WESTERN CARRIERS (INDIA) LTD.

206, CENTRAL PLAZA, 2/6, SARAT BOSE ROAD, KOLKATA-700 020 PHONES: 033-2485 8519/8520/8524/8526, FAX: 033-24858525 Email: info@westcong.com | CIN: L63090WB2011PLC161111

Date: August 14, 2025

To,

The General Manager

Department of Corporate Services,

BSE Limited,

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai- 400001

To.

The General Manager

Department of Corporate Services,

National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G,

Bandra Kurla Complex,

Bandra (E), Mumbai – 400 051

Scrip Code: 544258; Scrip Symbol: WCIL

ISIN: INE0CJF01024

Dear Sir/Madam,

Sub-: Investor Presentation on the Unaudited Financial Results of the Company for the quarter ended June 30, 2025

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation 2015, we are enclosing herewith a copy of the Investor Presentation on the Unaudited Financial Results of the company for the quarter ended June 30, 2025.

We request you to kindly take the same on records.

The aforesaid information will also be hosted on the Company's website at www.western-carriers.com

Thanking you,

Yours faithfully,

For Western Carriers (India) Limited

Name: Sapna Kochar

Company Secretary & Compliance Officer

ICSI Mem. No.: A56298 Place: Kolkata, West Bengal





Western Carriers (India) Limited
Investor Presentation | Q1 FY26

Safe Harbor



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Company Overview

WCIL: The Largest & Fastest Growing Logistics Solutions Provider







1,600+ Customer (as of March 31, 2025)



50+ Branches (as of March 31, 2025)



11.7% Revenue CAGR (FY21 – FY25)



10.4% EBITDA CAGR (FY21 – FY25)



213,475 TEU Volume (FY25)



19.1% TEU Volume Growth (FY21 - FY25) Largest platinum business associates of Concor,

contributing 6% of its domestic railway TEUs in FY24.

Only Associate Partner of Concor to provide substantial volume of EXIM business Largest associate partner in railway for Concor contributing 4% of its export-import railway TEUs in FY24.

Holds custom house agency licenses in its own name with most major ports in India

Our Principles & Strategic Aim





Our Core Principles

Trust

- Seamless 'pick, pack, drop' operations
- Single-window solutions to resolve supply chain complexities

Timeliness

- Multimodal transport ensures timely delivery
- Customized logistics based on client needs

Transparency

- · Control over entire logistics chain
- Reduce third-party reliance and inefficiencies



Our Strategic Aim

Simplify Complex Supply Chains

• Integrated transport + value-added services (e.g. warehousing, customs)

Deliver Customized Solutions

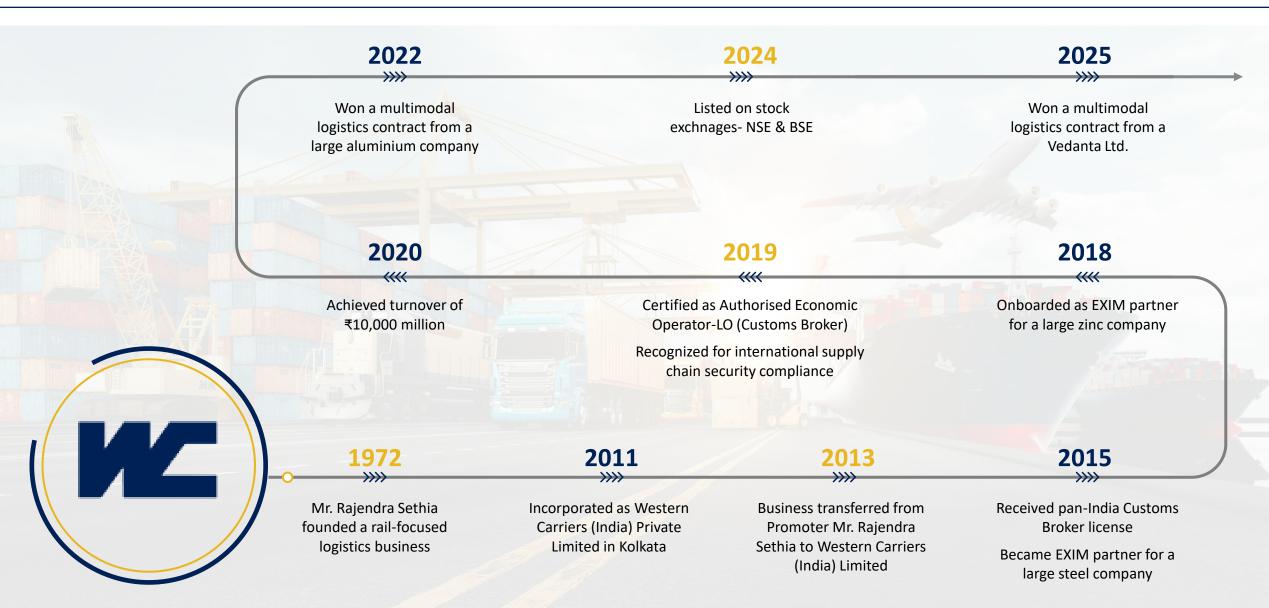
Tailored strategies using decades of domain expertise

Optimize the Value Chain

• End-to-end management for cost and time efficiency

Journey of over Five Decades

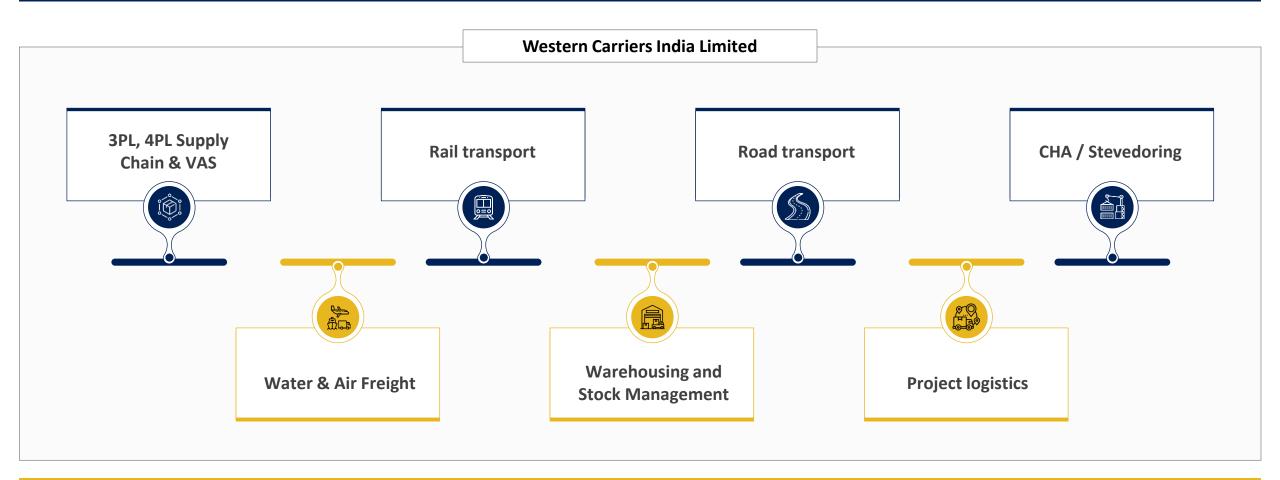




Comprehensive Service Portfolio



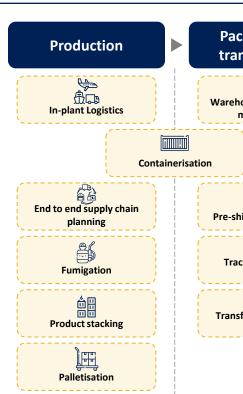
One of the largest multi-modal, rail focused, 4PL asset-light logistic solutions provider in India



Handling multimodal transportation provides seamless integration of value-added services leading to increased customer share and loyalty

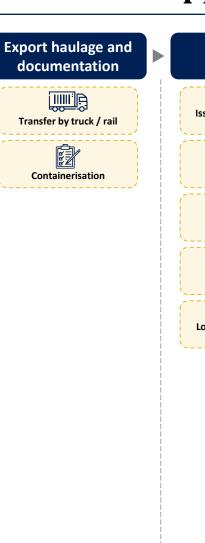
Value-Added Services Across the Supply Chain

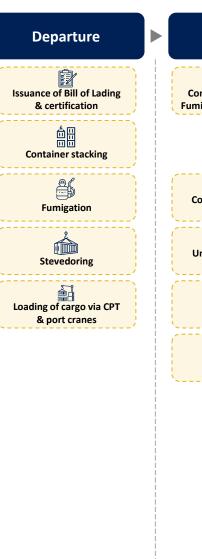


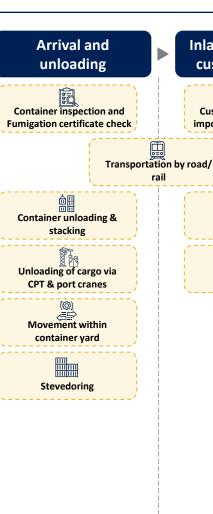


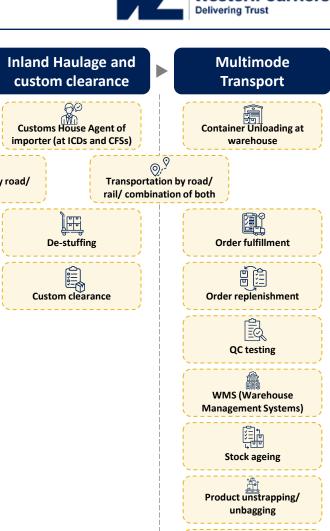
Product Strapping











In-plant logistics

Reverse logistics & disposal

Turning Customer Challenges into Growth Opportunities



Customer Pain Point

- High transit times
- Lack of visibility
- Multiple intermediaries
- Pilferage or cargo damage
- Inflexible capacity
- Complex documentation



WCIL Solution

Multi-modal routes with seamless interchanges

GPS tracking and control of end-to-end chain

Single-window logistics provider

Fewer trans-shipment points, tighter control

Scalable asset-light model via leased infra

WCIL handles all regulatory, customs, and paperwork services

Long-Standing Relationships with Customers

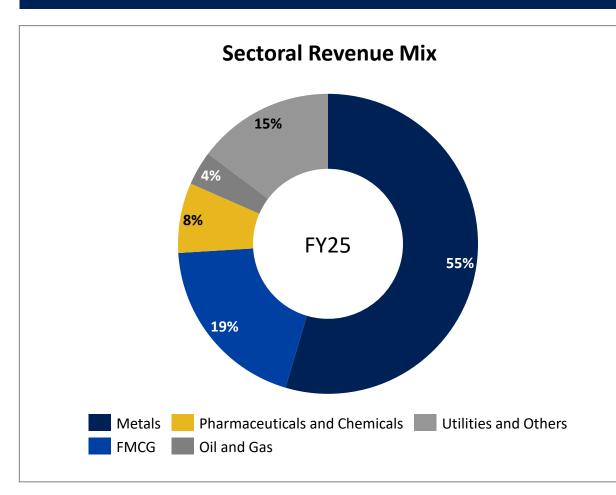


More than 1,600 clients served across India

Long-term partnerships with industry leaders across various sectors

80% of FY25 revenue from customers with >3-year relationships

100% retention rate for top 10 clients

























Operational Footprint and Infrastructure





Nationwide Infrastructure & Asset Base (as of March 31, 2025)

Nationwide Presence



50+ branches, **4** zonal offices across **23** states **16** leased warehouses in **12** states

55+ major rake handling points

Owned Assets



500+ GPS-enabled trucks

100+ equipment (incl. 34 reach stackers)

850+ shipping containers

Rail Capabilities



Mini rakes (up to 20 wagons)
Jumbo rakes (1,500–2,000 MT capacity)

End-to-End Reach



First-mile to last-mile coverage Service in remote & underserved regions

Technology & Innovation Capabilities



Pioneers in Logistics Technology

First movers in implementing:

- GPS on cross-country vehicles
- FASTag for toll payments
- ATM cards for drivers for expense control
- RFID-based beta project for tracking



Fully Integrated ERP System

- Real-time shipment tracking across modes
- In-depth reporting on fleet, stock, sales, purchases
- Automated e-invoice generation tailored to customer needs
- Integral to billing & accounting functions

Next-Gen Upgrades in Progress

- Mobile ERP for real-time data capture & faster billing
- Streamlined operations with reduced manual touchpoints
- Integrated 4PL for unified supply chain visibility & control



Innovation Roadmap

- · Launch of Delivery as a Service (DaaS) model
- Investing in new software & skilled engineers
- Focused on cost optimization and service enhancement
- Container Innovation: Collapsible, jumbo, dwarf & open top



Indian Logistics Sector





from \$317B (2024) to \$484B (2029) at 8.8% CAGR

5% to India's GDP

logistics costs from 14% to 8% of GDP

top 25 in the global Logistics Performance Index

to reach **US\$ 27 Bn** by 2026 at 10.9% CAGR

(MMLPs) planned under Bharatmala initiative

- MMLPs to manage **700** million tonnes of cargo annually
- \$2.6B earmarked for 15 priority MMLPs out of a \$5.5B total outlay

Source: IBEF

Key Growth Drivers - Indian Logistics Sector





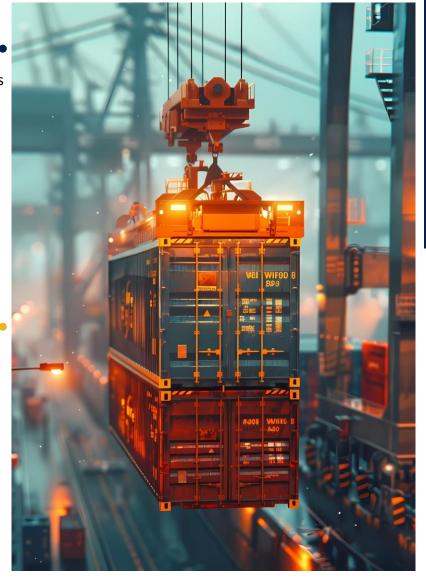
Supply-Side Enablers

- Major infrastructure push through DFC, Gati Shakti, Bharatmala, and multimodal logistics parks
- Simplified regulatory landscape with GST, e-way bills, and infrastructure status for logistics
- Strong FDI inflows and increased public capital expenditure in logistics infrastructure
- Government-led focus on logistics skilling and workforce development
- Growing adoption of AI, IoT, and automation to enhance operational efficiency



Demand-Side Drivers

- Exports surged 40% from FY20 to FY23, reaching ₹30.5T, driving logistics needs
- 'Make in India' accelerating domestic production and regional supply chain demand
- Rapid growth in e-commerce and MSMEs expanding logistics outsourcing
- Rising demand from Tier-II and Tier-III cities driven by consumption and connectivity
- Increased digital adoption across the value chain improving visibility and performance



Source: IBEF, Company RHP

B2B Growth Drivers for the Logistics Sector



MSME Expansion

MSMEs contribute ~31% to GDP and ~46% to exports; government schemes like 'Make in India' and 'Aatmanirbhar Bharat' are fueling logistics demand from this segment.

Manufacturing Boom

FDI in manufacturing rose 76% due to large domestic demand and PLI incentives, with budget allocation up 34% YoY to ₹6,200 crore in FY25.

Rise of Integrated Fulfilment Needs

Businesses are shifting to outsourced, techenabled end-to-end supply chain models for efficiency, speed, and flexibility.

Sustainability as a Differentiator

Shift toward EV fleets, clean fuels, and energyefficient smart warehouses is enabling green logistics with cost benefits.

Asset-Light, Agile Models

Hub-and-spoke networks and asset-light operations allow players to flexibly scale and customize logistics for diverse client needs.

Technology-Led Transformation

Use of AI, ML, IoT, and automation is enabling realtime visibility, better capacity use, and faster decision-making.



Source: IBEF, Company RHP

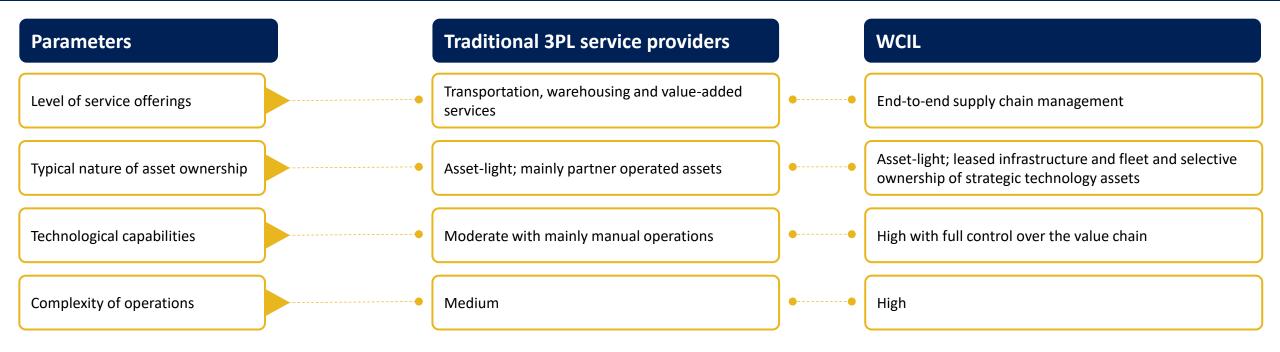




Unique Value Proposition

What Sets Us Apart







Customer Value

Speed, reliability, reduced cost, end-to-end visibility



Multimodal + Services

Integrated logistics + valueadded services



Infrastructure & Reach

GPS-enabled fleet, leased rakes, pan-India offices

Streamlined Logistics: CHA, AEO & Stevedoring Expertise



Licensed CHA Presence & Capabilities

- Full team of professionals including CMD and CEO are certified Rule 8 CHA license holders, ensuring deep regulatory expertise throughout the supply chain
- CHA licenses across major Indian ports including Kolkata, JNPT, Vizag, Chennai and Gangavaram
- Full in-house EXIM capabilities enables smooth running of entire supply chain and reduces dependability on others

Integrated Supply Chain Solutions

- Offers end-to-end logistics services, including customs clearance on behalf of clients.
- Ensures efficient and cost-effective operations, streamlining documentation and regulatory processes.

Client-Centric Operational Benefits

- Reduces the need for multiple vendor coordination, simplifying logistics management.
- Minimizes detention and demurrage charges, enhancing overall service reliability.

Competitive Differentiators

- Among the few national logistics firms with CHA licenses in their own name across multiple ports.
- Holds AEO (Authorized Economic Operator) certification for expedited cargo processing.
- Certified under ISO 9001:2015, ensuring adherence to international quality management standards.
- Licensed for stevedoring operations in several major ports

Business Impact

- Strengthens client retention by offering reliable, streamlined, and compliant logistics solutions.
- Enables greater margin control through operational efficiencies.

Strengthening Multimodal Infrastructure for Industrial Growth



Operational Launch of Devaliya Terminal – Enabling Seamless Cargo Movement

- Successfully completed and commenced operations of Phase 1 of the Gati Shakti Multi Modal Cargo Terminal (MMCT) at Devaliya, Halvad district, near Morbi (Gujarat)
- The facility features a modern rail terminal and service station, supporting multimodal logistics through Container Rake and Wagon Rake systems for EXIM as well as PAN India domestic transportation
- Spread across 30+ acres, the terminal is equipped to handle diverse cargo types and container formats
- Future expansion plans include the development of an Inland Container Depot (ICD) and integrated warehousing infrastructure
- Strategically positioned to serve key industrial sectors:
 - Salt industry in Maliya: ~80,000 tonnes annual production, contributing ~40% of Gujarat's output.
 - Ceramic industry in Morbi: ~5 million tonnes annual production, fulfilling ~70% of national demand.
 - Additional support for chemical, agricultural, fertiliser, and MSME sectors.
- Reinforces WCIL's commitment to delivering efficient, secure, and cost-effective logistics solutions with value-added services for domestic clients.
- Expected to significantly enhance regional logistics capabilities and support industrial growth across multiple sectors.



A Platform Built for Growth





Growth Engines for the Future





Deepen Customer Relationships

- Expand service scope and geographies for existing clients
- Increase wallet share through customized, integrated solutions
- Strengthen retention via asset upgrades and value-added services



Margin Expansion & Efficiency

- Focus on high-value, integrated services
- Improve asset utilization and cost efficiencies
- Reduce third-party dependencies through direct service offerings



Inorganic Growth Strategy

- Explore acquisitions to expand services and reach
- Target logistics infrastructure and complementary capabilities
- Pursue alliances for faster market entry and scale



Customer Acquisition & Sector Expansion

- Leverage operational success to onboard new clients
- Target retail and large players in untapped sectors
- Use customer referrals to enter affiliate businesses



Strengthen Technological Capabilities

- Build tech stack for order bundling and rake optimization
- Enable data-driven, real-time logistics solutions
- Support both small and large cargo via integrated systems



Focus on Project Logistics

- Expand services in infrastructure and cross-border projects
- Offer custom clearance, inland movement, and specialized handling
- Use capital-efficient, partnership-driven models



Geographic Expansion

- Grow footprint through customer-led regional entry
- Apply best practices across pan-India operations
- Target high-growth regions with similar logistics demands



Infrastructure & Asset Investment

- Maintain asset-light model with selective asset upgrades
- Invest in containers, vehicles, and handling equipment
- Enhance safety, performance, and customer experience



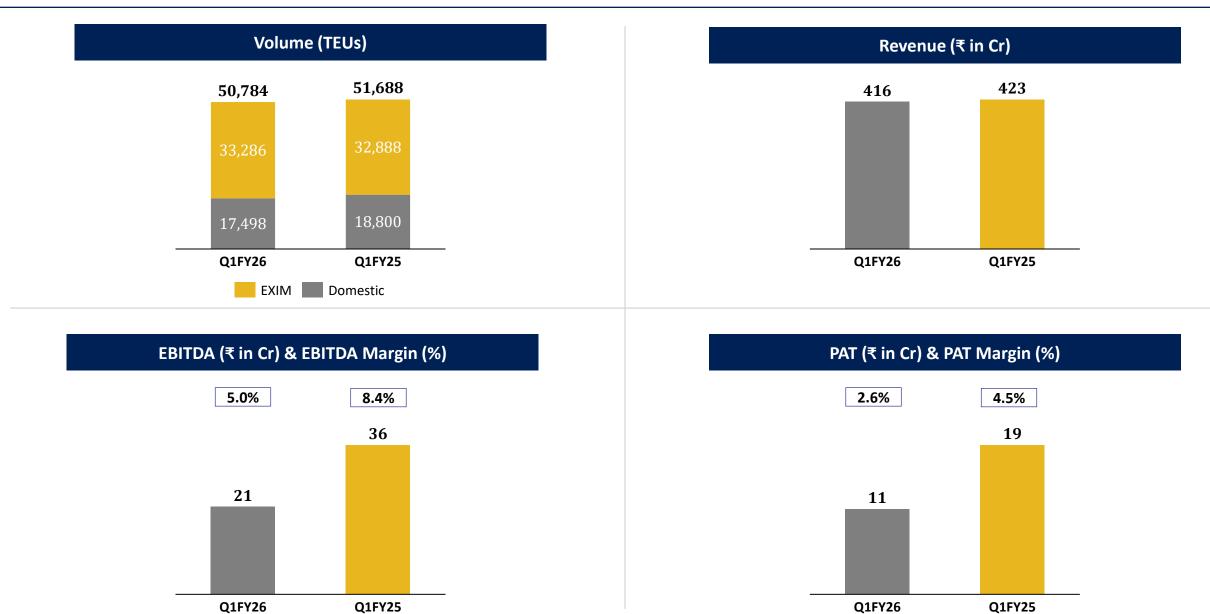
Improve Integration & Utilization

- Deepen integration with customer supply chains
- Cross-sell services to existing clients
- Maximize throughput and productivity across networks



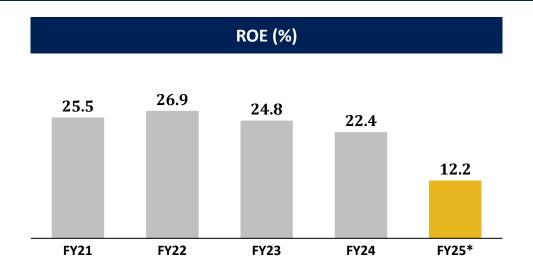
Financial Performance (Consolidated)

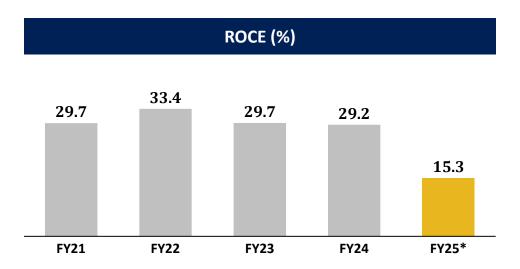


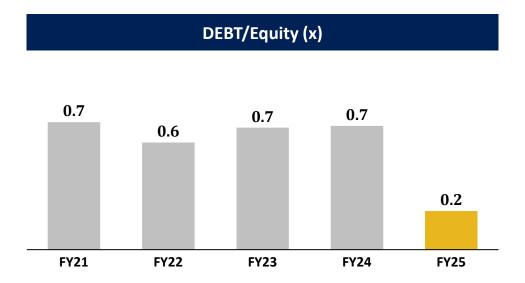


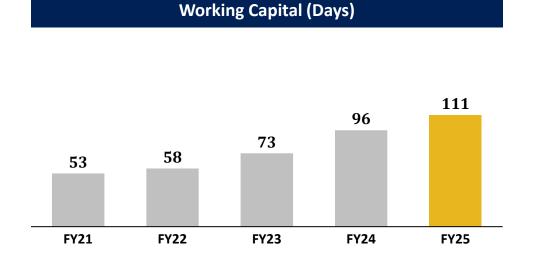
Key Financial Metrics (Consolidated)











Quarterly Income Statement (Consolidated)



Particulars (₹ Crs)	Q1FY26	Q1FY25	Y-o-Y	Q4FY25	Q-o-Q
Revenue from Operations	415.8	422.7		428.6	
Total Revenue	415.8	422.7	-1.6%	428.6	-3.0%
Operational Expenses	365.0	361.4		374.7	
Gross Profit	50.8	61.4	-17.2%	53.9	-5.8%
Gross Profit Margin	12.2%	14.5%		12.6%	
Employee Expenses	14.7	12.1		14.1	
Other Expenses	15.3	13.8		14.9	
EBITDA	20.8	35.5	-41.3%	24.9	-16.6%
EBITDA Margin (%)	5.0%	8.4%		5.8%	
Other Income	4.2	1.4		4.8	
Depreciation	5.7	5.2		6.6	
EBIT	19.2	31.6	-39.1%	23.2	-17.0%
EBIT Margin (%)	4.6%	7.5%		5.4%	
Finance Cost	4.5	6.1		4.2	
Share of Profit of an Associate	0.0	0.0		0.0	
Profit before Tax	14.7	25.5	-42.4%	19.0	-22.5%
Profit before Tax(%)	3.5%	6.0%		4.4%	
Tax	3.9	6.6		4.9	
Profit After Tax	10.8	18.9	-42.9%	14.1	-23.3%
PAT Margin (%)	2.6%	4.5%		3.3%	
EPS (As per Profit after Tax)	1.1	2.4		1.3	

Historical Income Statement (Consolidated)



Particulars (₹ Crs)	FY21	FY22	FY23	FY24	FY25
Revenue from Operations	1110.1	1470.9	1633.1	1685.8	1725.7
otal Revenue	1110.1	1470.9	1633.1	1685.8	1,725.7
Operational Expenses	960.7	1280.4	1421.3	1436.6	1,489.8
Gross Profit	149.4	190.5	211.7	249.2	236.0
Gross Profit Margin	13.5%	12.9%	13.0%	14.8%	13.7%
imployee Expenses	27.7	37.0	41.8	46.9	53.1
Other Expenses	40.9	49.5	48.3	56.2	62.9
BITDA	80.8	104.0	121.7	146.1	119.9
BITDA Margin (%)	7.3%	7.1%	7.4%	8.7%	6.9%
Other Income	3.8	4.9	4.8	5.6	13.2
Depreciation	11.6	11.6	15.3	21.2	23.8
ВІТ	73.0	97.3	111.2	130.5	109.3
BIT Margin (%)	6.6%	6.6%	6.8%	7.7%	6.3%
inance Cost	13.0	13.9	15.1	22.2	21.5
hare of Profit of an Associate	0.0	0.0	0.0	0.1	0.0
Profit before Tax	60.0	83.4	96.1	108.4	87.8
Profit before Tax(%)	5.4%	5.7%	5.9%	6.4%	5.1%
āx	15.5	22.2	24.5	28.1	22.7
Profit After Tax	44.5	61.1	71.6	80.3	65.1
PAT Margin (%)	4.0%	4.2%	4.4%	4.8%	3.8%
PS (As per Profit after Tax)	11.3	7.8	9.1	10.2	7.2

Historical Balance Sheet (Consolidated)



Assets (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Non - Current Assets					
Property, plant and equipment	36.3	36.3	55.3	71.1	119.1
Goodwill	31.0	31.0	31.0	31.0	31.0
Capital work-in-progress	0.6	9.5	16.8	0.0	15.0
Right of use assets	5.3	3.7	4.5	2.9	3.5
Other Intangible assets	0.2	0.1	0.1	0.2	0.1
Equity accounted investments	2.1	3.2	3.2	3.2	3.2
Financial Assets					
(i) Investments	0.7	0.7	0.7		
(ii) Other Financial Assets	27.4	25.7	14.0	8.7	15.4
Deferred tax assets (Net)	2.5	2.7	3.0	3.7	4.1
Other non-current assets	1.4	0.5	0.5	8.0	11.3
Income Tax Assets (Net)	1.7	5.0	12.3	5.7	11.0
Total Non - Current Assets	109.2	118.5	141.6	134.5	213.7
Current Assets					
Financial Assets					
(i) Trade receivables	252.4	311.4	389.7	525.5	620.4
(ii) Cash and cash equivalents	3.4	2.5	1.4	1.9	4.8
(iii) Bank balances other than (iii) above	7.5	10.7	18.2	25.0	185.5
(iv) Loans	28.1	16.3	18.0	27.1	25.5
(v) Other current financial assets	5.2	5.6	4.6	6.3	8.7
Other current assets	19.5	25.2	30.7	33.7	45.0
Total Current Assets	316.0	371.8	462.6	619.5	889.9
Total Assets	425.2	490.3	604.1	754.0	1,103.6

Historical Balance Sheet (Consolidated)



Equity & Liabilities (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Equity					
(a) Equity share capital	39.4	39.4	39.4	39.4	51.0
(b) Other equity	157.1	218.0	279.1	359.0	777.1
Equity attributable to equity holders of the parent	196.4	257.4	318.4	398.4	828.1
Non-controlling interests	0.2	0.2	0.2	-	-
Total Equity	196.6	257.6	318.6	398.4	828.1
Liabilities					
Non - Current Liabilities					
Financial liabilities					
(i) Borrowings	35.2	20.8	36.7	24.8	18.7
(ii) Lease Liabilities	4.0	2.6	2.8	1.1	2.7
Long Tem Provisions	1.5	2.2	4.0	5.5	6.8
Total Non - Current Liabilities	40.7	25.6	43.5	31.4	28.1
Current Liabilities					
Financial liabilities					
(i) Borrowings	100.4	129.6	173.8	241.2	153.3
(ii) Lease Liabilities	1.5	1.5	2.1	2.3	1.0
(iii) Trade payables					
Total outstanding dues of micro and small enterprises	-	-	3.7	5.6	2.5
Total outstanding dues of creditors other than micro and small enterprises	77.9	65.0	50.3	64.1	77.2
(iii) Other financial liabilities	3.9	6.1	7.9	6.6	11.1
Short Term Provisions	0.2	0.3	0.3	0.3	0.2
Other current liabilities	3.8	4.7	4.0	4.2	2.1
Total Current Liabilities	187.8	207.1	242.1	324.2	247.4
Total Liabilities & Equity	425.2	490.3	604.1	754.0	1,103.6

Historical Cash Flow Statement (Consolidated)



Particulars (₹ in crs)	FY21	FY22	FY23	FY24	FY25
Cash Flow from Operating Activities					
Profit before Tax	60.0	83.4	96.1	108.4	87.8
Adjustment for Non-Operating Items	(0.2)	(0.2)	(0.3)	(0.4)	(0.3)
Operating Profit before Working Capital Changes	82.4	107.8	123.5	147.3	121.7
Changes in Working Capital	(94.3)	(77.0)	(89.7)	(125.2)	(96.2)
Cash Generated from Operations	(11.9)	30.8	33.8	22.1	25.5
Less: Direct Taxes paid	(14.6)	(25.6)	(31.9)	(21.3)	(28.2)
Net Cash from Operating Activities	(26.5)	5.2	1.9	0.7	(2.7)
Cash Flow from Investing Activities	(2.2)	(3.0)	(35.8)	(39.9)	(241.3)
Cash Flow from Financing Activities	26.0	(3.1)	32.9	39.5	247.0
Net increase/ (decrease) in Cash & Cash equivalent	(2.7)	(0.9)	(1.1)	0.4	3.0
Add: Cash and cash equivalents as at 1st April 2024	6.2	3.4	2.5	1.4	1.9
Cash and cash equivalents as at 31st March 2025	3.4	2.5	1.4	1.9	4.8



Accomplished Board of Directors















Experienced Senior Management Team













Awards





Certificate of recognition as leading logistic organisation of West Bengal by Times Business Awards West Bengal 2024



Appreciation award for outstanding services and timeliness and for diligence and commitment towards Hindalco Industries Limited, Belagavi Works from Hindalco Industries Limited, Belagavi



Certificate of appreciation in recognition of superior performance in the category of most valued partner- transportation from Jamshedpur Continuous Annealing and Processing Company Private Limited



Awarded BALCO Monthly CEO award for 'Best Business Partner' by Bharat Aluminium Company Limited and Vedanta Limited



Recognised as 'Emerging Customs House Agent' of containerised cargo at Kolkata dock system by Kolkata Port Trust



Certificate of achievement for 'Best 3PL Partner' from Bharat Aluminium Company Limited and Vedanta Limited



Certificate of appreciation for proficient efforts to strengthen Hindalco's aluminium export business from Kolkata, Haldia and Visakhapatnam ports from Hindalco Industries Limited



Awarded 'Best Rail Operator-2014' by MCC PTA India Corp. Private Limited



COMPANY:



Western Carriers (India) Limited

CIN: L63090WB2011PLC161111

Ms. Sapna Kochar

E-mail: investors@westcong.com

Website: www.western-carriers.com

INVESTOR RELATIONS ADVISORS:



MUFG Intime India Private Limited

A part of MUFG Corporate Markets, a division of MUFG Pension & Market Services

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