

Date: November 06, 2025

To,
Sr. General Manager
Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai – 400 001

BSE Scrip Code: 544319

To,

Sr. General Manager Listing Department

National Stock Exchange of India Limited

Exchange Plaza, C-1, Block G Bandra Kurla Complex Bandra (E), Mumbai – 400 051

NSE Symbol: SENORES

Sub.: Intimation under Regulations 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation

Dear Sir/Madam,

In terms of Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and our intimation dated October 29, 2025 regarding the Earnings Conference Call, we enclose herewith the Investor Presentation for Q2 & H1FY26.

The aforesaid information is also being hosted on the Company's website at www.senorespharma.com.

You are requested to take the same on record.

Thanking you.

For Senores Pharmaceuticals Limited

Vinay Kumar Mishra

Company Secretary and Compliance Officer ICSI Membership No.: F11464

Enclosures: As above

Senores Pharmaceuticals Limited

1101 to 1103, 11th Floor, South Tower, One42, Opp. Jayantilal Park, Ambali Bopal Road, Ahmedabad-380054, Gujarat, India

W: www.senorespharma.com | CIN No.: L24290GJ2017PLC100263

Investor Presentation

November 2025



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Financial Highlights Q2 & H1 FY26

Key Highlights Q2 & H1FY26



Positive Cash Flow Operations

Cash Flow from Operations Stood at

~Rs. 31 Crs for H1FY26

Optimistic to continue a Positive trajectory for FY26

Strong Growth in Regulated Markets business

Regulated Markets revenue grew by

~78% on Y-o-Y basis in H1FY26

Growth momentum sustained, supported by strong traction in own products and healthy CDMO performance

Strong Growth in Branded Generics business

Branded Generics revenue grew

~7.6X on Y-o-Y basis for H1FY26

Portfolio have received approvals from top multi-specialty and specialty hospitals, further strengthening Senores' branded generics business

Expanding Product Portfolio Q2FY26

Regulated Markets: 11 ANDA approvals received and

commercialized **8** Own Products

Added 5 New products under CDMO/CMO.

Emerging Markets: 86 new products registered

Expanding Product Portfolio H1FY26

Regulated Markets: 20 ANDA approvals received and

commercialized **10** Own Products

Added **10** New products under CDMO/CMO.

Emerging Markets: 109 new products registered

Key Operational Highlights *



Regulated Markets

32

81

Own Commercial ANDA Products

Approved ANDA Products

70

50

Pipeline Products

Pipeline CGT Opportunity Products

32

45

CDMO/CMO Commercial Products

CDMO/CMO Pipeline Products

Emerging Markets

394

Approved Products

824

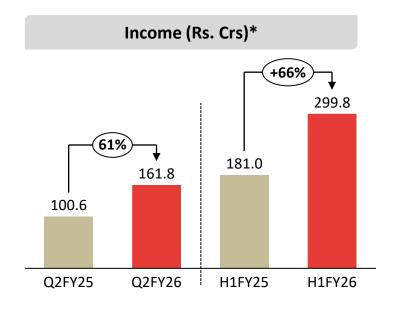
Products Under Registration

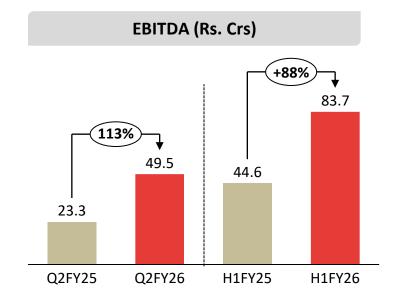
40+

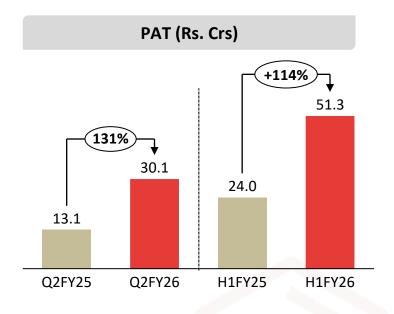
Countries Present

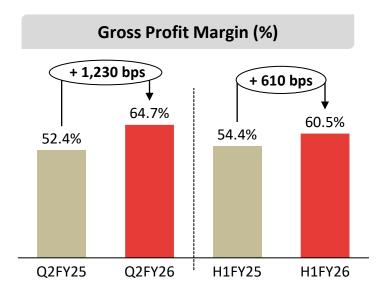
Consolidated Financial Highlights – Q2 & H1 FY26

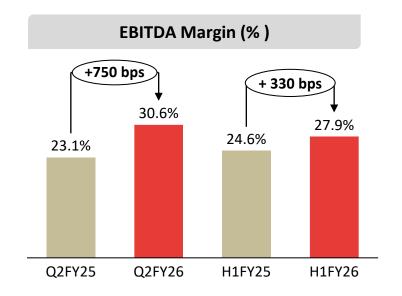


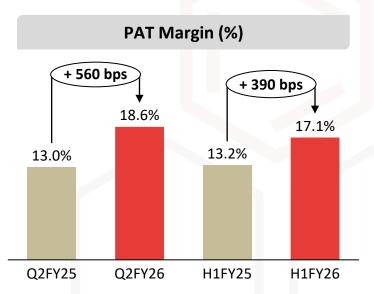












^{*} Income includes Revenue from Operations and Other Operating Income.

Business Segment Financial Highlights – Q2 & H1 FY26



Segment Revenue (INR Cr)	Q2FY26	Q2FY25	Y-o-Y	Q1FY26	Q-o-Q	H1FY26	H1FY25	Y-o-Y
Regulated Markets	106.9	57.2	86.9%	90.1	18.6%	196.9	110.4	78.4%
Emerging Markets	31.7	36.6	-13.4%	29.0	9.2%	60.7	58.6	3.6%
Branded Generics	11.9	0.8	1337.3%	8.2	44.6%	20.2	2.6	666.6%
API	2.9	3.7	-20.5%	3.0	-2.1%	5.9	6.2	-4.4%
Other Operating Income	8.4	2.4	253.4%	7.7	9.0%	16.1	3.3	392.7%
Total Income	161.8	100.6	60.7%	138.0	17.2%	299.8	181.0	65.6%

- Regulated Markets EBIDTA Margin for Q2 & H1FY26 stood at 44% & 40% respectively and contributed to 66% of total revenue for H1FY26.
- Emerging Markets EBIDTA Margin for Q2 & H1FY26 stood at 6.6% & 6.2% respectively. Emerging Markets contributed **20%** of total revenue in H1FY26. Total registrations in H1FY26 increased by **109** & **824** products are under registration process
- Others EBIDTA Margin for Q2 & H1FY26 stood at 28% & 28% respectively. Branded Generics seeing strong momentum, with revenue at Rs. 20 crores in H1FY26 an increase of more than 7x on Y-o-Y basis

Management Commentary





Swapnil Shah Managing Director

Commenting on the Q2 & H1 FY26 performance, Mr. Swapnil Shah, Managing Director of Senores Pharmaceuticals Limited said.

"Building on the momentum from previous quarters, we delivered a **strong performance** in Q2FY26, with revenues rising **61%** and profit after tax growing **131%** year-on-year.

In the Regulated Markets, we **launched eight new products** during the quarter, achieving better-than-expected sales. With additional launches and scale-up of existing products in the coming quarters, we expect this growth momentum in the Own Products business to continue through H2 and FY27. Margins have also strengthened, supported by a higher contribution from own products, improved operating efficiency, and inherent operating leverage. With scale and productivity gains, we remain confident of sustaining our margin profile.

Our Emerging Markets portfolio continued to expand, reflecting steady growth in revenues and margins on a sequential basis, alongside an increasing number of registered and pipeline products.

The Branded Generics business witnessed significant growth, with revenues growing **more than tenfold** year-on-year in Q2FY26. Strong product acceptance and customer adoption are driving this momentum. We are now approved and supplying to multiple large hospital chains across India, and we expect pan-India presence by the end of FY26.

Operating cash flows continued to strengthen, **rising over threefold** to Rs.31 crore in H1FY26 from Rs.9 crore in H1FY25. We expect to maintain and build further on this trajectory going forward.

All in all, we have delivered a healthy performance in the quarter and half year and remain on track to deliver on our full year guidance. Our business is undergoing a structural advancement which will provide better market visibility and support the growth momentum for us over the medium term to longer term. We will continue to drive the business on 4 key pillars – (i) Expansion of the ANDA Portfolio in Regulated Markets; (ii) Steady Scale-up of the CDMO/CMO Segment in Regulated Markets; (iii) Portfolio Expansion and Profitability Improvement in Emerging Markets; and (iv) Scale-up of Branded Generics business in India."

Consolidated Profit & Loss Account – Q2 & H1 FY26



Consolidated P&L (Rs. Crs)	Q2 FY26	Q2 FY25	Y-o-Y	Q1FY26	Q-o-Q	H1 FY26	H1 FY25	Y-o-Y
Revenue from Operations	153.4	98.3	56.1%	130.3		283.7	177.8	59.6%
Other Operating Income	8.4	2.4		7.7		16.1	3.3	
Total Income	161.8	100.6	60.8%	138.0	17.2%	299.8	181.0	65.6%
Total COGS	57.1	47.9		61.4		118.4	82.5	
Gross Profit	104.7	52.7	98.6%	76.6	36.6%	181.3	98.5	84.1%
Gross Margin (%)	64.7%	52.4%	1,230 bps	55.5%		60.5%	54.4%	610 bps
Employee Cost	29.6	14.7		21.6		51.3	26.7	
Other Expenses	25.5	14.7		20.8		46.4	27.2	
EBITDA	49.5	23.3	112.8%	34.2	44.9%	83.7	44.6	87.7%
EBITDA Margin (%)	30.6%	23.1%	750 bps	24.8%	580 bps	27.9%	24.6%	330 bps
Depreciation	8.1	3.9		6.0		14.1	7.4	
Other Income	5.4	1.9		3.4		8.8	2.3	
EBIT	46.8	21.2	120.6%	31.5	48.5%	78.4	39.5	98.3%
EBIT Margin (%)	28.9%	21.1%		22.9%	610 bps	26.1%	21.8%	
Finance Cost	6.2	5.3		5.0		11.2	10.1	
PBT	40.6	16.0	154.6%	26.5	53.4%	67.1	29.4	128.2%
PBT Margin (%)	25.1%	15.9%		19.2%		22.4%	16.3%	
Tax Expense	10.5	2.9		5.3		15.8	5.5	
Profit after Tax	30.1	13.1	130.7%	21.2	42.2%	51.3	24.0	114.1%
PAT Margin (%)	18.6%	13.0%	560 bps	15.3%	330 bps	17.1%	13.2%	390 bps
Minority Interest	-2.3	0.2		1.4		-0.8	0.4	
Profit after Tax and Minority Interest	32.4	12.8	152.1%	19.7	64.1%	52.1	23.6	121.1%
EPS (Rs.)	6.5	3.9		4.6		11.1	7.4	

Consolidated Balance Sheet



ASSETS (INR Crs)	Sep-25	Mar-25
Non-Current Assets		
Property, Plant and Equipment	235.7	198.9
Capital Work-in-Progress	16.0	44.2
Goodwill	38.2	38.2
Intangible Assets	63.1	54.3
Right of Use Assets	9.1	9.4
Intangible Assets under Development	193.7	128.3
Investments	1.8	0.0
Non-Current Financial Assets	21.9	5.2
Deferred Tax Assets (Net)	31.3	18.7
Other Non-Current Assets	13.5	7.4
Total Non-Current Assets	624.3	504.4
Current Assets		
Inventories	62.6	56.6
Trade Receivables	199.6	123.9
Cash & Cash Equivalents	86.0	105.4
Bank Balances Other Than Cash & Cash Equivalents	116.6	280.1
Other Current Financial Assets	157.8	117.0
Other current assets	41.2	39.5
Total Current Assets	663.8	722.4
Total ASSETS	1,288.2	1,226.9

EQUITY AND LIABILITIES (INR Crs)	Sep-25	Mar-25
Equity		
Equity Share Capital	46.1	46.1
Other Equity	768.0	740.1
Total Shareholder's Fund	814.0	786.2
Non-Controlling Interest	20.4	26.1
Total Equity	834.4	812.2
Non-Current Liabilities		
Borrowings	152.7	162.5
Lease Liabilities	8.0	8.2
Provisions	3.2	3.3
Deferred Tax Liabilities (Net)	12.0	0.0
Total Non-Current Liabilities	176.0	173.9
Current Liabilities		
Borrowings	79.1	142.3
Lease Liabilities	1.2	1.8
Trade Payables	123.8	67.2
Other Current Liabilities	13.3	7.8
Other Current Financial Liabilities	31.0	6.0
Provisions	4.3	2.1
Current Tax Liabilities (net)	25.1	13.5
Total Current Liabilities	277.7	240.7
Total EQUITY AND LIABILITIES	1,288.2	1,226.9

Consolidated Abridged Cash Flow Statement



Cash Flow Statement (INR Crs)	H1FY26	H1FY25
Profit/(Loss) Before Tax	67.1	29.4
Adjustments for Non-Cash and Non-Operational Expenses / (Incomes)	7.8	14.6
Operating Profit / (Loss) Before Working Capital Changes	74.9	44.0
Changes in Working Capital	(43.5)	(34.9)
Cash from Operations	31.4	9.1
Income Tax (Paid) / Refunded	(7.2)	2.7
Net Cash Flow from Operating Activities (A)	24.2	11.9
Net Cash Flow from Investing Activities (B)	41.3	(54.5)
Net Cash Flow from Financing Activities (C)	(84.9)	49.0
Net Change in Cash & Cash Equivalents during the Year (A+B+C)	(19.3)	6.3
Cash & Cash Equivalents at the Beginning of the Period	105.4	13.1
Cash & Cash Equivalents at the End of the Period	86.0	19.4

The company generated ₹31.4 crore in operating cash flow for H1FY26, with Q1FY26 contributing approximately ₹11 crore. Despite strong growth, the company has consistently improved cash conversion efficiency.

We remain optimistic about further enhancing the cash conversion cycle going forward.

Update on Utilization of Funds from IPO



Sr. No.	Object as per Offer Document	Amount as proposed in the Offer revised (Rs. Crs)	Amount utilized as on Sep 30, 2025 (Rs. Crs)	Amount Unutilized as on Sep 30, 2025 (Rs. Crs)
1	Investment in one of our Subsidiaries, Havix, to fund capital expenditure requirements for setting up a manufacturing facility for the production of sterile injections in our Atlanta Facility	107.0	3.7	103.3
2	Re-payment/pre-payment, in full or in part, of certain borrowings availed by our Company	73.1	73.1	0.0
3	Investment in our Subsidiary, namely, Havix, for re- payment/pre-payment in full or in part, of certain borrowings availed by such Subsidiaries	20.2	20.2	0.0
4	Funding the working capital requirements of our Company	43.3	39.6	3.7
5	Investment in our Subsidiaries, namely Senores Pharmaceuticals Inc. and Ratnatris to fund their working capital requirements	59.5	45.4	14.1
6	Funding inorganic growth through acquisition and other strategic initiatives and general corporate purposes	154.8	93.6	61.2
7	Offer expenses	42.2	33.5	8.7
	Total	500.0	309.1	190.9

Historical Financial Highlights

Historical Profit & Loss Account



Profit and Loss (Rs. Crs)	H1FY26	FY25	FY24*	YoY
Revenue from Operations	283.7	378.0	209.0	80.9%
Other Operating Income	16.1	32.4	5.6	
Total Income	299.8	410.4	214.5	91.3%
Total COGS	118.4	180.7	106.1	
Gross Profit	181.3	229.7	108.4	111.9%
Gross Margin (%)	60.5%	56.0%	50.5%	540 bps
Employee Cost	51.3	60.4	35.5	
Other Expenses	46.4	67.5	31.3	
EBITDA	83.7	101.8	41.6	144.8%
EBITDA Margin (%)	27.9%	24.8%	19.4%	540 bps
Depreciation	14.1	16.8	10.0	
Other Income	8.8	7.2	2.8	
EBIT	78.4	92.1	34.4	167.9%
Finance Cost	11.2	21.6	9.4	
Profit before Tax	67.1	70.6	24.9	183.0%
PBT Margin (%)	22.4%	17.2%	11.6%	560 bps
Tax	15.8	12.2	-7.8	
Profit after Tax	51.3	58.3	32.7	78.4%
PAT Margin (%)	17.1%	14.2%	15.2%	-100 bps
Minority Interest	-0.8	-0.2	1.3	
Profit after Tax and Minority Interest	52.1	58.6	31.5	86.2%
EPS (Rs.)	11.1	16.1	12.2	

Historical Balance Sheet



ASSETS (Rs. Crs)	Mar-25	Mar-24
Non-Current Assets		
Property, Plant and Equipment	198.9	152.2
Capital Work-in-Progress	44.2	17.8
Goodwill	38.2	38.2
Intangible Assets	54.3	35.9
Right of Use Assets	9.4	9.1
Intangible Assets under Development	128.3	79.3
Non-Current Financial Assets	5.2	20.5
Deferred Tax Assets (Net)	18.7	15.0
Other Non-Current Assets	7.4	3.0
Total Non-Current Assets	504.4	371.0
Current Assets		
Inventories	56.6	37.4
Trade Receivables	123.9	112.0
Cash & Cash Equivalents	105.4	7.7
Bank Balances Other Than Cash & Cash Equivalents	280.1	5.4
Loans	0.0	0.3
Other Current Financial Assets	117.0	66.2
Other current assets	39.5	22.0
Total Current Assets	722.4	250.9
Total ASSETS	1,226.9	621.9

EQUITY AND LIABILITIES (Rs. Crs)	Mar-25	Mar-24
Equity		
Equity Share Capital	46.1	30.5
Other Equity	740.1	173.8
Total Shareholder's Fund	786.2	204.3
Non-Controlling Interest	26.1	27.4
Total Equity	812.2	231.7
Non-Current Liabilities		
Borrowings	162.5	133.7
Lease Liabilities	8.2	7.8
Provisions	3.3	1.2
Total Non-Current Liabilities	173.9	142.7
Current Liabilities		
Borrowings	142.3	114.7
Lease Liabilities	1.8	1.5
Trade Payables	67.2	113.0
Other Current Liabilities	6.0	5.2
Other Current Financial Liabilities	7.8	4.6
Provisions	2.1	1.4
Current Tax Liabilities (net)	13.5	7.1
Total Current Liabilities	240.7	247.5
Total EQUITY AND LIABILITIES	1,226.9	621.9

Historical Abridged Cash Flow Statement



Cash Flow Statement (INR Crs)	H1FY26	FY25	FY24*
Profit/(Loss) Before Tax	67.1	70.6	24.9
Adjustments for Non-Cash and Non-Operational Expenses / (Incomes)	7.8	27.1	17.9
Operating Profit / (Loss) Before Working Capital Changes	74.9	97.7	42.8
Changes in Working Capital	(43.5)	-134.4	-66.1
Cash from Operations	31.4	-36.7	-23.2
Income Tax (Paid) / Refunded	(7.2)	-9.2	-2.5
Net Cash Flow from Operating Activities (A)	24.2	-45.9	-25.7
Net Cash Flow from Investing Activities (B)	41.3	-429.5	-54.2
Net Cash Flow from Financing Activities (C)	(84.9)	573.1	87.0
Net Change in Cash & Cash Equivalents during the Year (A+B+C)	(19.3)	97.7	7.0
Cash & Cash Equivalents at the Beginning of the Period	105.4	7.6	0.1
Cash & Cash Equivalents at the End of the Period	86.0	105.4	7.6

About Senores
Pharmaceuticals
Limited

Introduction to Senores Pharma



Brief Overview

Global Research driven Formulation Focused company engaged in developing & manufacturing of pharmaceutical products predominantly for the Regulated Markets of the US, Canada & UK across various therapeutic areas



Niche Product Identification

Company focusses on identification, development and commercialization of products



R&D Capabilities

Identification, **development & manufacturing** of diverse range of **specialty**, **underpenetrated & complex** pharmaceutical products across therapeutic areas & dosage forms



Regulated Market Approved Facility

1USFDA & DEA approved formulation facility in the US

Partnerships

Partnerships with leading pharmaceutical companies across Regulated as well as Emerging Markets

At a Glance



Business Segments





Regulated Markets Business

Primarily serves the US, Canada and United Kingdom

USFDA approved facility in Atlanta, US

32 Commercialized Products

81 Approved ANDA Products

70 Pipeline Products

50 Pipeline CGT Opportunity Products





Emerging Markets Business

Develop & manufacture pharmaceutical products for the Emerging Markets

WHO-GMP approved facility at Chhatral

Present in 40+ Countries



Approval for manufacturing facility from regulatory bodies of 10 countries

Product registration for **394 Products**

Product applications filed for **824 Products**

API Business

Manufacture APIs and caters to the domestic market and SAARC countries

Naroda facility compliant with Indian GMP

Commercialized 16 APIs

Branded Generics Business

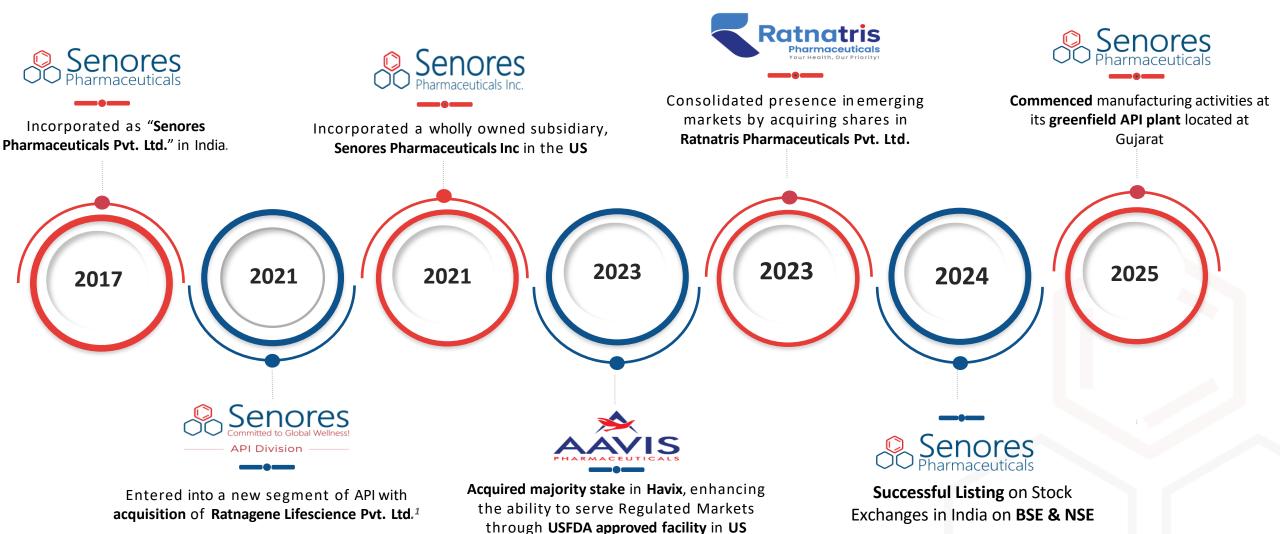
Supply of critical care injectables across **India** to various **hospitals** through the distributors

Field presence with **104 employees**

Launched 60 Products

Key Events & Milestones







Key Strengths of the Company



1 Distinct specialty and complex product portfolio built in a short span for Regulated Markets



2 Long-term marketing arrangements with pharmaceutical companies in the Regulated Markets



3 Presence in the Emerging Markets with portfolio, including specialty and complex products





4 Strong R&D capabilities driving differentiated portfolio of products



5 US FDA approved facility in the US catering to the Regulated & Semi-Regulated Markets and WHO- GMP compliant facility in India catering to Emerging Markets



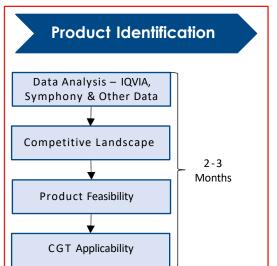
6 Professional & dedicated management teams for the diverse business verticals

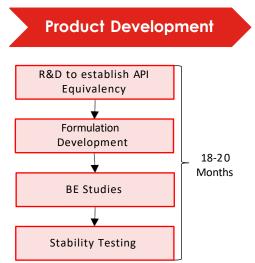
Distinct Specialty & Complex Product Portfolio Built in a

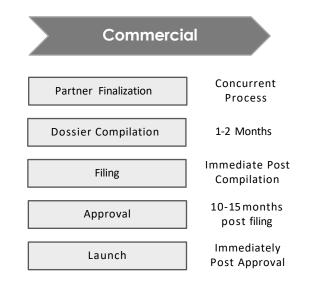


Short Span for Regulated Markets

Demonstrated Capability to propel Products from Conception to Commercialization







ANDA Products



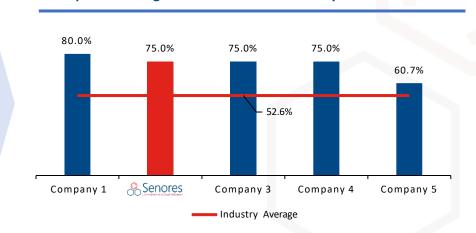
2nd Highest in terms of proportion of CGT Exclusivity amongst Peers

- CGT is granted when FDA determines there is inadequate generic competition
- Exclusivity Period for 180 days
 - Competing Generic Versions of the drug cannot be marketed
- Allows to establish a foothold in the market
- Opportunity for Market Penetration & Revenue Growth
- Lower price erosion due to lesser competition

Source: F&S Report

Note: All the numbers are as of 30th September, 2024

Proportion of Ingredients with CGT Exclusivity



Presence in Regulated Markets through Long-term marketing



arrangements

MARKETED PRODUCTS

Business Model

Identify, **Develop & Commercialize** specialty & complex niche products in mid-market range

Revenue Model

In-Licensing Fee

Transfer Pricing

Profit Sharing

- ➤ Long-term Marketing & Distribution
 Agreements
- ➤ Strength lies in taking a product from conceptualization to commercialization
- > 32 Commercialized products
- > 81 Approved ANDA Products

CDMO / CMO

Business Model

Customized formulation, development & manufacturing capabilities for customers

Revenue Model

Tech Transfer/ Developmental Cost

Transfer Pricing

Service Income

- ➤ Partner with CDMO customers early in the drug development process
- ➤ Recurring Revenue with Steady & Predictable Cash Flows
- ➤ Contracts for more than 40 products in US, Canada, UK, South Africa, UAE, Israel, Denmark, Saudi Arabia & Vietnam.
- ➤ Eligible for manufacturing formulations having controlled substances
- > Complied for catering to government supplies in the US

Pharmaceutical companies increasingly favor partnering with one-stop-shop solution providers that seamlessly integrate both development and manufacturing services

Presence in the Emerging Markets with Portfolio Including



Specialty and Complex Products

Special Focus

Niche & Specialty patented products in the US with early launch opportunity in Emerging Markets

40+ Countries Marketed

1,218 Total **Products**

394 Product Registrations

824 Product **Applications Filed**



150

Africa

30 | 120

Registered | Filed

561 South East 7 _ Asia



Middle

East <

Registered | Filed





Tofacitinib



Sacubitril + Valsartan

Ferric

Carboxymaltose



Apixaban



Eltrombopag **Olamine**



Diverse Business Models

P2P Model

Distributor Model

Own Brands²

CDMO Model



3 | 5



LATAM

146 | 257

Registered | Filed













Partners to Global Pharmaceutical Companies in Regulated & Emerging Markets































Strong R&D Capabilities Driving Differentiated Product



Portfolio





R&D Site 1 - USA

 In-House R&D in US for Controlled Substances



Identify

- Internal research
- Information available on subscribed databases











R&D Site 2 - India

- Helps in dossier preparation
- Submission of ANDA applications



Team

- 71 people
- 2 members having doctoral qualifications



R&D Site 3 - India

Consolidating R&D activities at Ahmedabad. R&D Centre spread around 11,750 sq. ft.



Margin

The focus on R&D has allowed the company to maintain high profit margins compared to it's industry peers

Accredited Manufacturing Facilities



Atlanta Facility

Facility

Manufacturing Lines

185,300 Sq. Ft. Total Area

OSD

1.2 Bn units

Annual Installed Capacity

Upcoming Capacity

3rd OSD Line Expected by Q3FY26 4th OSD Line Expected by Q4FY26

~ 2 Bn units

Annual Capacity post addition of capacity



Strong Regulatory Track Record



USFDA **Approved**

5 USFDA. received no Form 483 & 8 Customer Audits



DEA Compliant Eligible for Manufacturing **Controlled Substances**



BAA Compliant

Ability to caters to government supplies

Ahmedabad, Chhatral Facility



378,943 Sq. Ft.

Total Area

12

Manufacturing Lines

Dosage Forms

General Oral Dosage

1,397.96 Mn **Annual Installed** Capacity¹

Injectables

49.92 Mn **Annual Installed** Capacity¹

Beta Lactum Orals

511.68 Mn

Annual Installed Capacity1

Facility Approvals



KUWAIT

CAMBODIA МОН

NIGERIA NFDAC

TANZANIA IVORY COAST

MOH

PERU

DIGEMID



МОН





KENYA

Corporate Structure





Group holding company based in India Houses Domestic Branded Generics business & API business







US based company holding ANDAs and mutually exclusive marketing relationships with customers

100% Subsidiary



Engaged in the Contract Development & Manufacturing of Generic Pharmaceutical Formulations for the US, Canada

73.28%¹ Subsidiary



Ratnatris Pharmaceuticals Pvt. Ltd. Caters to Emerging Market

Development, Manufacturing and Marketing of Generic **Pharmaceutical Formulations**

69% Subsidiary

Professional and Dedicated Management Team





Swapnil Jatinbhai ShahPromoter & Managing Director

- 17+ years of experience in the pharma sector
- Part of the core management team & leads overall company functions: product portfolio, corporate strategy, business development, strategic management



Sanjay Shaileshbhai Majmudar Chairman & Non-Executive, Non-Independent Director

- 40+ years of experience
- Director on the board of AIA Engineering Ltd., Ashima Ltd., M&B Engineering Ltd. & Welcast Steels Ltd.



Deval Rajnikant ShahWhole-Time Director & CFO

- 40+ years of experience in Pharma,
 Engineering & Chartered Accountancy
- Previously associated with SAI Consulting Engineers Pvt. Ltd. as CFO



Chetan Bipinchandra Shah Whole-Time Director & COO

- 25+ years of experience in Pharma
- Previously associated with Torrent Pharma & Cadila Pharma. Also associated with Reliance Retail Ltd., Reliance Fresh Ltd. & Reliance Corporate IT Park Ltd.



Jitendra Babulal Sanghvi
Non-Executive, Non-Independent
Director

- 15+ years of experience
- Director of Ratnaris Pharma since Aug 11, 2009
- Conferred with "Young Pharma Entrepreneur of the Year" award in 2013



Ashokkumar Vijaysinh Barot Promoter, Non-Executive, Non-Independent Director

- 21+ years of Pharmaceutical experience
- Non-Executive Director on the board of Di-Cal Pharma Pvt. Ltd. Since Nov 6, 2008. Registered pharmacist with the state pharmacy council of Gujarat



Deepak JainVice President Regulatory Affairs

- 11+ years of Pharmaceutical experience
- Previously Associated with Cadila Healthcare Ltd.. As Deputy General Manager



Key Strategies





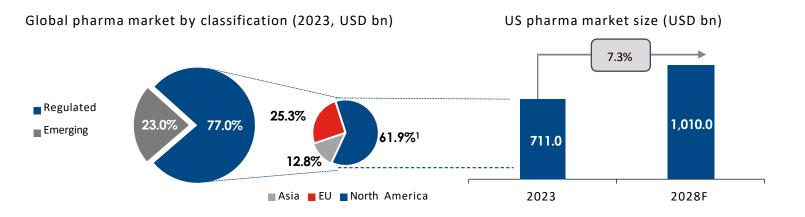
Enhance Market Presence of Marketed Products in North

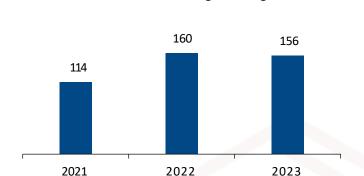


America and Other Regulated Markets

US accounts for 43% of the global pharma market, 56% of the regulated market & 91% of North America Market

Persistent drug shortage calls for an increased supply of generic drugs





Number of new drug shortages

Enhance market presence in North America along with the partners

Launch generic products with the potential of ANDA approval in the US



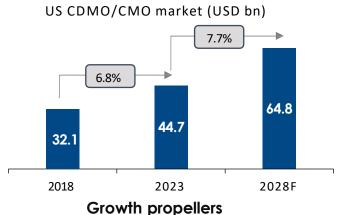


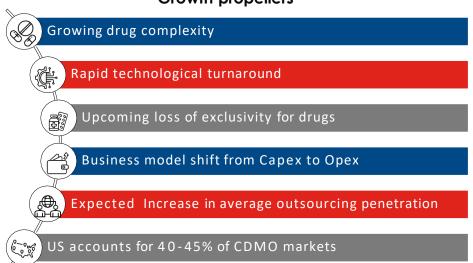
Entering into Strategic Alliance for CMO/CDMO in Regulated



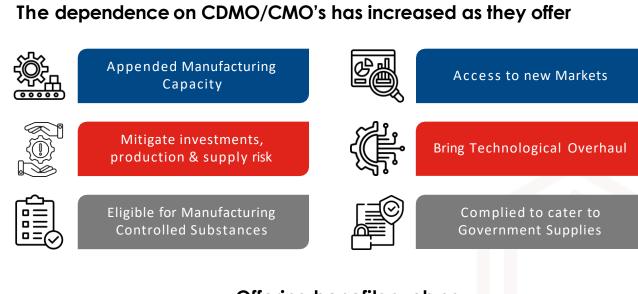
Markets

CDMO market growing faster than the pharma market which is growing at 7.7%





Strategic alliance for CMO/CDMO in Regulated Markets



Offering benefits such as

Focus on core competencies

Cost Advantages

Early to Market advantage

Flexibility & Scalability

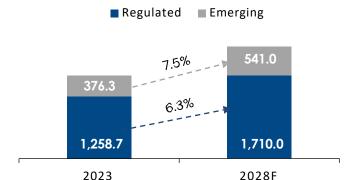
Access to global talent & advanced technologies

Expanding into New Regulated & Emerging Markets

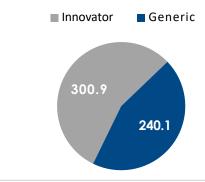


Regulated & Emerging markets witnessing strong growth

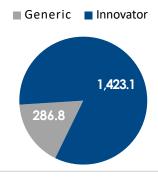
Global pharma market by classification (USD bn)



Emerging pharma market by Product (2028F)



Regulated pharma market by Product (2028F)



Expanding into New Regulated & Emerging Markets



Focus on niche and complex range of products with higher margin profile



Leverage presence in Regulated Markets, to increase reach in Semi Regulated Markets



Tapping into new mid-tier markets such as Brazil, Australia & New Zealand



Leveraging knowledge of Emerging markets to manufacture more products by setting up new facilities



Opportunities for registering & marketing value added niche formulations in Emerging Markets: Philippines, Uzbekistan, Peru, Ghana, Tanzania, Kenya, Libya and Guatemala

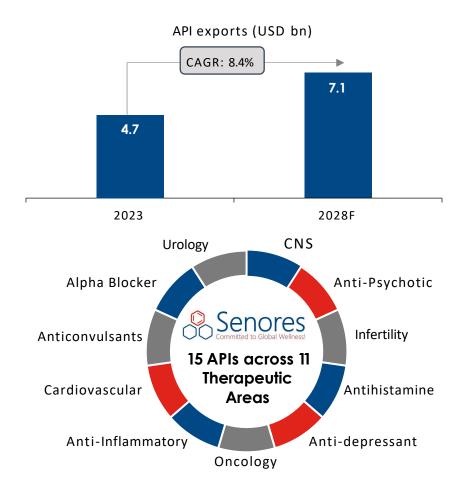


Multiple marketing and distribution models to enhance presence in Emerging market countries

Enhancing Capabilities for Backward Integration



Indian API export market to grow at a CAGR of 8.4%



Pursuing an integrated approach for greater backward integration

Proposed Expansion Plans

Setup Greenfield unit - Increase API manufacturing capacity from 25 MTPA to 169 MTPA

Manufacture API for Regulated and Semi-Regulated markets

Benefits of API manufacturing capabilities



Supply Chain Control







Flexibility & Innovation







Diversified revenue stream & business resiliance

Backward integration into API manufacturing reduces reliance on third-party vendors & enhances market competitiveness



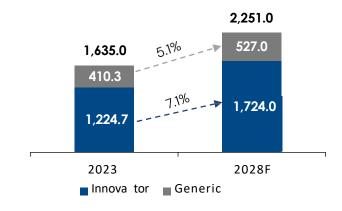
Global Pharma Market



38

Global pharma market is expected to grow at 6.6% from 2023-28...

Global pharma market by product type (USD bn)

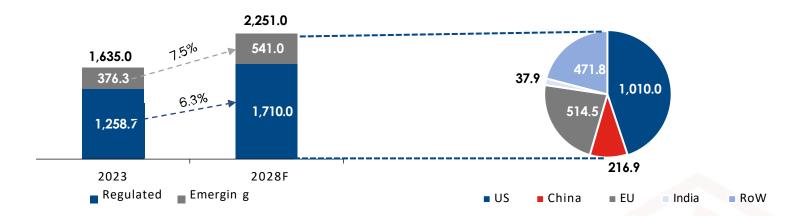


...regulated market will continue to dominate the global pharma market

Global pharma market by region (USD bn)

US continues to exert influence on Global pharma market

Share in global pharma market by region (2028F)



Aging Population

Population of people over 60 expected to double and reach ~2.1 Bn by 2050, increasing age related conditions

Increasing incidences of chronic diseases

 $^{\sim}$ 1 in 3 adults have multiple chronic conditions, requiring lifelong use of drugs, with costs estimated to reach USD 47 tn by 2030



Investments in R&D

R&D investments drive market growth by discovering breakthrough treatments for prevalent and emerging diseases by expanding therapeutic segments

Consumer awareness

Post-COVID-19, the OTC segment grew massively due to heightened consumer awareness about health, wellness, and preventive care

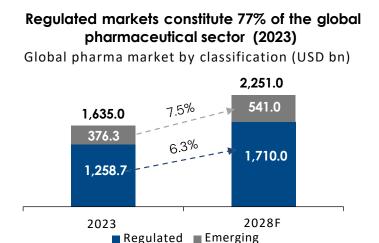
Demand from developing nations

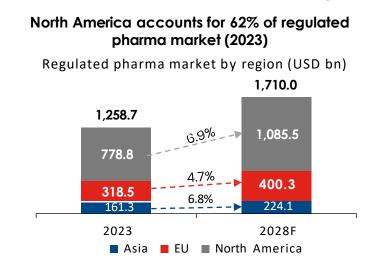
Rising instances of chronic conditions and persistent burden of infectious diseases drive dual demand

Regulated Pharma Market



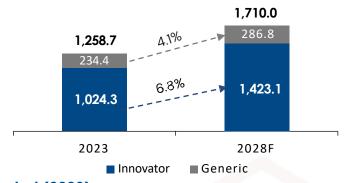
Regulated markets to dominate the global pharmaceutical sector, driven by their access to a growing innovative drug market & a thriving generics market





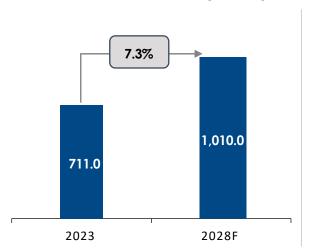
New generics and patent expirations to drive drug market growth

Regulated pharma market by product type (USD bn)

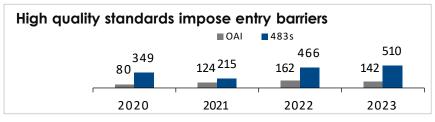


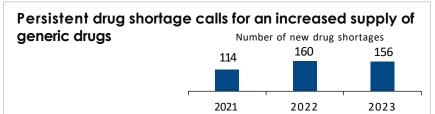
US accounts for 43% of the global pharma market, 56% of the regulated market and 91% of North American market (2023)

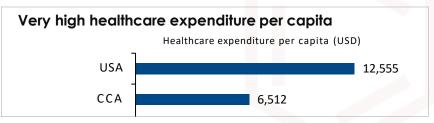
US Pharma Market size (USD bn)

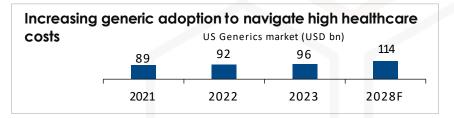


Characteristics of US healthcare market









Growing drug demand with a simultaneous need to control costs has increased import dependence, particularly from India

Source: F&S Report

CCA: Comparable Country Average, OAI: Official Action Indicated

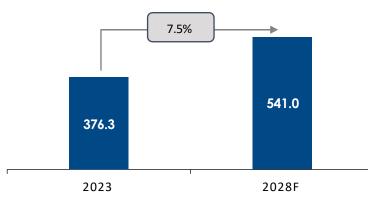
Emerging Pharma Market



Emerging pharma market

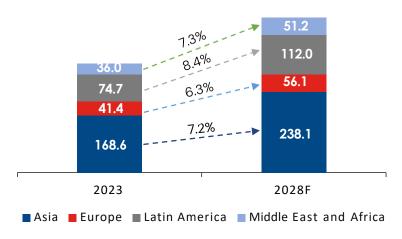
Emerging markets to outpace developed ones...

Emerging pharma market size (USD bn)



...driven by population growth, expanding disease burden, & investments in healthcare & infrastructure

Emerging pharma market size by region (USD bn)



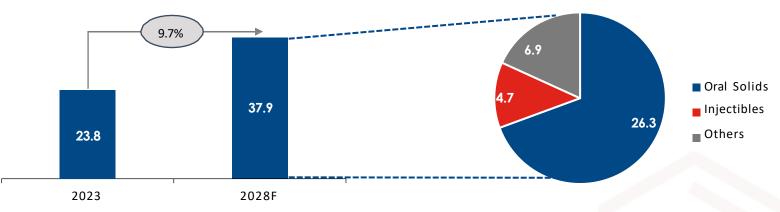
Overview of India pharma market

IPM is amongst the fastest growing in the world...

Indian pharma market size (USD bn)

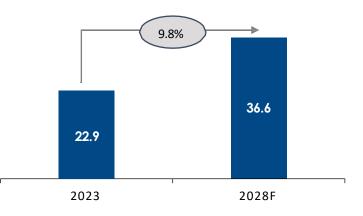
Oral solids will dominate IPM

Indian pharma market by dosage (2028F, USD bn)



...dominated by generic drugs constituting ~96% of drug consumption

Indian generic pharma market size (USD bn)



Growth Drivers

✓ Insurance penetration

✓ Increase in chronic patient population

Availability of affordable & innovative generics

✓ Drug access focused government schemes

✓ Growth in hospital business segment

SENORES PHARMACEUTICALS LIMITED CONTACT US



Senores Pharmaceuticals Limited

CIN: L24290GJ2017PLC100263

Mr. Deval Shah – Whole Time Director & CFO

investors@senorespharma.com



Strategic Growth Advisors Private Limited

CIN: U74140MH2010PTC204285

Mr. Sagar Shroff / Mr. Tanay Shah
sagar.shroff@sgapl.net / tanay.shah@sgapl.net
+91 98205 19303 / +91 98333 91899