

# **Investor Presentation**

**June 2015** 

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### **Presentation Flow**





**Corporate Structure and Business Overview** 



**Key Investment Highlights** 



**ABL Project Portfolio** 



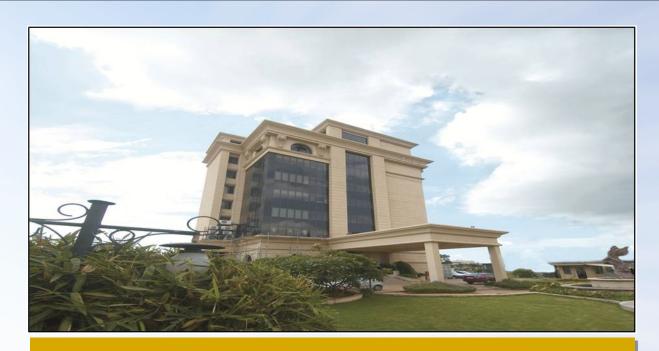
**ACL Project Portfolio** 



**Financial Highlights** 



# **Corporate Structure**



**An Ecofriendly Corporate Office at Nasik** 

### **Corporate Structure**



### Ashoka Buildcon Limited (ABL – Listed Entity)

SBI Macquarie Investment of Rs. 700 Cr + Rs. 100 Cr in ACL

### **Ashoka Concessions Limited (ACL)**

BOT Projects	ACL Stake
Belgaum Dharwad Road	100.0%
Sambalpur Baragarh Road	100.0%
Dhankuni Kharagpur Road	100.0%
Bhandara Road	51.0%
Durg Chattisgarh Road	51.0%
Jaora-Nayagaon Road	37.7%
Pimpalgaon-Nasik-Gonde Road	26.0%

New BOT Projects	Stake
Chennai ORR*	50.0%

#### **EPC & RMC Business**

#### **Owned BOT Projects Portfolio**

BOT Projects	ABL Stake
Ahmednagar Aurangabad Road	100.0%
Dewas Bypass	100.0%
Indore Edalabad Road	100.0%
Katni Bypass	99.9%
Wainganga Bridge	50.0%
6 Foot Over Bridges in Mumbai	100.0%
KSHIP WAP – II Project	51.0%

### Role of ABL & ACL



Ashoka Buildcon Limited (ABL):

**EPC Arm** 

- EPC arm of Ashoka Group
  - Exclusive EPC and O&M contractor for all Projects of ACL
  - Bid for EPC contracts for other developers & NHAI projects
  - EPC of Transmission & Distribution (T&D) projects
- BOT Projects
  - Owned Operational BOT Project portfolio
  - Bid for small and State BOT Projects

Ashoka Concessions Limited (ACL):

**Asset Owner** 

- Exclusive BOT Project Developer for both ABL and SBI Macquarie
  - Exclusive Bidding Company for BOT Projects
  - ACL can utilize Macquarie technical points for NHAI qualification

### **Business Overview of ABL**



#### **EPC Business**

#### Over 39 years of experience

- 60 Roads and Bridges, 57 Industrial / Institutional Buildings
- BOT 19 operational / 5 under-construction / 4 handed-over

#### Spread across India - 5,204 lane kms executed

- ~1,189 lane kms Third parties
- ~4,015 lane kms Own projects (BOT)

#### Experience in Power T&D business

- 23 Power (Transmission & Distribution) works
- Lighten 27,000 villages , 18,915+ kms Distribution line Network

#### Strong EPC Order Book\* of Rs. 31,056 Mn

- Rs. 13,625 Mn in Roads and Bridges
- Rs. 17,431 Mn in Power Transmission & Distribution

#### **Own BOT Portfolio**

#### Portfolio of BOT Projects

- 1,143 lane kms spread across Maharashtra, Madhya
   Pradesh, Karnataka and Tamil Nadu
- **♦** Toll Collection of ~ Rs. 2,531 Mn in FY15

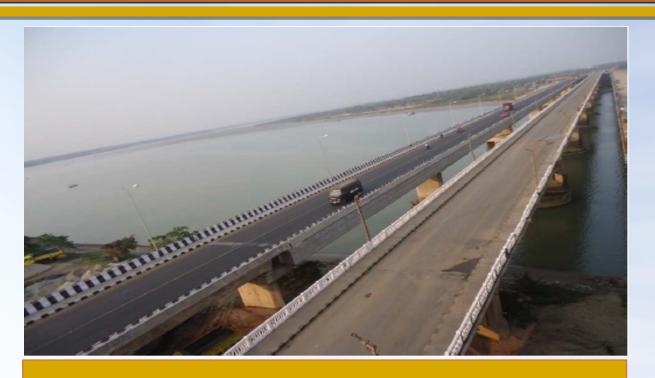
#### Investments in Ashoka Concessions Ltd.

#### Portfolio of 8 Large BOT Projects

- 3,422 lane kms spread across Maharashtra, MP,
   Chhattisgarh, Karnataka, West Bengal, Orissa and Tamil
   Nadu
- Original Portfolio (7 Projects)
  - ABL holding in ACL will be in the range of 61% -66%



# Key Investment Highlights of ABL



Roopnarayan bridge

## **Key Investment Highlights**



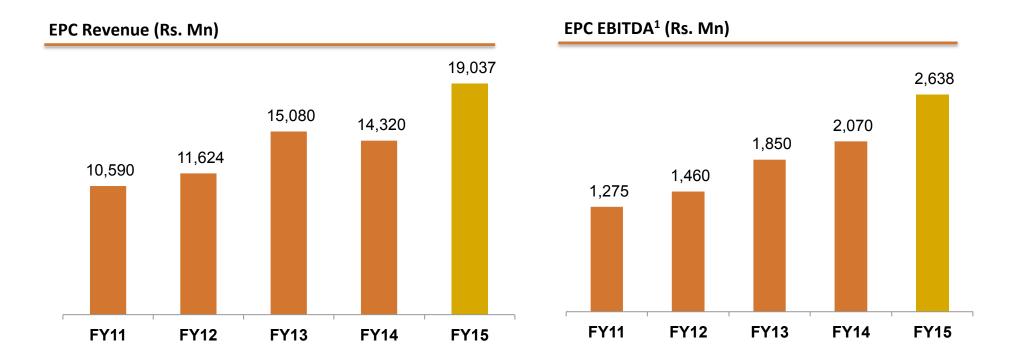
- EPC Exclusivity to ABL
- Cash Flow generating own BOT Projects
- Focused Management Team
- Integrated Business Model A Key Differentiator
- NH-6: Access to Real Traffic

### **EPC Business of ABL**



#### **♦** Ashoka Buildcon Limited − Exclusive EPC contractor

- Exclusivity for existing as well as for New BOT projects bagged by ACL
- Strong EPC Order-book in Roads & Power T&D Projects





## **Cash Flow generating own BOT Projects**

Rs. Mn	Stake (%)	Project Costs	Debt Outstanding <sup>1</sup>	FY14 Toll Collection	FY15 Toll Collection	Contract Ending Date
Indore Edalabad Road	100.00	1,650	1,000	788	1065	27-Jul-17
Wainganga Bridge	50.00	410	94.94	234	255	15-Feb-18
Dewas Bypass*	100.00	610	-	202	191	17-Aug-15
Katni Bypass *	99.89	710	-	166	186	16-Sep-14
Ahmednagar Aurangabad Road	100.00	1030	-	184	197	07-Sep-18
Total			1,094.94	1,575	1,894	

<sup>\*</sup> Dewas Bypass and Katni Bypass – Collecting Toll under High Court Order. However, do not recognize Revenue

### **Focused Management Team**



#### Ashok Katariya, Chairman

- ✓ Responsible for the strategic direction of the company
- ✓ A Civil Engineer with 38 years experience
- Recipient of "Udyog Ratna" award from Indian Economic Council and Life Time achievement award from Association of Consulting Civil Engineers

#### Sanjay Londhe, CEO (Projects)

- ✓ Heads Execution of Highway Projects
- ✓ He is a Civil Engineer working with the company for last 26 years.

#### Satish Parakh, Managing Director

- ✓ Responsible for the overall management of the company
- ✓ Has been associated with the company since 1982
- ✓ A Civil Engineer with 33 years experience in the construction industry

#### Ashish Katariya, MD of ACL

- ✓ Heads Ashoka Concessions responsible for execution and management of highway projects.
- ✓ A Civil Engineer and MBA with 9 years experience in the construction industry

#### Paresh Mehta, Chief Financial Officer

- ✓ Heads Finance, Banking, Taxation and Accounting
- ✓ He is a Chartered Accountant with 20 years of experience.
- ✓ Has been working with the company for last 13 years.



## Integrated Business Model – A Key Differentiator



#### **Traffic Studies**

• Traffic database developed over 18 years to aide traffic study

#### **In-House EPC**

- Design , Engineering & Construction from inception to completion
- Own construction equipment bank of around Rs. 2500 Mn
- Over 2,600 employees with over 650 technical staff

#### **Re-leveraging**

- Re-leveraged 15 BOT Projects
- Provides equity funding for New Projects

#### **Toll Collection**

- Own Proprietary Software to monitor Toll Collection on real time basis
- In-house O&M reduces operational cost

#### **Complete control over BOT Projects**

### NH-6: Access to Real Traffic

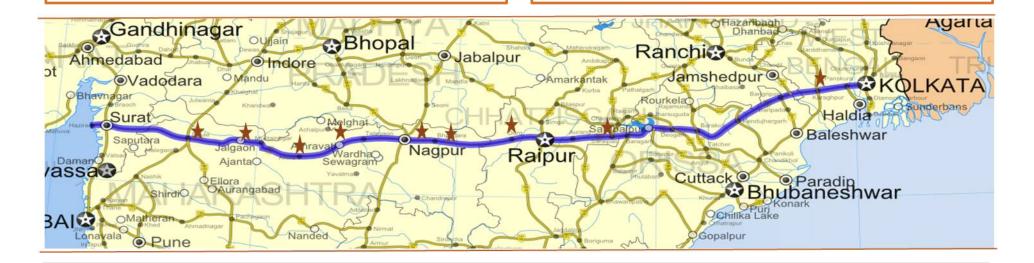


#### NH-6: High Growth Corridor

- Portfolio of 9 projects
- Presence in 4 out of 6 states connected to NH-6
- Experience provides credible traffic data which aides bidding of new projects.

#### **Toll Projects**

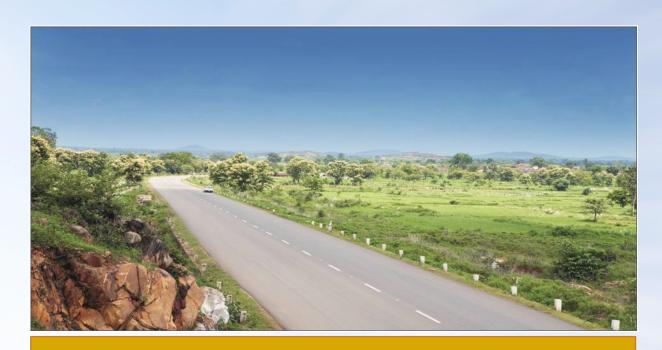
- Annual revision of toll rates linked to the Inflation
- An insulation to interest rate movements
- Economic growth leads to higher traffic



#### Largest BOT Player on NH-6 with 1,739 Lane kms



# **ABL Project Portfolio**



Indore-Edalabad Road – Longest BOT Road in 2001





	Rs. Mn	Indore Edalabad	Wainganga	Nagar- Aurangabad
	Ownership (%)	100%	50%	100%
Details	State	Madhya Pradesh	Maharashtra	Maharashtra
Project Details	Client	MPRDC	MORT&H	PWD
<b>a</b>	Lanes / Lane kms	2 Lane / 406.60	2 Lane / 26	4 Lane / 168
Su	Signing Date	22-Sep-01	16-Nov-98	18-Dec-06
Concession Terms	Туре	Toll	Toll	Toll
ncessic	Concession Period	15 yrs	18 .75 yrs	10 .75 yrs
S	Grant / Revenue Share	45	-	-
S	Project Cost	1650	410	1030
Financials	Secured Debt o/s Mar. 15	1,000	94.94	Nil
這	Contract Ending Date	27-Jul-17	15-Feb-18	07-Sep-16

## **Operational Projects**



	Rs. Mn	Katni Bye Pass	Dewas Bye Pass	KSHIP WAP – II Project
	Ownership (%)	99.89%	100%	51%
Details	State	Madhya Pradesh	Madhya Pradesh	Karnataka
Project Details	Client	PWD	PWD	PWD
₫.	Lanes / Lane kms	2 Lane / 35.20	2 Lane / 39.60	2 Lane / 215.86
Su	Signing Date	19-Aug-02	31-Aug-01	12-Dec-14
Concession Terms	Туре	Toll	Toll	Annuity (Semi annual annuity of Rs. 39 Crs)
ncessic	Concession Period	12 yrs	10 .75 yrs	10 yrs
S	Grant / Revenue Share	<del>-</del>	-	136
<u>s</u>	Project Cost	710	610	4710
Financials	Secured Debt o/s Mar. 15	Nil	Nil	Nil
证	Contract Ending Date	16-Sep-14 *	17-Aug-15	11-Dec-24

<sup>\*</sup> Dewas Bypass and Katni Bypass : Collecting Toll as per Court orders. Revenue not recognized.



# **ACL Project Portfolio**



ECR, Chennai- Model Road declared by Gol





	Rs. Mn	Bhandara	Durg	Jaora - Nayagaon	Belgaum Dharwad
	Ownership (%)	51%	51%	22.85%	100%
Details	State	Maharashtra	Chhattisgarh	Madhya Pradesh	Karnataka
Project Details	Client	NHAI	NHAI	MPRDC	NHAI
<u> </u>	Lanes / Lane kms	4 Lane / 376.80	4 Lane / 368.200	4 Lane / 340.240	6 Lane / 454.050
SU	Signing Date	18-Sep-07	23-Jan-08	20-Aug-07	29-Jun-10
Concession Terms	Туре	Toll	Toll	Toll	Toll
ncessic	Concession Period	20 yrs	20 yrs	25 yrs	30 yrs
Ö	Grant / Revenue Share	10	(1) One time in 13 <sup>th</sup> year	1 <sup>st</sup> yr : (15.30) 5% increment pa	1 <sup>st</sup> yr : (31) , 5% increment pa
S	Project Cost	5,280	6,310	8,650	6,940
Financials	Secured Debt o/s Mar. 15	3,240	3,652	5,625	4,651
证	Contract Ending Date	29-Feb-28	17-Jul-28	15-Feb-33	03-May-41



## **Projects Under Construction**

	Rs. Mn	Pimpalgaon – Nasik – Gonde	Sambalpur Baragarh	Dhankuni- Kharagpur	Chennai ORR
	Ownership (%)	26%	100%	100%	50%
Details	State	Maharashtra	Orissa	West Bengal	Tamil Nadu
Project Details	Client	NHAI	NHAI	NHAI	Govt. of Tamil Nadu
<b>a</b>	Lanes / Lane kms	6 Lane / 451.860	4 Lane / 407.600	6 Lane/ 840.500	6 Lane/ 183.000
S	CA Date	08-Jul-09	29-Jun-10	20-Jun-11	18-Sept-13
Concession Terms	Туре	Toll	Toll	Toll	Annuity (Semi annual annuity of Rs. 120 Crs)
ncess	Concession Period	20 yrs	30 yrs	25 yrs	20 Yrs
3	Grant / Revenue Share	6.19% of revenue, 1% increment pa	1 <sup>st</sup> yr : (1.33) 5% increment pa	1 <sup>st</sup> yr : (126.06) 5% increment pa	197
S	Project Cost	16,910	11,420	22,000	14,400
Financials	Secured Debt o/s Mar. 15	12,544	8,000	12,549	5,067
Œ	Contract Ending Date	04-Jan-30	13-May-41	31-Mar-37	18-Mar-34



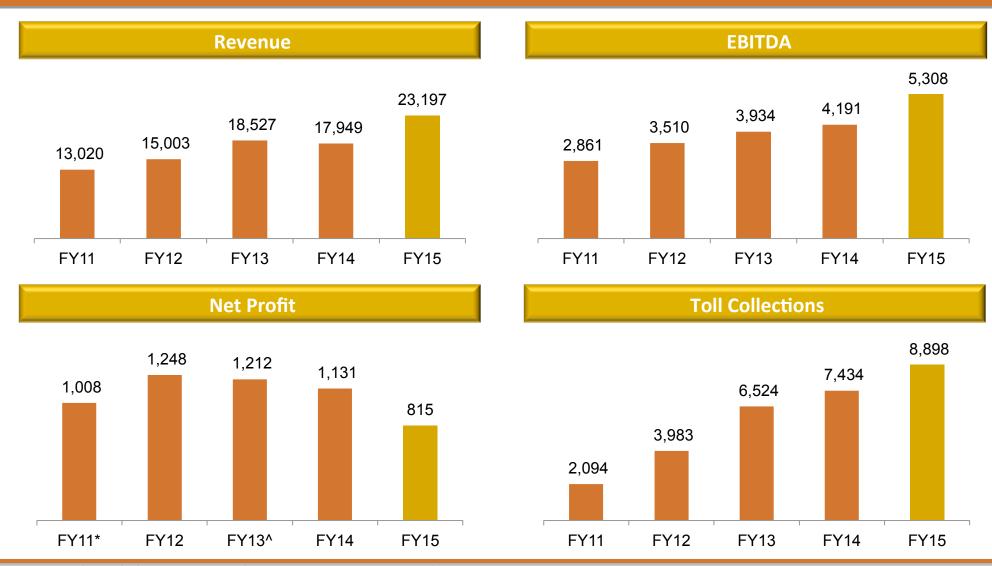
# **Financial Highlights**



**Roopnarayan Bridge opened for traffic** 

## Financial Highlights





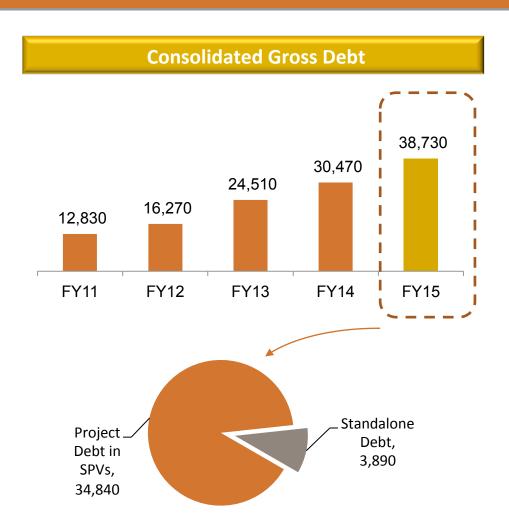
<sup>\* -</sup> Profit for FY11 adjusted for one time Exceptional Item of ~Rs. 107 Crs;

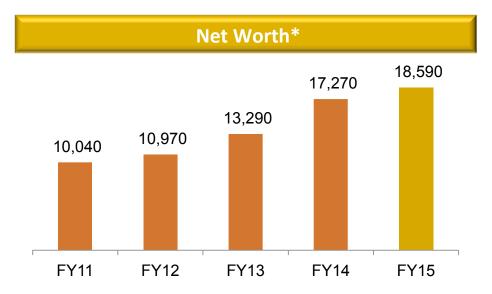
Rs. Mn

<sup>^ -</sup> Profit for FY13 includes ~Rs. 37 Crs (Equity Raising Expenses: Rs. 10.5 Crs, Additional Tax Expenses: 10.8 Crs & Nagar Karmala project assets

## **Financial Highlights**







Standalone Debt	Value (Rs. Mn)
Equipment Loan	380
Working Capital	2,010
NCD	1,500
Total	3,890



## **Consolidated: FY15 Profit & Loss Highlights**

Rs. Mn		FY15		FY14		
	EPC	ВОТ	Consol	EPC	ВОТ	Consol
Total Income from Operations	18,869	4,328	23,197	15,021	2,928	17,949
Other Income	168	30	198	232	14	246
REVENUE	19,037	4,358	23,396	15,252	2,942	18,194
EBITDA	2,638	2,671	5,308	2,274	1,917	4,191
EBITDA margin	13.9%	61.3%	22.7%	14.9%	65.2%	23.0%
Interest	568	2,153	2,721	312	1,023	1,335
Depreciation	426	1,091	1,517	272	1,117	1,389
Exceptional Item #	0	0	0	0	157	157
PBT	1,644	-574	1,070	1,690	-380	1,310
Tax	602	193	796	534	154	688
Profit After Tax	1,042	-767	275	1,156	-534	622
PAT margin	5.5%	-17.6%	1.2%	7.6%	-18.2%	3.4%
Less: Minority Int. Profit / (Loss)	0	-828	-828	0	-425	-425
Add: Associates Profit / (Loss)	0	-288	-288	0	-72	-72
PAT after MI	1,042	-227	815	1,156	-181	974
Cash Profit	1,468	324	1,792	1,428	583	2,011



## **Consolidated : Balance Sheet Highlights**

Rs. Mn	Mar-15	Mar-14
Shareholder's Fund	13,569	12,479
Share capital	793	790
Reserves & Surplus	12,776	11,690
Share Application Money	0	149
Minority Interest	5,047	4,645
Non-current liabilities	114,667	107,947
Long term borrowings	35,837	29,621
Other non-current liabilities	78,830	78,326
Current liabilities	13,325	9,962
Short term borrowings	2,005	1,411
Other current liabilities	11,320	8,551
TOTAL LIABILITIES	146,608	135,183

Rs. Mn	Mar-15	Mar-14
Non-current assets	133,969	124,878
Fixed assets	127,156	119,871
Other Non-current assets	6,813	5,007
Current assets	12,638	10,305
Current Investment	147	896
Inventories	7,285	6,272
Trade receivables	3,644	1,305
Cash and bank balances	409	945
Other current assets	1,153	888
TOTAL ASSETS	146,608	135,183



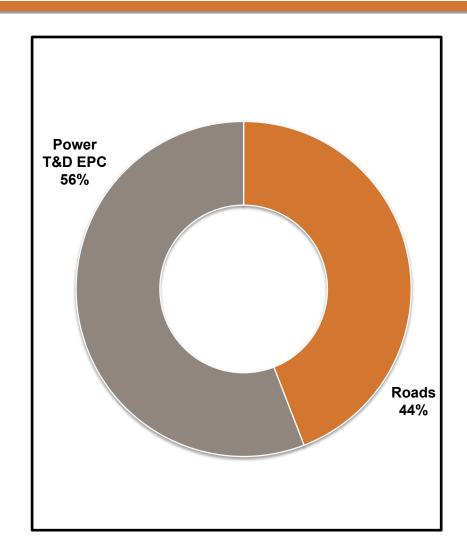
## **Gross Toll Collection: Highlights**

No.	(Rs. Mn.)	FY15	FY14	Y-o-Y %	FY13
	ACL Projects				
1	Belgaum Dharwad	650.8	592.3	10%	582.7
2	Dhankuni – Kharagpur@	2,155.1	2,024.0	6%	1,553.0
3	Bhandara	523.6	476.6	10%	460.9
4	Durg	662.0	603.1	10%	576.3
5	Jaora – Nayagaon	1,334.7	1,266.8	5%	1,089.3
6	Pimpalgaon – Nashik – Gonde	858.9	401.4	114%	194.9
7	Sambalpur	181.7	-	-	-
	Sub-total	6,366.8	5,364.1	19%	4,457.1
	ABL Projects				0
1	Ahmednagar - Aurangabad	196.7	183.6	7%	159.8
2	Indore -Edalabad	1,065.2	789.7	35%	682.2
3	Wainganga Bridge	255.1	233.8	9%	222.9
4	Dewas Bypass	190.9	201.9	-5%	227.3
5	Katni Bypass	186.1	166.2	12%	183.8
6	Pune – Shirur	98.8	225.9	-56%	214.0
7	Others #	538.4	269.1	100%	230.9
	Sub-total	2,531.1	2,070.2	22%	2,072.8
	Grand Total	8,898.0	7,434.3	20%	6,529.9





Segment		Rs. Mn
Roads		13,625
Dhankuni	2,825	
Chennai ORR	2,812	
Sambalpur	321	
KSHIP	1,768	
EPC – Maharashtra	2,595	
EPC – MoRTH (Karnataka)	2,190	
Others	1,114	
Power T&D		17,431
Maharashtra	4,974	
Bihar	8,981	
Tamil Nadu	3,476	
Total		31,056





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