

Date: July 16, 2025

To.

National Stock Exchange of India Limited

Exchange Plaza, Plot no. C/1, G Block, Bandra Kurla Complex, Bandra (E), Mumbai - 400 051 Maharashtra, India **BSE Limited**

Listing Operation Department, 20th Floor, P.J. Towers, Dalal Street, Mumbai – 400 001 Maharashtra, India

NSE Code: KALPATARU BSE Code: 544423

Dear Sir/ Madam,

Subject: Investors'/Analyst Presentation

In terms of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investors'/Analyst Presentation on Financial Results of the Company for the quarter and financial year ended 31st March, 2025.

We request you to take the above on record.

Thanking You, Yours faithfully,

For Kalpataru Limited

Abhishek Thareja (Company Secretary & Compliance Officer)



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01

GROUP & COMPANY OVERVIEW



KALPATARU GROUP - AT A GLANCE





YEARS OF LEGACY

30,000+

EMPLOYEES

75

COUNTRIES



Power Transmission and Distribution, Oil & Gas, Railways EPC



Civil Infrastructure Projects



Warehousing





Real Estate



Facility Management



Listed on NSE & BSE





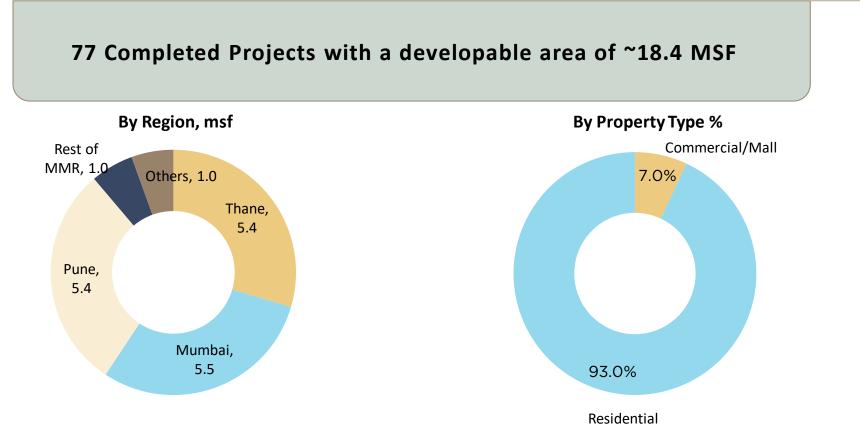
Unlisted

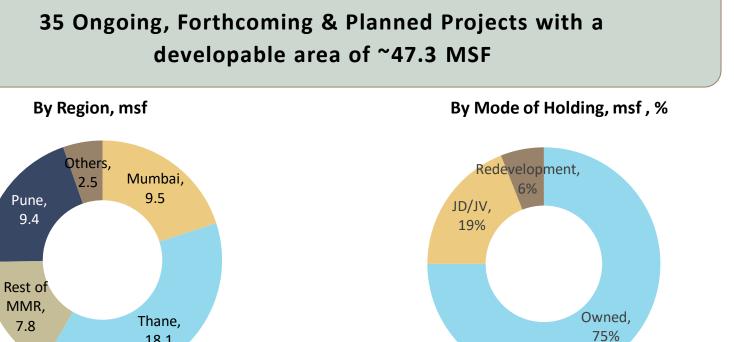
KALPATARU LIMITED - COMPANY OVERVIEW



5





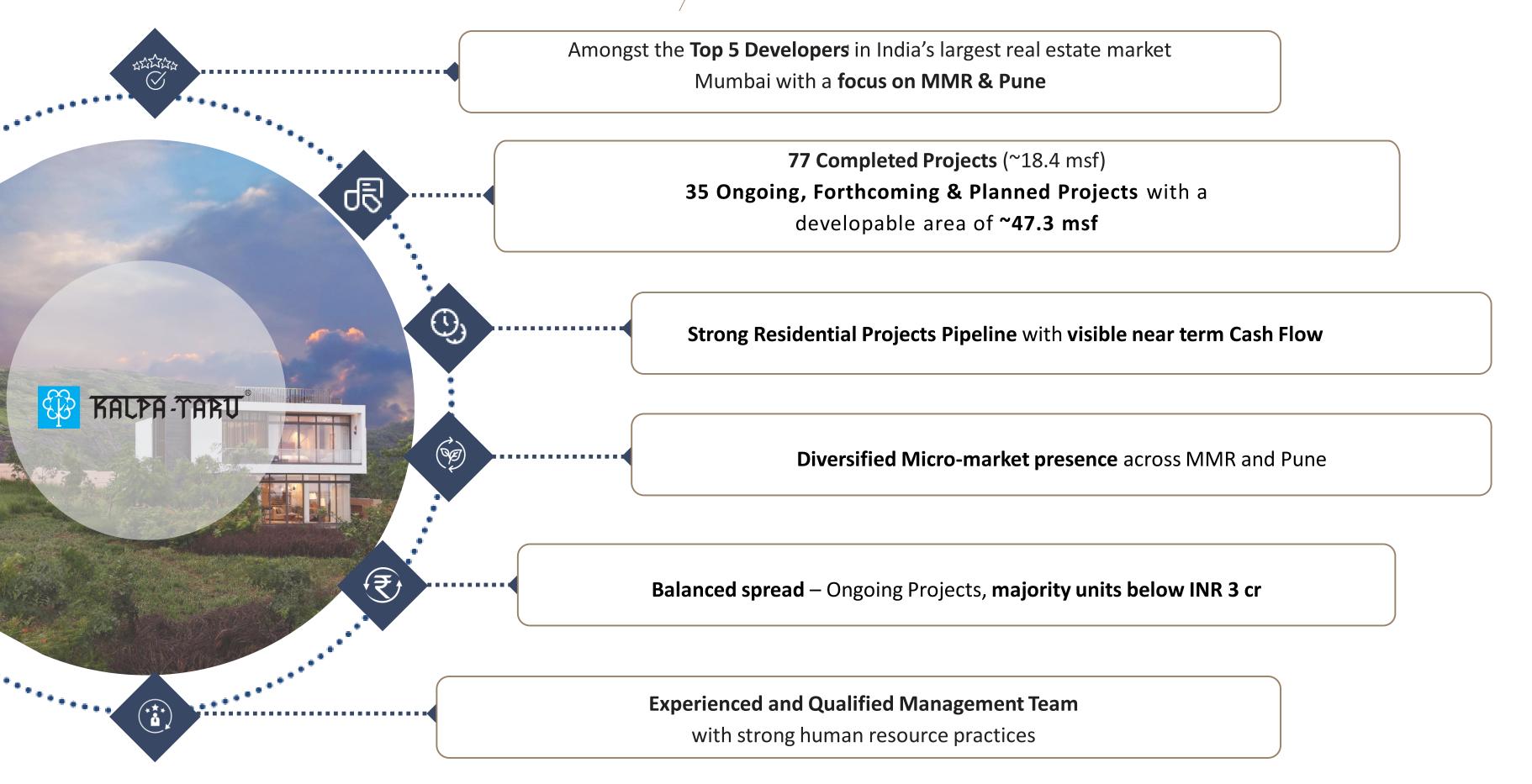


Notes: 1. As of 31st March, 2025. Few metrics have been rounded off to one decimal place for presentation purposes. 2. Among top 5 developer in MCGM In terms of units supplied from the calendar years 2019 to 2024 basis Anarock Report.

18.1

UNIQUE VALUE PROPOSITION



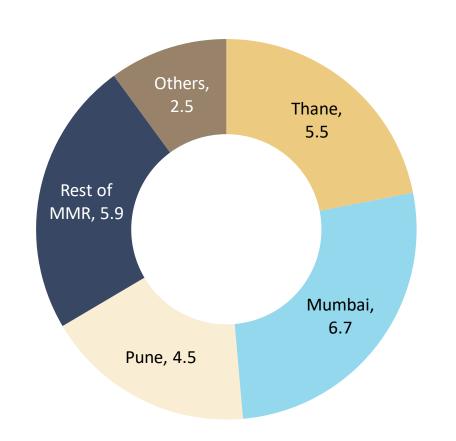


ONGOING PROJECTS OVERVIEW

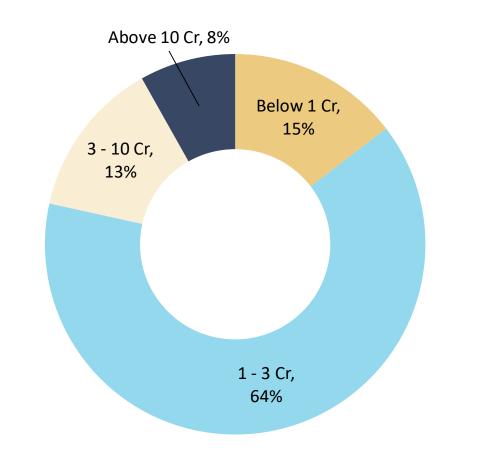


Ongoing Portfolio comprises of 25 Ongoing Projects totalling ~25.1 msf spread across all seven micromarkets of Mumbai, Thane, Pune, Hyderabad & Noida

Geographic **Diversification (msf)**

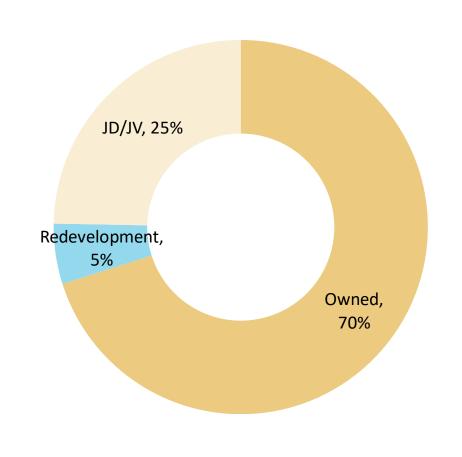


Portfolio Segmentation by Unit Selling Price*



Q4 & FY25 Results Presentation

Portfolio Segmentation by Development Model





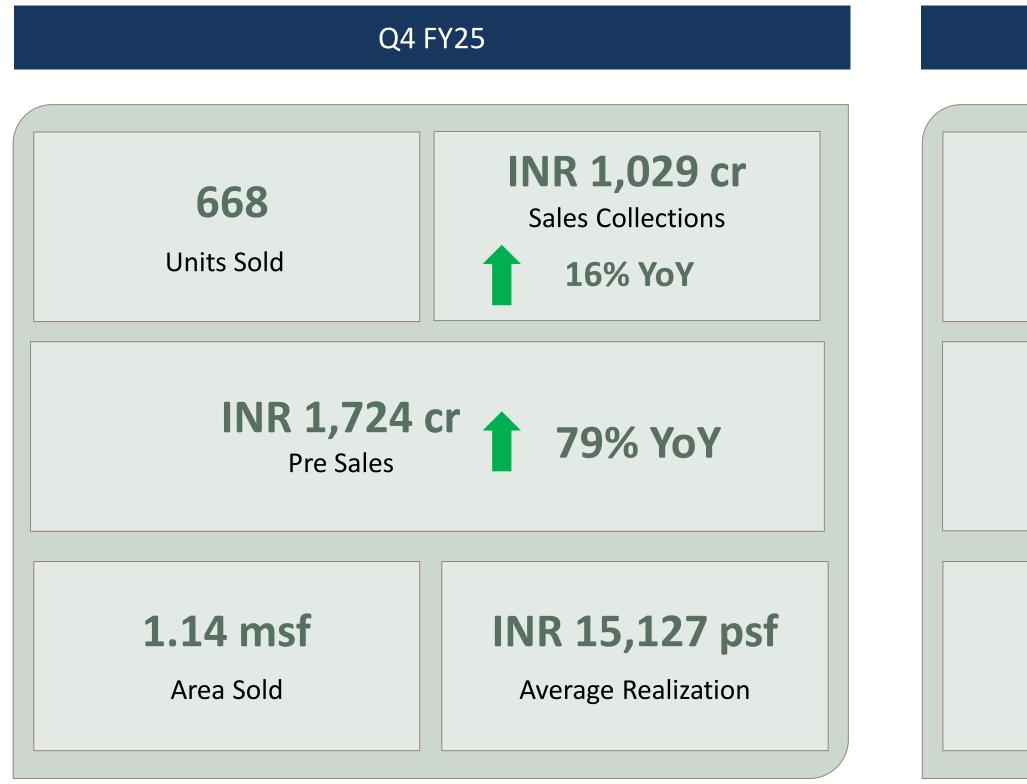
02

OPERATIONAL UPDATES



OPERATIONAL HIGHLIGHTS: Q4 & FY25







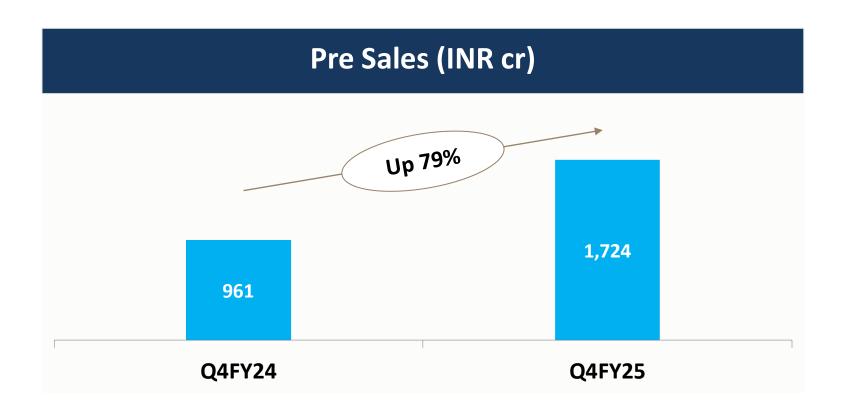
OPERATIONAL HIGHLIGHTS: Q4 & FY25

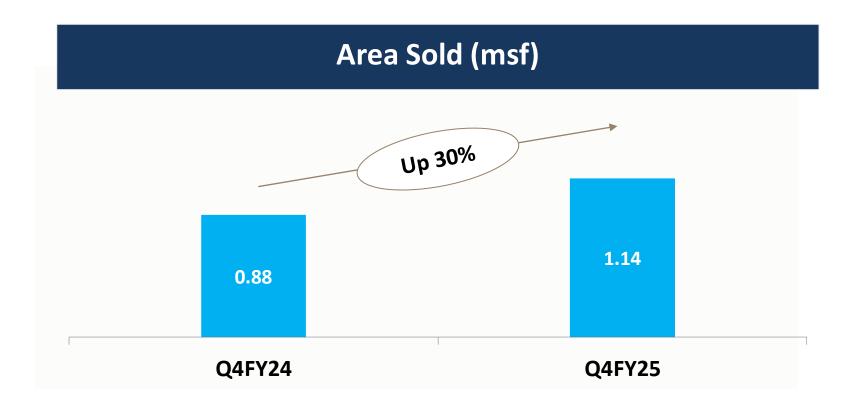


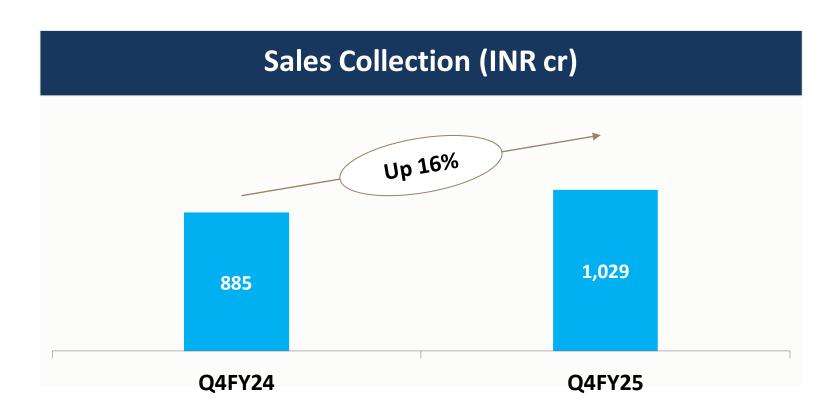
Recorded a Pre Sales of INR 1,724 cr in Q4 FY25, a YoY increase of ~79%. For the full year FY25, Pre-Sales were at **Pre Sales** INR 4,531 cr, up ~41% YoY **New Project** Launched 7 New Projects in FY25 totalling ~6.50 msf saleable area and 2 new projects in Q4 FY25 totalling Launches ~2.68 msf saleable area **Business** Signed Development Agreements (DA) for 2 new Society Redevelopment projects with an estimated GDV of ~INR **Development** 2,100 cr in FY25 -> Suman Nagar, Chembur, Mumbai (0.67 msf) and Hari Niketan, Goregaon, Mumbai (0.26 msf) **Net Debt** Net Debt as on 31st March 2025 stands at INR 9,310 cr, down by INR 673 cr compared to March 24 Reduction Net Debt/ Equity stands at 3.8x in March 25 compared to 10.1x in March 24 **Equity** In Q4 FY25, the company converted outstanding CCD's of Promoter & Promoter group worth INR 1,440 cr into Infusion Equity shares at a conversion price of INR 517.25 per share improves D/E Annuity Portfolio comprising of three office properties in Mumbai & Pune and one Retail Mall in Thane generated **Annuity** rental income of ~INR 160 cr in FY25 **Portfolio**

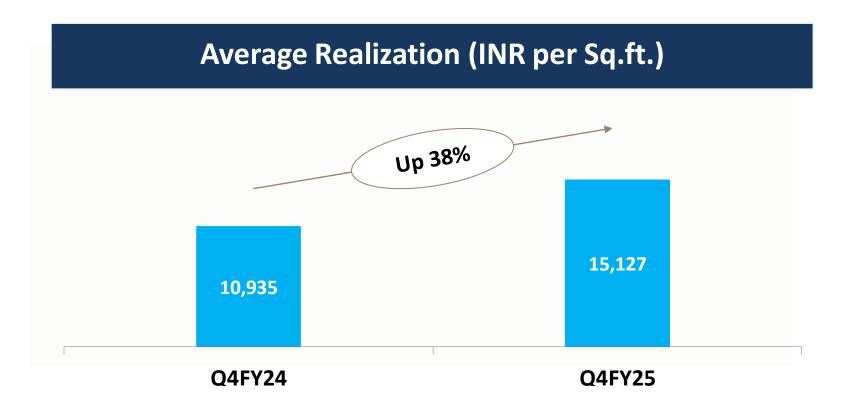
OPERATIONAL NUMBERS: STRONG GROWTH ACROSS METRICS IN Q4 FY25





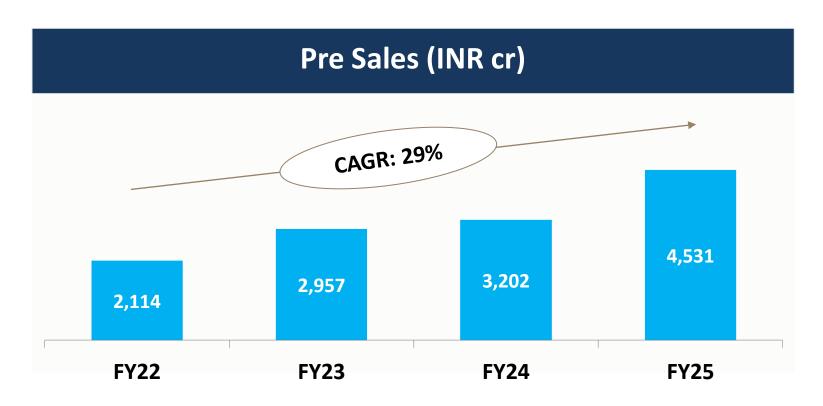


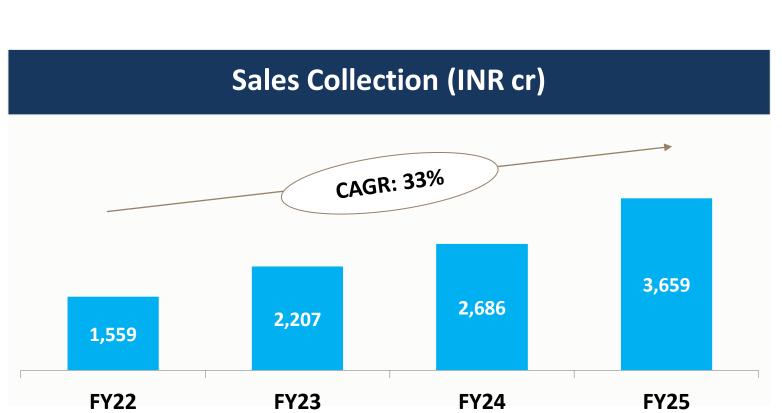


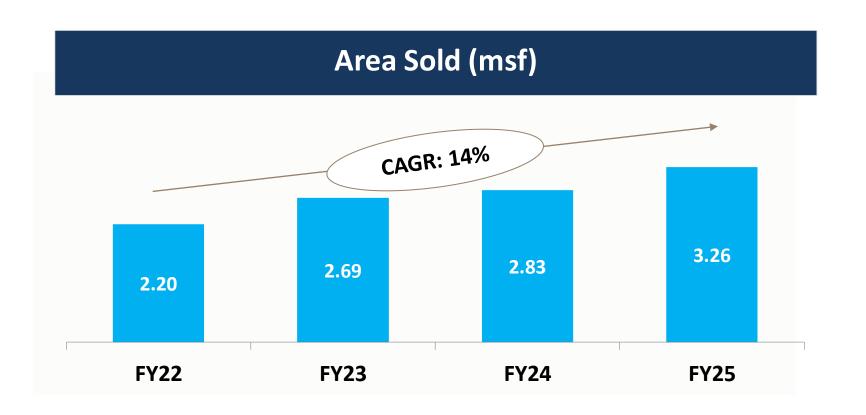


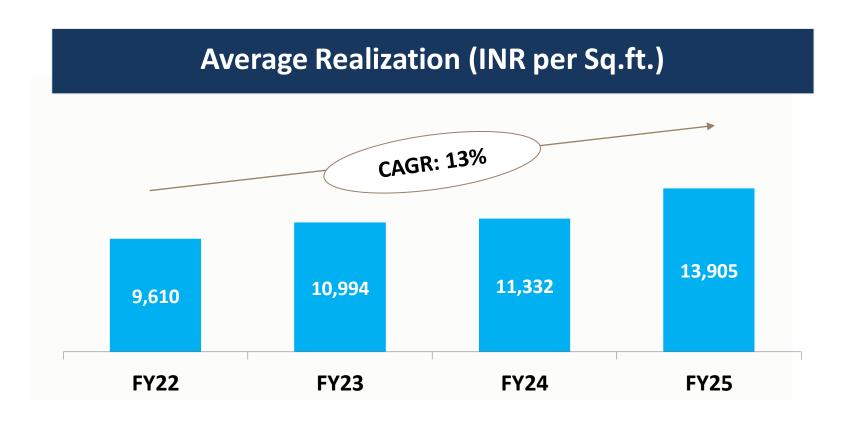
OPERATIONAL NUMBERS: ANNUAL TRENDS













03

FINANCIAL PERFORMANCE





CONSOLIDATED PROFIT AND LOSS SNAPSHOT-Q4 & FY25

Particulars (INR cr)	Q4 FY25	Q4 FY24	YoY	FY25	FY24	YoY
Revenue from Operations	597	492	21%	2,222	1,930	15%
EBITDA	46	44	7%	114	(68)	
EBITDA Margin (%)	7.8%	8.9%		5.1%	-3.5%	
Adjusted EBITDA	182	153	19%	664	459	45%
Adjusted EBITDA Margin (%)	30.5%	31.1%		29.9%	23.8%	6.1 pp
PAT	20	18	14%	25	(108)	

Note:

CONSOLIDATED BALANCE SHEET SNAPSHOT



Liabilities (I	NR cr)	
	March 25	March 24
Equity		
Equity Share Capital	167	140
Other Equity	2,314	880
Non-Controlling Interests	(25)	(28)
Total Equity	2,456	992
Liabilities		
Borrowings	10,172	10,688
Trade Payables	680	422
Other Financial Liabilities	930	578
Provisions	144	38
Other Liabilities	1,992	1,153
Total Liability	13,918	12,879
Total Equity & Liabilities	16,375	13,871

Assets (INR	cr)	
	March 25	March 24
Tangible Assets	870	784
Intangible Assets	2	2
Investments	116	93
Loans	185	258
Inventories	12,790	10,654
Trade Receivables	779	623
Cash & Bank Balance	717	620
Other Financial Asset	252	253
Non-Current Tax Asset	54	73
Deferred Tax Asset	163	171
Other Assets	446	340
Total Assets	16,375	13,871

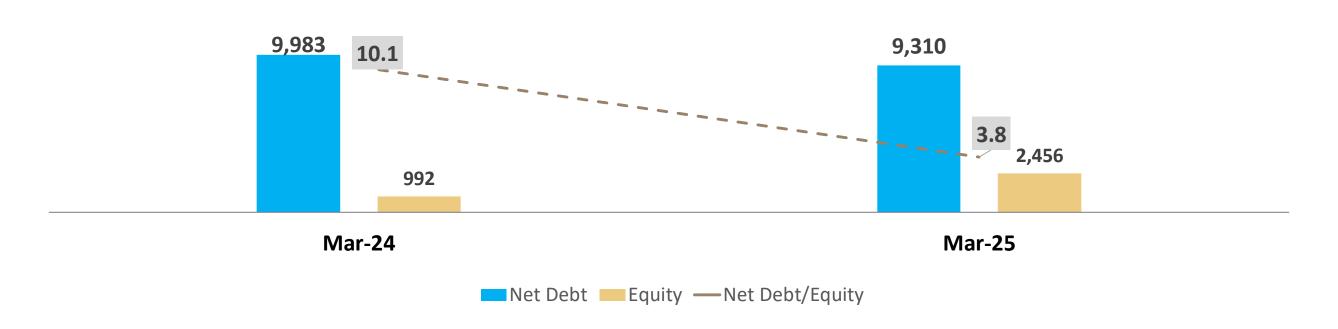
Note: Net Debt of the company as on March 25 is INR 9,310 cr. [Gross Debt – INR 10,172 cr (-) Cash & Cash Equivalent* – INR 862 cr]

^{*} Cash & Bank balance – INR 717 cr plus Long Term Fixed Deposits (Other Financial Assets) – INR 145 cr

DEBT MOVEMENT



INR cr. unless otherwise stated	31 st Mar-24	31 st Mar-25
Gross Debt	10,688	10,172
Less: Cash & Cash Equivalent	705	862
Net Debt	9,983	9,310
Equity	992	2,456
Net Debt to Equity	10.1x	3.8x

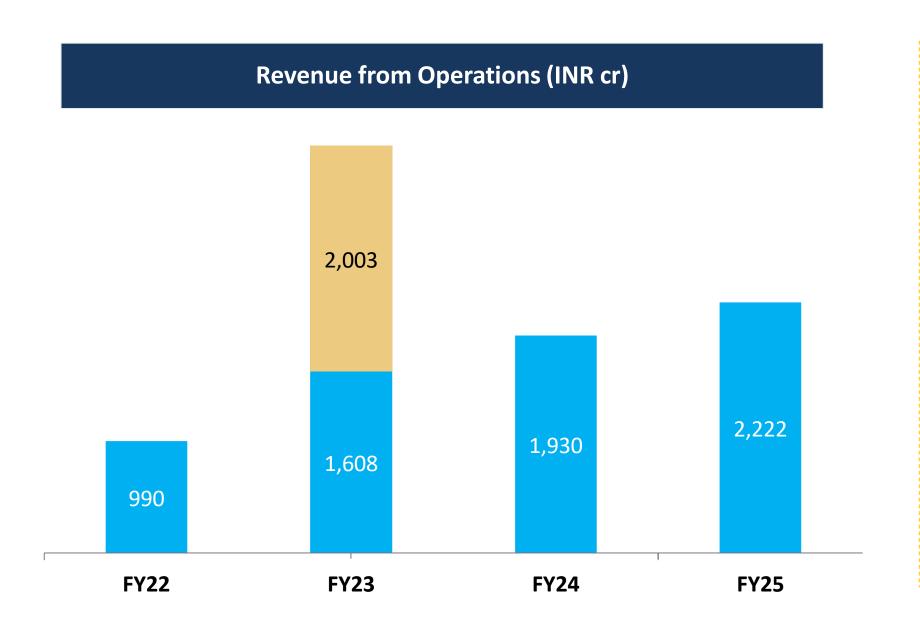


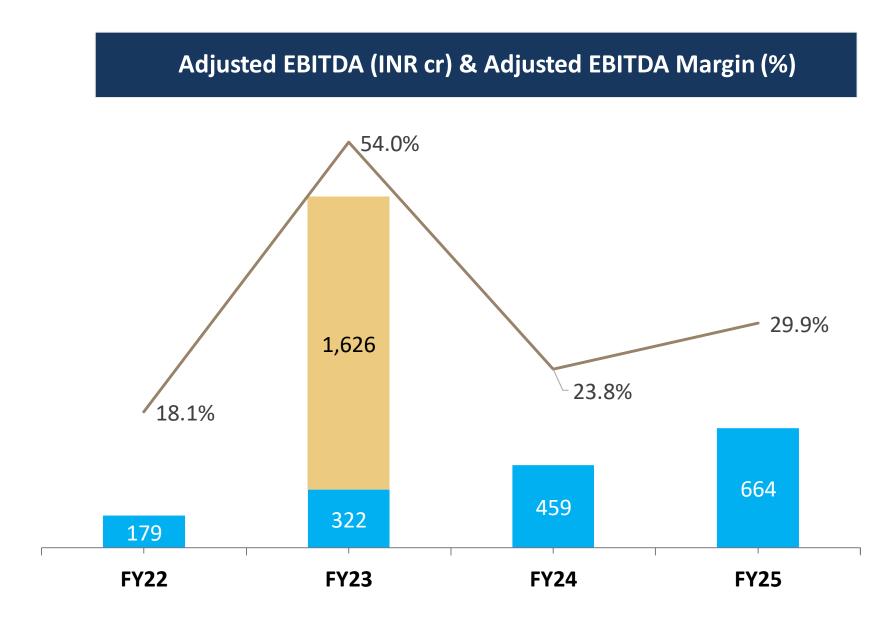
Company raised INR 1,590 cr in Equity through IPO in June 2025. Out of this, **INR 1,192.5 cr have been utilized for debt repayment** as on date in line with the Objects of the Issue. **As a result, the Net Debt to Equity number has further improved**

FINANCIAL TRENDS



Revenue from Operations and Adjusted EBITDA have grown at strong CAGR of 31% & 55% respectively since FY22, demonstrating strong business momentum





Note: In FY23, INR 2,003 cr of revenue is from one time Sale of land parcels
Adjusted EBITDA = EBITDA plus finance cost component included in cost of sales and other operational expenses



04

PORTFOLIO UPDATE



NEW PROJECTS ADDED IN FY25



Sr. No	Name	Location	Nature of Development	Land Area (sq. mt.)	Saleable area (msf)	Estimated GDV (INR cr)	Current Status
1	Suman Nagar CHS	Chembur, Mumbai	Society Redevelopment	19,136	0.67	1,500+	DA signed
2	Harinikentan CHS	Goregaon, Mumbai	Society Redevelopment	9,629	0.26	600+	DA signed

New Projects with Estimated GDV of ~INR 2,100 cr signed up during FY25

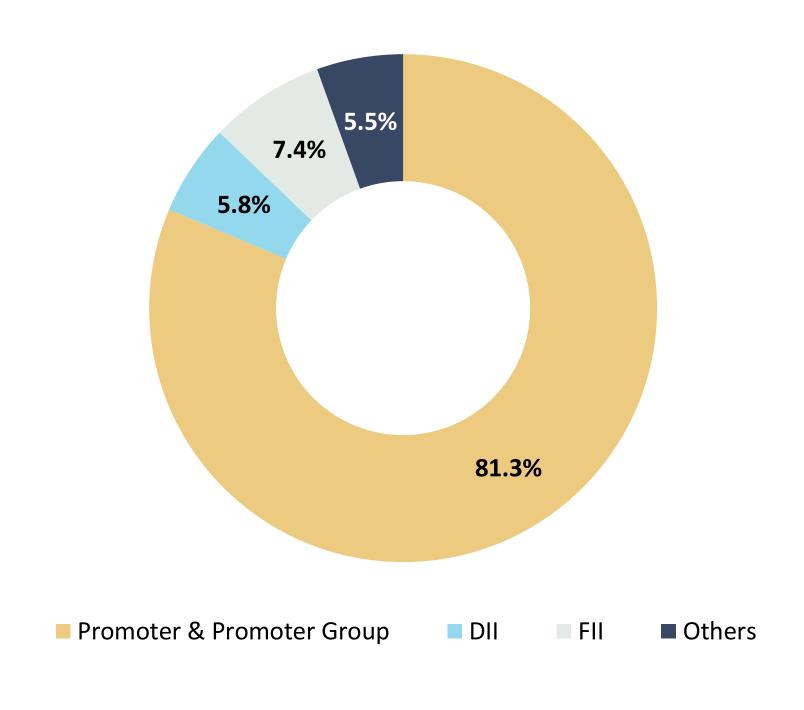
PLANNED LAUNCHES FOR FY26



Sr. No	Project Name	Wing/Tower	Location	Salable Area (msf)	Mode of Holding
1	Estella at Kalpataru Parkcity	Tower A to D	Kolshet Road, Thane	1.76	Owned
2	Eternia at Kalpataru Parkcity	Tower J & K	Kolshet Road, Thane	0.48	Owned
3	Kalpataru Hrushikesh	Tower 1	Andheri, Mumbai	0.38	Redevelopment (DA)
4	Srishti Namaah (Sector 2A)	Tower K	Mira Road, Rest of MMR	0.32	JV
5	Kalpataru Aria (Plotting)	Phase F	Karjat, Rest of MMR	0.14	Owned
6	Kalpataru Aria (Group Housing)	Tower A & B	Karjat, Rest of MMR	0.08	Owned
	Total			3.16	

SHAREHOLDING INFORMATION AS ON 10TH JULY 2025





TOP INSTITUTIONAL SHAREHOLDERS
Government of Singapore (GIC)
SBI MF
Bain Capital
Aditya Birla Sunlife Insurance
ICICI Prudential MF
360 One
SBI General Insurance



THANK YOU

For further queries, please reach out to us -

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