

KRN HEAT EXCHANGER AND REFRIGERATION LIMITED

(Formerly Known As KRN Heat Exchanger And Refrigeration Pvt. Ltd.)

Registered & Work Office: Plot No.: F-46,47,48,49, EPIP, RIICO Industrial Area, Neemrana – 301705 (RJ) CIN No.: L29309RJ2017PLC058905 Contact No. 9116629184

Date: 31st July, 2025

To,

BSE Ltd

Phiroze Jeejeebhoy Towers, Dalal Street,

Mumbai- 400001, Maharashtra, India

To,

National Stock Exchange of India Limited Exchange Plaza, C-I Block G, Bandra Kurla Complex, Bandra (East), Mumbai-400051,

Maharashtra, India

Script Code: 544263 Script Symbol: KRN

Subject: Investors' Presentation

Dear Sir/Madam,

Pursuant to the requirement of Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of the Investor Presentation in relation to the un-audited Standalone and consolidated Financial Results of the Company for the quarter ended on June 30, 2025.

The same is also being uploaded on the Company's website at www.krnheatexchanger.com

Kindly take the above information on your record.

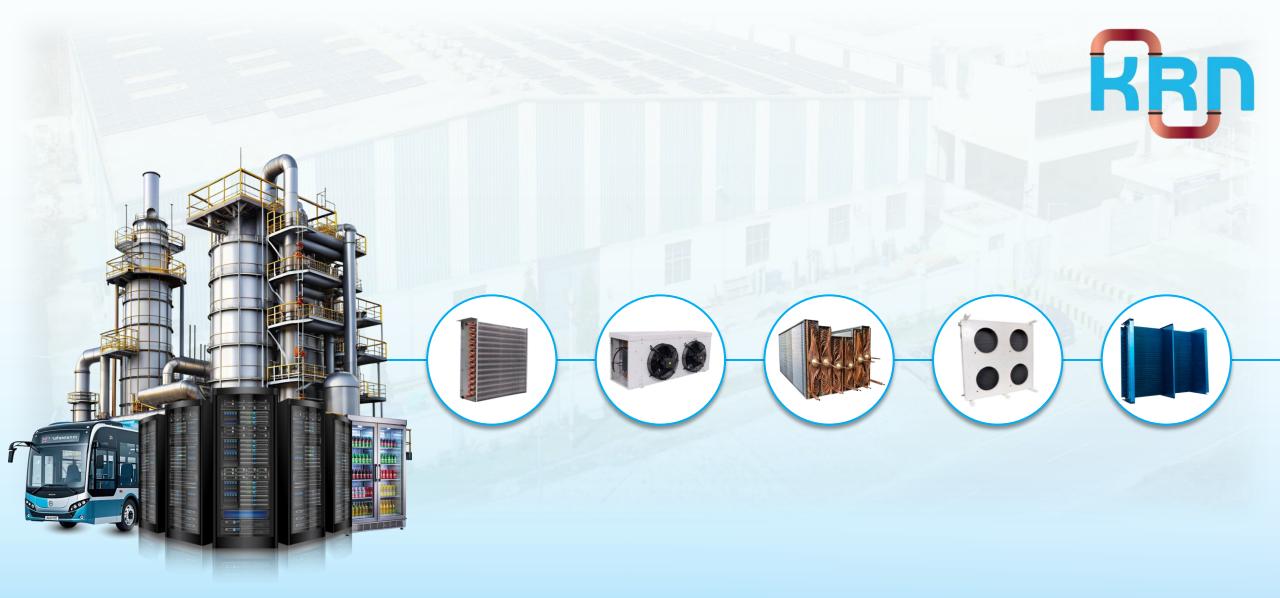
Thanking You,

For KRN Heat Exchanger and Refrigeration Limited (formerly known as KRN Heat Exchanger and Refrigeration Pvt. Ltd.)

Jitendra Kumar Sharma **Company Secretary**







Q1 FY26 Investor Presentation
KRN Heat Exchanger And Refrigeration Limited

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These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks.

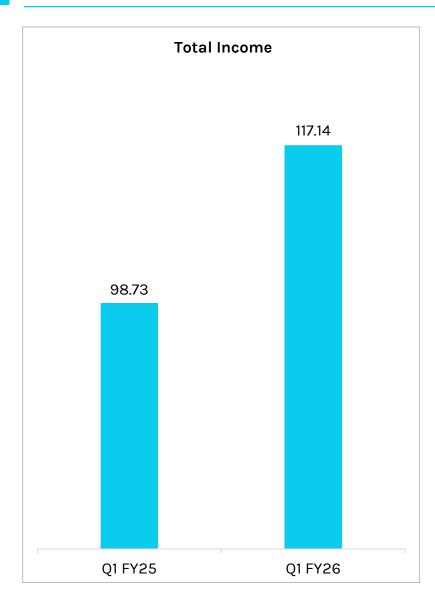
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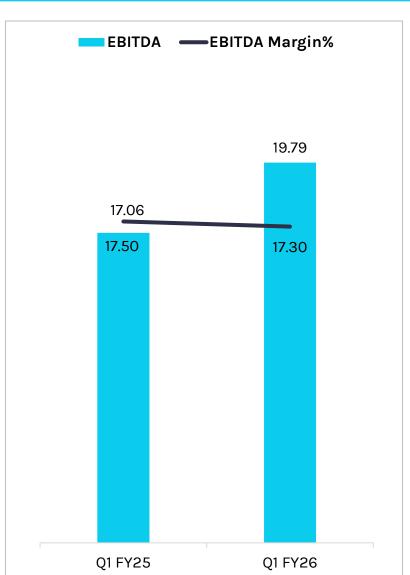


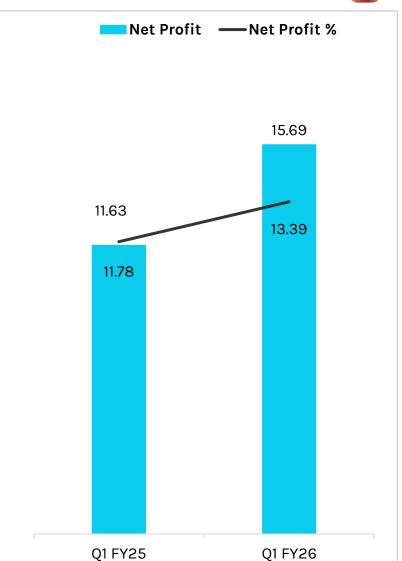
Q1 FY26 Financial & Operational Highlights

Standalone Q1 FY26 Key Financial Highlight









All Amount In ₹ Cr & Margins In %

Q1 FY26 - Profit & Loss Statement - Standalone



In ₹ Cr

			In ₹ Cr
Particulars	Q1 FY25	Q1 FY26	YoY
Revenues	97.45	114.40	
Other Income	1,27	2.74	
Total Income	98.73	117.14	18.65%
Raw Material	73.67	84.88	
Employee costs	3.89	5.33	
Other expenses	2.84	4.40	
Total Expenditure	80.40	94.61	
EBITDA	17.06	19.79	16.02%
EBIDTA (%)	17.50	17.30	
Finance Costs	1.01	0.63	
Depreciation	0.91	0.94	
PBT	16.41	20.96	
Tax	4.78	5.28	
Net Profit	11.63	15.69	34.85%
Other Comprehensive Income	0.00	-0.09	
Total Comprehensive Income For The Year	11.63	15.77	35.59%
Net Profit Margin (%)	11.78	13.39	

Note: EBITDA and EBITDA margin computed on Revenues

Q1 FY26 - Profit & Loss Statement - Consolidated



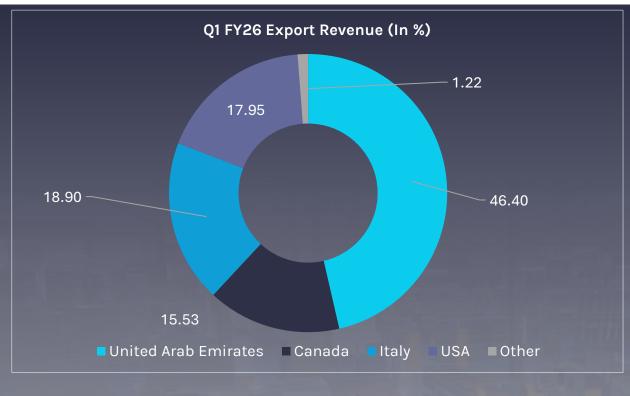
In ₹ Cr

			In ₹ Cr
Particulars	Q1 FY25	Q1 FY26	YoY
Revenues	95.78	115.28	
Other Income	1.19	3.58	
Total Income	96.98	118.86	22.56%
Raw Material	70.97	85.72	
Employee costs	4.20	6.65	
Other expenses	2.91	5.31	
Total Expenditure	78.09	97.69	
EBITDA	17.70	17.59	-0.58%
EBIDTA (%)	18.48	15.26	
Finance Costs	1.01	0.70	
Depreciation	1.12	2.19	
PBT	16.76	18.29	
TAX Expense (Including Deferred Tax)	4.79	5.87	
Net Profit	11.97	12.42	3.77%
Other Comprehensive Income	0.00	-0.01	
Total Comprehensive Income	11.97	12.43	3.85%
Net Profit Margin (%)	12.34	10.45	

Note: EBITDA and EBITDA margin computed on Revenues

Q1 FY26 Consolidated Export Revenue: A Testament to Strong Global Demand





	(In Cr)
United Arab Emirates	8.76
Canada	2.93
Italy	3.57
USA	3.39
Other	0.23
Total	18.89



Management's Comment On Q1 FY26 Performance





"We have made a strong start to FY26. The successful commissioning of our Neemrana facility under our subsidiary, KRN HVAC Products Pvt. Ltd., marks a major milestone in our growth journey. This state-of-the-art manufacturing hub significantly enhances our ability to localize production, serve both domestic and export markets more efficiently, and strengthen backward integration.

The HVAC industry continues to benefit from robust tailwinds, including sustained infrastructure development, increasing adoption of energy-efficient systems, and growing demand for thermal management solutions. KRN is strategically aligned with these trends, and we are actively scaling our capacities to meet the evolving needs of our customers. With the PLI incentive approval, we are further strengthening our value chain and reinforcing our presence in key markets, both in India and globally."

Mr. Santosh Kumar, Chairman & Managing Director

Q1 FY26 Key Business Highlights



Subsidiary Commences Production At Neemrana Plant

- Commercial Operations: KRN HVAC Products Pvt. Ltd., subsidiary commenced production on May 31, 2025.
- Location: RIICO Industrial Area, Neemrana, Alwar, Rajasthan.
- Product Focus: Heat Exchangers and HVAC products.







Company Overview

KRN Heat Exchanger And Refrigeration Limited: Customized Heat Exchanger Production







KRN Heat Exchanger and
Refrigeration Limited (KRN, The
Company) specializes in
manufacturing fin and tube-type
heat exchangers for the HVAC&R
industry. Using non-ferrous
metals like copper and
aluminum, KRN produces
condenser coils, evaporator units,
evaporator coils, header/copper
parts, fluid and steam coils, and
sheet metal parts.

The company offers heat exchangers in various shapes and sizes, with tube diameters ranging from 5mm to 15.88mm, tailored to meet client requirements and industry standards.

These products serve essential roles in air conditioning, heating, ventilation, refrigeration, and process cooling. KRN ensures product longevity and corrosion resistance with advanced nano and powder coatings. Known for quality and innovation, KRN partners with leading industry players like Daikin, Schneider Electric, and Blue Star, while strategically expanding its global reach and enhancing operational efficiency.

The Company got listed on both the exchanges on 3rd October 2024.

Core Principles For Success: Mission, Vision, and Values





KRN At A Glance: Scale, Strength, Success: Key Highlights





7+Years In Business



Products



780+ Team



5 MM to **15.88** MM. heat exchanger tubes



19 End-Use Product Category



10+ Certificates



Consolidated FY25

ROE: **10.60%** ROCE: **12.38%**



2

Manufacturing Facilities



1 Million

units annually Total Production Capacity



Consolidated

FY25 (₹ in Cr)

Revenue: 429.85 EBITDA: 70.51 Net Profit: **52.88**



From Startup Spark to Market Star: Journey Of Growth

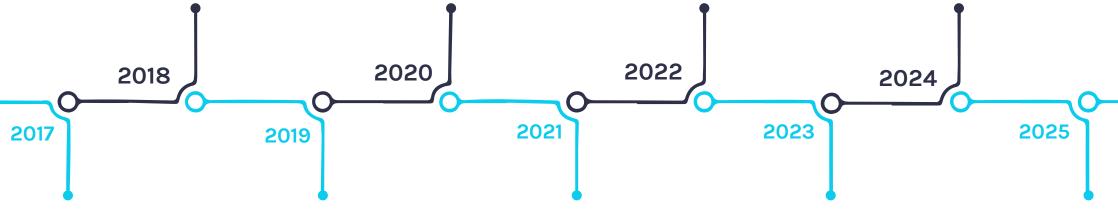


 Manufacturing started from June 2018 by installation of machinery

- Company expanded its plant area to 7,800 Sq. Mt. by acquiring plot no. 46 and 47
- Company established Helium Leak testing machine, NCT Punching for sheet metal parts
- Company established a dedicated facility equipped with EOT cranes to manufacture larger heat exchangers

- New lines added 25X21.65 mm in 9.52mm, 30.00 X26.0 mm in 12.7mm
- New lines added featuring a 5/8" diameter tube, specifically designed to cater Air Handling Unit (AHU) and industrial application business
- Acquired CE certification, to meet rigorous safety regulations for the European market
- Established our internal Brazing school, a dedicated initiative to enhance the skills of our brazing staff
- Appointed a dedicated sales representative in Europe

• KRN successfully got listed on the NSE and BSE platform with IPO size of ₹ 341.95 crores, marking a significant milestone in its journey.

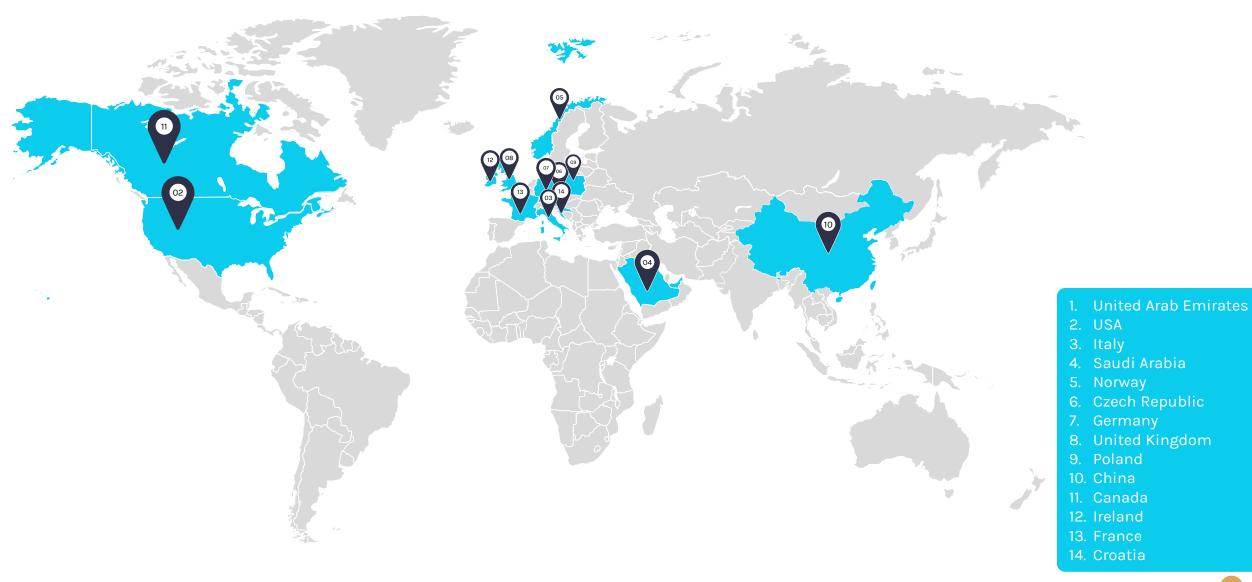


- Incorporation of the Company as a Private Limited company
- Company has established its Plant in October 2017
- Company started to export its products

- New lines added featuring 5mm tube diameter
- Conversion of the Company from private to a public limited company and change of name from "KRN Exchanger Heat and Refrigeration Private "KRN Heat Limited" to Exchanger and Refrigeration Limited"
- Railways Vendor Approval: Received vendor approval from the Ministry of Indian Railways for supplying Oil Cooler Radiators for Converter Transformers.
- Subsidiary Incorporation: Launched Thermotech Research Laboratory Private Limited to advanced HVAC&R testing and training facility in India.

Crossing Borders With Confidence: Global Presence





Certifying Quality, Validating Trust: Certificates



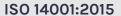








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ISO 45001:2018

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		Phone:	2223283,2223284
		Fax:	0
		E-Mail:	jpbo-2@bis.gov.in
		Web:	www.bis.org.in, www.manakonline.in
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	Attachment to	Licence No. CM/L- 84001	68514
CM/L-No	Name of the Licensee wit the Factory Address	th Name of the Product	Indian Standard No.
8400168514	KRN HEAT EXCHANGE AND REFRIGERATION PVT LTD -F48&49, E PI RIICO ENDUSTRIAL AR , NEEMRANA, ALWAR Neemrana : 301705	SPECIFICATION FOR I.P. TYPE HEAT EXCHA REA FOR ROOM AIR	
	Endorseme	ent No. 3 Dated 66-Oct-20	23
Whereas, the	licence was valid upto Ninet	teenth October Two Thousa	nd Twenty Three
OCT-2023 ha	ent upon renewal, the validi is been extended from Ninete Thousand Twenty Four	ty of the licence given in sc eenth October Two Thousan	hedule of the Licence Duted 18- d Twenty Three to Eighteenth
Other terms a	nd conditions of licence rem	ain same.	
Branch Head	(Jaipur Branch Office-II)		
		Serv Dathi 110000 - 0 Bobod	tur Shah Zafar Marz. DELHI 11000
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KRN HEATEXCHANGER AND REFRIGERATION PVT. LTD. (An ISO 8001: 2015 Certified Compeny) WORKS - PLOTNO: - F-6L 47, 48.6 4E. E.P.I.P. RIGO NOUSTRAL AREA MESIARARA. ALWAR. RALASTHAN, 2017(5 BRAZER QUALIFICATION TEST CERTIFICATE

CERTIFICATE OF COMPLIANCE Certificate Number UL-CA-2133826-0
Report Reference SA45759-20210820
Date 28-Aug-2021 This is to certify that SLSV8 - Condensers, Refrigerant Certified for Canada See Addendum Page for Product Designation(s) (4)

BS EN ISO 13134

BS EN ISO 13535

UL-CA-2133826-0

Certifying Quality, Validating Trust: Certificates











UL-CA-2133828-0

UL-CA-2135187-0

UL-US-2135178-0

UL-US-2140353-0







UL-US-2141923-0 UL-US-2140355-0

UL-US-2141932-0

KRN's Management: Focused on Efficiency and Future Growth





Mr. Santosh Kumar Yadav Chairman and Managing Director

He is the Promoter, Chairman, and Managing Director of the Company, holding diplomas in Business Management and Mechanical Engineering. With over 19 years of experience in manufacturing heat exchangers and refrigeration units, including his role as head of operations at LLOYD Electric and Engineering Limited, he now provides strategic direction to the Board and Management, driving long-term growth and brand enrichment for the Company.



Mrs. Anju Devi Whole Time Director

She is one of the Promoters and Whole Time Director of the Company. Having cleared her secondary examination from the Board of Secondary Education, Rajasthan in 2001, she has accumulated over 8 years of experience. She provided consultancy services at Lloyd Electric and Engineering Limited as a resident consultant from April 2012 to March 2014. Since the inception of the Company, she has been responsible for managing its human resources, playing a key role in its growth and operations



Mr. Manohar Lal Non-Executive Director

He is the Non-Executive Director of the Company, having passed his Secondary examination from the Board of Secondary Education, Rajasthan in 1995. Known for his effective leadership and motivational skills, he brings enthusiasm and a futuristic approach to the Company. He joined the Company as a Non-Executive Director in 2023.

KRN's Management: Focused on Efficiency and Future Growth





Mr. Srinivasa Rao Anasingaraju Independent Director

He holds bachelor's and master's degrees in commerce, a law degree, and is a qualified Cost Accountant (ICWAI) and Company Secretary (ICSI). A registered Insolvency Professional, he has 22 years of experience, including roles at R.R Bio Energies, PTC Software, E2E SerWiz Solutions, and Quick Heal Technologies as Company Secretary and Head of Legal. He joined the Company in 2024.



Mr. Ketan Sharma Independent Director

He is a qualified Chartered Accountant with over 10 years of professional practice. He holds a bachelor's degree in Corporate Secretaryship from Pondicherry University and has extensive experience in Audit and Assurance services, Tax Advisory and Compliance, as well as Business Advisory services. He joined the Company in 2024.



Mr. Deepak Batheja Independent Director

He is a qualified Chartered Accountant with over 10 years of experience in the fields of auditing, company law matters, and both direct and indirect taxation. He is the founder of M/s Batheja and Company and has completed a Bachelor of Commerce from Mohan Lal Sukhadia University, Udaipur, and an LLB from the University of Rajasthan. Having been in practice since 2014, he joined the company in 2024, bringing a wealth of expertise to the team.



Mrs. Meenakshi Sharma Independent Director

She is a highly qualified professional with a strong academic foundation in commerce and accounting, holding dual postgraduate degrees in M.Com (Accounts) and MBA (Finance). With in-depth knowledge of financial and business operations, she was appointed as a Director on the Board of our Company on June 18, 2025.



Business Overview

Leading The Way With Exceptional Products





Evaporator Coils

- Fin spacing from 1.15 to 8.5 mm for various HVAC and refrigeration systems.
- Hydrophilic coating prevents water droplets in refrigerated spaces.
- Multiple refrigerant circuits ensure balanced distribution.
- Dual evaporators for industrial and transport use.
- Defrosting with electrical heaters or hot gas circuits.
- Bent coils with end plates for heat pumps.



Condenser Coils

- Used in HVAC, refrigeration, and transport for heat dissipation.
- Designs include end plates, frames, or casings for fan mounting,
- Made from galvanized steel, aluminum, stainless steel, brass, and copper.
- Custom painting and bent coils for compact units.
- Subcooling circuits and additional valves optional.
- In-house production ensures quality control.



Fluid and Steam Coils

- Fluid coils heat or cool air by circulating fluid through finned tubes.
- Working fluids include water, glycol solutions, brine, or other viscous fluids.
- Used in AHUs, dry-coolers, fan-coils, oil coolers, and other systems.
- Steam coils are used for heating and processing in HVAC and industrial applications.
- Designed to handle high temperature, pressure, and condensate removal.

Leading The Way With Exceptional Products





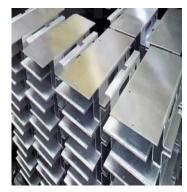
Condensing Units and Air-cooling Units

- A refrigeration circuit includes a compressor, condenser, throttle device, and evaporator.
- The compressor sends refrigerant to the condenser to release heat.
- Refrigerant passes through the expansion valve into the evaporator to absorb heat.
- The condensing unit consists of a compressor, condenser coil, and fan motor.
- The air-cooling unit consists of an evaporator coil, fan motor, controls, and optional defrost heaters.
- Custom units available in various sizes and designs.



Condenser Coils Headers / Copper Parts

- Capable of manufacturing copper headers in various shapes, sizes, and fits.
- Utilize advanced machines like CNC tube bender, CNC end forming, CNC flute punching, and Tube T-drill.
- Primarily produce headers for captive consumption, with customized options available per client specifications.



Sheet Metal Parts

- Produce custom sheet metal components (e.g., end plates) for coils and condensing units.
- Utilize advanced hydraulic and CNC punching machines for precision.
- Provide tailor-made parts for in-house assembly with high-quality materials.

Investor Presentation 4 (22)

Product & Usage Scenarios



Air Conditioning

Use Case

Products

Residential AC









Use Case





Cassette type HVAC











Fan Coil Unit (FCU)





Automotive HVAC





Commercial HVAC













Data Centre Cooling





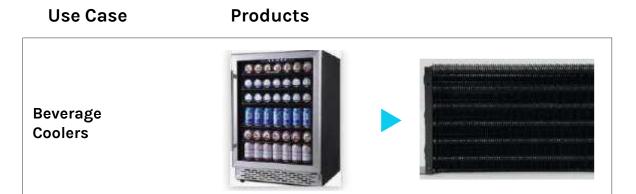
Product & Usage Scenarios



Refrigeration

Use Case Products

Commercial Refrigeration









24

Product & Usage Scenarios



Process Cooling

Use Case

Products

Civil and Construction



White Goods

Use Case

Products

Cloth Dryer/ Washing Machines





Others





Medical Equipment

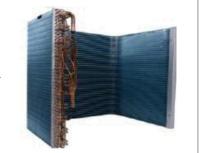




Swimming Pool Heat Pump







New Arrivals Preview









Bar & Plate Exchanger

Oil Cooling Unit with Blower & Motor

Roll Bond Evaporator

The Bar & Plate Heat Exchanger is a device designed to recover heat from one fluid and transfer it to another without direct contact between the fluids. This is achieved through metallic plates, which are fine, grooved, and arranged to maximize heat diffusion across each surface. The design of the Plate Heat Exchanger ensures efficient heat transfer with optimal safety.

An oil cooler is a smaller, separate radiator from the engine's main radiator, designed to keep the oil supply at a consistent, optimal temperature. Its purpose is to cool the oil flowing through the coils, thereby enhancing the longevity of both the engine and transmission. Oil coolers are typically situated in a location where they can effectively dissipate heat.

Roll-Bond evaporators provide unique design flexibility for direct cooling refrigeration systems.
Roll-Bond evaporators deliver efficient thermal performance in a product that can be shaped to fit most applications.

Product Quality & Innovation



Quality Control:

In-house quality checks like Helium Leak Test, Water Leak Test, Salt Spray Testing.





Product Design:

Continuous investment in product design and development.

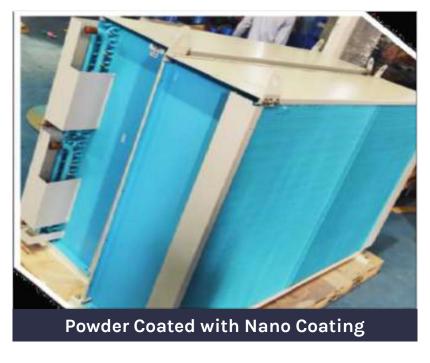




Advanced Coatings For Heat Exchanger Durability









To enhance the longevity and corrosion resistance of heat exchangers and their components, advanced coatings such as nano coating and powder coating are applied to surfaces including copper tubes, brazing joints, and fin sheets.

Nano coating provides a thin, protective layer at the nanoscale, offering enhanced corrosion resistance, improved longevity, self-cleaning properties, and reduced fouling.

This coating helps prevent corrosive elements from reacting with the metal, extends component life, and reduces maintenance needs.

Powder coating, on the other hand, involves electrostatically applying a dry powder that is then cured under heat, resulting in a durable, scratch-resistant, and corrosion-resistant finish

It ensures uniform coverage, even on complex shapes, and allows for aesthetic customization.

Stringent Testing For KRN Products





Helium leak Testing Machine





KRN maintains a dedicated inhouse facility for rigorous quality checks on its manufactured products. Their quality control process includes a range of stringent tests to ensure product excellence.

These tests encompass the Helium Leak Test, Water Leak Test, Contamination Test, Salt Spray Testing, Burst Pressure Testing, and Pressure Cyclic Testing. By employing these comprehensive testing methods, KRN ensures that only the highest quality products are delivered to their customers.

Built for Scale, Driven By Precision: Manufacturing Hub





Operational Efficiency Details

Evaporator & Condenser Coils

- Installed Capacity: 5,66,551
- © Capacity Utilization: 84.09%

Headers/Copper Parts:

- Installed Capacity: 6,18,667
- © Capacity Utilization: 84.53%

Sheet Metal Parts

- Installed Capacity: 5,56,800
- © Capacity Utilization: 85.77%

Trusted By Industry Titans: Marquee Clients





Daikin Airconditioning
India Private Limited (since 2018)



Climaventa Climate Technologies Private Limited (since 2021)



Carrier Air Conditioning & Refrigeration Limited
Since 2019



Schneider Electric IT Business India Private Limited (since 2019)



Knorr-Bremse India Private Limited Since 2020



Voltas Limited Since 2019



Kirloskar Chillers Private Limited (since 2020)



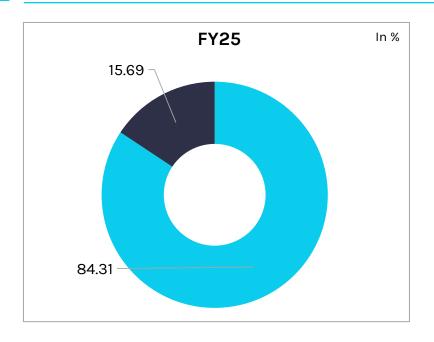
Blue Star Limited (since 2021)

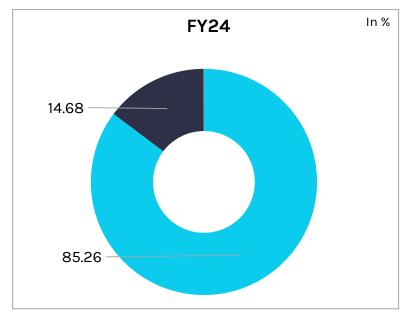


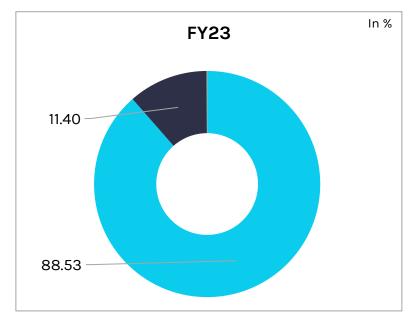
Trosten Industries Company LLC.
Since 2020

Geographical Wise Revenue Breakup









Domestic Sales Export Sales

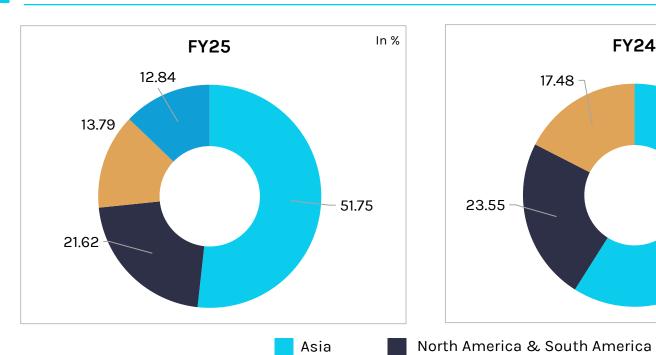
In ₹ Cr

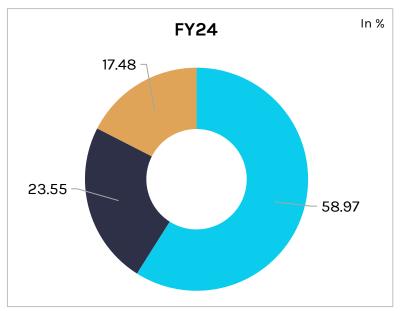
Particulars	FY25	FY24	FY23
Domestic Sales	362.40	262.85	219.10
Export Sales	67.45	45.27	28.20
Total	429.85	308.28	247.48

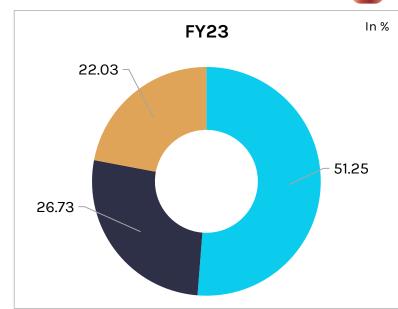
The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.

Continent Wise Revenue Breakup









			In ₹ Cr
Particulars	FY25	FY24	FY23
Asia	34.90	26.69	14.45
North America & South America	14.58	10.66	7.54
Europe	9.30	7.91	6.21
Oceania	8.66	0.00	0.00
Total Export Revenue	67.45	45.27	28.20

Europe

Oceania

The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.



Industry Overview

Driving Growth in the Evolving HVAC Industry



The Indian Heating, Ventilation, and Air Conditioning (HVAC) sector is experiencing significant growth, driven by factors such as rapid urbanization, increasing disposable income, and changing climatic conditions.

Government initiatives, including 'Make in India', Atmanirbhar Bharat, Production Linked Incentive (PLI) schemes, financial incentives, and India's commitment to becoming carbon neutral by 2070, are contributing to an energy-efficient HVAC market.

The Indian HVAC market is projected to reach \$30 billion by 2030, growing at a CAGR of 15.8%, offering substantial opportunities for both local and international manufacturers.

Demand for HVAC systems in India continues to rise due to factors such as: Infrastructure expansion, Urbanization, Growing awareness of indoor air quality, Increased focus on energy efficiency.



Source: ITD

Growth Forecast In Indian Finned Tube Heat Exchanger Market





Market Growth Projection:

The Indian heat exchanger tubes market is expected to grow from USD 856.4 million in 2024 to USD 1,428.4 million by 2033, at a CAGR of 5.6%.



Renewable Energy Investments:

Rising investments in solar, wind, and biomass projects are driving demand for heat exchanger tubes, especially in CSP and geothermal systems where efficient energy transfer is critical.



Technological Advancements:

Material and manufacturing innovations are enhancing tube performance and durability, meeting the growing need for efficient solutions in chemicals, petrochemicals, and renewable energy.



Government Initiatives:

Government programs like
SECI's planned 500-MW
concentrated solar-thermal
project are boosting demand for
advanced heat exchanger tubes,
supporting renewable energy
infrastructure growth.

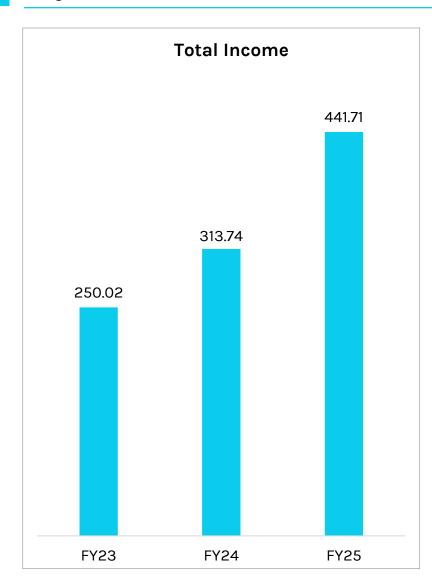


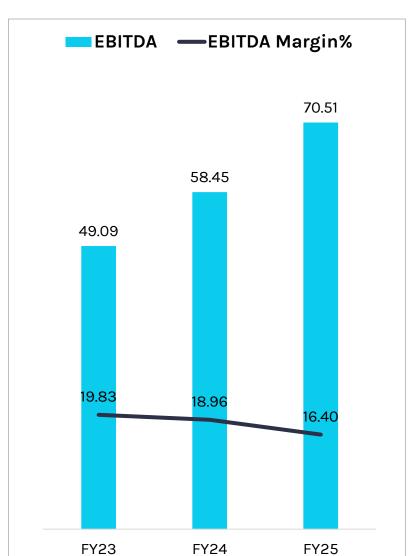


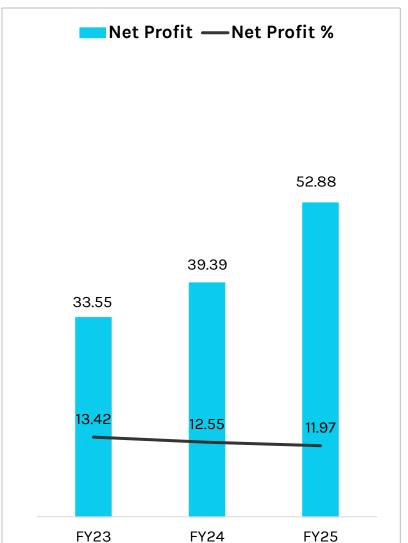
Financial Overview

Key Financial Statement









All Amount In ₹ Cr & Margins In %

Note: EBITDA and EBITDA margin computed on Revenues. The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.

Profit & Loss Statement



In ₹ Cr

			In C Cr
Particulars Particulars Particulars Particulars Particular Particu	FY25	FY24	FY23
Revenues	429.85	308.28	247.48
Other Income	11.86	5.46	2.54
Total Income	441.71	313.74	250.02
Raw Material	318.94	222.26	176.29
Employee costs	21.09	13.10	9.28
Other expenses	19.31	14.47	12.83
Total Expenditure	359.34	249.83	198.39
EBITDA	70.51	58.45	49.09
EBIDTA (%)	16.40	18.96	19.83
Finance Costs	3.41	3.99	3.17
Depreciation	4.63	3.99	3.17
PBT	74.32	55.93	47.32
Tax	21.45	16.54	13.78
Net Profit	52.88	39.39	33.55
Total Comprehensive Income For The Year	52.85	39.35	33.55
Net Profit Margin (%)	11.97	12.55	13.42

Note: EBITDA and EBITDA margin computed on Revenues. The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.

Balance Sheet



In ₹ Cr

Equities & Liabilities	FY25	FY24	FY23
Equity	62.16	46.14	44.00
Reserves	436.48	84.15	13.89
Non-Controlling Interests	0.00	0.00	0.00
Net Worth	498.63	130.28	57.89
Non-Current Liabilities			
Non Current Borrowings	1.43	7.97	16.54
Lease Liabilities	0.00	16.36	0.00
Deferred Tax Liability	0.00	0.13	0.31
Long Term Provision	1.01	0.69	0.35
Total Non-Current Liabilities	2.43	25.15	17.21
Current Liabilities			
Current Borrowings	32.04	51.72	20.11
Lease Liabilities	0.00	10.91	0.00
Trade Payables	55.32	36.60	49.41
Current Tax Liabilities (Net)	1.29	0.39	0.00
Short Term Provisions	2.03	1.25	1.17
Other Current Liabilities	3.36	1.11	1.52
Total Current Liabilities	94.05	101.99	72.21
Total Liabilities	595.11	257.42	147.30

Assets	FY25	FY24	FY23
Non-Current Assets			
Fixed assets	167.47	86.15	32.15
Non Current Investments	0.00	0.00	0.00
Other Non Current Financial Assets	1.79	1.49	0.73
Deferred Tax Assets (Net)	0.31	0.00	0.00
Other Non Current Assets	0.00	0.00	0.11
Total Non-Current Assets	169.58	87.64	32.98
Current Assets			
Inventories	95.85	84.41	55.08
Trade receivables	92.96	52.44	38.65
Cash & Bank Balance	151.16	16.00	15.51
Other Current Financial Assets	1.83	0.67	1.18
Current Tax Assets (Net)	0.62	0.00	1.46
Other Current Assets	83.11	16.27	2.43
Total Current Assets	425.54	169.78	114.32
Total Assets	595.11	257.42	147.30

The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.

Cashflow Highlights

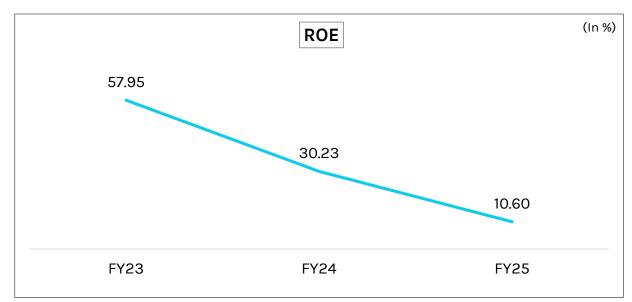


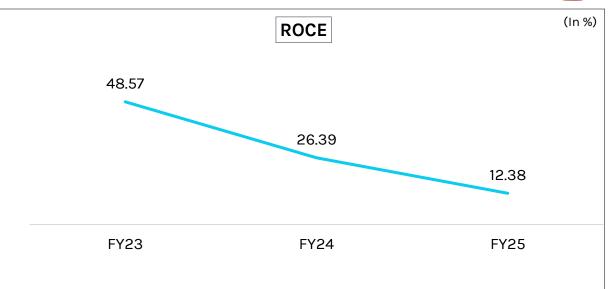
In₹Cr

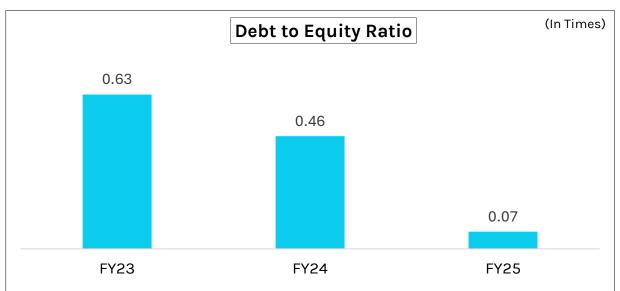
Particulars	FY25	FY24	FY23
Cashflow from Operations	21.444	16.92	5.17
Cashflow from Investments	-279.3	-64.17	-13.99
Cashflow from Financing	257.77	50.10	10.91
Net Cash Flow	-0.04	2.85	2.10

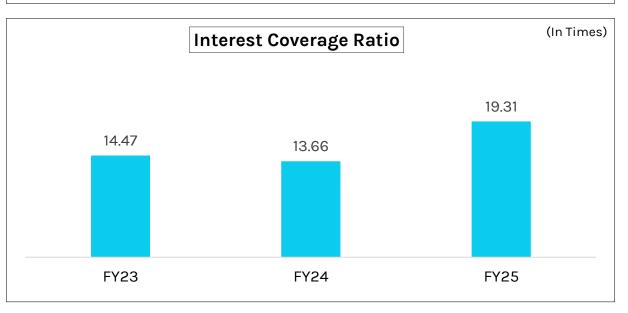
Key Ratios









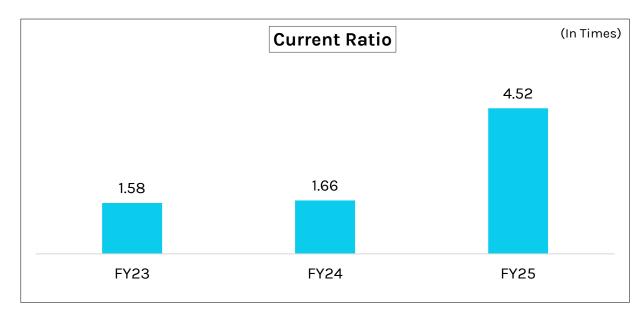


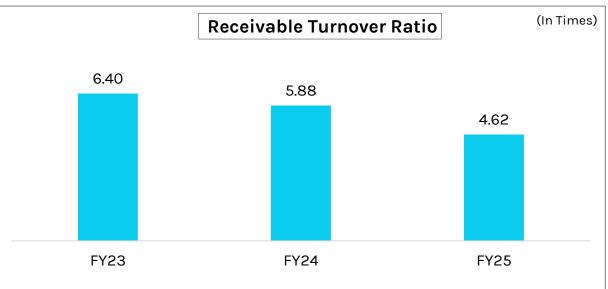
The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.

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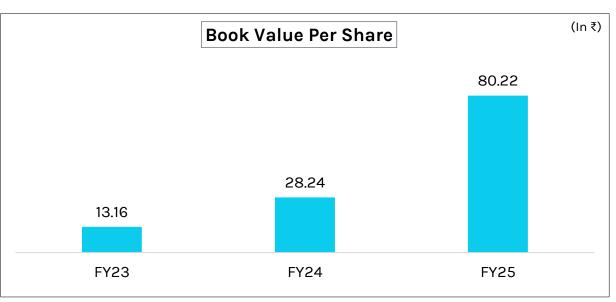
Key Ratios











The FY23 figures are standalone, while the FY24 and FY25 figures are consolidated.



The Way Forward

SWOT Analysis











Strengths

- Promoters exhibit strong leadership and are supported by highly experienced senior management.
- Long-standing business relationships with leading clientele
- Effective quality control checks
- Consistent financial performance

Weakness

- Being Import dependent for raw material, the company may face challenges related to supply chain disruptions
- Our inventory holding is high. Such continuous increase has led to sub optimal utilization of resources.
- If our top customers engaged starts manufacturing Heat Exchangers inhouse, or if there is a downward trend in Industry, our sales could be adversely affected
- Our Company has a limited operating history, which will make it difficult for the investors to evaluate our historical performance or future prospects

Opportunities

- Indian HVAC Market expected to grow by a CAGR of 14.5% till 2029 as per the industry assessment report of Dun & Bradstreet
- HVAC demand in residential / retail consumer segment.
- The HVAC market in India is on a strong growth trajectory, fueled by rapid urbanization, rising disposable incomes, and the increasing need for energy-efficient solutions amidst changing climatic conditions.
- Any capacity expansion plan or plan for opening new plant, store etc., entering into new market, launch of new product shall be approved by the board of our company
- Investments in technology and infrastructure have led to improved operational efficiency and scalability, enabling us to meet increasing demand effectively.

- Threats
- May be due to risks or uncertainties or assumptions associated with the expectations with respect to, but not limited to, regulatory changes pertaining to the industry in which our Company operates and our ability to respond to them
- Technological changes, our exposure to market risks, foreign exchange rates, equity prices or other rates or prices, the performance of the financial markets in India
- Adverse statutory and regulatory actions from Income Tax Department or any other statutory or regulatory authority
- Any adverse development that may affect the operations of our manufacturing units
- Inability to identify customer demand accurately and maintain an optimal level of inventory in our manufacturing facility
- Disruptions at third-party production or manufacturing facilities or failure of third parties to adhere to the relevant quality standards

Core Competencies





Strong leaders with experienced senior management

- Strong leadership from experienced promoters and senior management
- Promoters with extensive experience in engineering, operations, business development, HR & administration and marketing
- Promoter and Managing Director Mr. Santosh Kumar Yadav having 19 years+ experience in manufacturing of heat exchangers and refrigeration units
- Highly Experienced Senior Management
- Continuous in-house training to diversify and update skill sets



Effective quality control checks

- In-house facility for stringent quality control checks including: Helium Leak Testing Water Leak Testing, Contamination Testing, Salt Spray Testing, Burst Pressure Testing & Pressure Cyclic Testing
- Key employees hold BS EN ISO-13585 certification
- Dedicated quality management team of 59 employees



Consistent financial performance

- Growth from a single product to a multi-product manufacturing company
- Consistent growth in revenues and profitability
- Revenue from Operations (CAGR: 31.75%)
- EBITDA (CAGR: 19.85%)
- Net Profit (CAGR: 25.55%)
- Strong margins and returns on equity and capital employed



Established Manufacturing facility

- Located in RIICO industrial area of Neemrana, Rajasthan
- Equipped with end-to-end manufacturing facilities
- Full-service capabilities: product designing & development, material sourcing, testing, and measurement infrastructure
- Cost advantages over competitors due to in-house control over quality and processes
- Precision engineering and technology-driven manufacturing processes
- Ability to meet bespoke and stringent customer requirements
- Cost-effective manufacturing without compromising on quality



Long-standing business relationships with leading clientele

- Sustained relationships with leading clients like:
- Daikin Airconditioning India Private Limited (since 2018)
- Schneider Electric IT Business India Private Limited (since 2019)
- Kirloskar Chillers Private Limited (since 2020)
- Blue Star Limited (since 2021)
- Climaventa Climate Technologies Private Limited (since 2021)
- Focus on understanding and catering to diverse customer requirements

Strategic Direction



- Served 113 customers in FY 2024-25
- Top 10 customers accounted for 72.31% of revenue
- Presence in 17 states in India and exports to 14 countries
- Strategy to deepen market penetration and reduce dependency on top customers
- Aim to tap into new markets and increase customer network

Expanding our customer base



Focus on increasing operational efficiencies to improve returns

- · Focus on offering quality products at attractive prices
- Initiatives to improve cost efficiency

Commitment to high-quality, safetycompliant products Close interaction with customers to understand market perception and demand Incorporation of KRN HVAC Products Private Limited for new manufacturing facility Products to be manufactured:

- Bar & Plate Heat Exchanger
- Oil Cooling Unit with Blower & Motor
- **Roll Bond Evaporator**

Enhancing existing product base and product quality



- Diversifying customer base and increasing market share
- Focus on expanding customer network across Europe
- Revenue generated in different continents:
 - Europe: 13.79% of total revenue
 - North America: 21.62% of total revenue
 - Asia: 15.75% of total revenue (does not include Sales made in India)

Increasing our global footprint and

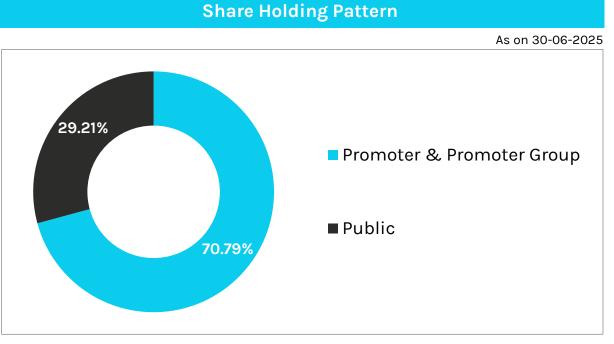
- Dedicated in-house product design and development center
- Design team focuses on new designs of heat exchangers
- Expenditure on product design and development:
- FY 2023-24: ₹0.32 Cr | FY 2022-23: ₹0.19 Cr | FY Supported by a team of 7 employees

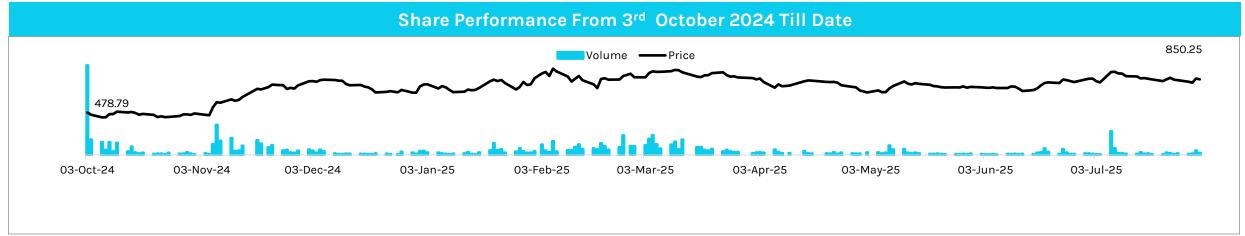


Stock Data



Stock Information		
	As on 31-07-2025	
NSE Code	KRN	
BSE	544263	
ISIN	INE0Q3J01015	
Share Price ₹	850.25	
Market Capitalization ₹ Cr	5,284.86	
No. of Share Outstanding	6,21,56,600	
Face Value ₹	10.00	
52 Week High ₹	1,012.00	
52 Week Low ₹	402.10	





Source: NSE



Thank You



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