

RPG LIFE SCIENCES LIMITED Unit No. 208-213, B Wing, Bezzola Complex, Sion-Trombay Road, Chembur, Mumbai 400071, India Tel: +91-22-25292152-55

Tel: +91-22-25292152-5 Fax: +91-22-25297423

April 30, 2022

To

The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C-1, G- Block,
Bandra - Kurla Complex, Bandra (East)
Mumbai – 400 051.

BSE Limited Corporate Relationship Department 25, P.J. Towers, Dalal Street, Mumbai 400 001.

Symbol: RPGLIFE Scrip Code: 532983

Dear Sirs,

#### Sub: Investor Presentation.

In continuation of our Letters dated April 25, 2022 and April 29, 2022, please find enclosed herewith Investor Presentation for the quarter and year ended March 31, 2022, for the Results Earnings call scheduled on Monday, May 2, 2022, at 3.30 p.m. IST. Dial-in details of which are reproduced below for ready reference.

#### Dial-in Details:

Indian (Universal) and	+91 22 6280 1175
Mumbai	+91 22 7115 8076
Location	Toll Free Number
UK	08081011573
Singapore	8001012045
Hong Kong	800964448

Kindly take the same on record and disseminate appropriately.

Thanking you,

Yours faithfully, For RPG Life Sciences Limited

Raiesh Shirambekar

Head – Legal & Company Secretary





#### **Disclaimer**

This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements.

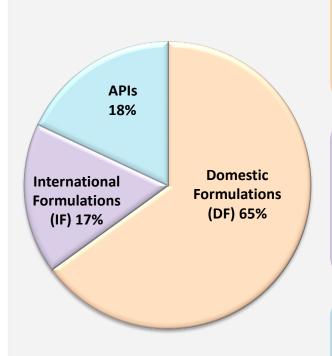
The company operates in the Pharmaceutical segment. Some of the historical Profit and loss numbers which are sliced in the investor presentation for certain sales divisions are purely for broader understanding for investors of the business of the company and its growth trajectory. The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current, and if not stated otherwise, as of the date of this presentation. The Company undertake no obligation to update or revise any information or the opinions expressed in this presentation are subject to change without notice.

This presentation does not constitute or form part of any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of RPG Life Sciences Limited Limited (the "Company"), nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment therefore. Any person/ party intending to provide finance / invest in the shares/businesses of the Company shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision. This presentation is strictly confidential and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about and observe any such restrictions. By participating in this presentation or by accepting any copy of the slides presented, you agree to be bound by the foregoing limitations.



#### **RPG Life Sciences Overview**

RPG Life Sciences, part of RPG Enterprises, is an integrated research based pharmaceutical Company operating in the domestic and international markets in the branded formulations, global generics and synthetic APIs space.



#### **Domestic Formulations (DF)**

Develop, manufacture and market branded formulations in India & Nepal

#### **International Formulations (IF)**

Develop, manufacture and sell oral solid dosage formulations in the generics and branded generics space across Regulated and Emerging Markets

#### **APIs**

Develop, manufacture and sell high value synthetic APIs in the general therapeutic category



**Leader** in Immunosuppressants



**6** Leading Text Book Brands



**50+** Markets Presence



**3** Manufacturing Facilities



**1100+** Employees



#### **RPG Life Sciences Product Portfolio**

#### **Key Therapies**

#### **Key Products**

#### **Immunosuppressant Portfolio**

#### **Text Book Brands**

#### **New Portfolio**

#### Domestic **Formulations** (DF)

- Nephrology
- Rheumatology
- Oncology
- **Orthopaedics**
- Gastroenterology
- Cardiology
- Diabetology
- Neuropsychiatry





Mycophenolate Mofetil

#### 'Arpimune ME

Cyclosporine





#### Aldactone<sup>®</sup> Spironolactone

#### Lomotil

Diphenoxylate HCl

#### Naprosyn\* Naproxen

Serenace

Haloperidol Norpace New

Disopyramide Phosphate















#### Chronic









Azelinidipine



**Life Cycle Management** 

(Existing Products)













#### International

#### **Key Products Formulations**

(IF)

Generics - Azathioprine, Sodium Valproate PR, Nicorandil Branded Generics – Siloxogene, Azoran, Mofetyl, Arpimune, Dipsope

**APIs** 

#### **Key Products**

APIs - Quinfamide, Azathioprine, Haloperidol, Risperidone, Propantheline Bromide, Nicorandil, Pantoprazole, Diphenoxylate



### Key Financials, Business Highlights & Strategy



#### **Key Highlights of FY22**



RPGLS growing faster than the market at 20.5%% vs 14.6% (IPM)\*



Healthy double-digit growth in revenue from operations



Profit margins' record-setting trajectory continues – EBITDA margin reaches 20% & PBT margin 17%



FY22 records significant PBT margin expansion across the segments



Sales health parameters in healthy zone and consistently improving



RPGLS iconic brands being built through diligent life cycle management strategy



New Products\*\* contribution (19%) significantly improved in Domestic Business in line with our priorities



International Formulations Business also being strengthened by Continuous thrust on New Products/Customers/Markets



Company continues to remain debt free with highest ever net cashflow generated from operations

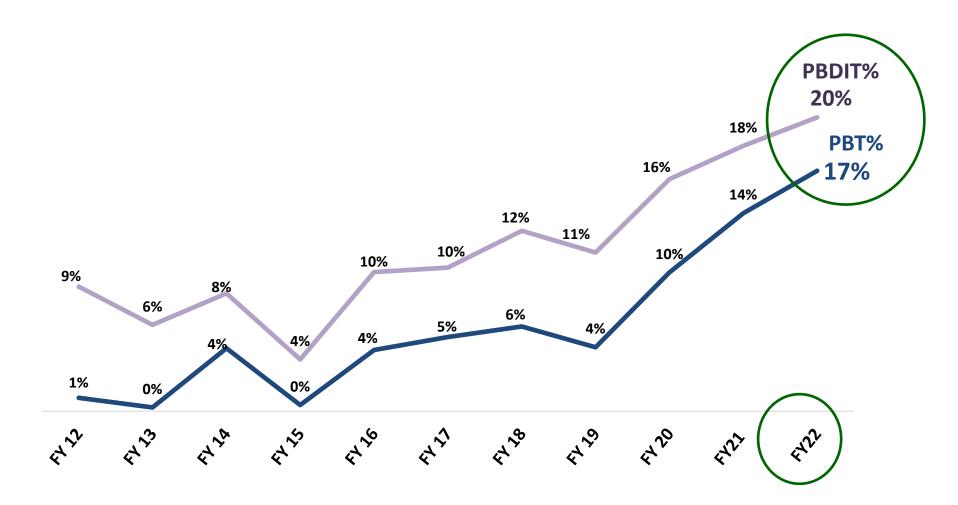


100% Employees vaccinated with double dose



#### **Company Financial Performance – Profit Margins**

**Upward y-o-y Record setting Trajectory continues – EBITDA Margin reaches 20% & PBT Margin 17%** 

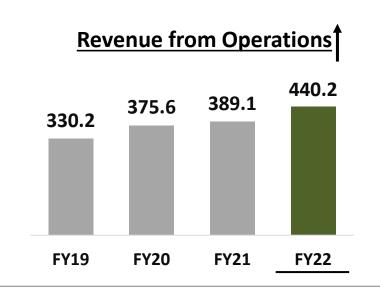


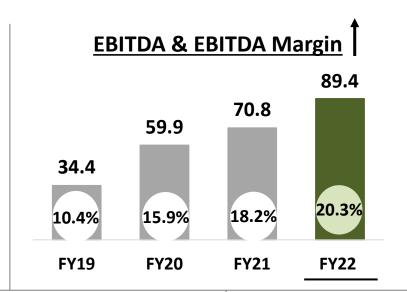
All numbers are rounded-off to full integers

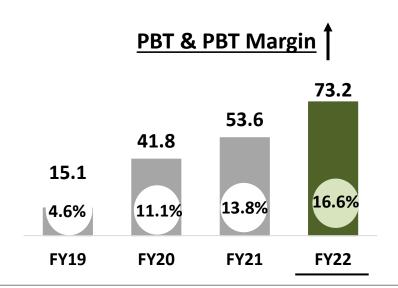


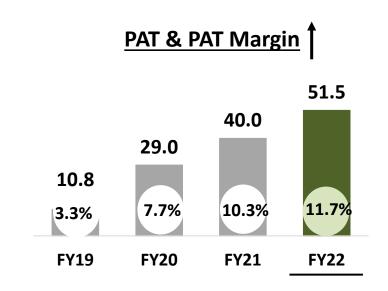
#### **Key Financials' Trends**

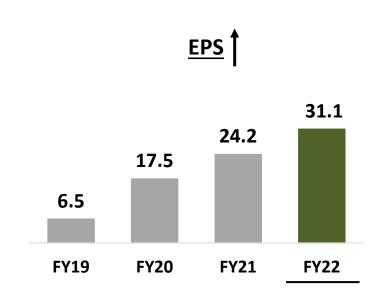
(All figures in Rs. Crores except EPS in Rs.)



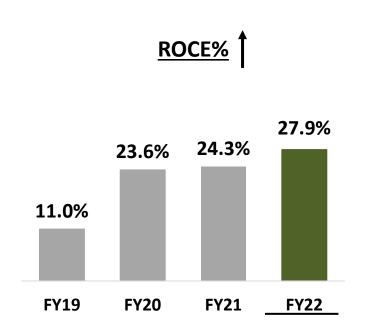


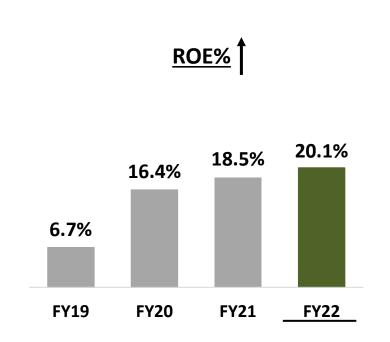


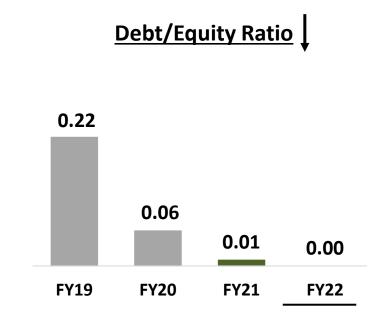




#### **Key Financials' Trends**







#### **Company continues to remain Debt-free**



#### **Business Segment-wise Performance: FY22**

#### Domestic **Formulations** (DF)

- Domestic Formulations contributed 65% to total Sales of FY22
- 19% Sales growth majorly driven by Legacy Products
- Better than Market growth despite Covid headwinds
- New Products Contribution\* improved to 19% on account of New launches in Specialty & Chronic segments and Line Extensions for Legacy Products
- Salesforce Productivity Improved to Rs 5 Lacs

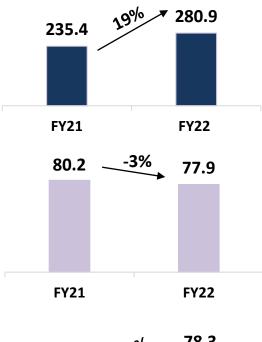
#### International **Formulations** (IF)

- International Formulations contributed 17% to total Sales of FY22
- Sales Degrowth of -3% due to political instability in Myanmar, one of our key emerging markets and Medical caution in prescribing immunosuppressants in view of COVID
- New Products/Customers/Markets Contribution improved to 36%

#### API

- API contributed 18% to total Sales of FY22
- 15% Sales Growth majorly driven by niche products
- Continuous thrust on new customer development

#### Sales (Rs Crs)

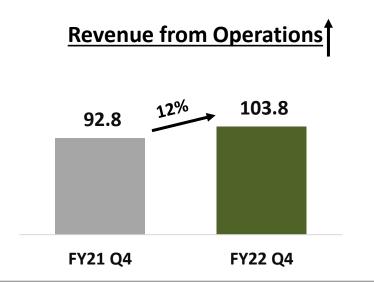


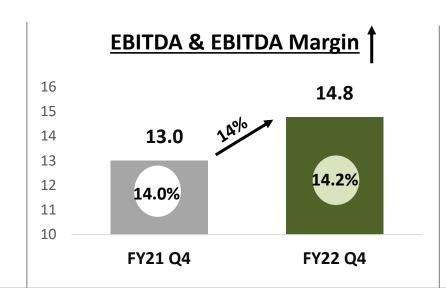


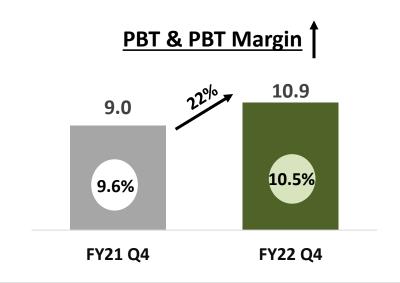
<sup>\*\*</sup>Launched FY19 Onwards

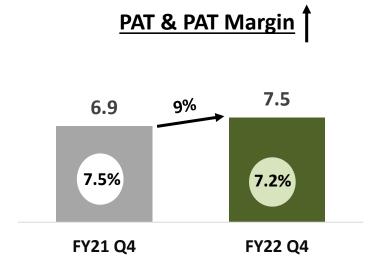
#### **Key Financials : Q4 FY22**

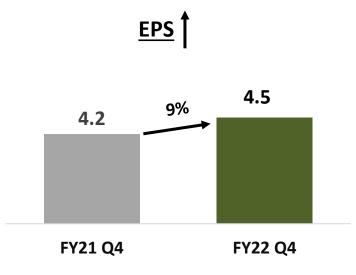
(All figures in Rs. Crores except EPS in Rs.)













# Long term rating reaffirmed at A Short term rating reaffirmed at A1

#### Outlook on long term rating has been retained as Stable

#### The rating reaffirmation factors:

- Strong brands in the Indian Pharmaceutical Industry
- Considerable improvement in the operating performance on the back of
  - Improvement in sales hygiene
  - Cost rationalisation measures adopted since FY20
- > A robust capital structure and strong coverage indicators based on
  - Decline in the company's debt levels
  - Healthy cash flows
  - No major debt-funded capital expenditure (capex)
- > Expansion of product portfolio and geographical presence augur well for growth prospects



#### **Domestic Formulations (DF)**

- Operating in Mass/Mass-specialty and Specialty segments
- Presence in both Acute & Chronic therapy areas
- Leading Text Book Brands Azoran, Aldactone, Lomotil, Naprosyn, Serenace, Norpace
- Leader in Immunosuppressant category
- Good Customer Coverage Cardiologists, Diabetologists, Urologists, Nephrologists, Rheumatologists, Oncologists
- New Product Launches in New Category Biosimilars

#### **Business Strategy**

#### **5 Pillars of Profitable Domestic Business Growth**

1

Product Portfolio
Rejuvenation by
building Chronic &
Specialty Portfolio with
New Launches

2

Strategic Brand Assets building through Life Cycle Management by introducing Line Extensions 3

Customer coverage deepening in targeted therapies by expanding field force and deploying digital 4

Sales force
effectiveness
augmentation by
competencies building
and productivity
enhancement initiatives

Į

Profitability
improvement by Opex
control, efficient
manufacturing
operations and sales
hygiene

#### **International Formulations (IF)**

- Strong presence in immunosuppressant segment (Azathioprine)
- Footprints across Regulated and Emerging Markets Canada, UK, Germany, France, Australia, South East Asia, Africa
- Long lasting, impeccable supply track record and business relationship with some of the leading generic players of the world
- High Quality and Process orientation making us a preferred partner

#### **Business Strategy**

#### 3 Pillars of Step-wise Global Business build up

1

Build Immunosuppressant Portfolio 2

Focus on products with specific/ competitive advantage e.g. Nicorandil (Special manufacturing conditions like low RH), Sodium Valproate PR (Complex Generic product) 3

Expand footprints in Emerging Markets like Myanmar, Vietnam, Philippines, Sri Lanka, Egypt, Sudan



#### **APIs**

- High Value, Low Volume Niche APIs
- Mature Stable Molecules
- Provides backward integration to International Formulations business
- Footprints across geographies LATAM, Iran, Germany, China, South Korea, Bangladesh, Egypt, India, etc.
- Strong customer focus Long lasting relationship with Big Pharma and Leading Generic Firms.

# Business Continuity 1 2 3 Efficiency enhancement Niche Product Focus - Quinfamide Mature Stable Molecules - Market/Customer Expansion



# **Infrastructure & Backend Capabilities**



#### **Manufacturing Facilities**

# Formulations Unit 1, Ankleshwar

- F1 unit caters to the Domestic and Emerging Markets
- Multipurpose plant with dedicated product lines for Oral Dosage forms including Tablets,
   Liquids and Powder
- WHO, Kenya, Nigeria approved

#### Formulations Unit 2, Ankleshwar



- F2 unit caters to the Regulated Markets
- Dedicated product lines for Oral Dosage (Capsules & Tablets)
- Equipped to handle low RH and low temperature conditions products
- WHO, EUGMP (from Hamburg Health authority), Canada, Ethiopia, Kenya, Sudan,
   Nigeria approved

#### **API Unit, Navi Mumbai**



- MF1: Multipurpose unit catering to emerging markets including India
- MF2: Dedicated Immunosuppressant facility catering to Regulated and Emerging markets including India
- MF3: Multipurpose unit catering to Regulated and Emerging markets including India
- WHO, TGA Australia approved & Written Confirmation (WC) received from CDSCO

#### **Strong Backend Capabilities**



#### Quality

- All Critical SOPs harmonized through CQA
- Quarterly Internal audit of all plants by CQA
- All critical deviations, change controls and market complaints investigation approved by CQA



#### **Regulatory**

- Well established & evolved Regulatory function catering to Canada, UK, EU, Australia and Emerging markets
- Expertise of eCTD submissions
- Integrated Project Management activities



#### Formulations R&D

- In addition to Formulations Development of IR, have capabilities to develop Modified Release & Complex Generics
- Dossiers Gap Analysis and fulfilment
- Tech Transfer/Site transfer activities
- GLP compliant Analytical Lab for Development and Validation of Analytical Methods



#### **Digitization Focus Areas**

- Quality Management systems: e-QMS, e-DMS, e-LMS.
- Access to critical manufacturing equipment through IRIS scanner
- All QC instruments attached with dedicated software and server
- All stability chambers with software control
- Secondary packing Complies with EUFMD requirement for Track and Trace.



# **Operational Highlights**



#### **RPG Life Sciences response to COVID-19**

A passionate call to the entire organization to go all out to ensure continuous availability of our life saving, critical medicines to our patients.

Our Plants did not stop even for a single day.

Every patient, who asked for our critical medicines, serviced by door delivery.

100% Employees are vaccinated with Dose 1 and 99.9% stand fully Vaccinated

#### **Key Priorities**



- Strict protective measures across all locations
  - Detailed SOP
  - Immunity boosting measures
  - Special Care for co-morbidities
  - Enhanced medical Insurance
  - Advisories/Sessions
  - PPE kits, Masks and Sanitizers
- Continuous Digital Connect/Engagement with employees and their families



#### **Business Continuity**

#### **Conserve Cash**

- Sustained OPEX control measures
- Company became debt-free

#### **Supply Continuity**

 RM/PM availability through proactive planning and relationship management with key vendors

#### **Customer Outreach through Digital**

 Deployment of Digital initiatives like e-CMEs, teleconsultation facilitation service, webinars, etc.



#### **Community Service**

- "SafeSeniors" tool development for early detection of risk in vulnerable Senior citizen segment
- Community Servicing through RPG
   Foundation sanitizers, masks, gloves,
   PPE Kits; meals, etc.





#### **New Digitalization Initiatives to Transform Business**

#### **Game Changer Customer Connect Initiative**

















Anytime, Anywhere Doctor Support Initiative

Industry First Initiative

**Range of Services** 

>58000 Key Opinion Leaders

#### **Employee Connect Initiatives**



Digital Platform for comprehensive Salesforce Operations tracking:

#Customer visits, customer engagement activities, sales performance analytics etc



**HR Chatbot** for quick resolution of queries related to HR process and company policies



A digital platform for **Salesforce Grievance Redressal** 

#### **Initiatives in Plant Operations**

e-QMS: Digital Platform to track all 6 Quality parameters

**e-DMS**: Digital Platform to manage all manufacturing/quality documents

e-LMS: Digital Platform to Track Training Sessions on CGMP

e- Access: Retina Scanning for machine access

All above represent Illustrative list of the initiatives



#### **People Initiatives to build Performance Culture with focus on Happiness**

#### I Feel Valued



## I Live a Purposeful & Balanced Life



#### **I Love My Work**



**RPGLS Heroes**Outperformance
Recognition

High Happiness Quotient

#### **I Feel Connected**



RPGLS Happiness
Forums
Leadership Connect –
Month & Quarter

#### I am Growing



We Skill. You Grow.
Competency Building
Continuum



**Akanksha**Career Development

#### I cherish our Culture



RPGLS Parivar
Tyohar-Utsav
Shrankhla
Digital RPGLS Family
Get Together



#### **FY23 Priorities**



Maintain growth momentum in top-line and bottom-line across the business segments



Continue to grow our presence in chronic and specialty therapies in DF through new product launches and new customer segments



Continue to build iconic/legacy brands into strategic assets



Continue to enhance salesforce productivity through targeted measures



New customer acquisitions in IF and APIs businesses



Accelerate digital transformation initiatives across frontend and backend to transform business



Building a Happy and Performance Driven Culture



# **Awards & Recognitions**



#### **RPG Life Sciences Bagged Top Awards from IDMA**

15th April 2022

#### **Industry Recognition to RPG Life Sciences**





#### **RPG Life Sciences is one of the India's Best Workplace in 2020 – Amongst Top 100**



- Ranked 85 amongst India's 100 Best Companies to Work For 2020
- One of India's Best Workplaces in Biotechnology & Pharmaceuticals by Great Place to Work® Institute







#### **Media Recognition**

- Not a single day Plant stoppage
- Home Delivery of critical life saving medicines to all the patients









