### **Board of Directors**

M LAKSHMINARAYAN Chairman

NARAYAN K SESHADRI

DR LAKSHMI VENU

JORGE SOLIS

LISA J BROWN

SEAN DEASON

SHIVRAM NARAYANASWAMI

#### Whole-time Director

P KANIAPPAN

## **Chief Financial Officer**

R S RAJAGOPAL SASTRY

## **Company Secretary**

M C GOKUL

### **Audit Committee**

NARAYAN K SESHADRI Chairman

M LAKSHMINARAYAN

SEAN DEASON

# Stakeholders Relationship Committee

LISA J BROWN Chairperson

P KANIAPPAN

# Corporate Social Responsibility Committee

P KANIAPPAN

Chairman

M LAKSHMINARAYAN

LISA J BROWN

DR. LAKSHMI VENU

# Nomination and Remuneration Committee

NARAYAN K SESHADRI

Chairman

M LAKSHMINARAYAN

JORGE SOLIS LISA J BROWN

## Listing of Shares with

National Stock Exchange of India Limited Mumbai

BSE Limited, Mumbai

## **Share Transfer Agent**

Sundaram-Clayton Limited
"Jayalakshmi Estates", 1<sup>st</sup> Floor,
29 Haddows Road, Chennai - 600 006

Tel. : 044 - 2827 2233 044 - 2828 4959

Fax : 044 - 2825 7121 E-mail : raman@scl.co.in

investorscomplaintssta@scl.co.in

#### **Bankers**

Citibank N.A. 3<sup>rd</sup> Floor, 2 Club House Road, Chennai 600 002

**BNP** Paribas

Prince Towers, 3<sup>rd</sup> Floor, 25/26 College Road, Chennai 600 006

State Bank of India

Corporate Accounts Group Branch 3rd Floor, Sigappi Achi Building 18/3, Rukmanilakshmipathy Road Egmore, Chennai 600 008

### **Auditors**

S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants Tidel Park, 6<sup>th</sup> & 7<sup>th</sup> Floor, A - Block (Module 601, 701-702), 4, Rajiv Gandhi Salai, Chennai 600 113

## **Registered Office**

Plot No. 3 (SP), III Main Road, Ambattur Industrial Estate, Chennai 600 058

Tel. : 044 4224 2000 Fax : 044 4224 2009

Website: www.wabcoindia.com Email: info.india@wabco-auto.com CIN: L34103TN2004PLC054667

### **Factories**

Plot No. 3 (SP), III Main Road, Ambattur Industrial Estate, Chennai 600 058

Tel.: 044 4224 2000 Fax: 044 4224 2009 Large Sector,

Adityapur Industrial Area, Gamharia,

Seraikella-Kharsawan Dist. Jharkhand 832 108

Tel.: 0657 398 5700 Fax: 0657 238 7997

Unit - 1 & Unit - 2

Plot No. AA8, Central Avenue,

Auto Ancillary SEZ, Mahindra World City,

Natham Sub-Post, Chengalpet, Kancheepuram District 603 002

Tamil Nadu

Tel.: 044 3090 1200

Plot No.11, Sector 4, SIDCUL,

IIIE Pantnagar, Udham Singh Nagar, Uttarakhand - 263 153 Tel.: 05944 250885

KH 159-162, 164 Village Dhakauli Nawabganj, Barabanki Dewa Road, Somaiya Nagar, Barabanki Lucknow, Uttar Pradesh 225 123

Tel.: 05248 230065

# WABCO Technology Centre of India & Global Business Services

"First Software Park", Third Floor, 110, Mount Ponnamallee Road, Porur, Chennai 600 116

Tel.: 044 6689 8000

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	FINANCIAL	HIGHLIGHTS			
					ees in lakhs
Year ended March 31 <sup>st</sup>	2012-13	2013-14	2014-15	2015-16*	2016-17*
Profit and loss Account					
Revenue from Operations	96,592	111,070	134,796	199,954	226,057
Other income	1,264	2,721	2,030	4,012	3,615
Total income	97,856	113,791	136,826	203,966	229,672
Gross profit before interest, depn & tax	20,668	19,336	22,365	32,669	36,254
Depreciation	2,172	3,215	4,667	5,620	6,163
Profit before interest & tax	18,497	16,121	17,699	27,049	30,091
Finance costs	2	14	36	15	46
Profit before taxation	18,495	16,107	17,663	27,034	30,045
Profit after taxation	13,079	11,748	12,066	20,337	21,348
Balance Sheet					
Net Fixed assets	28,892	31,756	34,137	37,254	37,960
Investments	2,545	5,020	3,920	21,835	29,814
Net current assets	34,479	39,652	49,407	46,595	55,840
Long term loans and advances	1,566	2,369	2,292	3,426	5,547
Total	67,482	78,797	89,756	109,110	129,161
01 ". 1		0.40	0.40		
Share capital	948	948	948	948	948
Reserves & surplus	63,932	74,570	85,356	105,830	125,694
Networth	64,880	75,518	86,304	106,778	126,642
Noncurrent liabilities	1,431	1,665	1,807	1,326	1,660
Deferred taxation (net)	1,171	1,614	1,645	1,006	859
Total	67,482	78,797	89,756	109,110	129,161
EPS (Rs)	68.95	61.94	63.61	107.22	112.55
DPS (Rs)	5.00	5.00	5.00	5.00	6.00
Book value per share (Rs)	342.04	398.12	455.01	562.95	667.68
Return on capital employed (ROCE)%	30.2	22.0	20.9	27.2	25.3
Return on networth (RONW)%	22.2	16.7	14.9	21.1	18.3
Fixed assets turnover (no. of times)	3.6	3.7	4.1	5.5	6.1
Working capital turnover (no.of times)	3.2	3.0	3.0	4.4	4.1
Gross profit as % of sales (EBITDA)	21.4	17.4	16.6	16.3	16.0
Gross profit as % of total income	21.1	17.0	16.3	16.0	15.8
Net profit as % of total income	13.4	10.3	8.8	10.0	9.3

<sup>\*</sup> Figures for 2015-16 and 2016-17 are as per Indian Accounting Standards (Ind AS) prescribed under the Companies Act, 2013. Hence, the figures are not comparable with those of the previous years' figures.

ROCE is profit before interest and taxation divided by average networth plus loan funds.

RONW is profit after tax divided by average networth.

Fixed assets turnover is sales divided by average net fixed assets as at the end of the year.

Working capital turnover is sales divided by average net current assets as at the end of the year.

DPS is for the dividend paid during the year

## Notice to the Shareholders

NOTICE is hereby given that the Thirteenth Annual General Meeting of the Company will be held at "The Narada Gana Sabha" (Sathguru Gnananandha Hall), No. 314, T.T.K. Road, Alwarpet, Chennai 600018 on Monday, the 18<sup>th</sup> day of September 2017 at 10.00 A.M to transact the following business:

## To consider and to give your assent or dissent to the following ordinary resolution:

RESOLVED THAT the audited financial statement of the Company for the financial year ended 31<sup>st</sup> March 2017 consisting of the balance sheet as at 31<sup>st</sup> March, 2017, the statement of profit and loss and the cash flow statement for the year ended on that date and the explanatory notes annexed to or forming part thereof together with the reports of the Board of Directors and Auditors' thereon, be and are hereby adopted.

# 2. To consider and to give your assent or dissent to the following ordinary resolution:

RESOLVED THAT in terms of Section 123 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder, and pursuant to the recommendation of the Board of Directors of the Company, a dividend of Rs.7/- per share on 1,89,67,584 equity shares of Rs.5/- each fully paid up, which make up the entire paid-up equity capital of the Company, absorbing a sum of Rs.1327.73/-lakhs, be (excluding dividend tax) and is hereby declared for the year ended 31st March, 2017, and the same be paid to the shareholders whose names appear in the register of members / record of the depositories of the Company as at the close of 15th September, 2017.

# 3. To consider and to give your assent or dissent to the following ordinary resolution:

Resolved that Jorge Solis (DIN: 07119701), director liable to retire by rotation at this meeting be and is hereby re-appointed as a Director of the Company liable to retire by rotation.

# 4. To consider and to give your assent or dissent to the following ordinary resolution:

RESOLVED THAT in terms of Section 139 and other applicable provisions of the Companies Act, 2013 and the rules made there under, the appointment of Messrs S.R. Batliboi & Associates LLP, Chartered Accountants, Tidel Park, 6<sup>th</sup> & 7<sup>th</sup> Floor, A-Block (Module 601, 701-702), No. 4, Rajiv Gandhi Salai, Taramani, Chennai 600 113, holding Firm Registration

No.101049W allotted by the Institute of Chartered Accountants of India, as Auditors of the company from the conclusion of this Annual General Meeting upto the conclusion of the Fourteenth Annual General Meeting, being the fourth consecutive year out of their term of five consecutive years approved at the tenth annual general meeting, on such remuneration as shall be fixed by the Board of Directors of the Company, be and is hereby ratified.

# 5. To consider and to give your assent or dissent to pass the following ordinary resolution:

RESOLVED THAT pursuant to the provisions of Section 148 of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, the remuneration of Rs.4,00,000/- (Rupees Four lakhs only) plus applicable taxes and out of pocket expenses at actuals, payable to Mr. A. N Raman, Cost Accountant, having registration number M.5359, appointed by the Board of Directors as Cost Auditor to audit the cost records of the Company for the financial year ending on 31st March 2018, be and is hereby ratified.

# 6. To consider and to give your assent or dissent to the following ordinary resolution:

RESOLVED THAT in terms of Regulation 23(4) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015, approval be and is hereby accorded to the related party transactions entered into by the company with WABCO Europe BVBA, a related party, during the Financial year ended 31st March 2017, and the related party transactions proposed to be entered into with WABCO Europe BVBA during the financial year ending 31st March 2018 as shown in the explanatory statement; which transactions individually or taken together with previous transactions during the financial year, may exceed ten per cent of the annual consolidated turnover of the Company as per its last audited financial statement.

By order of the board

Chennai 30<sup>th</sup> May 2017 M C GOKUL Company Secretary

Registered Office: CIN:L34103TN2004PLC054667 WABCO India Limited Plot No.3, (SP), III Main Road, Ambattur Industrial Estate, Chennai - 600 058

### **Notes:**

 A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of himself / herself and the proxy so appointed need not be a member of the Company.

The instrument appointing the proxy and the power of attorney or other authority, if any, under which it is signed or a notarized certified copy of that power of attorney shall be deposited at the registered office of the Company not later than 48 hours before the time fixed for holding the meeting.

A person can act as proxy on behalf of members not exceeding fifty (50) and holding in the aggregate not more than ten percent of the total share capital of the Company. However, a single person may act as a Proxy for a member holding more than ten percent of the total voting share capital of the Company provided that such person shall not act as a Proxy for any other person.

- The Statement pursuant to Section 102 of the Companies Act, 2013, with respect to the special businesses to be transacted at the meeting is annexed hereto.
- The Register of Members and the Share Transfer books of the Company will remain closed for 3 days from 16<sup>th</sup> September 2017 to 18<sup>th</sup> September 2017 (both days inclusive) for annual closing and determining the entitlement of the shareholders to the dividend for 2016-17.
- The dividend of Rs.7/- per share has been recommended by the Board of Directors for the year ended 31<sup>st</sup> March, 2017 and subject to the approval of the shareholders at the ensuing Annual General Meeting, is proposed to be paid on or before 28<sup>th</sup> September, 2017.
- 5. Members holding shares in electronic form are here by informed that bank particulars registered against their respective depository accounts will be used by the Company for payment of dividend. The Company or its Registrars cannot act on any request received directly from the Members holding shares in electronic form for any change of bank particulars or bank mandates. Such changes are to be advised only to the Depository Participant of the Members. Members holding shares in physical form and desirous of either registering bank particulars or changing bank particulars already registered against their respective folios for payment of dividend are requested to write to the Company or their Share Transfer Agent.

6. Under Section 124 read with Section 125 of the Companies Act, 2013, (including any statutory modification(s) or re-enactment thereof for the time being in force) the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund (IEPF), constituted by the Central Government. The particulars of due dates for transfer of such unclaimed dividends to IEPF are furnished in the report on Corporate Governance forming part of the annual report.

The Ministry of Corporate Affairs (MCA) on 10th May, 2012 notified the IEPF (Uploading of information regarding unpaid and unclaimed amounts lying with companies) Rules, 2012 (IEPF Rules), which is applicable to the Company. The objective of the IEPF Rules is to help the shareholders ascertain status of the unclaimed amounts and overcome the problems due to misplacement of intimation thereof by post etc. In terms of the said IEPF Rules, the Company has uploaded the information in respect of the Unclaimed Dividends for the financial years from 2009-10, as on the date of the 12th Annual General Meeting (AGM) held on 29th July 2016 on the website of IEPF viz., www.iepf.gov.in and under "investor section" on the website of the Company viz., www.wabcoindia.com.

A separate reminder was also sent to those members having unclaimed dividends since 2009. Members who have not encashed their dividend warrants are advised to surrender the unencashed warrants immediately to the Company or the Share Transfer Agent and to claim the dividends.

- Section 124 (6) was notified on 5<sup>th</sup> September 2016 7. along with the relevant rules therein on 5<sup>th</sup> September 2016 which mandates that all shares in respect of which dividend is remaining unpaid or unclaimed by the shareholder for a continuous period of seven years shall be transferred by the Company to the Investor Education & Protection fund in the manner prescribed. In this regard the Company has already sent reminders to these shareholders as prescribed in the rules. Rules for transferring these shares are vet to be finalised. The shareholders desirous of claiming these shares can submit necessary documents to the Company or the Investor Education & Protection fund and claim the shares along with the unclaimed dividend.
- 8. Members holding shares in physical form, in their own interest, are requested to dematerialize the

- shares to avail the benefits of electronic holding / trading.
- 9. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified.
- 10. As a measure of economy, copies of the Annual Report will not be distributed at the venue of AGM. Members are, therefore, requested to bring their copies of the Annual Report to the meeting.
- 11. Members are requested to affix their signatures at the space provided on the attendance slip annexed to Proxy Form and hand over the Slip at the entrance of the meeting hall. Corporate members are requested to send a duly certified copy of the board resolution / Power of attorney authorizing their representatives to attend and vote at the AGM.
- 12. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company.
- 13. Details under the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015 in respect of the Directors seeking appointment at the Annual General Meeting, forms integral part of the notice. The Directors have furnished the requisite consent and declaration for their appointment.
- 14. Electronic copy of the Annual Report for the financial year ended 31<sup>st</sup> March 2017 is being sent to all the members whose email IDs are registered with the Company / Depository Participant(s) for communication purposes unless any member has requested for a hard copy of the same. For members who have not registered their email address, physical copies of the Annual Report are being sent in the permitted mode.
- 15. Electronic copy of the Notice of the 13<sup>th</sup> Annual General Meeting of the Company inter alia indicating the process and manner of e-Voting along with

- Attendance Slip and Proxy Form is being sent to all the members whose email IDs are registered with the Company / Depository Participant(s) for communication purposes unless any member has requested for a hard copy of the same. For members who have not registered their email address, physical copies of the Notice of the 13<sup>th</sup> Annual General Meeting of the Company inter alia indicating the process and manner of e-Voting along-with Attendance Slip and Proxy Form is being sent in the permitted mode.
- 16. Members may also note that the Notice of the 13th Annual General Meeting and the Annual Report for the year 2016-17 will also be available on the Company's website: <a href="https://www.wabcoindia.com">www.wabcoindia.com</a> for download. Physical copies of the aforesaid documents will also be available at the Company's Registered Office in Chennai for inspection during normal business hours on working days. Even after registering for e-communication, members are entitled to receive such communication in physical form, upon making a request for the same, by post, free of cost. For any communication, the shareholders may also send requests to the Company's investor email ID: <a href="investorcomplaintssta@scl.co.in">investorcomplaintssta@scl.co.in</a> / <a href="mailto:raman@scl.co.in">raman@scl.co.in</a> / <a href="info.india@wabco-auto.com">info.india@wabco-auto.com</a>.
- 17. Voting through electronic means
  - I. In compliance with provisions of Section 108 and other applicable provisions of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended by the Companies (Management and Administration) amendment Rules, 2015 and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide members facility to exercise their right to vote at the 13th Annual General Meeting (AGM) by electronic means and the business may be transacted through e-Voting Services provided by National Securities Depository Limited (NSDL): The instructions for e-Voting are as under:
  - Remote e-Voting means the facility of casting votes by a member using an electronic voting system from a place other than venue of general meeting;
  - III. The members holding shares as on the "cut-off date" viz., 11<sup>th</sup> September, 2017 are eligible for voting either through electronic voting system or ballot.

- IV. The instructions for remote e-Voting by shareholders are as under:
  - A. In case a Member receives an email from NSDL [for members whose email IDs are registered with the Company / Depository Participant(s)]:
  - i. Open email and open PDF file viz; "wabcoindia e-Voting.pdf" with your Client ID or Folio No. as password. The said PDF file contains your user ID and Password / PIN for e-Voting. Please note that the password is an initial password. You will not receive the pdf file if you are already registered with NSDL for e-Voting.
  - ii. Launch internet browser by typing the following URL:https://www.evoting.nsdl.com
  - iii. Click on Shareholder Login.
  - iv. Put user ID and password as initial Password/ PIN noted in step (i) above. Click Login.
  - v. If you are logging in for the first time, please enter the user ID and Password provided in the attached pdf file as initial PASSWORD
     / PIN noted in step (i) above. Click Login.
  - vi. Password change menu appears. Change the password / PIN with new password of your choice with minimum 8 digits / characters or combination thereof. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
  - vii. Home page of e-Voting opens. Click on e-Voting: Active Voting Cycles.
  - viii. Select "EVEN" of WABCO India Limited.
  - ix. Now you are ready for remote e-Voting as Cast Vote page opens.
  - Cast your vote by selecting appropriate option and click on "Submit" and also "Confirm" when prompted.
  - xi. Upon confirmation, the message "Vote cast successfully" will be displayed.
  - xii. Once you have voted on the resolution, you will not be allowed to modify your vote.
  - xiii. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF / JPG Format) of the relevant Board Resolution / Authority letter etc. together with attested specimen

- signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer through e-mail to skco.cs@gmail.com with a copy marked to evoting@nsdl.co.in.
- B. In case a Member receives physical copy of the Notice of AGM [for members whose email IDs are not registered with the Company / Depository Participant(s) or requesting physical copy]:
- Initial password is provided as below / at the bottom of the Attendance Slip for the AGM: EVEN (Remote e-Voting Event Number) USER ID PASSWORD / PIN
- ii. Please follow all steps from Sl. No. (ii) to Sl. No. (xiii) above, to cast vote.
- V. Voting at AGM: The members who have not cast their vote by Remote e-Voting can exercise their voting rights at the AGM. The Company will make arrangements for ballot papers in this regard at the AGM Venue.
- VI. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting user manual for Shareholders available at the Downloads section of www.evoting.nsdl.com or contact NSDL at the following Telephone No.022-24994600.
- VII. You can also update your mobile number and e-mail ID in the user profile details of the folio which may be used for sending future communication(s).
- VIII. The Remote e-Voting period commences on 15<sup>th</sup> September 2017 (9:00 am) and ends on 17<sup>th</sup> September 2017 (5:00 pm) (three days). During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of 11<sup>th</sup> September 2017, may cast their vote electronically. The remote e-Voting module shall be disabled by NSDL for voting thereafter. Once the vote is cast by the shareholder, the shareholder shall not be allowed to change it subsequently.
- IX. The voting rights of shareholders shall be in proportion to their shares of the paid up equity share capital of the Company as on the cutoff date of 11<sup>th</sup> September 2017.
- X. Any person, who acquires shares of the Company and becomes member of the Company after dispatch of the notice and holding shares as of the cut-off date i.e. 11<sup>th</sup> September 2017

may obtain the login ID and password by sending an email to evoting@nsdl.co.in by mentioning his Folio No. /DP ID and Client ID No.

- XI. A member may participate in the meeting even after exercising his right to vote through remote e-Voting but shall not be allowed to vote again at the meeting.
- XII. Mr K Sriram (Membership No. F6312, CP No.2215), Practising Company Secretary, Chennai has been appointed as the Scrutinizer to scrutinize the e-Voting process in a fair and transparent manner.
- XIII. The Scrutinizer shall immediately after the conclusion of the voting at the Annual General Meeting, first count the votes cast at the meeting, thereafter unblock the votes cast through remote e-Voting in the presence of at least two (2) witnesses not in the employment of the company and make, not later than three (3) days of the conclusion of the meeting, a consolidated scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing who shall countersign the same.
- XIV. The Chairman or a person authorized by him in writing shall declare the results forthwith.
- XV. The results declared alongwith the Scrutinizer's Report shall be placed on the Company's website www.wabcoindia.com immediately after the result is declared and simultaneously communicated to the stock exchanges where the shares of the Company are listed.
- 17. All documents referred to in the accompanying Notice and the Explanatory Statement shall be open for inspection at the Registered Office of the Company from 2 P.M. to 4 P.M. on all working days and including the date of the Annual General Meeting of the Company.
- 18. In terms of Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, a brief profile of the director, who is proposed to be re-appointed in this AGM, nature of his / her expertise in specific functional areas, his / her other directorships and committee memberships in listed entities, his / her shareholding and relationship with other directors of the Company are given below:

Mr. Jorge Solis

Mr. Jorge Solis (DIN: 07119701), aged 45 years, is the Vice-President of DLSC Business Unit, WABCO Holdings Inc. He holds Bachelor's Degree as an Industrial and Systems Engineer from ITESM, Mexico and Masters in Business Administration. He has over 20 years of experience in automotive industry and he is associated with WABCO Group since September, 2010. He was Branch Purchasing Director of VALEO, France and he was associated with VALEO since 1995. He has served as SQA and Quality manager, Purchasing Director of VALEO before joining WABCO Group.

He was appointed as a Director by the Board at their meeting held on 20<sup>th</sup> May 2015 in casual vacancy caused due to the resignation of Mr. Leon Liu. He is the member of the Nomination and Remuneration Committee. He has attended 5 Board Meetings of the Company out of the 8 Board meetings held after his appointment. He has attended 2 Nomination & Remuneration Committee of the Company out of the 3 meetings of the Committee held after his appointment.

The Board considers that Mr. Jorge Solis's experience in the manufacturing sector especially in the automotive industry would be of immense benefit to the Company. Accordingly, the Board recommends the resolution set out as Item No.3 of the notice in relation to his appointment for the approval by the shareholders of the Company.

He is not a director on the Board nor a member of a committee of any other listed Company. He is the director of a foreign company, namely WABCO Europe BVBA. He does not hold any shares in the Company and is not related to any other directors of the Company. Mr. Jorge Solis is interested in the resolution set out as item No.3 of the notice since it relates to his own appointment as Director. None of the Directors and Key Managerial Personnel of the Company and their relatives is concerned or interested, financially or otherwise, in the resolution set out at item No.3. This statement may also be regarded as a disclosure under regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015.

By order of the board

Chennai 30<sup>th</sup> May 2017 M C GOKUL Company Secretary

Registered office:

CIN: L34103TN2004PLC054667 Plot No 3 (SP), III Main Road

Ambattur Industrial Estate, Chennai 600 058.

## Statement pursuant to Section 102 of the Companies Act, 2013

### Item No. 5

Pursuant to Section 148 of the Companies Act, 2013 and Rule 4 of Companies (Cost Records and Audit) Rules, 2014 including amendments and re-enactments and clarifications issued by the Ministry of Corporate Affairs, the Company is required to appoint Cost Auditor to audit the cost records of the applicable products of the Company.

Based on recommendation of the audit committee at its meeting held on 30<sup>th</sup> May, 2017, the Board has, considered and approved the appointment of Mr. A.N Raman, as Cost Auditor for the financial year 2017-18 at a remuneration of Rs.4,00,000/- plus applicable taxes and reimbursement of out of pocket expenses at actuals. The remuneration payable to Mr. Raman requires to be ratified by the Members at the forthcoming Annual general Meeting. Hence, the resolution is being proposed as item no. 5 of the Notice. None of the Directors and Key Managerial Personnel of the Company / their relatives are in any way, concerned or interested, financially or otherwise, in the resolution. The Board recommends this resolution for approval of the Members.

### Item No. 6

WABCO Europe BVBA is a related party as defined in Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, since the Company is a fellow subsidiary of WABCO Europe, headquartered at Brussels, Belgium. WABCO Europe is one of the major overseas customers of the Company. The orders placed by WABCO Europe are progressively growing year after year. This coupled with seamless technology and technical knowhow supplied by them has significantly contributed to the increase in the Company's turnover and profits. During the year ended 31st March 2017 the following transactions were entered into with them:

(Rs. In Lakhs)

		(/
S.No.	Nature of transaction	Amount
1.	Sale of Automotive Components	23,588.13
2.	Services rendered	8,715.26
3.	Fee for Royalty	5,290.56
4.	Reimbursement of Expenses Received	10.00
5.	Professional Fees paid - ABS	2,019.52
	Total	39,623.47

The annual consolidated turnover of the Company as per the last audited financial statements in the year ended 31<sup>st</sup> March, 2016 is Rs. 1,999.54 crores.

Total transactions as stated above amounts to about 19.82% of the turnover for the financial year 2015-16. Since this is in excess of the threshold limit of 10%, the transactions would be "material transactions" with a related

party in terms of Regulation 23(1) of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015.

Such material transactions require approval of the Shareholders of the Company through an ordinary resolution. Anticipating that the total transactions with M/s WABCO Europe BVBA during the year 2016-17 would cross the threshold of 10% of the turnover for the year 2015-16, the shareholders had accorded approval for the anticipated transactions beyond the 10% limit at the previous annual general meeting held on 29<sup>th</sup> July 2016.

Similarly, the Company expects further growth in similar transactions with WABCO Europe BVBA during the course of the financial year ending 31st March 2018, which are also likely to be "material transactions" i.e. transactions are likely to exceed Rs.229.67 Crores (10% of 2296.72 Crores - turnover of 2016-17). Hence approval of the members is being sought to the above material related party transactions entered into for the financial year ended 31st March 2017 and to the similar transactions proposed to be entered into by the Company with WABCO Europe during the course of the financial year ending 31st March 2018.

Pursuant to Regulation 23(1) of the SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, such approval of members is to be obtained by an ordinary resolution. Hence, the ordinary resolution at Item No.6 of the notice. Voting by related parties on the ordinary resolution will be governed by the applicable provisions of the Listing Regulation. The material terms for the agreements which have been entered into by the Company with WABCO Europe are: a) Credit terms of 90 days from the date of invoice; b) Warranty for the period of 12 months for the product specifications; c) Mark-up on cost of raw materials, conversion cost and other relevant expenses and d) Royalty @4% on total product sales (less) inter-company purchases (less) inter-company sales e) reimbursements at actuals.

Mr. Jorge Solis may be deemed to be interested in the above resolution by virtue of him being director of WABCO Europe BVBA. None of the other directors of the Company and key managerial personnel of the company and their relatives is concerned or interested, financially or otherwise in this item of business, All related party transactions are in preapproved by the audit committee. Board recommends this resolution to the members for their approval.

By order of the board

Chennai 30<sup>th</sup> May 2017 M C GOKUL Company Secretary

## **Directors' Report to the shareholders**

The directors have pleasure in presenting the thirteenth annual report and the audited financial statements for the financial year ended 31st March 2017.

#### 1. FINANCIAL HIGHLIGHTS

		Rs. in lakhs
Details	Year ended	Year ended
	31.03.2017	31.03.2016
Revenue from Operations	226,057.16	199,953.84
Other Operating Income	3,615.07	4,012.32
Total revenue from operations	229,672.23	203,966.16
Gross profit before interest		
and depreciation	36,254.52	32,669.54
Finance costs	46.44	15.20
Depreciation	6,162.93	5,620.13
Profit before tax	30,045.15	27,034.21
Provision for taxation (including deferred tax and tax		
relating to earlier years)	8,697.38	6,697.21
Profit after tax	21,347.77	20,337.00
Other Comprehensive Income / (Loss) for the year net of tax	(352.93)	(62.20)
Total Comprehensive Income for		
the year net of tax	20,994.84	20,274.80

## 2. DIVIDEND

The board of directors has recommended a dividend of (Rs.7 per share) for the year ended 31<sup>st</sup> March 2017 absorbing a sum of Rs.1,327.73 /- lakhs (excluding dividend tax) for approval of the shareholders at the ensuing annual general meeting.

#### 3. PERFORMANCE

During the year 2016-17, sales of medium and heavy commercial vehicles (M & HCV) grew by 0.42% over the previous year. The Company achieved total revenue from operations and other income of Rs.2,296.72 crores as against Rs.2,039.66 crores in the previous year, an increase of 12.6%.

## 4. CAPITAL EXPENDITURE

Capital expenditure of Rs.73.91 crores was incurred during the year 2016-17 as against the plan of Rs.90 Crores and Capital Expenditure of Rs. 90 Crore is planned for the year 2017-18.

## 5. DIRECTORS

Dr. Lakshmi Venu (DIN: 02702020) has been appointed as an Independent Director by the Board with effect from 19<sup>th</sup> May 2016 which was approved by the shareholders at the annual general meeting dated 29<sup>th</sup> July 2016.

Mr. Jorge Solis retires by rotation at the ensuing annual general meeting of the Company, being eligible, offers himself for reappointment.

In compliance with Regulation 36(3) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulation), a brief resume and other required information about the directors who are being reappointed are given in the notice convening the annual general meeting of the Company.

The independent directors continue to fulfill the criteria of independence as defined under Section 149(6) of the Companies Act, 2013 ("the Act") and Regulation 16(b) of the Listing Regulation and have furnished the requisite declarations in this regard.

## 6. AUDITORS

Messrs S. R. Batliboi & Associates LLP, Chartered Accountants, Chennai (Firm Registration No. 101049W) were appointed as Statutory Auditors at the Annual General Meeting held on 22<sup>nd</sup> July 2014 for a period of 5 (five) years from conclusion of 10th annual general meeting upto the conclusion of the 15<sup>th</sup> Annual General Meeting, subject to ratification by members at every annual general meeting. The Board recommends the ratification to enable their continuation as Auditors. The Company has received a confirmation from the Statutory Auditors to the effect that they would be eligible for such continuation.

## 7. SECRETARIAL AUDITOR

M/s. S Krishnamurthy & Co., Company Secretaries have carried out Secretarial Audit under the provisions of Section 204 of the Act, for the financial year 2016-17 and submitted their report, which is annexed to this report. The report does not contain any qualification.

### 8. COST AUDITOR

Pursuant to Section 148 of the Act, the Board of Directors of the Company upon recommendation made by the audit committee has appointed Mr. A.N Raman, Cost Accountant, as Cost Auditor of the Company for the financial year 2017-18 and has recommended his remuneration to the shareholders at the ensuing Annual General Meeting.

## 9. KEY MANAGERIAL PERSONNEL

Mr. P Kaniappan - Managing Director Mr. R S Rajagopal Sastry - Chief Financial Officer Mr. M C Gokul - Company Secretary

## 10. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company has not provided any Loans or Guarantees to any person or other body corporate under Section 186 of the Act and the details of investments made are given in the notes to the Financial Statements.

## 11. EVALUATION OF THE BOARD'S PERFORMANCE

During the year, the Board adopted a formal mechanism for evaluating its performance and as well as that of its Committees and directors, including the Chairman of the Board as per the requirements in this regard specified in the guidance note issued by the Securities Exchange Board of India and the provisions of the Companies Act, 2013. The exercise was carried out through a structured evaluation process covering various aspects of the functioning of the Board and Committees such as their composition, experience & competencies, performance of specific duties & obligations, governance issues etc. Separate exercise was carried out to evaluate the performance of each individual director including the Board Chairman who were evaluated on parameters such as attendance, contribution at the meetings, independent judgment and other relevant aspects.

The Board was satisfied with the evaluation results, which reflected the overall engagement of the Board, Committees and the directors with the Company.

## 12. VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has established a vigil mechanism through "WABCO Whistle Blower Policy" to enable employees and directors to report genuine concerns dealing with instances of fraud and mismanagement, if any. The mechanism provides for adequate safeguards against victimization of the whistle blower and also provides for direct access to the Chairman of the audit committee in appropriate or exceptional cases or chief ethics officer of the Company as the case may be to report any concerns or unethical activities.

## 13. BUSINESS RESPONSIBILITY

The Company is one among the top 500 listed companies as per the market cap as on 31<sup>st</sup> March 2016 and hence as per the Listing regulation the Business Responsibility Report forms part of the annual report commencing from this year. In this regard, the Company has developed a Business Responsibility policy which is approved by the Board. As per this policy Mr. P Kaniappan, Managing Director is responsible for the implementation of the Business Responsibility initiatives. The initiatives of the Company in this regard for the year 2016-17 are provided in the Business responsibility report.

## 14. STATUTORY STATEMENTS

## 14.1 Conservation of energy Research & Development Expenses and foreign exchange earnings and outgo

Information regarding conservation of energy, Research & Development expenses and foreign exchange earnings and outgo is given in Annexure 1 to this report, as per the requirements of Section 134(3)(m) of the Act, 2013.

## 14.2 Corporate Social Responsibility

The Company focuses on CSR activities as specified in Schedule VII of the Companies Act, 2013 and the Companies CSR policy. As required under Section 134(3)(o) of the Act, details about policy developed and implemented by the Company on Corporate Social Responsibility initiatives taken during the year ended 31<sup>st</sup> March, 2017 are given in Annexure 2 to this report

## 14.3 Directors' Responsibility Statement

Pursuant to Section 134(3)(c) of the Act, it is hereby confirmed that:

- in the preparation of the annual accounts, the applicable accounting standards have been followed and there are no material departures.
- the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31<sup>st</sup> March, 2017 and of the profit of the Company for the year ended on that date;
- that directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d. the directors had prepared the annual accounts on a going concern basis;
- the directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- f. the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

### 15. DISCLOSURES UNDER COMPANIES ACT, 2013

#### 15.1 Extract of the Annual Return

Details of extracts of the annual return as per Form MGT - 9 is enclosed in Annexure 3 to the Directors' Report.

## 15.2 Number of Board Meetings

The Board of Directors met five times during the year 2016-17. The details of the Board meetings and the attendance of the Directors are provided in the Corporate Governance Report.

#### 15.3 Committees of Board of Directors

Details of memberships and attendance of various committee meetings are given in Corporate Governance Report.

## 15.4 Related Party Transactions

All related party transactions that were entered into during the financial year were on an arm's length basis and were in the ordinary course of business. There are no related party transactions made by the company with promotors, Directors, Key Managerial Personnel or other designed persons which may have a potential conflict with the interest of the Company at large.

Certain related party transactions entered into during the year ended 31<sup>st</sup> March 2017 and transactions proposed to be entered into during the year ending 31<sup>st</sup> March 2018 between the Company and WABCO Europe BVBA, which is fellow subsidiary of the company, are material in nature and require the approval of members by ordinary resolution as per the Listing regulation. An ordinary resolution seeking shareholders' approval is included in the notice to shareholders.

All transactions with related parties are placed before the audit committee and prior approval of the audit committee is obtained. The Company has developed a Related Party Transactions Policy for the purpose of identification and monitoring of such transactions. Details of material Related Party Transactions entered by the company as required under Section 134(3)(h) of the Act and the Listing regulation are given in annexure 4 to this report.

### 16. POLICIES

16.1 The following policies approved by the Board of Directors of the Company were uploaded and are available in the Company's website at the web link: http://www.wabco-auto.com/en/investor\_relations/ wabco\_india\_investor\_relations

Corporate Social Responsibility Policy

Related Party Transaction Policy

Nomination and Remuneration Policy

Whistle Blower Policy

Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information

Policy on Criteria for Determining Materiality of Events Dividend Policy

16.2 Policy on director appointment and remuneration Company's policy on directors' appointment and remuneration including criteria for determining qualification, positive attributes, independence of a director and other matters provided under Section 178(3) of the Act is provided in the Corporate Governance Report.

# 17. PARTICULARS OF DISCLOSURES AS REQUIRED UNDER SECTION 197 OF THE COMPANIES ACT, 2013

17.1 The ratio of the remuneration of each director to the median employee's remuneration for the financial year and such other details as prescribed are as given below:

Name	Ratio
Mr. P. Kaniappan, Managing Director	24.14:1
Mr. M. Lakshmi Narayan, Independent Director	2.06:1
Mr. Narayan Seshadri, Independent Director	2.00:1
Dr. Lakshmi Venu, Independent Director	1.57:1

Directors other than those mentioned above have not drawn any remuneration for the financial year 2016-17.

17.2 The percentage increase in remuneration of each Director, Managing Director, Chief Financial Officer, Company Secretary, in the financial year:

Mr. M. Lakshminarayan, Chairman	3.28%
Mr. Narayan K Seshadri, Director	(1.64)%
Dr. Lakshmi Venu*	N.A
Mr. P. Kaniappan, Managing Director	10.8%
Mr. R.S Rajagopal Sastry,	
Chief Financial Officer	10.0%
Mr. M.C Gokul, Company Secretary	12.0%

- \* In office for part of the year 2016-17 and hence percentage increase cannot be calculated.
- 17.3 The percentage increase in the median remuneration of employees in the financial year: 10.93%
- 17.4 The number of permanent employees on the rolls of Company as on 31<sup>st</sup> March 2017: 1573
- 17.5 Average percentage increase already made in the salaries of employees other than the managerial personnel in the last financial year: 9.3%

Percentage increase in the managerial remuneration in the last financial year was 10.65%. Mr. R S Rajagopal Sastry was appointed as the Chief Financial Officer and Mr. M C Gokul was appointed as the Company Secretary during the financial year 2015-16. There are no exceptional circumstances for increase in the managerial remuneration.

17.6 The key parameters for any variable component of remuneration availed by the directors: Independent directors have been paid sitting fees for attending meetings of the

Board and Committees and also paid a profit related commission, but not exceeding 1% of the net profit of the Company for the financial year. No sitting fee and commission is paid to non-executive and non-independent Directors of the Company. However, with respect to Mr. P. Kaniappan, Managing Director of the Company variable component is paid in the form of incentive, as per the Remuneration Policy of the Company and based on the financial and non-financial parameters.

- 17.7 The remuneration of directors and employees are as per the remuneration policy of the company.
- 17.8 Particulars of Employees

The statement of particulars of employees as per 197 of the Companies Act, 2013, read with Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014, for the year ended 31<sup>st</sup> March, 2017, is given in annexure 5 and forms part of this Report.

### 18. CORPORATE GOVERNANCE

The Company has complied with the provisions of the Listing Regulations concerning corporate governance and a report to this effect is attached, as required by Under Schedule V of the Listing Regulation. The certificate issued by the auditors of the Company regarding compliance with the corporate governance requirements is also annexed to this report. The Managing Director, (CEO) and the Chief Financial Officer (CFO) of the Company have certified to the board on financial statements and other matters in accordance with Regulation 17(8) of the Listing Regulations pertaining to CEO / CFO certification for the financial year ended 31<sup>st</sup> March 2017.

The management discussion and analysis report, as required by the Listing Regulation and various disclosures required under the Act is also attached and forms part of this report.

#### 19. FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

The Company has a structured familiarization program for independent Directors of the Company which also extends to other Non-Executive Directors to ensure that Directors are familiarized with their function, role, rights, responsibilities and the nature of the company Business viz., automotive component industry and WABCO global business model, etc.

The Board of Directors has complete access to the information within the Company. Presentations are regularly made to the Board of Directors and all Committees of the Board on various matters, where Directors get an opportunity to interact with Senior Management. Presentations, inter alia, cover the Company's strategy, business model, operations, markets, organization structure, product offerings, finance, risk management framework, quarterly and annual results, human resources, technology, quality and such other areas as may arise from time to time.

The Company also issues appointment letters to the Independent Directors which also incorporates their role, duties and responsibilities. Further, regulatory updates on regulatory changes are also periodically placed before the Board.

### **Acknowledgement**

The directors thank the vehicle manufacturers, distributors, vendors and bankers for their continued support and assistance. The directors gratefully acknowledge the support rendered by WABCO Europe BVBA, Belgium. The directors wish to place on record their appreciation of the excellent work done by employees of the Company at all levels during the year. The directors specially thank the shareholders for the confidence reposed by them in the Company.

For and on behalf of the board

Chennai 30<sup>th</sup> May 2017 M. LAKSHMINARAYAN Chairman

## **Annexure - 1**

## A. CONSERVATION OF ENERGY

#### 1. Measures taken

- Retrofitting Hino Grinding machines with new systems resulting in saving in maintenance costs and power consumption.
- ii) GH Induction chiller units were switched off during idle time.
- iii) Panel ACs were removed and air to air cooler was provided for control panels in 15 ACE lathe machines
- Power consumption was optimized by replacing old pumps with energy efficient pumps in actuator flange washing machines
- Hydraulic Power packs used for individual machines were utilized for multiple machines thereby reducing energy consumption
- vi) Chiller units were moved from the test area to a better ventilated area resulting in better efficiency
- vii) Coolant Gun (Motor) logic was modified to optimize energy consumption.
- viii) Process done by the EMA induction hardening machine was done by GH Induction hardening Machine thereby achieving the same output through lesser maintenance and lesser power consumption.
- ix) Requirement of Blower was eliminated in anodizing plant by re-using hot air from compressor.

These measures resulted in a saving of about 6.91 lakh units of power & Rs.55.31 lakhs per annum.

## 2. Measures Proposed

- i) Air leaks to be arrested in machine shop and assembly.
- ii) Optimization of motor power at Barath Fritz Werner (BFW)Horizontal machining center
- iii) New generation vacuum pumps to be provided in impregnation plant (Plating shop) which will result in energy saving and elimination of breakdown.
- iv) Retro fitting of Ikagai machine which will result in savings of maintenance costs and power consumption.
- v) Introduce 90W LED fitting instead of 400W metal halide Fitting in machine shop.
- vi) Use of high pressure air instead of booster thereby reducing energy consumption.
- vii) Use of high pressure line at optimum levels in machine shop thereby reducing energy consumption.
- viii) Oil skimmer running time would be optimized.
- ix) Providing VFD for scrubber motor.
- x) VFD to be installed and the Hydraulic power pack to be optimized in the Schaudt Grinding Machine spindle motor.

These measures are expected to result in savings of about 7.3 lakhs units of power & Rs.58.45 lakhs per annum.

3. Details relating to imported technology: (Technology imported during the last 5 years reckoned from the beginning of the financial year) - Nil

### 4. Expenditure on R &D

	Rs. in Lakhs
Capital expenditure	320.53
Recurring expenditure (including salaries)	1,065.17
	1,385.70

#### **B. TECHNOLOGY ABSORPTION**

## 1. Efforts made towards technology absorption

- a. Localization of modulator valve solenoids, parts for EAPU, wiring harness for ABS applications, sensor extension cable etc.
- b. Development of vacuum exhaust brake assembly diaphragm for wider temperature applications
- Development of low pressure switch diaphragm material to meet low temperature product performance
- Development of secondary rubber bearing for air supply unit applications
- e. Hydraulic ABS test rigs development and automation of test rig procedures
- f. Development of test rigs for mechatronic products
- g. Modular air tank development
- h. Development of higher capacity compressor, specialized double diaphragm actuators, low force clutch servo etc.,
- . Development of valve families for North American OEMs.

### 2. Benefits derived

- Enhanced product performance and durability resulting in competitive edge
- Increased market share with localized products with advanced features
- Advanced products with safety features and cost benefits to customers
- d. Improved skill sets in testing of advanced mechatronic products.
- e. Indigenous development of test rigs and accessories for advanced products.

#### C. FOREIGN EXCHANGE EARNINGS AND OUTGO

		Hs. In Lakins
Foreign exch	nange inflow	58,040.90
Foreign exc	hange outflow	33,317.63

Annexure - 2

## Report on CSR activities for the year ended 31st March 2017

 A brief outline of the company's CSR policy, including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programs.

The Company focuses on CSR activities as specified in Schedule VII of the Companies Act, 2013 and accordingly the projects have been identified and recommended by the CSR Committee and approved by the Board. The projects have been implemented through internal executive committee.

The Company has framed the CSR Policy in compliance with the provisions of the Companies Act, 2013 and the same is placed on the Company's website and the web link for the same is: http://www.wabco-auto.com/investor-relations/wabco-india-investor-relations/

## 2. The Composition of the CSR Committee

a. Mr. P Kaniappan
b. Mr. M Lakshminarayan
c. Ms. Lisa Brown
d. Dr. Lakshmi Venu (from 08.11.2016)
- Member
- Member

- 3. Average net profit of the company for last three financial years: Rs.20,295.21 Lakhs
- 4. Prescribed CSR Expenditure (two per cent of the amount as in item 3 above); Rs. 405.90 Lakhs
- 5. Details of CSR spent during the financial year.
  - a. Total amount spent for the Financial Year 2016-17: Rs.11.28 Lakhs
  - b. Amount unspent, if any: Rs.394.61 Lakhs

c. Manner in which the amount was spent during the financial year is given below:

(Rs. in Lakhs)

SI. No.	CSR project or activity identified	Projects or programs (1) Local area or other (2) Specify the state and district where projects or programs was undertaken	Sector in which the project is covered	Amount outlay (budget) project or programs wise	Amount spent on the projects or programs (1) Direct Expenditure on projects or programs (2) Overheads - NIL	Cumulative Expenditure upto the reporting period	Amount spent: Direct or through implementing agency
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1.	Preventive Health Check-up, Health awareness& Health Screening through Health Camps conducted at home for destitutes,local community & Government Primary Schools, Blood Donation Camps - A total of 850 persons were benefit	a. Porur,Chennai, b. Munnurpet, Athipet, Kamarajapuram, Chavadi street, NolumburNear Ambattur Plant, Chennai	Promoting healthcare	3.00	1.17	1.17	Direct
2.	Installed drinking water facility with submergible motor and overhead tank & renovation of toilet - A total of 199 students were benefitted.	Jagatpura, Rudrapur, near Pant Nagar plant	Making available safe drinking water, Promoting Education	10.00	9.82	9.82	Direct
3.	Establishment of Skill Development centers at Govt. ITIs in the North eastern states in partnership with TATA foundation	Kohima in Nagaland and Agartala in Tripura.	Promoting Education & skill development	6.00	0.29	0.29	Direct
4.	Establishment of Skill Development centers in partnership with educational institutions in the field of engineering	Chennai	Promoting Education	6.00	-	_	-
	Total			25.00	11.28	11.28	

<sup>6.</sup> The Company is also in the process of identifying suitable projects and mode for implementing various projects and hence could not spent 2% of the average net profits of last three years. The Company has established a non-profit trust for carrying out its CSR programs in the name WABCO Foundation, which, in future, will identify appropriate CSR projects in line with the Company's CSR policy and implement them.

7. The CSR committee confirms that the implementation and monitoring of the CSR Policy is in compliance with the CSR objectives and Policy of the Company.

P. KANIAPPAN Managing Director & Chairman of CSR Committee

**Annexure - 3** 

## Form No. MGT-9

## EXTRACT OF ANNUAL RETURN AS ON THE FINANCIAL YEAR ENDED ON 31.3.2017

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

## I. REGISTRATION AND OTHER DETAILS

1.	CIN	L34103TN2004PLC054667
2.	Registration Date	18/11/2004
3.	Name of the Company	WABCO India Limited
4.	Category / Sub-Category of the Company	Public Company, Listed by Shares
5.	Whether listed company Yes / No	Yes
6.	Name, Address and Contact details of Registrar and Transfer Agent, if any	Sundaram-Clayton Limited (Shares) "Jayalakshmi Estates", 1st Floor, No.29, Haddows Road, Chennai - 600 006 Tel.: 044 - 2827 2233 / 044 - 2828 4959 investorscomplaintssta@scl.co.in

## II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10% or more of the total turnover of the Company shall be stated:

1	SI. No	Name and Description of Main Products / Services	NIC code of the product / service	% to total turnover of the Company
-	1	Auto components	34300	95.24%

Except sale of auto components no other income contributes more than 10% of the turnover of the Company.

# III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

SI. No	Name and Address of the Company	CIN / GLN	Holding / Subsidiary of the Company	% of shares held	Applicable Section
1.	WABCO Asia Private Limited	NA	Holding Company	75%	Sec.2(46)

## IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

Category of	No of S	Shares held at th	ne beginning of t	he vear	No	of Shares held	at the end of the	vear	% change
Shareholders	Demat	Physical	Total	% of total shares	Demat	Physical	Total	% of total shares	during the year
A. Promoters 1. Indian a. Individual / HUF b. Central Govt. c. State Govt. d. BodiesCorp. e. Bank / FI f. Any Others				total shales				total sitales	are year
Sub-Total-A-(1)									
2. Foreign a. NRI-Individuals b. Other Individuals c. Body Corporate d. Bank / FI e. Any Others	1,42,25,684	-	1,42,25,684	75%	1,42,25,684	-	1,42,25,684	75%	Nil
Sub Total- A(2)	1,42,25,684	-	1,42,25,684	75%	1,42,25,684	-	1,42,25,684	75%	Nil
Total Shareholding of Promoters(1+2)	1,42,25,684	-	1,42,25,684	75%	1,42,25,684	_	1,42,25,684	75%	Nil

Category of	No. of S	hares held at th	e beginning of t		No.	of Shares held a	at the end of the	year	% change
Shareholders	Demat	Physical	Total	% of total shares	Demat	Physical	Total	% of total shares	during the year
B. Public Shareholding									
1. Institution									
a. Mutual Funds	14,42,303	-	14,42,303	7.60%	16,83,651	-	16,83,651	8.88%	+1.28
b. Bank / FI	23,792	-	23,792	0.12%	22,958	-	22,958	0.12%	-0.00
c. Cent. Govt.									
d. State Govt.									
e. Venture Capital									
f. Insurance Co.									
g. Flls	1,69,981	-	1,69,981	0.90%	98,985	_	98,985	0.52%	-0.38
h. Foreign									
Portfolio Corporate	2,57,480	_	2,57,480	1.36%	3,22,731	_	3,22,731	1.70%	+0.34
i. Foreign Venture	2,37,400		2,07,400	1.00 /6	0,22,701	_	0,22,701	1.70/6	T0.0 <del>1</del>
Capital Fund j. Others									
Sub-Total-B(1)	18,93,556	_	18,93,556	9.98%	21,28,325	_	21,28,325	11.22%	+1.24
2. Non-Institution	10,55,550	_	10,33,330	3.30 /0	21,20,323		21,20,323	11.22/0	T1.24
a. Body Corporate	8,82,791	1,485	8,84,276	4.66%	6,64,519	1,485	6,66,004	3.51%	-1.15
b. Individual	0,02,701	1,400	0,04,270	7.00 /0	0,04,010	1,400	0,00,004	0.5170	1.10
i. Individual									
shareholders									
holding nominal									
share capital upto Rs. 2 lakh	16,52,189	2,04,109	18,56,298	9.79%	15,80,028	2,00,637	17,80,665	9.39%	-0.4
ii. Individual	10,02,100	2,01,100	10,00,200	0.7070	10,00,020	2,00,007	17,00,000	0.0070	0.1
shareholders									
holding nominal									
share capital in excess of									
Rs.2 Lakh	43,510	-	43,510	0.23%	1,14,280	_	1,14,280	0.60%	+0.37
Others									
NRI (Repatriable)	39,517	-	39,517	0.21%	29,628	_	29,628	0.16	-0.05
NRI (Non-Repatriable)	24,437	174	24,611	0.13%	22,774	174	22,948	0.12	-0.01
Foreign National	82	_	82	0.00%	_	_	_	_	-0.00
OCB									
Directors	50	_	50	0.00%	50	_	50	_	_
Trust	50		30	0.0070					
In Transit	_	_		_	_	_	_	_	_
Sub-Total-B(2)	26,42,576	2,05,768	28,48,344	15.02%	24,11,279	2,02,296	26,13,575	13.78	-1.24
Net Total (1+2)	45,36,132	2,05,768	47,41,900	25.00%	45,39,604	2,02,296	47,41,900	25.00%	-1.27
C. Shares held by	.3,00,102	-,00,100	,,000		.0,00,001	_,,-,-,-	,,		
Custodian for GDRs & ADRs									
Promoter and Promoter Group									
Public									
Grand Total (A+B+C)	1,87,61,816	2,05,768	1,89,67,584	100%	1,87,65,288	2,02,296	1,89,67,584	100%	-

## V. SHAREHOLDING OF PROMOTERS

		Shareholdi	ng at the beginning	of the year	Shareho	the year	% change in	
SI.		No of Shares	% of total shares the Company	% of Shares Pledged / encumbered total shares	No. of Shares	% of total shares the Company	% of Shares Pledged / encumbered total shares	shareholding during the year
1.	WABCO Asia Private Limited	1,42,25,684	75%	-	1,42,25,684	75%	_	_

Note: There is no change in the shareholding of the Promoter Group.

## VI. SHAREHOLDING OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

SI.	For each of the Directors and KMP	Shareholding at the beginn	ning of the year 01.04.2016	Shareholding at the end	of the year 31.03.2017
No.	Name of the Director / KMP	No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
1.	Mr. M Lakshminarayan	50	0.0003%	50	0.0003%
2.	Mr. Narayan K Seshadri	_	-	-	-
3.	Dr. Lakshmi Venu	_	_	-	_
4.	Mr. Jorge Solis	_	-	-	-
5.	Mr. Sean Deason	_	-	-	_
6.	Mr. Shivram Narayanaswami	_	_	-	_
7.	Ms. Lisa J Brown	_	-	-	-
8.	Mr. P Kaniappan	-	-	-	_
9.	Mr. R S Rajagopal Sastry	_	-	-	_
10.	Mr. M C Gokul	_	-	-	-

<sup>\*</sup> No addition or deletion of shares held by Mr. Lakshminarayan, Chairman of the Company as well as other directors and Key Managerial Personal during the financial year.

## VII. TOP 10 SHAREHOLDERS AS ON 31.03.2017

	Date of			% of total	Cumu	ılative	Closing	Balance	
Opening	increase or	Reasons for	No. of	shares of the	No. of	% of total	No. of	% of total	
Balance	decrease	increase or decrease	shares	Company	shares	shares of the	shares	shares of the	
	(Benpos date)					Company		Company	
AXIS MUTUAL FUND TRUSTEE LIMITED A/C AXIS MUTUAL FUND A/C AXIS LONG TERM EQUITY FUND									
2,15,095	01.04.2016	Opening balance							
	08-04-2016	Transfer - Purchase	40,000	0.21	2,55,095	1.34			
	27-05-2016	Transfer - Purchase	20,000	0.11	2,75,095	1.45			
	08-07-2016	Transfer - Purchase	6,000	0.03	2,81,095	1.48			
	21-10-2016	Transfer - Purchase	16,900	0.09	2,97,995	1.57			
	16-12-2016	Transfer - Purchase	9,800	0.05	3,07,795	1.62			
	06-01-2017	Transfer - Purchase	29,767	0.16	3,37,562	1.78			
	03-02-2017	Transfer - Purchase	30,000	0.16	3,67,562	1.94			
	10-02-2017	Transfer - Purchase	10,000	0.05	3,77,562	1.99			
	31-03-2017	Transfer - Purchase	58,801	0.31	4,36,363	2.30			
	31.03.2017	Closing Balance					4,36,363	2.30	

	Date of			% of total	Cumu	ılative	Closing	Balance
Opening	increase or	Reasons for	No. of	shares of the	No. of	% of total	No. of	% of total
Balance	decrease	increase or decrease	shares	Company	shares	shares of the	shares	shares of the
	(Benpos date)					Company		Company
HDFC STA		E INSURANCE COMPANY	LIMITED	1		1		
2,26,156	01.04.2016	Opening balance						
	08-04-2016	Transfer - Sale	10,000	0.05	2,16,156	1.14		
	29-04-2016	Transfer - Sale	305	0.00	2,15,851	1.14		
	06-05-2016	Transfer - Purchase	41	0.00	2,15,892	1.14		
	13-05-2016	Transfer - Purchase	100	0.00	2,15,992	1.14		
	20-05-2016	Transfer - Sale	214	0.00	2,15,778	1.14		
	27-05-2016	Transfer - Sale	534	0.00	2,15,244	1.13		
	03-06-2016	Transfer - Purchase	128	0.00	2,15,372	1.14		
	17-06-2016	Transfer - Purchase	66	0.00	2,15,438	1.14		
	24-06-2016	Transfer - Purchase	315	0.00	2,15,753	1.14		
	30-06-2016	Transfer - Purchase	94	0.00	2,15,847	1.14		
	01-07-2016	Transfer - Purchase	65	0.00	2,15,912	1.14		
	08-07-2016	Transfer - Purchase	66	0.00	2,15,978	1.14		
	15-07-2016	Transfer - Purchase	254	0.00	2,16,232	1.14		
	22-07-2016	Transfer - Purchase	16,480	0.09	2,32,712	1.23		
	09-09-2016	Transfer - Purchase	10,389	0.05	2,43,101	1.28		
	16-09-2016	Transfer - Purchase	4,700	0.02	2,47,801	1.31		
	23-09-2016	Transfer - Purchase	182	0.00	2,47,983	1.31		
	28-10-2016	Transfer - Purchase	8,253	0.04	2,56,236	1.35		
	18-11-2016	Transfer - Purchase	4,000	0.02	2,60,236	1.37		
	25-11-2016	Transfer - Purchase	1,348	0.01	2,61,584	1.38		
	02-12-2016	Transfer - Purchase	11,000	0.06	2,72,584	1.44		
	23-12-2016	Transfer - Purchase	5,071	0.03	2,77,655	1.46		
	30-12-2016	Transfer - Sale	341	0.00	2,77,314	1.46		
	06-01-2017	Transfer - Purchase	3	0.00	2,77,317	1.46		
	20-01-2017	Transfer - Purchase	671	0.00	2,77,988	1.47		
	27-01-2017	Transfer - Sale	54,765	0.29	2,23,223	1.18		
	24-02-2017	Transfer - Purchase	38	0.00	2,23,261	1.18		
	03-03-2017	Transfer - Purchase	7,349	0.04	2,30,610	1.22		
	10-03-2017	Transfer - Purchase	1,461	0.01	2,32,071	1.22		
	17-03-2017	Transfer - Purchase	9,134	0.05	2,41,205	1.27		
	31-03-2017	Transfer - Sale	3,794	0.02	2,37,411	1.25		
	31.03.2017	Closing Balance					2,37,411	1.25
FRANKLIN	TEMPLETO	ON MUTUAL FUND A/C FRA	ANKLIN INI	DIA PRIMA F	- FUND			
_	01.04.2016	Opening balance						
	27-01-2017	Transfer - Purchase	99,664	0.53	99,664	0.53		
	03-02-2017	Transfer - Purchase	3,374	0.02	1,03,038	0.54		
	24-02-2017	Transfer - Purchase	30,000	0.16	1,33,038	0.70		
	03-03-2017	Transfer - Purchase	20,621	0.11	1,53,659	0.81		
	10-03-2017	Transfer - Purchase	4,379	0.02	1,58,038	0.83		
	17-03-2017	Transfer - Purchase	10,000	0.02	1,68,038	0.89		
	31-03-2017	Transfer - Purchase	7,509	0.03	1,75,547	0.03		
	31.03.2017	Closing Balance	1,509	0.04	1,73,047	0.33	1,75,547	0.93
	31.03.2017	Ciosing Dalance					1,73,347	0.33

	Date of			% of total	Cumi		Closing	Balance
Opening	increase or	Reasons for	No. of	shares of the	No. of	% of total	No. of	% of total
Balance	decrease	increase or decrease	shares	Company	shares	shares of the	shares	shares of th
	(Benpos date)					Company		Company
		EMENT SERVICES PRIVA	TE LIMITED	)				1
1,50,712	01.04.2016	Opening Balance						
	10-03-2017	Transfer - Purchase	9,000	0.84	1,59,712	0.84		
	31.03.2017	Closing Balance					1,59,712	0.84
SUNDARA	M MUTUAL	FUND A/C SUNDARAM S	SELECT MID	CAP				
1,83,275	01.04.2016	Opening Balance						
, ,	15-07-2016	Transfer - Sale	284	0.00	1,82,991	0.96		
	29-07-2016	Transfer - Sale	7,991	0.04	1,75,000	0.92		
	05-08-2016	Transfer - Sale	5,192	0.03	1,69,808	0.90		
	02-09-2016	Transfer - Sale	55	0.00	1,69,753	0.89		
	09-09-2016	Transfer - Sale	10,000	0.05	1,59,753	0.84		
	16-09-2016	Transfer - Sale	5,000	0.03	1,54,753	0.82		
	31-03-2017	Transfer - Sale	1,306	0.01	1,53,447	0.81		
	31.03.2017	Closing Balance					1,53,447	0.81
MOTILAL	OSWAL MO	ST FOCUSED MIDCAP 30	FUND					
1,11,613	01.04.2016	Opening balance						
	08-04-2016	Transfer - Purchase	1,981	0.01	1,13,594	0.60		
	22-04-2016	Transfer - Purchase	1,191	0.01	1,14,785	0.61		
	29-04-2016	Transfer - Purchase	1,670	0.01	1,16,455	0.61		
	06-05-2016	Transfer - Purchase	1,118	0.01	1,17,573	0.62		
	13-05-2016	Transfer - Purchase	628	0.00	1,18,201	0.62		
	20-05-2016	Transfer - Purchase	3,083	0.02	1,21,284	0.64		
	27-05-2016	Transfer - Purchase	7,310	0.04	1,28,594	0.68		
	03-06-2016	Transfer - Purchase	1,899	0.01	1,30,493	0.69		
	17-06-2016	Transfer - Purchase	300	0.00	1,30,793	0.69		
	24-06-2016	Transfer - Purchase	434	0.00	1,31,227	0.69		
	30-06-2016	Transfer - Purchase	1,069	0.01	1,32,296	0.70		
	15-07-2016	Transfer - Sale	3,834	0.02	1,28,462	0.68		
	22-07-2016	Transfer - Sale	26,686	0.14	1,01,776	0.54		
	05-08-2016	Transfer - Sale	246	0.00	1,01,530	0.54		
	07-10-2016	Transfer - Purchase	877	0.00	1,02,407	0.54		
	09-12-2016	Transfer - Sale	1,162	0.01	1,01,245	0.53		
	16-12-2016	Transfer - Sale	10,000	0.05	91,245	0.48		
	23-12-2016	Transfer - Purchase	428	0.00	91,673	0.48		
	30-12-2016	Transfer - Sale	500	0.00	91,173	0.48		
	06-01-2017 31.03.2017	Transfer - Purchase	1,322	0.01	92,495	0.49	92,495	0.49
	31.03.2017	Closing Balance					92,490	0.49
TATA BAL	ANCED FUI	ND						
75,000	01.04.2016	Opening balance						
	31.03.2017	Closing Balance					75,000	0.40
NADOTA "	I C CENTO	ADIA		·	·			
NARUIAN	01.04.2016	Opening Balance						
_	06-01-2017	Transfer - Purchase	70,770	0.37	70,770	0.27		
	31.03.2017	Closing Balance	70,770	0.37	70,770	0.37	70,770	0.37
							10,110	0.37
		STEE COMPANY PRIVATE	LIMITED A	/C BIRLA SI	JN LIFE MN	IC FUND		1
62,937	01.04.2016	Opening balance						
	31.03.2017	Closing Balance					62,937	0.33

	Date of			% of total	Cumu	ılative	Closing	Balance		
Opening	increase or	Reasons for	No. of	shares of the	No. of	% of total	No. of	% of total		
Balance	decrease	increase or decrease	shares	Company	shares	shares of the	shares	shares of the		
	(Benpos date)					Company		Company		
L & T MUT	L & T MUTUAL FUND TRUSTEE LTD - L & T EQUITY FUND									
63,477	01.04.2016	Opening balance								
	06-05-2016	Transfer - Purchase	1,000	0.01	64,477	0.34				
	30-09-2016	Transfer - Purchase	2,038	0.01	66,515	0.35				
	23-12-2016	Transfer - Purchase	1,000	0.01	67,515	0.36				
	30-12-2016	Transfer - Purchase	1,000	0.01	68,515	0.36				
	10-03-2017	Transfer - Sale	5,000	0.03	63,515	0.33				
	17-03-2017	Transfer - Sale	3,500	0.02	60,015	0.32				
	31.03.2017	Closing Balance					60,015	0.32		

## VIII. INDEBTEDNESS

Indebtedness of the Company including interest outstanding / accrued but not due for payment

(Rs. In Lakhs)

Particulars	Secured Loan Excluding Deposits	Unsecured Loans	Deposits	Total Indebtedness		
Indebtedness at the beginning of the financial year 1.4.2016						
1) Principal Amount						
2) Interest due but not paid						
3) Interest accrued but not due						
Total of (1 + 2 + 3)						
Change in Indebtedness during the financial year						
+ Addition	NIL					
- Reduction		IN	IL			
Net change						
Indebtedness at the end of the financial year - 31.3.2017						
1) Principal Amount						
2) Interest due but not paid						
3) Interest accrued but not due						
Total of (1 + 2 + 3)						

## REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole-Time Directors and / or Manager:

(Rs. In Lakhs)

SI. No.	Particulars of Remuneration	Mr. P. Kaniappan, Managing Director
1.	Gross Salary	
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	105.61
	(b) Value of perquisites u/s 17(2) Income Tax Act, 1961	4.42
	(c) Profits in lieu of salary under Section 17(3) Income Tax Act, 1961	-
2.	Stock Option	
3.	Sweat Equity	
4.	Commission	
	- As % of Profit	
	- Others, specify	
5.	Others, please specify Provident Fund & other Funds	7.92
6.	Performance Bonus #	74.35
	Total	192.30
	Ceiling as per the Act	1,503.77

<sup>\*</sup> Benefit arising out of participation in M/s WABCO Holdings Inc., RSU / PSU schemes is not included # Performance bonus includes the amount of Long term incentive paid once in three years.

# B. Remuneration of other directors: Independent Directors

Particulars of Remuneration	Na	Total Amount		
Particulars of Remuneration	M Lakshminarayan	Narayan K Seshadri	Dr. Lakshmi Venu	(Rs. in Lakhs)
Fee for attending board and committee meetings and Independent Directors meeting	2.60	2.20	1.00	5.80
Commission ®	10.00	10.00	8.66 *	28.66
Others	-	-	-	-
Total (1)	12.60	12.20	9.66	34.46

Other Non-Executive Directors:

(Rs. in Lakhs)

Other Non-Executive Directors				Total Amount			
Fee for attending board and committee meetings							
Commission		NIL					
Others		NIL					
Total (2)	-	-	-	-			
Total B = (1+2)				34.46			
Ceiling as per the Act				300.75			

No sitting fee and commission paid to Non-executive and non-independent directors of the Company.

# C. Remuneration to Key Managerial Personnel other than MD / Manager / WTD

(Rs. in Lakhs)

SI.		Name of t	he KMP	Total
No.	Particulars of Remuneration	Mr. R S Rajagopal Sastry,	Mr. M C Gokul,	Amount
INO.		Chief Financial Officer	Company Secretary	
1.	Gross Salary			
	(a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	57.91	16.40	74.31
	(b) Value of perquisites u/s 17(2) Income Tax Act, 1961	-	-	_
	(c) Profits in lieu of salary under Section 17(3) Income Tax Act, 1961			
2.	Stock Option			
3.	Sweat Equity			
4.	Commission			
	- As % of Profit			
	- Others, specify			
5.	Others, please specify Contribution to Provident Fund and gratuity fund	3.41	0.77	4.18
6.	Performance Bonus	12.84	1.19	14.03
	Total (C)	74.16	18.36	92.52

## X. PENALTIES / PUNISHMENT / COMPOUNDING OF OFFENCES:

A. PENALTIES / PUNISTIMENT	COMPOUNDING	OF OFFERDES.								
Туре	Section of the Companies Act			Authority [RD / NCLT / COURT]	Appeal made, if any (give details)					
A. COMPANY										
Penalty										
Punishment		NIL								
Compounding										
B. DIRECTORS										
Penalty										
Punishment			NIL							
Compounding										
C. OTHER OFFICERS IN DEFAULT										
Penalty										
Punishment			NIL							
Compounding										

<sup>\*</sup> Appointed as Independent Director w.e.f 19th May 2016; @ will be paid after adoption of accounts at the ensuing annual general meeting.

### Form No. AOC - 2

Annexure - 4

(Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

- 1. Details of contracts or arrangements or transactions not at arm's length basis: Nil
- 2. Details of material contracts or arrangement or transactions at arm's length basis.

(Rs. in Lakhs)

= = = = = = = = = = = = = = = = = = = =	Table of arrangement of transac	arone ar arms rongar sacro			(1101 III Ealtilo
Name(s) of the related party and nature of relationship	Nature of contracts / arrangements / transactions	Duration of the transactions	Salient terms of the contracts or arrangements or transactions including the value, if any:	Date(s) of approval by the Board, if any:	Amount
	Sale of Automotive Components	01.04.2016 to 31.03.2017	Mark-up on cost of raw materials, conversion cost	19.05.2016	23,588.13
WABCO Europe BVBA,	Rendering of services	01.04.2016 to 31.03.2017	Mark-up on cost of salary, rent	19.05.2016	8,715.26
a fellow subsidiary	Fee for Intellectual property, Technical knowhow and availing Technical services	01.04.2016 to 31.03.2017	Royalty @ 4% p.a. on net sales	20.05.2015 & 31.03.2016	5,290.56
	Reimbursement of expenses 01.04.2016 to 31.03.2017 Acreceived		Actuals - Group Audit Fees	19.05.2016 & 31.01.2017	10.00
	Reimbursement of expenses paid	01.04.2016 to 31.03.2017	Actuals - Professional Fees ABS	19.05.2016 & 31.01.2017	2,019.52

Note: There is no advance amount paid.

Net sales: Total product sales less inter-company sales and inter-company purchases.

M. Lakshminarayan Chairman

## **Annexure - 5**

The details of top ten employees in terms of remuneration drawn during the financial year 2016-17 as per Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 duly amended by the Companies (Appointment and Remuneration of Managerial Personnel) Amendment Rules, 2016 are as follows

SI. No.	Name of the employee	Date of Joining	Designation	Qualification	Age	Experience Years	Remuneration	Last Employment
1.	P. Kaniappan	20/2/2008	Managing Director	B.Tech, M.Sc, Executive MBA	57	35	19,229,722	Sundaram-Clayton Ltd.
2.	R S Rajagopal Sastry	31/8/2015	Chief Financial Officer	B.Com, AICWA, ACS	47	29	74,16,429	R Stahl (I) Private Ltd
3.	Dinesh Shyamsundar	02/09/2011	Leader, WABCO Technology Centre of India	B.E. Electronics and Instrumentation	54	31	74,42,304	Varrac Engineering Pvt.Ltd
4.	S Balachandran	20/2/2008	Vice-President, After Market	B.E. Mechanical, MBA	66	44	64,69,329	Sundaram-Clayton Ltd.
5.	P Jeganathan	02/07/2007	Vice-President, Manufacturing & Logistics	B.Tech Executive MBA	53	32	65,92,652	Maruti Udyog Ltd.
6.	M S Ravikumar	20/2/2008	Leader, Integrated Supply Chain	A.M.I.E, M.Sc, PGXPM	51	30	57,69,029	Sundaram-Clayton Ltd.
7.	A P Justin	08/09/2011	Vice President, Human Resources	MSW, BGL, Dip. in T&D	48	25	63,49,470	Tube Investments of India Ltd
8.	S G Balagurunathan	20/2/2008	Leader, Global Business Services	B.Sc(AS), B.Tech(EE), MBA (IT)	52	30	61,08,763	Sundaram-Clayton Ltd.
9.	V Ramanathan	22/01/2007	Leader, OE Marketing	B.E Mechanical, MBA	48	30	56,02,067	Maruti Udyog Ltd.
10.	Jaiwanth J Dasan	15/04/2013	Leader, Quality Assurance	B.E Mechanical, MS (Quality Management), MBA	54	29	56,80,716	Vestas Technology R&D Chennai Pvt. Ltd.

## Notes:

- 1. Remuneration shown above includes Salary, Allowance, Medical, Leave Travel Assistance, Leave Encashment, Arrears of Salary, Bonus, contribution towards Provident Fund, Gratuity and value of perquisites as per income tax rule.
- 2. Nature of employment is contractual.
- 3. None of the above employee is related to any director of the Company.
- 4. There are no employees who hold either by himself or along with his family more than 2% of shares in the Company and is drawing remuneration in excess of the Managing Director
- No employees other than the Managing Director were in receipt of remuneration during the financial year in excess of Rupees one crore and two lakh per year or rupees eight lakh and fifty thousand per month.
- $6. \quad \text{Benefit arising out of participation in } \textit{M/s} \; \textit{WABCO} \; \textit{Holdings Inc.}, \; \textit{RSU} \; / \; \textit{PSU} \; \textit{schemes is not included}$

M. Lakshminarayan Chairman

## **Annexure -6**

#### Form No. MR-3

## Secretarial Audit Report for the financial year ended 31st March 2017

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To.

The Members.

WABCO India Limited, CIN: L34103TN2004PLC054667 Plot No.3, Third Main Road, Ambattur Industrial Estate, Chennai - 600058

We conducted the Secretarial Audit in a manner that provided us a reasonable basis for evaluating the Company's corporate conducts/statutory compliances and expressing our opinion thereon.

We are issuing this report based on:

- (i). Our verification of the books, papers, minute books and other records maintained by the Company and furnished to us, forms/ returns filed and compliance related action taken by the Company during the year as well as after 31<sup>st</sup> March 2017 but before the issue of this audit report;
- (ii). Our observations during our visits to the registered office and two of the factories of the Company:
- (iii). Compliance certificates confirming compliance with all laws applicable to the Company given by the key managerial personnel / senior managerial personnel of the Company and taken on record by the Audit Committee/ Board of Directors; and
- (iv). Representations made, documents shown and information provided by the Company, its officers, agents and authorised representatives during our conduct of the Secretarial Audit.
  - We hereby report that, in our opinion, during the audit period covering the financial year ended on 31<sup>st</sup> March 2017 the Company, to the extent, in the manner and subject to the reporting made hereinafter:
  - Has complied with the statutory provisions listed hereunder; and
  - (ii) Has Board processes and compliance mechanism in place

The members are requested to read this report along with our letter of even date annexed to this report as Annexure - A.

1. Compliance with specific statutory provisions

We further report that:

- 1.1. We have examined the books, papers, minute books and other records maintained by the Company and the forms, returns, reports, disclosures and information filed or disseminated during the year according to the applicable provisions/ clauses of:
  - (i) The Companies Act, 2013 and the rules made thereunder (the Act).
  - (ii) The Companies Act, 1956 and the rules made thereunder.

- (iii) The Securities Contracts (Regulation) Act, 1956 and the rules made thereunder.
- (iv) The Depositories Act, 1996 and the regulations and byelaws framed thereunder.
- (v) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment (FEMA).
- (vi) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Regulations"):-
  - (a) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Act and dealing with client;
  - (b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
  - (c) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (d) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (e) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- (vii) The following laws that are specifically applicable to the Company (Specific laws):
  - (a) The Special Economic Zones Act, 2005 and the rules made thereunder (for the unit located in a Special Economic Zone); and
  - (b) The Software Technology Parks Scheme based on Foreign Trade Policy of the Department of Commerce, Government of India (for the unit located in an STPI).
- (viii)The listing agreements entered into by the Company with the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE) (Agreements).
- (ix) Secretarial Standards (SS-1) on "Meetings of the Board of Directors" and Secretarial Standards (SS-2) on "General Meetings" issued by The Institute of Company Secretaries of India (Standards).
- 1.2. During the period under review, and also considering the compliance related action taken by the Company after 31<sup>st</sup> March 2017 but before the issue of this report, the Company has, to the best of our knowledge and belief and based on the records, information, explanations and representations furnished to us:

- (i) Complied with the applicable provisions/ clauses of the Acts, Rules, SEBI Regulations and Agreements mentioned under sub-paragraphs (i) to (v),(vi) and (viii) of paragraph 1.1 above; and
- (ii) Generally complied with the applicable provisions of Specific laws and Standards mentioned under subparagraphs (vii) and (ix) above. Steps may be taken to improve the compliance levels.
- 1.3. We are informed that, during/ in respect of the year, the Company was not required to comply with the following laws/ rules/ regulations and consequently was not required to maintain any books, papers, minute books or other records or file any forms/ returns under:
  - Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Overseas Direct Investment and External Commercial Borrowings (FEMA);
  - (ii) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998;
  - (iii) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
  - (iv) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; and
  - (v) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014.
- 2. Board processes:

We further report that:

- 2.1 The Board of Directors of the Company is duly constituted with proper balance of Executive Director, Non-Executive Directors, Independent Directors and Women Directors.
- 2.2 The processes with respect to the following changes in the composition of the Board during the year were carried out in compliance with the provisions of the Act:
  - Appointment of an Independent Director in the vacancy that arose on the resignation of an Independent Director; and
  - (ii). Re-appointment of the retiring director at the 12<sup>th</sup> annual general meeting.
- 2.3 Adequate notice was given to all the directors to enable them to plan their schedule for the Board meetings.
- 2.4 Notice of Board meetings were sent at least seven days in advance.
- 2.5 Agenda and detailed notes on agenda were sent at least seven days before the Board meetings with the exception of the following items:

- Supplementary agenda notes and annexures in respect of unpublished price sensitive information such as audited accounts/ results, unaudited financial results and connected papers; and
- (ii) Additional subjects/ information/ presentations and other supplementary notes.

The above items were either circulated separately or at the meetings. Consent of the Board for so circulating them was duly obtained as required under the Secretarial Standards.

- 2.6 A system exists for directors to seek and obtain further information and clarifications on the agenda items before the meetings and for their meaningful participation at the meetings.
- 2.7 We note from the minutes that in the Board meetings held during the year:
  - (i) Majority decisions were carried through; and
  - (ii) No dissenting views were expressed by any Board member on any of the subject matters discussed, that were required to be captured and recorded as part of the minutes.
- 3 Compliance mechanism

We further report that:

- 3.1 There are reasonably adequate systems and processes in the Company, commensurate with its size and operations, to monitor and ensure compliance with applicable laws, rules, regulations and guidelines. Steps may be taken to further strengthen the systems and processes to meet the challenges arising from the increasing compliance requirements and the growth in business operations.
- 4 Specific events/ actions

We further report that:

4.1 During the audit period, there were no specific events and actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations and standards.

For S Krishnamurthy & Co., Company Secretaries,

K. Sriram Partner Membership No: F6312

Certificate of Practice No:2215

Date: 30<sup>th</sup> May 2017 Place: Chennai

## Annexure - A to Secretarial Audit Report of even date

To.

The Members.

WABCO India Limited, CIN: L34103TN2004PLC054667 Plot No.3, Third Main Road, Ambattur Industrial Estate, Chennai - 600058

# Our Secretarial Audit Report (Form MR-3) of even date for the financial year ended 31st March 2017is to be read along with this letter.

- The Company's management is responsible for maintenance of secretarial records and compliance with the provisions of corporate and other applicable laws, rules, regulations and standards. Our responsibility is to express an opinion on the secretarial records produced for our audit.
- We have followed such audit practices and processes as we considered appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records.
- While forming an opinion on compliance and issuing this report, we have also considered compliance related action taken by the Company after 31<sup>st</sup> March 2017 but before the issue of this audit report.
- We have considered compliance related actions taken by the Company based on independent legal/ professional opinion obtained as being in compliance with law.

- 5. We have verified the secretarial records furnished to us on a test basis to see whether the correct facts are reflected therein. We also examined the compliance procedures followed by the Company on a test basis. We believe that the processes and practices we followed provide a reasonable basis for our opinion.
- We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
- We have obtained the Management's representation about compliance of laws, rules and regulations and happening of events, wherever required.
- Our Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For S Krishnamurthy & Co., Company Secretaries,

K. Sriram
Partner
Membership No: F6312
Certificate of Practice No:2215

Date: 30<sup>th</sup> May 2017 Place: Chennai

## Management discussion and analysis report

## I. Industry Structure and Development:

## i. Gross Domestic Product (GDP) Growth:

India's GDP growth for 2016-17 at 7.1% was lower than the GDP of 2015-16. Table -1 shows India's real GDP growth rates (at factor cost) for various sectors broadly from 2012-13 to 2016-17.

Sector	2013-14	2014-15	2015-16	2016-17
Agriculture	3.7	0.2	1.2	4.1
Industry	5.3	6.6	8.8	5.2
Services	8.1	9.4	8.2	8.8
GDP (constant prices)	6.5	7.2	7.9	7.1

Source: Reserve Bank of India - Publications, Government of India.

The upward revision of the 2015-16 data was mostly due to a significant increase in growth estimates for the industrial and services sectors.

## ii. Indian Commercial Vehicle Industry:

The year 2017 is set to be yet another challenging year for the Indian commercial vehicle industry. M&HCV sales grew 2.56 per cent with the sale of 3,46,248 as compared to 3,37,565 units sold in last year. With pan-India implementation of BSIV emission norms, Anti-Lock Braking systems norms and GST scheduled for April 2017, pre-buying expectation is being expressed by many industry leaders. This would add to the replacement demand.

The Indian CV Industry is expected to register good growth numbers across different segments, driven by the slew of forward-looking changes taking place in the market. The M&HCV (truck) segment is likely to register a growth of 6-8% in FY 2018 aided by higher budgetary allocation towards infrastructure and rural sectors, potential implementation of vehicle scrappage program and stricter implementation of regulatory norms especially related to vehicle length (for certain applications) and overloading norms. ICRA believes that as a result of pre-buying (although lower than expected), CV demand would be relatively subdued in early part of the FY 2018. Moreover, with possible implementation of GST, fleet operators are likely to put their investment plans on hold, while OEMs would also prefer to align their production and inventory levels to the new taxation regime. Accordingly, the near-term outlook is subdued. Nevertheless, ICRA expects that industry will find its momentum back a) aided by increased thrust on infrastructure and rural sectors in the recent budget, b) potential implementation of fleet modernization or scrappage program and c) higher demand from consumption-driven sectors and e-commerce logistic service providers, especially for LCVs and ICVs. Given these considerations, ICRA expects the domestic CV industry to likely register a growth of 6-8% in FY 2018.

After strong recovery in FY 2016 on back of replacementled demand, the Commercial Vehicle (CV) industry started on strong note in fiscal 2017 Waning replacement demand along with uncertainty related to the impact of GST on vehicle prices put brakes on M&HCV (Truck) sales as fleet operators held back on their fleet renewal or addition plans on expectations that vehicles prices may fall once GST is implemented. Along with these factors, the industrial activity has also not improved during the current fiscal to support cargo availability and in turn demand for M&HCVs. With the recent demonetization move. CV sales have taken a further hit and are likely to remain subdued till the liquidity situation improves. However, as the emission norms in India progress to Bharat Stage (BS)-IV from April 2017, the industry is also expected to witness some pre-buying in Q4 FY 2017. Nonetheless, ICRA believes that the domestic CV industry is unlikely to meet earlier forecast and is likely to register an overall volume growth of 6-8% in FY 2018 over the previous year.

Table shows the growth in production and sales of M&HCV from 2016-17.

Figures in units

		•	
Category	2015-16	2016-17	Growth
M&HCV Production	3,41,181	3,42,733	0.42%
M&HCV Sales	3,37,565	3,46,248	2.56%

Source: SIAM

## II. Business outlook and overview

India has emerged as the fastest growing major economy in the world as per the Central Statistics Organisation (CSO) and International Monetary Fund (IMF) Demonetization is expected to have a positive impact on the Indian economy, which will help foster a clean and digitized economy in the long run. The investment demand is expected to slightly pick up, helped by monetary easing, government efforts towards infrastructure investments and public-private partnerships, and the implementation of domestic reforms

such as the introduction of the Goods and Services Tax. The Indian macroeconomic situation is characterized by strong economic growth, comfortable price situation, low current account deficit, highest ever foreign exchange reserve and contracting fiscal deficit to GDP ratio.

The Government of India has forecasted that the Indian economy will grow by 7.11% in FY 2016-17. As per the Economic Survey 2016-17, the Indian economy should grow between 7.11% and 7.2% during FY 2017-18.

**Growth:** The economic growth outlook is expected to slow down to 7.4% in 2016-17, from 7.9% in 2015-16, with tepid external demand offsetting the pickup in domestic demand.

India's overall outlook remains positive, although growth will slow temporarily as a result of disruptions to consumption and business activity from the recent withdrawal of high-denomination bank notes from circulation. But the nation's expansion will pick up again as economic reforms kick in. The economy has been hit by cash shortages, and accordingly we reduced our growth forecasts to 6.6 percent for fiscal year 2016/17 and to 7.2 percent in 2017/18.

## III. Opportunities & Threats

The Company provides safety and vehicle control solutions to the commercial vehicle segment of the automotive industry. In connection to this, the Anti-Lock Brake Systems (ABS) legislation for M3 and N3 vehicles got implemented from the third quarter of 2015-16, which resulted in increased business. Local market growth opportunities were through increase in content per vehicle in the form of introducing new systems / technologies like wiring harness, pole wheels and Lift axle control system. The company has also expanded into new segments like off- highway, defense, luxury bus, car and trailers.

- Retro fitting ADB,ECAS
- FMS/Telematics and New products such as ASA,SBA Sub assy
- Partner with Trailer customers for implementing 100% TABS
- Technical / Homologation Support
- Leverage Site plants to stay close to customers
- Extend Portfolio through partnership for trailer axles
- Capture 100% entitlement by excellence in execution

In the Aftermarket side, further potential in retro fitment of advanced products like Air Disc Brakes, Electronically Controlled Air Suspension is being explored. Our focused efforts in Trailer segment have boosted the sales growth considerably and Trailer Anti-Lock Brake Systems (TABS) and Trailer Electronic Brake Systems (TEBS) are also continued to be explored in this segment. Focused initiatives are also being taken to venture in the space of telematics through the indigenously developed vehicle tracking systems.

The Company has also commenced supplies of slack adjusters and double diaphragm spring brake actuators, smart suspension controls, fleet management solutions to global markets through the other WABCO sites.

As a measure of improving the safety in passengers transport, zero leak programs at public transports, school and college buses are being carried out. Distributor branches are increasing their presence in B & C towns and that is resulting in availability of genuine parts in remote locations. Our authorized service center network is expanding and currently we have 200 service centers with Pan India presence to cater to the customer requirements. These initiatives would result in improved service practices, availability of genuine parts and generate additional revenue for the Company.

Given the growth opportunities that are available in the commercial vehicle industry we expect the activity levels of the competitors to be on the rise.

### IV. Risks and concerns

The cyclic nature of the Indian commercial vehicle industry presents its own risk to the business. The operating expenses are likely to rise with the expected increase in prices of key raw materials.

### **STEEL**

Steel prices reached an all-time low in March 2016, but prices have increased steadily starting in June and before leveling off in October.

Much of the current state of the steel industry can be tied to the rate of Chinese production. Because of China's massive infrastructure needs, it has significantly ramped up production for the past decade or longer. The increased production and resulting low prices have hurt the steel industry in other parts of the world, including the United States, the U.K. and Japan. But Chinese officials have stated that they will decrease steel production by more than 165 million tons by 2020. That's a 20% decrease in production for the world's leading steel producer! This decrease coincides with a "severe depression in construction activity" as well as an overall economic slowdown in China.

Cheap steel from China has been distorting global markets for decades. At its peak, China produced 822 million tons of steel in 2014 compared to 803 million tons in 2015, a 3% drop in production. At this rate, China seems well on its way to reducing its output by 20% by 2020. Cheap steel is good for consumers whether it's from China or elsewhere. In fact, Chinese steel output over the past two decades has more often than not, kept global supply higher than global demand resulting in lower steel prices. Supply is not expected to outweigh demand for much longer. In fact, with China dropping its steel output so dramatically, global steel supply is expected to be less than demand resulting in higher steel prices without relief in the years to come.

### **ALUMINUM**

2016 has been a positive year for primary aluminum after a long period of volatility. LME aluminum prices recovered by 13.4% in 2016 ending the year with a rate of USD 1714 per ton. The market sentiment on aluminum has improved considerably since the beginning of 2016, when prices hovered at a range of USD 1466 to USD 1500 per ton.

## LME and SME Aluminum Outlook

LME aluminum prices inched higher in January to hit US\$1812 per ton, with the U.S. dollar retreating and traders awaiting better clarity on the aluminum market. LME aluminum prices are also driven by aluminum prices in China market. In China, end-user consumption is still growing, but the growth has slowed down.

According to an SMM forecast LME aluminum will be moving within a range of \$1,500-1,800/ton in 2017. Volatility would remain a concern for traders attempting to assess how the market will evolve as the year progresses. U.S. dollar forecast for 2017 by a few investing firms indicates an upturn for the currency. Prices of aluminum and all other metals typically follow an inverse relationship when compared the U.S. dollar. Under such circumstances, this might be a factor which could pull down the aluminum prices in 2017.

### Risk Management:

The Company has laid down procedures for risk assessment and mitigation actions. These procedures are periodically reviewed to ensure that executive management controls risk through means of a properly defined framework. Risks identified and mitigation measures are periodically communicated to the board of directors.

### V. Internal control system and their adequacy

The Company has proper and adequate systems of internal control to ensure that all assets are safeguarded and protected against loss from unauthorized use or disposition thereof. All transactions are authorized, recorded and reported correctly.

The internal controls are checked by internal auditors. The observations made by them, management action and time frame are reviewed by the audit committee of the Board of Directors. Concerns if any are reported to the Board.

### VI. Operations review

## A. Manufacturing

During 2016-17, company has expanded its facility in Pantnagar located in Uttarakhand and also initiated expansion of its Jamshedpur facility considering present and future volumes. The company had set up state of the art facility for its new business like Vacuum Pumps, Automated Manual Transmission and also did various capacity augmentations to meet the increased volumes.

The Company's manufacturing facilities, built on its strong fundamentals of Total Quality Management (TQM), Total

Productive Maintenance (TPM) and Lean Manufacturing has best-in-class practices for safety, work environment, water and energy conservation. These initiatives are deployed companywide to achieve significant improvement in productivity and reduction in manufacturing cost. During the year, the Mahindra World City plant was awarded with TPM Excellence under category 'A' by Japan Institute of Plant Maintenance (JIPM) for its journey of Manufacturing Excellence in leading breakthrough business results year over year.

Focused lean initiatives were executed throughout all manufacturing locations, challenging site layouts for more compact & efficient floor space utilization. This initiative has helped in increased sales within the current floor space which is now fully utilized. The Company has demonstrated various "Lean Equipment Development" projects for its group entities in Brazil, Charleston through design and development of manufacturing lines with its indigenous frugal engineering, enduring quality, and low capital investments.

"WIN 2.0" was a transformation initiative intended towards changing the mindset of employees at all levels, all functions and across locations to achieve global standards of performance. This initiative was widely imbibed in all employees and has already started yielding visible results in all areas of operations. Our key customers have also acknowledged our transformation and have recognized us with awards. TATA Motors referred WABCO INDIA as benchmark supplier for their Supplier Relationship Transformation initiative; TATA Motors awarded Jamshedpur and Lucknow facility with "World Class Supplier for Quality"; Excellence Award in Idea Meet organized by INSSAN and TATA Motors; "Supplier of the year" award from SML ISUZU.

Employees won several awards in external competitions organized by Confederation of Indian Industry (CII); National Institution of Quality Assurance and Indian Association of Quality and Reliability (NIQR); Automotive Component Manufacturers Association of India (ACMA) demonstrating their passion and innovation in various areas of excellence in manufacturing.

Further, the Company received "Green Award" from TNPCB (Tamil Nadu Pollution Control Board), "Supply Chain and Logistics Excellence" award from CII and Institute of Logistics for its Just in time and Supply & Apply initiatives.

#### B. Quality

The quality systems in the Company aim at achieving total customer satisfaction through its focus on improving product quality to world standards. This is achieved through total employee involvement and continuous improvement culture.

Rigorous usage of poka-yokes, utilization of statistical tools for process optimization and control also contribute towards

improving the product quality. Deploying global best practices like "8 steps of Quality Fundamental", "VDA 6.3" standards, helped us to reduce the defects significantly. 60% of our assembly lines are certified for 8 steps of Quality fundamentals, 24 assembly lines were upgraded for making them robust enough to prevent generation of defects. Also new warranty process to do level zero inspection at customer end helped in speedy analysis and resolution of failures.

The same rigor was introduced in supplier process to improve the child part quality. Front loading of quality deliverables in new projects to improve the new product quality. Standardization of the quality procedures is aligned with TS16949 requirements. The Company is certified for TS16949. TQM is a way of life at the Company. 100% participation in employee involvement has been successful for the past 17 consecutive years. Employees have completed 183 Quality Control Circle projects and 113 Supervisory Improvement Team and Cross Functional team projects by applying statistical tools and Quick Response Six Sigma (QR6S) methodology during 2016-17. The average number of suggestions implemented per employee was 40 in 2015-16 which is close to international benchmark. Employees from all the plants of WABCO INDIA participate in Quality Control Circle, Supervisory Improvement Team and Cross Functional Team projects and present their completed projects in monthly presentations. Employee suggestion scheme is in force at all plants of WABCO INDIA and employees implement suggestions under productivity, quality, cost, delivery, safety and morale categories.

Quality Control circle, Cross functional teams of employees participated in external competitions conducted by industry bodies, Automotive Component Manufacturers Association (ACMA), Confederation of Indian Industry (CII), National Institution for Quality and Reliability (NIQR), Indian Machine Tool Manufacturers Association (IMTMA), Quality Circle Forum of India (QCFI), Indian National Suggestions Schemes' Association (INSSAN) and had won various prizes. Significant among them are winning first prize in 9th CII National Competitiveness & Cluster Summit - 2016, winning first prize in CII Supply Chain and Logistics Excellence competition, winning first prize in CII Tamil Nadu state level convention on employee involvement in continuous improvement competition, winning platinum award in QCFI Six Sigma competition, Gold and Silver awards in NIQR Six Sigma competition and first prizes in ACMA Quality Circle competition and Kaizen competition.

## C. Cost management

Over the period the Company has evolved better cost control mechanism in all its activities, predominantly in procurement. As an organization the Company realizes that better cost management is the key differentiating factor in its competitive environment and the prime strategies in this regard are:

Value creation through design Improvement.

CFT teams are formed with members from various functions like Product Engg, Manufacturing & sourcing team to focus on identified cost reduction projects. To further strengthen the program recently, the Company has engaged trainers from SAVE International (Society for American Value Engineering) to train the team in Value Engineering methodologies. In the process 12 members have qualified as Value Management Associates.

The Company continues to find best cost suppliers across the continents leveraging the global platform in its endeavor to become best cost supplier to its customers. In this connection the Company has enrolled few suppliers in Vietnam successfully. Another key focus area is process improvement by collaborating technology partnership with leading suppliers to continuously keep the cost down.

### D. Information Technology

The Company uses an ERP system that integrates all business processes across the Company as well as customers and suppliers. During the year, the company focused on 100% availability of the ERP applications which is now hosted in global HP Data center at Germany with enhanced security features and back to back disaster recovery methodology.

Focus was given towards paperless office wherein additional projects have been implemented towards automation of the repetitive activities in order to eliminate non-value added activities. With the vision to build a digitally optimized workplace to engage and develop talents by efficient collaboration, the company migrated to a cloud based Email system with access of data on any device anytime. To ensure security at all WABCO locations, a Central Command Center has been setup to monitor all CCTV cameras at the corporate office which is manned round the clock.

#### VII. Human Resource Development

The Company focuses on attracting and retaining the best talent and enjoys a good brand image across leading educational institutions and talent pool. The current average recruitment lead time of the lateral talent is around 40 days. We have inducted 262 new talents in 2016 while majority hiring's are in Product Engineering & Global Business Services (GBS). The Company blends successfully mid-career recruitment with internally grown talent through a robust globally managed talent management process. Rewards and recognition system is in place to retain and provide fast track growth for high potential employees. Internal Talent mobility rate which is at 55%, is one of the key engagement driver ensuring employees to move and grow within WABCO from one to another position - cross functional, business, and cross countries within WABCO. Our Voluntary attrition rate

is at 4.6%, while similar Industry attrition rates are at an average of 10.6%.

Potential talents are sponsored to overseas and inland universities for developing their capabilities to handle new technologies and management practices. Customized management development programs have been developed in partnership with reputed Educational Institutions to hone the leadership skills of the senior executives. "Next Gen Leadership" programs were conducted to identify and nurture critical mass of young, talented individuals with the potential to occupy key positions in the company. "Talk 2 Me", "Women's Forum" and "Blue Collar Contact Program" initiatives helps to build a strong bottom up communication and ensured healthy Industrial Relations climate across all locations resulting in zero man hour's loss.

As of 31st March 2017, the Company had 1573 employees on its rolls.

### VIII. Environment & Safety

The first three months of the calendar year were taken as safety months which was utilized to enhance safety systems and in the process creating safety awareness among the employees. The Director of Industrial Safety and health from the Government of Tamilnadu was gracious enough to visit the plant during the culmination of the safety months program and share his experience. He also motivated the employees by distributing prizes to the safety competition winners. All 5 plants and test track have completed the surveillance audit of ISO 14001 & OHSAS 18001 from DNV certifying body.

The Company has taken many initiatives on improving ergonomics in the shop floor. Medium fatigue stations were identified and the ergonomics were improved upto 20%, thereby improving productivity and operator morale. During the year the Ambattur plant won 1st Prize in "Green Award" organized By TNPCB and also won 2nd prize "Safety Kaizen" organized by ACMA southern Region.

### IX. Community development and social responsibility

As a responsible corporate citizen, the Company engages in social responsibility and community development activities. This year the activities were conducted through internal engagement of employees and resources, driving activities which would help the needy

sections of the society as specified in Schedule VII of the Companies Act, 2013 and the Company's CSR policy with specific focus towards areas surrounding the company's plant locations. The activities during the year were largely directed towards, promoting education, preventive healthcare, making available safe drinking water, environment protection, sanitation etc.

The CSR Activities of WABCO INDIA LTD for the FY 2016-17 are:

- Setting up skill development centres at Government ITI's of North eastern states
  - i) At Kohima (Nagaland state)
  - ii) At Agartala (Tripura state)

These centres provide more visual learning with handson training thereby enhancing skills sets of students.

- 2) Health camps & Health education: The Company, on a strong mission towards preventive health care, conducted various Health Camps and Health talks. The Health camps were conducted for the primary school children of Government schools in and around the Ambattur plant and to a destitute home located at Porur, Chennai. The Primary school children of Government schools in and around the Ambattur plant were educated on the importance of personal hygiene to promote preventive health and also they were provided with toiletries kit for better hygiene.
- 3) Blood Donation camp: As Indian society is in such a crisis for want of Blood in saving lives of the poor and under privileged people taking treatment at the Government hospitals, the Company organized an onsite blood donation camp encouraging its employees to donate blood voluntarily. Two such camps were conducted, one at Chennai and the other at the Jamshedpur plant.
- 4) Toilet renovation and water facility to the Govt.primary school, Pant Nagar - The Government primary school located near the Pant Nagar plant had poor sanitation facility. The Company had renovated the toilet block and also provided a facility for water supply by laying submergible motor and an overhead tank for uninterrupted water supply.

Details of various initiatives for community development during the year are provided in the CSR Report annexed to Directors' Report.

## X. Financial statement

Particulars	Year ended 31	st March 2017	Year ended 31st March 2016			
i ai iloulais	Rs. in lakhs	%	Rs. in lakhs	%		
Sales	226,057.16	98.43%	199,953.84	98.03%		
Other Operating Income	3,615.07	1.57%	4,012.32	1.97%		
Total Income	229,672.23	100.00%	203,966.16	100.00%		
Raw Materials Consumed	127,566.80	55.54%	112,640.44	55.23%		
Changes in inventories of Finished goods & WIP	(3759.05)	(1.64%)	(2,670.99)	(1.31%)		
Staff cost	19,111.43	8.32%	17,488.61	8.57%		
Stores & tools consumed	5,020.54	2.19%	5,809.42	2.85%		
Power & fuel	1,973.48	0.86%	2,090.51	1.02%		
Repairs & maintenance	1,701.61	0.74%	1,727.67	0.85%		
Other expenses	22,494.51	9.79%	17,502.95	8.58%		
Finance costs	46.44	0.02%	15.2	0.01%		
Excise duty on sale of goods	19308.39	8.41%	16708.01	8.19%		
Depreciation	6,162.93	2.68%	5,620.13	2.76%		
Total Expenditure	199,627.08	86.92%	176,931.95	86.75%		
Profit Before Tax	30,045.15	13.08%	27,034.21	13.25%		
Provision for taxation	8697.38	3.79%	6697.21	3.28%		
Profit after Tax	21,347.77	9.29%	20,337.00	9.97%		
Other Comprehensive Income / (Loss) for the year net of tax	(352.93)	(0.15%)	(62.20)	(0.03%)		
Total Comprehensive Income / (Loss) for the year net of tax	20,994.84	9.14%	20,274.80	9.94%		

## XI. Cautionary statement

Statements in the management discussion and analysis report describing the Company's objectives, projections, estimates and expectations may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand / supply and price conditions in the domestic and overseas markets in which the Company operates, changes in the Government regulations, tax laws and other statutes and incidental factors.

## **Business Responsibility Report**

[Pursuant to Regulation 34(2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

### Introduction

WABCO INDIA designs, manufactures and markets conventional braking products, advanced braking systems, and other related air assisted products and systems. The Company has grown significantly in the Indian commercial vehicle market with total revenue to the tune of Rs. 2,29,672.23 lakhs and also serves its aftermarket customers through a wide national distribution network. With five world-class manufacturing facilities, technology center and a vehicle testing facility near Chennai, WABCO INDIA excels in engineering and manufacturing, serving customers locally and through WABCO internationally.

The Business Responsibility disclosures in this Report illustrate the Company's efforts towards creating and enduring value for all stakeholders in a responsible manner. This Report is aligned with National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVG) released by Ministry of Corporate Affairs, and is in accordance with Regulation 34(2)(f) of the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015. This Report provides an overview of the activities carried out by the Company under each of the nine principles as outlined in NVG.

## Section A: General Information about the Company

1.	Corporate Identity Number (CIN)	L34103TN2004PLC054667
2.	Name of the Company	WABCO India Limited
3.	Registered office address	Plot No.3 (SP) III Main Road, Ambattur Industrial Estate, Chennai - 600058
4.	Website	www.wabco-auto.com/wabcoinda/home
5.	E-mail id	info.india@wabco-auto.com
6.	Financial Year reported	April 01, 2016 to March 31, 2017
7.	Sectors that the Company is engaged in	Manufacturing of automotive components and accessories
8.	List three key products / services that the Company manufactures / provides (as in balance sheet)	Automotive Components & spares for Medium & Heavy Commercial vehicles.

- 9. Total number of locations where business activity is undertaken by the Company:
  - a. International Location: Nil
  - b. National Locations: The Company has 5 manufacturing locations across India:
    - i. Chennai: Plot No. 3, (SP) III Main Road, Ambattur Industrial Estate, Chennai 600058.
    - ii. Jharkhand: Large Sector, Adityapur Industrial Area, Gamharia, Seraikella-Kharsawan District, Jharkhand 832108.
    - iii. Mahindra World City: Unit 1 & Unit 2 at: Plot No. AA8, Central Avenue, Auto Ancillary SEZ, Mahindra World City, Natham Sub-Post, Chengalpet, Kancheepuram District 603002
    - iv. Pantnagar: Plot No.11, Sector 4, SIDCUL, IIE Pantnagar, Udham Singh Nagar, Uttarakhand 263 153
    - v. Lucknow: KH 159-162, 164 Village Dhakauli Nawabganj, Barabanki Dewa Road, Somaiya Nagar, Barabanki, Lucknow, Uttar Pradesh 225 123

The Company also has WABCO Technology Centre of India and Global Business Centre situated at Porur, Chennai.

10. Markets served by the Company (Local / State / National / International): WABCO India Limited caters to the needs of Indian, American and European vehicle OEMs. The focus of the business is in Medium and Heavy Commercial Vehicle Markets.

## Section B: Financial details of the Company

(Rs. in lakhs)

No.	Particulars	Details
1	Paid up Capital	948.38
2	Total Turnover	2,29,672.23
3	Total profit after taxes	21,347.48
4	Total spending on Corporate Social Responsibility (CSR) as percentage of profit after tax	Rs. 11.28 lakhs; (0.06% of the average net profits of the immediately preceding financial years)
5	List of activities in which expenditure in 4 above has been incurred:	Please refer Annexure 2 of the Directors' Report

#### Section C: Other Details 1. Does the Company have any Subsidiary Company / No Companies? 2. Does the Subsidiary Company / Companies participate N.A. in the BR Initiatives of the Parent Company? If yes, then indicate the number of such subsidiary company(s) 3. Do any other entity / entities (e.g. suppliers, distributors The Company encourages its suppliers, dealers and other etc.,) that the Company does business with, participate stakeholders to support various initiatives taken by the Company in the BR initiatives of the Company? If yes, towards business responsibility. Suppliers are critical to then indicate the percentage of such entity / entities? operations and supply chain sustainability. Suppliers and vendors [Less than 30%, 30-60%, More than 60%] engaged through various meets to raise awareness on health and safety, environmental and social issues. Section D: BR Information Director Identification Number : 02696192 1. Details of Director / Official responsible for implementation of the BR Name : P Kaniappan Designation : Managing Director Details of BR Head DIN Number (if applicable): 02696192 1 2 Name : Mr. P. Kaniappan Designation : Managing Director Telephone Number : (044)-4224-2000 5 Email ID : info.india@wabco-auto.com

2. Principle-wise (as per NVGs) BR Policy / policies (Reply in Y/N):

The National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVGs) released by the Ministry of Corporate Affairs has adopted nine areas of Business Responsibility. These are briefly are as under:

- P1 Businesses should conduct and govern themselves with Ethics, Transparency and Accountability
- P2 Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle
- P3 Businesses should promote the wellbeing of all employees
- P4 Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalized
- P5 Businesses should respect and promote human rights
- P6 Businesses should respect, protect and make efforts to restore the environment
- P7 Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner
- P8 Businesses should support inclusive growth and equitable development
- P9 Businesses should engage with and provide value to their customers and consumers in a responsible manner

S. No.	Question	Business Ethics	Product Responsibility	Well being of employees	Stakeholder Engagement	Human Rights	Environment	Public Policy	CSR	Customer relations		
		P1	P2	P3	P4	P5	P6	P7	P8	P9		
1	Do you have a policy / policies for	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ		
2	Has the policy being formulated in consultation with the relevant stakeholders?		The policy(s) has been framed keeping in mind the interests of the stakeholders at large.									
3	Does the policy conform to any national / international standards? If yes, specify?	All policies conform to national / international standards wherever applicable.										
4	Has the policy being approved by the Board? If yes, has it been signed by MD / Owner / CEO / appropriate Board Director?	Y	Υ	Y	Y	Y	Y	Υ	Y	Y		

S. No.	Question	Business Ethics	Product Responsibility	Well being of employees	Stakeholder Engagement	Human Rights	Environment	Public Policy	CSR	Customer relations	
		P1	P2	P3	P4	P5	P6	P7	P8	P9	
5	Does the company have a specified committee of the Board / Director / official to oversee the implementation of the policy?	Υ	Υ	Y	Y	Y	Y	Υ	Υ	Y	
6	Indicate the link for the policy to be viewed online?	http://w	/ww.wabc	o-auto.cc	m/investo	r-relation	s/wabco-	india-inve	stor-relat	ions/	
7	Has the policy been formally communicated to all relevant internal and external stakeholders?	The policy(s) have been disseminated on the website of the Company.									
8	Does the company have in-house structure to implement the policy / policies?	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	
9	Does the Company have a grievance redressal mechanism related to the policy / policies to address stakeholders' grievances related to the policy / policies?	The Whistleblower mechanism provides a platform to report any concerns/ grievances pertaining to any potential or actual violation of the Company's code of conduct. Further individual policies by and large prescribe grievance redressal mechanisms for the concerned stakeholders.									
10	Has the Company carried out independent audit / evaluation of the working of this policy by an internal or external agency?	time. Th	ne Quality ernal aud	Safety, Fits as par	n reviews lealth and t of certifi esponsibil	Environnication pro	nental pol ocess and	licies are :	subject to ous asses	internal	

2a If answer to Sr. No 1 against any of the Principle is 'No', please explain why: (Tick up to 2 options): Not Applicable

	, , , , , , , , , , , , , , , , , , ,		,		<del></del>		-			
S. No.	Question	Business Ethics	Product Responsibility	Well being of employee	Stakeholder Engagement	Human Rights	Environment	Public Policy	CSR	Customer relations
		P1	P2	P3	P4	P5	P6	P7	P8	P9
1	The Company has not understood the principle									
2	The Company is not at a stage whereit finds itself in a position to formulateand implement the policies on specified principles									
3	The Company does not have financialor manpower resources available forthe task					- N.A				
4	It is planned to be done within next 6 Months									
5	It is planned to be done within thenext 1 year									
6	Any other reason (please specify)									

### 3. Governance related to BR:

a. Indicate the frequency with which the Board of Directors, Committee of the Board or CEO to assess the BR performance of the Company. Within 3 months, 3-6 months, Annually, More than 1 year -

There is no defined frequency. Assessment is an ongoing exercise and is an inherent part of corporate functions. The Managing Director and the Leadership team reviews the Business Responsibility performance through their monthly review meetings.

b. Does the Company publish a BR or a Sustainability Report? What is the hyperlink for viewing this report? How frequently it is published?

The Business Responsibility Report is published annually in the Annual Report to the shareholders. This is the first BR Report of the Company and is published as part of the Annual Report for the financial year 2016-17. The same can be viewed at: http://www.wabco-auto.com/investor-relations/wabco-india-investor-relations/

# Section E: Principle-wise performance

Principle 1: Business should conduct and govern themselves with Ethics, Transparency and Accountability.

 Does the policy relating to ethics, bribery and corruption cover only the company? Does it extend to the Group / Joint Ventures / Suppliers / Contractors / NGOs / Others?

The Company's value system aligned with the WABCO group's value system attributes paramount importance and commitment to ethical and lawful business conduct and is fundamental to its operations. The Company has a powerful reputation for excellence of its products and services which is built on a strong foundation. In this increasingly complex, competitive and dynamic world, protecting this reputation is a key pillar to maintain the confidence and trust of the Company's diverse stakeholders.

WABCO Group's ethics policy extends to the Company, its employees, representatives and other stakeholders. Integrity, Respect towards all stakeholders and passion for innovation are core values central to the Code of Conduct which fosters an environment of trust which is utmost crucial for a company whose reputation is built on technology that saves lives, trust is the most important asset of all.

The Code of conduct and the ethics policy enables the Directors and the Senior Management personnel to strive to perform their duties with highest standards of integrity, accountability, confidentiality and independence. An annual declaration towards affirmation to the code of conduct is part of the annual report. The company's Code of Conduct, policy on prevention of sexual harassment, WABCO group ethics policy, whistle blower policy, code of conduct for prevention of insider trading, policy for fair disclosure of material events etc., drives the Company to live up to highest ethical standards, to meet its obligations to the law, commitments to customers and responsibilities to society and the shareholders.

The Company is committed towards highly ethical practices in dealing with all its stakeholders with strong internal control systems especially while dealing with suppliers who are awarded business purely on merits. Robust system for financial controls and processes operating in the company ensures transparency, accuracy and timeliness in financial reporting.

2. How many stakeholder complaints have been received in the past financial year and what percentage was satisfactorily resolved by the management? If so, provide details thereof, in about 50 words or so.

During the year there was one referral under the whistle blower policy of the Company which was duly investigated and closed.

# Principle 2: Businesses should provide goods and services that are safe and contribute to sustainability

The Company's vision & mission are aligned to that of WABCO group. The WABCO group vision is to make a difference by saving lives and protecting the environment and the mission is to thrive by offering our customers outstanding products and services that improve vehicle safety and efficiency. The Company manufactures and markets conventional braking products, advanced braking systems, and other related air assisted products and systems which contribute to increase in road safety, reduction in environment pollution and savings in energy consumption in Medium & Heavy Commercial vehicles

- 1. List up to 3 of your products or services whose design has incorporated social or environmental concerns, risks and / or opportunities.
  - a. Antilock Braking System (ABS)
  - b. Electronically Controlled Air Suspension
  - c. Automated manual transmission
- 2. For each such product, provide the following details in respect of resource use (energy, water, raw material etc.) per unit of product (optional):

These products have resulted in substantial increase in road safety, reduction in environmental pollution and energy savings

Does the company have procedures in place for sustainable sourcing (including transportation)? If yes, what percentage of your inputs was sourced sustainably? Also, provide details thereof, in about 50 words or so.

The Company's Total Productive Maintenance practices and lean manufacturing concept helps in achieving operational efficiencies resulting in energy conservation and sustainable operations and further improving them year on year. The integrated supply chain operations ensure sustainable and best use of available resources. The Company demands high standards of safety, health and environmental practices from the suppliers. The Company also takes initiatives to train and educate its suppliers / vendors through vendor meets on various aspects related to sustainability and works closely with them towards continous improvement.

4. Has the company taken any steps to procure goods and services from local & small producers, including communities surrounding their place of work? If yes, what steps have been taken to improve their capacity and capability of local and small vendors?

The Company ensures localization and outsourcing by each plant and selecting suppliers who are competitive as well as close to its plants. Localized vendors are preferred if they meet the quality specifications. Specific initiatives are in place to impart training to suppliers on quality. The Company demands high standards of safety, health and environmental practices from the suppliers. They must ensure excellence in the design, manufacturing, distribution, recycling and disposal of the products they create in full compliance with applicable legislations.

5. Does the company have a mechanism to recycle products and waste? If yes what is the percentage of recycling of products and waste (separately as <5%, 5-10%, >10%). Also, provide details thereof, in about 50 words or so.

The company's business units are committed to promoting sustainable consumption, including recycling resources. The company has sustainable processes in place to recycle the products and waste, post completion of the manufacturing life cycle. At all the Company locations, wastes are segregated based on their characteristics, collected, stored or disposed of appropriately as per legal requirements underwith applicable.

# Principle 3: Businesses should promote the wellbeing of all Employees

The Company recognizes without a doubt that helping employees achieve their full potential is fundamental to the company's continued success. The Company is committed to providing equal i.e. merit based opportunities both at the time of recruitment and during the course of employment irrespective of caste, creed, gender, race, religion, disability etc. At workplace, the company is committed to provide safe environment and hygienic conditions. Training during induction and periodic training on usage of protective equipment, identifying and eliminating unsafe working conditions are top priority.

Prevention of accidents is at the heart of what the company does in the commercial vehicle industry. That is also why "working safely" is a condition of employment. The company leads by example and nurtures a culture of mutual responsibility towards health and safety among colleagues, customers and business partners. The Company has a policy for health and safety and expects its suppliers to adhere to in the same rigor.

The Company continuously focuses and ensures skill development of employees through its structured training and competency development programs. The company provides subsidized food to its employees, medical insurance coverage including dependents, and has in-house medical centers with qualified medical practitioners. The company conducts various programs concerning well-being of employees and strives to employ and empower women employees and fosters a conducive environment through its policy for prevention of sexual harassment and related grievance redressal mechanisms.

1.	Total number of employees on rolls	1573 as on 31st March 2017
2.	Total number of employees hired on temporary / contractual / casual basis	2734 as on 31st March 2017
3.	No. of permanent women employees	96 as on 31st March 2017
4.	No. of permanent employees with disabilities	1
5.	Employee association that is recognized by management	There are recognised trade unions affiliated to various trade union bodies with which the Company's relationships are cordial
6.	Percentage of permanent employees who are members of this recognized employee association	Almost 100% of permanent employees in the workers grade are members of recognized employee associations.

7. Number of complaints relating to child labour, forced labour, involuntary labour, sexual harassment in the last financial year and pending, as on the end of the financial year:

No	Category	No. of Complaints filed during the financial year	No. of Complaints pending during the financial year
1.	Child labour / forced labour / involuntary labour	Nil	Nil
2.	Sexual Harassment	Nil	Nil
3.	Discriminatory employment	Nil	Nil

8. Percentage of the under mentioned employees were given safety & skill up-gradation training in the last year

100% of the employees were given safety training last year. Please refer below the percentage of skill up-gradation training in the last year:

a. Permanent Employees : 100%
b. Permanent Women Employees : 100%
c. Casual / Temporary / Contractual Employees : 100%
d. Employees with Disabilities : 100%

# Principle 4: Businesses should respect the interests of, and be responsive towards all Stakeholders, especially those who are disadvantaged, vulnerable and marginalized.

# 1. Has the company mapped its internal and external stakeholders?

Yes. The Company has mapped its internal and external stakeholders in a structured way and carries out engagements with investors, employees, customers, suppliers, the government, regulatory authorities, trade unions and local community and follows a system of timely feedback and response from them.

### 2. Out of the above, has the company identified the disadvantaged, vulnerable & marginalized stakeholders?

Yes. The Company has identified marginalized and disadvantaged groups in and around the plant locations by engaging with the local communities. The company's CSR policy drives initiatives towards the benefit of such marginalized, vulnerable and disadvantaged stakeholders.

3. Are there any special initiatives taken by the Company to engage with the disadvantaged, vulnerable and marginalized stakeholders. If so, provide details thereof, in about 50 words or so.

The Company has always engaged itself through special initiatives with the disadvantaged, vulnerable and marginalized stakeholders especially those situated in and around the plant locations driven by its CSR policy. These initiatives are directed towards skill development, infrastructure, promoting safety and education. The Company continuously strives to achieve total inclusiveness by engaging with all stakeholders and encouraging people from all sections of the community irrespective of caste, creed or religion to benefit from its CSR initiatives.

# Principle 5: Businesses should respect and promote human rights

 Does the policy of the company on human rights cover only the company or extend to the Group / Joint Ventures / Suppliers / Contractors / NGOs / Others?

The Company does not have a separate Human Rights Policy. However, these principles are imbibed in the WABCO group's Code of Conduct and the Ethics policy which is applicable to all the employees thereby ensuring adherence and upholding of high level of standards contained therein.

2. How many stakeholder complaints have been received in the past financial year and what percent was satisfactorily resolved by the management?

The Company has not received any stakeholder complaints during Financial Year 2016-17 under this principle.

# Principle 6: Businesses should respect, promote and make efforts to restore the environment

 Does the policy related to Principle 6 cover only the company or extends to the Group / Joint Ventures Suppliers / Contractors / NGOs / others?

WABCO India Limited has an environmental policy that applies to the Company only.

2. Does the company have strategies / initiatives to address global environmental issues such as climate change, global warming, etc?

Yes, The Company's environmental policy focuses using only permitted materials, conservation of energy and reduction of waste. To support this commitment, all of WABCO's manufacturing plants are certified according to the latest version of ISO 14001 for the environment management systems and OHSAS 18001. The Company demands high standards for safety, health and environmental practices from the suppliers. They must ensure excellence in the design, manufacturing, distribution, recycling and disposal of the products they create in full compliance with applicable legislations.

The Company also recognizes the significance of a greener belt, and a number of saplings are planted in the plant locations to reduce carbon foot print. The Company also continuously explores opportunities to use bio fuels, bio liquids, increased usage of solar power etc. which contributes in its endeavor to reduce carbon footprint.

3. Does the company identify and assess potential environmental risks?

Yes, the Company has a mechanism to identify and assess potential environmental risks and the mitigation plan thereon in its plants and projects. This is a continuous process.

4. Does the company have any project related to Clean Development Mechanism?

The Company periodically files returns to Pollution control board as per legal requirement. All the manufacturing locations of the Company are ISO 14001 and OHSAS 18001 certified.

5. Has the company undertaken any other initiatives on - clean technology, energy efficiency, renewable energy, etc.?

Innovative technologies are used to reduce the impact on the environment. In the entire chain of manufacturing, the emphasis is on preserving natural resources. Processes are designed to minimize use of raw materials, conserve water and energy. Power consumption is tracked and reviewed periodically. Replacement of old pumps, optimization of energy consumption, elimination of redundant processes and machines resulted in significant energy savings. Details on energy saving measures are given in the Annexure I to the Directors' Report.

6. Are the Emissions / Wastes generated by the company within the permissible limits given by CPCB / SPCB for the financial year being reported?

Yes, the emissions / waste generated by the Company are within the permissible limits given by State Pollution Control Board. All statutory requirements are tracked periodically.

7. Number of show cause / legal notices received from CPCB / SPCB which are pending (i.e. not resolved to satisfaction) as on end of Financial Year.

Nil

# Principle 7: Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner

1. Is your company a member of any trade and chamber or association?

Yes

- i) Confederation of Indian Industry
- ii) Automotive Component Manufacturers' Association of India
- iii) Madras Chamber of Commerce and Industry
- iv) Madras Management Association

- v) Indian Management Association
- vi) Associated chambers of commerce and industry of India
- vii) American Chamber of Commerce
- viii) Indo-German Chamber of Commerce
- ix) Indo-AmericanChamber of Commerce
- x) Quality circle forum of India
- xi) National Institute of quality & reliability

### 2. Have you advocated / lobbied through above associations for the advancement or improvement of public good?

The Company is not actively involved in lobbying. However as a responsible corporate citizen and as part of the industry, the Company makes recommendations, representations, views and opinions before regulators and associations broadly on promoting growth and technological progress, energy conservation, sustainability, road safety etc.

### Principle 8: Businesses should support inclusive growth and equitable development

Does the company have specified programmes / initiatives / projects in pursuit of the policy related to Principle 8? If yes details
thereof.

As a responsible corporate citizen, the Company engages in social responsibility and community development activities. This year the activities were conducted through internal engagement of employees and resources, driving activities which would help the needy sections of the society as per the Company's CSR policy with specific focus towards areas surrounding the company's plant locations. The activities during the year were largely directed towards, skill development, promoting education, preventive healthcare, making available safe drinking water, environment protection, sanitation, safety education etc. Details are given in Annexure - 2 to the Directors' Report for the year 2016-17 and in the Management discussion and analysis report

2. Are the programs / projects undertaken through in-house team / own foundation / external NGO / government structures / any other organization?

The Company's Social Responsibility Projects are implemented through the internal team. However the Company has incorporated a non-profit trust which will in future carry the CSR activities on behalf of the Company.

3. Have you done any impact assessment of your initiative?

The Company believes that every activity should result in some impact which can be measured through parameters specific to the activity. These assessments are presently done internally on a periodic basis.

4. What is your company's direct contribution to community development projects and the details of the projects undertaken?

The Company spent an amount of INR 11.28 lakhs on community development projects during the year 2016-17. Details of the projects undertaken are given in annual report on CSR activities enclosed as annexure - 2 to the Directors' Report.

5. Have you taken steps to ensure that this community development initiative is successfully adopted by the community?

The Company ensures that its presence is established right from the commencement of the initiatives. It collaborates with the communities' right from need identification to project implementation phase and participates physically and financially.

### Principle 9: Businesses should engage with and provide value to their customers and consumers in a responsible manner

1. What percentage of customer complaints / consumer cases are pending as on the end of financial year?

During the financial year ended March 31, 2017, no new cases were filed against the Company. No customer complaints were pending unresolved as on March 31, 2017.

2. Does the company display product information on the product label, over and above what is mandated as per local laws?

Yes, The Company displays product information as required by the customers. This is approved by them during the development process. Apart from the mandated declarations, additional declarations are furnished on the products / labels relating to the products and their usage.

 Is there any case filed by any stakeholder against the company regarding unfair trade practices, irresponsible advertising and / or anti-competitive behaviour during the last five years and pending as on end of financial year? If so, provide details thereof, in about 50 words or so.

There have been no cases relating to unfair trade practices, irresponsible advertising and / or anti-competitive behaviour during the last five years and pending as on end of financial year.

4. Did your company carry out any consumer survey / consumer satisfaction trends?

The journey of customer satisfaction as a concept has matured into customer delight and has become deeply imbibed in the Company's processes which in itself drives continuous feedback and improvement in all its activities.

Chennai 30<sup>th</sup> May, 2017. M LAKSHMINARAYAN Chairman

# **Report on corporate Governance**

# 1. Company's philosophy on code of governance

The Company believes in transparency, professionalism and accountability, which are the basic principles of Corporate Governance. The Company would constantly endeavor to improve on these aspects.

#### 2. Board of directors

# 2.1 Composition and category of directors:

As of 31<sup>st</sup> March 2017, the total strength of the Board of Directors (the board) was eight directors. All the directors except the Managing Director are Non-Executive Directors. Out of the seven Non-Executive Directors, three Directors viz., Messrs. M Lakshminarayan (Chairman), Narayan K Seshadri and Dr. Lakshmi Venu are independent directors. Chairman is not related to any promoter of the Company as defined under Regulation 17(1)(b) of the Securities and Exchange

Board of India (Listing Obligations and Disclosure Requirement) Regulations, 2015 (Listing Regulation). The number of Independent Directors is more than one third of Board's total strength. Thus, the Company meets with the requirements of composition of the board as per Listing Regulation.

# 2.2 Board Meetings:

The Company, in consultation with the Directors, prepares and circulates a tentative annual calendar for the meetings of the committees / board in order to assist the Directors for planning their schedules to participate in the meetings. During the year 2016-17, the Board met 5 times on 4<sup>th</sup> April 2016, 19<sup>th</sup> May 2016, 28<sup>th</sup> July 2016, 8<sup>th</sup> November 2016 and 31<sup>st</sup> January 2017 and the gap between two meetings did not exceed 120 days.

# 2.3 Attendance and other directorships:

The details of attendance of the Directors at the board meetings, during the year, and at the last Annual General Meeting held on 29<sup>th</sup> July 2016 and also the number of other directorships and committee memberships chairmanships as on 31<sup>st</sup> March 2017 are as follows:

Name of the director	Category	Attendance particulars		Number of directorships* and committee member! / chairmanships**		
Messrs		Board meeting	Last AGM	Other directorships	Committee memberships	Committee chairmanships
M Lakshminarayan	C-I	5	Yes	8	4	2
P Kaniappan	MD-NI	5	Yes	1	1	_
Narayan K Seshadri <sup>\$</sup>	NE-I	5	Yes	18	5	3
Dr. Lakshmi Venu <sup>\$</sup>	NE-I	4	Yes	6	1	_
Jorge Solis \$	NE-NI	3	Yes	1	-	_
Lisa Brown \$	NE-NI	5	Yes	37	1	1
Sean Deason	NE-NI	5	Yes	1	1	_
Shivaram Narayanaswami	NE-NI	4	Yes	_	_	_

includes private companies.

! Memberships and chairmanship of Audit Committee and Stakeholders relationship committee

C-I : Chairman Independent

MD-NI : Managing Director - Non-Independent Director

NE-I : Non-Executive - Independent Director

NE-NI : Non-Executive - Non-Independent Director

None of the Directors is a member in more than 10 board level committees or Chairman of more than 5 such committees of listed companies, as specified under Regulation 26 of the Listing Regulation.

<sup>\*\*</sup> includes committees where the director is also chairman.

<sup>\$</sup> includes directorship in foreign companies.

2.4 Access to information and updation to directors:

The board reviews all information provided periodically for discussion and consideration at its meetings in terms of the Listing Regulation. Functional heads are present whenever necessary and apprise all the directors about the developments. They also make presentations to the board and audit committee of directors. Apart from this, the observations of audit carried out by the internal auditors and the compliance report on payment of statutory liabilities submitted by a firm of Chartered Accountants are placed at the audit committee of the directors. The board also reviews the declarations made by the Managing Director and Company Secretary of the Company regarding compliance of all applicable laws on quarterly basis.

2.5 Code of Business Conduct and Ethics for board and senior management personnel

The Company has in place the Code of Business Conduct and Ethics for Board and Senior Management personnel (the Code) approved by the board. The Code has been communicated to Directors and the members of the senior management. The Code has also been displayed on the Company's website <a href="https://www.wabcoindia.com">www.wabcoindia.com</a>. All the board members and senior management personnel have affirmed compliance with the Code for the year ended 31st March 2017. The annual report contains a declaration to this effect signed by the Managing Director and Company Secretary of the Company as compliance officer for the Code.

2.6 Appointment of directors:

In terms of Regulation 36(3) of the Listing Regulation, a brief resume of directors, proposed to be appointed / re-appointed, nature of their expertise in specific functional areas, their other directorships and committee memberships, their shareholdings and their relationships with other directors are provided in the notice convening the ensuing annual general meeting of the Company.

# 3. Audit Committee

The primary objective of the Audit Committee is to monitor and provide effective supervision of the management's financial reporting process with a view to ensure accurate, timely and proper disclosures and transparency, integrity and quality of financial reporting.

3.1 Brief description of terms of reference:

The Audit Committee of the Company is entrusted with the following responsibilities to supervise the Company's internal control and financial reporting process:

1) To recommend for appointment, remuneration and terms of appointment of auditors of the Company;

- To approve payment to statutory auditors for any other services rendered by the statutory auditors;
- To review and monitor the auditor's independence and performance, and effectiveness of audit process;
- To examine the financial statement and the auditors' report thereon;
- To approve transactions of the company with related parties and modifications thereof;
- 6) To scrutinise intercorporate loans and investments;
- To undertake valuation of undertakings or assets of the Company, wherever it is necessary;
- To evaluate internal financial controls and risk management systems;
- To monitor the end use of funds raised through public offers and related matters.
- 10) To call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board and may discuss any related issues with the internal and statutory auditors and the management of the company.
- 11) To investigate any activity within its terms of reference of the Companies Act, 2013 or referred to it by the Board and for its purpose, shall have full access to information contained in the records of the Company and external professional, legal or other advice, if necessary;
- 12) To seek information from any employee;
- 13) To secure attendance of outsiders with relevant expertise, if it considers necessary;
- 14) To oversee the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible:
- 15) To review, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
  - a) matters required to be included in the Director's Responsibility Statement to be included in the Directors' report in terms of Clause (c) of sub-section
     3 of Section 134 of the Companies Act, 2013;
  - b) changes, if any, in accounting policies and practices and reasons for the same;

- major accounting entries involving estimates based on the exercise of judgment by management;
- d) significant adjustments made in the financial statements arising out of audit findings;
- e) compliance with listing and other legal requirements relating to financial statements;
- f) disclosure of any related party transactions; and
- g) qualifications in the draft audit report.
- To review, with the management, the quarterly financial statements before submission to the board for approval;
- 17) To review, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
- To review, with the management, performance of internal auditors, adequacy of the internal control systems;
- 19) To review the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- To discuss with internal auditors any significant findings and follow up there on;
- 21) To review the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- 22) To discuss with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern:
- 23) To look into the reasons for substantial defaults in the payment to the shareholders (in case of nonpayment of declared dividends) and creditors;
- 24) To review the functioning of the Whistle Blower mechanism;
- 25) To approve appointment of CFO (i.e., the Whole-time Finance Director or any other person heading the

finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;

Carrying out any other function as is mentioned in the terms of reference of the Audit Committee from time to time. The auditors of the Company and the key managerial personnel shall have a right to be heard in the meetings of the Audit Committee when it considers the auditor's report but shall not have the right to vote.

3.2 Composition, name of members and the chairman of the Audit Committee:

As of date, the Audit Committee consists of the following directors:

Name of the directors - Messrs	Status
Narayan K Seshadri	Non-executive, Independent director
Sean Deason	Non-executive, Non-Independent director
M Lakshminarayan (from 04.04.2016)	Non-executive, Independent director

Mr Narayan K Seshadri, Independent Director, is the Chairman of the Audit Committee. Mr. M Lakshminarayan was appointed as a member of the Audit Committee with effect from 4<sup>th</sup> April 2016. Mr. M C Gokul, Company Secretary of the Company acts as the Secretary of the Audit Committee. Chairman of the Audit Committee was present at the annual general meeting held on 29<sup>th</sup> July 2016. The composition of the committee is in accordance with the requirements of Regulation 18 of the Listing Regulation and Section 177 of the Companies Act, 2013. The particulars of meetings

and attendance by the members of the committee during

the year under review are given in the table below:

Date of the	Members present
meeting	Messrs
19 <sup>th</sup> May 2016	Narayan K Seshadri, Sean Deason and M Lakshminarayan
	and W Editorininarayan
28 <sup>th</sup> July 2016	Narayan K Seshadri, Sean Deason
	and M Lakshminarayan
8 <sup>th</sup> November 2016	Narayan K Seshadri, Sean Deason
	and M Lakshminarayan
31 <sup>st</sup> January 2017	Narayan K Seshadri, Sean Deason
	and M Lakshminarayan

### 4. Disclosures

- 4.1 The materially significant related party transactions entered into during the year as disclosed elsewhere in the report did not have potential conflict with the interests of Company at large.
- 4.2 There were no instances of non-compliances by the Company, penalties and strictures imposed on the Company by the Stock Exchanges or SEBI or any other statutory authorities on any matter related to the capital markets during the last three years.
- 4.3 The Company has a Whistle Blower Policy and no personnel is denied the access to the audit committee.
- 4.4 Disclosure by senior management personnel

The senior management personnel have made disclosure to the board relating to all material, financial and other transactions stating that they did not have personal interest that could result in a conflict with the interest of the company at large.

- 4.5 The Managing Director (CEO) and Chief Financial Officer (CFO) of the Company have certified to the board on financial and other matters in accordance with the Regulation 17(8) of the Listing Regulation pertaining to CEO/CFO certification for the financial year ended 31<sup>st</sup> March 2017.
- 4.6 Compliance with mandatory / non-mandatory requirements: The Company has complied with all applicable mandatory requirements in terms of Listing Regulation. The non-mandatory requirements have been adopted to the extent and in the manner as stated under the appropriate headings detailed elsewhere in this report.

# 5. Nomination and Remuneration Committee

Composition, name of members and the chairman of the Nomination and Remuneration Committee in terms of Section 178 of the Companies Act, 2013:

Name of the directors - Messrs	Status
Narayan K Seshadri	Non-executive, Independent director
M Lakshminarayan	Non-executive, Independent director
Jorge Solis	Non-executive, Independent director
Lisa Brown	Non-executive, Non-Independent director

Mr Narayan K Seshadri, Independent Director, is the Chairman of the Nomination and Remuneration Committee. Mr M C Gokul Company Secretary of the Company acts as the Secretary of the Nomination and Remuneration Committee. The particulars

of meetings and attendance by the members of the committee during the year under review are given in the table below:

Date of the meeting	Members present Messrs
19 <sup>th</sup> May 2016	Narayan. K Seshadri,
	M. Lakshminarayan, Lisa Brown
28 <sup>th</sup> July 2016	Narayan K Seshadri, M. Lakshminarayan,
	Lisa Brown and Jorge Solis

5.1 Nomination and Remuneration Policy

As required under Section 178(3) of the Companies Act, 2013 and the Company's Nomination and Remuneration Policy is hosted in the website: http://www.wabco-auto.com/investor-relations/wabco-india-investor-relations.

5.2 Remuneration to Non-Executive Directors

Remuneration by way of sitting fee for attending the meeting of Board and committees and commission on profit not exceeding the limit specified in the Companies Act, 2013 is paid to independent directors of the Company. No remuneration including sitting fee and commission on profit is paid to non-executive and non-independent directors of the Company.

5.3 Particulars of remuneration paid to the Managing Director during the financial year 2016-17: (Rs. in lakhs)

Name of the		Contri	bution	Perquisites	Perfor-	
director	Salary	to PF	and	&	mance	Total
Mr		other	funds	Allowances	Bonus	
P Kaniappan	105.61	7.9	92	4.42	74.35	192.30

### Note:

- (i) Benefit arising out of participation in M/s WABCO Holdings Inc., RSU / PSU schemes is not included
- (ii) Performance bonus includes the amount of Long term incentive paid once in three years.

Presently, the Company does not have a scheme for grant of any stock option either to the executive directors or employees.

5.4 Particulars of sitting fees and commission paid / payable to non-executive directors / non-executive independent directors and directors during the financial year 2016-17.

Total	5,80,000	28,65,753	34,45,753
Dr. Lakshmi Venu*	100,000	8,65,753	9,65,753
Narayan K Seshadri	220,000	10,00,000	12,20,000
M Lakshminarayan	260,000	10,00,000	12,60,000
directors - Messrs	(Rs.)	(Rs.)@	(Rs.)
Name of the	Sitting foo	Commission	Total

- @ will be paid after adoption of accounts at the ensuing annual general meeting
- \* Appointed as Independent Director w.e.f 19th May 2016

As approved by the shareholders by passing special resolution at the Annual General Meeting held on 22<sup>nd</sup> July 2014, non-executive independent directors are being paid commission not exceeding 1% of the net profits of the Company. Other non-executive directors, Messrs, Lisa Brown, Jorge Solis, Sean Deason and Shivram Narayanaswami have waived the sitting fees payable to them.

Mr M Lakshminarayan holds 50 shares and all other directors do not hold any share in the Company. There are no other material pecuniary relationships or transactions of the non-executive directors' vis-à-vis of the Company. None of the directors are related to each other.

# 6. Stakeholders Relationship Committee:

6.1. Composition, name of members and the chairman of the Stakeholders Relationship Committee in terms of Section 178 of the Companies Act. 2013:

Name of the directors - Messrs	Status
Lisa Brown	Non-Executive, Non-Independent Director
P Kaniappan	Executive-Non- Independent Director

Ms. Lisa Brown, is the Chairperson of the Stakeholders Relationship Committee. As required by Securities and Exchange Board of India (SEBI), Mr. M C Gokul has been appointed as Compliance Officer. For any clarifications / complaints, the shareholders may contact Mr. M C Gokul, Company Secretary of the Company at gokul.mc@wabco-auto.com. The particulars of meetings and attendance bythe members of the committee during the year under review are given in the table below:

Date of the meeting	Members present Messrs
19 <sup>th</sup> May, 2016	P Kaniappan, Lisa Brown
28 <sup>th</sup> July, 2016	P Kaniappan, Lisa Brown
8 <sup>th</sup> November, 2016	P Kaniappan, Lisa Brown

The committee oversees and reviews all matters connected with share transfers, issue of duplicate share certificates and other issues pertaining to shares. The committee also looks into the redressal of investors' grievances pertaining to transfer of shares, non-receipt of balance sheet, non-receipt of declared dividends, etc. The Company, as a matter of policy, disposes investor services complaints

within a span of seven days. Complaints received and redressed during the year 2016-17:

No. of complaints received during the year	2
No. of complaints resolved during the year	2
No. of complaints pending unresolved as on 31.3.2017	_

6.2. All the complaints were resolved and as on 31<sup>st</sup> March 2017, no complaint was pending. All requests for dematerialization of shares were carried out within the stipulated time period.

### 7. Secretarial Audit

A qualified practicing company secretary has carried out secretarial audit on a quarterly basis to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital and placed the report for perusal of the Board. The secretarial audit report confirms that the total issued and listed capital is in agreement with the total number of shares in physical form and the total number of shares in dematerialized form held with NSDL and CDSL.

Corporate Social Responsibility Committee (CSR Committee)
 Composition, name of members and the chairman of the Corporate Social Responsibility Committee in terms of Section 135 of the Companies Act, 2013:

Name of the directors - Messrs	Status
P Kaniappan	Executive, Non-Independent director
Lisa Brown	Non-executive, Non-Independent director
M Lakshminarayan	Non-Executive, Independent director
Dr. Lakshmi Venu (from 8.11.2016)	Non-executive, Independent director

Mr P Kaniappan, Managing Director, is the Chairman of the CSR Committee. Mr M C Gokul Company Secretary of the Company acts as the Secretary of the CSR Committee. The particulars of meetings and attendance by the members of the committee during the year under review are given in the table below:

Date of the meeting	Members present Messrs		
19 <sup>th</sup> May 2016	M Lakshminarayan, P Kaniappan and Lisa Brown		
8 <sup>th</sup> November 2016	M Lakshminarayan, P Kaniappan, Dr. Lakshmi Venu and Lisa Brown		

Details of CSR report and activities carried out by the Company as required under Section 135 of the Companies Act, 2013 are given in annexure to the Directors' Report.

# 9. General body meeting:

9.1 Location and time where the Annual General Meetings were held during the last three years.

Year	Location	Date	Time
2013-14	The Music Academy, New No. 168, (Old No. 306),	22.07.2014	10.45 A.M.
2014-15	T.T.K. Road, Chennai 600 014	30.07.2015	10.45 A.M.
2015-16	The NaradaGana Sabha, (Sathguru Gnananandha Hall), No. 314, T.T.K. Road, Alwarpet, Chennai 600 018	29.07.2016	10.00 A.M.

- 9.2 Special resolutions passed in the previous three annual general meetings:
  - A. Approval of Shareholders by way of Special Resolution was obtained at the Annual General Meeting held on 22.7.2014 pursuant to Section 197 of the Companies Act, 2013 for payment of commission to Non-executive and Independent Directors of the Company for a sum not exceeding 1% of the net profit of the Company computed in accordance with Section 198 of the Act, for a period of five years viz., from 1st April 2014 to 31st March 2019.
  - B. Approval of Shareholders by way of Special Resolution was obtained at the Annual General Meeting held on 30.7.2015 pursuant to Clause 49(VII) of the erstwhile Listing Agreement for material related party transactions with M/s WABCO Europe BVBA during the financial year ended 31<sup>st</sup> March 2015 and the related party transactions proposed to be entered with M/s WABCO Europe BVBA during the financial year ending 31<sup>st</sup> March 2016.

None of the subjects placed before the shareholders in the last / ensuing Annual General Meeting required / requires approval by a postal ballot.

# 10. Unclaimed Shares

Pursuant to Regulation 39 of the Listing Regulation, equity shares aggregating to 25,590 of Rs.5/- each held by 398 equity shareholders were laying unclaimed (hereinafter referred to as "unclaimed shares"). The aforesaid unclaimed shares were dematerialized and transferred to "WABCO India Limited-Unclaimed Suspense Account" (hereinafter referred to as "Unclaimed suspense account") on behalf of the shareholders after providing three reminders and a public announcement in newspapers before transferring.

Those shareholders who do not possess original share certificate with them, are requested to contact the Share Transfer Agent, M/s Sundaram-Clayton Limited to obtain their shares either by dematerialized form or physical form as desired by the shareholder. The voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

Details of Unclaimed suspense account as on 31.3.2017

'		
Particulars	No. of	No. of
	Shareholders	Shares
No. of shares in Unclaimed Suspense Account at the beginning of the year		
as on 01.04.2016	408	26,302
No. of shareholders who approached listed entity for transfer of shares from		
suspense account during the year	10	712
No. of shareholders to whom shares were transferred from suspense account		
during the year ended 31.03.2017	10	712
Aggregate number of shareholders and the outstanding shares in the suspense		
account lying on 31.03.2017	398	25590

# Complaints received under Sexual Harassment of Women at Work Place (Prevention, Prohibition and Redressal) Act, 2013

Your company has a robust system of prevention of sexual harassment of women in the Company. No. of complaint received and the status as on 31.3.2017 is given below:

No. of Complaints at the beginning of the year	Nil
No. of Complaints received during the year	
ended 31.03.2017	Nil
No. of Complaints pending at the end of the year	Nil

# 12. Means of communication

# 12.1 Quarterly results:

The unaudited quarterly financial results of the Company were published in the English and vernacular newspapers. These are not sent individually to the shareholders.

12.2 Newspapers wherein results normally published:

The results are normally being published in any one of the English newspapers, namely "Times of India", "The Hindu", "Business Line", or "Financial Express" and the Tamil version in a Tamil daily viz., "Dinamani".

# 12.3 Website:

The Company has in place a web site addressed as www.wabcoindia.com. The unaudited results, quarterly compliance report on corporate governance and the quarterly shareholding pattern as filed with the Stock Exchanges are published in Company website. The

Company makes use of its website for publishing official news releases and presentations, if any, made to institutional investors / analysts.

# 13. General shareholder information

### 13.1 Annual general meeting:

Date and time : 18<sup>th</sup> September 2017 at 10.00 a.m.

Venue : "The Narada Gana Sabha", (Sathguru Gnananandha Hall)

No. 314, T.T.K. Road, Alwarpet, Chennai 600 014.

13.2 Financial year : 1st April to 31st March

Financial calendar 2017-18 (Tentative) : Financial reporting for

the quarter ending : Financial calendar

 $30^{th}$  June 2017 : between  $15^{th}$  July to

14th August 2017

30<sup>th</sup> September 2017 : between 15<sup>th</sup> October to

14<sup>th</sup> November 2017

31st December 2017 : between 15th January to

14<sup>th</sup> February 2018

31st March 2018 : between 5th to 30th May 2018

Annual General Meeting

(next year) : July / August 2018

13.3 Date of book closure : 16<sup>th</sup> September 2017 to (both days inclusive) 18<sup>th</sup> September 2017

### 13.4 Particulars of dividend payment

The board of directors had recommended a dividend of Rs.7/- per share for the year 2016-17, absorbing a sum of Rs. 1,327.73 lakhs (excluding dividend tax) and subject to the approval of the shareholders at the ensuing annual general meeting. This dividend will be paid on or before 28<sup>th</sup> September 2017.

# 13.5 Listing on Stock Exchanges:

Name of the stock exchange Stock code
BSE Ltd. (BSE) 533023

Phiroze Jeejeebhoy Towers, Dalal Street,

Mumbai 400 001

National Stock Exchange of India Ltd. (NSE) WABCOINDIA

Exchange Plaza, C-1, Block G, Bandra - Kurla Complex, Bandra (E),

Mumbai 400 051

# ISIN allotted by depositories

(Company ID Number)

(Note: Annual listing fees for the year 2016-17 have been duly paid to the above stock exchanges).

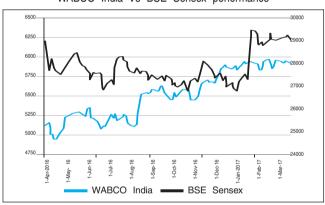
INE342J01019

13.6 Market Price Data: (Amount in Rupees)

			,	- 1 /		
	National Stock Exchange		Bombay Stock Exchange			
Month	Share	Price	Share	Share Price		
	High	Low	High	Low		
April-16	6262	5600	6259	5611		
May-16	6200	5566	6175	5550		
June-16	5870	5301	5860	5292		
July-16	6505	5527	6500	5550		
August-16	6525	6050	6510	6100		
September-16	6525	6051	6542	6066		
October-16	6318	5557	6310	5570		
November-16	5799	4836	5757	4760		
December-16	5580	4780	5511	4784		
January-17	5628	5080	5603	5100		
February-17	5840	5322	5830	5344		
March-17	6378	5222	6403	5200		

# 13.7 Performance of WABCO India shares against the Performance of BSE Sensex and NSE CNX Nifty

# WABCO India Vs BSE Sensex performance



# WABCO India Vs NSE CNX Nifty performance



Share Transfer Agents (STA) and share transfer system:

 With a view to rendering prompt and efficient service to the investors, Messrs Sundaram-Clayton Limited (SCL), which has been registered with SEBI as the Share Transfer Agent (STA) in Category II, has been

- appointed as the STA of the Company. The shareholders have also been advised about this appointment of STA to handle share registry work pertaining to both physical and electronic segments of the Company.
- b) All matters connected with the share transfer, both physical and electronic, dividends and other matters are handled by the STA located at the address mentioned elsewhere in this report.
- c) Shares lodged for transfer are within 15 days from the date of lodgment, if the documents are clear in all respects. All requests for dematerialization of securities are processed and the confirmations are given to the depositories within 15 days. Grievances received from investors and other miscellaneous correspondences on change of address, mandates etc., are processed by the STA within 7 days.
- d) Pursuant to Regulation 40(9) of the Listing Regulation, certificates, on half-yearly basis, is issued by a Company Secretary in practice for due compliance of share transfer formalities by the Company.
- e) Pursuant to SEBI (Depositories and Participants) Regulations, 1996, certificates from a Company Secretary in practice for timely dematerialization of the shares of the Company and for conducting a secretarial audit on a quarterly basis for reconciliation of the share capital of the Company is obtained.
- f) The Company, as required under Listing Regulation, has designated the following e-mail IDs, namely investorscomplaintssta@scl.co.in (share transfer agent)/ gokul.mc@wabco-auto.com (compliance officer) for the purpose of registering complaints, if any, by the investors and expeditious redressal of their grievances.
- g) The shareholders are, therefore, requested to correspond with the STA at the address mentioned elsewhere in this report for any change of names and queries pertaining to the shareholding and dividends etc.

13.8 Shareholding pattern as on 31st March 2017:

Doutioulous	No. of	% to
Particulars	shares held	total
(a) Shareholding of Promoter and Promoter Group		
(1) Indian - Bodies Corporate	-	-
(2) Foreign- Bodies Corporate	1,42,25,684	75
Total Shareholding of Promoter and promoter Group (A)	1,42,25,684	75
(b) Public Shareholding		
1. Institutions		
(a) Mutual Funds	16,83,651	8.88
(b) Banks, Financial Institutions, Insurance Companies (Central, State Government Institutions, Non-Government Institutions)	22,958	0.12
(c) Foreign Institutional Investors	98,985	0.52
(d) Any Other - Foreign Portfolio		
Investor	3,22,731	1.70
Sub Total Institutions	21,28,325	11.22

Particulars	No. of shares held	% to total
2. Non - Institutions		
a) Bodies Corporate	6,66,004	3.51
b) Individuals <2 lakh	17,80,665	9.39
c) Individuals >2 lakh	1,14,280	0.60
d) Directors& Relatives	50	_
e) Foreign National	_	_
f) NRI - Repartiable	29,628	0.16
g) NRI - Non - Repartiable	22,948	0.12
Sub Total Non - Institutions	26,13,575	13.78
Total (B)	47,41,900	25.00
Grand Total (A) +(B)	1,89,67,584	100.00

13.9 Distribution of Shareholding as on 31st March 2017:

Shareholding	No. of	%	No. of	%
(Range)	Shares		Members	
Up to 5,000	19,34,427	10.20	27,004	99.69
5,001 - 10,000	2,80,384	1.48	38	0.14
10,001 - 20,000	1,84,882	0.97	12	0.05
20,001 - 50,000	6,54,035	3.45	20	0.07
50,000 - 1,00,000	5,25,692	2.77	8	0.03
1,00,001 & above	1,53,88,164	81.13	6	0.02
Total	1,89,67,584	100.00	27,088	100.00

13.10 Dematerialization of shares and liquidity:
Out of 47,41,900 shares held by persons other than promoters, 45,39,604 of shares have been dematerialised as on 31st March 2017 accounting for 95.73%.

13.11 The Company has not issued any Global Depository Receipt / American Depository Receipt / Warrant or any convertible instrument, which is likely to have impact on the Company's equity.

13.12 Plant locations:

Factories:

 Plot No. 3 (SP), III Main Road, Ambattur Industrial Estate, Chennai 600 058.

Tel: 044 4224 2000 Fax: 044 4224 2009

II. Large Sector, Adityapur Industrial Area, Gamharia, Seraikella-Kharsawan District, Jharkhand 832 108.

Tel: 0657 661 6800 Fax: 0657 238 7997

III. Unit - 1 & Unit - 2 at: Plot No. AA8, Central Avenue, Auto Ancillary SEZ, Mahindra World City, Natham Sub-Post, Chengalpet, Kancheepuram District 603 002 Tamil Nadu

Tel.: 044 3090 1200

IV. Plot No.11, Sector 4, SIDCUL, IIIE Pantnagar, Udham Singh Nagar. Uttarakhand - 263 153

Tel.: 05944 250885

V. KH 159-162, 164 Village Dhakauli Nawabganj, Barabanki Dewa Road. Somaiya Nagar, Barabanki Lucknow, Uttar Pradesh 225 123

Tel.: 05248 230065

VI. WABCO Technology Centre of India & Global Business Centre: "First Software Park", 3rd Floor, 110, Mount, Poonamallee Road, Porur. Chennai 600 116.

Tel: 044-6689 8000

### 13.13 Address for investors Correspondence:

(i) For transfer / dematerialisation of shares, payment of dividend on shares and any other query relating to the shares of the Company.

Sundaram-Clayton Limited Share transfer department "Javalakshmi Estates" No. 29. Haddows Road. Chennai 600 006.

(ii) for any query on non-receipt of annual report; and

Tel: 044 2828 4959 044 2827 2233

Fax: 044 2825 7121

(iii) for investors grievance & Email: general correspondence

kr.raman@scl.co.in investorscomplaintssta@scl.co.in info.india@wabco-auto.com gokul.mc@wabco-auto.com

# 14. Non-mandatory disclosure

# 14.1 Shareholder rights:

The half-yearly results of the Company are published in English and vernacular newspapers and are also displayed on the Company's website, namely www.wabcoindia.com. The results are not sent to the shareholders individually.

### 14.2 Audit Qualifications:

The statutory financial statements of the Company are unqualified.

# 15. Request to shareholders

Shareholders are requested to follow the general safeguards / procedures as detailed hereunder in order to serve them efficiently and avoid risks while dealing in securities of the Company.

# Demat of Shares:

Shareholders are requested to convert their physical holding to demat/electronic form through any of the depository participants (DPs) to avoid any possibility of loss, mutilation etc. of physical share certificates and also to ensure safe and speedy transaction in securities. Registration of Electronic Clearing Service (ECS) Mandate: ECS helps in guick remittance of dividend without possible loss/delay in postal transit. Shareholders, who have not earlier availed this facility, are requested to register their ECS details with the STA or their respective DPs.

Transfer of shares in physical mode:

Shareholders should fill in complete and correct particulars in the securities transfer form, for expeditious transfer of shares. Wherever applicable, registration number of power of attorney should also be guoted in the transfer deed at the appropriate place. Shareholders, whose signatures have undergone any change over a period of time, are requested to lodge their new specimen signature duly attested by a bank manager to the STA.

Shareholders are requested to note that as per SEBI circular no. MRD/DoP/Cir -05/1009 dated 20th May 2009, it is mandatory for transferees to furnish a copy of Permanent Account Number (PAN) for registration of transfer of shares to be held in physical mode. In case of loss / misplacement of share certificates, Shareholders should immediately lodge a FIR / Complaint with the police and inform the Company / STA with original or certified copy of FIR / acknowledged copy of complaint for marking stop transfer of shares.

### Consolidation of Multiple Folios:

Shareholders, who have multiple folios in identical names are requested to apply for consolidation of such folios and send the relevant share certificates to the Company.

### Registration of Nominations:

Nomination in respect of shares - Section 72 of the Companies Act, 2013 provides facility for making nominations by shareholders in respect of their holding of shares. Such nomination greatly facilitates transmission of shares from the deceased shareholder to his / her nominee without having to go through the process of obtaining succession certificate / probate of the Will etc. It would therefore be in the best interests of the shareholders holding shares in physical form registered as a sole holder to make such nominations. Shareholders, who have not availed nomination facility, are requested to avail the same by submitting the nomination in Form SH-13 to the Company or STA. This form will be made available on request. Shareholders holding shares in demat form are advised to contact their DP's for making nominations.

# Updation of address:

Shareholders are requested to update their addresses registered with the Company, directly through the STA to receive all communications promptly. Shareholders, holding shares in electronic form are requested to deal only with their depository participant (DP) in respect of change of address and furnishing bank account number, etc.

# SMS Alerts:

Shareholders are requested to note that National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) have announced the launch of SMS alert facility for demat account holders whereby shareholders will receive alerts for debits / credits (transfers) to their demat accounts a day after the transaction. These alerts will be sent

to those account holders who have provided their mobile numbers to their Depository participants (DPs). No charge will be levied by NSDL / CDSL on DPs providing this facility to shareholders. This facility will be available to investors who request for the same and provide their mobile numbers to the DPs. Further information is available on the website of NSDL and CDSL namely <a href="https://www.nsdl.co.in">www.nsdl.co.in</a> and <a href="https://www.nsdl.co.in">www.nsdl.co.in</a> and <a href="https://www.nsdl.co.in">www.cdslindia.com</a>, respectively.

Timely encashment of dividends:

Shareholders are requested to encash their dividends promptly to avoid hassles of revalidation / losing their right of claim owing to transfer of unclaimed dividends beyond seven years to Investor Education and Protection Fund. As required by SEBI, shareholders are requested to furnish details of their bank account number

and name and address of the bank for incorporating the same in the warrants. This would avoid wrong credits being obtained by unauthorized persons. Shareholders who have not encashed their dividend warrants in respect of dividends declared for the year ended 31<sup>st</sup> March, 2010 and for any financial year thereafter may contact the Company and surrender their warrants for payment.

Shareholders are requested to note that the dividend not claimed for a period of seven years from the date they first became due for payment shall be transferred to "Investors Education and Protection Fund" (IEPF) terms of Section 125 of the Companies Act, 2013. Shareholders are requested to note that as per the Companies Act, 2013, unclaimed dividends once transferred to IEPF will not be refunded.

Web based applications - SEBI / NSE / BSE

In line with the circular No. CIR/OIAE/2/2011 dated 3rd June 2011 from SEBI, the investors' complaints are now centrally monitored through web based complaints redressal system called SCORES. The Company processes the investor complaints through this system and updates status periodically. In line with the circular No. NSE/LIST/C/2011 dated 29th September 2011 from the National Stock Exchange of India Ltd. (NSE) the Company now uploads its quarterly shareholding pattern, corporate governance report, financial results, corporate announcements through a web based application designed for corporates by NSE called as NEAPS and BSE called as BSE filling centre. Information in respect of unclaimed dividends due for remittance into IEPF is given below:

### PARTICULARS OF UNCLAIMED DIVIDEND

Financial year	Date of Declaration	Date of transfer to special account	Date of transfer to IEPF
2009-10	26.08.2010	01.10.2010	01.10.2017
2010-11	27.07.2011	01.09.2011	01.09.2018
2011-12	25.07.2012	30.08.2012	30.08.2019
2012-13	24.07.2013	24.08.2013	24.08.2020
2013-14	22.07.2014	25.08.2014	25.08.2021
2014-15	30.07.2015	30.08.2015	30.08.2022
2015-16	29.07.2016	29.08.2016	29.08.2023

Declaration pursuant to clause D of Schedule III and 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, regarding adherence to the Code of Business Conduct and Ethics

To

The Shareholders of WABCO INDIA LIMITED

On the basis of the written representations received from Members of the Board and Senior Management Personnel in terms of the clause D of Schedule III and 34(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby certify that both the members of the board and the senior management personnel of the Company have affirmed compliance with the respective provisions of the Code of Business Conduct and Ethics of the Company as laid down by the board of directors for the year ended 31<sup>st</sup> March 2017.

Chennai 30<sup>th</sup> May, 2017. P KANIAPPAN Managing Director M C GOKUL Company Secretary

Independent Auditor's Report on compliance with the conditions of Corporate Governance as per provisions of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To

# The Members of WABCO INDIA LIMITED

1. The accompanying Corporate Governance Report prepared by WABCO India Limited (hereinafter the "Company"), contains details as required by the provisions of Chapter IV of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations") ('Applicable criteria') with respect to Corporate Governance for the year ended March 31, 2017. This report is required by the Company for annual submission to the Stock exchange and to be sent to the Shareholders of the Company.

# Management's Responsibility

- 2. The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.
- 3. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

# Auditor's Responsibility

- 4. Pursuant to the requirements of the Listing Regulations, our responsibility is to express a reasonable assurance in the form of an opinion whether the Company has complied with the specific requirements of the Listing Regulations referred to in paragraph 3 above.
- 5. We conducted our examination of the Corporate Governance Report in accordance with the Guidance Note on Reports or Certificates for Special Purposes and the Guidance Note on Certification of Corporate Governance, both issued by the Institute of Chartered Accountants of India ("ICAI"). The Guidance Note on Reports or Certificates for Special Purposes requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India.
- 6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
- 7. The procedures selected depend on the auditor's judgement, including the assessment of the risks associated in compliance of the Corporate Governance Report with the applicable criteria. Summary of key procedures performed include:
  - Reading and understanding of the information prepared by the Company and included in its Corporate Governance Report;
  - ii. Obtained and verified that the composition of the Board of Directors w.r.t executive and non-executive directors has been met throughout the reporting period;
  - iii. Obtained and read the Directors Register as on March 31, 2017 and verified that atleast one women director was on the Board during the year;
  - iv. Obtained and read the minutes of the following board and committee meetings held from April 1, 2016 to March 31, 2017:
    - (a) Board of Directors meeting;
    - (b) Audit committee:
    - (c) Nomination and remuneration committee:
    - (d) Stakeholders Relationship Committee;
    - (e) Risk management committee; and
    - (f) Corporate social responsibility committee.
  - v. Obtained necessary representations and declarations from directors of the Company including the independent directors; and

vi. Performed necessary inquiries with the management and also obtained necessary specific representations from management.

The above-mentioned procedures include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

#### Opinion

8. Based on the procedures performed by us as referred in paragraph 7 above, and according to the information and explanations given to us, we are of the opinion that the Company has complied with the conditions of Corporate Governance as stipulated in the Listing Regulations, as applicable as at March 31,2017, referred to in paragraph 3 above.

#### Other matters and Restriction on Use

- 9. This report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.
- 10. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations with reference to Corporate Governance Report accompanied with by a report thereon from the statutory auditors and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing. We have no responsibility to update this report for events and circumstances occurring after the date of this report.

For S.R. BATLIBOI & ASSOCIATES LLP
Chartered Accountants
ICAI Firm Registration No. 101049W / E300004

Per S BALASUBRAHMANYAM
Partner
Membership No. 053315

Chennai 30<sup>th</sup> May, 2017

# INDEPENDENT AUDITORS' REPORT

Tο

The Members of WABCO INDIA LIMITED

# Report on the Ind AS Financial Statements

We have audited the accompanying Ind AS financial statements of WABCO INDIA LIMITED ("the Company"), which comprise the Balance Sheet as at March 31, 2017, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and a summary of significant accounting policies and other explanatory information.

# Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Ind AS financial statements that give a true and fair view of the state of affairs (financial position), profit or loss (financial performance including other comprehensive income), cash flows and changes in equity of the Company in accordance with accounting principles generally accepted in India. including the Indian Accounting Standards (Ind AS)specified under section 133 of the Act., read with Rule 7 of the Companies (Accounts) Rules, 2014and the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial control that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement. whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these Ind AS financial statements based on our audit. We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder. We conducted our audit of the Ind AS financial statements in accordance with the

Standards on Auditing, issued by the Institute of Chartered Accountants of India, as specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind AS financial statements. whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the Ind AS financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the Ind AS financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

# **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the Ind AS financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2017, its profit including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

# Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's report) Order, 2016 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure 1 a statement on the matters specified in paragraphs 3 and 4 of the Order.
- 2. As required by section 143 (3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge

- and belief were necessary for the purpose of our audit:
- (b) In our opinion, proper books of account as required bylaw have been kept by the Company so far as it appears from our examination of those books;
- (c) The Balance Sheet, Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- (d) In our opinion, the aforesaid Ind AS financial statements comply with the Accounting Standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014 Companies (Indian Accounting Standards) Rules, 2015, as amended:
- (e) On the basis of written representations received from the directors as on March 31, 2017, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2017, from being appointed as a director in terms of section 164 (2) of the Act;
- (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014,

in our opinion and to the best of our information and according to the explanations given to us:

- The Company has disclosed the impact of pending litigations on its financial position in its Ind AS financial statements - Refer Note 34 to the financial statements:
- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
- There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company;
- iv. The Company has provided requisite disclosures in Note 45 to these financial statements as to the holdings of Specified Bank Notes on November 8, 2016 and December 30, 2016 as well as dealings in Specified Bank Notes during the period from November 8, 2016 to December 30, 2016. However, as stated in Note 45 to these financial statements amounts aggregating to Rs.29,500 as represented to us by the Management have been received from transactions which are not permitted.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm Registration No. 101049W / E300004

Per S. BALASUBRAHMANYAM
Place: Chennai Partner
Date: May 30, 2017 Membership No. 053315

# ANNEXURE 1 REFERRED TO IN PARAGRAPH 1 OF THE SECTION "REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS" OF OUR REPORT OF EVEN DATE

# Re: WABCO INDIA LIMITED ('the Company')

- (i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.
  - (b) Fixed assets have been physically verified by the management during the year in accordance with its plan of verifying in a phased manner and no material discrepancies were identified on such verification.
  - (c) According to the information and explanations given by the management, the title deeds of immovable properties included in property, plant and equipment are held in the name of the Company.
- (ii) The management has conducted physical verification of inventory at reasonable intervals during the year. Discrepancies noted on physical verification of inventories were not material, and have been properly dealt with in the books of account.
- (iii) According to the information and explanations given to us, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under Section 189 of the Companies Act, 2013. Accordingly, the provisions of clause 3(iii)(a), (b) and (c) of the Order are not applicable to the Company and not commented upon.
- (iv) In our opinion and according to the information and explanations given to us, in respect of loans and advances given, investments made and, guarantees and securities given, provisions of Section 186 of the Companies Act, 2013 have been complied with by the Company. There are no loans granted in respect of which provisions of Section 185 of the Companies Act, 2013 are applicable and hence

- reporting under Clause 3(iii) insofar as it relates to section 185 is not commented upon.
- (v) The Company has not accepted any deposits within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, the provisions of clause 3(v) of the Order are not applicable.
- (vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under Section 148(1) of the Companies Act, 2013 relating to certain products of the Company to which such rules apply, and are of the opinion that prima facie, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.
- (vii) (a) The Company is regular in depositing with appropriate authorities undisputed statutory dues including provident fund, employees' state insurance, income-tax, sales-tax, service tax, customs duty, excise duty, value added tax, cess and other material statutory dues applicable to it. In respect of service tax, there have been significant delays in certain cases and slight delays in a case relating to remittance of income-tax, value added tax and employees' state insurance.
  - (b) According to the information and explanations given to us, no undisputed amounts payable in respect of provident fund, employees' state insurance, income-tax, service tax, sales-tax, duty of custom, duty of excise, value added tax, cess and other statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
- (c) According to the records of the Company, the dues outstanding of income-tax, sales-tax, service tax, customs duty, excise duty, value added tax and cess on account of any dispute, are as follows:

1	ame of statute	Nature of dues	Gross dues (Rs. in lakhs)	Tax paid under protest (Rs. in lakhs)	Amount (Rs. in lakhs)	Period to which the amount relates	Forum where dispute is pending
1	me Tax 1961	Income Tax	8.57	-	8.57	2010-11	Commissioner of Income tax (Appeals), Chennai
	me Tax 1961	Income Tax	8.89	ı	8.89	2011-12	Commissioner of Income tax (Appeals), Chennai

# Annexure referred to in paragraph 3 of our report of even date Re: WABCO INDIA LIMITED ('the Company')

Name of the statute	Nature of dues	Gross dues (Rs. in lakhs)	Tax paid under protest	Amount (Rs. in lakhs)	Period to which the amount relates	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	455.03	1	455.03	2012-13	Commissioner of Income tax (Appeals), Chennai
Income Tax Act, 1961	Income Tax	370.68	-	370.68	2013-14	Commissioner of Income tax (Appeals), Chennai
Central Excise Act, 1944	Excise duty - CENVAT credit availment on inputs and capital goods pertaining to R&D unit	67.74	67.74	_	2008-09 2009-10 2010-11 2011-12 2012-13	Commissioner of (Appeals) Central Excise, Chennai
Central Excise Act, 1944	Excise duty CENVAT credit availment on inputs and capital goods pertaining to SEZ unit	52.95	_	52.95	2012-13 2013-14 2014-15 2015-16	Commissioner of (Appeals) Central Excise Chennai
Service Tax	Service tax- Credit reversal on certain	30.73	-	30.73	2010-11 2011-12	Commissioner of Central Excise (Appeals)
inputs.					Chennai	
Service Tax	Service tax- Credit reversal on certain inputs.	1.33	0.13	1.20	2010-11	The Customs, Excise and Service Tax Appellate Tribunal
Service Tax	Service tax- Non-distribution of common services input credit	1.09	1	1.09	2012-13	Commissioner of Central Excise (Appeals), Chennai
Service Tax	Service tax- Credit reversal on certain inputs.	0.86	-	0.86	2008-09	Commissioner of Central Excise, Chennai
Service Tax	Service tax- Credit reversal on certain inputs.	21.58	_	21.58	2005-08	Commissioner of Central Excise (Appeals), Chennai
Sales Tax	Input tax Credit reversal for CST sales without C Forms	1052.11	280.90	771.21	2008-09 2009-10 2010-11	Assistant Commissioner, (Commercial Taxes), Chennai
Sales Tax	Difference in purchase and sales turnover between return and books. ITC Reversal for non-submission of C form	18,717.16*	-	18,717.16	2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16	High Court, Madras

<sup>\* -</sup> excludes penalty of INR. 28,076 Lakhs.

# Annexure referred to in paragraph 3 of our report of even date Re: WABCO INDIA LIMITED ('the Company')

- (viii) The Company did not have any outstanding loans or borrowing dues in respect of a financial institution or bank or to government or dues to debenture holders during the year.
- (ix) According to the information and explanations given by the management, the Company has not raised any money by way of initial public offer / further public offer / debt instruments and term loans hence, reporting under clause (ix) is not applicable to the Company and hence not commented upon.
- (x) Based upon the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations given by the management, we report that no fraud by the Company or no material fraud on the Company by the officers and employees of the Company has been noticed or reported during the year.
- (xi) According to the information and explanations given by the management, the managerial remuneration has been paid / provided in accordance with the requisite approvals mandated by the provisions of section 197 read with Schedule V to the Companies Act, 2013.
- (xii) In our opinion, the Company is not a nidhi company. Therefore, the provisions of Clause 3(xii) of the order are not applicable to the Company and hence not commented upon.
- (xiii) According to the information and explanations given by the management, transactions with the related parties are in compliance with Section 177 and 188

- of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.
- (xiv) According to the information and explanations given to us and on an overall examination of the balance sheet, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review and hence, reporting requirements under Clause 3(xiv) are not applicable to the Company and, not commented upon.
- (xv) According to the information and explanations given by the management, the Company has not entered into any non-cash transactions with directors or persons connected with him as referred to in section 192 of Companies Act, 2013.
- (xvi) According to the information and explanations given to us, the provisions of section 45-IA of the Reserve Bank of India Act, 1934 are not applicable to the Company.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm Registration No. 101049W / E300004

Per S. BALASUBRAHMANYAM

Place : Chennai Partner
Date : May 30, 2017 Membership No. 053315

# ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF WABCO INDIA LIMTED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

To

The Members of WABCO INDIA LIMITED

We have audited the internal financial controls over financial reporting of WABCO INDIA LIMITED ("the Company") as of March 31, 2017 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

# Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India, These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

# **Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting.

# Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

# Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility

# ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF WABCO INDIA LIMTED - (continued)

of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Opinion** 

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2017,

based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S.R. Batliboi & Associates LLP
Chartered Accountants
ICAI Firm Registration No. 101049W / E300004

Per S. BALASUBRAHMANYAM

Place : Chennai Partner
Date : May 30, 2017 Membership No. 053315

# Balance Sheet as at 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	Notes	As at	As at	As at
		March 31, 2017	March 31, 2016	April 1, 2015
ASSETS				
Non-current assets				
Property, plant and equipments	3	31,428.58	33,044.10	31,917.22
Capital work-in-progress	3	6,166.20	3,745.11	1,763.28
Intangible assets	3	364.95	465.04	380.43
Financial assets				
(i) Loans	4.2	800.23	456.45	446.98
(ii) Other financial assets	4.3	32.59	-	
Other non-current assets	5	1,206.57	875.48	450.38
Non-current tax assets	6	3,507.59	2,093.91	1,545.96
Total-non-current assets		43,506.71	40,680.09	36,504.25
Current assets				
Inventories	7	14,534.44	17,563.65	11,797.03
Financial assets	-	,	,	,
(i) Investments	4.1	29,813.86	21,835.43	3,702.91
(ii) Trade receivables	8	51,798.19	43,695.84	29,912.05
(iii) Cash and cash equivalents	9	25,840.51	21,282.17	22,281.75
(iv) Bank balances other than (iii) above	9.1	849.32	21.45	23.37
(v) Loans	4.2	114.93	121.63	22.85
(vi) Other financial assets	4.3	271.68	525.03	169.06
Other current assets	5	6,978.29	6,600.10	6,713.77
Total- current assets	Ü	130,201.22	111,645.30	74,622.79
Total assets		173,707.93	152,325.39	111,127.04
EQUITY AND LIABILITIES		110,101.00	102,020.00	111,127.01
Equity				
Share capital	10	948.38	948.38	948.38
Other equity	11	125,694.33	105,829.60	86,496.30
Total equity		126,642.71	106,777.98	87,444.68
Non-current liabilities		120,042.71	100,777.00	07,444.00
Provisions	12	1,654.47	1,320.31	1,254.86
Government grants	13	5.10	5.56	6.02
Deferred tax liabilities (net)	14	859.10	1,005.85	1,647.47
Total non- current liabilities	14	2,518.67	2,331.72	2,908.35
Current liabilities		2,310.07	2,001.72	2,500.00
Financial liabilities				
(i) Trade payables	15	34,193.38	34,622.26	17,790.05
(ii) Other financial liabilities	16	26.27	21.45	23.38
Provisions	12	1,062.00	861.17	652.46
Other current liabilities	17	9,264.90	7,710.81	2,308.12
Total current liabilities	17	44,546.55	43,215.69	20,774.01
Total equity and liabilities		173,707.93	152,325.39	111,127.04
Statement on Significant Accounting Policies and Notes to the		113,101.33	102,020.00	111,127.04
Financial Statements are an integral part of this Balance Sheet.				
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For and on behalf of the board of directors of WABCO INDIA LIMITED

As per our report of even date For S.R. BATLIBOI & ASSOCIATES LLP Chartered Accountants ICAI Firm Registration No. 101049W / E300004

M LAKSHMINARAYAN Chairman M C GOKUL Company Secretary Chennai, May 30, 2017 P KANIAPPAN
Managing Director

R S RAJAGOPAL SASTRY Chief Financial Officer

Per S BALASUBRAHMANYAM
Partner
Membership No. 053315

# Statement of Profit & Loss for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	Notes	31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016
Revenue from operations	18	226,057.16	199,953.84
Other income	19	2,086.96	2,604.79
Finance income	20	1,528.11	1,407.53
Total income		229,672.23	203,966.16
EXPENSES			
Cost of raw materials and components consumed	21	127,566.80	112,640.44
Changes in inventories of finished goods and work-in-progress	22	(3,759.05)	(2,670.99)
Excise duty on sale of goods	18	19,308.39	16,708.01
Employee benefits expense	23	19,111.43	17,488.61
Depreciation and amortisation expense	24	6,162.93	5,620.13
Finance costs	25	46.44	15.20
Other expenses	26	31,190.14	27,130.55
Total expense		199,627.08	176,931.95
Profit before tax		30,045.15	27,034.21
Income tax	27		
- Current tax		8,507.90	6,572.75
- Adjustment of tax relating to earlier years		149.45	733.13
- Deferred tax		40.03	(608.67)
		8,697.38	6,697.21
Profit for the year (I)		21,347.77	20,337.00
Other comprehensive income:	28		
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:			
Re-measurement gains and (losses) on defined benefit obligations (net)		(539.71)	(95.12)
Income tax effect		186.78	32.92
		(352.93)	(62.20)
Net other comprehensive income not to be reclassified to profit or loss			
in subsequent periods		(352.93)	(62.20)
Other comprehensive income / (loss) for the year, net of tax (II)		(352.93)	(62.20)
Total comprehensive income for the year, net of tax (II)		20,994.84	20,274.80
Earnings per equity share of INR 5 each	29		
Basic		112.55	107.22
Diluted		112.55	107.22
Statement on Significant Accounting Policies and Notes to the Financial Statements are an integral part of this Balance Sheet.			

For and on behalf of the board of directors of WABCO INDIA LIMITED

As per our report of even date For S.R. BATLIBOI & ASSOCIATES LLP Chartered Accountants ICAI Firm Registration No. 101049W / E300004

M LAKSHMINARAYAN Chairman M C GOKUL Company Secretary Chennai, May 30, 2017 P KANIAPPAN

Managing Director

B S BAJAGOPAL SA

R S RAJAGOPAL SASTRY Chief Financial Officer

Per S BALASUBRAHMANYAM
Partner
Membership No. 053315

# Cash Flow Statement for the year ended 31<sup>st</sup> March 2017 (All amounts are in lakhs of Indian Rupees unless otherwise stated)

		March 31, 2017	March 31, 2016
Α.	CASH FLOW FROM OPERATING ACTIVITIES		
	Profit before tax	30,045.15	27,034.21
	Adjustments to reconcile profit before tax to net cash flow		
	Depreciation of property, plant and equipment	5,709.64	5,264.20
	Amortisation of intangible assets	453.29	355.93
	Share based payments	239.63	205.33
	(Profit) / loss on Property plant and equipment sold / discarded (net)	8.02	-
	(Profit) / loss on sale of financial instruments (net)	(1,831.53)	(999.50)
	Provision / (release of provision) for doubtful trade receivables (net)	884.22	2,460.99
	Finance income (including fair value changes in financial instruments)	(1,528.11)	(1,407.53)
	Finance costs (including fair value changes in financial instruments)	46.44	15.20
	Net foreign exchange differences	(382.47)	(59.40)
	Operating profit before working capital / other changes	33,644.28	32,869.43
	Adjustments for :		
	(Increase) / decrease in inventories	3,029.21	(5,766.62)
	(Increase) / decrease in trade receivables and current assets	(8,925.87)	(15,833.22)
	(Increase) / decrease in loans and other financial assets	(116.32)	(464.22)
	(Increase) / decrease in other assets	(1,118.91)	(452.61)
	Increase / (decrease) in provisions, gratuity and government grants	(5.18)	178.58
	Increase / (decrease) in trade payables and current liabilities	711.72	21,538.66
	Cash generated from operations	27,218.93	32,070.00
	Income tax paid	(10,071.03)	(7,853.86)
	Net cash flow from operating activities	17,147.90	24,216.14
В.	CASH FLOW FROM INVESTING ACTIVITIES:		
	Capital expenditure (including capital work in progress and capital advances)	(6,514.54)	(8,357.63)
	Purchase of financial instruments (current investments)	(349,300.00)	(187,315.00)
	Proceeds from sale of financial instruments (current investments)	343,153.10	170,181.96
	Finance income	1,488.06	1,436.96
	Net cash used in investing activities	(11,173.38)	(24,053.71)
		<del></del>	

# Cash Flow Statement for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	March 31, 2017	March 31, 2016
C. CASH FLOW FROM FINANCING ACTIVITIES		
Dividends paid	(1,138.06)	(948.38)
Dividend distribution tax	(231.68)	(198.43)
Finance cost	(46.44)	(15.20)
Net cash from financing activities	(1,416.18)	(1,162.01)
D. NET INCREASE / (DECREASE) IN		
CASH AND CASH EQUIVALENTS (A+B+C)	4,558.34	(999.58)
Cash and cash equivalents at the beginning of the year	21,282.17	22,281.75
Cash and cash equivalents as at end of the year (Refer note 9)	25,840.51	21,282.17
	4,558.34	(999.58)
Statement on Significant Accounting Policies and Notes to the		

Financial Statements are an integral part of this Balance Sheet.

For and on behalf of the board of directors of WABCO INDIA LIMITED

M LAKSHMINARAYAN Chairman M C GOKUL Company Secretary Chennai, May 30, 2017 P KANIAPPAN Managing Director R S RAJAGOPAL SASTRY Chief Financial Officer

As per our report of even date For S.R. BATLIBOI & ASSOCIATES LLP Chartered Accountants ICAI Firm Registration No. 101049W / E300004

> Per S BALASUBRAHMANYAM Partner Membership No. 053315

# Statement of changes in equity for the year ended March 31, 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

# a Equity Share Capital

 Equity shares of INR 5 each issued, subscribed and fully paid
 No. of shares
 INR

 At April 1, 2015
 18,967,584
 948.38

 At March 31, 2016
 18,967,584
 948.38

 Issue of share capital (Note 10)
 –
 –

 At March 31, 2017
 18,967,584
 948.38

# b Other equity

For the year ended March 31, 2017

	Reserves & Surplus			Items of OCI		
Particulars	General	Capital	Retained	Share based	FVTOCI	Total
	reserve	reorganisation	earnings	payments		Equity
		reserve				
At April 1, 2016	24,776.38	5.00	80,905.09	205.33	(62.20)	105,829.60
Profit for the year	-	-	21,347.77	-	-	21,347.77
Other comprehensive income (Note 28)	-	-		-	(352.93)	(352.93)
Total	24,776.38	5.00	102,252.86	205.33	(415.13)	126,824.44
Stock units granted	-			239.63		239.63
Cash dividends	-	-	(1,138.06)	-	-	(1,138.06)
Dividend distribution tax on cash dividend	-	-	(231.68)	-	-	(231.68)
At March 31, 2017	24,776.38	5.00	100,883.12	444.96	(415.13)	125,694.33

# For the year ended March 31, 2016

		Reserves & Surplus			Items of OCI	
Particulars	General reserve	Capital reorganisation reserve	Retained earnings	Share based payments	FVTOCI	Total Equity
At April 1, 2015	24,776.38	5.00	61,714.92	-	-	86,496.30
Profit for the year	-	-	20,337.00	-	-	20,337.00
Other comprehensive income (Note 28)	-	-	-	-	(62.20)	(62.20)
Total	24,776.38	5.00	82,051.92	-	(62.20)	106,771.10
Stock units granted				205.33		205.33
Cash dividends	-	-	(948.38)	-	-	(948.38)
Dividend distribution tax on cash dividend	-	-	(198.45)	-	-	(198.45)
At March 31, 2016	24,776.38	5.00	80,905.09	205.33	(62.20)	105,829.60

# Notes to financial statements for the year ended 31st March 2017

#### 1. CORPORATE INFORMATION

WABCO INDIA LIMITED ("Company") was incorporated originally as Auto (India) Engineering Limited on November 18, 2004. The name of the Company was changed to WABCO INDIA LIMITED on August 2, 2011. The Company is a public limited company domiciled in India and has its primary listings on BSE Limited and National Stock Exchange of India Limited in India. The registered office of the Company is located at Plant 1, Plot No.3, (SP), III Main Road, Ambattur Industrial Estate, Chennai - 600 058, India. The Company is primarily engaged in the manufacture of air brake actuation systems for commercial vehicles. The Company also provides software development and other services to its group companies.

On June 3, 2009, WABCO Holdings Inc., executed its step acquisition in WABCO through Clayton Dewandre Holdings Limited and increased its percentage ownership to 75% by acquiring the shares from the other joint venture partner, TVS Group. Post-acquisition, the Company has become a subsidiary of WABCO Holdings Inc.

On June 28, 2013, M/s. Clayton Dewandre Holdings Limited, Rotterdam holding 75% of the equity shares of the Company transferred the entire holding to M/s. WABCO Asia Private Limited, Singapore, a subsidiary of M/s. Clayton Dewandre Holdings Limited, Rotterdam.

The financial statements were authorized for issue in accordance with a resolution of the directors on May 30, 2017.

### 2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of Preparation

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015. For all periods up to and including the year ended March 31, 2016, the Company prepared its financial statements in accordance with accounting standards notified under the section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2014 (Indian GAAP). These financial statements for the year ended March 31, 2017 are the first the Company has prepared in accordance with Ind AS.

Refer to note 40 for information on how the Company adopted Ind AS.

The financial statements have been prepared on a historical cost basis, except for certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).

The financial statements are presented in INR and all values are rounded to the nearest lakhs (INR 00,000), except when otherwise indicated.

### 2.2 Summary of Significant Accounting Policies

## (a) Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months
  after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or

There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

# (b) Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction

# Notes to financial statements for the year ended 31st March 2017

to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.
- The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use of selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate under the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- > Level 1- Quoted (unadjusted) market price in active markets for identical assets or liabilities.
- > Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- > Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occured between levels in the hirerarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Company's management determines the policies and procedures for both recurring fair value measurement, such as investments and deposits measured at fair value, and for non-recurring measurement.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarizes accounting policy for fair value. Other fair value related disclosures are given in the relavant notes to the financial statements.

# (c) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government. The Company has concluded that it is the principal in all of its revenue arrangements since it is the primary obligor in all the revenue arrangements as it has pricing latitude and is also exposed to inventory and credit risks.

In line with Ind AS 18, the Company has assumed that recovery of excise duty flows to the Company on its own account. This is for the reason that it is a liability of the manufacturer which forms part of the cost of production, irrespective of whether the goods are sold or not. Since the recovery of excise duty flows to the Company on its own account, revenue includes excise duty. However, sales tax/ value added tax (VAT) is not received by the Company on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue. Revenue recognised by the Company is net of price revision and claims.

The specific recognition criteria described below must also be met before revenue is recognised.

# (i) Sale of goods

Revenue from sale of goods is recognised when all the significant risks and rewards of ownership of the goods have been passed to the buyer, usually on delivery of the goods and collectability of resulting receivable. Claims on the Company for price revision are accounted when facts and circumstances indicate that a price reduction is probable and the amount is can be reasonably estimated. The claims by the Company are recorded when it is accepted and it is reasonably certain that the amounts will be collected.

# Notes to financial statements for the year ended 31st March 2017

# (ii) Tool development income

Tool development income is recognized on completion of tooling program and its satisfactory performance and when the substantial risk and rewards of ownership in the tool is transferred to the buyer as per the terms of the contract.

#### (iii) Revenue from Sale of services

#### Revenue from software services

Revenue from sale of services is recognized as and when related costs are incurred and services are performed in accordance with the terms of specific contracts.

#### 2. Revenue from reasearch and development services

Revenue relating to research & development services are recognized on a fixed hourly basis as per the contractual terms.

# 3. Revenue from business support services and other service income

Revenue from sale of services is recognized as and when related costs are incurred and services are performed in accordance with the terms of specific contracts.

#### (iv) Interest income

For all debt instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses. Interest income is included in finance income in the statement of profit and loss.

# (v) Profit on sale of investments

Profit on sale of investments is recognised only at the time when the investments are realised.

# (d) Foreign currency transactions and balances

Financial Statements are presented in INR which is also the functional currency of the Company. Transactions in foreign currencies are initially recorded by the functional currency spot rates at the date the transaction first qualifies for recognition. However, for practical reasons, the Company uses a monthly rate if the monthly rate approximates the actual rate at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Exchange differences arising on settlement or translation of monetory items are recognised in statement of profit or loss.

# (e) Inventories

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

Raw materials: Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis.

Finished goods, work in progress and contract work in progress: Cost includes cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on weighted average basis.

**Traded goods:** Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

# Notes to financial statements for the year ended 31st March 2017

# (f) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

### Warranty provisions

Provisions for warranty related costs are recognized as and when the product is sold or service is provided. Provision is based on historical experience. The estimate of such warranty related costs is reviewed annually. A provision is recognized for expected warranty claims on products sold, based on past experience of the level of repairs and returns. Assumptions used to calculate the provision for warranties are based on current sales levels and current information available about returns. The Company generally offers 18 - 24 months of warranty for its products.

### (g) Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company. It includes a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. It also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements.

# (h) Government grants and subsidies

Government grants are recognised where there is a reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as an income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

When the Company receives grants of non-monetary assets, the asset and the grant are recorded at fair value amounts and released to profit or loss over the expected useful life in a pattern of consumption of the benefit of the underlying asset i.e. by equal annual instalments. When loans or similar assistance are provided by governments or related institutions, with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as a government grant. The loan or assistance is initially recognised and measured at fair value and the government grant is measured as the difference between the initial carrying value of the loan and the proceeds received. The loan is subsequently measured as per the accounting policy applicable to financial liabilities.

Income from export incentives such as duty drawback and served from Service Exports from India Scheme (SEIS) are recognised when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

#### (i) Taxes

### **Current Income Tax**

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the country where the Company operates and generates taxable income. Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

# Notes to financial statements for the year ended 31st March 2017

### **Deferred Tax**

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are recognised for all taxable temporary differences, except:

When the deferred tax liability arises from an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

# (j) Cash and Cash equivalents

Cash and cash equivalents in the balance sheet comprise of cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

# (k) Property, plant and equipment

Property, plant and equipment held for use in the production or supply of goods or services, or for administrative purposes, are stated in the balance sheet at cost (net of duty / tax credit availed) less accumulated depreciation and accumulated impairment losses.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

The cost of property, plant and equipment not ready for intended use before such date is disclosed under capital work-in-progress.

# Notes to financial statements for the year ended 31st March 2017

When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied and the same is depreciated based on their specific useful lives. All other expenses on existing property, plant and equipment, including day-to-day repair and maintenance expenditures, are charged to the statement of profit and loss for the period during which such expenses are incurred.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains or losses arising from de-recognition of property, plant and equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the statement of profit and loss when the asset is derecognized.

The Company identifies and determines cost of asset significant to the total cost of the asset having useful life that is materially different from that of the life of the principal asset.

The Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2015 (the transition date) measured as per the previous GAAP and use such carrying value as its deemed cost as of the transition date.

Depreciation is provided using the Straight Line Method as per the useful lives of the assets estimated by the management, or at the rates prescribed under Schedule II of the Companies Act, 2013. The useful life estimate for major classes of assets are as follows:

#### Asset block Useful life estimated by management (years) 10-30 Buildings Plant and Machinery 10-21 Tooling 3 Computers 3 Office & other equipments 5 Furniture, fixture and other equipments 10 6 Vehicles

In respect of the assets falling under the Plant and machinery block, the useful life of the asset has been determined based on a technical assessment. In respect of other blocks, the Company believes that the existing useful life adopted by the Company is more representative of the useful life of the asset as compared to useful life prescribed in Schedule II and continues to depreciate these assets over the existing useful life which is shorter than the Schedule II useful life.

Leasehold lands classified as finance lease are amortised on a straight line basis over the primary lease period of 99 years. The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

# Intangible assets

Intangible assets with finite useful lives that are acquired separately, is capitalised and carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Costs incurred towards purchase of computer software are amortised using the straight-line method over a period based on management's estimate of useful lives of such software being 2 / 3 years, or over the license period of the software, whichever is shorter.

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 (the transition date) measured as per the previous GAAP and use such carrying value as its deemed cost as of the transition date.

# Notes to financial statements for the year ended 31st March 2017

De-recognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss when the asset is derecognised.

# Impairment of tangible and intangible assets carried at cost

The carrying amounts of assets are reviewed at each balance sheet date for any indication of impairment based on internal / external factors. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's or cash-generating units (CGU) recoverable value and its value in use. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life. A previously recognized impairment loss is increased or reversed depending only for change in assumptions or internal/external factors. However, the carrying value after reversal is not increased beyond the carrying value that would have prevailed by charging usual depreciation if there was no impairment.

# (I) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

# (m) Leases

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement. In respect of agreements entered into by the Company before the date of transition to Ind AS, the Company has evaluated the transaction based on facts and conditions as at the transition date.

# Company as a lessee

A lease is classified at the inception date as a finance lease or an operating lease. A lease that transfers substantially all the risks and rewards incidental to ownership to the Company is classified as a finance lease.

Finance leases are capitalised at the commencement of the lease at the inception date fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised in finance costs in the statement of profit and loss, unless they are directly attributable to qualifying assets, in which case they are capitalized in accordance with the Company's general policy on the borrowing costs.

A leased asset is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Company will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating lease payments are recognised as an expense in the statement of profit and loss on a straight-line basis over the lease term.

# Notes to financial statements for the year ended 31st March 2017

# (n) Retirement and other employee benefits

# i. Defined benefit plan.

### 1. Provident Fund

Eligible employees of Wabco receive benefits from a provident fund, which is a defined benefit plan. Both the eligible employee and the Company make monthly contributions to the provident fund plan equal to a specified percentage of the covered employee's salary. The Company contributes a portion to the WABCO India Limited Employees' Provident Fund Trust. The trust invests in specific designated instruments as permitted by Indian law. The remaining portion is contributed to the government administered pension fund. The rate at which the annual interest is payable to the beneficiaries by the trust is being administered by the government. The Company has an obligation to make good the shortfall, if any between the return from the investments of the Trust and the notified interest rate.

### 2. Gratuity and Pension

The Company operates two defined benefits plans viz. gratuity and pension for its employees. Under the gratuity plan, every employee who has completed at least five years of service gets a gratuity on separation at 15 days of last drawn salary for each completed year of service. The scheme is funded with Life Insurance Corporation of India. The Company also operates a pension plan for selected employees, the eligibility and the terms and conditions of payment are at the discretion of the Company. Gratuity and pension liabilities are defined benefit obligations and are provided for on the basis of an actuarial valuation done as per the projected unit credit method as at the end of each financial year.

Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur.

Remeasurements are not reclassified to profit or loss in subsequent periods.

# ii. Other employment benefits

### 1. Compensated absence

Short term compensated absences are provided for based on estimates. Long term compensated absences in the nature of defined benefit plan are provided for based on actuarial valuation at the year end. The actuarial valuation is done as per projected unit credit method. Remeasurement gain or loss is taken to the statement of Profit and loss and are not deferred.

# iii. Defined contribution plan.

# 1. Employees' State Insurance

Retirement benefits in the form of employee state insurance are defined contribution schemes. The Company has no obligation other than the contribution payable to the fund. The Company recognises the contribution payable to the above schemes as an expenditure when the employee renders related service. If the contribution payable to the schemes for services received before the Balance Sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability after deducting the contribution already paid. If on the other hand the contribution already paid exceeds the contribution due for the services received before the Balance Sheet date, then the excess is recognised as an asset to the extent that the prepayment will lead to reduction in future payment or cash refund.

# iv. Termination benefits

# 1. Voluntary retirement

The Company has a scheme of voluntary retirement applicable to certain employees. The amount payable under such scheme is recognised earlier of when the employee accepts the offer or when a restriction of the entity's ability to accept the offer takes effect.

### Notes to financial statements for the year ended 31st March 2017

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

The date of the plan amendment or curtailment, and

The date that the Company recognises related restructuring costs.

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Company recognises the following changes in the net defined benefit obligation as an expense in the consolidated statement of profit and loss:

Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and Net interest expense or income.

### (o) Share based payments

Employees (including senior executives) of the Company receive compensation under the scheme of the ultimate holding Company, Wabco Holdings Inc., USA in the form of stock units, whereby employees render services as consideration for equity instruments (equity-settled transactions).

Performance stock units (PSUs), the vesting of which would occur at levels ranging from none to 200% of the number of granted PSUs depending upon the achievement of three year cumulative earnings per share goals approved by the Compensation, Nominating and Governance Committee of the Board of Directors of Wabco Holdings Inc.m USA. The Company assesses expected achievement levels at the end of each reporting period.

Resticted stock units(RSU's) vests to the employees on a proportionate basis over the period of 3 years proivded the employees continues in employement.

The Company measures and recognizes the expense associated with all share-based payment awards made to employees including RSUs, PSUs based on estimated fair values obtained by the ultimate holding Company being the administrator of the scheme.

The cost is recognised, together with a corresponding increase in employee stock units reserves in equity, over the period in which the performance and/or service conditions are fulfilled in employee benefits expense. The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Company's best estimate of the number of equity instruments that will ultimately vest. The statement of profit and loss expense or credit for a period represents the movement in cumulative expense recognised as at the beginning and end of that period and is recognised in employee benefits expense.

### (p) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

### Financial Assets

### Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

### Notes to financial statements for the year ended 31st March 2017

### Subsequent measurement

For purposes of subsequent measurement, financial assets are classified into two categories:

Debt instruments at amortised cost

Debt instruments at fair value through profit or loss (FVTPL)

Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and "b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

This category is the most relevant to the Company. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit and loss. This category generally applies to trade and other receivables. For more information on receivables, refer to Note 8.

Debt instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

The Company has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

### Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e. removed from the Company's balance sheet) when:

The rights to receive cash flows from the asset have expired, or

The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

### Notes to financial statements for the year ended 31st March 2017

### Impairment of financial assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, deposits, trade receivables and bank balance.
- b) Trade receivables.

The Company follows 'simplified approach' for recognition of impairment loss allowance on:

### Trade receivables

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual term of the financial instrument.

Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L.

Financial assets measured as at amortised cost, contractual revenue receivables and lease receivables: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

For assessing increase in credit risk and impairment loss, the Company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

### Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, as appropriate.

### Notes to financial statements for the year ended 31st March 2017

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables.

### Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognized in OCI. These gains/losses are not subsequently transferred to P&L. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss. The Company has not designated any financial liability as at fair value through profit and loss.

### Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

### Reclassification of financial assets

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

Original classification	Revised classification	Accounting treatment
Amortised cost	FVTPL	Fair value is measured at reclassification date. Difference between previous amortized cost and fair value is recognised in Profit and Loss.
FVTPL	Amortised cost	Fair value at reclassification date becomes its new gross carrying amount EIR is calculated based on the new gross carrying amount.
Amortised cost	FVTOCI	Fair value is measured at reclassification date. Difference between previous amortised cost and fair value is recognised in OCI No change in EIR due to reclassification.
FVTOCI	Amortised cost	Fair value at reclassification date becomes its new amortised cost carrying amount. However, cumulative gain or loss in OCI is adjusted against fair value. Consequently, the asset is measured as if it had always been measured at amortised cost.
FVTPL	FVTOCI	Fair value at reclassification on date becomes its new carrying amount. No other adjustment is required.
FVTOCI	FVTPL	Assets continue to be measured at fair value. Cumulative gain or loss previously recognized in OCI is reclassified to Profit and Loss at the reclassification date.

Offsetting of financial instruments

### Notes to financial statements for the year ended 31st March 2017

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

### (q) Cash dividend and cash distribution to equity holders

The Company recognises a liability to make cash or non-cash distributions to equity holders of the parent when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

Non-cash distributions are measured at the fair value of the assets to be distributed with fair value re-measurement recognised directly in equity.

Upon distribution of non-cash assets, any difference between the carrying amount of the liability and the carrying amount of the assets distributed is recognised in the statement of profit and loss.

### (r) Earnings Per Share

Basic earnings per share are calculated by dividing the net profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.

For the purpose of calculating diluted earnings per share, the net profit for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares, if any.

### (s) Standards Issued but not yet effective

The amendments to Standards that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these standards, if applicable, when they become effective.

The Ministry of Corporate Affairs (MCA) has issued the Companies (Indian Accounting Standards) Amendment Rules, 2017 and has amended the following standard:

Amendments to Ind AS 7, Statement of Cash Flows

The amendments to Ind AS 7 requires an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. On initial application of the amendment, entities are not required to provide comparative information for preceding periods. These amendments are effective for annual periods beginning on or after 1 April 2017. Application of this amendments will not have any recognition and measurement impact. However, it will require additional disclosure in the financial statements.

Amendments to Ind AS 102, Share-based Payment

The MCA has issued amendments to Ind AS 102 that address three main areas: the effects of vesting conditions on the measurement of a cash-settled share-based payment transaction, the classification of a share-based payment transaction with net settlement features for withholding tax obligations, and accounting where a modification to the terms and conditions of a share-based payment transaction changes its classification from cash settled to equity settled. The amendments are effective for annual periods beginning on or after 1 April 2017. The Group is assessing the potential effect of the amendments on its consolidated financial statements.

The Company will adopt these amendments from their applicability date.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### 3. PROPERTY PLANT AND EQUIPMENTS

(Rupees in lakhs)

				Tangible	Assets				Intangible	Assets
Description	Freehold Land	Leasehold Land*	Buildings	Plant & Machinery, Dies & Jigs	Furniture & Fixtures	Office & other equipments	Vehicles	Total	Computer Software and licences	Total
Cost or valuation										
As at April 1, 2015	1,829.06	426.48	6,975.13	21,610.59	181.50	730.23	164.23	31,917.22	380.43	380.43
Add : Additions	-	_	776.03	5,070.70	46.68	468.29	29.38	6,391.08	440.54	440.54
Less : Disposals	-	-	-	-	-	-	-	-	-	-
As at March 31, 2016	1,829.06	426.48	7,751.16	26,681.29	228.18	1,198.52	193.61	38,308.30	820.97	820.97
Add : Additions Less : Disposals	-	-	64.89	3,604.70 82.74	17.83 6.30	413.70 -	1.04	4,102.16 89.04	353.20 -	353.20 -
As at March 31, 2017	1,829.06	426.48	7,816.05	30,203.25	239.71	1,612.22	194.65	42,321.42	1,174.17	1,174.17
Depreciation										
As at April 1, 2015	-	-	-	-	-	_	-	-	-	-
Add : Charge for the your Less : On assets dispo		4.15	438.71	4,418.09	35.71	334.55	32.99	5,264.20	355.93	355.93
during the year			_			_		_		
As at March 31, 2016	_	4.15	438.71	4,418.09	35.71	334.55	32.99	5,264.20	355.93	355.93
Add : Charge for the y	ear –	4.84	469.59	4,758.92	32.81	409.73	33.75	5,709.64	453.29	453.29
Less: On assets dispo- during the year	sed –	_	_	75.03	5.97	_	_	81.00	_	_
As at March 31, 2017	-	8.99	908.30	9,101.98	62.55	744.28	66.74	10,892.84	809.22	809.22
Written down value										
As at March 31, 2016	1,829.06	422.33	7,312.45	22,263.20	192.47	863.97	160.62	33,044.10	465.04	465.04
As at March 31, 2017	1,829.06	417.49	6,907.75	21,101.27	177.16	867.94	127.91	31,428.58	364.95	364.95

### Capital work in progress

Capital work in progress as at March 31, 2017 comprises expenditure for the plant in various stages of installation. Total amount of Capital work in progress is INR 6,166.20 lakhs (March 31, 2016: INR 3,745.11 lakhs, April 1, 2015: INR 1,763.28 lakhs).

### Opening balance of assets

The Company has elected to regard the WDV of assets as of March 31, 2015 as deemed cost, accordingly the gross block as of April 1, 2015 presented above, is net of accumulated depreciation of INR 21,406.75 lakhs (Tangible assets INR 20,537.47 lakhs and Intangible assets INR 869.28 lakhs).

The Company has classified the land at Jamshedpur with a gross book value of INR 76.10 lakhs as at April, 1 2015 under the previous GAAP taken on 30 years lease from Adityapur Industrial Area Development Authority, Adityapur, Jamshedpur as operating lease and hence, the amount paid for the leasehold land has been reclassified from PPE to Other current asset. Refer note 44 for further details.

<sup>\*</sup> Represents land at Chennai taken on 99 years lease from Mahindra Industrial Park Limited and land at Panthnagar taken on 90 years lease from State Infrastructure & Industrial Development Corporation Uttarakhand Limited

# Notes to financial statements for the year ended 31st March 2017 (All amounts are in lakhs of Indian Rupees unless otherwise stated)

				March 31,	March 31,	April 1,
4.	EINIA	NCIAL ASSETS		2017	2016	2015
7.	4.1	Investments				
		Investments at fair value through profit or loss (ful	lv paid)			
		Investment in non-group companies	, , ,			
		Quoted mutual funds		29,813.86	21,835.43	3,702.91
		Total FVTPL investments		29,813.86	21,835.43	3,702.91
		Non-current				
		Current		29,813.86	21,835.43	3,702.91
		Aggregate market value of quoted investments		29,813.86	21,835.43	3,702.91
	Inves	stments in quoted mutual funds				
			As	at March 31, 2017		As at March 31, 2016
	Parti	iculars	No of units	Amount	No of units	Amount
	SBI r	magnum insta cash fund- regular plan- growth	184,127.71	6,602.91	-	-
	ı ITU	money market institutional plan growth	671,833.51	12,206.05	591,189.12	10,012.76
	BNP	paribas overnight fund growth	441,795.42	11,004.90	_	_
	SBIp	oremier liquid funds - regular plan - growth	_	-	497,570.36	11,822.67
	Aggr	egate amount of quoted investments		29,813.86		21,835.43
	4.2	Loans (secured, considered good unless other	wise stated)	March 31, 2017	March 31, 2016	April 1, 2015
		Security deposit		832.53	478.93	429.24
		Loans to employees		82.63	99.15	40.59
		Total loans		915.16	578.08	469.83
		Current		114.93	121.63	22.85
		Non-current		800.23	456.45	446.98
				915.16	578.08	469.83
	4.3	Other financial assets				
		Accrued income		92.00	385.40	_
		Interest accrued on fixed deposits		179.68	139.63	169.06
		Non-current bank balances		32.59		
		Total other financial assets		304.27	525.03	169.06
		Total current		271.68	525.03	169.06
		Total non-current		32.59	_	_
5.		ER ASSETS		005.04	000.45	107.00
		tal advances		985.04	623.15	167.33
		ances to vendors *		4,445.18	4,474.36	4,969.38
	Less	: Provision for doubtful advances		(309.00)	(325.26)	(325.26)
	_			4,136.18	4,149.10	4,644.12
		t receivable (export incentive/subsidy)		1,271.09	1,159.45	1,418.65
		aid expenses		381.04	280.56	303.05
		nce with customs, excise and sales tax authorities		1,411.51	1,263.32	631.00
		other assets		8,184.86	7,475.58	7,164.15
		current		6,978.29	6,600.10	6,713.77
		non-current		1,206.57	875.48	450.38
	* Adv	vances to related parties, refer note 35				

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	_	March 31, 2017	March 31, 2016	April 1, 2015
		2017	2010	2015
6.	TAX ASSETS	0.507.50	0.000.04	4 5 4 5 0 0
	Advance income tax (net of provision for tax)	3,507.59	2,093.91	1,545.96
	Command	3,507.59	2,093.91	1,545.96
	Current		-	-
	Non-current	3,507.59	2,093.91	1,545.96
7.	INVENTORIES (lower of cost and net realisable value)			
	Raw materials *	4,971.05	11,948.02	8,481.99
	Work-in-progress	334.62	388.74	402.24
	Finished goods	8,206.83	4,393.66	1,709.17
	Stores and spare parts	1,021.94	725.40	1,203.63
	Contract work-in-process	-	107.83	_
	Total inventories	14,534.44	17,563.65	11,797.03
	*Includes goods in transit	1,200.70	3,489.86	955.52
	During the year ended March 31, 2017: INR 93.64 lakhs (March 31, 2016: INI lakhs) was recognised as an expense for inventories carried at net realisable			
8.	TRADE RECEIVABLES			
	Trade and other receivables			
	Trade receivables	35,922.20	30,565.87	17,435.48
	Receivables from other related parties (Note 35.1)	15,875.99	13,129.97	12,476.57
	Total Trade and other receivables	51,798.19	43,695.84	29,912.05
	Trade receivables			
	Unsecured, considered good	51,798.19	43,695.84	29,912.05
	Doubtful	626.42	1,113.66	16.67
		52,424.61	44,809.50	29,928.72
	Impairment Allowance (allowance for bad and doubtful debts)			
	Unsecured, considered good	_	_	_
	Doubtful	(626.42)	(1,113.66)	(16.67)
		(626.42)	(1,113.66)	(16.67)
	Total trade receivables	51,798.19	43,695.84	29,912.05

No trade or other receivable are due from directors or other officers of the company either severally or jointly with any other person. For terms and conditions relating to related party receivables, refer Note 35.1. Trade receivables are non-interest bearing and are generally on terms of 30 to 95 days based on the type of the customer.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

		March 31, 2017	March 31, 2016	April 1, 2015
9.	CASH AND CASH EQUIVALENTS			
I	Balances with banks:			
(	Cash on hand	11.15	11.47	9.20
	On current accounts	1,979.77	2,915.14	1,195.69
	Deposits with original maturity of less than three months *	23,849.59	18,355.56	21,076.86
•	Total cash and cash equivalents	25,840.51	21,282.17	22,281.75
,	Includes an amount of INR 178.90 lakhs represents Margin-money toward bank guarantee / other facilities provided by bank.			
	For the purpose of the statement of cash flows, cash and cash equivalents comprise the following at March 31:			
i	) Cash on hand	11.15	11.47	9.20
i	i) On current accounts	1,979.77	2,915.14	1,195.69
i	ii) Deposits	23,849.59	18,355.56	21,076.86
		25,840.51	21,282.17	22,281.75
9.1.	Other bank balances			
I	n unpaid dividend accounts	26.27	21.45	23.37
(	Current deposits with maturity greater than 3 months, less than 12 months	823.05		
		849.32	21.45	23.37
	Break up of financial assets carried at amortised cost			
	Loans (note 4.2)	915.16	578.08	469.83
	Trade receivables (note 8)	51,798.19	43,695.84	29,912.05
	Cash and cash equivalents (note 9)	25,840.51	21,282.17	22,281.75
	Bank balances other than cash and cash equivalents (note 9.1)	849.32	21.45	23.37
	Other financial assets (note 4.3)	304.27	525.03	169.06
-	Total financial assets at amortised cost	79,707.45	66,102.57	52,856.06
	EQUITY SHARE CAPITAL Authorised capital			
2	2,00,00,000 Equity shares of Rs. 5/- each (Previous year 2,00,00,000)	1,000.00	1,000.00	1,000.00
I	ncrease during the year	<u>-</u>		
		1,000.00	1,000.00	
	ssued, subscribed and fully paid-up capital			
	1,89,67,584 (March 31, 2016: 1,89,67,584) Equity shares of Rs. 5/- each	948.38	948.38	948.38
		948.38	948.38	948.38

### Terms / rights attached to equity shares

The Company has only one class of equity share having a par value of Rs.5 per share. Each holder of equity shares is entitled to one vote per share. The dividend proposed as distributions to equity shareholders is subject to approval of the shareholders in the ensuing Annual General Meeting.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive the assets of the Company, in proportion to the number of equity shares held by the shareholders.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

Reconciliation of the shares outstanding	g at the beginning and at	t the end of the reporting period
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	No. of shares	Amount
At April 1, 2015	18,967,584	948.38
Issued during the period	-	-
At March 31, 2016	18,967,584	948.38
Issued during the period	-	_
At March 31, 2017	18,967,584	948.38

Shares held by holding company

Out of equity shares issued by the Company, shares held by its holding Company are as below:

Equity shares	March 31, 2017	March 31, 2016	April 1, 2015
WABCO Asia Private Limited, Singapore	711.28	711.28	711.28

Apart from the above, there are no shares held by the ultimate holding Company, or their subsidiaries or associates.

Details of shareholders holding more than 5% shares in the Company

	March 31, 2017		March 31, 2016		April 1, 2015	
Name of the shareholder	In numbers	% holding in the class	In numbers	% holding in the class	In numbers	% holding in the class
Equity shares of Rs.5 each fully paid						

Equity shares of Rs.5 each fully paid

WABCO Asia Private Limited, Singapore **14,225,684 75%** 14,225,684 75% 14,225,684 75%

As per records of the Company, including its register of members, the above shareholding represents both legal and beneficial ownerships of shares.

March 31

March 31

	2017	2016	2015
11. OTHER EQUITY			
General reserve	24,776.38	24,776.38	24,776.38
Other reserves			
Capital reorganisation reserve	5.00	5.00	5.00
Share Based Payments	444.96	205.33	-
Retained earnings	100,883.12	80,905.09	61,714.92
Fair value through other comprehensive income Reserve	(415.13)	(62.20)	_
Total other equity	125,694.33	105,829.60	86,496.30
	<del></del> .		

Capital reorganisation reserve - Amount represents a reserve created during the demerger of brakes division from Sundaram Clayton Limited.

Share Based Payments - Amount represents a reserve created on account of the stock units provided to eligible employees under the global compensation plan announced and administered by Wabco Holdings Inc., USA, the ultimate holding company (also refer note 32.2).

		,
11.1.Distribution made and proposed	March 31, 2017	March 31, 2016
Cash dividends on equity shares declared and paid:		
Final dividend for the year ended March 31, 2016: Rs.6 per share (March 31, 2015: Rs.5 per share)	1,138.06	948.38
DDT on final dividend	231.68	198.45
Total distribution	1,369.74	1,146.83
Proposed dividends on equity shares:		
Final dividend for the year ended March 31, 2017: Rs.7 per share (March 31, 2016: Rs.6 per share)	1,327.73	1,138.06
DDT on proposed dividend	277.83	231.68
	1,605.56	1,369.74

Proposed dividend on equity shares are subject to approval at the annual general meeting and are not recognised as a liability (including DDT thereon) as at March 31, 2017.

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

a amounte are in latine of indian rispect amost street mee stated,			
	March 31, 2017	March 31, 2016	April 1, 2015
PROVISIONS			
Provision for employee benefits			
Provision for leave benefits / compensated absences	476.30	413.07	350.87
Provision for pension	1,406.77	1,168.91	1,103.65
Other provisions			
Provision for warranties	833.40	599.50	452.80
Total provisions	2,716.47	2,181.48	1,907.32
Provision for warranties			
At the beginning of the year	599.50	452.81	384.16
Created during the year	710.61	481.77	317.85
Utilized during the year	(476.71)	(335.08)	(249.20)
At the end of the year	833.40	599.50	452.81
Current	1,062.00	861.17	652.46
Non-current	1,654.47	1,320.31	1,254.86
	2,716.47	2,181.48	1,907.32
The estimated provision for the obligations is recognised once the products are sold. The estimated provision takes into account historical information, frequency and average cost of warranty claims and the estimate regarding possible future incidence of claims. The provision for warranty claims represents the present value of management's best estimate of the future economic benefits. The outstanding provision for product warranties as at the reporting date is the balance unexpired period of the respective warranties on the various products which range from 18 to 24 months.			

### 13. GOVERNMENT GRANTS

12.

As on April 1	5.56	6.02	6.02
Received during the year	-	_	-
Released to the statement of profit and loss	(0.46)	(0.46)	-
As on March 31	5.10	5.56	6.02

### 14. DEFERRED TAX LIABILITIES

		<b>Balance Sheet</b>		Statement of P	rofit and Loss
Nature - (Liability) / Asset	March 31, 2017	March 31, 2016	April 1, 2015	March 31, 2017	March 31, 2016
Deferred tax liabilities					
Difference between depreciation as per books of accounts and the Income Tax Act, 1961	2,629.58	2,672.66	2,667.69	(43.08)	4.97
Total (A)	2,629.58	2,672.66	2,667.69	(43.08)	4.97
Deferred tax assets					
Provision for doubtful trade receivables	216.79	385.42	116.21	(168.63)	269.21
Provision for employee benefits and others	1,001.82	757.65	680.36	244.17	77.29
Provision for warranty	288.41	207.46	153.90	80.95	53.56
Others	263.46	316.28	69.75	(52.82)	246.53
Total (B)	1,770.48	1,666.81	1,020.22	103.67	646.59
Deferred tax expenses/(income) (A-B)				(146.75)	(641.62)
Net deferred tax (liabilities)/assets (A-B)	(859.10)	(1,005.85)	(1,647.47)		

# Notes to financial statements for the year ended 31st March 2017

		March 31, 2017	March 31, 2016	April 1, 2015
	Reconciliation of deferred tax liabilities(net)	2017	2010	2013
	As on April 1	1,005.85	1,647.47	
	Tax (income)/expense during the period recognised in profit and loss	40.03	(608.70)	
	Tax (income)/expense during the period recognised in OCI	(186.78)	(32.92)	
	As on March 31	859.10	1,005.85	
	7.6 off Water of			
15.	TRADE PAYABLES			
	Trade Payables			
	- Dues to Micro, Small & Medium Enterprises (See Note below)	1,342.36	1,325.53	1,563.56
	- Dues to Related Party	12,188.37	8,487.82	1,595.84
	- Dues to other than Micro, Small & Medium Enterprises	20,662.65	24,808.91	14,630.65
	Total trade payables	34,193.38	34,622.26	17,790.05
	Principal amount due to suppliers under MSMED Act	1,342.36	1,325.53	1,563.56
	Interest accrued and due to suppliers under MSMED Act, on the above amount	8.64	-	-
	Payment made to suppliers (other than interest) beyond the appointed day,			
	during the year	-	_	_
	Interest paid to suppliers under MSMED Act (Section 16)	-	_	_
	Interest due and payable to suppliers under MSMED Act, for payments already made	8.64		
	Interest accrued and remaining unpaid at the end of the year to suppliers	0.04	_	_
	under MSMED Act	_	_	_
16	OTHER FINANCIAL LIABILITIES			
10.	Other financial liabilities at amortised cost			
	Unpaid dividends			
	Total other financial liabilities at amortised cost	26.27	21.45	23.38
	Total other interior habilities at amortised oost	26.27	21.45	23.38
17.	OTHER CURRENT LIABLITIES			
	Advance from customers	214.56	240.16	140.65
	Statutory dues payable			
	- Income tax deducted at source payable	411.56	421.59	194.22
	- Employees' provident fund payable	118.76	67.03	59.48
	- Employees' state insurance payable	18.80	12.53	13.98
	<ul><li>Employees' family pension fund deductions payable</li><li>Sales tax payable</li></ul>	36.04 827.05	30.96 690.54	51.68 279.73
	Provision for price adjustments	7,638.13	6,248.00	1,568.38
	Total current liabilities	9,264.90		
	Total current liabilities	9,204.90	7,710.81	2,308.12
	Break up of financial liabilities carried at amortised cost			
	Trade payables (note 15)	34,193.38	34,622.26	17,790.05
	Other financial liabilities (note 16)	26.27	21.45	23.38
	Total financial liabilities at amortised cost	34,219.65	34,643.71	17,813.43

# Notes to financial statements for the year ended 31st March 2017

		March 31, 2017	March 31, 2016
18.	REVENUE FROM OPERATIONS		
	Sale of products (including excise duty)		
	Air assist and full air actutation system for automative and non-automative applications		
	and elements thereof	189,625.28	164,911.74
	Spares	25,671.64	25,707.44
	Sale of products (A)	215,296.92	190,619.18
	Sale / rendering of services		
	Software services	4,845.50	4,241.42
	Research and development services	1,243.15	1,195.43
	Business support services	2,626.60	1,931.57
	Other service income	409.61	549.89
	Sale / rendering of services (B)	9,124.86	7,918.31
	Other operating revenue		
	Scrap sales	829.18	742.75
	Test Track usage income	806.20	673.60
	Other operating revenue (C)	1,635.38	1,416.35
	Total (A+B+C)	226,057.16	199,953.84
	Sale of products includes excise duty collected from customers of INR 19,308.39 (March 31, 2016: INR 16,708.01). Sale of products net of excise duty is INR 195,988.53 (March 31, 2016: INR 173,911.17)	<u> </u>	
19.	OTHER INCOME		
	Net gain on sale of current investments	1,853.10	966.99
	Government grant (Export incentives - Refer note below)	173.72	157.95
	Tool development income (net)	49.12	101.99
	Others	32.13	506.47
	Capital grant in relation to investment in property, plant and equipment	0.46	0.46
	Gain on foreign transactions	-	838.42
	Gain / (loss) on investments carried at fair value through profit or loss	(21.57)	32.51
	Total other income	2,086.96	2,604.79
	Government grants represent export incentives that the Company is eligible for. There are no unfulfilled conditions or contingencies attached to these grants.		
20.	FINANCE INCOME		
	Interest income on Fixed Deposits with Banks	1,485.73	1,343.93
	Unwinding of discount on financial asset carried at amortised cost	25.82	16.48
	Interest income from financial assets at amortised cost	16.56	47.12
		1,528.11	1,407.53

# Notes to financial statements for the year ended 31st March 2017

		March 31, 2017	March 31, 2016
21.	COST OF MATERIAL & COMPONENTS CONSUMED		_
	a. Raw material and components consumed		
	Inventory at the beginning of the year	8,458.16	7,526.47
	Add : Purchases	122,878.99	113,572.13
	Less: Inventory at the end of the year	3,770.35	8,458.16
	Cost of raw material and components consumed	127,566.80	112,640.44
	Details of raw material and components consumed		
	Castings and forgings	33,648.87	29,711.68
	Intermediate and components (which individually do not account for 10% or		
	more of the total value of consumption)	93,917.93	82,928.76
	Raw materials consumed	127,566.80	112,640.44
22.	CHANGES IN INVENTORIES OF WORK-IN-PROCESS AND FINISHED GOODS		
	Opening stock		
	Work-in-progress	388.74	402.24
	Finished goods	4,393.66	1,709.17
		4,782.40	2,111.41
	Closing Stock		
	Work-in-progress	334.62	388.74
	Finished goods	8,206.83	4,393.66
		8,541.45	4,782.40
		(3,759.05)	(2,670.99)
<b>23</b> .	EMPLOYEE BENEFIT EXPENSE		
	Salaries, wages and bonus	16,119.14	14,638.90
	Contribution to provident and other funds	1,193.62	1,036.92
	Employee's share based payments cost	239.63	205.33
	Staff welfare expenses	1,559.04	1,607.46
		19,111.43	17,488.61
	Under the scheme of the ultimate holding Company, Wabco Holdings Inc., USA, 18,292 options (net of cancelled / lapsed) of the ultimate holding Company have been granted to some of the employees of the Company as at March 31, 2017. Based on valuation obtained by the Wabco Holdings Inc., USA, being the administrator of the Scheme, an amount of INR. 239.63 Lakhs (March 31, 2016 INR. 205.33 Lakhs) has been recorded as costs to the Company with a corresponding credit to equity.		
24.	DEPRECIATION AND AMORTIZATION EXPENSE		
	Depreciation of tangible assets (Note 3)	5,709.64	5,264.20
	Amortization of intangible assets	453.29	355.93
		6,162.93	5,620.13
25.	FINANCE COSTS		
	Interest - Others	46.44	15.20
		46.44	15.20

# Notes to financial statements for the year ended 31st March 2017

	March 31, 2017	March 31, 2016
OTHER EXPENSE		
Consumption of stores and spares	5,020.54	5,809.42
Power and fuel	1,973.48	2,090.51
Rent	880.08	906.60
Repairs to buildings	606.66	668.38
Repairs to machinery	1,072.21	1,027.88
Repairs others	22.74	31.41
Insurance	102.79	105.78
Rates and taxes	751.10	404.42
Professional fees [Refer note (a) below for payment to auditors]	3,531.29	1,360.36
Travelling and conveyance	1,564.18	1,354.30
Freight, delivery and shipping charges	5,443.33	5,248.61
Research and development expenses	251.87	379.85
Provision / (release of provision) for bad and doubtful debts	884.22	2,460.99
Commission	_	_
Directors' sitting fees	5.80	7.00
Information technology expenses	452.09	427.65
CSR expenditure (refer details below)	11.28	41.92
Royalty	5,966.59	2,991.82
Loss on sale / scrapping of assets	8.02	_
Exchange differences	812.09	-
Warranty	710.61	481.77
Other expenses (including commission to independent directors)	1,119.17	1,331.88
	31,190.14	27,130.55
(a) Auditor's remuneration*		<u> </u>
As auditor:		
Audit fee	15.70	14.00
Tax audit fee	4.00	4.00
Limited review	6.00	6.00
In other capacity:		
Company law matters		2.00
Ind AS	11.00	2.00
Other services (Certification fees)	2.00	1.69
Reimbursement of expenses	5.29	9.65
Tombarooment of experience	43.99	37.34
* Excludes Service tax		
Details of CSR expenditure:		
	406.75	542.32
a) Gross amount required to be spent by the Company during the year	400.75	342.32

In cash

Yet to be

(479.56)

(171.76)

(65.58)

402.79

398.02

149.45

8,510.60

6.30

(502.22)

(247.54)

(73.80)

13.04

141.37

733.13

6,664.29

Total

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

Additional deduction on research and development expenses

DTL on timing differences to be reversed in Tax holiday period

Adjustment in respect of current income tax of previous year

Opening Adjustments

Non deductible expenses

Net effective income tax

Overseas taxes

Additional deduction under Income tax Act based on capital investment

(b) Amount spent during the year ending on March 31, 20	(b)	(	(	(b)	Amount spent duri	ng the year	r ending on	March 31	, 2017
---	-----	---	---	-----	-------------------	-------------	-------------	----------	--------

	111 (4511	paid in cash	iolai
(i) Construction / acquisition of any asset	9.82		9.82
(ii) On purposes other than (i) above	1.46	_	1.46
(c) Amount spent during the year ending on March 31, 2016:			
(i) Construction / acquisition of any asset	13.55	1.07	14.62
(ii) On purposes other than (i) above	26.62	0.68	27.30
27. INCOME TAX EXPENSE			
The major components of income tax expense for the years ended March 31, 2017 and March 31, 2016 are:			
		March 31, 2017	March 31, 2016
Profit or loss section			
Current Tax:			
Current income tax charge		8,507.90	6,572.75
Adjustment in respect of current income tax of previous year		149.45	733.13
Deferred Tax:			
Relating to the origination and reversal of temporary differences		40.03	(608.67)
Income tax expense reported in the statement of profit and loss		8,697.38	6,697.21
Other comprehensive income(OCI) section			
Deferred tax related to items recognised in OCI during in the year:			
Re-measurement gains and (losses) on defined benefit obligations (net)		186.78	32.92
Income tax charged to OCI		186.78	32.92
Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for March 31, 2016 and March 31, 2017:			
The tax on the Company's profit before tax differs from the theoretical amount that would arise using the standard rate of corporation tax in India (34.608%) as follows:	:		
Accounting Profit before income tax		30,045.15	27,034.21
Enacted tax rate in India		34.61%	34.61%
Profit before income tax multiplied by enacted tax rate		10,398.03	9,356.00
Effects of:			
Exempt income (income from tax holiday units)		(2,127.09)	(2,755.69)

During the year ended March 31, 2016 and March 31, 2015, the Company has paid dividend to its shareholders. This has resulted in payment of DDT to the taxation authorities. The Company believes that DDT represents additional payment to taxation authority on behalf of the shareholders. Hence DDT paid is charged to equity.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

FVTOCI reserve	Total
(352.93)	(352.93)
(352.93)	(352.93)
(62.20)	(62.20)
(62.20)	(62.20)
	(352.93) (352.93) (62.20)

### 29. EARNINGS PER SHARE

28.

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders of the Company by the weighted average number of Equity shares outstanding during the year.

Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of Equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential Equity shares into Equity shares.

The following reflects the income and share data used in the basic and diluted EPS computations:

	March 31, 2017	March 31, 2016
Profit after tax	21,347.77	20,337.00
Weighted average number of shares		
- Basic	1,89,67,584	1,89,67,584
- Diluted	1,89,67,584	1,89,67,584
Earning per share of Rs.5 each		
- Basic	112.55	107.22
- Diluted	112.55	107.22

### 30. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Company's Financial Statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

### **Judgements**

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the Financial Statements:

### Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the DCF model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. See Note 37 for further disclosures.

### **Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the Financial Statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a DCF model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Compant is not yet committed to or significant future investments that will enhance the asset's performance of the CGU being tested. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. These estimates are most relevant to goodwill and other intangibles with indefinite useful lives recognised by the Company.

### **Deffered income taxes**

The Company's tax expense for the year is the sum of the total current and deferred tax charges. The calculation of the total tax expense necessarily involves a degree of estimation and judgement in respect of certain items. A deferred tax asset is recognised when it has become probable that future taxable profit will allow the deferred tax asset to be recovered. Recognition, therefore, involves judgement regarding the prudent forecasting of future taxable gains and profits of the business.

### **Defined benefit plans**

The cost of the defined benefit plan and other post-employment benefits and the present value of the obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. Further details about defined benefit obligations are given in Note 32.

### 31. EMPLOYEE BENEFITS OBLIGATION

### **Defined Benefit Plan**

### a. Gratuity

The gratuity plan is governed by the Payment of Gratuity Act, 1972. Under the act, employee who has completed five years of service is entitled to specific benefit. The level of benefits provided depends on the member's length of service and salary at retirement age.

### b. Provident Fund

In respect of employees covered under Company's Employees Provident Fund Trust contribuions to the Company's Employee Provident Fund Trust are made in accordance with the fund rules. The interest rate payable to the beneficiaries every year is being notified by the Government.

In the case of contribution to the Trust, the Company has an obligation to make good the shortfall, if any, between the return from the investments of the Trust and the notified interest rate and recognizes such obligation, determined based on an actuarial valuation, as an expense.

Particulars	Year ended March 31, 2017	Year ended March 31, 2016
32. GRATUITY PLAN		
Current service cost	121.80	98.13
Net interest expense	71.11	68.89
Components of defined benefit cost recognised in profit or loss	192.91	167.02
Re-measurement on the net defined benefit liability comprising:		
Actuarial (gains) / losses changes arising from changes in demographic assumptions	_	-
Actuarial (gains) / losses changes arising from changes in financial assumptions	112.09	-
Actuarial (gains) / losses changes arising from experience adjustments	171.02	78.32
Return on plan assets (excluding amounts included in net interest expense)	-	-
Components of defined benefit cost recognised in other comprehensive income	283.11	78.32
Total	476.02	245.34

The current service cost and the net interest expense for the year are included in the 'employee benefit expense' in profit or loss.

The remeasurement of the net defined benefit liability is included in other comprehensive income.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	March 31, 2017	March 31, 2016	April 1, 2015
The amount included in the financial position arising form the Company's obligation in respect of its defined benefit plans is as follows:			
Present value of defined benefit obligation	1,242.32	888.91	861.14
Fair value of plan assets	1,251.20	1,010.62	965.10
Net assets / (liabilities) from defined benefit obligation*	8.88	121.71	103.96

<sup>\*</sup> The net asset in respect of plan is not recognized as it is lying in an irrecoverable trust fund approved by Income tax authorities.

	March 31, 2017	March 31, 2016
Movements in the present value of the defined benefit obligation in the current year were as follows:		
Opening defined benefit obligation	888.91	861.14
Current service cost	121.80	98.13
Interest cost	71.11	68.89
Actuarial (gains) / losses changes arising from changes in demographic assumptions	_	_
Actuarial (gains) / losses changes arising from changes in financial assumptions	112.09	_
Actuarial (gains) / losses changes arising from experience adjustments	171.02	78.32
Benefits paid	(122.61)	(217.57)
Closing defined benefit obligation	1,242.32	888.91
Movements in the fair value of the plan assets in the current year were as follows:		
Opening fair value of plan assets	1,010.62	965.10
Interest Income	91.20	73.88
Return on plan assets (excluding amounts included in net interest expense)	(13.99)	_
Contributions	285.98	189.21
Benefits paid	(122.61)	(217.57)
Actuarial gain / (loss)	_	-
Closing fair value of plan assets	1,251.20	1,010.62

### **Provident Fund**

The Company's Provident Fund is exempted under Section 17 of the Employees' Provident Fund Act, 1952. Conditions for the grant of exemption stipulate that the employer shall make good the deficiency, if any, in the interest rate declared by the Trust over the statutory limit. The Actuary has provided a valuation for Provident Fund liabilities on the basis of guidance issued by Actuarial Society of India and based on the assumptions provided below, the Company does not have additional obligation as at March 31, 2017.

The details of fund and plan assets are given below:

	March 31, 2017	March 31, 2016	April 1, 2015
Present value of defined benefit obligation	7,084.68	5,990.19	5,219.54
Fair value of plan assets	7,126.05	6,020.79	5,279.15
Net assets / (liabilities) from defined benefit obligation*	41.37	30.60	59.61

<sup>\*</sup> The net asset in respect of plan is not recognized as it is lying in an irrecoverable trust fund approved by Income tax authorities.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

	March 31, 2017	March 31, 2016
The principal assumptions used in determining the present value obligation of interest guarantee under the deterministic approach are as follows		
Assumption		
Discount Rate	7.25%	7.75%
Weighted Average Duration of DBO in years	19.86	20.02
Expected Investment Return	8.00%	8.00%
During the year, the Company contributed INR 418.91 lakhs (March 31, 2016 : INR 343.49 lakhs	3)	

During the year, the Company contributed INH 418.91 lakhs (March 31, 2016 : INH 343.49 lakhs) and the same has been recognised in the Statement of profit and Loss under Employee Benefits expense.

	on

relision		
Particulars	Year ended March 31, 2017	Year ended March 31, 2016
Current service cost		_
Net interest expense	121.90	109.21
Components of defined benefit cost recognised in profit or loss	121.90	109.21
Re-measurement on the net defined benefit liability comprising:		
Actuarial (gains) / losses changes arising from changes in demographic assumptions	-	-
Actuarial (gains) / losses changes arising from changes in financial assumptions	119.74	58.48
Actuarial (gains) / losses changes arising from experience adjustments	16.34	110.29
Return on plan assets (excluding amounts included in net interest expense)	-	-
Components of defined benefit cost recognised in other comprehensive income	136.08	168.77
Total	257.98	277.98

The current service cost and the net interest expense for the year are included in the 'employee benefit expense' in profit or loss.

The remeasurement of the net defined benefit liability is included in other comprehensive income.

The amount included in the financial position arising form the Company's obligation in respect of its defined benefit plans is as follows:

	March 31, 2017	March 31, 2016	April 1, 2015
Present value of defined benefit obligation	1,679.87	1,523.73	1,323.90
Fair value of plan assets	273.10	264.10	220.25
Net assets/(liabilities) from defined benefit obligation*	(1,406.77)	(1,259.63)	(1,103.65)

<sup>\*</sup> The net asset in respect of gratuity plan is not recognized as it is lying in an irrecoverable trust fund approved by Income tax authorities.

Movements in the present value of the defined benefit obligation in the current year were as follows:

	March 31, 2017	March 31, 2016
Opening defined benefit obligation	1,523.73	1,323.90
Current service cost	-	-
Interest cost	121.90	109.21
Actuarial (gains) / losses changes arising from changes in demographic assumptions	-	-
Actuarial (gains) / losses changes arising from changes in financial assumptions	119.74	58.48
Actuarial (gains) / losses changes arising from experience adjustments	16.34	110.29
Benefits paid	(101.84)	(78.15)
Closing defined benefit obligaiton	1,679.87	1,523.73

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

Movements in the fair value of the plan assets in the current year were as follows:

	March 31, 2017	March 31, 2016
Opening fair value of plan assets	264.10	220.25
Interest Income	20.46	_
Return on plan assets (excluding amounts included in net interest expense)	5.23	60.54
Contributions	85.15	61.46
Benefits paid	(101.84)	(78.15)
Actuarial gain / (loss)	_	-
Closing fair value of plan assets	273.10	264.10

### 32.1 The major categories of plan assets of the fair value of the total plan assets are as follows:

			Gratuity	
Investments details:	N	larch 31, 2017	March 31, 2016	April 1, 2015
Investment with insurer		1,251.20	1,010.62	965.10
Total	_	1,251.20	1,010.62	965.10
			Pension Plan	
Investments details:	N	larch 31, 2017	March 31, 2016	April 1, 2015
Investment with insurer		273.10	264.10	220.25
Total	_	273.10	264.10	220.25
The principal assumptions used for the purposes of the a	actuarial valuations are a	s follows:		
	N	larch 31, 2017	March 31, 2016	April 1, 2015
		%	%	%
Discount rate:				
Gratuity plan		7.00%	8.00%	8.50%
Leave Encashment Plan		7.00%	8.00%	8.00%
Future salary increases:				
Gratuity plan		5.00%	5.00%	5.00%
Pension plan		5.00%	7.00%	7.00%
A quantitative sensitivity analysis for significant assumption <b>Gratuity plan:</b>	on as at March 31, 2017	is as shown below	:	
diatory plans	March 31	, 2017	March 31,	2016
	Discoun	t rate	Discount	rate
Assumptions				
Sensitivity Level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	(58.48)	63.91	(57.89)	60.16
	March 31	, 2017	March 31,	2016
Assumptions	Future salary	increases	Future salary	increases
Sensitivity Level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	64.90	(59.84)	48.93	52.91

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

Danaian	March 31		March 31,	
Pension:	Future salary	increases	Future salary	Increases
Sensitivity Level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	(48.86)	72.10	(110.28)	(8.25)
	March 31	, 2017	March 31,	2016
Assumptions	Future salary	increases	Future salary	increases
Sensitivity Level	0.5% increase	0.5% decrease	0.5% increase	0.5% decrease
Impact on defined benefit obligation	2.50	(2.53)	(51.56)	(101.32)

The sensitivity analyses above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

The following payments are expected contributions to the defined benefit plan in future years:

	Gratuity	
	March 31, 2017	March 31, 2016
Within the next 12 months (next annual reporting period)	97.46	13.52
Between 2 and 5 years	410.46	15.60
Beyond 5 years	363.17	859.79
Total expected payments	871.09	888.91

The average duration of the defined benefit plan obligation at the end of the reporting period is 16.90 years (March 31, 2016: 27.03 years).

The following payments are expected contributions to the defined benefit plan in future years:

	rension	
	March 31, 2017	March 31, 2016
Within the next 12 months (next annual reporting period)	91.44	5.04
Between 2 and 5 years	534.51	16.69
Beyond 5 years	615.12	1367.41
Total expected payments	1,241.07	1,389.14

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March 24 2017

March 21 0010

The average duration of the defined benefit plan obligation at the end of the reporting period is 11.03 years (March 31, 2016: 11.06 years).

### 32.2 Share based payments

Under a global compensation plan announced and adminstered by Wabco Holdings Inc., USA, the ultimate holding company, some of the employees are eligible for compensation in form of stock units viz., Performance Stock Units ("PSU") and Restricted Stock Units ("RSU").

PSUs vesting of which would occur at levels ranging from none to 200% of the number of granted PSUs depending upon the achievement of three year cumulative earnings per share goals approved by the Compensation, Nominating and Governance Committee of the Board of Directors of the ultimate holding company. The ultimate holding company assesses expected achievement levels at the end of each reporting period. As of March 31, 2017, the Company believes it is probable that the performance conditions will be met and has accrued for the compensation expense accordingly which is in line with the estimates made by the ultimate holding company.

RSU's vests to the employees on a proportionate basis over the period of 3 years proivded the employees continues in employment.

The Company records a stock based compensation based on the estimated fair value of the award at the grant date and is recognised as an expense in the statement of profit or loss over the requisite period.

The following table summarize the stock options, RSUs and PSUs for each of the years presented:

	Warch 31, 2017	March 31, 2016
	Number	Number
Outstanding at April 1, 2016	9,025	8,568
Granted during the year	5,110	4,614
Forfeited during the year	-	_
Exercised during the year	3,429	4,157
Outstanding at March 31, 2017	10,706	9,025
Exercisable at March 31, 2017	10,706	9,025

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

The expected term of the RSU / PSU is determined based on the vesting term and contractual term of the RSU / PSU, as well as expected exercise behaviour of the employee who recieves the RSU / PSU.

Expected volatality during the expected term of the RSU / PSU is based on historical volatality of the observed market prices of Wabco Holding Inc., USA publicly traded equity shares during a period equivalent to the expected term of the RSU / PSU.

### 33. LEASE COMMITMENTS

### **Operating leases:**

The Company had leased one of its office premises under operating lease for a non-cancellable period of 5 years. The lease rentals incurred during the current year have been charged as an expense in the statement of profit and loss. The future lease rental payables as follows:

Particulars	March 31, 2017	March 31, 2016
Within one year	293.49	293.49
After one year but not more than five years	776.96	1,070.45
More than five years	_	_
Total	1,070.45	1,363.94

### 34. COMMITMENT AND CONTINGENCIES

### A) Contingent Liabilities

- i) Matters wherein management has concluded the Company's liability to be probable and has accordingly provided for in the books. Refer Note 17.
- ii) In respect of all the matters mentioned below, based on the legal advice obtained, the management is of the view that the claims are not tenable and the same can be successfully contested. Hence, no provision has been considered neccessary in the financial statments.

		March 31, 2017	March 31, 2016
a)	In respect of CENVAT and Service tax matters	176.29	103.69
b)	In respect of Income tax matters	29.90	_
c)	In respect of Infrastructure and amenities charges	49.25	49.25
d)	In respect of Property tax matters	91.68	91.65
e)	In respect of Customs duty matters	4.53	4.53
f)	In respect of Sales tax matters *	18,843.57	159.60
g)	In respect of Labour law disputes	9.05	9.05
h)	In respect of Vendor claims	374.45	_

<sup>\* -</sup> excludes penalty of INR. 28,076 Lakhs.

During the current year, the Company has received a demand order for a sum of INR. 19,552.39 lakhs, as well as penalty of INR. 28,076 lakhs from the Commercial Tax Department for VAT on various matters including differential amounts between financial statements and returns filed during the period April 1, 2010 to December 2015. The Company is contesting the order on the grounds that the Order was made based on factually incorrect information and has also obtained a stay from the Hon'ble High Court of Madras. Based on advice by its tax consultants and an internal evaluation, the Company has not accrued any amount towards these demands pending final outcome of this matter and these amounts have been disclosed as contingent liability.

### B) Commitments

a) Capital commitments not provided for 3,534.02 3,131.91

### Notes to financial statements for the year ended 31st March 2017

### 35.1. LIST OF RELATED PARTIES AND NATURE OF RELATIONSHIP

1) Where control exists

a) Holding company WABCO Asia Private Limited, Singapore

b) Ultimate holding company WABCO Holdings Inc., USA

Related parties under Ind AS 24 with whom transactions have taken place during the year

- 2) Fellow Subsidiary companies
- 1 WABCO Vertriebs, GmbH & Co., Germany (formerly WABCO Fahrzeugsysteme, GmbH,Germany)
- WABCO China Co Ltd, ChinaWABCO France SAS. France
- 4 Meritor WABCO Vehicle Control Systems, USA
- 5 Shandong WABCO Automotive Products Co. Ltd, China
- 6 WABCO (Shanghai) Management Co Limited, China
- 7 WABCO Automotive South Africa
- 8 WABCO Automotive UK Ltd, United Kingdom
- 9 WABCO Compressor Manufacturing Co. USA
- 10 WABCO Hong Kong Limited, Hong Kong
- 11 WABCO Japan Inc, Japan
- 12 WABCO Korea Ltd, Korea
- 13 WABCO Polska Sp. z o.o. Poland
- 14 WABCO Polska Sprzedaz Sp. z o.o. Poland
- 15 WABCO Development Gmbh, Germany
- 16 WABCO Logistik GmbH, Germany
- 17 WABCO Australia Pty Limited, Australia
- 18 WABCO Europe BVBA, Belgium
- 19 WABCO Austria GesmbH, Austria
- 20 WABCO Belgium BVBA, Belgium
- 21 WABCO Financial Services SPRL; Belgium22 Tavares BVBA, Belgium
- 23 Transics BVBA, Belgium
- 20 Italisios DVDA, Deig
- 24 FLC NV
- 25 Transics Belux BVBA, Belgium
- 26 Transics Deutschland GmbH, Germany
- 27 Transics Italia S.R.L
- 28 Delta Industrie Service SARL, France
- 29 Transics France SARL, France
- 30 Transics Ireland Limited, Ireland
- 31 Carrierweb B.V, Netherlands
- 32 Transics Netherland B.V
- 33 Transics Telemática España
- 34 WABCO do Brasil Industria e Comercio de Freios Ltda, Brazil
- 35 WABCO Brzdy K Vozidlum spol S.R.O, Czech Republic
- 36 WABCO Gmbh, Germany
- 37 WABCO Radbremsen Gmbh, Germany
- 38 WABCO Automotive Italia SRL, Italy
- 39 WABCO BV, Netherlands
- 40 WABCO Europe Holdings BV, Netherlands
- 41 WABCO Espana SLU, Spain
- 42 WABCO Automotive AB, Sweden
- 43 WABCO (Schweiz) Gmbh, Switzerland
- 44 WABCO Automotive B.V, Netherlands

### Notes to financial statements for the year ended 31st March 2017

### 2) Fellow Subsidiary companies (Contd.)

- 45 WABCO ARAC Kontrols Sistemleri Destek VE Pazarlama Limited Sirketi, Turkey
- 46 WABCO Middle East and Africa FZCO, Dubai
- 47 WABCO IP Holdings LLC, USA
- 48 WABCO Automotive Products Ltd, Cayman
- 49 WABCO Air Compressor Holdings Inc., USA
- 50 WABCO Automotive Control Systems Inc., USA
- 51 WABCO Group Inc., USA
- 52 WABCO Group International Inc., USA
- 53 WABCO Logistics (Quingdao) Co. Ltd, China
- 54 WABCO North America LLC, USA
- 55 WABCO Expats Inc.
- 56 WABCO (Thailand) Limited
- 57 Guang Dong WABCO Fuwa Vehicle Brakes Co Limited
- 58 Ephicas BV, Netherlands
- 59 WABCO Foundation Brakes Private Limited, Chennai
- 60 WABCO International LLC, USA
- 61 WABCO Europe Holdings LLC, USA
- 62 Ephicas Patents BVBA;
- 63 WABCO France S.A.S.
- 64 WABCO Services S.A.S, France
- 65 WABCOWURTH Workshop Services GmbH
- 66 WABCO Testbahn GmbH, Germany
- 67 WABCO Holding GmbH, Germany
- 68 WABCO Systeme GmbH, Germany
- 69 WABCO Holdings B.V., Netherlands
- 70 WABCO Sandown B.V., Netherlands
- 71 WABCO CV, Netherlands
- 72 WABCO RUS LLC.
- 73 WABCO Vostok LLC, Russia
- 74 WABCO Centro de Distribuicao de pecas Automotives Ltda, Brazil
- 75 Clayton Dewandre Holdings Limited, Rotterdam, The Netherlands
- 76 WABCO Automotive Pensions Trustees Limited, UK
- 77 WABCO Automotive U.K. Limited, UK
- 78 WABCO Reman Solutions
- 79 WABCO Vehicle Control systems, Poland
- 80 WABCO Vehicle Control Systems, USA

# 3) Others

1 WABCO India Limited Employees' Provident Fund Trust

### Key management personnel

- Mr. P Kaniappan Managing Director
- Mr. RS Raja Gopal Sastry Chief Financial Officer (w.e.f 31-08-2015)
- Mr. M C Gokul- Company Secretary (w.e.f 30-01-2016)
- Mr. T.S. Rajagopalan Chief Financial Officer (resigned w.e.f 31-08-2015)
- Mr. Sivalai Senthilnathan- Company Secretary (resigned w.e.f 30-01-2016)
- Mr. Sean Deason Non-executive Director
- Ms. Lisa J Brown Non-executive Director
- Mr. Jorge Solis Non-executive Director
- Mr. Shivaram Narayanaswami Non-executive Director
- Mr. M Lakshminarayan Chairman and independendent Director
- Dr. Lakshmi Venu- Independent Director (w.e.f. 19-05-2016)
- Mr. Narayan K Seshadri- Independent Director
- Mr. D E Udwadia Independent Director (resigned w.e.f 01-04-2016)

# Notes to financial statements for the year ended 31st March 2017 (All amounts are in lakhs of Indian Rupees unless otherwise stated)

# **35.2.RELATED PARTY TRANSACTIONS**

SI.	Nature of	Name of the common	Fel Subsidiary		Key Management Personnel	
No.	transactions	Name of the company	Year		Year e	ended
			31 <sup>st</sup> March 2017	31st March 2016	31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016
1	Purchase of goods	WABCO Vertriebs, GmbH & Co., Germany	5,432.15	4,409.97	-	-
		WABCO China Co Ltd, China	1,872.82	2,068.75	-	-
		WABCO Vehicle Control Systems, USA	216.62	255.26	-	_
		WABCO BV, Netherlands	177.15	79.77	-	-
		WABCO France SAS, France	101.84	28.33	-	-
		WABCO Compressor Manufacturing Co. USA	46.33	39.38	-	_
		WABCO do Brasil Industria e Comercio de Freios Ltda, Brazil	45.38	20.41	-	-
		Guang Dong WABCO Fuwa Vehicle Brakes Co Limited	18.21	9.27	-	-
		WABCO Radbremsen Gmbh, Germany	6.09	1.32	-	-
		Meritor WABCO Vehicle Control Systems, USA	2.51	-	-	-
		WABCO (Thailand) Limited	2.35	_	-	-
		WABCO Korea Ltd, Korea	1.96	_	-	-
		WABCO North America LLC, USA	1.92	1.28	-	-
		WABCO Gmbh, Germany	0.52	_	-	-
		Shandong WABCO Automotive Products Co. Ltd, China	-	116.13	-	-
		TOTAL	7,925.85	7,029.87	-	-
2	Services received					
	Royalty	WABCO Europe BVBA, Belgium	5,290.56	1,559.95	-	-
	Professional Fees	WABCO Europe BVBA, Belgium	2,019.52	_	-	-
	Royalty	WABCO IP Holdings LLC, USA	676.04	995.02	-	-
	Technical services	WABCO Europe BVBA, Belgium	-	436.85	-	-
		TOTAL	7,986.12	2,991.82	-	_
3	Sale of products	WABCO Europe BVBA, Belgium	23,588.13	19,761.27	-	-
		WABCO North America LLC, USA	10,914.31	8,062.34	-	-
		Meritor WABCO Vehicle Control Systems, USA	5,937.38	6,757.32	-	-
		WABCO Compressor Manufacturing Co. USA	4,155.79	7,970.30	-	-
		WABCO Automotive B.V, Netherlands	1,196.79	1,903.87	-	-
		WABCO Polska Sp. z o.o. Poland	1,165.78	1,087.53	-	-
		WABCO Japan Inc, Japan	1,104.89	1,091.65	-	-
		WABCO China Co Ltd, China	1,013.09	934.25	-	-
		WABCO Logistik GmbH, Germany	926.20	511.99	-	-
		WABCO do Brasil Industria e Comercio de Freios Ltda, Brazil	586.39	456.20	-	-
		WABCO (Thailand) Limited	484.72	425.70	-	-
		WABCO Middle East and Africa FZCO, Dubai	303.18	99.32	-	_
		WABCO Reman Solutions	294.19	13.11	-	-
		WABCO Asia Private Limited, Singapore	157.42	103.31	-	-
		WABCO Korea Ltd, Korea	43.99	21.70	-	-
		WABCO GmbH, Germany	23.95	138.56	-	-
		WABCO Radbremsen Gmbh, Germany	12.07	8.76	-	-
		WABCO Automotive South Africa	11.42	9.14	_	-

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

# 35.2.RELATED PARTY TRANSACTIONS - (continued)

SI.	Nature of		Fellow Subsidiary / Others		Key Management Personnel		
No.	transactions	Name of the company		ended	Year (		
110.	tranoactions		31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016	31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016	
		WABCO France SAS, France	5.53	249.81	_	-	
		WABCO Australia Pty Limited, Australia	0.57	_	_	-	
		Transics BVBA, Belgium	0.52	-	-	-	
		Shandong WABCO Automotive Products Co. Ltd, China	-	90.71	-	-	
		TOTAL	51,926.31	49,696.84	-	_	
4	Rendering of Services						
	Software services	WABCO Europe BVBA, Belgium	4,845.51	4,241.42	-	-	
	Global Business						
	Services	WABCO Europe BVBA, Belgium	2,626.60	1,931.57	_	-	
	Research and						
	development services	WABCO Europe BVBA, Belgium	1,243.15	1,195.43	_	-	
	Tool development	Meritor WABCO Vehicle Control Systems, US	225.37	17.38	_	-	
	Tool development	WABCO Logistik GmbH, Germany	4.78	_	_	-	
	Other service income	Meritor WABCO Vehicle Control Systems, USA	-	105.71	-	-	
	Tool development	WABCO Japan Inc, Japan	-	1.09	-	-	
		TOTAL	8,945.41	7,492.60	-	_	
5	Receivables	WABCO Europe BVBA, Belgium	5,455.64	6,497.58	-	-	
		WABCO North America LLC, USA	4,827.21	2,243.97	-	-	
		Meritor WABCO Vehicle Control Systems, USA	1,810.48	332.46	-	-	
		WABCO Compressor Manufacturing Co. USA	922.21	1,541.23	-	-	
		WABCO Polska Sp. z o.o. Poland	544.87	330.87	-	_	
		WABCO do Brasil Industria e Comercio de Freios Ltda, Brazil	470.81	262.74	-	-	
		WABCO Automotive B.V, Netherlands	361.79	549.53	-	-	
		WABCO China Co Ltd, China	356.40	133.76	-	-	
		WABCO Logistik GmbH, Germany	300.56	338.84	-	-	
		WABCO Middle East and Africa FZCO, Dubai	233.71	87.66	-	-	
		WABCO Japan Inc, Japan	155.72	210.34	-	_	
		WABCO Reman Solutions	145.72	18.55	-	-	
		WABCO (Thailand) Limited	105.44	114.56	-	-	
		Shandong WABCO Automotive Products Co. Ltd, China	72.38	122.92	_	_	
		WABCO France SAS, France	64.23	212.01	-	_	
		WABCO Asia Private Limited, Singapore	19.51	1.93	-	_	
		WABCO GmbH, Germany	19.18	124.29	_	_	
		WABCO Korea Ltd, Korea	6.19	1.44	_	_	
		WABCO Automotive South Africa	2.66	1.23	_	_	
		WABCO Radbremsen Gmbh, Germany	1.28	4.06	-	_	
		TOTAL	15,875.99	13,129.97	_	_	

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### 35.2.RELATED PARTY TRANSACTIONS - (continued)

SI.	Nature of transactions	Name of the company		ow / / Others	Key Man Perso Year e	onnel
110.	transactions		31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016	31 <sup>st</sup> March 2017	31 <sup>st</sup> March 2016
6	Payables / (Advances)	WABCO Europe BVBA, Belgium	8,534.71	2,294.26	-	-
		WABCO Vertriebs, GmbH & Co., Germany	1,654.63	3,326.67	-	_
		WABCO China Co Ltd, China	951.59	2,828.22	-	_
		WABCO IP Holdings LLC, USA	666.63	-	-	_
		WABCO Vehicle Control systems, Poland	129.47	_	_	_
		WABCO BV, Netherlands	91.13	121.54	_	_
		WABCO Compressor Manufacturing Co. USA	19.88	6.02	_	_
		WABCO France SAS, France	19.83	18.69	_	_
		WABCO do Brasil Industria e Comercio de Freios Ltda, Brazil	13.82	31.62	_	_
		Guang Dong WABCO Fuwa Vehicle Brakes Co Limited	5.15	7.65	_	_
		WABCO (Thailand) Limited	2.28	_	_	_
		WABCO Radbremsen Gmbh, Germany	2.05	7.95	_	_
		WABCO Korea Ltd, Korea	1.79	_	_	_
		WABCO North America LLC, USA	1.25	(1.28)	-	_
		WABCO Gmbh, Germany	0.37	(1.44)	_	_
		Shandong WABCO Automotive Products Co. Ltd, China	_	72.18	-	_
		Meritor WABCO Vehicle Control Systems, USA	(0.62)	3.15	-	_
		TOTAL	12,093.96	8,715.23	-	_
7	Remuneration to Key					
	managerial personnel	Mr. D. Koniannan			100.00	100.16
	(including commision)	Mr. P. Kaniappan Mr. RS Raja Gopal Sastry			192.30 74.16	139.16 37.32
		Mr. M C Gokul			18.36	37.32
		Mr. Narayan K Seshadri			12.20	12.40
		Mr. M Lakshminarayan			12.20	12.40
		Dr. Lakshmi Venu			9.66	12.20
		Mr. T.S. Rajagopalan	_	_	-	30.01
		Mr. Sivalai Senthilnathan		_	_	45.75
		Mr. D E Udwadia		_	_	12.20
		TOTAL	_	_	319.28	292.21
8	Reimbursement of	101/12			010.20	202.21
	expenses					
	Reimbursement	WABCO Logistik GmbH, Germany	44.06	_	_	_
	Reimbursement	WABCO Europe BVBA, Belgium	10.00	71.32	_	_
	Reimbursement	WABCO (Thailand) Limited	1.30	37.29	_	_
		TOTAL	55.36	108.61	-	_
9	Contribution to fund	WABCO India Limited Employees' Provident Fund Trust	1,437.61	1,351.67	-	_
		TOTAL	1,437.61	1,351.67	-	_
	l .		1	l	L	l

Note: The remuneration to the key managerial personnel does not include the provisions made for gratuity and leave benefits, as they are determined on an actuarial basis for the company as a whole.

### Terms and conditions of transactions with related parties

The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. For the year ended March 31, 2017, the Company has not recorded any impairment of receivables relating to amounts owed by related parties (March 31, 2016: INR Nil, April 01, 2015: Nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### 36. SEGMENT INFORMATION

The Company primarily operates in the automotive segment. The automotive segment includes all activities related to development, design and manufacture of products. The board of directors of the Company, which has been identified as being the chief operating decision maker (CODM), evaluates the Company's performance, allocate resources based on the analysis of the various performance indicator of the Company as a single unit. Therefore, there is no reportable segment for the Company as per the requirement of IND AS 108 "Operating Segments".

The following are the information relating to geographical segment:

Year ended March 31, 2017

	India	Others	Total
Sale of Products	156,744.33	58,552.59	215,296.92
Rendering of Services	409.61	8,715.25	9,124.86
Revenue	157,153.94	67,267.84	224,421.78
Non-current assets *	39,166.30	_	39,166.30
Year ended March 31, 2016			
	India	Others	Total
Sale of Products	134,429.70	56,189.48	190,619.18
Rendering of services	444.18	7,474.13	7,918.31
Revenue	134,873.88	63,663.61	198,537.49
Non-current assets *	38,129.73		38,129.73

<sup>\*</sup> Non-current assets for this purpose consists of property, plant and equipment, intangible assets, capital work in progress and other non current assets.

### Information about major customer

Revenue from three customers contributing more than 10% of sale of products amounted to INR 115,221 lakhs (March 31, 2016: INR 96,778 lakhs), arising from sales of products and rendering of services.

### 37. FAIR VALUE

The carrying value of all other financial assets & liabilities approximate fair value.

The following table provides the fair value measurement hierarchy of the Company's assets and liabilities:

Quantitative disclosures fair value measurement hierarchy for assets as at March 31, 2017:

		Fair Value Measurement using				
Particulars	Date of Valuation	Total	Quoted Price in active markets (Level 1)	active markets observable		
Asset measured at fair value: FVTPL financial investments:						
Quoted Mutual Funds	March 31, 2017	29,813.86	29,813.86	_	_	

### There have been no transfers between Level 1 and Level 2 during the period.

Quantitative disclosures fair value measurement hierarchy for assets as at March 31, 2016:

		Fair Value Measurement using				
Particulars	Date of Valuation	Total	Quoted Price in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Asset measured at fair value: FVTPL financial investments:						
Quoted Mutual Funds	March 31, 2016	21,835.43	21,835.43	_	_	

There have been no transfers between Level 1 and Level 2 during the period.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

Quantitative disclosures fair value measurement hierarchy for assets as at April 1, 2015:

		Fair Value Measurement using				
Particulars	Date of Valuation	Total Quoted Price i active market: (Level 1)		tive markets observable		
Asset measured at fair value: FVTPL financial investments:						
Quoted Mutual Funds	April 1, 2015	3,702.91	3,702.91	_	-	

### 38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's principal financial liabilities, include trade and other payables. The Company has various financial assets such as trade receivables and cash and short-term deposits, which arise directly from its operations. The Company also holds FVTPL investments.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks. The Company's senior management ensures that the company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. It is the Company's policy that no trading in derivatives for speculative purposes may be undertaken. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

### Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk. Financial instruments affected by market risk include loans, deposits and FVTPL investments.

### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Company has no borrowings and hence not exposed to interest rate risk.

### Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a foreign currency).

The majority of the Company's revenue and expenses are in Indian Rupees, with the remainder denominated in US Dollars. The Company has exports revenue and import purchases in foreign currency which act as a natural hedge and the management believes the currency risk is mitigated on account of such natural hedge and does not further hedge its currency risk.

As variations in foreign currency exchange rates are mitigated and the remaining risk, if any, is not expected to have a significant impact on the results of operations, a sensitivity analysis is not presented.

### Unhedged foreign currency

As at the balance sheet date, the Company's net foreign currency exposure that is not hedged is as follows:

Particulars	March 31, 2017	March 31, 2016
Trade Payables	4,234.56	14,966.92
Trade Receivables	16,293.47	12,631.77
Advance to suppliers	2,021.81	2,147.11

### Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

### Liquidity risk

Liquidity risk refers to the risk that the Company cannot meet its financial obligations. The objective of liquidity risk management is to maintain sufficient liquidity and ensure funds are available for use as per requirements.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

The Company's prime source of liquidity is cash and cash equivalents and the cash generated from operations. The Company has no outstanding bank borrowings. The Company invests its surplus funds in bank, fixed deposit and mutual funds, which carry minimal mark to market risks.

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments.

	Less than 1 year	1 to 2 Years	2 to 5 Years	> 5 years	Total
As at March 31, 2017					
Trade and other payables	34,193.38	_	_	_	34,193.38
Other financial liabilities	26.27	_	_	_	26.27
	34,219.65	_	_	_	34,219.65
As at March 31, 2016					
Trade and other payables	34,622.26	_	_	_	34,622.26
Other financial liabilities	21.45	_	_	_	21.45
	34,643.71	_	_	_	34,643.71
As at April 1, 2015					
Trade and other payables	17,790.05	_	_	_	17,790.05
Other financial liabilities	23.38	_	_	_	23.38
	17,813.43	-	_	_	17,813.43

### 39. CAPITAL MANAGEMENT

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity shareholders. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

	March 31, 2017	March 31, 2016	April 1, 2015
Trade payables	34,193.38	34,622.26	17,790.05
Other payables	12,871.84	10,925.15	5,892.31
Less: cash and cash equivalents and investments	(55,654.37)	(43,117.60)	(25,984.66)
Net debt	(8,589.15)	2,429.81	(2,302.30)
Equity	948.38	948.38	948.38
Total capital	126,642.71	106,777.98	87,444.68
Capital and net debt	118,053.56	109,207.79	85,142.38
Gearing ratio	-6.8%	2.3%	-2.6%

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2017 and March 31, 2016.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### 40. FIRST-TIME ADOPTION OF IND AS

These financial statements, for the year ended March 31, 2017, are the first the Company has prepared in accordance with Ind AS. For periods up to and including the year ended March 31, 2016, the Company prepared its financial statements in accordance with accounting standards notified under section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2015 (Indian GAAP).

Accordingly, the Company has prepared financial statements which comply with Ind AS applicable for periods ended on March 31, 2017, together with the comparative period data as at and for the year ended March 31, 2016, as described in the summary of significant accounting policies. In preparing these financial statements, the Company's opening balance sheet was prepared as at April 1, 2015, the Company's date of transition to Ind AS. This note explains the principal adjustments made by the Company in restating its Indian GAAP financial statements, including the balance sheet as at April 1, 2015 and the financial statements as at and for the year ended March 31, 2016.

### Exemptions applied.

Ind AS 101 allows first-time adopters certain exemptions from the retrospective application of certain requirements under Ind AS. The Company has applied the following exemptions:

### Deemed cost for property, plant and equipment and intangible assets

Since there is no change in the functional currency, the Company has elected to continue with the carrying value as at April 1, 2015 for all of its investment property, intangibles and property plant & equipment as recognised in its Previous GAAP financial as deemed cost at the transition date.

Ind-AS 102 Share-based Payment has not been applied to equity instruments in employee stock options that were exercised before April 1, 2015 and which are vested but not exercised as on April 1, 2015.

### **Mandatory exceptions**

### **Estimates**

The estimates at April 1, 2015 and at March 31, 2016 are consistent with those made for the same dates in accordance with Indian GAAP (after adjustments to reflect any differences in accounting policies) apart from Impairment of financial assets based on expected credit loss model where application of Indian GAAP did not require estimation.

The estimates used by the Company to present these amounts in accordance with Ind AS reflect conditions at April 1, 2015 (i.e. the date of transition to Ind-AS) and as of March 31, 2016.

### Effect of the Transition to Ind AS

Reconciliations of the Company's balance sheets prepared under Indian GAAP and Ind AS as of April 1, 2015 and March 31, 2016 are also presented in Note 40 & 41. Reconciliations of the Company's income statements for the year ended March 31, 2016 prepared in accordance with Indian GAAP and Ind AS in Note 42.

### 41. RECONCILIATION OF EQUITY AS ON APRIL 1, 2015 (DATE OF TRANSITION TO IND-AS)

	Foot Note	Previous GAAP	Adjustments	Ind AS
ASSETS				
Non-current assets				
Property, plant and equipments	Α	31,993.32	(76.10)	31,917.22
Capital work-in-progress		1,763.28		1,763.28
Intangible assets		380.43		380.43
Financial assets				
(i) Loans	В	578.54	(131.56)	446.98
(ii) Other financial assets				_
Other non-current assets		387.57	62.81	450.38
Non-current tax assets		1,545.96		1,545.96
Total - non-current assets		36,649.10	(144.85)	36,504.25

# Notes to financial statements for the year ended 31st March 2017

	Foot Note	Previous GAAP	Adjustments	Ind AS
Current assets				
Inventories		11,797.03		11,797.03
Financial assets				
(i) Investments	С	3,700.00	2.91	3,702.91
(ii) Trade receivables		29,912.05		29,912.05
(iii) Cash and cash equivalents		22,281.75		22,281.75
(iv) Bank balances other than (iii) above		23.37		23.37
(v) Loans		22.85		22.85
(vi) Others		169.06		169.06
Current tax assets (Net)		-		_
Other current assets	A & B	6,789.72	(75.95)	6,713.77
Total- current assets		74,695.83	(73.04)	74,622.79
Total assets		111,344.93	(217.89)	111,127.04
EQUITY AND LIABILITIES				
Equity				
Equity share capital		948.38		948.38
Other equity	I, D, F & H	85,355.36	1,140.94	86,496.30
Total equity		86,303.74	1,140.94	87,444.68
Non-current liabilities				
Provisions		1,871.90	(617.04)	1,254.86
Government grants	D		6.02	6.02
Deferred tax liabilities (net)	Е	1,645.24	2.23	1,647.47
Total non-current liabilities		3,517.14	(608.79)	2,908.35
Current Liabilities				
Financial liabilities				
(i) Trade payables		17,790.05		17,790.05
(ii) Other current financial liabilities		23.38		23.38
Provisions	F	1,402.50	(750.04)	652.46
Other current liabilities		2,308.12		2,308.12
Total current liabilities		21,524.05	(750.04)	20,774.01
Total equity and liabilities		111,344.93	(217.89)	111,127.04

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

# 42. RECONCILIATION OF EQUITY AS ON MARCH 31, 2016

33,044.10
3,745.11
465.04
456.45
_
875.48
2,093.91
40,680.09
17,563.65
21,835.43
43,695.84
21,282.17
21.45
121.63
525.03
6,600.10
111,645.30
152,325.39
948.38
105,829.60
106,777.98
1,320.31
5.56
1,005.85
2,331.72
34,622.26
21.45
861.17
7,710.81
43,215.69

# Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

# 43. RECONCILIATION OF PROFIT OR LOSS FOR THE YEAR ENDED MARCH 31, 2016

	Foot	Previous			
	Note	GAAP	Adjustments	Ind AS	
Revenue from operations	G	183,320.61	16,633.23	199,953.84	
Other income	C & B	2,576.84	27.95	2,604.79	
Finance income	В	1,390.59	16.94	1,407.53	
Total income		187,288.04	16,678.12	203,966.16	
Cost of raw materials and components consumed		112,109.99	530.45	112,640.44	
Changes in inventories of finished goods,					
work-in-progress and stock-in-trade		(2,135.97)	(535.02)	(2,670.99)	
Excise duty on sale of goods	G	-	16,708.01	16,708.01	
Employee benefits expense	Н	17,378.38	110.23	17,488.61	
Depreciation and amortisation expense	1	5,623.69	(3.56)	5,620.13	
Finance costs		15.20	_	15.20	
Other expenses	В	27,180.68	(50.13)	27,130.55	
Total expense		160,171.97	16,759.98	176,931.95	
Profit before tax		27,116.07	(81.86)	27,034.21	
Income tax					
- Current tax		6,572.75	_	6,572.75	
- Adjustment of tax relating to earlier years		733.13	_	733.13	
- Deferred tax		(651.42)	42.75	(608.67)	
		6,654.46	42.75	6,697.21	
Profit for the year (I)		20,461.61	(124.61)	20,337.00	
Other Comprehensive income:					
Other comprehensive income not to be reclassified to profit or loss in subsequent periods:					
Re-measurement gains and (losses) on defined benefit obligations (net)		_	(95.12)	(95.12)	
Income tax effect		_	32.92	32.92	
		_	(62.20)	(62.20)	
Net other comprehensive income not to be reclassified to			, , ,	, -/	
profit or loss in subsequent periods			(62.20)	(62.20)	
Total comprehensive income for the year, net of tax		20,461.61	(186.81)	20,274.80	

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### 44. IND AS NOTES

### A. Property, plant and equipments

Under Indian GAAP, leasehold land were not required to be evaluated as operating or finance lease and accordingly, the Company had classified the land taken on lease from Adityapur Industrial Area Development Authority, Adityapur, Jamshedpur as part of Property, Plan and Equipment (PPE). However, under Ind AS, leasehold land has been classified as operating lease. Accordingly, the Company has reclassified the amount paid for the leasehold land from PPE to Other current assets and Other non-current assets. Also, the Company has reclassified the amortization on leasehold land from Depreciation and amortization expense to Rent under Other expenses.

### **B.** Security Deposits

Under Indian GAAP, interest free lease security deposits (that are refundable in cash on completion of the lease term) are recorded at their transaction value. Under Ind AS, all financial assets are required to be recognised at fair value. Accordingly, the Company has fair valued these security deposits under Ind AS. Difference between the fair value and transaction value of the security deposit has been recognised as prepaid rent. The prepaid rent is amortised over the period of the deposit.

### C. Investments Carried at fair value through P & L

Under Indian GAAP, the Company accounted for investments in quoted mutual funds as investment measured at the lower of cost or market value. Under Ind AS, the Company has measured such investments at fair value. The difference between fair value and Indian GAAP carrying amonut has been recognized in retained earnings.

### D. Government Grant

Under Indian GAAP, the Company recognised the capital investment subsidy as in the nature of promoter's contribution and treated it as capital reserve. Under Ind AS, the grant set up as deferred income is recognised in profit or loss on a systematic basis over the useful life of the asset.

### E. Deferred tax

Indian GAAP requires deferred tax accounting using the income statement approach, which focuses on differences between taxable profits and accounting profits for the period. Ind AS 12 requires entities to account for deferred taxes using the balance sheet approach, which focuses on temporary differences between the carrying amount of an asset or liability in the balance sheet and its tax base. The application of Ind AS 12 approach has resulted in recognition of deferred tax on new temporary differences which was not required under Indian GAAP. In addition, the various transitional adjustments lead to temporary differences. According to the accounting policies, the Company has to account for such differences. Deferred tax adjustments are recognised in correlation to the underlying transaction either in retained earnings or a separate component of equity. On the date of transition, the net impact on deferred tax liabilities is of INR 9.83 lakhs (March, 31 2016: INR 2.23 lakhs).

### F. Proposed Dividend

In the case of the Company, the declaration of dividend occurs after period end. Therefore, the liability of INR 421.70 lakhs for the year ended on March 31, 2015 recorded for dividend has been derecognised against retained earnings on April 1, 2015 and recognised in the year of payment i.e. 2015-2016.

### G. Sale of goods

Under Indian GAAP, sale of goods was presented as net of excise duty. However, under Ind AS, sale of goods includes excise duty. Excise duty on sale of goods is separately presented on the face of statement of profit and loss. Thus sale of goods under Ind AS has increased by INR 16,708.01 lakhs with a corresponding increase in other expense.

### H. Other Comprehensive Income

Both under Indian GAAP and Ind AS, the Company recognised costs related to its post-employment defined benefit plan on an actuarial basis. Under Indian GAAP, the entire cost, including actuarial gains and losses, are charged to profit or loss. Under Ind AS, remeasurements [comprising of actuarial gains and losses, and the return on plan assets excluding amounts included in net interest on the net defined benefit liability] are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI. Thus the employee benefit cost is reduced by INR 95.12 lakhs for the year 2015-16 and Remeasurements gains/ losses on defined benefit plans has been recognized in the OCI net of tax.

### Notes to financial statements for the year ended 31st March 2017

(All amounts are in lakhs of Indian Rupees unless otherwise stated)

### I. Share based Payment cost

Under Indian GAAP, there was no requirement to account for employee stock options scheme operated by the parent companies. The scheme of the ultimate holding Company, Wabco Holdings Inc., USA, 18,292 options (net of cancelled / lapsed) of the ultimate holding Company have been granted to some of the employees of the Company as at March 31, 2017. Based on valuation obtained by the Wabco Holdings Inc., USA, being the administrator of the Scheme, an amount of INR 239.63 Lakhs (March 31, 2016 INR 205.33 Lakhs) has been recorded as costs to the Company with respect to the scheme. Since there is no final payout by the Company, for the exercised options / units, an equivalent credit has been transferred to the reserves.

### Statement of cash flows

The transition from Indian GAAP to Ind AS has not had a material impact on the statement of cash flows.

### 45. DETAILS OF SPECIFIED BANK NOTES HELD AND TRANSACTED DURING THE PERIOD NOVEMBER 8, 2016 TO DECEMBER 30, 2016

During the year, the Company had specified bank notes or other denomination note as defined in the MCA notification G.S.R. 308(E) dated March 31, 2017 on the details of Specified Bank Notes (SBN) held and transacted during the period from November 8, 2016 to December 30 2016, the SBNs and other notes as per the notification is given below:

Particulars	SBNs*	Other denomination notes	Total
Closing cash in hand as on November 08, 2016	4.83	8.98	13.81
Add: Permitted receipts	_	2.77	2.77
Less: Permitted payments	_	2.43	2.43
Other Receipts	0.30	-	0.30
Less: Amounts deposited in banks	5.12	-	5.12
Closing cash in hand as on December 30, 2016	0.01	9.32	9.33

<sup>\*</sup> For the purposes of this clause, the term 'Specified Bank Notes' shall have the same meaning provided in the notification of the Government of India, in the Ministry of Finance, Department of Economic Affairs number S.O. 3407(E), dated the 8<sup>th</sup> November, 2016.

### 46. PREVIOUS YEAR FIGURES

Previous year's figures have been regrouped and reclassified where necessary to conform to this year's classification.

For and on behalf of the board of directors of WABCO INDIA LIMITED

As per our report of even date For S.R. BATLIBOI & ASSOCIATES LLP Chartered Accountants ICAI Firm Registration No. 101049W / E300004

M LAKSHMINARAYAN Chairman M C GOKUL Company Secretary Chennai, May 30, 2017 P KANIAPPAN
Managing Director
R S RAJAGOPAL SASTRY
Chief Financial Officer

Per S BALASUBRAHMANYAM

Partner

Membership No. 053315

# **NOTES**