

RDL/063/2021-22 Date: 08.11.2021

To, National Stock Exchange of India Ltd. Exchange Plaza, Bandra – Kurla Complex, Bandra (E), Mumbai – 400051 NSE EQUITY SYMBOL: RUSHIL To, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400001 BSE SCRIPT CODE: 533470

#### ISIN: INE573K01017

#### Sub: Submission of Q2 F.Y. 2021-22 Presentation.

Dear Sir / Madam,

We are enclosing herewith a copy of the Q2 F.Y. 2021-22 Presentation regarding the financial performance of the company and other highlights for the period ended on 30<sup>th</sup> September, 2021.

Please take the same in your records and do the needful.

Thanking you

Yours Faithfully,

For, Rushil Decor Limited Moderic

DE COR

Hasmukh K. Modi Company Secretary

Encl: as above



RUSHIL DÉCOR LTD., RUSHIL HOUSE, NEAR NEELKANTH GREEN BUNGALOW, OFF SINDHU BHAVAN ROAD, SHILAJ, AHMEDABAD-380058, GUJARAT, INDIA.

REGD. OFFICE: S. NO. 125, NEAR KALYANPURA PATIA. VILLAGE ITLA, GANDHINAGAR-MANSA ROAD, TA. KALOL, DIST. GANDHINAGAR-382845, GUJARAT, INDIA. 1 CIN: L25209GJ1993PLC019532

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# **RUSHIL**

DECOR LIMITED

WE'LL MAKE IT

## Investor Presentation Q2 & H1 FY22





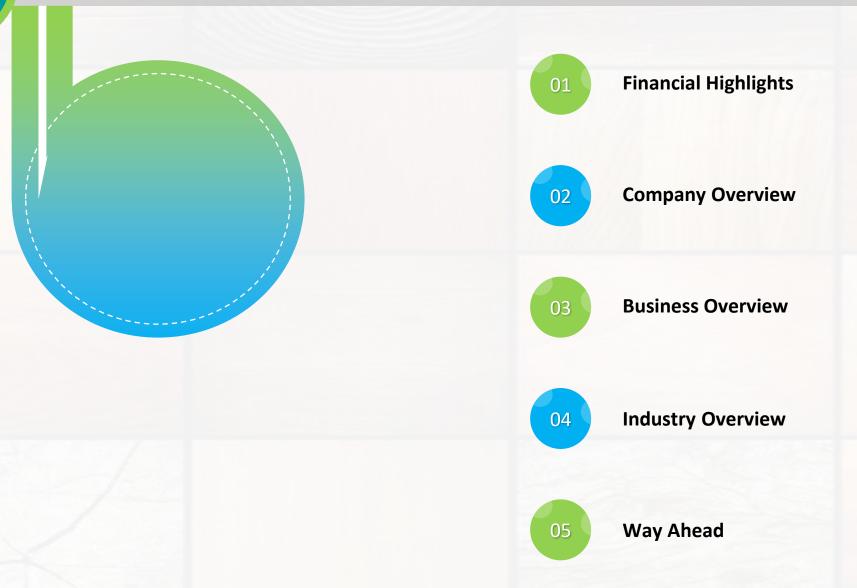
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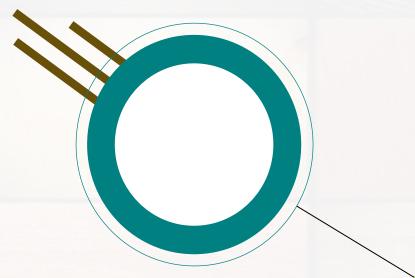


# **Financial** Highlights



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### **Management Comment**



Commenting on the results, Shri Krupeshbhai G. Thakkar, Chairman, Rushil Décor Limited said: "In the quarter ended September 2021, we reported a 80.16% YoY growth in revenue, with EBITDA growing 67.83% to Rs. 21.90 crores with a PAT of Rs. 7.68 crores. As for half year, we recorded a revenue of Rs. 262.31 crores. This is mainly due to substantial increase in sales volumes, better realizations and additional sales from the new facility.

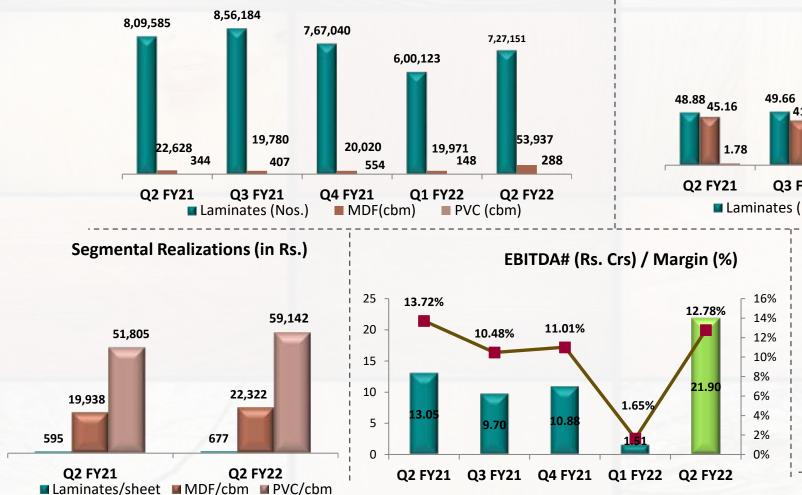
As per our anticipation, we see an increase in demand at the new Vishakhapatnam facility for MDF Boards. This gives us the strength and motivation that the days of struggle are behind us and this facility is the starting point to reach our ultimate goal. Along with this, there is a shift in consumer preference as well and nowadays younger generations are opting for products easy on their pockets as well as continually changing with their trendy lifestyles and choices.

Our team has been the most important asset and our members have shown great responsibility and a sense of belonging by keeping each other motivated in recent challenging times. I would like to take this opportunity to thank each member of the Rushil Decor family. I would also like to thank our Clients, Creditors, Banks, Financial Institutions, and all other Stakeholders. Their faith & support in us has made it easier for us to strive and excel."

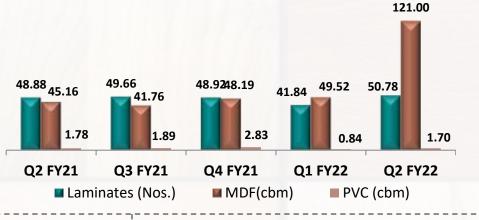


### **Financial Highlights – Quarterly**

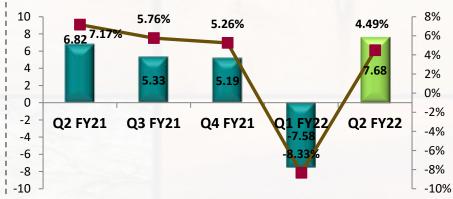
**Sales Volume** 



Segmental Revenue (Rs. Crs)\*









## **Financial Highlights – Quarterly**

Rs. Crore	Q2 FY22*	Q2 FY21*	Y-o-Y (%)	Q1 FY22*
Total Income	171.32	95.09	80.16%	90.99
Raw Materials	93.39	48.46		43.40
Employee Cost	10.30	7.55		9.59
Other Expenses	45.73	26.04		36.50
Total Expenditure	149.42	82.04		89.49
EBITDA	21.90	13.05	67.83%	1.51
EBIDTA Margin (%)	12.78%	13.72%	(94 bps)	1.65%
Other Income	0.20	0.26		0.18
Depreciation	6.02	2.19		5.90
Interest	5.76	3.07		5.88
Exceptional Item (Gain) / Loss	0.00	0.00		0.00
Profit Before Tax	10.31	8.05		(10.09)
Тах	2.63	1.23		(2.50)
Profit After Tax	7.68	6.82	12.70%	(7.58)
Other Comprehensive Income	(0.06)	0.09		(0.06)
Net Profit	7.63	6.91	10.38%	(7.64)
Net Profit Margin %	4.45%	7.26%	(281 bps)	(8.40%)
Basic EPS in Rs.	3.86	4.57	(15.54%)	(3.81)

 Increase in Income by 80.16% Y-o-Y mainly due to higher volumes and better realizations

- EBITDA Margin slightly lower due to higher raw material costs
- Interest cost slightly higher on account of inventory built-up due to maintenance shutdown of plant
- Depreciation is higher Y-o-Y due to commencement of new plant in Andhra Pradesh

\*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares



## **Financial Highlights – Half Yearly**

Rs. Crore	H1 FY22*	H1 FY21*	Y-o-Y (%)
Total Income	262.31	144.16	81.95%
Raw Materials	136.78	75.56	
Employee Cost	19.89	12.82	
Other Expenses	82.23	41.39	
Total Expenditure	238.90	129.77	
EBITDA	23.41	14.40	62.60%
EBIDTA Margin (%)	8.92%	9.99%	(107 bps)
Other Income	0.38	0.65	
Depreciation	11.92	4.36	
Interest	11.64	6.34	
Exceptional Item (Gain) / Loss	0.00	0.00	
Profit Before Tax	0.23	4.35	
Тах	0.13	1.15	
Profit After Tax	0.10	3.20	(96.83%)
Other Comprehensive Income	(0.12)	0.18	
Net Profit	(0.02)	3.38	(100.52%)
Net Profit Margin %	(0.01%)	2.34%	(235 bps)
Basic EPS in Rs.	0.05	2.14	(97.66%)

 Half-year numbers have been impacted due to Q1 FY22 performance which was affected by COVID

 Increase in Income by 81.95% Y-o-Y mainly due to substantial increase in volumes, incremental realizations and additional sales from new facility

\*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares



## Balance Sheet as on 30<sup>th</sup> Sept'21

Rs. Crore	As on 30 <sup>th</sup> Sept 2021	As on 31 <sup>st</sup> Mar 2021	Rs. Crore	As on 30 <sup>th</sup> Sept 2021	As on 31 <sup>st</sup> Mar 2021
Equity	264.02*	264.15	Non-current Assets	600.27	615.92
Equity Share Capital	19.89	19.73	Property, Plant and Equipment	582.84	587.18
Other Equity	244.13	244.41	Capital WIP	2.83	1.04
Non-Current Liabilities	335.20	343.49	Other Intangible Assets	0.01	0.03
Long Term Borrowings	287.09	295.21	Financial Assets		
Other Financial Liabilities	8.97	9.59	Investments	0.01	0.01
			Trade Receivables	2.37	2.37
Provisions	2.78	2.38	Loans	0.10	0.08
Deferred Tax Liabilities (Net)	28.38	28.30	Other Financial Assets	6.65	6.60
Other Non-Current Liabilities	7.98	8.01	Other Non- Current Assets	5.45	18.60
Current Liabilities	256.28	200.79	Current Assets	255.23	192.51
Short Term Borrowings	114.11	83.46	Inventories	133.06	84.27
Trade Payables	115.50	102.56	Financial Assets		
Other Financial Liabilities	1.15	1.14	Trade Receivables	73.26	57.54
			Cash & Cash Equivalent	1.40	1.56
Other Current Liabilities	7.99	2.84	Bank Balance other than Cash	5.46	10.07
Provisions	17.54	10.79	Loans	0.00	0.00
Current Tax Liability (Net)	0.00	0.00	Other Current Assets	42.04	39.07
Total Equity & Liabilities	855.49	808.43	Total Assets	855.49	808.43

\*Company came out with Rights Issue in Sept'20 to raise Rs. 24.89 cr by issuing 50 lakh shares

During this quarter 2,74,210 partly paid up equity shares were converted into fully paid up shares – Company has not utilised said proceeds till end of quarter ended 30<sup>th</sup> September 2021

# **Company** Overview





One of the leading player in manufacturing Decorative Laminate Sheets and Medium Density Fibre Boards (MDF) in India

	Focussed on 3	
One of the	segments,	
Largest player in Laminates segment	MDF + LAMINATES + PVC Industry growth areas	

### 4 Generations in Business of Design Engineering

India's **3rd** largest manufacturer of MDF boards

28 years of experience in Industry

Manufactures Decorative (single sided) as well as Industrial (double sided) Laminates with wide range of designs, colors and finishing in 3 manufacturing plants of Laminates located at Gujarat with Laminate capacity of 34.92 lakh sheets p.a.



"Vir Laminate" and "Vir MDF" well recognised and respected brands in Industry Manufacturing thin and thick MDF Boards and Pre-Lam MDF Boards with thickness ranging from 2mm to 30mm at its plant in Chikmagalur, Karnataka with capacity of 300 CBM per day or 90,000 CBM p.a. & 2,40,000 CBM p.a. capacity at new plant in Andhra Pradesh covering thin and thick MDF Boards with thickness from 2mm to 30mm

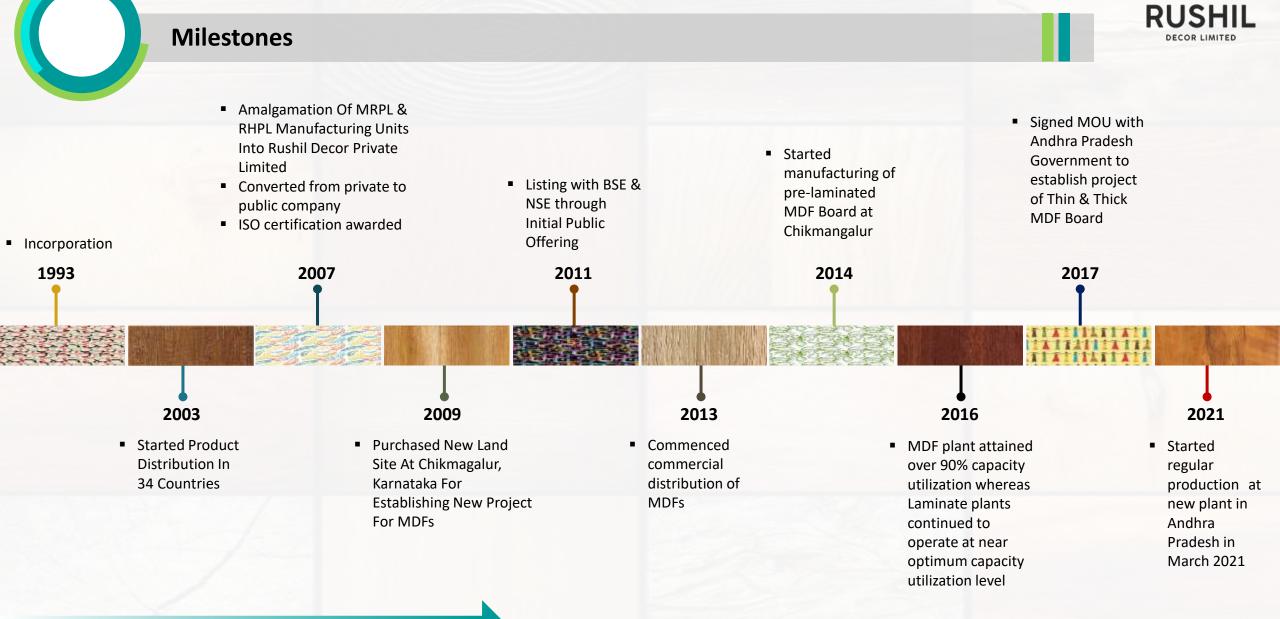
~ 120

Vir Studdios across India

## Global Footprint across 42 countries

More than 1000 designs in Laminated Sheet

Employee Strength: 600+



28 years of Growth & Experience

### **Strong & Experienced Management Team**





#### Shri Krupeshbhai G. Thakkar – Chairman

- Experience in industry of laminated sheets and allied items
- Conferred with several accolades which include "Rajiv Gandhi Shiromani Award" and "Indira Gandhi Sadbhavana Award" in 2007 for his achievement in his field of work and contribution to the Nation
- Promoter of Company and appointed as Chairman w.e.f. 13<sup>th</sup> August 2021

#### Shri Rushil Krupeshbhai Thakkar – Director

- Associated with Company since last 8 years
- Completed Bachelor of Commerce from Gujarat University
- Online certificate course in MBA Essential from "The London School of Economics and Political Science"
- Appointed as Director w.e.f. 13<sup>th</sup> August 2021

#### Shri Vipul S. Vora – Chief Financial Officer

- Over 38 years of experience in field of finance & accounts
- Associated with Company since last 15 years
- Commerce Graduate, hold degree as Chartered Accountant from ICAI, holds DISA Course from ICAI

#### Shri Keyur M. Gajjar – Chief Executive Officer

- Associated with Company since last 16 years
- Holds degree of Bachelor of Engineering and Masters In Business Administration

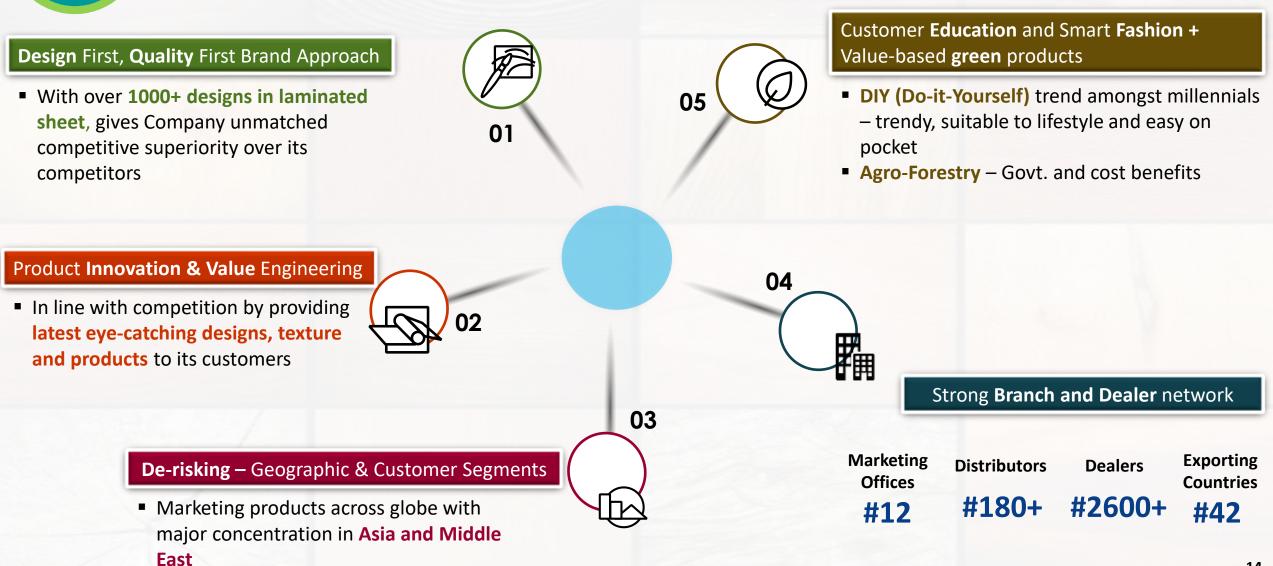


#### Shri Hasmukh K. Modi – Company Secretary

- Associated with Company since last 14 years
- Completed Bachelor of Commerce, hold degree of Company Secretary from ICSI in year 2003
- Completed ICWAI in 2011



### **Key Strengths**



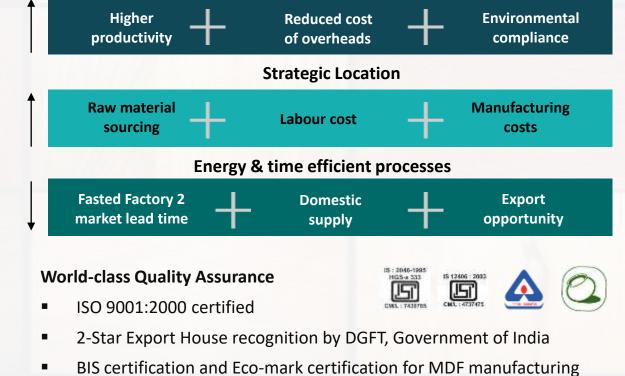


### Key Strength - Strategic Manufacturing Advantage

### Manufacturing Unit



World-class infrastructure modelled on International Technical Plants



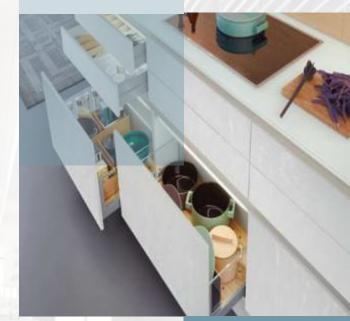


**Green-label certification from Singapore Environmental Council for laminates manufacturing process** 

#### **Ratings & Recognition**



# **Business** Overview



### **Product Portfolio**



### Laminates

#### **APPLICATIONS:**

1mm Master Series | Compact | Ext-Lam | Digital Layer | Unicolor | Sync Series | H2 Series | Mar Resistance Grade | Post Forming | Primelam (0.8mm) | High Gloss | Door | Lab Grade | FR Grade Chalk/ Marker Grade | Sleek

#### AVAILABLE SIZE :

8ft X 4ft (2440mm X 1220mm) | 9ft X 4.25ft (2800mm X 1300mm) | 10ft X 4.25ft (3050mm X 1300mm)

### **MDF Boards**

Great alternative to solid wood, particle board and plywood

#### **APPLICATIONS :**

Commercial, residential projects along with other institutional projects

#### AVAILABLE SIZE :

8ft X 4ft (2440mm X 1220mm)

• All international sizes are available

#### AVAILABLE THICKNESS :

All thicknesses from 2mm to 30mm



### PVC

#### **APPLICATIONS :**

Partitioning, Panelling, False Ceiling, Furniture, Modular Furniture, Kitchens, Exhibitions and Display Products, Pre-laminated Stationary Articles, Automotive, Construction, Consumer Goods, etc

#### FEATURES :

Smooth Surface, Gluing and Laminations, Easy Installation, Environment Friendly, Best for Sandwich Construction, Nailable and Screwable, Sawing and Cutting, Timeless Warranty, Splinter-Free Impact-Resistant, Anti-Fungal, Weather and Ageing Resistant

#### AVAILABLE SIZE\* :

8ft X 4ft (2440mm X 1220mm)

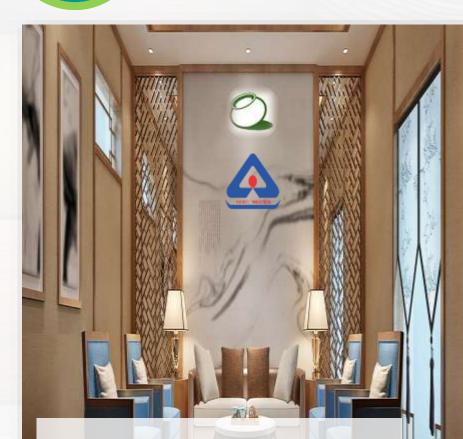
\*Custom sizes available

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### **Product Portfolio – MDF Boards**



India's third largest manufacturer of MDF

#### **MDF Sales (in Crs) Products** 172.52 167.07 **Our Brands** 156.74 156.46 155.92 VIR VIR PRELAM MDF 2017 2018 2019 2020 2021

### Manufacturing

### Units

Network

Areas: India

<u>PP</u>

- 1 (based in Karnataka, India)
- New unit added in Andhra Pradesh
- State of art CNC machines that make MDF with homogeneity and less wastage

### Capacity

Range

1,100 CBM/day (after

82% (FY21)

Utilization

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recent addition of 800 CBM/day in March'21)

(excluding new capacity)

4 Ft. X 8 Ft. MDF Boards with thickness range from 2 mm to 30 mm, both in Interior & **Exterior grades** 

100+ Distributors 2 Consignment stockists 1,000+ Dealers 6 Branches 50+ OEMs

Marketing

(including 5 of Flooring)





## **VIR Studdio – Creating Brand Awareness**

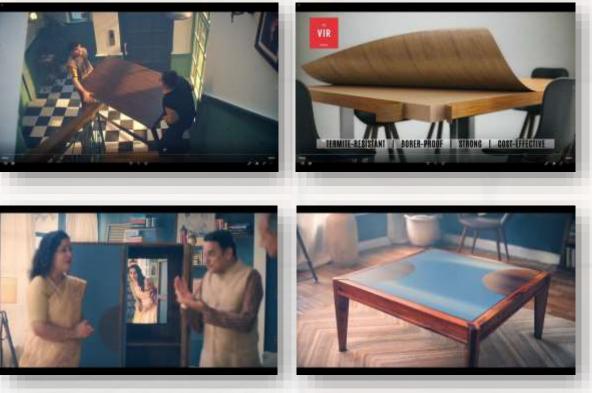
### **Branding through VIR Studdio**

- Unique marketing platform across Country displays entire product range at one location
- Live practical end use demonstration in very practical and effective manner helping customers to visualize various permutations and combinations of entire product range
- Signature showrooms/display centers –'Vir laminates' as well as 'Vir Boards' range of products all under one roof
- As of July 2021, Company has 120+ showrooms





### **Branding through Advertisements**



Source link: <a href="https://www.youtube.com/watch?v=eF2xsGMcfy4">https://www.youtube.com/watch?v=eF2xsGMcfy4</a>

## **Our Product Proposition – Design led Value Engineering**



	Laminates	MDF Boards	PVC	
Value Proposition	Design Leaders	Quality Experts	Value Engineering	Customer
Price-point	<ul> <li>Competitively priced products for domestic and export markets</li> </ul>	<ul> <li>Competitively priced products for domestic markets (South India – logistics advantage)</li> </ul>	<ul> <li>Quality extruded products for domestic and export markets</li> </ul>	Vantage
Product Excellence	<ul> <li>ISO 9001:2008; ISO 14001:2004; BSOHSAS 18001:2007 quality certification for management systems of all laminate plants by ISOQAR.</li> <li>Certificate of compliance by UK certification and inspection Ltd</li> </ul>	<ul> <li>Certified by Bureau of Indian Standards (BIS)</li> </ul>	<ul> <li>Eco-friendly</li> <li>Versatility &amp; ease of use</li> <li>LEED certification led carbon credits</li> </ul>	Affordable User-friendly
Durability	<ul> <li>Used for both interior and exterior applications and heavy-duty industrial applications</li> </ul>	<ul> <li>MDF boards are manufactured using German technology and machines</li> </ul>	<ul> <li>Durable (8-10 years)</li> </ul>	Best-in-class
Cutting-edge range	<ul> <li>1000+ designs &amp; 50+ textures &amp; finishes in HPL segment alone.</li> <li>Constant innovation</li> <li>Strong product development and Merchandising team</li> </ul>	<ul> <li>Current capability of MDF boards thickness range - 7.5 mm to 30 mm</li> <li>Commissioned new plant at Andhra Pradesh: Capability of producing entire range of thickness of MDF Board from 2 mm to 30 mm</li> </ul>		Quality Aesthetic Appeal



## **Our Manufacturing Facilities**

### Laminates -Gujarat

- Unit RDL, 608, GIDC Mansa, Dist.
   Gandhi Nagar, Gujarat
- Unit MRPL, Dholakuva Patia, Gandhinagar-Mansa Road, Mansa, Dist. Gandhinagar
- Unit RHPL, Survey No. 125, Nr. Kalyanpura Patia, Gandhinagar-Mansa Road, village Itla, Tal. Kalol



Production – 34.92 lakh sheets per annum Utilization - 78%



Manufacturing Facilities





Unit – RDL, Plot No. 58, 59 & 60p, Amble Industrial Estate Village, Amble Tal. & Dis. Chikmagalur, Karnataka

Production & Capacity Utilization – • MDF – 90,000 CBM per annum Utilization – 82%

PVC – 12,460 CBM per annum Utilization – 14%





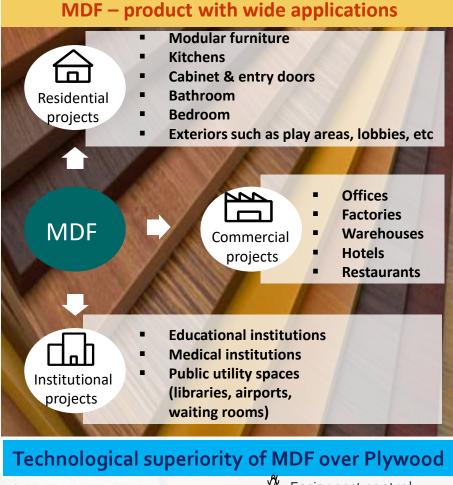
## New Manufacturing Plant - 2<sup>nd</sup> MDF Unit

- **Greenfield project** for manufacturing thin + thick MDF Boards at Vishakhapatnam, Andhra Pradesh having installed capacity of 800 CBM per day or 2,40,000 CBM per annum - 50% expected utilisation by FY22
- Location advantage: Unit setup in Agro belt, Southern India being one of prominent market for MDF - located close to Southern port making it easier to facilitate export of our products
- Attractive incentive package offered by Andhra Pradesh incurred total CAPEX of approx. Rs. 450 crores
- Started regular commercial operations from March 2021
- This plant will help Company increase market share and take care of incremental demand generated in Industry









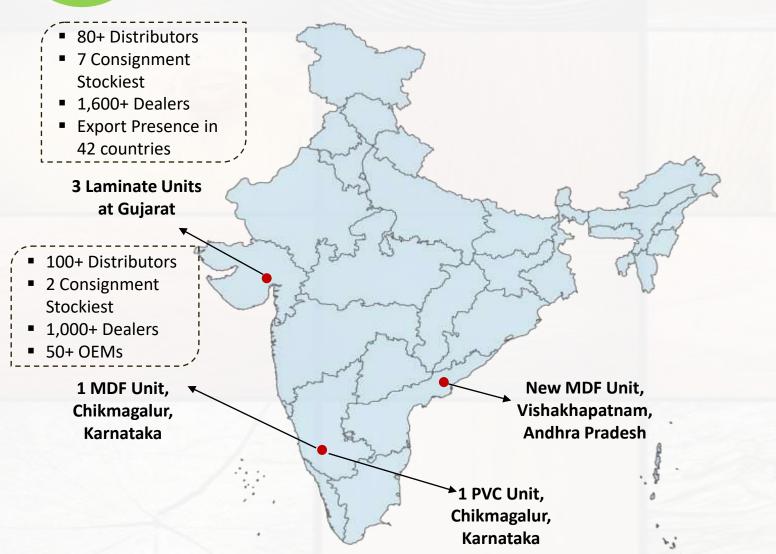
Fire resistance

 $\boxed{}$ 

Fire resistance	🖞 Easier pest control	
	🗂 Rot resistance	
Moisture resistance	Easy-clean	
<sup>2</sup> Temperature resistance	ل Low maintenance کر	24



## **Our Distribution Model & Market Reach**

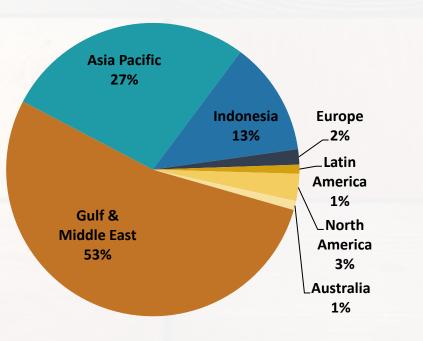






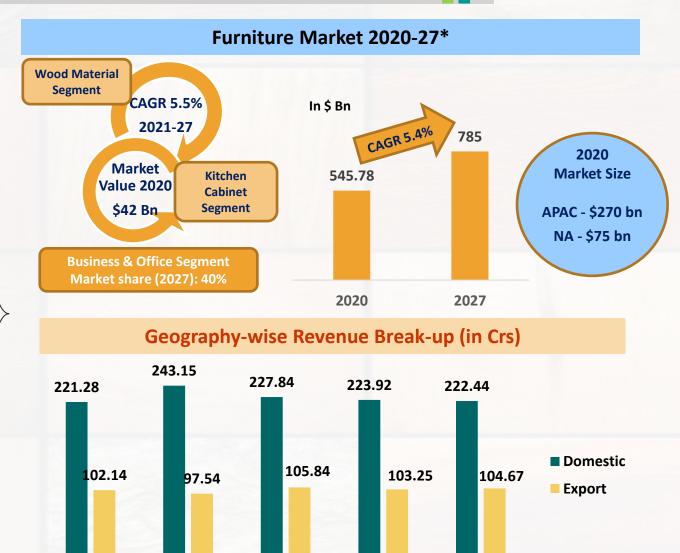
## **Our Exports shadowing global consumption**

Laminates – Geography-wise Sales



- Our exports are focused in growing and fast-growing regions of furniture consumption markets
- Two star export house recognition by DGFT, Ministry of Commerce and Industry, Government of India
- Exports destinations fastest growing markets of North America, Asia Pacific, Middle East

#### \* Source: Global Market Insights



2017

2018

2019

2020

2021

26



### **Awards & Recognition**

Mr. Krupesh G. Thakkar, Chairman of Company has three decades of experience in trading and manufacture of plywood, laminates and allied products. He has been conferred with accolades which include "Rajiv Gandhi Shiromani Award" and "Indira Gandhi Shadbhavna Award" in year 2007, acknowledging his achievement in their field of work and contribution to Nation. He was President of Indian Laminate Manufacturers Association

Our Company has been awarded with ISO 9001:2000 for Quality Assured, ISO 18001:1999 for Health and Safety and ISO14001:2004 for Environmental System for all units

Our Company operates in competitive environment were generating and maintaining brand recognition is significant element of our business strategy

Unlimited Unnati Pvt. Ltd. provided its prestigious leadership award to Mr. Krupesh G. Thakkar, Managing Director, Rushil Décor Limited for his vision, Commitment and belief in power of I CAN – I WILL IDEOLOGY. Shri Shyam Taneja, Founder Director of Unlimited Unnati awarded Shri Krupesh G. Thakkar with this award for showcasing his Unmatched Leadership Qualities towards achieving Quantum Growth



# **Industry** Overview

#### **Regional Demand for MDF in India** Others, **MDF v/s Plywood Consumption** Made from wood, fibres and resin 10% Sourced through agroforestry Plywood MDF West, Machine dried and pressed to 15% produce dense, stable sheets South, DIY (Do-it-yourself) trends gaining 30% 45% traction More stable than solid wood 65% Withstands changes in heat and humidity better Millennials want furniture compatible North. 70% with their lifestyle 30% Easy on pocket 35% **Global Size of MDF market\*** GLOBAL INDIA In \$ Bn Huge penetration opportunity India's CAGR 6.6% 102 **MDF** consumption Plywood replacement 2.8 million CBM opportunity - MDF 61.3 **China's MDF consumption Total Indian Plywood market: 50 million CBM INR 180 billion The Plywood Substitution Opportunity - MDF** 2019 2027

# Furniture of the Future: Made with MDF

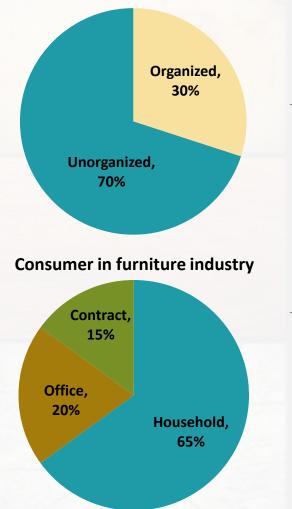
\* Source: grandviewresearch.com

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## Huge opportunity in MDF and PVC from surge in demand

Percentage share of organized/ unorganized furniture industry



### Laminates Industry Snapshot

- Consumption of Indian panel products has grown at CAGR of 15-20% for organised segment
- Increasing consumerism and urbanization are key growth drivers



 Industry size – INR 5,000 crore

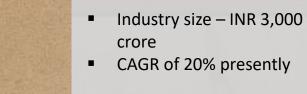
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- 40% organized sector
- 60% unorganized sector

### **MDF Industry Snapshot**

- ~33% of India's requirement met through imports from China, Malaysia, Thailand and Sri Lanka
- Significant advantages over plywood spurring popularity



### **PVC Industry Snapshot**

- Globally preferred alternative to wood and wood products
- LEED certification (green building) & enhanced recycled content credit

- Industry size INR 1,000 crore
- CAGR of 10.7% between 2016 and 2021



## The Agro-Forestry Edge



## What is agroforestry?

Land use system which integrate trees and shrubs on farmlands and rural landscapes to enhance productivity, profitability, diversity and ecosystem sustainability.



## Impact



Improvement in productivity



Farmer income and livelihood opportunities for rural smallholder farmers

## Win-win for Farmers & RDL

- Active participation in government-sponsored agroforestry projects
- Farmers in coffee growing regions of South India growing trees on their farmland.



Singapore Green Label

Indian

Ecomark

- Fast growing trees such as eucalyptus, acacia, silver oaks
- Require timely cutting to protect plantations
- RDL strategically sources Agro-forestry wood from farmers
- Farmers gain second source of income



Conservation of natural resources and forest



protection security



Increasing forest / tree cover

31





Inches



## Strategies for Growth – in line with Company's Vision

**Brand Enhancement & Increasing Market Reach** 

- Focus on expanding distributor network opening new marketing offices, appointment of new distributors
- Tapping smaller towns considered to be new emerging realty hubs for development of residential and commercial complexes, and we intend to position ourselves to capitalize on these emerging opportunities

**Diversifying Product Portfolio by Strengthening Infra Support** 

 Enrich product portfolio of MDF products by introducing Wood PVC (WPVC) boards and marble board panels as an extension of its MDF panel product

In-depth Market Penetration, New Product Infusion coupled with additional capacity to fuel next level of growth and profitability for Rushil Decor Limited

### **Impact Of Government Sponsored Mission**

 Demand for plywood, MDF boards and laminates is likely to remain strong with Government's focus on infrastructure and lowcost housing

India – 3rd largest consumer market globally driving demand

LEED certified Green Buildings (picking up in India) can only use MDF + PVC and no plywood Impetus to Make in India programme on global platform gives indigenous manufacturers an inherent advantage







Expanding in other markets (East India)

\* Average Revenue per User

industry





## For further information, please contact:

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