

August 09, 2025

To

Scrip Code: 544057	Symbol: HAPPYFORGE
Dalal Street, Mumbai - 400 001	Bandra (East), Mumbai- 400 051
Phiroze Jeejebhoy Towers,	Exchange Plaza, Bandra-Kurla Complex,
Corporate Relationship Department,	Listing Department,
BSE Ltd,	National Stock Exchange of India Ltd.

Sub: Presentation of Investor Meet

Dear Sir/Ma'am,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, enclosed herewith the Investors' Presentation of financial results for the quarter ended June 30, 2025.

Kindly take the above information on your record.

Thanking you,

For Happy Forgings Limited

(Bindu Garg)
Company Secretary & Compliance Officer,
M.N F6997
Happy Forgings Limited
B-XXIX-2254/1, Kanganwal Road,
P O Jugiana, Ludhiana- 141120







INVESTOR
PRESENTATION
Q1 FY26

SAFE HARBOR

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Q1 FY26 Performance Highlights



MESSAGE FROM THE MANAGING DIRECTOR



Mr. Ashish Garg Managing Director

"Despite persistent headwinds in several end-user industries and a deflationary steel price environment, we delivered a resilient performance in Q1 FY26. Finished goods volume grew by ~4% year-on-year, and revenue from operations recorded a similar growth, supported by stable realisations of ₹245/kg despite lower input steel prices.

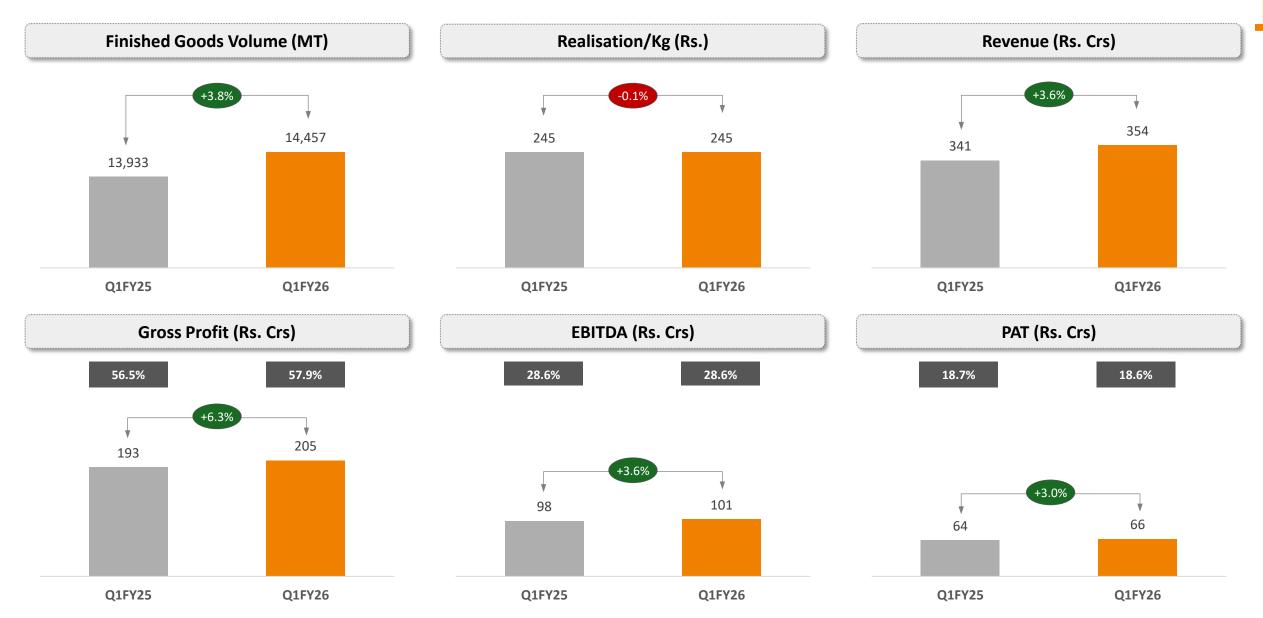
Domestic demand remained healthy, particularly in the Passenger Vehicles, Farm Equipment, and Industrial segments, driving ~7% year-on-year growth in our domestic business. In contrast, exports were impacted by sluggish demand in the Commercial Vehicles, Farm Equipment, and Off-Highway segments, as well as uncertainty around tariffs in certain geographies. As a result, offtake in some of our older businesses has declined, although there has been no loss in share of business. However, this impact has been offset by new business wins and our entry into new segments. The Passenger Vehicles and Industrials segments continue to scale up as part of our broader portfolio diversification strategy.

Uncertainty in export markets persists, driven by evolving tariff dynamics. While our direct exposure to the US remains limited, the European market could experience disruptions from the spillover effects of recent tariff actions. So far, we have not seen any adverse developments in our prospective business pipeline and, in fact, anticipate securing some new orders from the European region. While tariff-related challenges may moderate revenue growth trends in the broader industry, we are confident of sustaining our margins. We continue to monitor developments closely and await further clarity on the tariff environment.

Amid these challenges, where the industry is facing pressure on both growth and margins, we have managed to maintain strong profitability. Gross Profit grew by 6% yoy outpacing revenue growth and led to an improvement in Gross margin by ~140 basis points year-on-year to 57.9%, while EBITDA margin remained robust at 28.6%, comparable to FY25 levels. Our balance sheet remains strong, with liquidity of over Rs. 350 Crs at quarter-end, positioning us well to navigate volatility and invest in future growth. Our capex plans are progressing as scheduled, aligned with our long-term vision of building differentiated capabilities in niche, high-value product segments."

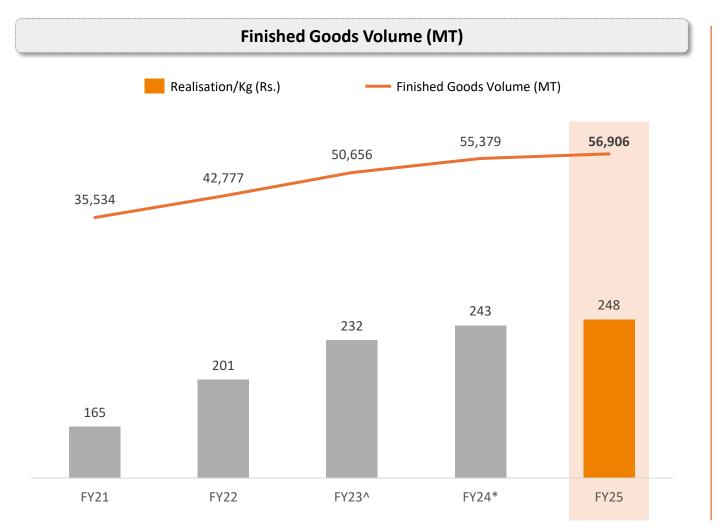


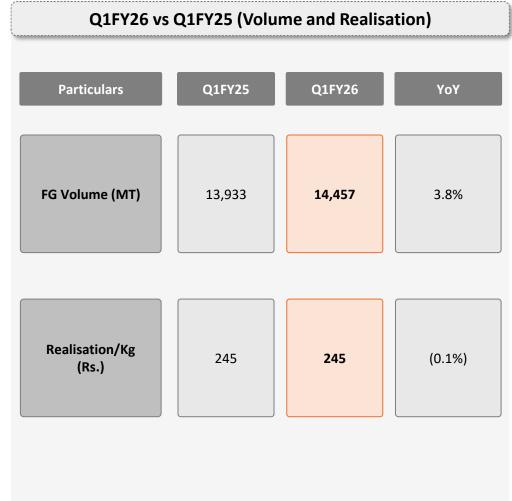
Q1 FY26 PERFORMANCE HIGHLIGHTS





VOLUME & REALISATION TREND





^{*} During FY24, financials were favorably impacted by higher realization on account of air freight costs received on one order (by ~Rs. 13 Crs). Adjusting for this impact, adjusted realisation for FY24 was Rs. 243/Kg.

[^] FY23 realisation is calculated after excluding prior period income of Rs. 23.75 Cr. from the revenues



PROFIT & LOSS STATEMENT

Consolidated P&L (Rs. Crs)	Q1FY26	Q1FY25	YoY	FY25*
Revenue from Operations	354	341	3.6%	1,409
Raw Material Cost & Change in Inventories	149	149		592
Gross Profit	205	193	6.3%	817
Gross Profit Margin	57.9%	56.5%		58.0%
Employee Cost	32	29		125
Other Expenses	72	66		286
EBITDA	101	98	3.6%	407
EBITDA Margin	28.6%	28.6%		28.9%
Depreciation	21	18		77
EBIT	81	80	1.3%	330
Other Income	10	8		37
EBIT Incl. Other Income	91	87	4.3%	367
Finance Cost	2	1		8
Profit Before Tax	89	86	3.3%	360
Profit Before Tax Margin	25.1%	25.1%		25.5%
Tax	23	22		92
PAT	66	64	3.0%	267
PAT Margin %	18.6%	18.7%		19.0%
EPS (Diluted)	6.96	6.76		28.37

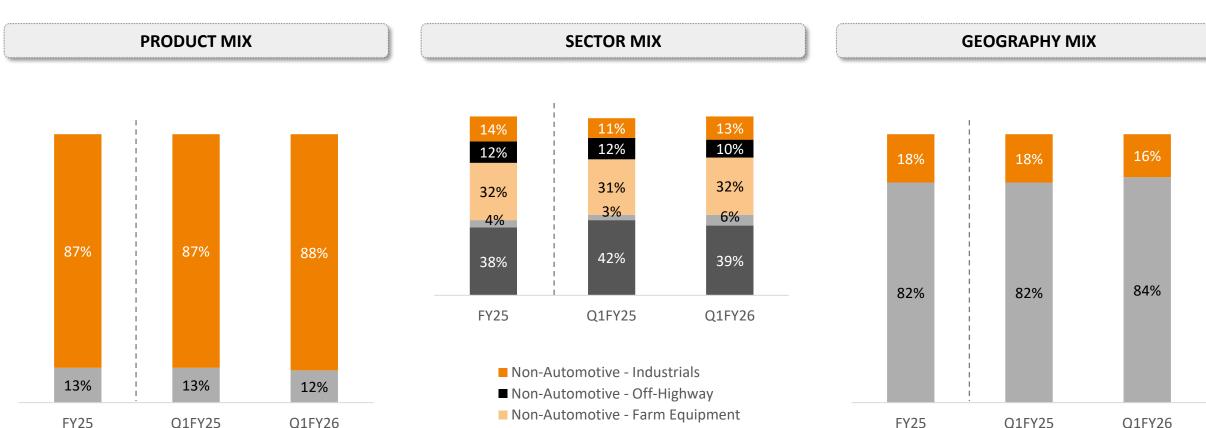
^{*} Other income for the period FY25 includes a non-recurring income of Rs. 6.4 Crs (Rs. 4.8 Crs on a post-tax basis)



OVERVIEW OF REVENUE SEGMENTS

Forged & Machined

■ Forged



■ Automotive - Passenger Vehicles

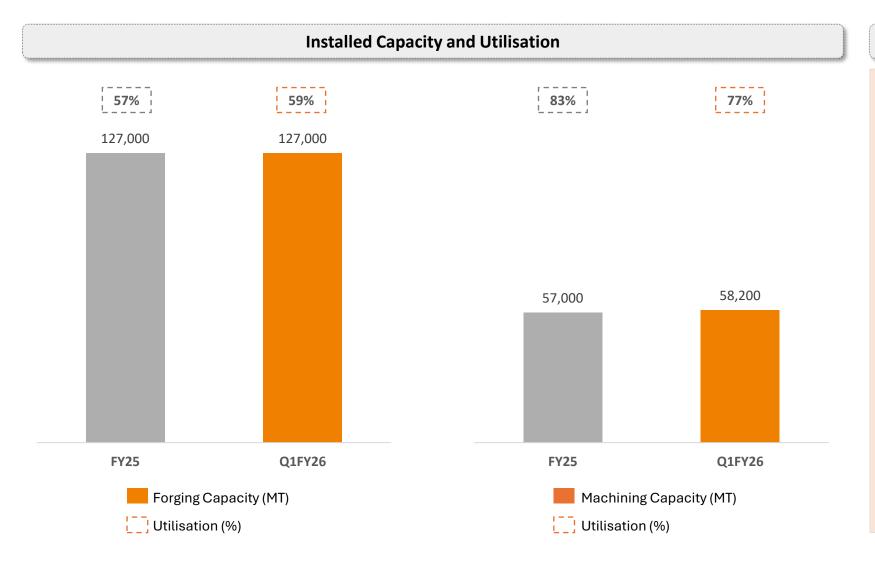
■ Automotive - Commerical Vehicles

Note: Percentage in charts may not add up to 100% due to rounding.

■ Domestic ■ Exports



BUILDING CAPABILITIES FOR RESILIENT AND SUSTAINABLE GROWTH

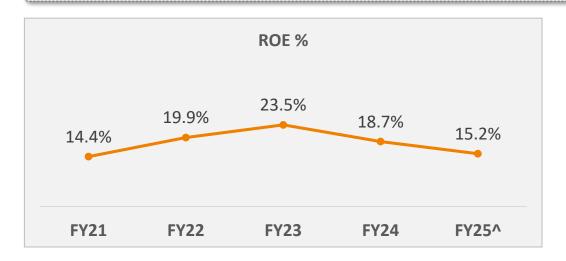


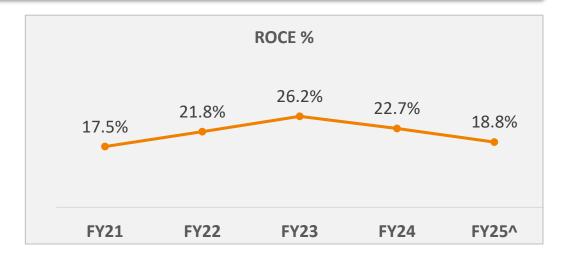
Capacity Updates

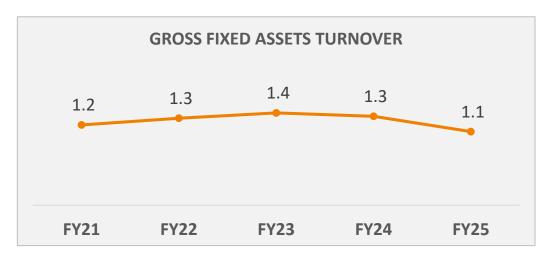
- New Forging capacities to be added during the year: 10,000 Ton press and 4,000 Ton press
- Rs. ~80 Crs capex planned in FY26 to scale Passenger Vehicle segment
- Rs. 650 Crs Capex in Heavy Forgings Capacities
 - Setting up one of the largest facilities of its kind in Asia and the second-largest globally
 - Enables expansion into the higher-weight segment (components weighing 250–3,000 kilograms)
 - Will cater to heavy forged component requirements in the Industrials and Farm Equipment segments
 - Project execution is on track; facilities are expected to be commissioned by FY27, with production commencing by the end of FY27

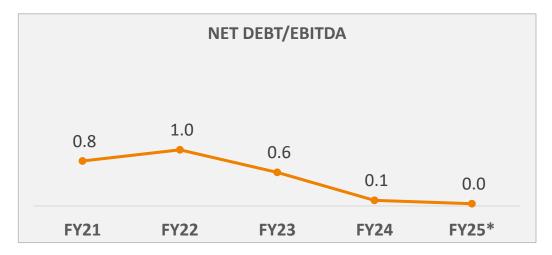
STRONG FUNDAMENTALS WITH HEALTHY RETURNS AND LOWER LEVERAGE

Healthy internal cash accruals support organic growth with minimal reliance on external funding, reflected in declining Net Debt/EBITDA









^{*} Net debt computed by including short term liquid mutual fund investments and short-term fixed deposits along with cash and bank balances

[^] Excluding the non-recurring income of Rs. 6.4 Crs reported in other income during FY25





A LEGACY OF EXCELLENCE



About Us

Incorporated in July 1979, Happy Forgings Limited is an Indian manufacturer specializing in designing and manufacturing heavy forgings and high-precision machined components

Manufactures high precision products such as crankshafts, front axle carriers, steering knuckles, differential housings, transmission parts, pinion shafts, suspension products and valve bodies catering to different industries and customers

~45 years

of Manufacturing Excellence

2nd Largest

Producer of commercial vehicle and high horse-power industrial crankshafts in India

4th Largest

Engineering-led manufacturer of complex and safety-critical, heavy forged and high-precision machined components in India

3

Manufacturing Facilities

1,27,000 MT

Forging capacity*

58,200 MT

Machining capacity*

Diversified

Customer Base

Across Indian & Global OEMs

Rs. 1,409 Crs

FY25 Revenue

28.9%

FY25 EBITDA Margin

AA/STABLE

CRISIL and ICRA Credit Rating



OUR VISION

To be amongst the top 10 forging and machining companies globally

OUR MISSION



- State-of-the-art Technology
- Deliver more than promised
- Respect and encourage people
- Inspire innovation and creativity
- Care for the environment and society

* Installed capacity as on June 30, 2025



BUSINESS EVOLUTION SPANNING 4 DECADES









Established with a single unit for manufacturing crank arms



2005

Heavy-duty hammers installed for oil engine and motor parts production



2006

Commenced operations at Kanganwal Facility II



2007

Crossed ₹100 Cr. in revenue.



2008

Initiated installation of 8.000 tonne forging press and model grinding for 4/6-cylinder crankshafts





Expanded machining capacity and entered commercial vehicles and industrial segments



2017

Commissioned the second 8,000tonne forging press.



2018

Crossed ₹500 Cr. In Revenue Secured funding through the financial sponsor route from the India Business Excellence Fund III



















2021

Commenced operations at the Dugri facility Installed the 3rd 8,000-tonne forging press line



Installed eight dedicated crankshaft manufacturing lines. Commissioned the first 14.000 tonne forging press line



Crossed ₹1,000 Cr. in revenue. Completed IPO and public market listing



Commenced supply of crankshafts for SUVs



Installed and began operations of the 6,300-tonne press along with expansion in machining capacity



FULLY INTEGRATED CAPABILITIES



Forging

Fully automated forging press lines and hammers to produce high-quality forged products



Metallurgical Facilities

Equipped with a range of advanced metallurgical testing & analysis equipment to ensure highest quality in the forging manufacturing process



Machining

Advanced software and equipment to ensure that our machining processes adhere to stringent tolerance levels



Heat Treatment Facilities

Equipped with the latest technology and equipment to provide precise and effective heat treatment processes for our products



Die Design & Manufacturing

Latest technology and tools to offer a wide range of services, including design, prototyping, testing and manufacturing



Inspection and Quality Control

World class and most advanced metrology room to ensure the highest standards of quality



COMPLETE PROCESS FLOW







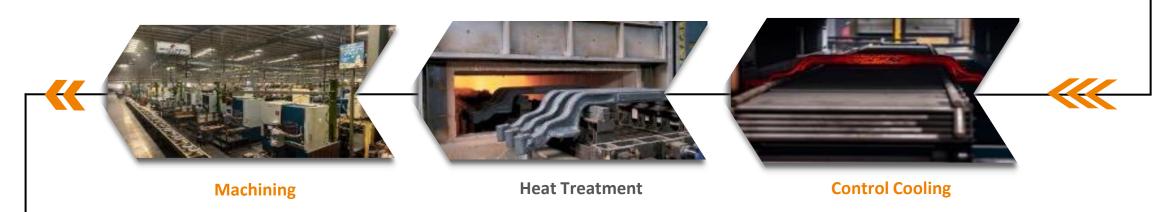


Covered Raw Material Yard

Billet Cutting Section

Metallurgical Testing Lab

Forging











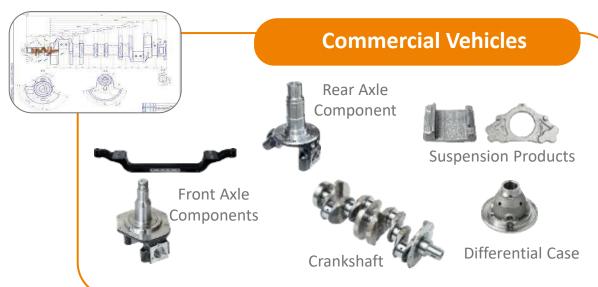
Standard Room

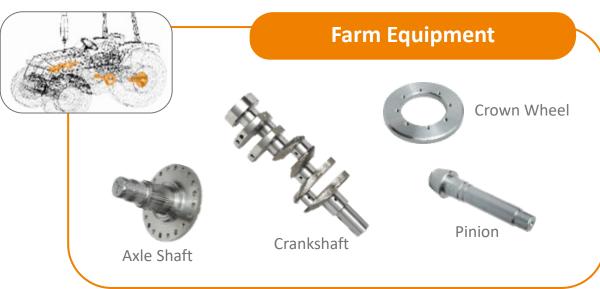
Final Inspection

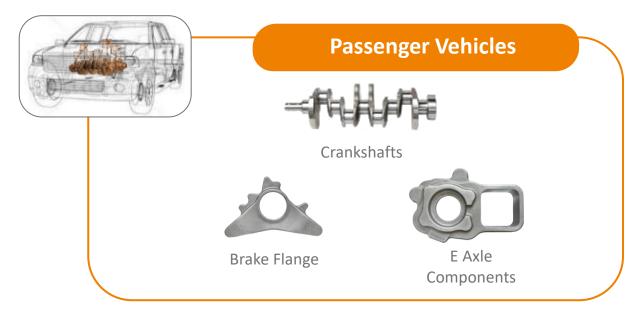
Packaging & Dispatch



MULTI-PRODUCT AND MULTI-INDUSTRY OFFERINGS (1/2)











MULTI-PRODUCT AND MULTI-INDUSTRY OFFERINGS (1/2)











PAVING OUR PATH TOWARDS ACCELERATED VALUE CREATION



Transition from a forging led player to a leading manufacturer of machined components in India



In-house design capabilities & fungible production lines have led to a diverse product offering, continuous value addition



Increasing global presence through increase in direct & indirect exports



Increased wallet share from customers by offering additional products to existing customers



Track record of consistently building capabilities and infrastructure with a focus on capital efficiency



HIGH ENTRY BARRIERS

CAPITAL INTENSIVE BUSINESS

Capital-intensive business that involves complex technology, machinery and systems acting as an entry barrier for smaller and unorganized players



STRATEGIC RESILIENCE

Lengthy customer and product approval processes



SELECTIVE SUPPLIER DYNAMICS

Difficulty in acquiring new customers without existing relationships



PRODUCT RELIABILITY

Global industry leaders are highly selective in qualifying new suppliers with respect to critical products given the high costs and risks of switching suppliers, especially where product reliability is critical



PRECISION IN PRACTICE

Importance of implementing and sustaining quality systems while providing critical & high precision components involving tight tolerances (e.g. tolerance for machined products ranges between 0.005 mm & 0.2 mm)



HAVE DEMONSTRATED THE ABILITY TO INSTALL AND OPERATE HIGH TONNAGE PRESSES AND PRECISION MACHINING

1,27,000 MT

Total Forging Capacity*

58,200 MT

Total Machining Capacity*

46 Years

of Engineering Excellence

 2^{nd}

Largest

Producer of Crankshafts

in India for Commercial Vehicle and High Horsepower Industrial applications



Kanganwal I, Ludhiana (Started in 1995)



Continuous Investment in inhouse infrastructure

- Second company in India to have 14,000 Tonne press
- The ability to forge heavier and complex parts up to 250 kgs to cater to different industries which require heavy and complex parts

Kanganwal II, Ludhiana (Started in 2006)



Strategic Location of Facilities

 Facilities located near inland container depot facility in Ludhiana and Dedicated Freight Corridor (DFCs) provides cost and logistical advantages

Dugri, Ludhiana (Started in 2021)



Operating Efficiencies

 Fungible product lines along with vertically integrated facilities helps drive diverse product offering, reduced operating costs and improve productivity

* Installed capacity as on June 30, 2025



ARCHITECTS OF PROGRESS



Paritosh Kumar Chairman & Managing Director

Holds a bachelor's degree in arts from S.C. Dhawan Government (Evening) College, Ludhiana, Punjab University.

Brings over 45 years of experience in the industrial sector.

Plays a key role in strategic decision-making at Happy Forgings, overseeing our Company's business operations, capital expenditure and expansion projects, and establishing governance standards.



Narinder Singh Juneja Chief Operating Officer

Has over 50 years of experience in the industrial sector.

Holds a postgraduate diploma in mechanical engineering (machine tools operation and maintenance) from Y.M.C.A. Institute of Engineering, State Board of Technical Education, Haryana.



Pankaj Kumar Goyal Chief Financial Officer

A fellow member of the Institute of Chartered Accountants of India.

Brings 23 years of experience in financial management within the manufacturing sector.

Associated with Happy Forgings since 2013, he is responsible for financial management, strategy, financial reporting, fundraising, fund deployment, risk management and tax planning.



Ashish Garg

Managing Director

Holds a bachelor's degree in science (accounting and finance) and a master's degree in science (manufacturing systems engineering) from the University of Warwick, UK.

Possesses approximately 18 years of experience in the industrial sector.

Responsible for managing our Company's business operations, financial performance, growth strategies and investments across various functions and product developments.



Patwinder Singh
Chief Operating Officer

Holds a bachelor's degree in science from Guru Nanak Dev University and a master's degree in business administration from CSM Institute of Graduate Studies.

Brings 29 years of experience in operations and marketing.

Joined Happy Forgings in 2016 and oversees production and operational functions.



Mangesh Shantaram Purandare Chief Marketing Officer

Holds a bachelor's degree in engineering (industrial) and a master's degree in business administration from the University of Pune.

Has ~30 years of experience in marketing, primarily in the auto components sector.

Joined Happy Forgings in 2019 and is responsible for new business development in both international and domestic markets.



Megha Garg
Whole-Time Director

Holds a bachelor's degree in science (economics) from the University of Nottingham, the UK.

Has approximately 9 years of experience in the industrial sector.

Responsible for managing digital marketing to engage prospects and capture leads, as well as for leading ESG initiatives.



Sushant Pustake
Chief Operating Officer

Has over 40 years of experience in high-tech manufacturing & operations, green field project management, operational excellence and productivity improvement.

Holds a bachelor's degree in metallurgical engineering from College of Engineering, Pune (C.O.E.P.).



G. S. Sandhu Chief Human Resources Officer

Holds a master's degree in business administration (HR) and is an alumnus of the Indian School of Business, where he completed the 'Future CHRO Programme'.

Has over 29+ years of experience, working with leading organisations in HR Management, Industrial Relations and Organisation Development. Joined Happy Forgings in 2019.



NAVIGATING THE PATH TO SUSTAINABLE GROWTH

Growth at Happy Forgings has never been about chasing momentum. It is about making deliberate choices that create value over the long term.



Use in-house capabilities for product development to tap into industrial market opportunities



Enter lightweight forging and machining for passenger vehicle sector



Expand wallet share and acquire new business by leveraging existing OEM relationships and adding new customers



Capitalise on increasing demand from international markets to grow exports



Expand capacity at existing manufacturing facilities



Grow inorganically through strategic acquisitions and alliances



costs and improve operational efficiencies





PROFIT & LOSS STATEMENT

Profit and Loss (Rs. Crs)	FY25^	FY24	FY23	FY22
Revenue from Operations	1,409	1,358	1,197	860
Raw Material Cost & Change in Inventories	592	597	551	388
Gross Profit	817	762	645	472
Gross Profit Margin (%)	58.0%	56.1%	53.9%	54.8%
Employee Cost	125	114	88	69
Other Expenses	286	260	217	172
EBITDA	407	388	341	231
EBITDA Margin (%)	28.9%	28.5%	28.5%	26.8%
Depreciation	77	65	54	38
EBIT	330	323	287	193
Interest	8	12	12	7
Other Income	37	13	6	6
Profit Before Tax	360	324	280	192
Тах	92	81	71	50
PAT	267	243	209	142
PAT Margin (%)	19.0%	17.9%	17.4%	16.5%
EPS (Basic)	28.39	26.78	23.32	15.90



BALANCE SHEET

Assets (Rs. Crs)	Mar 31, 25	Mar 31, 24	Mar 31, 23	Mar 31, 22
Non-Current Assets	1,297	1,144	836	704
Property, Plant and Equipment	900	742	677	455
Capital work-in-progress	116	122	75	212
Intangible Assets	8	1	1	2
Intangible assets under development	6	5	-	-
Other Financial Assets & investments	151	204	31	8
Other Non-Current Assets	115	70	52	28
Current Assets	919	742	489	425
Inventories	232	224	170	184
Trade Receivables	427	357	308	222
Cash and Cash Equivalents	13	0.6	0.01	0.02
Bank Balances	124	121	0.3	1
Other Financial Assets	109	8	1	3
Other current assets	14	31	10	14
Assets Held for Sale	-	-	1	1
Total Assets	2,215	1,886	1,326	1,130

Equity & Liabilities (Rs. Crs)	Mar 31, 25	Mar 31, 24	Mar 31, 23	Mar 31, 22
EQUITY	1,850	1,612	988	788
Equity Share Capital	19	19	18	18
Other Equity	1,831	1,594	970	770
Non-current liabilities	39	32	81	97
Borrowings	-	-	58	74
Deferred tax liabilities	39	32	23	23
Current liabilities	326	242	257	245
Borrowings	228	143	160	166
Trade Payables	45	56	48	44
Other Financial Liabilities	25	28	26	20
Other Current Liabilities	19	9	8	5
Provisions	5	4	4	3
Liabilities for current tax (net)	4	2	11	6
Total Equity & Liabilities	2,215	1,886	1,326	1,130



CASH FLOW STATEMENT

Cash Flow Statement (Rs. Crs)	Mar 31, 25	Mar 31, 24	Mar 31, 23	Mar 31, 22
Profit before tax	360	324	280	192
Adjustments for depreciation and other items	65	72	71	40
Operating profit before working capital changes	424	396	351	232
Changes in working capital	-49	-123	-78	-109
Cash generated from operations	376	273	273	123
Direct taxes paid (net of refund)	-83	-84	-64	-43
Net cash from operating activities	292	189	209	80
Net cash from investing activities	-320	-470	-172	-166
Net cash from financing activities	40	281	-37	83
Net change in cash and cash equivalents	12	0.6	-0.01	-3



Impact Beyond Performance



GOVERNANCE - A DIVERSE BOARD WITH STRONG INDEPENDENT DIRECTORS

54

30+

Director (Name, Age, Experience)

Atul Behari Lall
Independent Director

63

30+

- Business Strategy & Operations
- Electronics manufacturing services industry



Rajeswari Karthigeyan Independent Director

- Credit Ratings & appraisal
- · Financial and economic research

Ravindra Pisharody Independent Director

- Sales & marketing
- Strategy development
- Diverse industry experience

Key Board Memberships

Expertise

Area of

- Current: Dixon Technologies (MD & Vice Chairman), Max Estates Limited and Aditya Infotech Ltd.
- Past: Member of Technical Evaluation Committee for Electronic Manufacturing Services
- Current: Craftsman Automation, Sunbeam Lightweighting Solutions
 Pvt. Ltd. and Belstar Microfinance
- Past Role: Associate Director CRISIL Ratings

- Current: Savita Oil Technologies Ltd., Muthoot Finance, Bonfiglioli Transmissions and Kinara Capital
- Past: Tata Motors Ltd. and Castrol India

Key Board Highlights

69

~40

Diverse Board in terms of professional and industry experience, age and gender

50% Independent Directors (3 out of 6)

2 Female Directors out of 6

3 committees out of 5 headed by Independent Directors (Audit, NRC and SRC)

~96% attendance of the Board members in Board meetings in FY 2025

~170+ years of collective experience of Board Members

~100 Years of collective experience of Independent Directors

~56 years average age of the Board Members

28

Years of Experience

ESG - KEY INITIATIVES



Director's Statement

"We are at a crucial juncture in our organization's growth, dedicated to implementing robust frameworks and procedures that transform our core values into tangible actions with measurable goals, demonstrating our commitment to delivering sustainable value to all stakeholders.

To enhance our governance standards, we have prioritized diversity within our Board, ensuring a broad range of expertise, perspectives, and demographic representation to maintain transparency and accountability across our operations. We have established an ESG committee to develop a comprehensive strategy and execution plan, overseeing our progress against set targets and milestones.

Mindful of our environmental impact, we have pledged to halve our Scope 1 and Scope 2 carbon emissions by 2030 and achieve 100% wastewater recycling by 2025. Our initiatives include increasing the proportion of renewable energy usage and implementing effective resource management practices such as rainwater harvesting and groundwater recharging. Additionally, we are committed to reducing wood-based disposable packaging by 50% by 2030, planting 10,000 trees by 2025, installing a 20MW solar plant by 2028, discontinuing the use of CBFS by 2027, and discontinuing the use of furnace oil by 2025.

We strive to create a safe and supportive working environment for our employees, aiming to increase women's participation in our workforce and enhancing employee skills through expanded training and development programs. Additionally, we are boosting our investments in a wide range of CSR efforts focused on empowering vulnerable and marginalized sections of society. As a responsible organization, we are committed to developing and adopting best practices in ESG, aspiring to become a leader in our sector."

14
Material
Topics
identified

ENVIRONMENT

Energy Management

Emissions Management

Climate Strategy & Governance

Waste Management & Product Stewardship

Water Management

SOCIAL

Labour Practices

Health & Safety

Human Rights

Diversity & Inclusion

Community Relations

GOVERNANCE

ESG/Corporate Governance

Supply Chain Management

Risk Management

Data Protection & Security



ESG TARGETS AND COMMITMENTS



Environment

- Reduce Scope 1 and Scope 2 emissions by 50% by 2030#
- Achieve 100% Zero Liquid Discharge implementation across all sites

6.5 MW

W 105,500

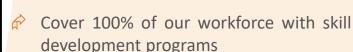
Green Power Generating Capacity

tCO₂e
Total GHG Emissions
(Scope 1 and 2)

4.0 GJ/Lakh ₹
of Turnover
Energy Intensity

~10,000
Saplings Planted

Social



- Lower LTIFR by 50% by 2030#
- Provide human rights and safety training to all raw material suppliers
- Conduct impact assessments for at least five CSR projects

Rs. 4.8 Crs

CSR Expenditure

~13,300 Hours

Cumulative Employee Training Hours

0.37 LTIFR

Lost Time Injury Frequency Rate reduced from 0.55 compared to previous year

100%

- Workforce Medical Coverage
- o Employees covered under PF, ESI and Gratuity
 - o Grievance closure rate in 2024-25

45

Governance



- Link ESG performance to Board evaluation KPIs
- Introduce an ESG risk management framework
- Screen suppliers for sustainability alignment
- Strengthen policies on ethical conduct and compliance

~30 Years

Average Experience of Directors

3

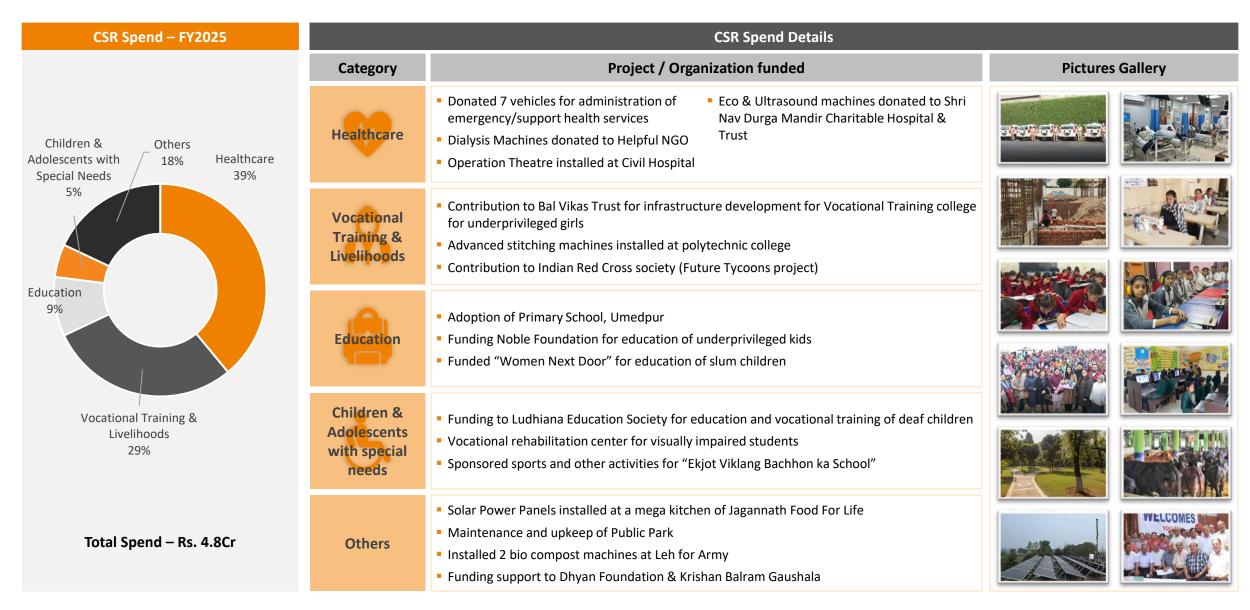
Independent Directors

2/6

Board Directors are Women



SOCIAL – CSR ACTIVITIES





AWARDS, ACCREDITATIONS AND RECOGNITIONS



For further information, Please contact



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$SGA^{{ t Strategic\ Growth\ Advisors}}$

INVESTOR RELATIONS ADVISOR

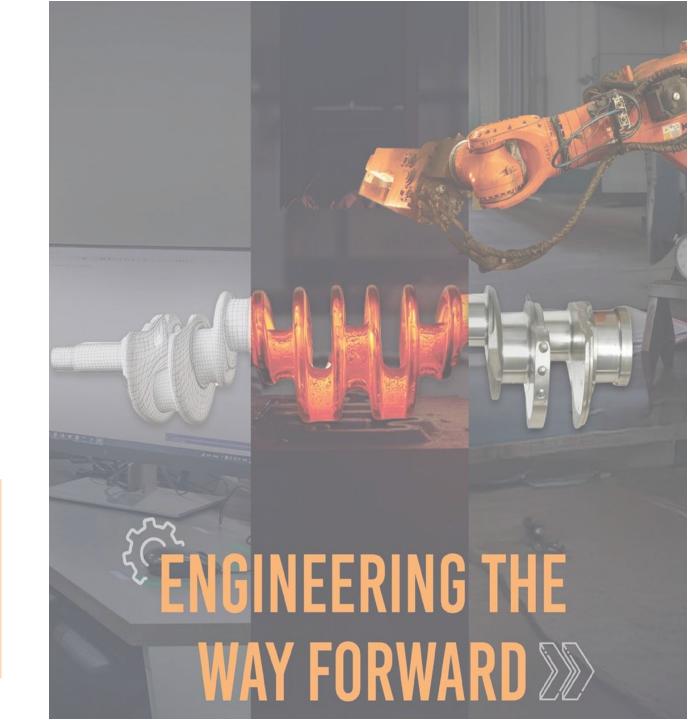
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www.sgapl.net





CERTIFICATIONS







