

August 11, 2025

To. BSE Limited National Stock Exchange of India Limited Phiroze Jeejeebhoy Towers, Exchange Plaza, Bandra Kurla Complex, Dalal Street, Mumbai- 400 001 Bandra (E), Mumbai - 400 051 **Scrip Code: 532967 Scrip ID - KIRIINDUS**

Dear Sir/Madam,

Sub: Submission of Earnings Presentation for Q1-FY26 as per Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and our letter dated August 04, 2025 regarding intimation of Conference Call scheduled to be held on Monday, August 11, 2025 at 5:00 P.M. (IST), please find enclosed herewith the Q1-FY26 Earnings Presentation.

The Q1-FY26 Earnings Presentation is also available on the website of the Company at www.kiriindustries.com.

You are kindly requested to take a note of the same.

Thanking You,

Yours faithfully,

For Kiri Industries Limited

Suresh Gondalia **Company Secretary** M No.: FCS7306

Encl: As stated

DYES

Plot No 299/1/A&B. Phase-II. Nr. Water Tank, GIDC, Vatva, Ahmedabad – 382 445, Gujarat, India Phone: +91-79-25894477 Fax: +91-79-25834960 Email: engage@kiriindustries.com Web: www.kiriindustries.com

INTERMEDIATES

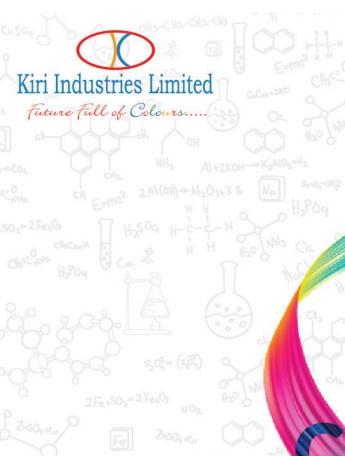
Plot No: 396/399/403/404 FPC Canal Road, Village: Dudhwada, Ta: Padra, Dist: Vadodara: - 391450 Gujarat, India. Phone: +91-2662-273444 Fax: +91-2662-273444

Email: intermediates@kiriindustries.com Web: www.kiriindustries.com

CHEMICALS

Plot No: 552, 566, 567, 569-71 Village: Dudhwada, Tal.: Padra, Dist.: Vadodara-391 450 Gujarat, India. Phone: +91-2662-273724, 25 Fax: +91-2662-273726

CIN No.: L24231GJ1998PLC034094



CHEMISTRY OF

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Q1 FY26 | EARNINGS PRESENTATION

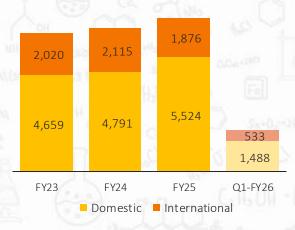
Company Overview



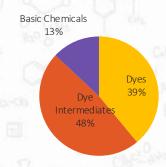


- Established in 1998, Kiri Industries Limited (KIL), is based out of Gujarat and has emerged as one of the largest manufacturers and exporters of a wide range of Dyes, Dyes Intermediates and Basic Chemicals from India with 'Zero Effluent'.
- KIL is an accredited and certified Key Business Partner with world's top Dyestuff majors across Asia-Pacific, the EU and America.
- It provides products and services across the whole value chain in numerous industrial sectors (apparel, hosiery, automotive, carpets, leather, paper, home upholstery, industrial fabrics, etc.)
- In the 27 years of the Company's corporate journey, KIL has been focusing on providing products of high quality standards, executing collaborations and strategic acquisitions, implementing environmentally aligned R&D, finding innovative solution centric and all-encompassing customer care
- All initiatives taken by KIL has enabled it to set its footprints in over 50 countries across 7 continents.
- The Company has sizeable manufacturing facility of Dyes Intermediates and Basic chemicals at Padra (Baroda, Gujarat) and to strengthen its competitive edge in dyes vertical, KIL formed a joint venture with Longsheng (China) and set up a manufacturing facility for dyes.

Consolidated Revenue Break-up (INR Mn)



Standalone Revenue Breakup (Q1-FY26)



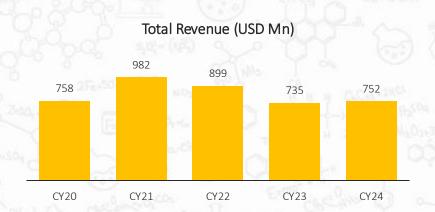
About DyStar

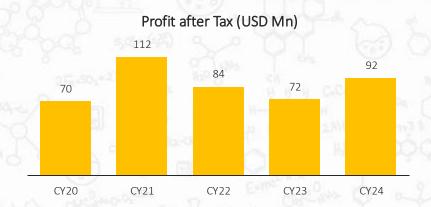




KIL acquired Dystar in 2010, along with Zhenjiang Longsheng holding 37.57% presently

- The DyStar Group is a leading dyestuff and chemical manufacturer and solution provider, offering a broad portfolio of colorants, specialty chemicals, and services to customers across the globe.
- With a heritage of more than a century in product development and innovation for the textile industry, DyStar also caters to multiple sectors including paints, coatings, paper and packaging industries. Its expansion into food and beverages and personal care sectors reinforces the company's position as a specialty chemical manufacturer.
- DyStar's global presence offers customers reliable access to experts from offices, competence centres, agencies and production plants spanning over 50 countries.
- DyStar has 16 manufacturing plants with a combined production capacity of 176,000 TPA. It is a market leader in global dyes market with a market share of over ~21%.
- It has expertise in dyes, dyes solutions, leather solutions, performance chemicals, and custom manufacturing of special dyes/ pigments.





History



DyStar was founded in 1995 as a joint venture between Hoechst AG and Bayer Textile Dyes. In 2000, the textile dyes business from BASE integrated. In 2010, DyStar Group was acquired by Kiri Industries Limited (KIL).



1995

FOUNDATION JOINT **VENTURE OF:**

Bayer AG and Hoechst AG (Textile dyes, Ind Mitsubishi)



2002

ACQUISITION: Color Solutions International

⊜CSİ

2007

ACQUISITION: Texanlab



2012

FOUNDATION: Sustainable Textile Solutions

2016

ACQUISITION: **Emerald** Performance Materials **Specialities**

Group





JOINT

VENTURE OF: Baver AG. Hoechst AG. BASE AG (Textile dyes, Ind. ICI/Zeneca dves and Mitsui

2000

LAUNCH: E-confidence program

ROTTA & **O**Bastona

ACQUISITION: Yorkshire Americas, Rotta Group and Boehme Group

2004-06

ACQUISITION BY KIL 2010

ACQUISITION: Lenmar

Chemicals (Business and Assets)

2013

Q1-FY26 Financial Highlights



Q1-FY26 Financial Highlights (Consolidated)

EBITDA

INR (163) Mn

Operational Revenue

INR 2,021 Mn

Net Profit
INR (514) Mn

PAT Margin (25.43)%

Diluted EPS
INR 1.75 / Share

EBITDA Margin

(8.07)%

Q1-FY26 Financial Highlights (Standalone)

Operational Revenue

INR 1,808 Mn

Net Profit*

INR 72 Mn

EBITDA*

INR (166) Mn

PAT Margin*
3.98%

(9.18)%

EBITDA Margin*

Diluted EPS

INR 1.17 / Share

Q1-FY26 Operational Highlights



Consolidated:

- The overall growth was driven by higher sales volumes, although pricing pressures stemming from intense market competition constrained further revenue expansion
- Operational expenses increased primarily due to raw material cost inflation and certain one-time legal and professional charges associated with ongoing legal proceedings against Longsheng Group in the Courts of Singapore, involving equity stake of the company in DyStar
- EBITDA margin recovery was constrained by input cost pressures that could not be fully passed on to customers
- Finance costs during the period were mainly attributable to borrowings undertaken by Claronex Holdings Pte Limited, a subsidiary of the Group

Standalone:

- During the quarter, the company received dividend income from Lonsen Kiri contributing notably to its other income
- During the quarter, the company's operational expenses increased, primarily due to a rise in raw material prices. Consequently, the cost of materials consumed also went up, resulting in a decline in gross margin

Update on DyStar court case in Singapore



- Pursuant to the order dated February 23, 2024, of the Singapore International Commercial Court ("SICC") directing an en-bloc sale of the shareholdings of Kiri Industries Limited ("Company") and Senda International Capital Limited in DyStar, Mr. Matthew Stuart Becker, Mr. Lim Loo Khoon, and Mr. Tan Wei Cheong of Deloitte & Touche LLP, in their capacity as court-appointed joint and several receivers ("Receivers"), together with the Company, have entered into a Share Purchase Agreement ("SPA") dated May 29, 2025, with Zhejiang Longsheng Group Co., Ltd. ("Purchaser").
- Under the terms of the SPA, the Purchaser has agreed to acquire 2,623,354 equity shares of DyStar Global Holdings (Singapore) Pte. Ltd. ("DyStar"), representing 37.57% of its paid-up share capital held by the Company, for a base consideration of USD 676,260,000. In addition, the Purchaser shall pay an additional amount of USD 20,287,800 to cover any shortfall in the base consideration or to satisfy its obligations under the SPA. The total consideration for the transaction is subject to further adjustments in accordance with the terms of the SPA.
- The transaction is subject to customary closing conditions and, where applicable, regulatory approvals. The long-stop date for fulfilment or waiver of the final condition under the SPA is October 2, 2025, which may be extended, if necessary, up to November 3, 2025 (or such other date as may be agreed in writing by the Receivers and the Purchaser).





Q1-FY26 FINANCIAL HIGHLIGHTS

Q1-FY26 Standalone Income Statement



| | 0.1 | | | IN SHIPE | fixure fill of Colours. |
|-----------------------------|-----------------|---------|---------|----------|-------------------------|
| PARTICULARS (INR Mn) | Q1-FY26 | Q1-FY25 | Y-o-Y | Q4-FY25 | Q-o-Q |
| Revenue from Operations | 1,808 | 1,680 | 7.6% | 1,862 | (2.9)% |
| Total Expenses | 1,974 | 1,685 | 17.2% | 1,778 | 11.0% |
| EBITDA | (166) | (5) | NA | 84 | NA |
| EBITDA Margins (%) | NA | NA | NA | 4.51% | NA |
| Other Income | 340 | 141 | NA | 49 | NA |
| Depreciation | 115 | 110 | 4.5% | 112 | 2.7% |
| Finance Cost | 7 | 54 | (87.0)% | 8 | (12.5)% |
| PBT Co | 52 | (28) | NA NA | 13 | NA |
| Tax | (20) | (11) | (81.8)% | (5) | NA |
| Profit After Tax | 72 | (17) | NA | 18 | NA |
| PAT Margins (%) | 3.98% | NA | NA | 0.97% | 301 Bps |
| Other Comprehensive Income | Monte-Nona 1 | | NA NA | (6) | NA |
| Total Comprehensive Income | Ten 0 71 2n | (17) | NA NA | 12 | NA |
| Diluted EPS (INR per share) | 1.17 | (0.33) | NA | 0.20 | NA |

^{*} Deferred Tax

Q1-FY26 Consolidated Income Statement



| THE CAMP OF | LAC D | | | LA CALLA | future full of Colours |
|--|-------------------|----------|---------|----------|------------------------|
| PARTICULARS (INR Mn) | Q1-FY26 | Q1-FY25 | Y-o-Y | Q4-FY25 | Q-o-Q |
| Revenue from Operations | 2,021 | 1,834 | 10.2% | 2,050 | (1.4)% |
| Total Expenses | 2,184 | 1,789 | 22.1% | 2,102 | 3.9% |
| EBITDA ALEXANDER STATEMENT | (163) | 45 | NA | (52) | NA |
| EBITDA Margins (%) | NA | 2.45% | NA | NA | NA |
| Other Income | 348 | 141 | NA | 62 | NA |
| Depreciation | 116 | 110 | 5.5% | 112 | 3.6% |
| Finance Cost | 595 | 55 | NA | 539 | 10.4% |
| PBT A A A A A A A A A A A A A A A A A A A | (526) | 21 | NA | (641) | (17.9)% |
| Tax | (12) | 32 | NA | (3) | NA |
| Profit After Tax | (514) | (11) | NA | (638) | (19.4)% |
| PAT Margins (%) | NA | NA | NA NA | NA | NA |
| Income of Profit of Associates & Joint Venture | 615 | 933 | (34.1)% | (208) | NA |
| Other Comprehensive Income | M (M) = M2023 T 5 | <i>-</i> | NA | (9) | NA |
| Total Comprehensive Income | 106 | 922 | (88.5)% | (855) | NA |
| Diluted EPS (INR per share) | 1.75 | 17.79 | (90.2)% | (14.14) | NA |





Historical Standalone Income Statement



| PARTICULARS (INR Mn) | FY23 | FY24 | FY25 |
|--|---|-----------------|----------------|
| Revenue from Operations | 6,015 | 6,334 | 6,556 |
| Total Expenses | 7,106 | 6,967 | 6,993 |
| EBITDA ZMGM-MQONYM (V.) | (1,091) | (633) | (437) |
| EBITDA Margins (%) | NA | NA | NA |
| Other Income | 234 | 366 | 1,053 |
| Depreciation | 441 | 442 | 445 |
| Finance Cost | 61 | 225 | 165 |
| PBT | (1,359) | (934) | 110 6 |
| Tax security of the security o | (17)* | DQ 50+(4A) Q 20 | (38) |
| Profit After Tax | (1,342) | (936) | 44 |
| PAT Margins (%) | NA | NA | 0.67% |
| Other Comprehensive Income | (a) - N ₂ O ₃ 3 1 5 | (6) | 2 May = 1. (6) |
| Total Comprehensive Income | (1,337) | (942) | 38 |
| Diluted EPS (INR per share) | (25.80) | (18.16) | 0.69 |

^{*} Deferred Tax

Standalone Balance Sheet



| PARTICULARS (INR Mn) | FY23 | FY24 | FY25 |
|-------------------------------------|----------|-------|-----------|
| Equity | 4,913 | 3,971 | 7,203 |
| Equity Share Capital | 518 | 518 | 556 |
| Other Equity | 4,395 | 3,453 | 6,647 |
| Non Current Liabilities | 502 | 316 | 1,478 |
| a) Financial Liabilities | D. Seely | 10 E | |
| (i) Borrowings | 412 | 237 | 1,391 |
| (ii) Lease Liability | D. *** | 2 | 5 |
| (iii) Trade Payable | 27 | 017. | 5k+01-2HO |
| (iv) Other Financial Liabilities | 11 | 18 | 12 |
| b) Provisions | 52 | 59 | 70 |
| c) Deferred Tax Liabilities (Net) | - | 1100 | a. a- |
| d) Other Non Current Liabilities | el a | (a) | sUH -U. |
| Current Liabilities | 4,284 | 5,253 | 2,411 |
| a) Financial Liabilities | OTT | T 6 | (3) (3) |
| (i) Borrowings | 75 | 976 | 87 |
| (ii) Lease Liability | CA. | 1 | 2 |
| (iii) Trade Payables | 3,517 | 3,581 | 1,831 |
| (iv) Other Financial Liabilities | 260 | 326 | 313 |
| b) Other Current liabilities | 411 | 350 | 168 |
| c) Provisions | 21 | 19 | 10 |
| d) Current Tax Liabilities (Net) | 1-1 | | - |
| GRAND TOTAL - EQUITIES & LIABILITES | 9,699 | 9,540 | 11,092 |

| PARTICULARS (INR Mn) | FY23 | FY24 | FY25 |
|-------------------------------------|------------|------------|--------|
| Non Current Assets | 7,726 | 7,391 | 7,930 |
| a) Property, Plant and Equipment | 4,736 | 4,369 | 4,715 |
| b) Right of Use Asset | 7.00 | 3 | 6 |
| c) Capital Work In Progress | 674 | 679 | 617 |
| d) Other Intangible assets | DH-FK2HPyH | 50 | |
| e) Investment | 1,403 | 1,417 | 1,419 |
| e) Financial Assets | - [Pag] | 27 | |
| (i) Investments | 0 0 | 109 5 | 10000 |
| (ii) Trade Receivable | 14 | 10-6 |) 324 |
| (iii) Loans | 820 Y | 17 | 22 |
| (iv) Other financial assets | 129 | 129 | 169 |
| f) Other Non - Current Assets | 600 | 573 | 749 |
| g) Deferred Tax Assets (Net) | 170 | 204 | 233 |
| Current Assets | 1,973 | 2,149 | 3,162 |
| a) Inventories | 989 | 1,233 | 1,534 |
| b) Financial Assets | - A | and and | 5 A |
| (i) Investments | - | ا عالى الخ | 210 |
| (ii) Trade Receivables | 649 | 682 | 954 |
| (iii) Cash and Cash Equivalents | 5 | 9 | 37 |
| (iv) Bank balances other than above | 17 | 15 | 16 |
| (v) Loans | 36 | 18 | 5 |
| (vi) Other financial assets | 10 | 8 | 246 |
| c) Current Tax Assets (Net) | 40 | 9 | 18 |
| d) Other Current Assets | 227 | 175 | 142 |
| GRAND TOTAL – ASSETS | 9,699 | 9,540 | 11,092 |

Historical Consolidated Income Statement



| FY23 | FY24 | FY25 |
|---------|---|---|
| 6,679 | 7,086 | 7,400 |
| 7,743 | 7,681 | 7,940 |
| (1,064) | (595) | (540) |
| NA | NA | NA NA |
| 234 | 366 | 1,149 |
| 455 | 456 | 445 |
| 63 | 227 | 1,271 |
| (1,348) | (912) | (1,107) |
| (17) | 1 | (23) |
| (1,331) | (913) | (1,084) |
| NA NA | 27-35 -27-0 NA | NA |
| 2,616 | 2,575 | 3,732 |
| 5 | (6) | (271) |
| 1,290 | 1,656 | 2,377 |
| 24.89 | 31.95 | 42.81 |
| | 6,679 7,743 (1,064) NA 234 455 63 (1,348) (17) (1,331) NA 2,616 5 1,290 | 6,679 7,086 7,743 7,681 (1,064) (595) NA NA 234 366 455 456 63 227 (1,348) (912) (17) 1 (1,331) (913) NA NA 2,616 2,575 5 (6) 1,290 1,656 |

Consolidated Balance Sheet

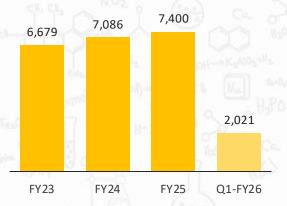


| | | | | | | Future Full i | of Colours |
|-------------------------------------|-------------|---------|---------|--------------------------------------|--------|---------------|------------|
| PARTICULARS (INR Mn) | FY23 | FY24 | FY25 | PARTICULARS (INR Mn) | FY23 | FY24 | FY25 |
| Equity | 26,513 | 27,837 | 32,466 | Non Current Assets | 29,389 | 31,286 | 40,397 |
| Equity Share Capital | 518 | 518 | 556 | a) Property, Plant and Equipment | 4,737 | 4,369 | 8,047 |
| Other Equity | 25,995 | 27,319 | 31,910 | b) Right of Use Assets | - I-U | 3 | 9 |
| 2010. 290.0 | 20,000 | 27,025 | 01)010 | c) Other Intangible assets | 15 | 1 | |
| Non Current Liabilities | 502 | 316 | 12,351 | d) Capital Work In Progress | 674 | 679 | 627 |
| a) Financial Liabilities | 302 | 310 | 12,551 | e) Investment | 23,037 | 25,281 | 28,072 |
| (i) Borrowings | 412 | 237 | 11,143 | f) Financial Assets | LIZA. | | Fo |
| (ii) Lease Liability | 412 | 2 | 7 | (i) Investments | 0.19 |)=(- | - |
| | 27 | Z | 1 210 | (ii) Trade Receivable | 14 | 0 13- | 5,+0,-2140 |
| (iii) Trade Payable | 0 9 | 10 | 1 1 2 1 | (iii) Loans | 6 | 17 | 1,932 |
| (iv) Other Financial Liabilities | 11 | 18 | 1,131 | (iv) Other financial assets | 129 | 129 | 170 |
| b) Provisions | 52 | 59 | 70 | g) Other Non – Current Assets | 613 | 603 | 1,321 |
| c) Deferred Tax Liabilities (Net) | - | C. U.T. | I - O | h) Deferred Tax Assets (Net) | 170 | 204 | 219 |
| d) Other Non Current Liabilities | 27.72 | CERPTS | L UA | Current Assets | 2,112 | 2,367 | 6,855 |
| | | | 100 | a) Inventories | 989 | 1,239 | 1,535 |
| Current Liabilities | 4,486 | 5,500 | 2,435 | b) Financial Assets | O YY | | A 15 |
| a) Financial Liabilities | 14 A | 158 | | (i) Investments | . Y. | 56. | 3,447 |
| (i) Borrowings | 75 | 976 | 87 | (i) Trade Receivables | 792 | 867 | 1,087 |
| (ii) Lease Liability | H H H | C.C. 1 | 3 | (ii) Cash and Cash Equivalents | 13 | 31 | 125 |
| (iii) Trade Payables | 3,711 | 3,838 | 2,127 | (iii) Bank balances other than above | 17 | 16 | 16 |
| (iv) Other Financial Liabilities | 260 | 327 | 110 | (iv) Loans | 21 | 3 | 226 |
| b) Other Current liabilities | 419 | 339 | 96 | (v) Other financial assets | 10 | 8 | 246 |
| c) Provisions | 21 | 19 | 10 | c) Current Tax Assets (Net) | 40 | 9 | 21 |
| d) Current Tax Liabilities (Net) | CHIEF II II | | 2 | d) Other Current Assets | 230 | 194 | 152 |
| GRAND TOTAL - EQUITIES & LIABILITES | 31,501 | 33,653 | 47,252 | GRAND TOTAL – ASSETS | 31,501 | 33,653 | 47,252 |

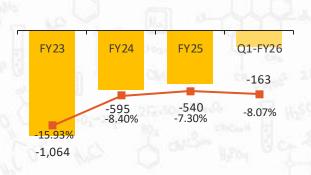
Consolidated Financial Highlights



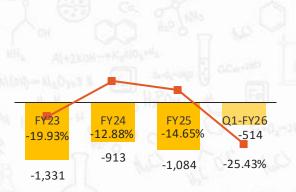




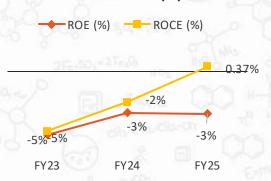
EBITDA (INR Mn)* &EBITDA Margins (%)*



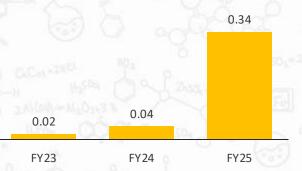
PAT (INR Mn)* & PAT Margins (%)*



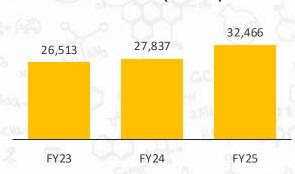
RoE and RoCE (%)*



Net Debt to Equity (x)

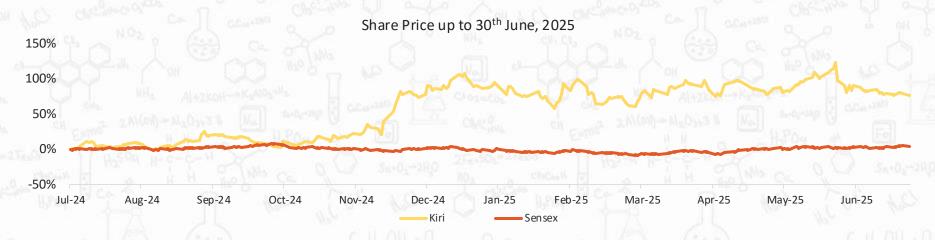


Net Worth (INR Mn)



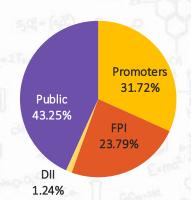
Capital Market Data





| Price Data (As on 30 th June 2025) | INR |
|---|---------------|
| Face Value | 10.00 |
| Market Price | 574.50 |
| 52 Week H/L | 752.75/316.55 |
| Market Cap (Mn) | 39,958.84 |
| Equity Shares Outstanding (Mn) | 55.63 |
| 1 Year Avg Trading Volume ('000) | 754.65 |

Shareholding Pattern (As on 30th June 2025)



Disclaimer



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THANK YOU