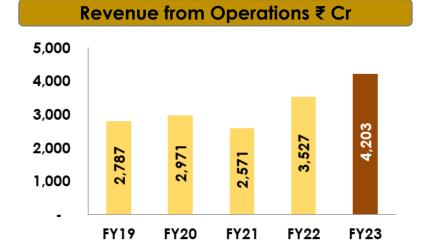
Profit & Loss

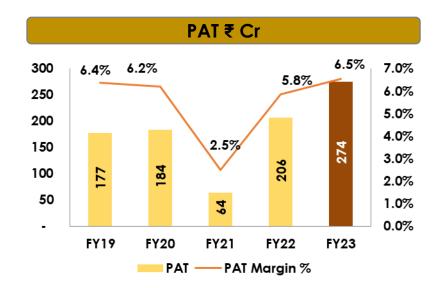


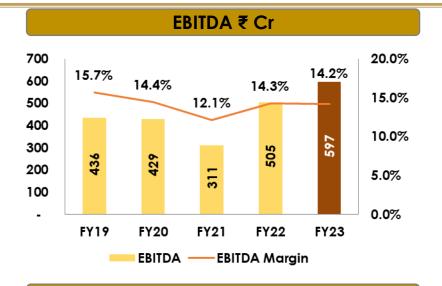
Particulars (₹ In Cr)	FY17	FY18	FY19	FY20	FY21	FY22	FY23	CAGR
Revenue from Operations	1,604	2,051	2,787	2,971	2,571	3,527	4,203	17%
Cost of Material Consumed	966	1,209	1,720	1,817	1,612	2,268	2,784	
Construction Expenses						418	457	
Employee Expenses	127	197	248	299	231	279	309	
Other Expenses	261	324	383	426	416	58	56	
EBITDA	251	321	436	429	311	505	597	16%
EBITDA Margin	15.6%	15.7%	15.7%	14.4%	12.1%	14.3%	14.2%	
Other Income	31	29	28	28	25	25	30	
Depreciation	56	73	102	126	144	147	155	
EBIT	226	277	362	331	193	383	473	13%
EBIT Margin	14.1%	13.5%	13.0%	11.1%	7.5%	10.8%	11.2%	
Finance Cost	66	70	94	98	104	100	99	
Profit before Tax	160	207	268	233	89	283	374	15%
PBT Margin	10.0%	10.1%	9.6%	7.9%	3.4%	8.0%	8.9%	
Tax	53	70	91	50	25	77	99	
PAT	107	137	177	184	64	206	274	17%
PAT Margin %	6.7%	6.7 %	6.4%	6.2%	2.5%	5.8%	6.5%	
Cash PAT	163	209	279	310	208	353	429	
Cash PAT Margin %	10.2%	10.2%	10.0%	10.4%	8.1%	10.0%	10.2%	

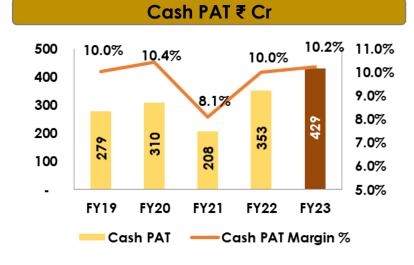
Key Financial Indicators









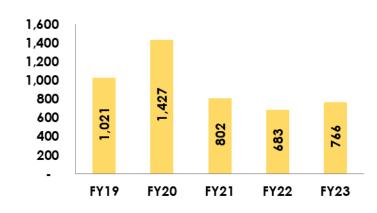


Revenue – Key Contributors



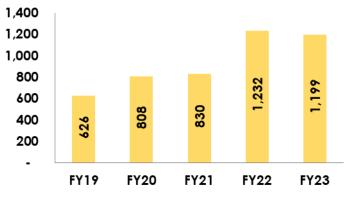


METRO - UNDERGROUND (₹ cr)





METRO - ELEVATED (₹ cr)

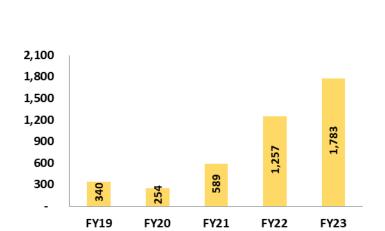


Revenue – Key Contributors





FLYOVER & BRIDGES (₹ cr)



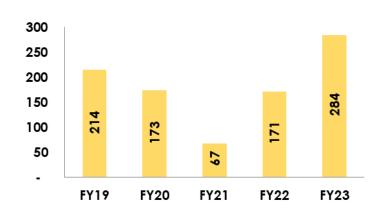
700 600 500 400 300 200 100 FY19 FY20 FY21 FY22 FY23

ROADS & TUNNELS (₹ cr)





CIVIL & OTHERS (₹ cr)



Strong Financial Metrics









ROE



Working Capital Days





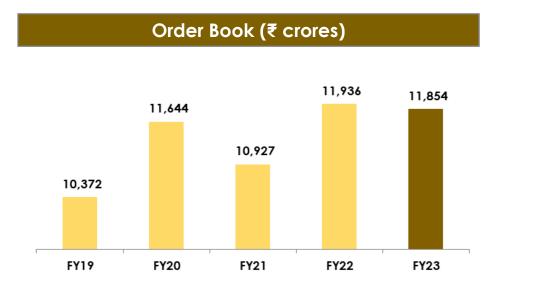
ROCE

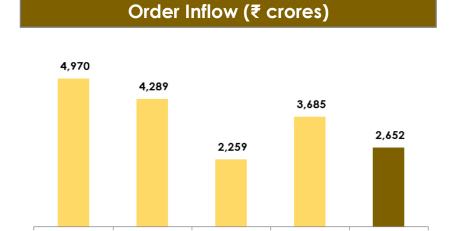




Order Book as on March 31, 2023







FY21

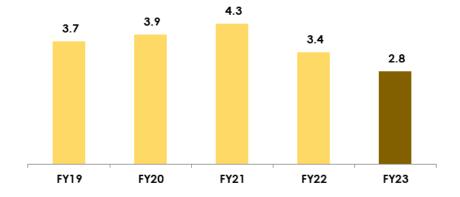
FY22

FY23

FY19

FY20

Order Book to Sales (x)



Investor Presentation | Q4 & FY23 Results Update





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