

Corp. Office: Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011

Tel: (022) 3001 6600 Fax: (022) 3001 6601 CIN No.: L17100MH1905PLC000200

Date: December 06, 2022

To,

BSE Limited.

Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400001

(Security code: 503100)

Dear Sir/Madam,

National Stock Exchange of India Limited. "Exchange Plaza", Bandra Kurla Complex,

Bandra (E), Mumbai – 400051

(Symbol: PHOENIXLTD)

Sub:- Monthly Business Update - Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("Listing Regulations"), please find attached herewith business update of the Company for the month of November, 2022.

This same is also being uploaded on the Company's website at https://www.thephoenixmills.com

We request you to take the above information on record.

Thanking You,

Yours Faithfully, For The Phoenix Mills Limited

Gajendra Mewara Company Secretary

Regd. Office: The Phoenix Mills Ltd., 462 Senapati Bapat Marg, Lower Parel, Mumbai 400 013. Tel: (022) 2496 4307 / 8 / 9 Fax: (022) 2493 8388 E-mail: info@thephoenixmills.com www.thephoenixmills.com

Phoenix Citadel, Indore GLA: ~1 msf Launched on 1st December 2022



Monthly Business Update
November 2022

Indicative Render

GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations

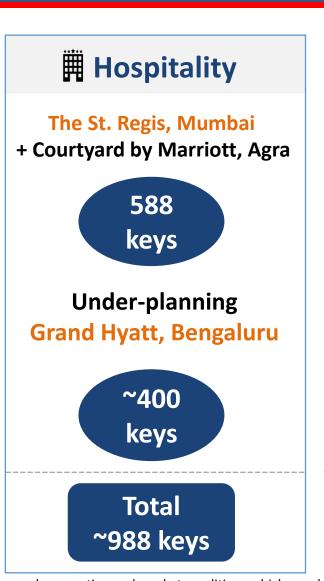


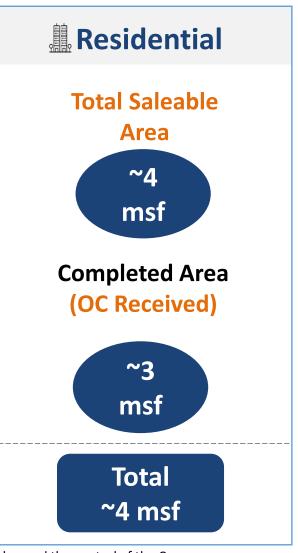


Diversified portfolio across asset class







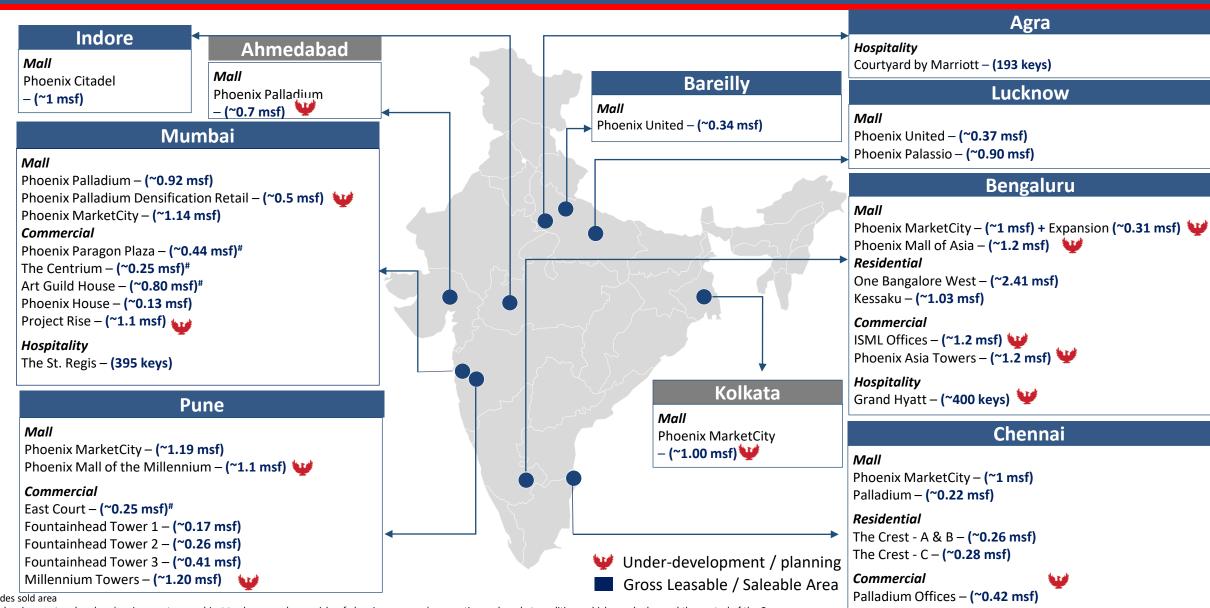


Note: Under development and under planning assets are subject to change and carry risks of planning, approvals, execution and market conditions which may be beyond the control of the Company. GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations.

Grand Hyatt term sheet executed, definitive documentation underway. Data as on 1 December 2022

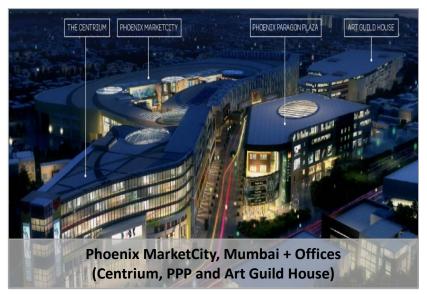


Portfolio in India's top cities





Developer of India's Iconic Mixed Use Developments









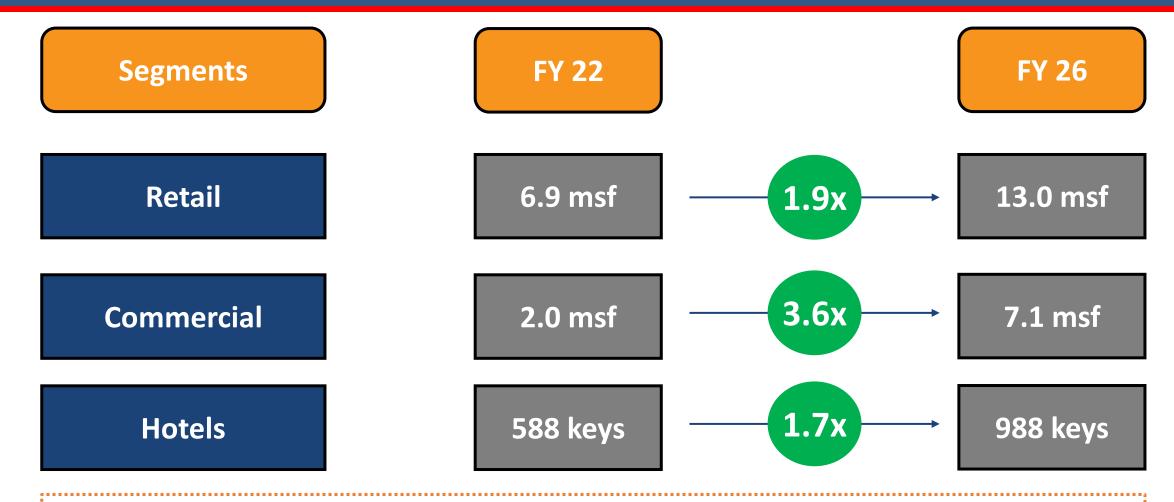








Growth in Annuity Portfolio by FY26



Robust growth trajectory to solidify leadership position in mixed use annuity generating developments in India



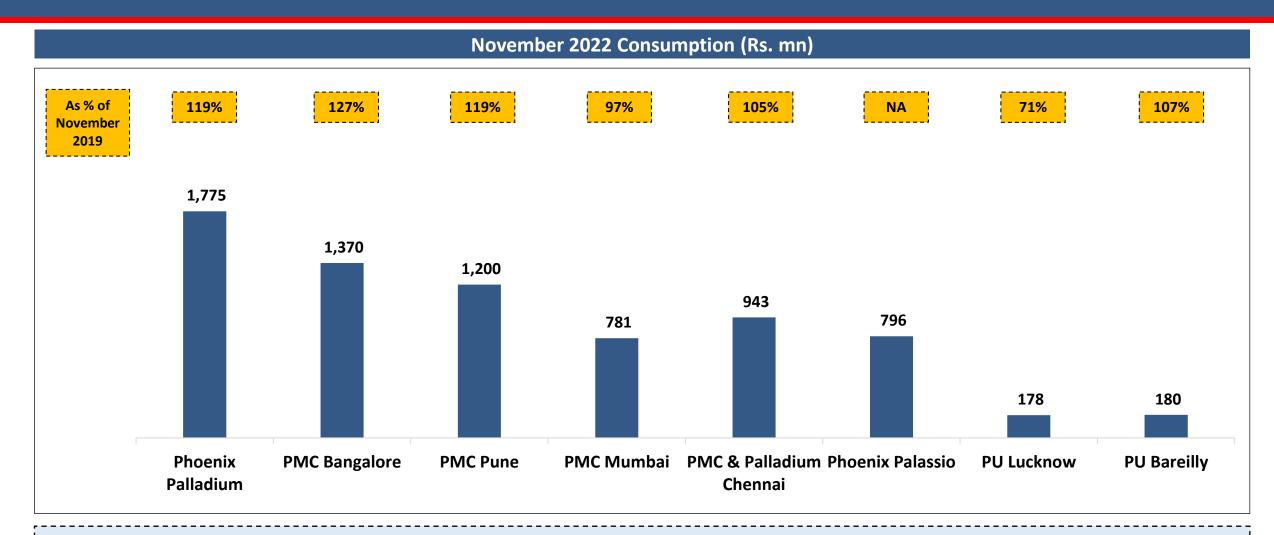
Business Update

Business Performance
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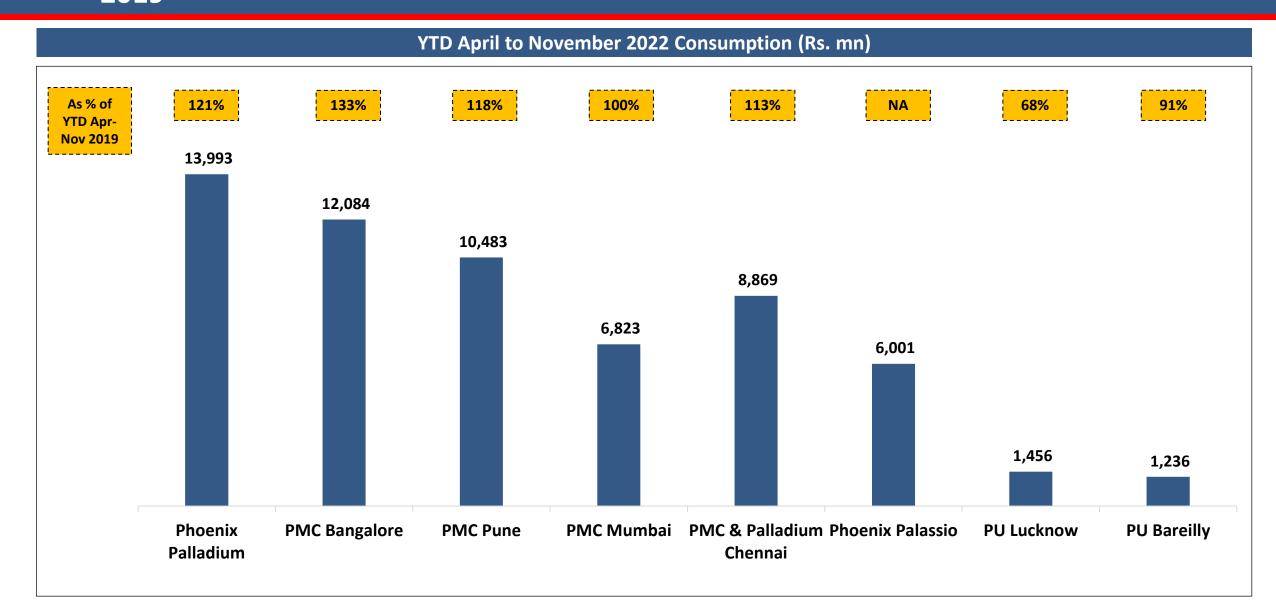
Retail consumption in November 2022 at 127% of November 2019



- Consumption in November 2022 was Rs. 7,223 mn, 127% of November 2019
- Excl. Palassio's contribution, which opened in July 2020, November 2022 consumption was 113% of November 2019



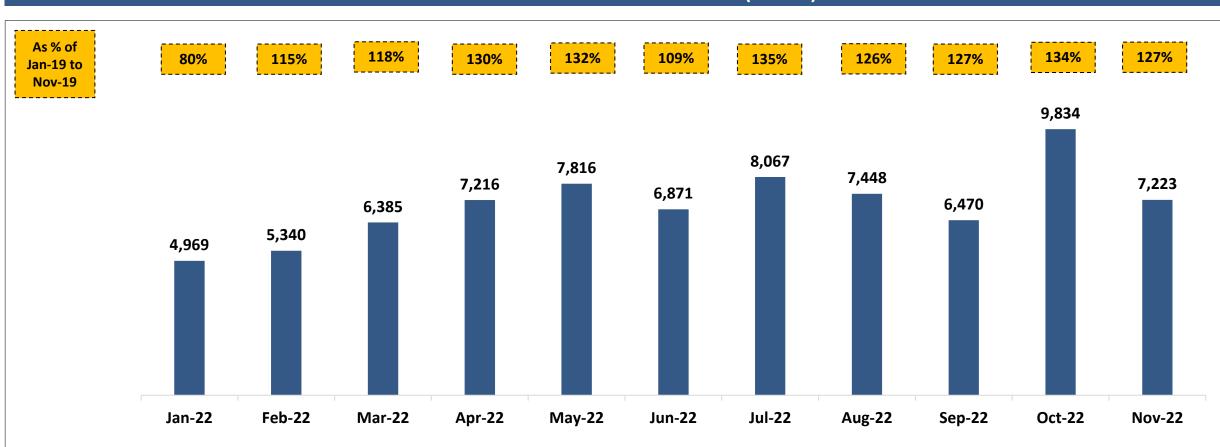
Retail consumption in YTD April to November 2022 at 127% of YTD April to November 2019





Retail consumption remained strong in November 2022

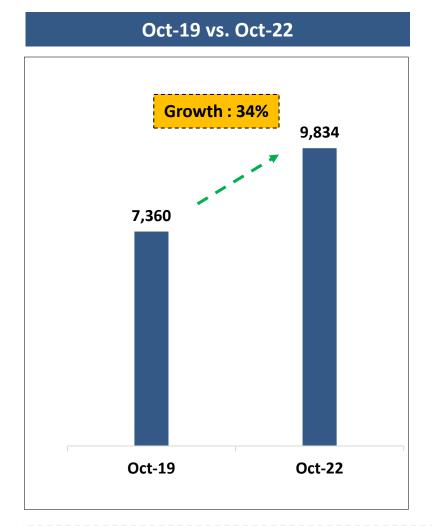




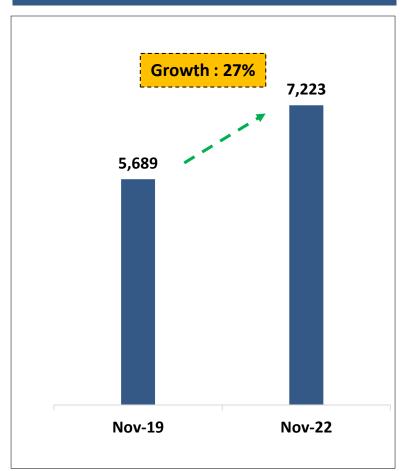
- Consumption in YTD Apr-Nov 2022 was Rs. 60,705 mn, 127% of YTD April to November 2019
- Excl. Palassio's contribution (opened in July 2020); YTD Apr-Nov 2022 consumption was 115% of YTD Apr-Nov 2019
- Retail collections for YTD Apr-Nov 2022 stood at ~ Rs. 13,977 mn



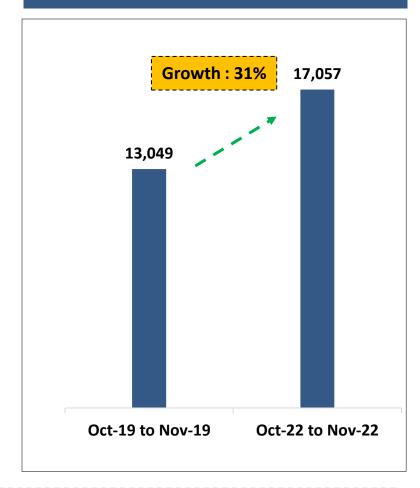
Consumption trends in October and November



Nov-19 vs. Nov-22



Oct-19 to Nov-19 vs. Oct-22 to Nov-22



- Strong consumption is seen during October as festivals such as Dushhera, Diwali etc. fall in this period.
- The post Diwali month i.e. November is a seasonally weaker month, with consumption again picking up in December.



Occupancy trend across major malls

	Leased O	ccupancy	Trading Occupancy		
	Jun-22	Nov-22	Jun-22	Nov-22	
Phoenix Palladium	97%	98%	86%	91%*	
Phoenix Marketcity Bangalore	95%	98%	91%	95%	
Phoenix Marketcity Pune	92%	93%	85%	86%	
Phoenix Marketcity Mumbai	95%	98%	86%	89%	
Phoenix Marketcity and Palladium Chennai	93%	96%	85%	87%	
Phoenix Palassio	97%	96%	91%	94%	

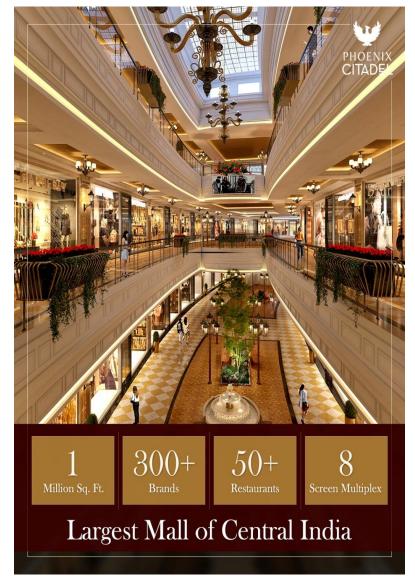
^{*} Due to new area addition, GLA has increased from ~0.77 msf (FY22) to ~0.92 msf . The stores which are a part of the increased GLA are in the process of opening.

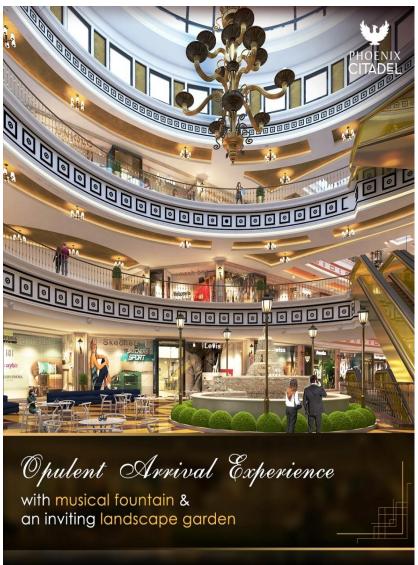
[✓] Ramp-up in trading occupancy seen with more under-fit-out stores becoming operational

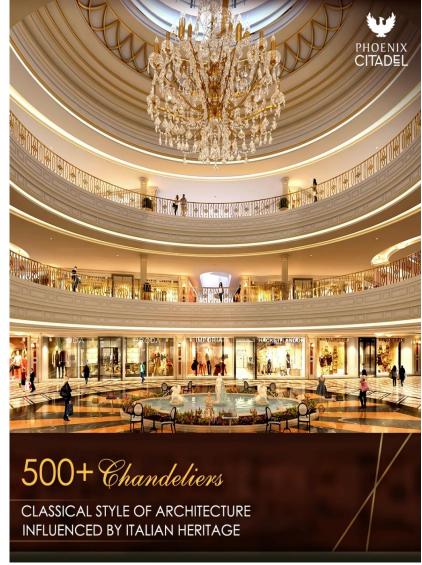


Introducing Phoenix Citadel, Indore...





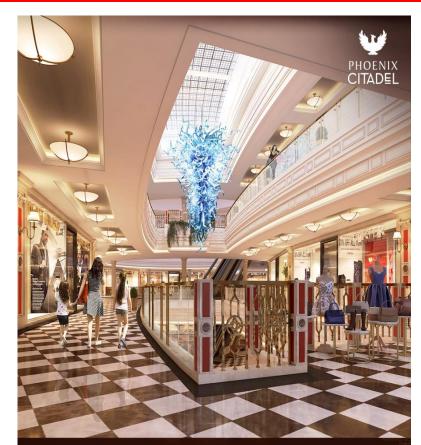






...with interior design inspired by the beauty of Italy





Explore Venice with PHOENIX CITADEL

Venice Street boasts of beautiful water features, like the city itself. Topping up the plush Venetian furnishing with artwork inspired from Venice. A plush, incandescent shopping street – truly a sight to behold.



Explore Bologna with PHOENIX CITADEL

Bologna Street reflects peach, terracotta and light grey tones from Bologna. Central spaces embody the beautiful mediaeval architecture. It offers F&B areas inspired by the culinary prowess of the region.



Explore Tuscany with PHOENIX CITADEL

Tuscany Street, featuring earthy colours and tones, reflects the riches of Florence. Bridge elements like those across Florence waterways hold kiosks and retail displays in an exceptional setting.



Phoenix Citadel, Indore - The largest mall of Central India ...







...launched on 1 December 2022

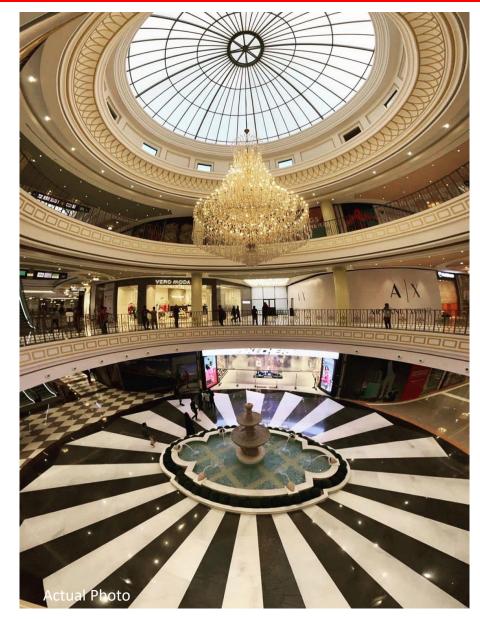






Venetian inspired chandeliers and grand arrivals











Interior shots













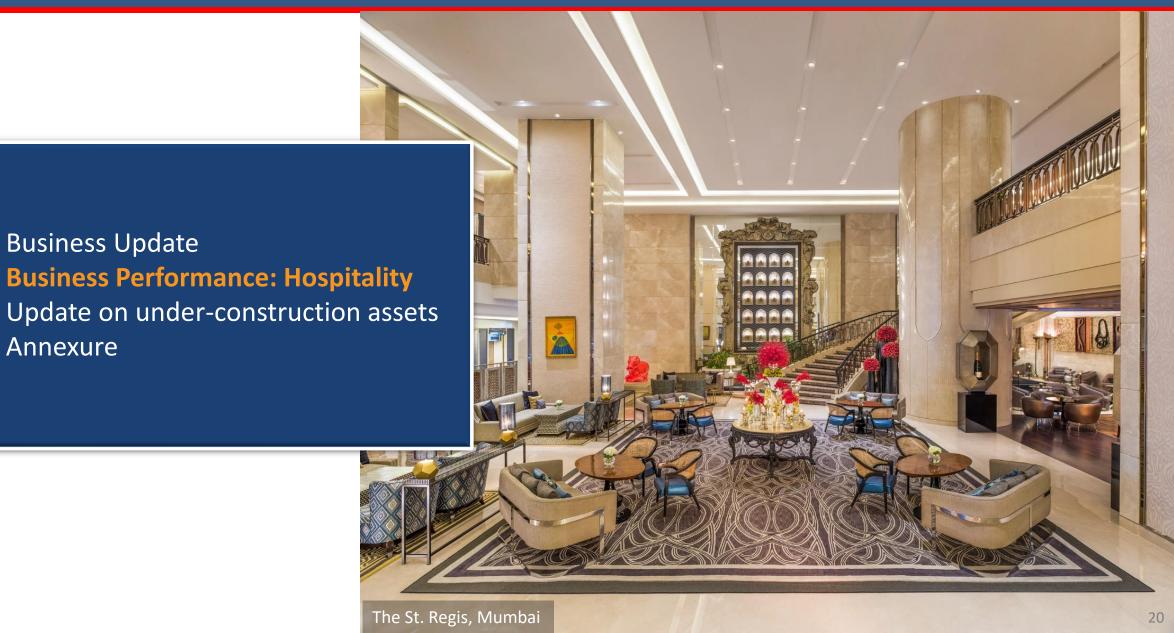






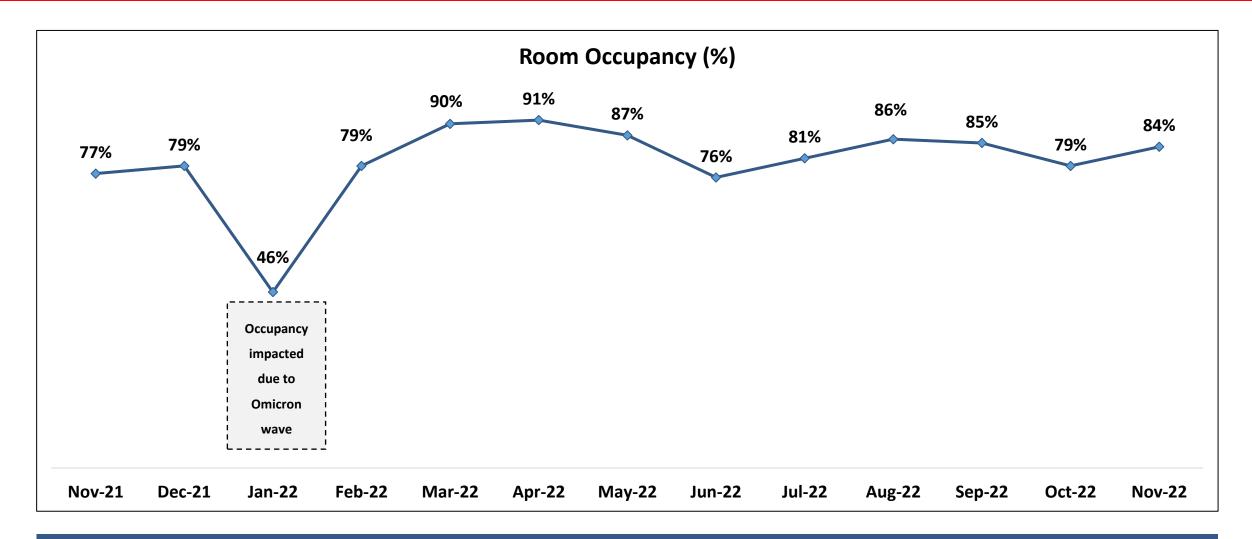
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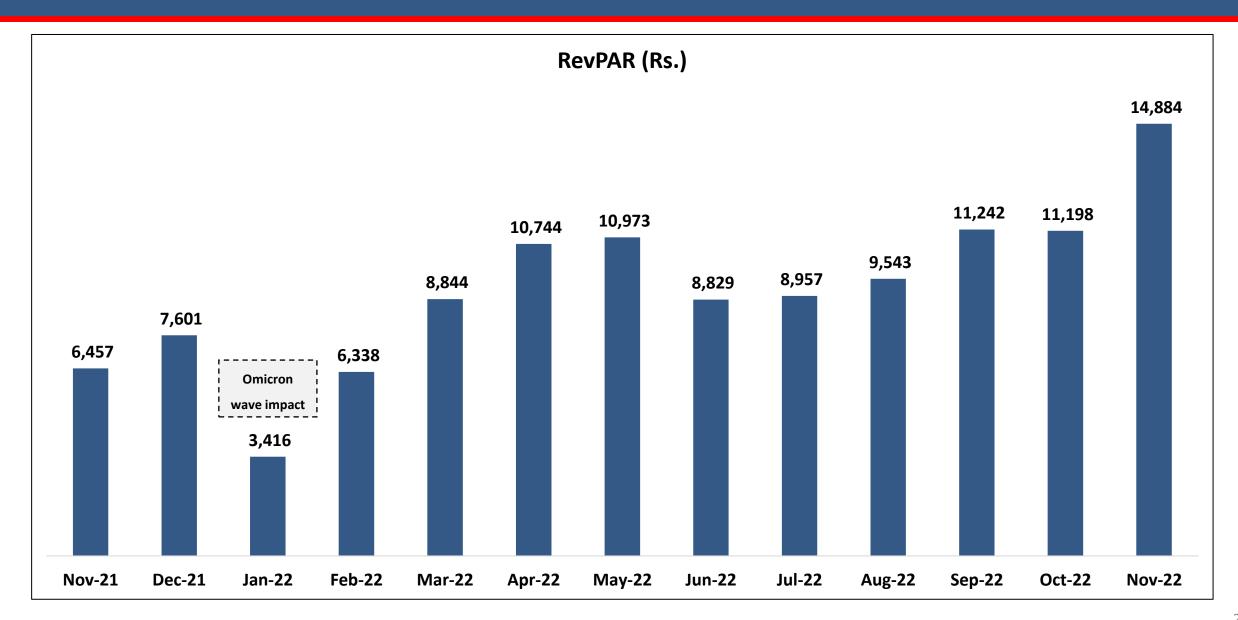
The St. Regis, Mumbai – Significant improvement in Room Occupancy



Improvement in Occupancy led by revival in corporate travel and social events Average room rentals (ARR) at Rs. 17,748 in November 2022

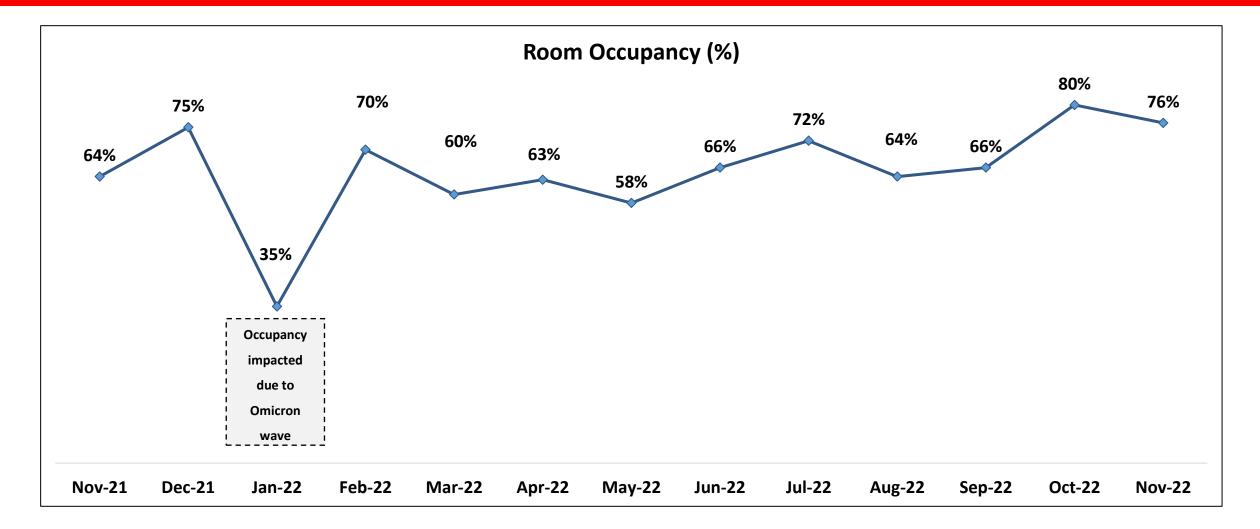


The St. Regis, Mumbai records highest ever revenues in November 2022





Courtyard by Marriott, Agra – Significant Improvement in Room Occupancy

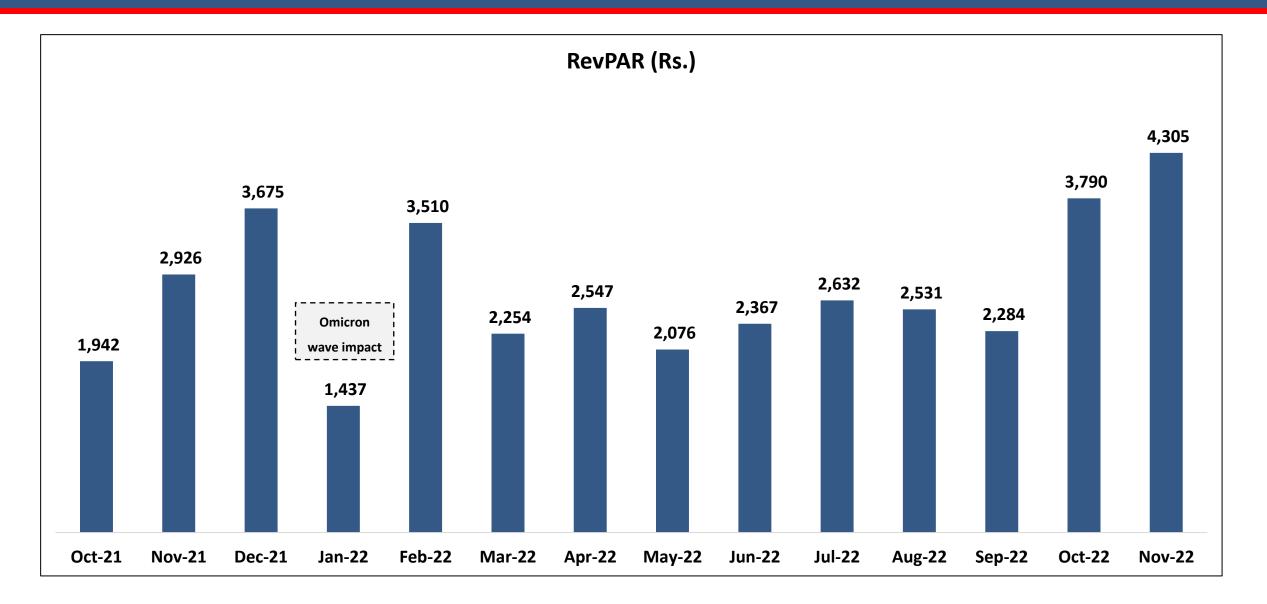


Occupancy levels back at FY20 levels aided by revival in domestic travel and social events.

Average room rentals (ARR) at Rs. 5,697 in November 2022



Courtyard by Marriott, Agra – Significant improvement in RevPAR





Business Update

Business Performance: Offices

Update on under-construction assets

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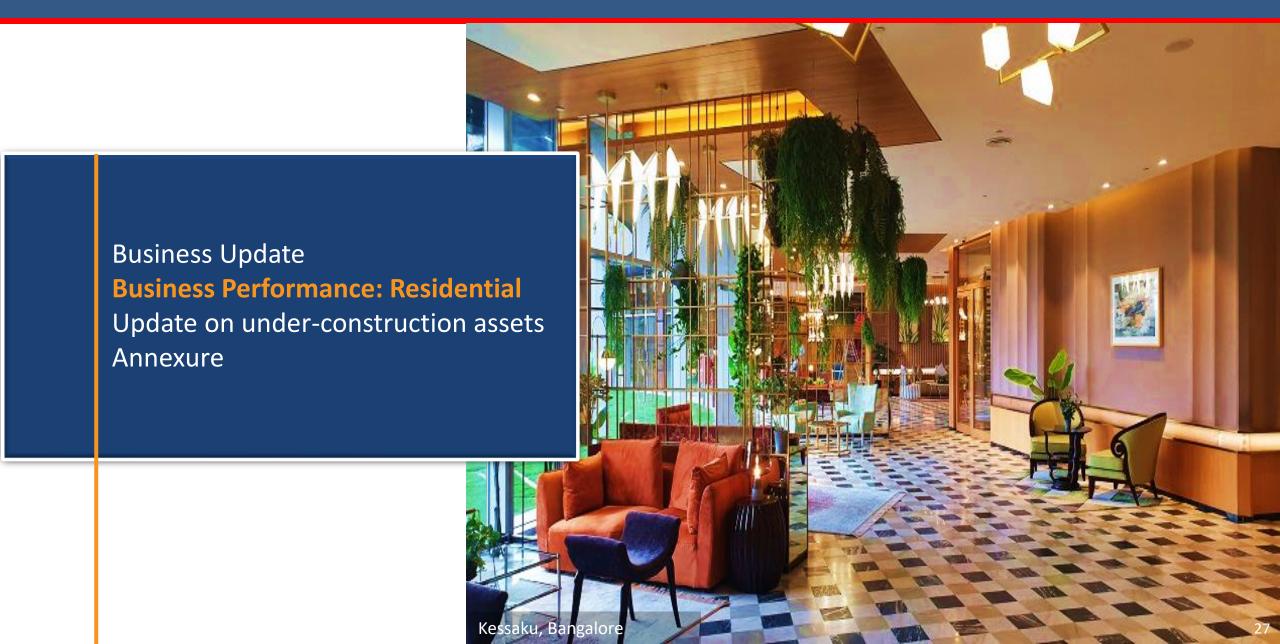


Office Portfolio seeing improving leasing traction

Project Name	Location	Total Area (msf)	Area Sold (msf)	Net Leasable Area (msf)	Area Leased (msf)	Average Rate psf.*
Operational Office Portfolio						
Art Guild House	Mumbai	0.80	0.17	0.63	0.51	88
Phoenix Paragon Plaza	Mumbai	0.43	0.12	0.31	0.17	108
Fountainhead – Tower 1	Pune	0.17	0.00	0.17	0.17	81
Fountainhead – Tower 2	Pune	0.26	0.00	0.25	0.13	71
Fountainhead – Tower 3	Pune	0.41	0.00	0.41	-	-
Phoenix House	Mumbai	0.11	-	0.09	0.07	181
Centrium	Mumbai	0.28	0.16	0.12	0.08	81
Total		2.46	0.46	2.00	1.12	93

- Strong leasing traction continues during YTD November 2022.
- Achieved gross leasing of ~2.8 lakh sf during YTD November 2022, of which ~1.4 lakh sf is new leasing and ~1.4 lakh sf is renewal leasing.







Business Performance – Residential Portfolio

Residential Portfolio – Steady traction in demand for ready units

- Sales trajectory has seen good improvement backed by strong demand and faster conversions.
- Strong sales momentum continues, with gross residential sales of ~Rs. 2,340 mn and collections of ~Rs. 2,000 mn in YTD November 2022









Update on under-construction retail malls

	Palladium, Ahmedabad	Phoenix Mall of the Millennium, Pune	Phoenix Mall of Asia, Bangalore
Proposed GLA	Retail GLA – ~0.77 msf	Retail GLA – ~1.1 msf Office GLA – ~1.2 msf	Retail GLA – ~1.2 msf Office GLA – ~1.2 msf
Status update			
Expected Year of Operation	January 2023	Retail: FY24 Office: FY25	Retail: FY24 Office: FY25
Leasing Status till Sep-2022	99%	86%	78%

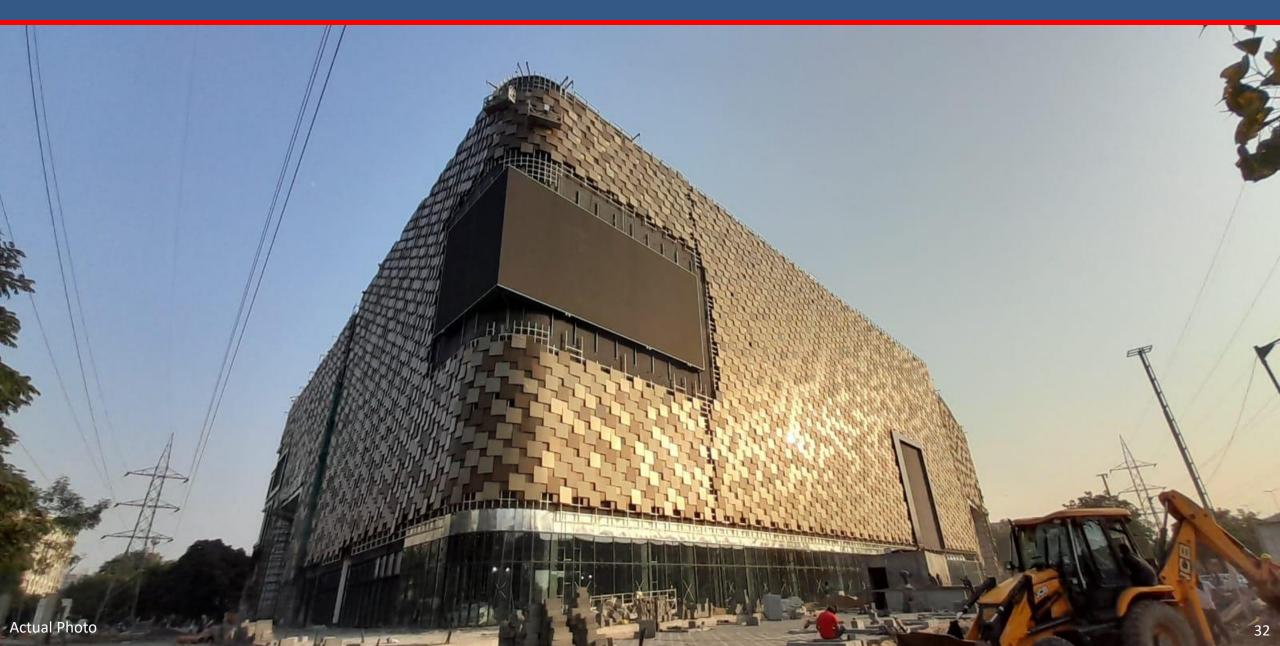


Palladium, Ahmedabad



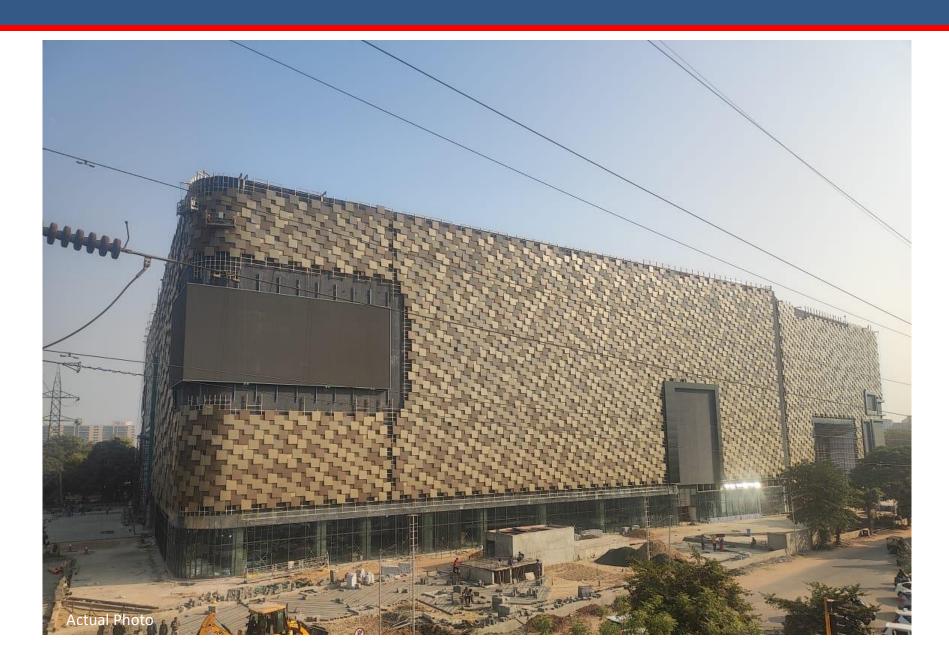


Palladium, Ahmedabad





Palladium, Ahmedabad





Phoenix Mall of Asia, Bangalore



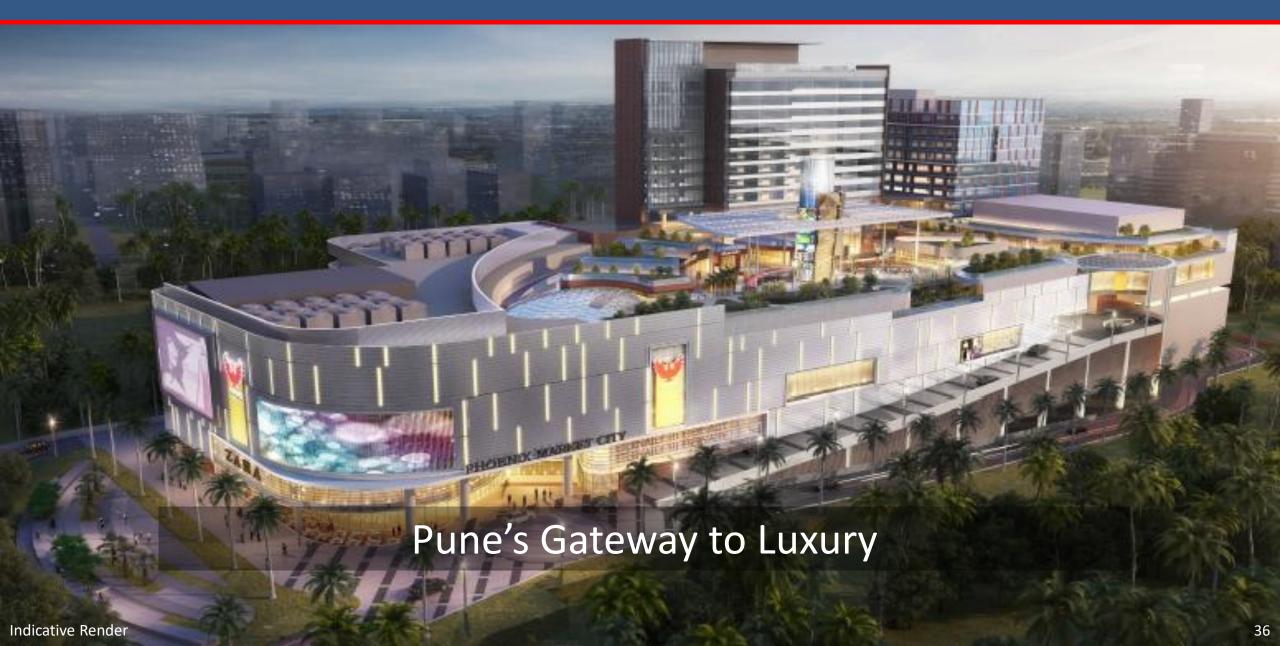


Phoenix Mall of Asia, Bangalore





Phoenix Mall of the Millennium, Pune





Phoenix Mall of the Millennium, Pune





Alipore, Kolkata: East India's retail destination – commenced construction





Project Rise – the Jewel in the Phoenix crown – commenced construction









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Q2 FY23 Retail Rental Income at 121% of Q2 FY20 (pre-Covid period)

	Q2 F	/23	Q2 FY22
Name of Asset	Retail Rental Income	% of Q2 FY20	Retail Rental Income
	(Rs. mn)	(pre-COVID period)	(Rs. mn)
Phoenix Palladium	913	104%	466
Phoenix Marketcity Bangalore	472	131%	351
Phoenix Marketcity Pune	462	108%	221
Phoenix Marketcity Mumbai	351	110%	177
Phoenix Marketcity and Palladium Chennai	489	103%	393
Phoenix United Lucknow	96	122%	74
Phoenix United Bareilly	58 106%		58
Sub Total	2,841	110%	1,739
Phoenix Palassio (operational from July 2020)	292	NA	245
Grand Total	3,133	121%	1,984



Q2 FY23 Retail EBITDA at 129% of Q2 FY20 (pre-Covid period)

	Q2 F	Y23	Q2 FY22	
Name of Asset	EBITDA	% of Q2 FY20	EBITDA	
	(Rs. mn)	(pre-COVID period)	(Rs. mn)	
Phoenix Palladium	956	125%	355	
Phoenix Marketcity Bangalore	469	126%	384	
Phoenix Marketcity Pune	439	101%	207	
Phoenix Marketcity Mumbai	342	103%	160	
Phoenix Marketcity and Palladium Chennai	531	121%	426	
Phoenix United Lucknow	97	132%	68	
Phoenix United Bareilly	58 124%		59	
Sub Total	2,892	117%	1,659	
Phoenix Palassio (operational from July 2020)	292	NA	253	
Grand Total	3,184	129%	1,912	



H1 FY23 Retail Rental Income at 122% of H1 FY20 (pre-Covid period)

	H1 F	/23	H1 FY22
Name of Asset	Retail Rental Income	% of H1 FY20	Retail Rental Income
	(Rs. mn)	(pre-COVID period)	(Rs. mn)
Phoenix Palladium	1,858	110%	759
Phoenix Marketcity Bangalore	932	130%	463
Phoenix Marketcity Pune	985	115%	329
Phoenix Marketcity Mumbai	726 113%		265
Phoenix Marketcity and Palladium Chennai	983 104%		542
Phoenix United Lucknow	187	119%	102
Phoenix United Bareilly	116 105%		77
Sub Total	5,785	111%	2,537
Phoenix Palassio (operational from July 2020)	571	NA	317
Grand Total	6,356	122%	2,854



H1 FY23 Retail EBITDA at 128% of H1 FY20 (pre-Covid period)

	H1 F	Y23	H1 FY22
Name of Asset	EBITDA	% of H1 FY20	EBITDA
	(Rs. mn)	(pre-COVID period)	(Rs. mn)
Phoenix Palladium	1,889	122%	703
Phoenix Marketcity Bangalore	936	124%	505
Phoenix Marketcity Pune	951	109%	305
Phoenix Marketcity Mumbai	700	107%	241
Phoenix Marketcity and Palladium Chennai	1,063	114%	565
Phoenix United Lucknow	179	123%	98
Phoenix United Bareilly	116 108%		79
Sub Total	5,834	116%	2,497
Phoenix Palassio (operational from July 2020)	598	NA	334
Grand Total	6,432	128%	2,831



Consolidated P&L - Q2 & H1 FY23 vs. Q2 & H1 FY22

(Rs. mn)	Q2 FY23	Q2 FY22	YoY%	H1 FY23	H1 FY22	YoY%
Income from operations	6,511	3,713	75%	12,255	5,756	113%
Retail	4,563	2,335	95%	8,649	3,488	148%
Residential	579	612	(5%)	875	988	(11%)
Commercial	435	421	3%	837	783	7%
Hospitality & Others	934	345	171%	1,893	497	281%
EBITDA	3,809	1,863	104%	7,038	2,624	168%
EBITDA Margin (%)	58%	50%	NA	168%	46%	NA
Profit before tax and exceptional items	2,739	793	245%	4,962	471	-
Exceptional items	-	-	NA	5,568*	-	-
Profit after tax	2,217	632	251%	9,741	284	-
PAT after minority interest & before other comprehensive income	1,858	595	212%	9,045	333	-
PAT after minority interest & after other comprehensive income	1,874	623	201%	8,983	552	-
Diluted EPS (Rs.)	10.40	3.45	201%	50.62	1.93	-

^{*}Exceptional item in H1FY23 refers to remeasurement of previously held stake (50%) in then Associate - Classic Mall Development Company Limited (CMDCL) at fair value on 5 May 2022, as per the requirement of IND AS 103, pursuant to the acquisition by PML of the balance 50% stake in CMDCL from Crest Ventures Limited (46.35%) and Escort Developers Private Limited (3.65%).



Consolidated P&L – Q2 & H1 FY23 vs. Q2 & H1 FY20

(Rs. mn)	Q2 FY23	Q2 FY20	Growth over Q2 FY20 (%)	H1 FY23	H1 FY20	Growth over H1 FY20 (%)
Income from operations	6,511	4,151	57%	12,255	10,301	19%
Retail	4,563	3,024	51%	8,649	6,070	42%
Residential	579	112	417%	875	2,183	(60%)
Commercial	435	264	65%	837	514	63%
Hospitality & Others	934	751	24%	1,893	1,534	23%
EBITDA	3,809	2,107	81%	7,038	5,034	40%
EBITDA Margin (%)	58%	51%	NA	168%	49%	NA
Profit before tax and exceptional items	2,739	915	199%	4,962	2,618	90%
Exceptional items	-	78	-	5,568*	78	-
Profit after tax	2,217	642	245%	9,741	2,111	361%
PAT after minority interest & before other comprehensive income	1,858	657	183%	9,045	1,961	361%
PAT after minority interest & after other comprehensive income	1,874	655	186%	8,983	1,732	419%
Diluted EPS (Rs.)	10.40	4.27	144%	50.62	12.75	297%

^{*}Exceptional item in H1FY23 refers to remeasurement of previously held stake (50%) in then Associate - Classic Mall Development Company Limited (CMDCL) at fair value on 5 May 2022, as per the requirement of IND AS 103, pursuant to the acquisition by PML of the balance 50% stake in CMDCL from Crest Ventures Limited (46.35%) and Escort Developers Private Limited (3.65%).



Consolidated Balance Sheet

(Rs. mn)	As on 30-Sep-22	As on 31-Mar-22	(Rs. mn)	As on 30-Sep-22	As on 31-Mar-22
Share capital	357	357	Non-current assets	1,28,927	1,05,144
Reserves and surplus	75,600	65,468	Tangible assets + intangible assets	93,772	75,077
Sub-Total	75,957	65,825	Capital work in progress	25,976	20,486
Minority interest	27,434	24,288	Non-current investments	3,028	4,932
Non – Current Liabilities	40,938	32,819	Long-term loans and advances	33	23
Long Term Borrowings	35,994	31,407	Deferred tax assets	1,632	1,257
Other L. T. Liabilities	4,729	1,222	Other non-current assets	4,486	3,395
Long Term Provisions	216	190	Current assets	35,992	38,177
Current Liabilities	20,590	20,415	Trade receivables	7,800	2,799
Short Term Borrowings	6,704	8,414	Cash and cash equivalents	2,651	5,926
Trade Payables	1,693	1,299	Short-term loans and advances	9,023	888
Other Current & financial Liabilities	10,670	9,324	Current tax assets	519	523
Short term Provisions	1,523	1,378	Other current assets	666	28,042
Total	164,919	143,347	Total	164,919	143,347



Q2 FY23 Consolidated EBITDA demonstrates 33% growth compared to Q2 FY20 (like-to-like basis)

(Rs. mn.)	Q2FY20	Q2FY23	% growth	H1FY20	H1FY23	% growth
Consolidated EBITDA	2,107	3,809	81%	5,034	7,038	40%
Less: EBITDA contributions from -						
Classic Mall (Phoenix Marketcity, Chennai)	-	473		-	731	
Destiny Hospitality (Phoenix Palassio, Lucknow)	-	288		-	575	
Palladium Constructions (Residential)	14	256		775	324	
Net EBITDA (for a like-to-like comparison with pre-COVID period)	2,093	2,791	33%	4,259	5,407	27%



Debt Profile as on 30 September 2022

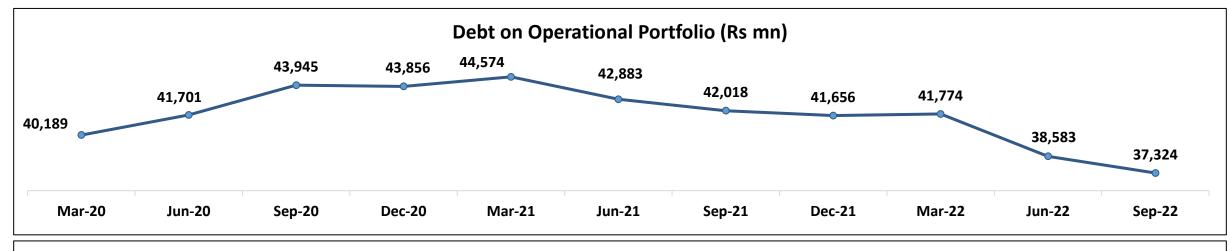
- Average cost of debt in September 2022 stands at 7.89%
- ➤ Lowest rate on borrowing stands at 7.35%
- 88% of debt is on the operational portfolio

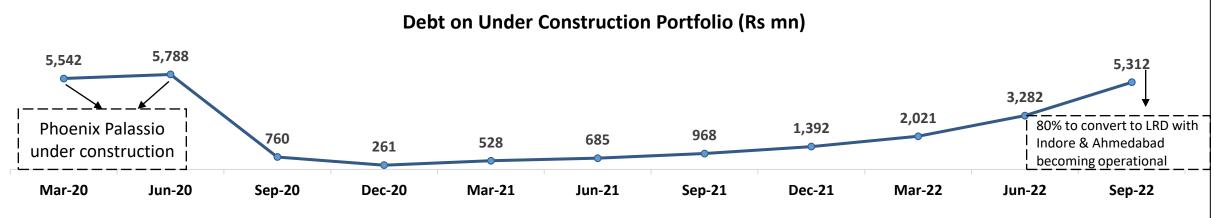
Status	Asset Class	Amount (Rs. mn)
	Retail	28,017
	Hospitality	5,153
Operational	Commercial	4,155
	Residential	0
	Sub-total (A)	37,324
	Retail	5,312
Under- development	Commercial	0
	Sub-total (B)	5,312
Grand Total (A+B)	42,636	

Effective cost of debt (%) 9.19% 8.17% 7.84% 7.90% 7.61% 7.89% 7.45% 7.30% 5.90% 4.90% 4.40% 4.00% 4.00% 4.00% 4.00% 4.00% Mar '20 Mar '21 Jun '21 Sep '21 Dec '21 Mar'22 June'22 Sept'22 —Cost of Debt (%) RBI Repo Rate(%)



Steady decline in debt on operating portfolio





Rs mn	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22
Operational	40,189	41,701	43,945	43,856	44,574	42,883	42,018	41,656	41,774	38,583	37,234
Under construction	5,542	5,788	760	261	528	685	968	1,392	2,021	3,282	5,312
Total	45,731	47,489	44,705	44,117	45,102	43,567	42,986	43,048	43,795	41,865	42,636

Note: Mar-20 to Mar-21 were covid impacted quarters



Upgrades in Credit Rating in the last 7 months

Sr. No.	Company	Rating Agency	Rated Amount (Rs. mn)	Rating as on 31-Mar-22	Rating as on 5-Nov-22	Remarks	
1	The Phoenix Mills Limited	India Ratings	7,500	A+/ Stable	AA-/ Stable	Upgraded by 1 notch with stable outlook	
.	The Phoenix Willis Limited	CRISIL	4,000	A+/ Stable	AA-/ Stable	Upgraded by 1 notch with stable outlook	
2	Pallazzio Hotels & Leisure Limited	CRISIL	5,031	A- / Stable	A / Stable	Upgraded by 1 notch with stable outlook	
	Island Star Mall Developers Pvt. Ltd	Island Star Mall Developers But	CRISIL	5,550	A / Stable	A / Positive	Outlook revised to Positive.
3		ICRA	2,450	NA	A+ / Stable	ICRA has rated the entity for first time and assigned a rating of A+ with stable outlook	
4	Classic Mall Development Co.	India Ratings	4,496	BBB+ (Neg)	BBB+/Stable	Outlook revised to stable	
	Pvt. Ltd	CARE Ratings	2,150	BBB+ (Neg)	A /Stable	Rating upgraded by 2 notches	
5	Blackwood Developers Pvt. Ltd	CRISIL	1,110	BBB / Stable	A- / Stable	Upgraded by 2 notches	
6	Sparkle One Mall Developers Pvt. Ltd.	ICRA	4,000	NA	A-/ Stable	Entity rated for first time and rating is for under construction asset which assigned at A- with stable outlook	
7	Alyssum Mall Developers Pvt. Ltd.	ICRA	4,000	NA	A-/ Stable	Entity rated for first time and rating is for under construction asset which assigned at A- with stable outlook	



Q2 FY23 Debt Across Subsidiaries

	Asset Type	SPV	Asset Name	PML Ownership	Q1FY23 (Rs. Mn)	Q2FY23 (Rs. Mn)
		PML Standalone	Phoenix Palladium, Mumbai	100%	5,918	5,682
		Classic Mall Development	Phoenix MarketCity, Chennai	100%	5,344	5,181
		Vamona Developers	Phoenix MarketCity, Pune	67.1%	3,829	3,615
		Island Star Mall Developers	Phoenix MarketCity, Bangalore	51%	4,035	4,037
		Starboard Hotels Pvt Ltd	Phoenix Palladium, Chennai	50%	1,602	1,577
	Retail &		Phoenix MarketCity, Mumbai			
	Mixed-Use	Offbeat Developers	Art Guild House (Commercial), Mumbai	67.1%	5,539	5,353
Operational			Centrium (Commercial), Mumbai			
Operational		Blackwood Developers	Phoenix United, Bareilly	100%	754	729
		UPAL Developers	Phoenix United, Lucknow	100%	548	525
		Graceworks Realty & Leisure	Phoenix Paragon Plaza (Commercial), Mumbai	67.1%	1,020	1,003
		Destiny Hospitality	Phoenix Palassio, Lucknow	100%	3,914	3,819
	Hotel & Residential	Palladium Constructions	One Bangalore West & Kessaku (Residential), Bangalore Courtyard by Marriott, Agra (Hotel)	100%	303	300
	Residential	Pallazzio Hotels & Leisure	The St. Regis, Mumbai	73%	5,172	4,852
	Office	Alliance Spaces	Fountainhead, Pune	100%	605	651
			Total		38,583	37,324
		SGH Realty LLP	Palladium, Ahmedabad	50%	2,625	3,082
Under	Dotoil	Insight Mall Developer	Phoenix Citadel, Indore	51%	581	1,010
Development	Retail	Sparkle One Mall Developers	Phoenix Mall of Asia, Banglore	51%	76	1,116
		Alyssum	Millennium Mall, Wakad, Pune	51%	0	104
			Total		3,282	5,312
			Grand Total		41,865	42,636



September 2022 Debt and Cash Position

Group Level PML Share Amount Rs. mn Liquidity (Bank balance + 22,997^ 16,919 Investments + DSRA)* 32,646 **Gross Debt** 42,636 15,726 19,639 Net Debt 7,156^ 5,888 H1 FY23 EBITDA

[^] Includes Starboard which does not form part of PML Consolidated * Does not include Rs. 10,219 mn available in overdraft accounts

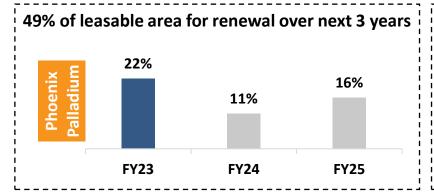


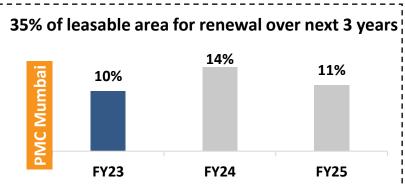
Operating free cash flow generated in H1 FY23, crosses FY22

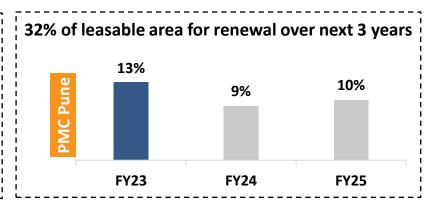
(Do NAm)	Quarter		Half year	Year end
(Rs. Mn)		30-Sep-22	30-Sep-22	31-Mar-22
Net Cash from Operating Activities	3,417	3,985	7,402	7,806
Less: Interest Paid	(875)	(808)	(1,683)	(2,795)
Operating free cash flow	2,543	3,177	5,719	5,011

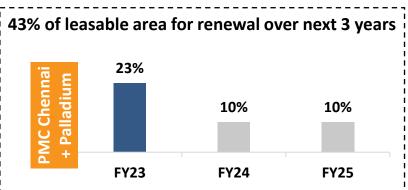


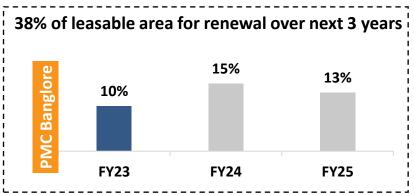
Renewal Schedule (% of total leasable area)

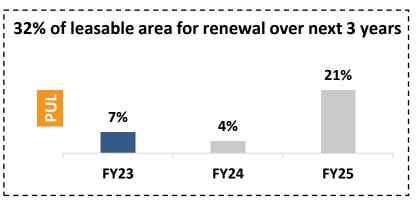


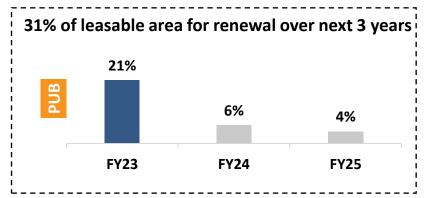








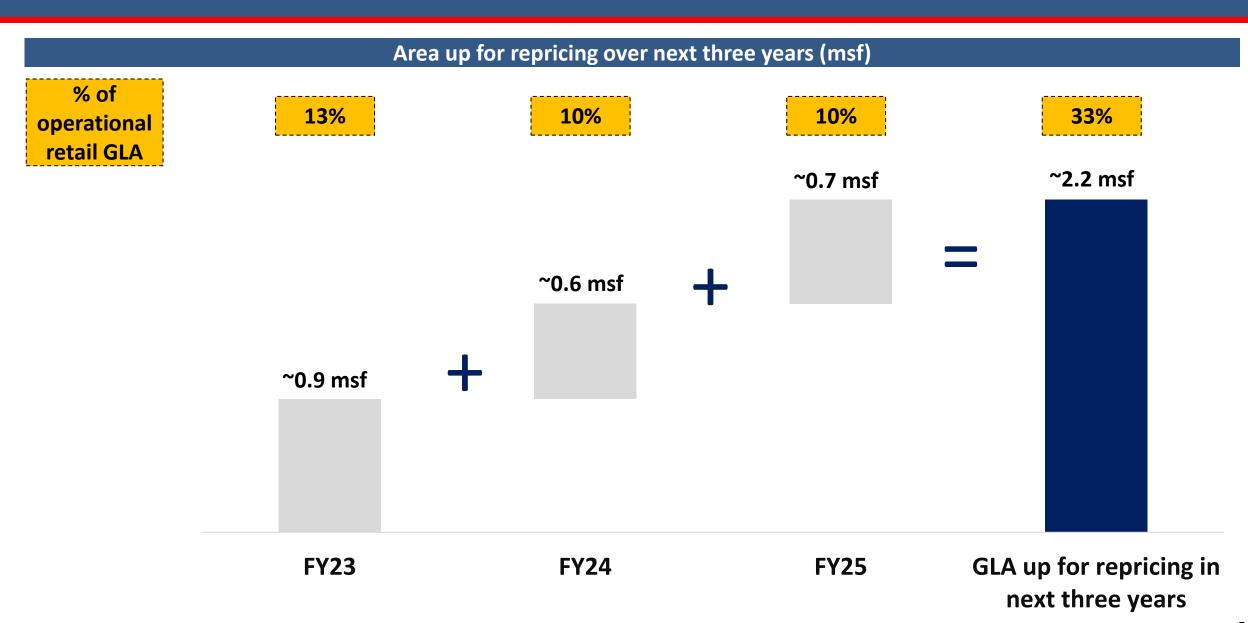




Note: No area coming up for renewal in Phoenix Palassio, Lucknow till FY25



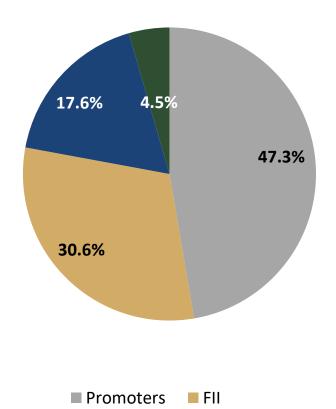
~33% of current operational retail GLA up for repricing in the next three years





Shareholding Pattern as on 30 September 2022

Shareholding Pattern



DII

■ Others

Sr. No	Top Institutional Investors	% Shareholding		
		30-09-2022		
1	SCHRODER	6.85%		
2	GIC	4.32%		
3	DSP MF	2.48%		
4	ICICI PRUDENTIAL AMC	2.41%		
5	UTI	1.94%		
6	VANGUARD	1.82%		
7	MOTILAL OSWAL	1.72%		
8	BAILLIE GIFFORD	1.72%		
9	POLAR CAPITAL	1.63%		
10	SBI MF	1.62%		
Total – To	p 10 Institutional Investors	26.51%		



The Phoenix Mills Limited – Follow us for updates

Asset	Instagram handle	Link	
Retail			
Phoenix Palladium, Mumbai	phoenixpalladium	https://www.instagram.com/phoenixpalladium/	
PMC, Kurla	marketcitykurla	https://www.instagram.com/marketcitykurla/	
Phoenix Palassio, Lucknow	phoenixpalassio	https://www.instagram.com/phoenixpalassio/	
PMC, Pune	phoenixmctypune	https://www.instagram.com/phoenixmctypune/	
PMC, Bangalore	pmcbangalore	https://www.instagram.com/pmcbangalore/	
PMC, Chennai	phoenixmarketcitychennai	https://www.instagram.com/phoenixmarketcitychennai/	
Phoenix United, Lucknow	phoenixlucknow	https://www.instagram.com/phoenixlucknow/	
Phoenix United, Bareily	phoenixbareilly	https://www.instagram.com/phoenixbareilly/	
Phoenix Citadel, Indore	phoenixcitadelofficial	https://www.instagram.com/phoenixcitadelofficial/	
Hospitality			
The St. Regis, Mumbai	stregismumbai	https://www.instagram.com/stregismumbai/	
Courtyard By Marriott, Agra	courtyardbymarriottagra	https://www.instagram.com/courtyardbymarriottagra/	
Residential			
Kessaku, Bangalore	phoenixkessaku	https://www.instagram.com/phoenixkessaku/	
One Banglore West, Bangalore	onebangalorewest	https://www.instagram.com/onebangalorewest/	

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