

RPG LIFE SCIENCES LIMITED

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July 25, 2025

To,

The Manager Listing Department National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No. C1, 'G' Block, Bandra-Kurla Complex Bandra (East), Mumbai 400 051. BSE Limited Corporate Relationship Department Floor 25, P.J. Towers Dalal Street Mumbai 400 001.

Symbol: RPGLIFE Scrip code: 532983

Dear Sirs,

Sub: Investor Presentation - Financial Results

Please find enclosed herewith a copy of Investor Presentation with respect to Unaudited Financial Results of the Company for the quarter ended June 30, 2025.

Kindly take the above on record.

Thanking you,

Yours faithfully, For RPG Life Sciences Limited

Rajesh Shirambekar Head – Legal & Company Secretary

Encl: as above



Disclaimer

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements.

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RPG Group: Powered by Passion, Driven by Ethics

UNLEASH**TALENT**TOUCH**LIVES**OUT**PERFORM**AND©

RPG Enterprises was founded in 1979. The group currently operates various businesses in Infrastructure, Technology, Life Sciences, Plantations and Tyre industries. The group has business history dating back to 1820 AD in banking, textiles, jute and tea. The Group grew in size and strength with several acquisitions in the 1980s and 1990s. RPG Group is one of India's fastest growing conglomerates with 31,000+ employees, presence in 135+ countries and annual gross revenues of USD 5.2 Bn





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Raychem RPG



EPC major in infrastructure segments like T&D, Civil, Transportation, Oil & Gas, Renewables & Cables

One of India's leading tyre manufacturers

Global technology consulting and IT services company Integrated pharma company in formulations and synthetic APIs

Technology solutions company catering to energy and infrastructure

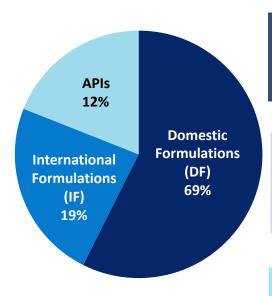
One of India's largest plantation companies producing tea, rubber, etc.





RPG Life Sciences: An Integrated Pharmaceutical Company

RPG Life Sciences is an integrated research based pharmaceutical company operating in the domestic and international markets in the branded formulations, global generics and synthetic APIs space.



Domestic Formulations (DF)

Develop, manufacture and market branded formulations in India & Nepal

International Formulations (IF)

Develop, manufacture and market oral solid dosage formulations in the generics and branded generics space

<u>APIs</u>

Develop, manufacture and sell high value synthetic APIs in the general therapeutic category



Leader in Immunosuppressants



9 Therapies represented by High Equity Brands



50+ Markets Presence



3 Manufacturing Facilities



1300+ Employees



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RPG Life Sciences: Product Portfolio

Strong 'Textbook' brands; ↑ Chronic and Specialty therapies







IF Key Products

Generics - Azathioprine, Sodium Valproate PR, Nicorandil, Sertraline Branded Generics - Siloxogene, Azoran, Mofetyl, Arpimune ME, Dyzantil, Dipsope



APIs Key Products

Quinfamide, Azathioprine, Haloperidol, Risperidone, Propantheline Bromide, Nicorandil, Pantoprazole



Business Operations



Building a Strong-Consistent-Profitable Business



Business Transformation

6

Bold Moves



Focusing on Execution

>10

High Impact Projects



Building Competitiveness

3-4x

Share of voice



Energizing Happy Teams

88%

Happiness Score



1

Business Transformation

Bold Move 1

Galvanizing Organization to an "Inspiring Purpose": Framing and embedding in the organisation

Bold Move 2

"Small Brands" to Building "Mega Brand of 100 cr +; future 500 cr OTC": Naprosyn

Bold Move 3

"Small Product" to Building "Mega Rx Portfolio of 100 cr +; Potential 200 cr": Immunosuppressants

Bold Move 4

"Small API" segment to Building "Formidable API Business": Manthan

Bold Move 5

Predominant "Domestic Play" to "Expanded Global Play": Capex infusion ~140 cr

Bold Move 6

"Operations" Focus to "Sustainable Operations" Focus: ESG

Focusing on Execution

Multiple Projects targeted to Transform Business, ↓ Costs, ↑ Quality, Add New Business

- 1 Comprehensive Business Transformation Project
- 6 Innovation Projects
- Plants Infra Modernization-Capacity Expansion Projects
- 7 Digitalization Projects

3 COGS Reduction Projects

8 M&A Projects

Product Re-engineering Projects

9 Med-tech Projects

5 Quality Enhancement Projects

10 ESG Projects

Project Charters, Workstreams, Scope, Review, KPIs Measurement



Building Competitiveness:

3-4x SOV; Product Re-engineering; Profitable New Therapies entry from Day 1; Smart LCM; C3MP

SoV with ~ 90000 docs up Manifold

RPG Serv: ↑ Customer Coverage, ↑ SoV, ↑Engagement



Product Re-engineering

80% contributing DF 13 SKUs; 3 APIs

Smart Life cycle Management						
Brands	New Combination	New Indication	New Patient Segment	New Dosage form	New Strength	New Customer/ Geography
®Naprosyn°	V	V	V	V		V
Tricaine		- .	V	V		(V)
Aldactone	V	V	(V)			V
Serenace			_			(V)
Lomotil						V
Lomofen +	V		V	(*)		V
Àzoran		V	V		V	V
'ROMILAST'	V			V		V

10

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Energizing Happy Teams: Happiness Framework

People Initiatives for building a happy performance focussed culture

I Feel Valued



I Live a Purposeful & Balanced Life



I Love My Work



High Happiness Quotient

I Feel Connected



I am Growing



I cherish our Culture

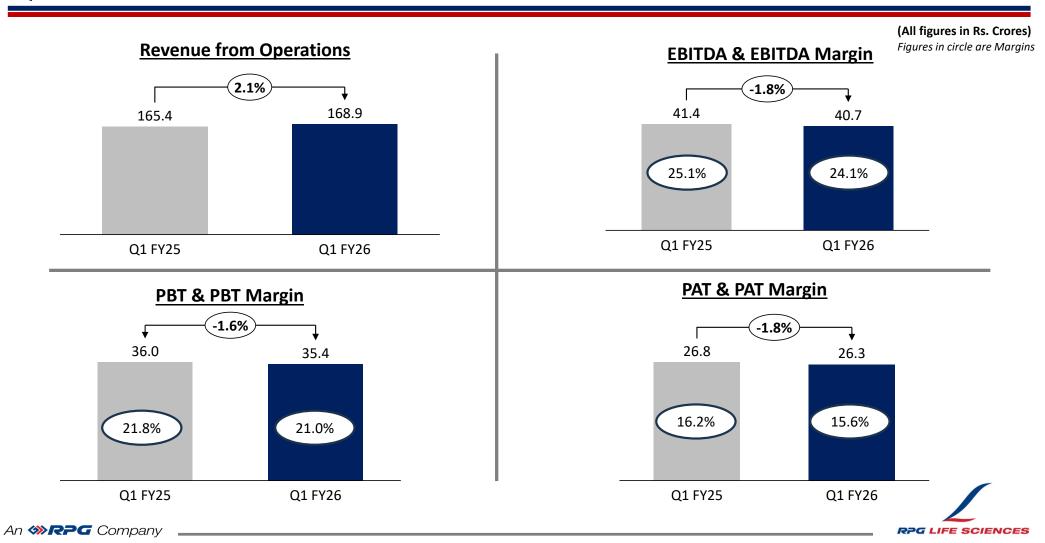




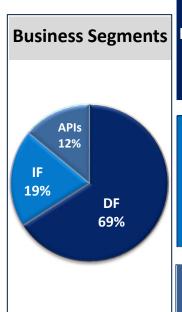
Financial Performance



Q1 FY26 Performance



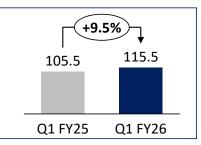
Q1 FY26: Business Segment-wise Performance



Domestic Formulations

Domestic Formulations contributed 69% to total sales of Q1 FY26

- Continue to deliver market beating growth this quarter as well
- New products contribution improving consistently on account of new launches in specialty & chronic segments and line extensions of legacy products
- Salesforce productivity consistently improving (currently >6 lakhs)
- Business driven by 5 Pillar strategy

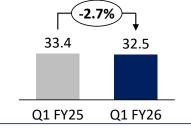


International Formulations (IF)

(DF)

International Formulations contributed 19% to total sales of Q1 FY26

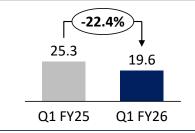
- New Products/Customers/Markets contribution continues to improve
- Business driven by 4 Pillar strategy



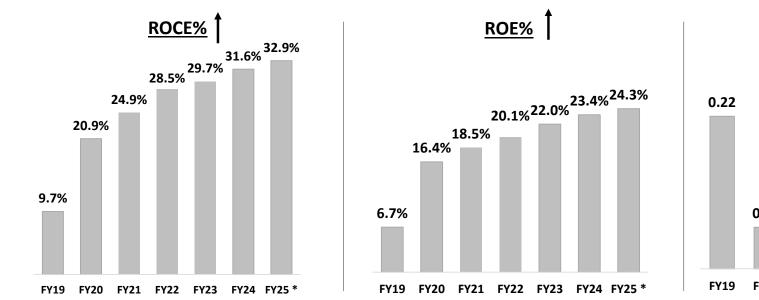
API

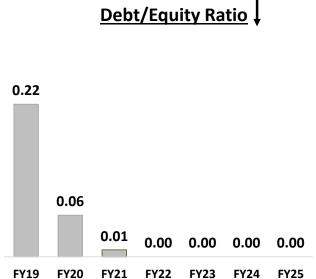
API contributed 12% to total sales of Q1 FY26

- Growth impacted due to fire incident in one of the manufacturing blocks
- Continuous thrust on new customer development
- · Business driven by 3 Pillar strategy



Key Financial Ratios Yearly Trends (ROCE, ROE, D/E)





Company continues to remain Debt-free



^{*}Excluding impact of exceptional items: land assignment/fire; Including exceptional items, ROCE is 44.0%, ROE is 34.5%

RPG Life Sciences ICRA Rating Reaffirmation in FY25 A- (FY19) to A(FY21) to A+ (FY24)

Improvements recorded in ICRA Rating

- Long term rating reaffirmed at A+ and outlook retained as stable
- Short term rating reaffirmed at A1

Factors affecting rating affirmation

- A robust capital structure and strong debt servicing indicators based on
 - Healthy cash flows
 - Company continues to remain debt-free
 - No debt-funded capital expenditure (capex)
- Steady growth in Top-line and improving operating margins
- Strong brands in the Indian Pharmaceutical Industry
- Expansion of product portfolio and geographical presence augur well for growth prospects

Business Strategy



Domestic Formulations (DF)

- Operating in Mass/Mass-specialty and Specialty segments
- Presence in both Acute & Chronic therapy areas
- Leading Textbook Brands Azoran, Aldactone, Lomotil, Naprosyn, Serenace, Norpace
- Leading player in Immunosuppressant category
- Good Customer Coverage Cardiologists, Diabetologists, Urologists, Nephrologists, Rheumatologists, Oncologists
- New Product Launches in New Category Biosimilars as well as Chronic and Specialty segments

Business Strategy

5 pillars of profitable Domestic business growth

1

Product portfolio rejuvenation by building Chronic & Specialty portfolio with new launches 2

Strategic brand assets building through life cycle management (new line extensions, customer segments, disease segments, etc.) 3

Customer coverage deepening in targeted therapies by expanding field force and deploying digital 4

Sales force
effectiveness
augmentation by
competencies building
and productivity
enhancement initiatives

5

Profitability
improvement by Opex
control, efficient
manufacturing
operations, sales
hygiene as well as
profitable product mix

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International Formulations (IF) Business: Overview and Strategy

- Strong presence in immunosuppressant segment (Azathioprine)
- Footprints across Regulated and Emerging Markets Canada, UK, Germany, France, Australia, South East Asia, Africa
- Long lasting, impeccable supply track record and business relationship with some of the leading generic players of the world
- High quality and process orientation making us a preferred partner
- Investments in plant upgradation and capacity expansion

Business Strategy

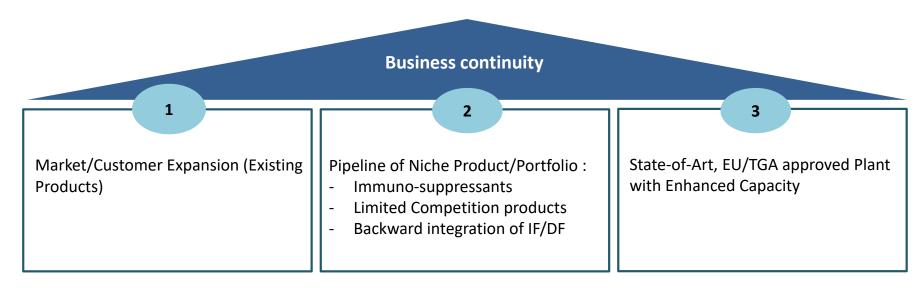


APIs Business: Business Strategy and Way Forward

- High value, low volume, niche APIs
- Mature stable molecules
- Provides backward integration to International Formulations business

- Footprints across geographies LATAM, Germany, China, South Korea, Iran, Bangladesh, Egypt, India, etc.
- Strong customer focus long-lasting relationship with big pharma and leading generic firms.

Business Strategy





Infrastructure Capabilities & ESG Initiatives



Manufacturing Facilities

Formulations Unit 1, Ankleshwar



- F1 unit caters to the domestic and emerging markets
- Multipurpose plant with dedicated product lines for oral dosage forms including tablets, liquids and powder
- WHO, Kenya, Nigeria approved
- Modernization cum Capacity Expansion underway

Formulations Unit 2, Ankleshwar



- F2 unit caters to the regulated markets
- Dedicated product lines for oral dosage (capsules & tablets)
- Equipped to handle low RH and low temperature conditions products
- WHO, EUGMP (from Hamburg Health authority), Canada, Ethiopia, Kenya, Sudan, Nigeria approved
- Modernization cum Capacity Expansion underway

API Unit, Navi Mumbai



- MF2: Dedicated immunosuppressant facility for regulated and emerging markets including India
- MF3: Multipurpose unit catering to regulated and emerging markets including India
- MF4: Multipurpose unit catering to emerging markets including India
- WHO, TGA Australia approved & Written Confirmation (WC) received from CDSCO
- Approved by WHO GMP from Food and Drug Control Administration (FDCA) Maharashtra, TGA (Australia), PMDA (Japan)
- Modernization cum Capacity Expansion underway

Digital Initiatives: Manufacturing and Quality



Digital Retina Scanner

- Biometric Access with IRIS/ Retina Scanner enables consistency of electronic records and signatures
- Access to only qualified professionals, Batch Management, Recipe Management, Audit logs

Intelligent Chilling Plant Manager

 Implementation of Utility Asset Management Systems with access over IoT, supported by Customized Algorithms for Efficient Monitoring, Control & Analytics

IOT based AHU monitoring system

- Operates Pumps & Chillers according to Operating Hours to maintain equal run time
- Automatically change over Working pump to Standby if Pump fails during operation

Power Management System

 Safe, reliable, efficient, and compliant operation of electrical distribution systems, and connected assets enabling at all times

Quality Functions

e-QMS: Digital platform to track all 6 quality parameters

e-DMS: Digital platform to manage manufacturing/quality documents

e-LMS: Digital platform to track training sessions on CGMP

ESG FY25 update

	Initiatives	FY25
_	Carbon emission reduction	↓ FY24 : 26.8% ; FY25: 41.2 %
Environmental	 Energy Efficiency: Pumps; Chillers/Brine Plant; Leakages rectification 	↑ FY24: 26% ; FY25 : 41.0 %
viror	Water Management: Recycling of STP water; Rainwater	↓ FY 24: 6% ; FY25 : 7.0 %
En	 harvesting Waste Management: No landfill waste generation 	↓ FY24: 49% ; FY25 : 52.0 %
	Product Responsibility- Adherence to stipulated mandates	Strict Quality vigil through Manthan 3 Project
<u></u>	Diversity- women deployment, occupational health	↑ to 6.3% from 4.8%
Social	Tree Plantation	100+ trees planted
	Employee Well-being: Comorbidity tracking	Done for all factory employees
Governance	 Data Integrity: Digital initiatives e.g. e-QMS, e-DMS, e-LMS Cybersecurity: IT assets security through EDR tool 	Implemented at Ankleshwar; Navi Mumbai Implemented
erna	·	·
NOS	Best Practices/Systems and Processes across functions	Sales & Marketing

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Journey Ahead



RPGLS Journey Ahead: 7 strategic pillars of action



Portfolio development and mega-brands building

- Project underway to grow our immunosuppressant portfolio to 200+ crores
- Focused initiatives to grow Naprosyn to a 100+ crores brand; building our MABs portfolio



Growing our API business

- · Focus on new geographies, new launch pipeline and enhancing manufacturing productivity
- Focus on strengthening customer relationships and onboarding new high-value customers



Strong Digital Roadmap

- Multiple digital initiatives designed to streamline front-end and backend operations
- Initiatives focus on improving efficiency & compliance, reducing costs and growing topline



Mergers & Acquisitions

- M&A Framework with criteria defined target therapies, brands
- Evaluation of multiple proposals underway to identify opportunities for growth synergy



New products across segments, new therapies

- Focused new product pipeline; lab modernization and org expansion complete
- Strategy to evaluate and expand into adjacencies in RPGLS strength therapies



State-of-art capacity plants

- 140 crores capex infused since FY22 helped build modern plant with EU, TGA, PMDA, etc. approval
- Evaluation ongoing of varied opportunities for improving manufacturing productivity



Talent Development / Acquisition

- Org structure review & role/skill-gaps identification for strengthening
- Talent development and talent acquisition across all key business and support functions

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THANK YOU

