

# **BAJAJ FINSERV LIMITED**

Investor Presentation - Q2 FY18\*

# Bajaj Finserv – A diversified financial services group



55.13%\*

74%

#### **Bajaj Finance Limited**

- Diversified NBFC present in consumer finance, SME, commercial and rural lending
- Highest Credit rating of AAA/Stable by CRISIL, ICRA, CARE & India Rating
- Strong distribution presence
- AUM of over Rs 721 Bn as on 30 Sep 17
- Net NPA stood at 0.51% as on 30 Sep 17
- Leading player in consumer electronics financing

#### Bajaj Allianz General Insurance #

- Highest PAT among private players and 2<sup>nd</sup> highest in industry in FY17. ROE of 23% in FY17
- 2<sup>nd</sup> largest private General insurer in India as of FY17 in terms of Gross Premium
- Offers a wide range of products across retail & corporate segments
- Combined ratio of 92.0% for H1 30 Sep 17
- Recognized in the market for claims servicing

## Bajaj Allianz Life Insurance #

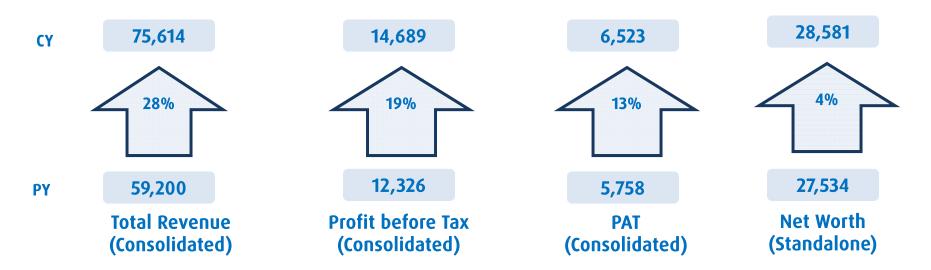
- Among the top 5 private sector Life insurers in India on new business in FY17
- Deep, pan India distribution reach
- Diversified distribution mix agency, banca, alternate channels, direct etc
- AUM of Rs 511 Bn as on 30 Sep 17
- Net-worth of Rs 89 Bn as on 30 Sep 17
- One of the most profitable private life insurers in India
- Bajaj group has a long track record of building large scale, profitable businesses
- Bajaj Finserv is a diversified financial services group spanning life insurance, general insurance, and lending, with a pan India presence
- Bajaj Finserv is also a listed opportunity to participate in India's insurance sector
- \* BFL raised capital through Qualified Institutional Placement, as a consequence BFS shareholding in BFL reduced from 57.80% to 55.13% during the quarter
- Shareholding is as of 30th Sep 2017. Chart shows only major subsidiaries.

### Bajaj Finserv performance highlights



All Figures in Rs Million

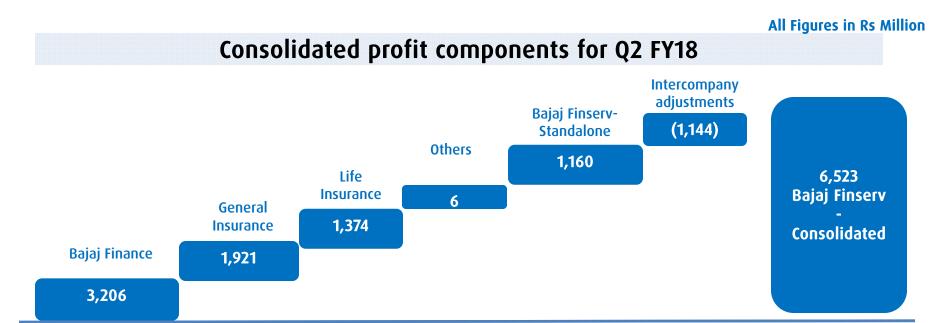
#### Performance Highlights of Q2 FY18 over Q2 FY17

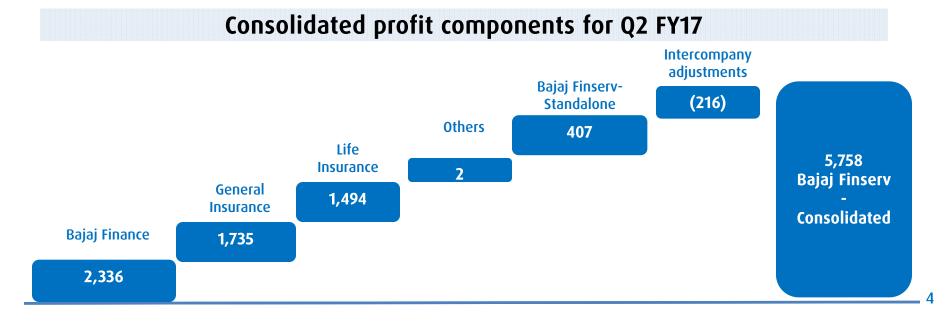


- Bajaj Finserv remains a debt free company. Bajaj Finserv's surplus funds stood at Rs. 6.5 Bn as on 30 Sep 2017
- Consolidated Net Worth stood at Rs. 193 billion and Consolidated Book Value Per Share at Rs. 1,211

### Consolidated profit components







## **H1 Highlights**



All Figures in Rs Million



BAJAJ FINSERV	H1 FY18	H1 FY17	Growth
Total Revenue	141,046	111,504	27%
Net worth (Cons)	192,726	144,988	33%
PAT	13,074	11,133	17%

#### **Highlights of Group Companies**

BAJAJ FINANCE	H1 FY18	H1 FY17	Growth
AUM	721,389	523,320	38%
Total Income	62,287	46,193	35%
PAT	11,589	8,317	39%

# Consolidated Profit Components \*

3%	2%	4%	3%	2%
23%	29%	33%	40%	470/
14%	20%		10 70	47%
	20%	25%	22%	
60%				24%
00 10	49%	38%	35%	27%
				21 70
2012-13	2013-14	2014-15	2015-16	2016-17
■ BALIC ■ BAGIC ■ BFL ■ Others				

BAGIC	H1 FY18	H1 FY17	Growth
GWP	48,301	37,059	30%
Total Investments	121,000	103,598	17%
PAT	4,729	3,659	29%

BALIC	H1 FY18	H1 FY17	Growth
GWP	31,692	24,508	29%
Investments	510,878	468,802	9%
PAT	3,821	4,456	-14%



# Bajaj Finance Limited \*

#### Bajaj Finance - Overview

to create growth opportunities



#### **Business Construct**

□ Non-bank with strategy & structure of a bank with consistent track record of profitability
 □ Focused on mass affluent & above clients with strong cross sell orientation
 □ Diversified financial services strategy seeks to optimise risk and profit to deliver a sustainable business model
 □ Business construct is to deliver a superior ROE and ROA
 □ Focused on continuous innovation to transform customer experience

## Bajaj Finance – Overview



#### **DIFFERENTIATORS**

Part of the Bajaj Group – one of the oldest & most respected business houses	☐ A trusted brand with strong brand equity
Focus on mass affluent and above customers	□ Overall franchise of 22.99 Mn and Cross sell client base of 13.21 Mn
Strong focus on cross selling assets, insurance and wealth products to existing customer	□ Centre of Excellence for each business vertical to bring efficiencies across businesses and improve cross sell opportunity
Diversified lending strategy	■ AUM mix for Consumer : SME : Commercial : Rural stood at 47% : 34% : 13% : 6%
Highly agile and innovative	☐ Continuous improvements in features of products & timely transitions to maintain competitive edge
Deep investment in technology and analytics	□ Has helped establish a highly metricised company and manage risk & controllership effectively

#### Bajaj Finance's businesses

#### **BAJAJ FINANCE**

#### Consumer

#### Largest consumer electronics, digital products & furniture lender in India

- Presence in 471 locations with 46,000+ active points of sale
- Amongst the largest personal loan lenders
- EMI (Existing Member Identification) Card franchise of over 10.2 Mn (incl EMI & Virtual EMI cards)
- Among the largest new loans acquirers in India (3.23 Mn in Q2 FY18)

#### **SME**

#### Focused on affluent SMEs with an average annual sales of ₹ 10-12 Crores with established financials & demonstrated borrowing track records

- Offer a range of working capital & growth capital products and mortgage (Loan against property, Lease Rental Discounting & Home Loans) products to SME & self employed professionals
- Relationship management approach to cross sell

#### **Commercial**

- Wholesale Lending products covering short, medium and long term financing needs of selected sectors viz.
- Auto component and ancillary manufacturers
- ✓ Light engineering vendors
- ✓ Financial institutions
- Structured products through collateralized mortgages and securities

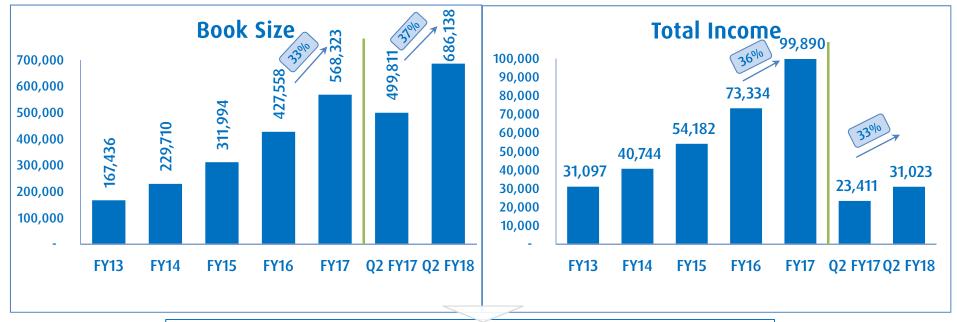
#### Rural

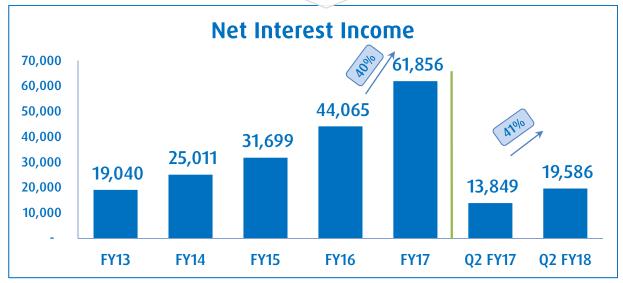
- Unique hub-andspoke model in 560 locations and retail presence across 6,900+ points of sale
- Diversified rural lending model with 9 product lines for consumer and MSME segments

# Bajaj Finance has clocked healthy growth in revenues



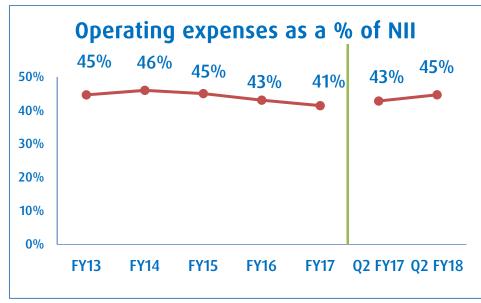
All Figures in Rs Million

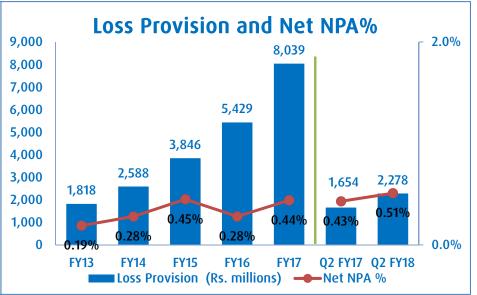


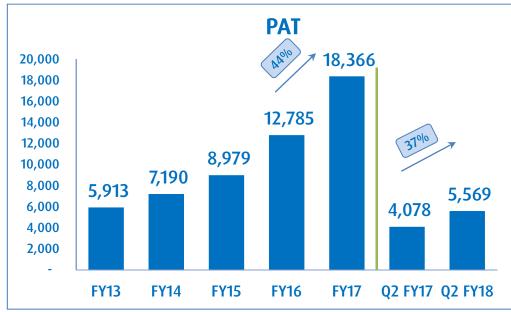


# Portfolio quality continues to be good, and operating costs remain under control







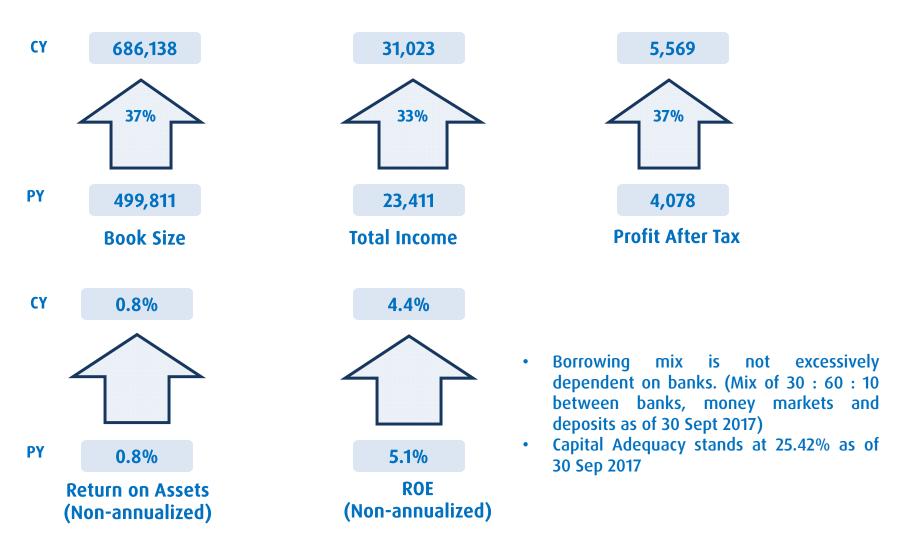


### Bajaj Finance - Q2 highlights



All Figures in Rs Million

#### Performance Highlights of Q2 FY18 over Q2 FY17





## Bajaj Allianz General Insurance

#### General Insurance - Overview



#### **STRATEGY**

- ☐ Grow faster than market in chosen segments
- □ Presence across retail and commercial lines, with a focus on retail business
- □ Emphasis on profitability through superior underwriting, & strong cash flow generation, resulting in superior ROE & CoR
- □ Deliver industry leading customer experience

### **General Insurance - Overview**

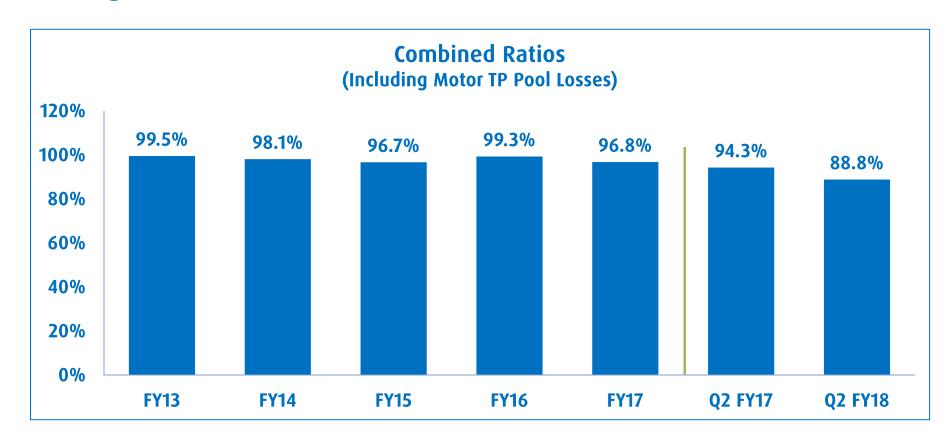


#### **DIFFERENTIATORS**

Strong selection of Risk	<ul> <li>Industry leading combined ratios over the last several years with superior ROE</li> <li>Highest PAT in private sector in FY17</li> </ul>
Disruptive Innovation	<ul> <li>Trend-setter in the industry for cash-less claims. First to insource health insurance administration</li> <li>Geographic expansion through unique models viz. virtual points of sale</li> </ul>
Balanced distribution mix	<ul> <li>Multi channel distribution network with motor dealers, manufacturer tie ups, agency,</li> <li>Bancassurance, direct etc.</li> <li>Over 9.9 Mn policies in FY17</li> </ul>
Excellent claims servicing	<ul> <li>Has a consistent track record of excellence in claims servicing</li> <li>Winner of "Best General Insurance player of the Year" in Insurance Awards Asia 2016</li> </ul>

# BAGIC has maintained consistent industry leading Combined ratio, below 100%

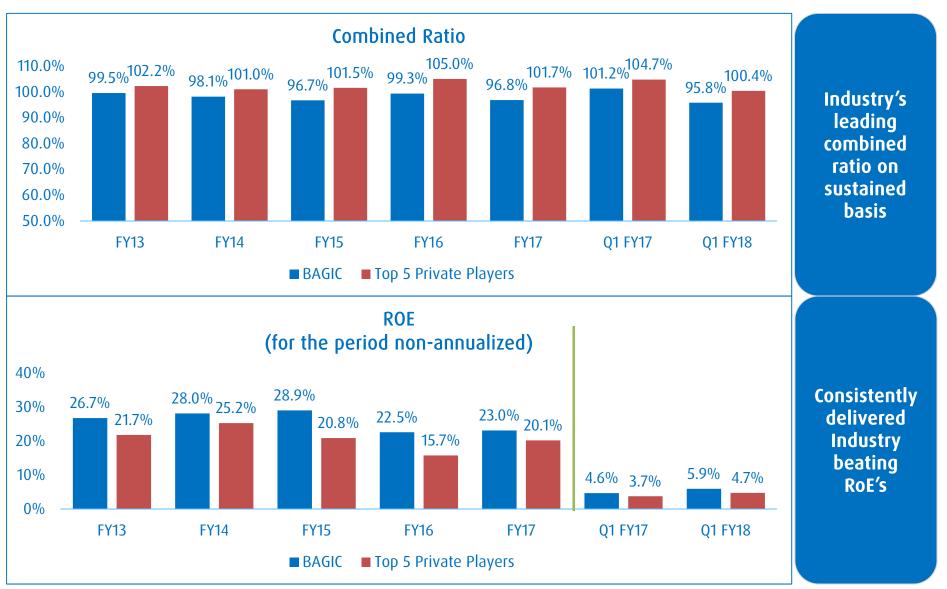




- 1. A combined ratio below 100% indicates that the company makes profits from its insurance operations.
- 2. Combined Ratios are in accordance with the Master Circular on 'Preparation of Financial statements of General Insurance Business' issued by IRDA effective from 1<sup>st</sup> April, 2013. (Net claims incurred divided by Net Earned Premium) + (Expenses of management including net Commission divided by Net Written Premium). Pool losses, wherever applicable, include the impact of the erstwhile IMTPIP and Declined Risk Pool.
- 3. Combined ratio ex Motor Third Party Pool for BAGIC for FY13 & FY14 were 89.4% and 94.2% respectively.

#### Consistent performance in General Insurance



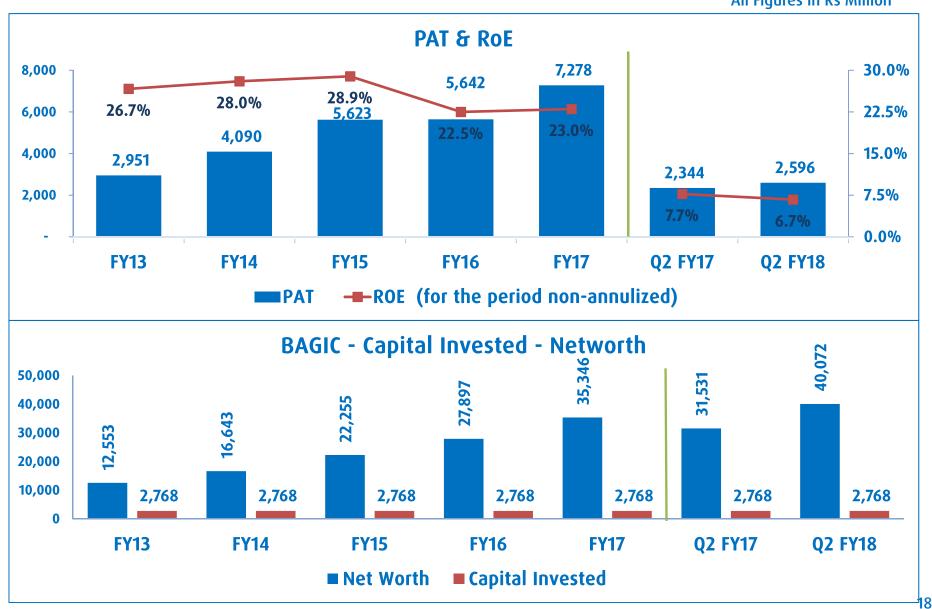


Source: Public disclosures of General insurance Companies

# BAGIC has delivered high ROEs on a sustained basis

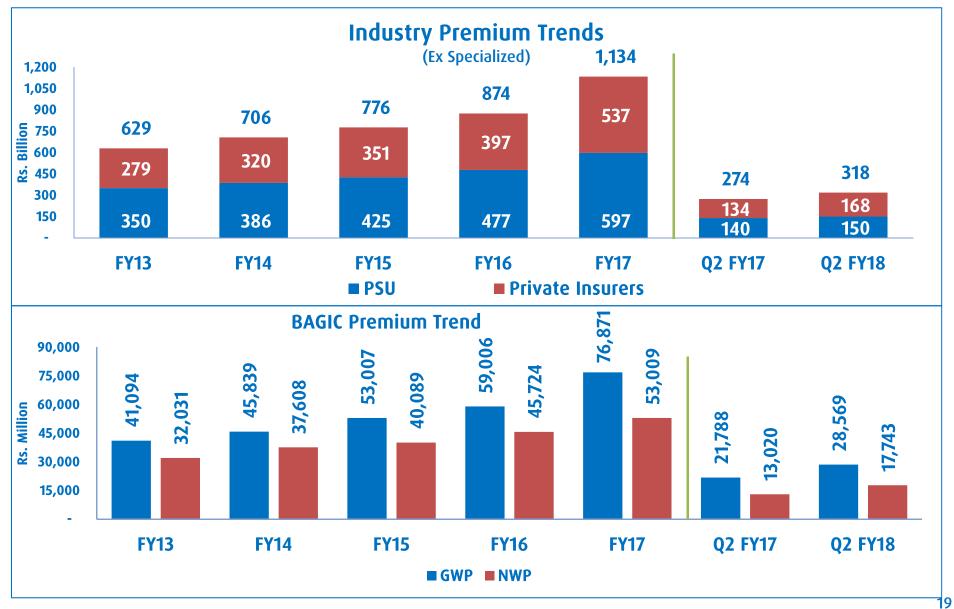


All Figures in Rs Million



# BAGIC continuously among top 2 private insurers

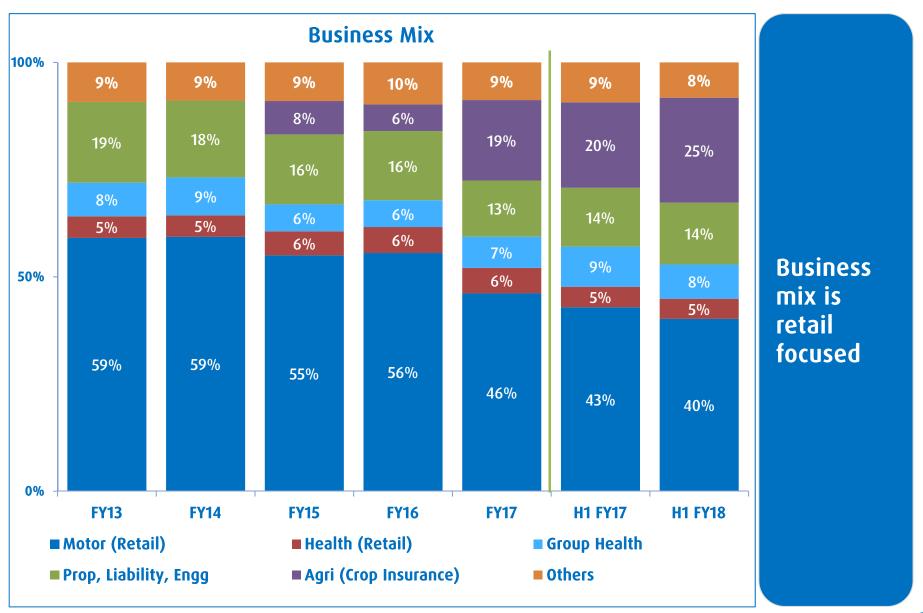




Source: IRDAI

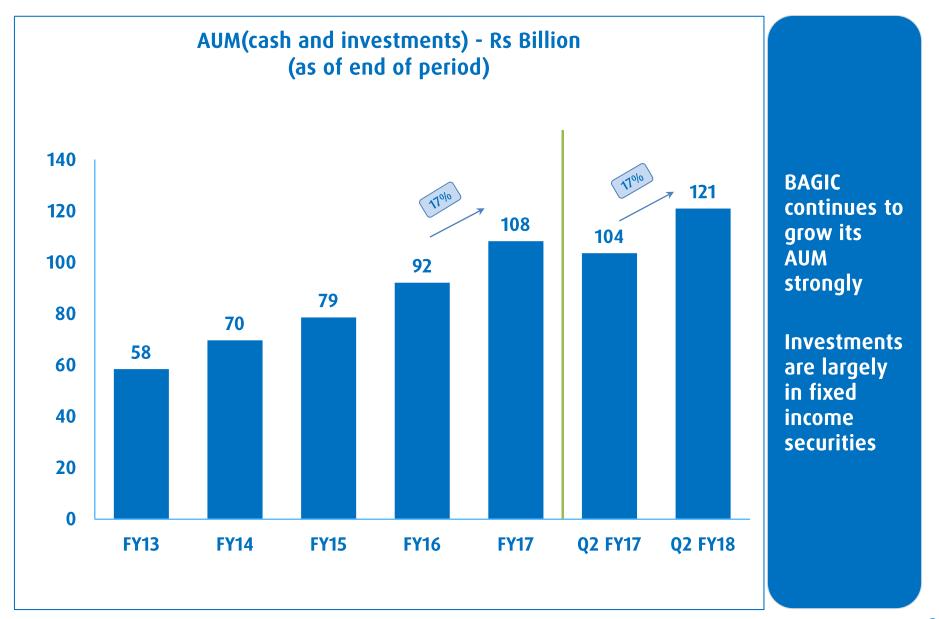
#### BAGIC has a balanced business mix





### **BAGIC** continues strong AUM growth



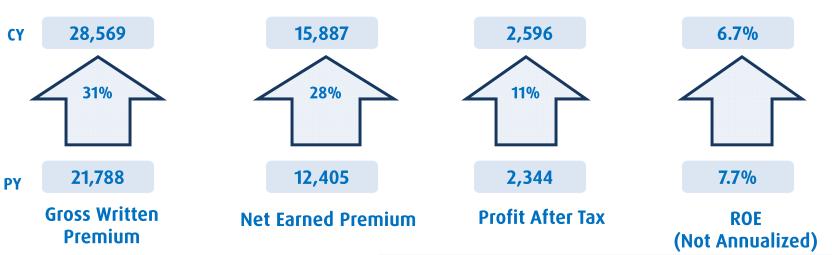


### Bajaj Allianz General - Q2 highlights

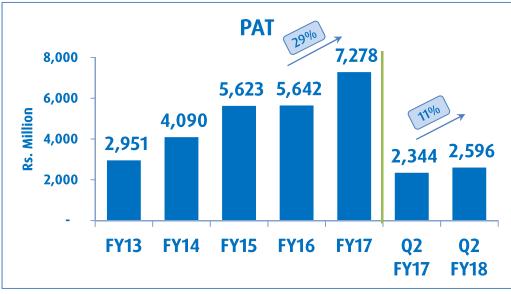


All Figures in Rs Million

#### Performance Highlights of Q2 FY18 over Q2 FY17



Solvency Ratio was 288% as against regulatory requirement of 150% as of 30 Sep 2017





## Bajaj Allianz Life Insurance

#### Life Insurance - Overview



#### **STRATEGY**

- ☐ Grow regular premium
- □ Diversified distribution channels with an emphasis on individual agents
- ☐ Maintain a balanced product mix
- Maintain leadership amongst private companies in the financial inclusion segment

#### Life Insurance - Overview



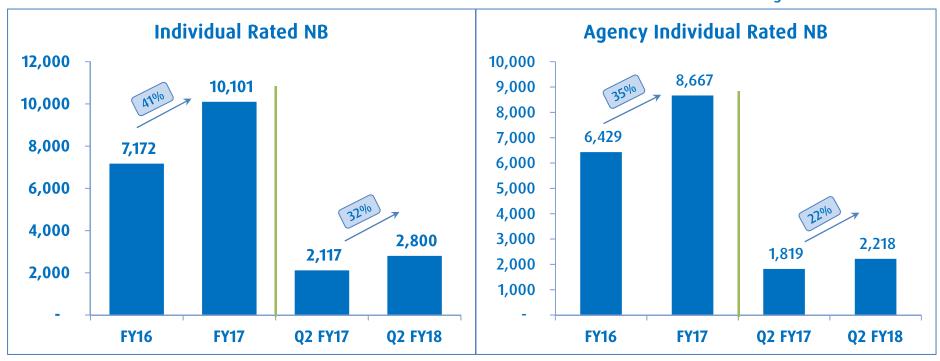
### **DIFFERENTIATORS**

Large Proprietary Agency Force	<ul> <li>Large pan proprietary agency force</li> <li>Wide distribution reach of offices and agents</li> <li>Lean support structure</li> </ul>
Financial Inclusion	<ul> <li>In terms of lives covered in group schemes, BALIC leads the private sector, with about 35% share of lives covered in FY17</li> <li>Unique, well entrenched participant in rural markets through partnerships with MFIs, banks etc.</li> </ul>
Sustainable Model	☐ Balanced product mix between Unit-Linked Insurance Plans (ULIP) and Traditional products— ULIP was 72% of individual rated new business in Q2 FY18

#### Strong growth in Individual Rated premiums



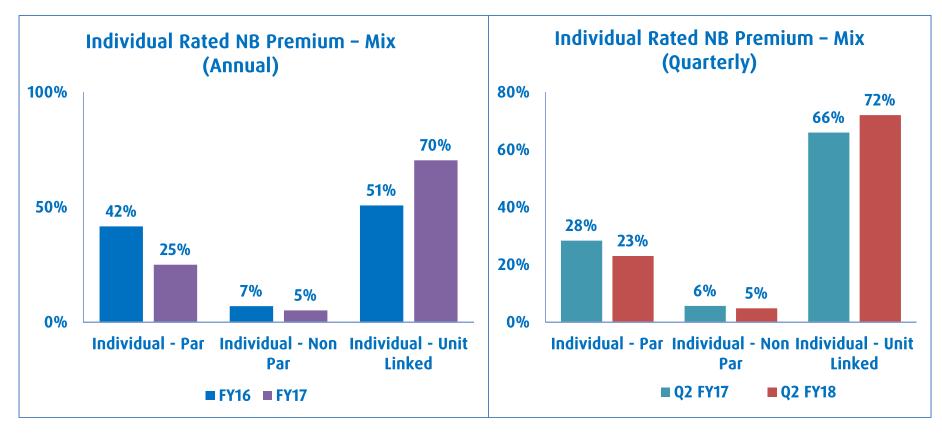
All Figures in Rs Million



- BALIC's focus is to grow regular premium which is reflected in Individual Rated New Business premium
- BALIC's Individual Rated New Business has grown 41% in FY 17, 32% in Q2 FY18 over Q2 FY17 & by 65% in H1 FY18 over H1 FY17
- Agency channel's Individual Rated New Business is up 22% in Q2 FY18 over Q2 FY17 & by 58% in H1 FY18 over H1 FY17
- Changes effected in agency over last 2 years have started to pay off

### Diversified product mix



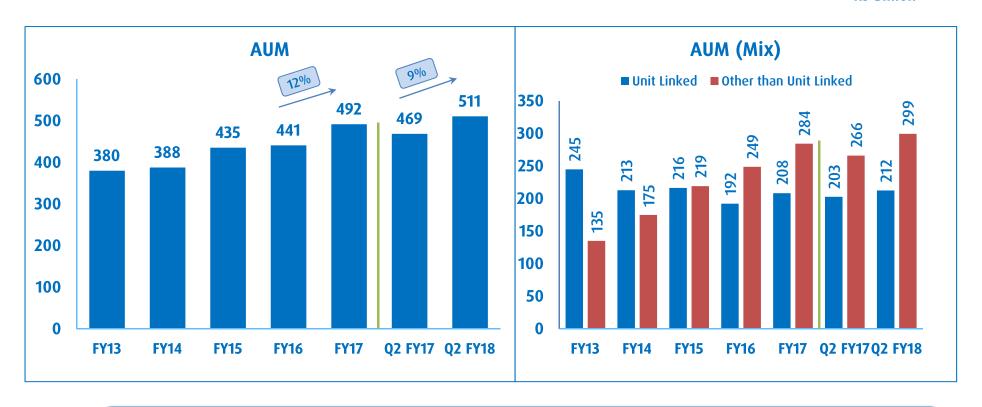


- Individual Rated NB product mix is well diversified across par, non par and UL
- Group Business: Group Fund business in Q2 FY18 was Rs 7,813 Mn (Q2 FY17 Rs 3,489 Mn) and in FY 17 Rs 13,902 Mn (FY 16 Rs 10,852 Mn). In Q2 FY18 Group Fund business was 61% of New Business (PY 44%)

#### Assets Under Management are significant



AUM as of end of period in Rs Billion

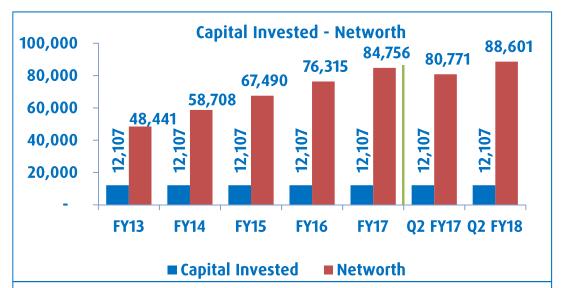


Of the UL Funds of Rs 211 Billion, 64% is equity funds as on 30 Sep 2017

# BALIC is amongst the most capital efficient private insurers

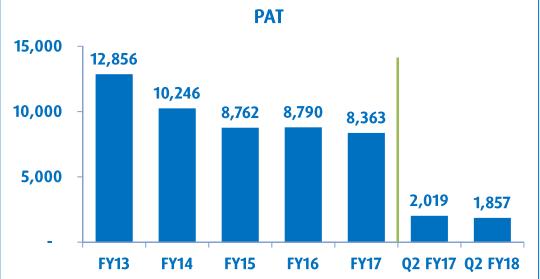


All Figures in Rs Million



BALIC's Networth is 7.3 times the Capital infused as of Q2 FY18

No Capital infused after FY08



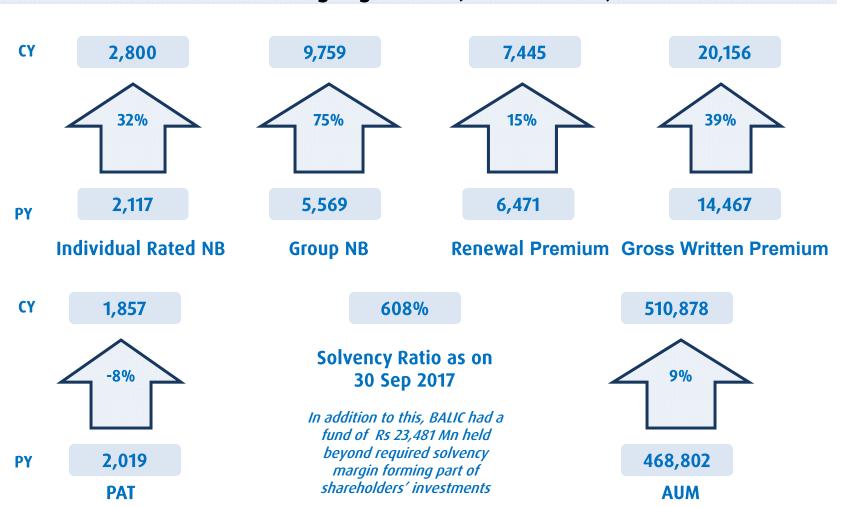
Includes net Transfer from Policyholders' account to P&L – Rs 491 Mn in Q2 FY18 (Q2 FY17 Rs 540 Mn)

### Bajaj Allianz Life - Q2 highlights



All Figures in Rs Million

#### Performance Highlights of Q2 FY18 over Q2 FY17



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