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November 14, 2016

The Corporate Relationship Department BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai- 400 001

The Listing Department, The National Stock Exchange of India Ltd Bandra-Kurla Complex, Mumbai.

Ref: The Phoenix Mills Limited (503100/PHOENIXLTD)

Sub: Investor Presentation on the Financial Results for the Second Quarter and Half Year ended September 30, 2016

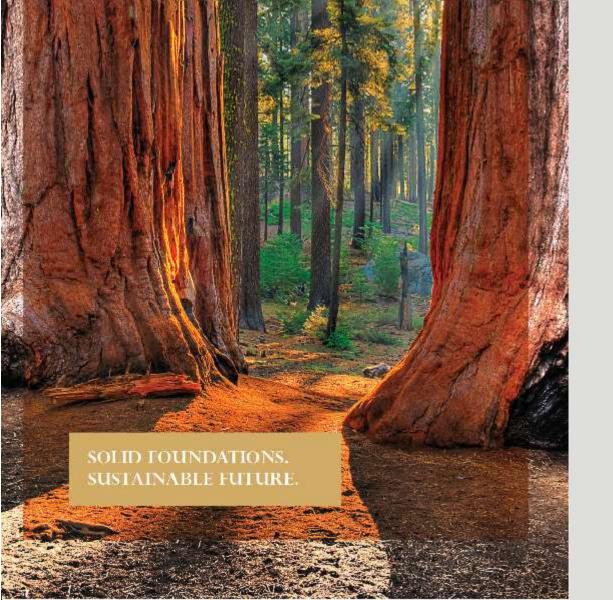
Dear Sir,

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), please find enclosed herewith the Investor Presentation on the financial results for the second quarter and half year ended September 30, 2016.

Kindly take the same on your record.

Regards, The Phoenix Mills Limited

Puja Tandon Company Secretary Quoenly Alijus





# Q2 & H1 FY2017 Results

#### Disclaimer



Certain statements in this communication may be 'forward looking statements' within the meaning of applicable laws and regulations. These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements. Important developments that could affect the Company's operations include changes in the industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.

The Phoenix Mills Ltd. (PML) will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

### Q2 FY2017 Results



**Company Overview** 

Financial Overview

Debt Profile

Portfolio Performance

Shareholding Pattern

Annexure

### **Company Overview**



#### **Assets Overview**

Over 17.5 mn sq. ft. in Retail, Hospitality, Commercial and Residential assets spread over 100+ acres

#### Retail

8 Malls in 6 cities; 1 Mall under development/Fitout

Rs. 54 bn retail consumption in FY16

Rs. 7.1 bn rental Income in FY16

Income From Operations<sup>^</sup>
53%
CAGR over 5 years<sup>#</sup>

EBITDA<sup>^</sup>
41%
CAGR over 5 years<sup>#</sup>

#### Residential

5 Residential Projects under Development

5.5 mn sq. ft. of saleable area

Rs. 17 bn cumulative residential sales till FY16

### **Commercial & Hospitality**

5 commercial centres in 2 cities

Rs. 9 bn cumulative Commercial sales till FY16

2 completed Hotel Projects (588 Keys) managed by

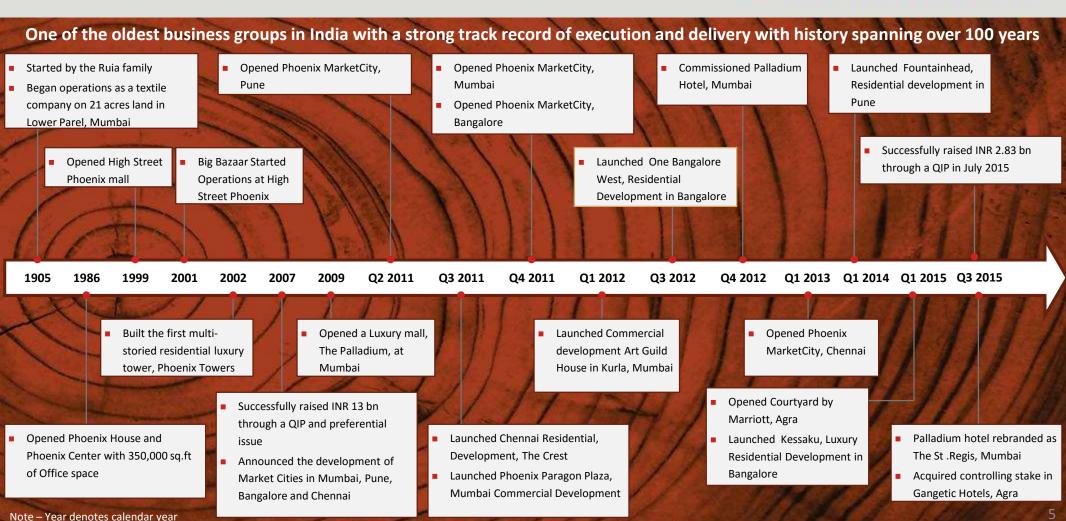
renowned global operators

Consolidated

<sup>#</sup> FY11-FY16

## **Key Execution Milestones**





### Our Diversified Portfolio



MALL PORTFOLIO (5.78 MSF)						
HSP & Palladium	Mumbai	0.74				
Phoenix MarketCity	Chennai	1.00				
Phoenix MarketCity	Pune	1.13				
Phoenix MarketCity	Bengaluru	0.98				
Phoenix MarketCity	Mumbai	1.11				
Phoenix United	Lucknow	0.33				
Phoenix United	Bareilly	0.31				
Phoenix Paragon Plaza	Mumbai	0.18				

MALLS UNDER DEVELOPMENT (0.22 MSF)			
Palladium ^	Chennai	0.22	

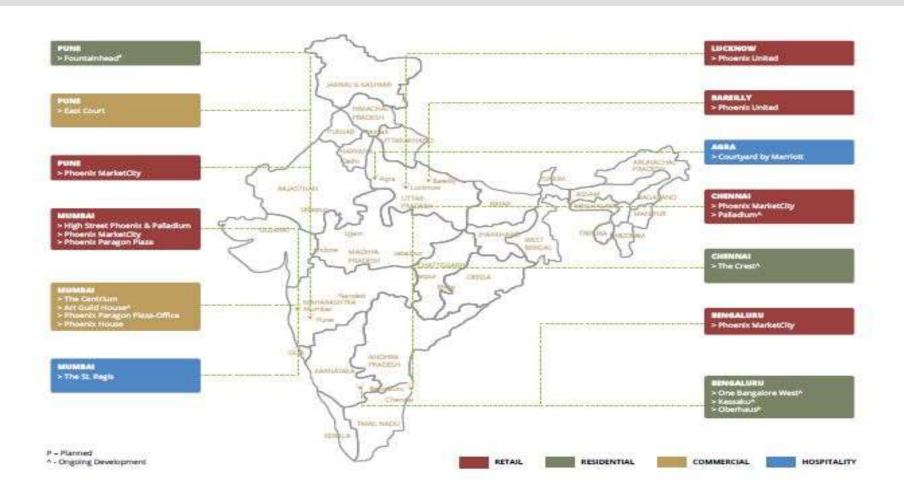
MATURE RESIDENTIAL PORTFOLIO (5.51 MSF)					
One Bangalore West ^		2.20			
Kessaku ^	Bengaluru	0.99			
OberHaus <sup>p</sup>		0.38			
OberHaus <sup>p</sup>		0.64			
The Crest ^	Chennai	0.53			
The Crest D P		0.41			
Fountainhead ^	Pune	0.35			

MATURE OFFICE PORTFOLIO (1.95 MSF)						
Phoenix Paragon Plaza	Mumbai	0.24				
The Centrium	Mumbai	0.28				
East Court	Pune	0.25				
Art Guild House	Mumbai	0.76				
Phoenix House	Mumbai	0.14				
West Court <sup>P</sup>	Pune	0.28				

HOTEL PORTFOLIO (588 KEYS)					
The St. Regis	Mumbai	395			
Courtyard by Marriot	Agra	193			

### Diverse Product-wise, Pan-India Portfolio





### Financial Overview – Standalone P&L





#### **Income from Operations**

Rs. 929 mn



**EBITDA** 

Rs. 640 mn

(Rs. mn)	Q2 FY17	Q2 FY16^	% yoy growth	H1 FY17	H1 FY16^	% yoy growth
Income from operations	929	869	7%	1,840	1,732	6%
EBITDA	640	584	9%	1,268	1,182	7%
EBITDA Margin (%)	69%	67%		69%	68%	
Profit after tax & comprehensive income	455	438	4%	909	883	3%
Diluted EPS (Rs.) #	3.00	2.94		5.93	6.03	

<sup>^</sup> H1FY16 & Q2FY16 numbers are re-stated as per Ind-AS #The number of shares outstanding has increased post Q1FY16 on account of QIP issue in July 2015 and ESOP allotment

### Financial Overview – Standalone Balance Sheet



(Rs. mn)	As on 30th Sept 2016	(Rs. mn)	As on 30th Sept 2016
Share Capital	306	Non Current Assets	30,079
Reserves & Surplus	23,581	Tangible Assets	4,356
Sub-Total	23,887	Intangible Assets	0
Minority Interest	-	Capital Work In Progress	1,141
Non – Current Liabilities	7,182	Non-Current Investments	18,135
Long Term Borrowings	6,126	L.T. Loans and Advances	3,082
Other L. T. Liabilities	1,050	Other Non-Current Assets	3,365
Long Term Provisions	6	<b>Current Assets</b>	4,454
Current Liabilities	3,464	Inventories	0
Short Term Borrowings	1,735	Trade Receivables	192
Trade Payables	101	Cash & Cash Equivalents	53
Other Current Liabilities	1,555	Short-Term Loans and Advances	3,508
Short term Provisions	72	Other Current Assets	702
Total	34,533	Total	34,533

### Financial Overview – Consolidated P&L





### Income from Operations<sup>#</sup>

Rs. 4,911 mn



EBITDA#

Rs. 2,312 mn



**PAT^^** #

Rs. 543 mn

(Rs. mn)	Q2 FY17	Q2 FY16^	% yoy growth	H1 FY17	H1 FY16^	% yoy growth
Income from operations	4,911	4,225	16%	9,335	8,188	14%
Retail	2,925	2,785	5%	5,803	5,517	5%
Residential	1,198	651	84%	1,742	976	78%
Commercial	102	318		481	760	
Hospitality & Others	686	471	46%	1,309	935	40%
EBITDA	2,312	1,855	25%	4,335	3,664	18%
EBITDA Margin (%)	47%	44%		46%	45%	
Profit after tax	454	267	70%	758	575	32%
PAT after minority interest & before other comprehensive income	543	382	42%	973	748	30%
PAT after minority interest & after other comprehensive income	485	380	28%	963	736	31%
Diluted EPS (Rs.) #	3.55	2.63		6.36	5.15	

<sup>^^</sup>PAT after minority interest & before comprehensive income ^Q2FY16 & H1FY16 numbers are restated as per Ind-AS #The number of shares outstanding has increased post Q1FY16 on account of QIP issue in July 2015 and ESOP allotment #For Q2FY17

## Financial Overview – Consolidated Balance Sheet



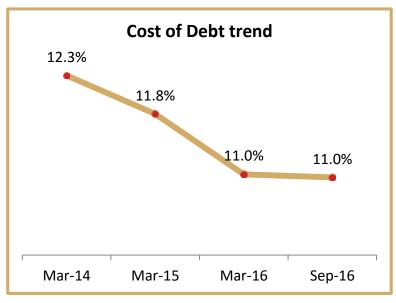
(Rs. Mn)	As on 30 Sept, 2016	As on 30 Sept, 2016 (Rs. Mn)		
Shareholder's Equity		Non Current Assets	54,990	
Share Capital	306	Tangible Assets	42,907	
Reserves & Surplus	20,719	Intangible Assets	2,997	
Sub-Total	21,205	Capital Work in Progress	1,651	
Minority Interest	4,494	Non-Current Investments	1,296	
Non-Current Liabilities	38,942	L.T. Loans and Advances	380	
Long Term Borrowings	35,154 Other Non-Current Assets		5,758	
Other L.T. Liabilities	3,420	3,420 Current Assets		
Long Term Provisions	369	Inventories	13,389	
Current Liabilities	11,300	Trade Receivables	1,965	
Short Term Borrowings	778	Cash & Cash Equivalents and Current Investments	1,493	
Trade Payables	899	Short-Term Loans and Advances	449	
Other Current Liabilities	9,106	Other Current Assets	3,476	
Short Term Provisions	517			
Total	75,761	Total	75,761	

### Consolidated Debt Profile



Asset Type	SPV	Asset Name	Q2 FY17 Debt (Rs. mn)
	PML Standalone	High Street Phoenix, Mumbai	7,086
	Classic Mall Development	Phoenix MarketCity, Chennai	4,463
	Vamona Developers	The Crest C Phoenix MarketCity, Pune East Court	4,491
Mall & Mixed-Use	Island Star Mall Developers	Phoenix MarketCity, Bengaluru OberHaus	4,648
Wilkeu-Ose	Offbeat Developers	Phoenix MarketCity, Kurla Plopers Art Guild House Centrium	
	Blackwood Developers	Phoenix United, Bareilly	885
	UPAL Developers	Phoenix United, Lucknow	645
	Graceworks Realty & Leisure	Phoenix Paragon Plaza	740
Residential	Palladium Constructions	One Bangalore West Kessaku	0
	Alliance Spaces	Fountainhead	73
Hotel	Pallazzio Hotels & Leisure	The St. Regis, Mumbai	6,309
	Gangetic Hotels	Courtyard by Marriott, Agra	1,310
		37,924	

- ➤ 94% of consolidated debt is LRD or equivalent (CMBS + hotel debt)
- Interest costs will further come down in the coming months owing to refinance of debt at certain assets



## The Retail Portfolio

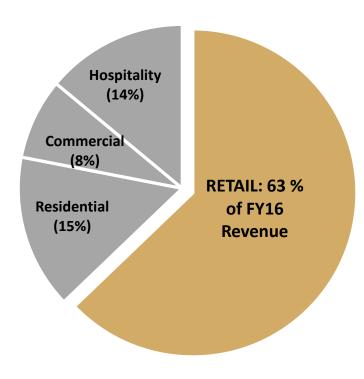








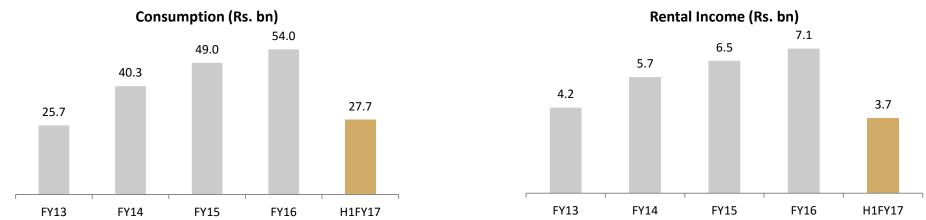




### Operational Update – Retail Portfolio

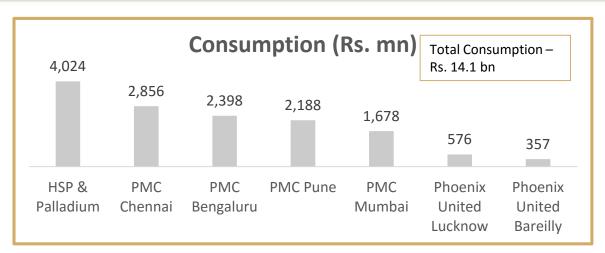


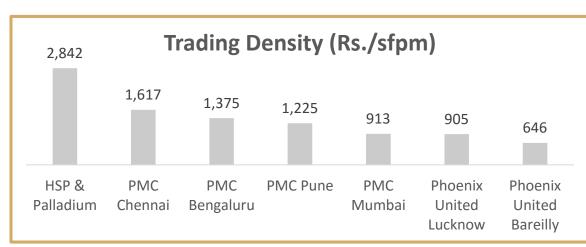
	HSP & Palladium	Phoenix MarketCity			Phoenix	k United	PPP	Palladium##	
	Mumbai	Bengaluru	Chennai	Mumbai	Pune	Bareilly	Lucknow	Mumbai	Chennai
Retail Leasable/Licensable Area (msf)	0.74	0.98	1.00	1.11	1.13	0.31	0.33	0.18	0.22
Total No. of Stores	258	297	263	310	330	95	126	305	76
Average Rental (Rs. psf)**	305	100	123	81	105	58	64	72	NA
Trading Occupancy %**	94%	88%	92%	87%	79%	81%	78%	31%	NA
Leased Occupancy %*	99%	96%	95%	91%	96%	84%	87%	31%	NA



## Q2 FY17 – Retail Key Highlights







#### **Retail Portfolio**

- Q2FY17 consumption at Rs. 14.1 bn, up 4% yoy
- Expect a stronger second half as large areas across malls were under fit-out during H1FY17 and commence trading over Q3/Q4 FY2017

#### **HSP & Palladium**

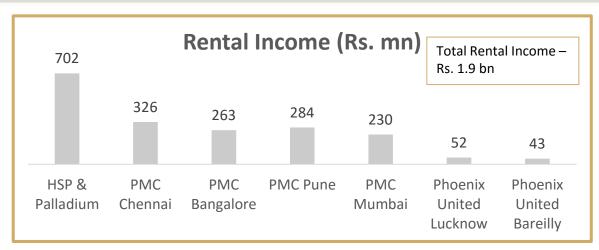
- Q2FY17 consumption steady at Rs. 4,024 mn,
   Trading Density at Rs. 2,842 psf pm
- Rental income growth of 11% yoy in Q2FY17, rental rate of Rs. 305 psf pm

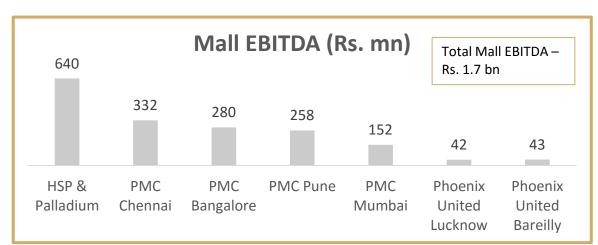
#### PMC Chennai

- Trading density at Rs. 1,617 psf pm in PMC Chennai for Q2FY17
- Rental rate for the quarter at Rs. 123 psf pm

## Q2 FY17 – Retail Key Highlights







#### **PMC Bengaluru**

- Consumption growth remains steady in PMC Bengaluru in Q2FY17, up 6% yoy
- Rental Rate at Rs. 100 psf pm for the quarter, up 12% yoy

#### **PMC Pune**

- Trading density at Rs. 1,225 psf pm for Q2 FY17, up 14% yoy
- Rental rate for the quarter at Rs. 105 psf pm

#### **PMC Mumbai**

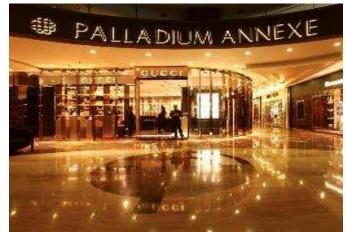
- Consumption in Q2 FY17 of Rs. 1,678 mn, up 9% yoy
- Trading density up 11% yoy in Q2 FY17 at Rs 913 psf pm

## High Street Phoenix & Palladium Mall



	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth	FY16
Rental Income (Rs. mn) ^	702	634	11%	1,376	1,266	9%	2,601
Recoveries (CAM and other) (Rs. mn)	226	235	-	464	466	-	957
Total Income (Rs. mn)	929	869	7%	1,840	1,732	6%	3,558
EBITDA (Rs. mn)	640	585	9%	1,268	1,182	7%	2,397
EBIDTA Margin (as % of Rental Income)	91%	92%			93%		92%
Rental Rate (Rs./sft pm)^	305	287	6%	303	282	8%	289
Consumption (Rs. mn)	4,024	3,759	7%	7,805	7,363	6%	15,438
Trading Density (Rs./sft pm)	2,842	2,712	5%	2,831	2,631	8%	2,741
Trading Occupancy (%)	94%	89%		93%	92%		92%





<sup>^</sup> Rental Income & Rental rate is including Phoenix House (Commercial)

## Phoenix MarketCity Chennai

Sales (Crest Tower C)



	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth	FY16
Rental Income (Rs. mn)	326	301	8%	641	592	8%	1,196
Recoveries (CAM and other) (Rs. mn)	184	199		383	396		760
Total Income (Rs. mn)	511	501	2%	1,024	989	4%	1,957
EBITDA (Rs. mn)	332	321	4%	662	652	2%	1,244
EBIDTA Margin (as % of Rental Income)	102%	106%		103%	110%		104%
Rental Rate (Rs./sft pm)	123	111	11%	121	109	11%	109
Consumption (Rs. mn)	2,856	2,915	_	5,702	5,549	3%	11,289



Rental Rate (Rs./sft pm)	123	111	11%	121	109	11%	109
Consumption (Rs. mn)	2,856	2,915	-	5,702	5,549	3%	11,289
Trading Density (Rs./sft pm)	1,617	1,625	-	1,610	1,544	4%	1,572
Trading Occupancy (%)	92%	94%		93%	94%		94%
Income from Residential	58	65		154	124		277



## Phoenix MarketCity Bengaluru



	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth	FY16
Rental Income (Rs. mn)	263	241	9%	516	468	10%	958
Recoveries (CAM and other) (Rs. mn)	152	136		303	277		555
Total Income (Rs. mn)	415	378	10%	818	745	10%	1513
EBITDA (Rs. mn)	280	236	19%	530	474	12%	944
EBIDTA Margin (as % of Rental Income)	106%	98%		103%	101%		99%



Rental Rate (Rs./sft pm)	100	90	12%	99	90	10%	91
Consumption (Rs. mn)	2,398	2,271	6%	4,731	4,286	10%	8,859
Trading Density (Rs./sft pm)	1,375	1,294	6%	1,363	1,255	9%	1,287
Trading Occupancy (%)	88%	89%		88%	87%		87%



## Phoenix MarketCity Pune



	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth	FY16
Rental Income (Rs. mn)	284	255	12%	548	506	8%	1,035
Recoveries (CAM and other) (Rs. mn)	184	199		375	385		757
Total Income (Rs. mn)	468	454	3%	923	891	4%	1,792
EBITDA (Rs. mn)	258	262		506	507		971
EBIDTA Margin (as % of Rental Income)	91%	103%		92%	100%		94%
Rental Rate (Rs./sft pm)	105	88	19%	100	88	14%	87
Consumption (Rs. mn)	2,188	2,168	1%	4,396	4,284	3%	8,659
Trading Density (Rs./sft pm)	1,225	1,076	14%	1,207	1,080	12%	1,077
Trading Occupancy (%)	79%	88%		80%	87%		87%





## Phoenix MarketCity Mumbai



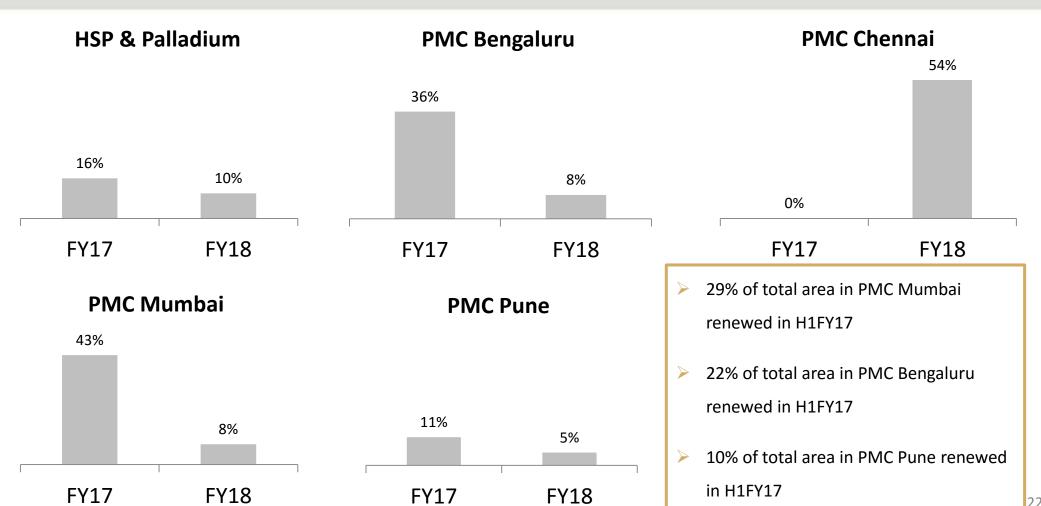
	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth	FY16
Rental Income (Rs. mn)	230	247		460	500		954
Recoveries (CAM and other) (Rs. mn)	157	147		284	306		616
Total Income (Rs. mn)	386	393		743	805		1,570
EBITDA (Rs. mn)	152	133	14%	301	270	12%	583
EBIDTA Margin (as % of Rental Income)	66%	54%		65%	54%		61%
Rental Rate (Rs./sft pm)	81	90		82	89		88
Consumption (Rs. mn)	1,678	1,544	9%	3,244	2,934	11%	5,957
Trading Density (Rs./sft pm)	913	825	11%	899	779	15%	797
Trading Occupancy (%)	87%	87%		85%	88%		87%
Income from Commercial Sales (AGH, Centrium)	98	197		473	310		751





### Renewal Schedule (% of total leasable area)





### The Residential Portfolio





ONE BANGALORE WEST - BENGALURU



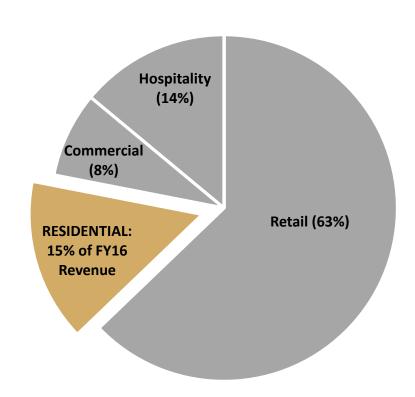
**OBERHAUS - BENGALURU** 



FOUNTAINHEAD - PUNE



**KESSAKU - BENGALURU** 



## Operational Update – Residential Portfolio



Project Name	S	aleable area (	msf)	Area Sold	Sales Value	Average Selling Price	Collections	Revenue r (Rs.	
	Total Area	Area launched	Balance Area	(msf)	(Rs. mn)	(Rs. psf)	(Rs. mn)	In Q2 FY17	Cumulative
One Bangalore West, Bengaluru	2.20	1.74	0.46##	1.17	11,137	9,544	9,072	209	8,923
Kessaku, Bengaluru	0.99	0.57	0.42	0.21	3,173	14,839	1,453	932	932
OberHaus, Bengaluru	1.02	-	1.02			Yet to launch			
Fountainhead, Pune	0.35	0.15	0.20	0.01	110	11,650	78	-	-
The Crest <sup>#</sup> , Chennai	0.94	0.53	0.41	0.39	3,434	8,738	3,074	89###	3,193
TOTAL	5.50	2.99	2.51	1.78	17,854	10,047	13,677	1,230###	13,049

<sup>\*\*</sup>Crest Tower D is expected to be launched during 2016. \*\*\* Note that of the nine towers in One Bangalore West (OWB), only Towers 1-7 have been launched as of June 2016; \*\*\*\* In Crest residential development, only Tower C is consolidated in our financials.



	Q2FY17	Q2FY16	Q1FY17
Saleable Area (msf)	2.20	2.20	2.20
Cumulative Sale Value (Rs. mn)	11,137	10,556	11,102
Cumulative Sale Volume (msf)	1.17	1.12	1.16
Cumulative Collections (Rs. mn)	9,072	7,487	8,769
Average Realization (Rs./sft)	9,544	9,447	9,595

#### **Project Update**

Occupation Certificate (OC) for Towers 1-3 received in Aug 2016



ONE BANGALORE WEST





**CLUB HOUSE INTERIORS** 



**CLUB HOUSE EXTERIORS** 









**GYMNASIUM** 





**CLUBHOUSE INTERIOR** 



INDOOR THEATRE

## Kessaku, Bengaluru



	Q2FY17	Q2FY16	Q1FY17
Saleable Area (msf)	0.99	0.99	0.99
Cumulative Sale Value (Rs. mn)	3,173	2,820	3,173
Cumulative Sale Volume (msf)	0.21	0.19	0.21
Cumulative Collections (Rs. mn)	1,453	433	1,245
Average Realization (Rs./sft)	14,839	14,627	14,835

#### **Project Update**

SORA -28th floor slab complete, NIWA -27th floor slab complete, MIZU  $-\,26^{th}$  Floor slab complete, FAIA & ZEFA  $-\,27^{th}$  floor Shuttering WIP



**KESSAKU** 

## Kessaku, Bengaluru





BIRD'S EYE VIEW OF KESSAKU DEVELOPMENT



STRUCTURE WORK OF KESSAKU

## The Crest, Chennai - Towers A, B and C



	Q2FY17	Q2FY16	Q1FY17
Saleable Area (msf)	0.53	0.53	0.53
Cumulative Sale Value (Rs. mn)	3,434	3,110	3,434
Cumulative Sale Volume (msf)	0.38	0.39	0.38
Cumulative Collections (Rs. mn)	3,074	2,875	2,875
Average Realization (Rs./sft)	8,738	7,913	8,738



**CREST TOWERS A & B** 



**CREST TOWER A** 

## The Commercial Portfolio





ART GUILD HOUSE - MUMBAI



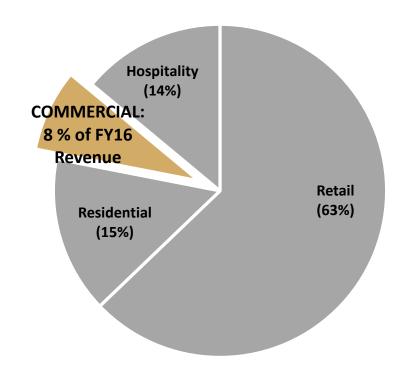
EAST COURT - PUNE



**CENTRIUM - MUMBAI** 



PHOENIX PARAGON PLAZA - MUMBAI



## Operational Update – Commercial Portfolio



Project Name	Total Area (sq.ft)	Area Sold (sq.ft)	Net Leasable Area (sq.ft)	Area Leased (sq.ft)	Average Rate (Rs./sq.ft)
Phoenix House	0.14	-	0.14	0.13	119^
Centrium	0.28	0.18	0.10#	0.07	91
Art Guild House	0.76	0.21 <sup>@</sup>	0.55 <sup>@</sup>	0.21	89
Phoenix Paragon Plaza	0.24	0.05	0.19	0.07	105
Total	1.42	0.45	0.98	0.48	100

<sup>&</sup>lt;sup>®</sup>Total Area sold is 0.38 msf out of which PML owns 0.17 msf – this area is also counted in area available for lease





<sup>^</sup>Rental Income from Phoenix House is part of Standalone results

<sup>#</sup>Area owned by PML

## Art Guild House, Mumbai



	As of Q2 FY17
Area S	Sold
Saleable Area (msf)	0.76
Sale Value (Rs. mn)	3,170
Cumulative Sale Volume (msf)	0.38 <sup>@</sup>
Cumulative Collections (Rs. mn)	3,136
Average Realization (Rs./sft)	8,387

Area Leased	
Area Leased (msf) (Including LOI signed)	0.21
Average Gross Rate (Rs./sft pm)	89



ART GUILD HOUSE - MUMBAI

<sup>&</sup>lt;sup>@</sup>Total Area sold is 0.38 msf out of which PML owns 0.17 msf

## Art Guild House, Mumbai





INTERIOR SHOT - ART GUILD HOUSE LOBBY



INTERIOR SHOT - ART GUILD HOUSE

# Phoenix Paragon Plaza, Mumbai



	Retail	Office	Total (as of Q2FY17)
Saleable Area (msf)	0.18	0.24	0.42
Area Sold (msf)	0.08	0.05	0.13
Area Leased (msf)	0.03	0.07	0.10
Rental rate (Rs./sft pm)		91	



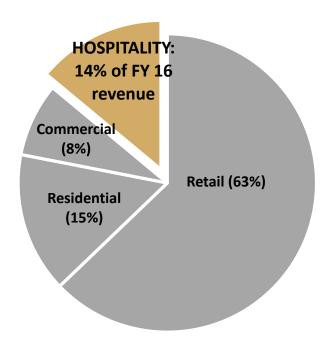


PHOENIX PARAGON PLAZA, MUMBAI

# The Hospitality Portfolio













# Operational Update – Hospitality





	The St. Regis, Mumbai	Courtyard by Marriott, Agra
Keys	395	193
Restaurants & Bar	11	4
Occupancy (%)#	69%	42%
Average room rent (Rs. / room night) #	9,671	3,308



#### The St. Regis, Mumbai

- Q2 FY17 room occupancy at 69% at an ADR of Rs.9,671
- In Q2 FY17, ADR grew 14% yoy and revenue from rooms grew 50% yoy

#### **Courtyard by Marriott, Agra**

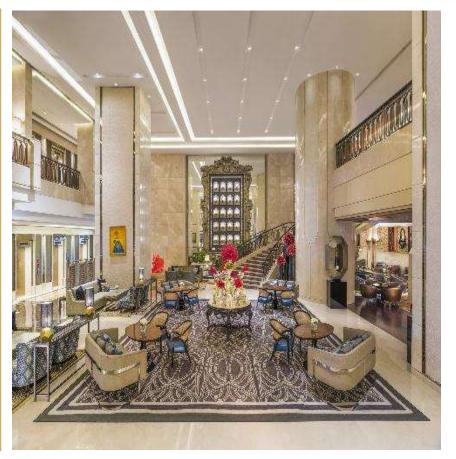
- Q2 FY17 room occupancy at 42% at with ADR of Rs.3,308
- In Q2 FY17, total income was up 26% yoy

#For Q2 FY17

# The St. Regis, Mumbai



	Q2FY17	Q2FY16	% yoy growth	H1FY17	H1FY16	% yoy growth
Revenue from Rooms (Rs. mn)	239	159	50%	452	318	42%
Revenue from F&B and Banqueting (Rs. mn)	274	244	12%	528	479	10%
Other Operating Income (Rs. mn)	63	47	35%	119	97	22%
Total Income (Rs. mn)	576	450	28%	1,099	894	23%
Operating EBITDA (Rs. mn)	179	117	53%	347	260	34%
Occupancy (%)	69%	70%		65%	70%	
ARR (Rs.)	9,671	8,497	14%	9,804	8,419	16%



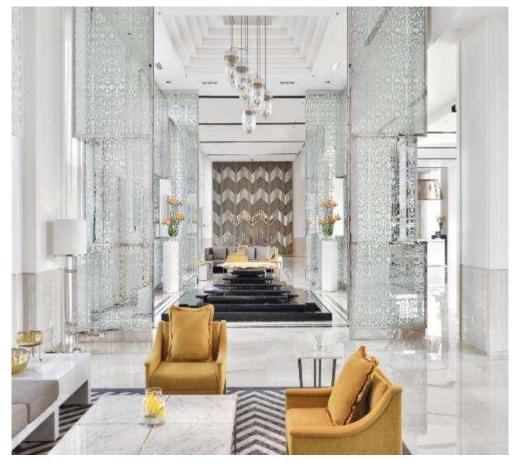
THE ST.REGIS, MUMBAI

Note - Average rooms available per night in Q2FY17 were 391 compared to 335 in Q2FY16  $\,$ 

# Courtyard by Marriott, Agra



	Q2FY17	Q2FY16	% growth yoy
Revenue from Rooms (Rs. mn)	24	22	9%
Revenue from F&B and Banqueting (Rs. mn)	26	22	19%
Other Operating Income (Rs.mn)	4	0	
Total Income (Rs. mn)	54	43	26%
Occupancy (%)	42%	34%	
ARR (Rs.)	3,308	3,634	



COURTYARD BY MARRIOTT, AGRA

# Shareholding Pattern – September 2016

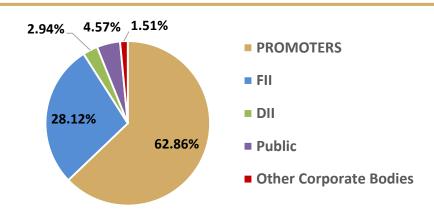


#### 1 Year Share Price Return



Market Data -NSE	
Market Capitalisation (Rs.mn)	59,080
Price (Rs.)	386
No. of shares outstanding (mn)	153.06
Face Value (Rs.)	2.00
52 week High/Low	432.8/242.4

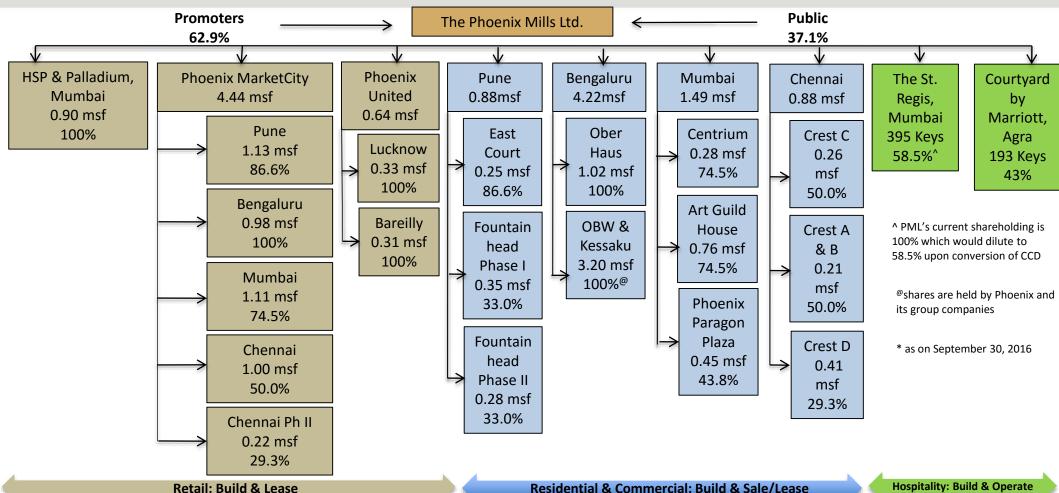
#### Shareholding pattern



Key Institutional Investors	% Shareholding
Nordea Bank	9.44%
Fidelity Investment Trust	4.61%
TIAA-CREF Funds	1.87%
Mondrian	1.57%
Reliance Capital	1.31%
Schroder	1.27%
Van Eck	1.24%
Vanguard	1.13%

#### Our Portfolio\*





#### Annexure



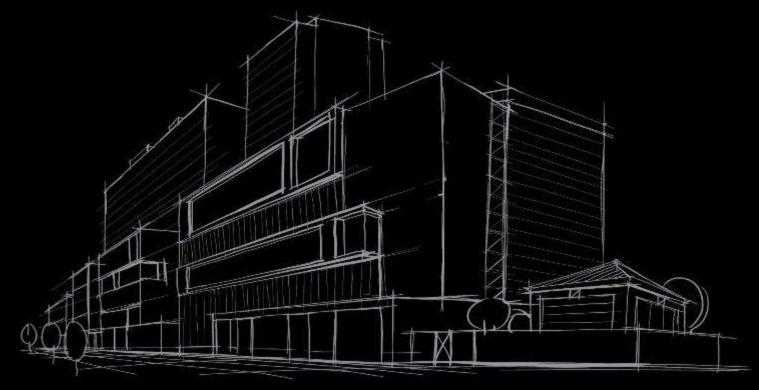
**Retail Portfolio** 

Residential Portfolio

**Commercial Portfolio** 

Hotels & Restaurants Portfolio

# The Retail. Portfolio



# Retail Portfolio – Snapshot



	С	onsumpt	ion (Rs. m	nn)	R	ental In	come (Rs.	mn)	Av		ading Den 'sft pm)	sity
	FY13	FY14	FY15	FY16	FY13	FY14	FY15	FY16	FY13	FY14	FY15	FY16
HSP & Palladium	11,711	13,185	14,403	15,438	1,824	2,039	2,293	2,601	2,020	2,263	2,553	2,741
PMC, Chennai	518	6,938	10,481	11,289	117	858	1,109	1,196	800	1,226	1,480	1,572
PMC, Bengaluru	3,832	6,573	7,753	8,859	603	768	876	958	745	975	1,131	1,287
PMC, Pune	4,610	6,221	7,650	8,659	640	789	941	1,035	653	812	975	1,077
PMC, Mumbai	2,818	4,460	5,480	5,957	750	934	991	954	454	586	705	797

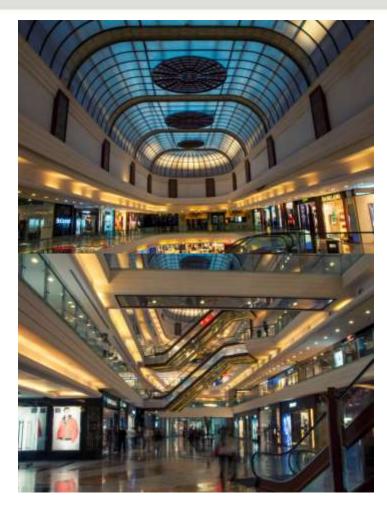
#### High Street Phoenix & Palladium Mall – Our Flagship Mall



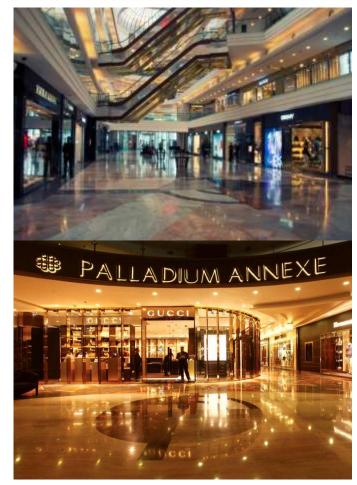


### High Street Phoenix & Palladium Mall









#### High Street Phoenix & Palladium Mall – Housing Global Brands

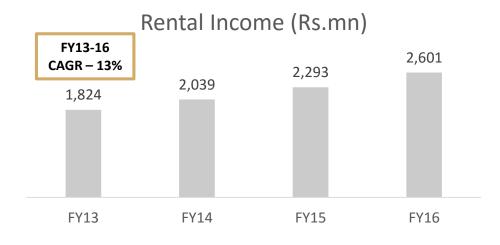


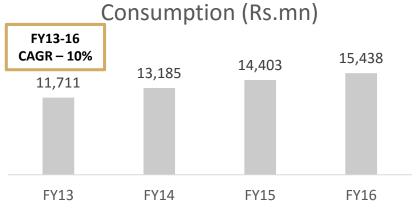


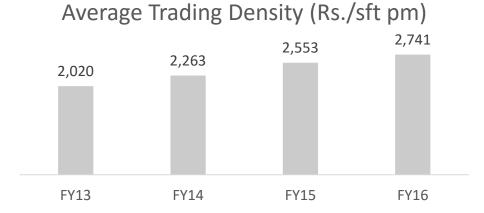
# High Street Phoenix & Palladium Mall











# Phoenix MarketCity Chennai





# Phoenix MarketCity Chennai

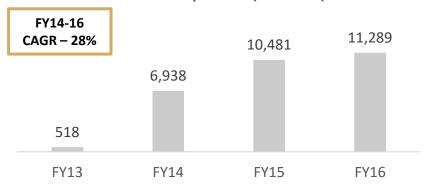


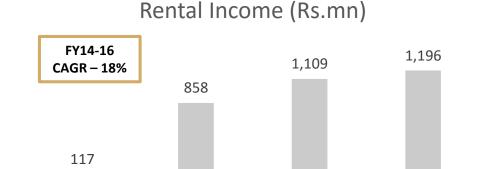
FY15

FY16



Consumption (Rs.mn)

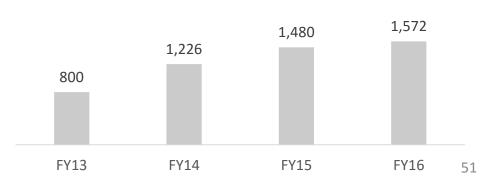




#### Average Trading Density (Rs./sft pm)

FY14

FY13



# Phoenix MarketCity Bengaluru



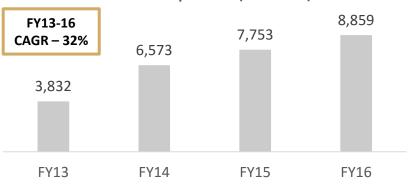


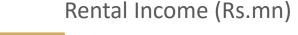
# Phoenix MarketCity Bengaluru

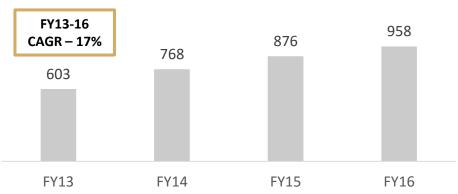




Consumption (Rs.mn)







#### Average Trading Density (Rs./sft pm)



# Phoenix MarketCity Pune





# Phoenix MarketCity Pune





Rental Income (Rs.mn)

FY13-16
CAGR - 17%

789

640

FY13

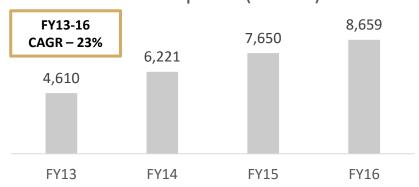
FY13

FY14

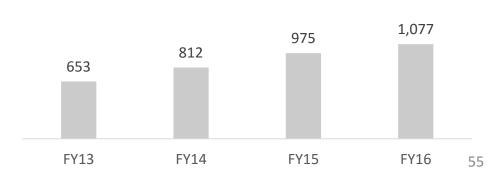
FY15

FY16

Consumption (Rs.mn)

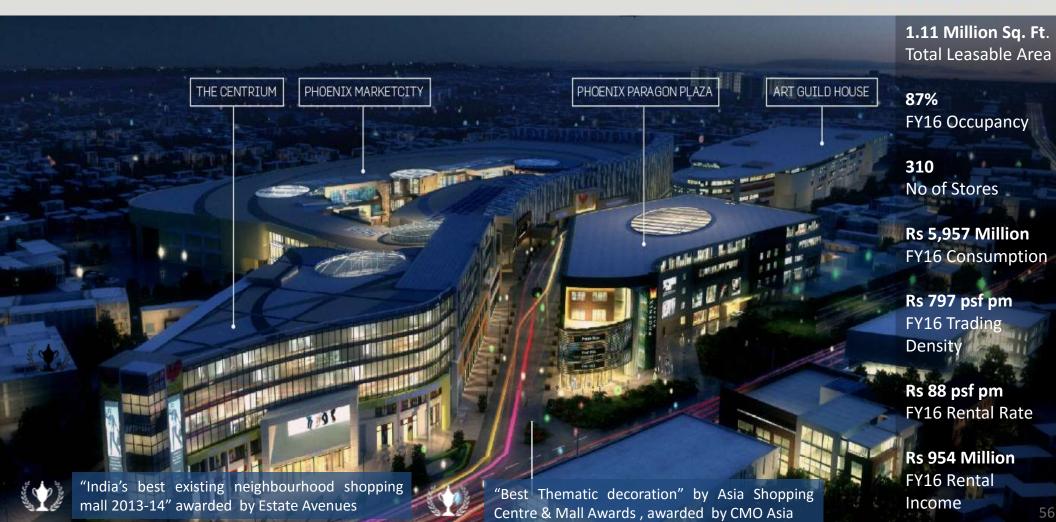


#### Average Trading Density (Rs./sft pm)



## Phoenix MarketCity Mumbai



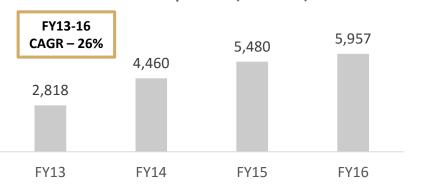


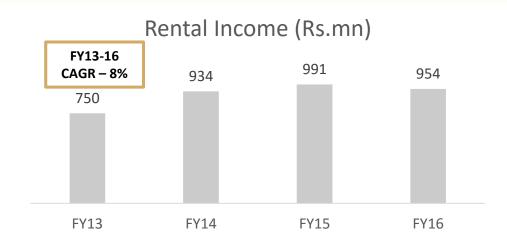
# Phoenix MarketCity Mumbai



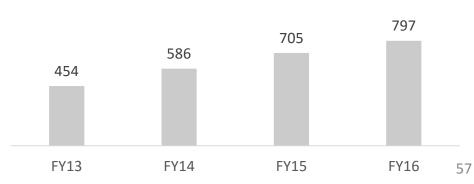


Consumption (Rs.mn)





#### Average Trading Density (Rs./sft pm)



## Awards • Accolades • Excellence



HIGH STREET PHOENIX & PALLADIUM	PHOENIX MARKETCITY PUNE	PHOENIX MARKETCITY BENGALURU	PHOENIX MARKETCITY MUMBAI	PHOENIX MARKETCITY CHENNAI
CMO Asia 2015 Retailer of the Year (Mall) Shopping Centre of the Year (Palladium)  Asia's Shopping Centre & Mall Awards 2014 Most Admired Shopping Centre of the Year Socially Responsible  Images Shopping Centre Awards 2015, 2013 & 2010 Most Admired Shopping Centre (Metros West)  Estate Avenues 2013-14 India's Best Existing Neighborhood Mall	Images Shopping Centre Award 2014 & 2013  Most Admired Shopping Centre of the Year Most Admired Shopping Centre – Marketing & Promotions  CMO Asia 2014 Shopping Centre of the Year  CNBC Awaaz Real Estate 2012 Best Retail Project in Pune	CNBC Awaaz Real Estate 2013  Best Retail Project of the city  CMO Asia 2013  Most Admired Shopping Centre of the Year – Marketing campaign  Images Shopping Centre Award 2011-12  Most Admired Shopping Centre Launch of the Year (South)	CMO Asia 2014 Best Thematic Decoration  Estate Avenues 2013- 14 India's Best Existing Neighborhood Shopping Mall	Estate Avenues 2015 Best Malls & Shopping Centre of the Year – Operational Mixed Used Development  CMO Asia 2014 Most Admired Shopping Centre of the Year  CNBC Awaaz Real Estate 2013 Best Retail Project of the city
Realty Plus Excellence 2012 Developer of the Year  Property Awards Developer of the Year	Awards for retail Excellence 2016 Retailer of the Year  Indian retail Awards 2016 Retail Property of the Year 2016 Advertising Campaign of the Year			Construction Industry Award 2015  Excellence in Commercial/ Mixed Use- Development Project

# The Residential Portfolio



# Overview of Key Mature Residential Projects



#### Key Residential Projects Ongoing / Planned

Project Name	Location	No. of towers	Saleable area (msf)	Commencement of planning	Launch date	Expected Date of completion
TONE BANGALORE WEST LIVE WELL	Rajajinagar, Bengaluru	9	2.20	Q2 2011	Phase I – Q3 2012 Phase II – Q4 2014	Phase I (Towers 1-5) 2016 Phase II (Towers 6-9) Q3 2018
KESSAKÜ	Rajajinagar, Bengaluru	5	0.99	Q3 2013	Q1 2015	Q2 2018
OBERHAUS TIMITED EDITION ATSIDERICIS	Whitefield, Bengaluru	2	1.02	Under planning	Under Planning	Under Planning
FOUNTAINHEAD	Nagar Road, Pune	2	0.35	Phase I – Q1 2012	Phase I – Q1 2014	2018
The Circut	Velachery, Chennai	4	0.94	2009	Tower A, B & C – Q3 2011 Tower D – Q3 2015	Construction Completed. Awaiting Occupation Certificate
TOTAL			5.51			

Note – Year denotes calendar year

## Awards • Accolades • Excellence



ONE BANGALORE WEST	KESSAKU	FOUNTAINHEAD
Asia Pacific Property Awards 2013 Developer Website	3 <sup>rd</sup> Asian CEF Awards 2014  The Residential Project of the Year –  Towers	3 <sup>rd</sup> Asia CEF Awards 2014  The Residential Project of the Year –  Residential Buildings
7 <sup>th</sup> Estate Awards 2014 (Franchise India & ET NOW) Regional Project of the Year – South	7 <sup>th</sup> Estate Awards 2014 (Franchise India & ET NOW) Project of the Year – National	Asia Pacific Property Awards 2015 Apartment/Condominium Developer Website
Asia Pacific Property Awards 2015 Architecture Multiple Residence Residential High-rise Development	Asia Pacific Property Awards 2015  Development Marketing	Development Marketing Residential Interior (Show Home)
Estate Award 2015 Best Marketer of the year 2015	Designomics Awards 2014	Designomics Awards 2014 Integrated Design Project / Marketing Strategy Direct Response – Brochures / Catalogue
CNBC-AWAAZ Real Estate Awards 15-16  Best Residential Project in Bengaluru  City (Luxury)	Integrated Design Project / Marketing Strategy Direct Response – Brochures / Catalogue  Estate Award 2015	Estate Award 2015  Best Marketer of the year 2015
	Best Marketer of the year 2015	



# Commercial Portfolio – Building an Annuity Business



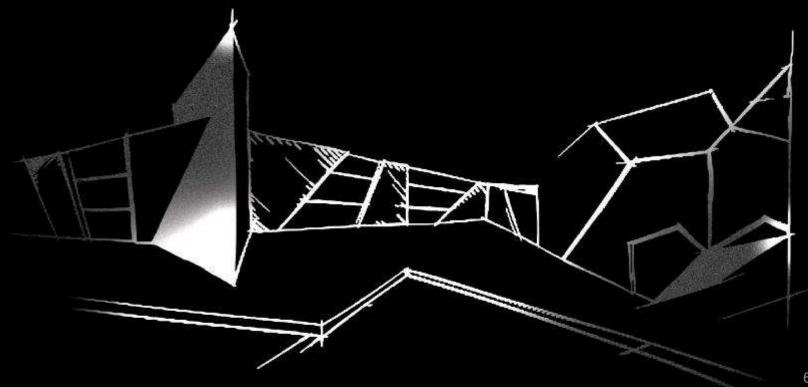
Project name	Location	Total area (msf)	Expected Date of Completion
Phoenix House	Lower Parel, Mumbai	0.13	Completed
Centrium	Kurla, Mumbai	0.28	Completed
East Court	Viman Nagar, Pune	0.25	Completed
Paragon Plaza	Kurla, Mumbai	0.24	Completed
Art Guild House	Kurla, Mumbai	0.76	Completed
West Court *	Viman Nagar, Pune	0.28	-
TOTAL		1.92	





<sup>\*</sup> Planned Project

# Hotels& Restaurants

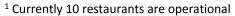


# Hospitality





	The St. Regis, Mumbai	Courtyard by Marriott Agra
Year of Establishment	2012	2015
Total Rooms	395³	193
Restaurants & Bar	11 <sup>1</sup>	42



<sup>&</sup>lt;sup>2</sup> Currently 3 restaurants are operational







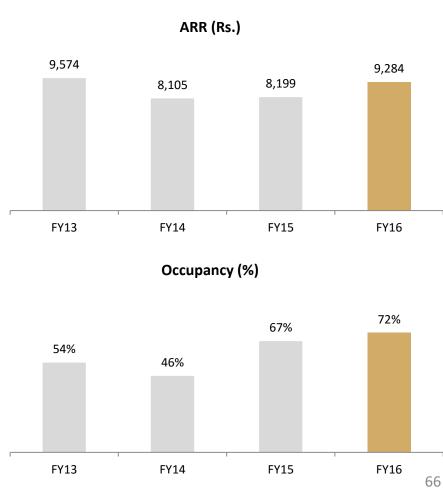
<sup>&</sup>lt;sup>3</sup>Currently 386 rooms are operational

# The St. Regis, Mumbai





LIVING ROOM INSIDE THE SUITE AT THE ST.REGIS, MUMBAI



# Restaurants & Banquets





LI BAI

Ten.				1
				13.
				122
	-	3338	3.3	要

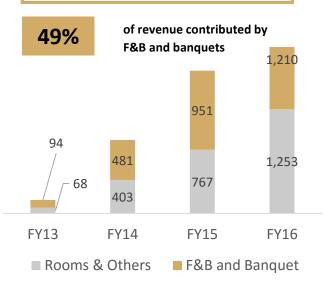
**BANQUETS** 

Restaurants at The St. Regis,	Туре	
Piano Lounge & Bar	Lobby Lounge	
Seven Kitchens	All Day, Global	
	Cuisine	
The Sahib Room &	Indian	
Kipling Bar		
By the Mekong	Asian	
Li Bai. The Social Bar	Penthouse Bar	
EXO	Night Club	
Anais	European	
YUUKA by Ting Yen	Modern Japanese	
LED	Deli Style Cafe	
Zenith Party Suite	Private Party Suite	
ASILO	Al Fresco Roof Top	
ASILO	Bar	

Banquets at The St. Regis (42,500 SQ.FT)		
8th Floor Banquets		
Banquets I – Pallazzio		
Banquets II – Imperial Hall		
Banquets III – Alhambra		
Grand Hall - Pre-function Area		
Grand Cru Salon – Party Room		
9th Floor Banquets		
Grand Ball Room		
Bridal Room		
Pre-function Area		
Open air panoramic Terrace Garden		

Restaurants at Courtyard by Marriott		
MoMo Café		
MoMo to Go		
Anise (Yet to be operational)		
MoMo To You		

Banquets at Courtyard by Marriott		
The Grand Ballroom		
Crystal Ballroom		
Jasper		
Emerald		
Amethyst		
Jade		



#### Awards and Accolades





YUUKA by Ting Yen



THE SAHIB ROOM & KIPLING BAR

# 2014 Times Food & Nightlife Awards

 Seven Kitchens: Winner of Best All Day Restaurant (South Mumbai, Fine Dining

Mekong: Winner of Best
 Thai Restaurant
 (Newcomer, South Mumbai,
 Fine Dining)

• Li Bai: Winner of Best Bar (South Mumbai)

# **TripAdvisor**Certificate of Excellence 2014

Condé Nast Readers' Travel Awards 2014 Favorite New Leisure Hotel in India (Runners Up)

# 2015 Times Food & Nightlife Awards

The Sahib Room & Kipling Bar:
Winner of Best Indian
(Noteworthy Newcomer South Mumbai, Fine Dining)

Yuuka: Winner of Best
Japanese (Noteworthy
Newcomer South Mumbai,
Fine Dining)

# Booking.com Award of Excellence 2014, Preferred Hotel

ClearTrip
Award of Excellence 2014

# 2016 Times Food & Nightlife Awards

The Sahib Room & Kipling Bar: Winner of Best Indian Restaurant

**EXO:** Winner of Best Nightclub

LI BAI – Winner of Best Bar By the Mekong – Winner of the best Thai restaurant Booking.com Award of Excellence 2014, Preferred Hotel

#### TTJ Award

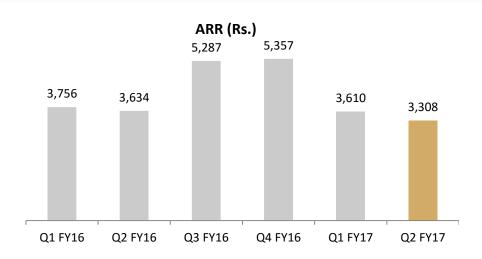
Jury Choice award, 2016 for Innovative Edge in creating Iuxury experiences in India

# Courtyard by Marriott, Agra

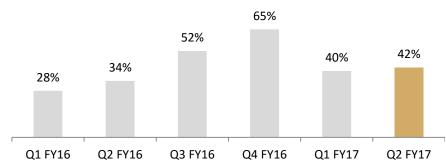




ENTRANCE LOBBY AT COURTYARD BY MARRIOTT, AGRA



#### Occupancy (%)



## Restaurants – F&B Concept



- 6 Food & Beverage Concepts/ brands rolled out across 11 stores (3 are under fit-outs)
- Potential for more rollouts with opportunities across all Phoenix malls at initial stage
- Adds to Phoenix malls leisure and entertainment bouquet, creating a larger consumption center
- Scalable model that can be replicated on a Pan India basis at other malls & stand alone locations









Name	Concept	Operational Stores	Under Fit-out
212 ALL DAY Café & Bar	Casual dining space with a chic alfresco that serves European cuisine	PMC Mumbai & PMC Pune	
212 All Good	A first-time ever café and bar with a focus on food & drinks that are good for your gut and free of preservatives.	HSP	
CRAFT Deli. Bistro. Bar	Premium Deli, Up-market Bistro, Wine & Cocktail Bar	PMC Mumbai	
Bar Bar	Chic concept Bar. Focused on "Economies of Scale"	PMC Mumbai & PMC Pune	PMC Bengaluru
NOOK Nightlife	Trendy Nightclub	PMC Mumbai	
SHIZUSAN The Asian Bistro	Asian Bistro with menu influenced by East India served with a pop and modern twist	PMC Pune	HSP, Mumbai & PMC Bengaluru















## Thank You!



For more information on the Company, its projects and services please log on to <a href="https://www.thephoenixmills.com">www.thephoenixmills.com</a> or contact:

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