



### Safe Harbor



This presentation and the accompanying slides (the "Presentation"), which have been prepared by PNB Housing Finance Ltd (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment what so ever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.







## One of the Leading Housing Finance Company...







Loan Assets: INR 48,749 Crore



Disbursement: INR 15,179 Crore\*



**GNPAs: 0.34%** 



Average Cost of Borrowing: 7.92%\*



No. of employees: 1,213



ISO 9001:2015 certified COPS and CPC

ISO 9001:2015 Customer Service Operations

ISO 9001:2008 certified Contact Centre



Book Value Per Share: INR 353 per Share

Fastest growing HFC amongst the Top 5 HFCs in India

Data as on 30-Sep-17
\*Data for H1 FY17-18
1 Crore= 10 million



### ...started in 1988



**Business process** re-engineering sponsored by the **Parent** 

Company

incorporated

Put in place a highly experienced. independent and professional management team

Strong distribution network with welldefined operating processes across the Company

Robust underwriting, monitoring and collection platform

Leverage technology as an enabler and facilitator to enhance customer experience and engagement

PAT

crossed INR

and portfolio

crossed INR

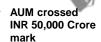
100 Crore

10,000

Crore







- Certified as a "Great Place to Work" by building INR 3,000 Crore a 'High Trust, High Performance Culture'\*
  - · Deposits: Over INR 10.000 Crore

IPO - Raised

implemented

TOM



Destimoney Enterprises Private Limited ("DEPL") acquired 26% stake in the company

2009

Launched business process reengineering project-"Kshitij"

 Crossed INR1.000 Crore in deposits

· 'CRISIL AA+' rating (for NCDs and bank term loans) and FAAA (for Deposits)

DEPL raises stake from 26% to 49%

- AUM: INR 3,970 Crore
- Deposits: INR 333 Crore

Implemented end-to end Enterprise System Solution

- AAA rating by ICRA and India Ratings (Fitch Group)
- · DEPL is acquired by QIH, of the Carlyle Group (1)

#### **Board Managed Entity with a Professional Management Team**

1 QIH (Quality Investment Holdings) is an affiliate of Carlyle Asia Partners IV, L.P.

2010

\*Source: Great Place to Work Institute (GPTW)



HFC Sector well placed...

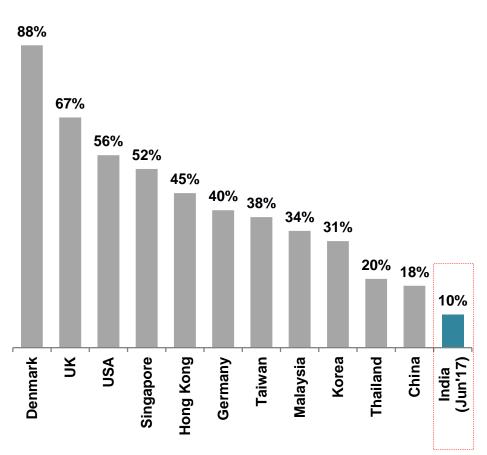


### India's Mortgage Market...



# Indian Mortgage Market is Significantly Under-penetrated

Mortgage to GDP Ratio for CY2015

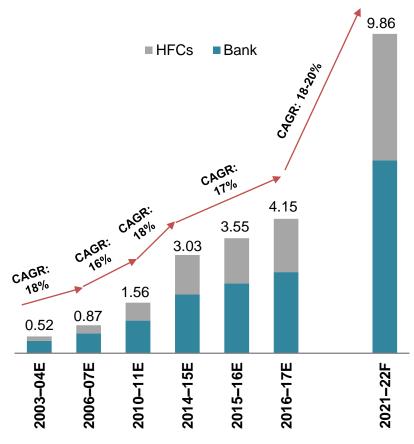


Note: India data for FY17, Other countries data for CY15

Source: European Mortgage Federation, HOFINET, CRISIL Research

# Ramp-up Opportunity for Mortgage Market in India

Annual Disbursements (INR Lakh Crore)



Source: CRISIL Research E: Estimated, F: Forecasted

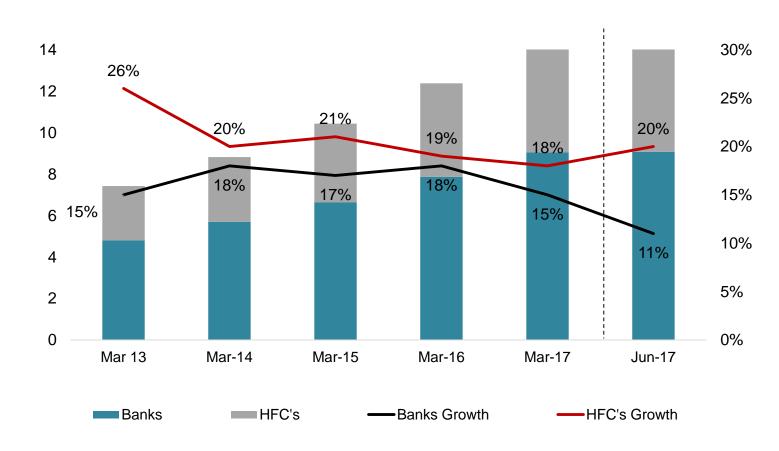


## ...Outpacing Traditional Channels with...



#### **Increasing HFCs Share in a Steadily Expanding Home Loan Portfolio**

(INR Lakh Crore)



Source: ICRA Industry Update for Jun-17 % Change is YoY

### ....Sustainable Growth of HFCs



### **Key HFC Metrics (Jun-17)**

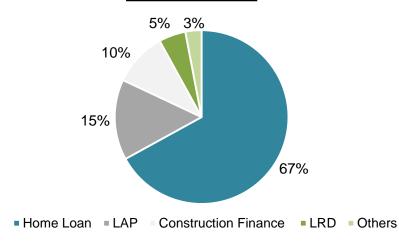
Total No. of HFCs: 85

Deposit taking HFCs: 18

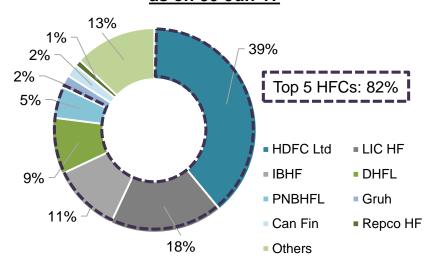
Total Loan: INR 8.0 Lakh Crore

3 Years CAGR (Mar-17): 21.3%

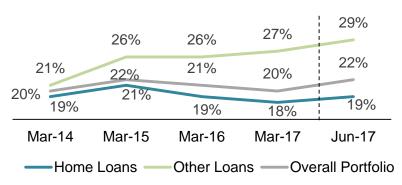
# Portfolio Composition of All HFCs as on 31-Mar-17



# Total Loan of all HFCs: INR 8.0 Lakh Crore as on 30-Jun-17



#### **Portfolio Growth of HFCs**



Source: ICRA Industry Update for Jun- 17 % Change is YoY









### PMAY-CLSS



#### Changes/inclusion in the scheme effective 1-Jan-17

- Existing scheme renamed as PMAY-CLSS for EWS/LIG
- Maximum tenure changed from 15 to 20 years
- Scheme extended to Middle Income Group (MIG)

Category	EWS	LIG	MIG I	MIG II
Household Income (INR Lakhs per annum)	3	6	12	18
Loan Amount eligible for subsidy (INR Lakhs)	6	6	9	12
Interest Subsidy	6.5%	6.5%	4%	3%
Loan Tenure	20	20	20	20
Carpet Area (Sq. Mtr)	30*	60*	90	110
NPV Discount Rate (%)	9%	9%	9%	9%
Maximum Interest Subsidy Amount (INR)	267,280	267,280	235,068	230,156

Effective Interest Rate of ~2.63% post PMAY and Tax Benefit



### **RERA**



- RERA A Game Changer
  - Short-term should pose some challenges; in the long run customer sentiments should be positive
  - Brings in accountability and functions in a more transparent manner

### **Customer's Benefit**

- · Raising the transparency levels
- Likely to restore confidence of buyers and investors in the real-estate sector
- Securing Customers Interest- 70% of the amount deposited shall be withdrawn by the promoter in proportion to the % completion of the project along with architect, engineer and chartered accountant certificate





### **Developer's Benefit**

- Access to funds at competitive rates, which will lead to rationalization of prices with in the sector
- The Act will lead to consolidation among players within the sector going forward



**Financial Performance of the Company** 



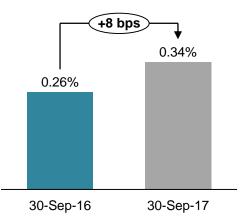
## Key Highlights – Q2 FY18 vs Q2 FY17



#### **Disbursement (INR Crore)**

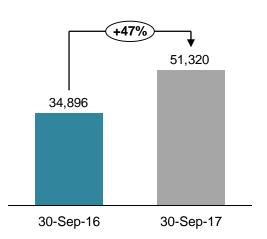


**GNPA\* (%)** 

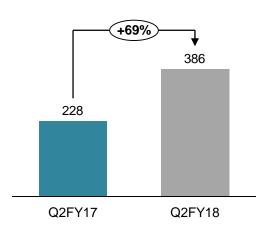


Ratios are calculated on Monthly Average 1 Crore = 10 million

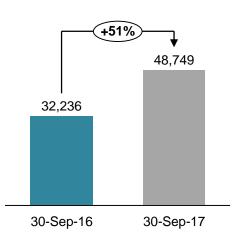
**AUM (INR Crore)** 



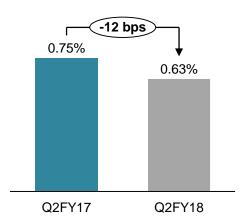
**NII (INR Crore)** 



#### **Loan Assets (INR Crore)**



Opex to ATA (%)



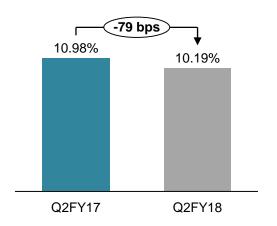
\*GNPA as a % of Loan Assets



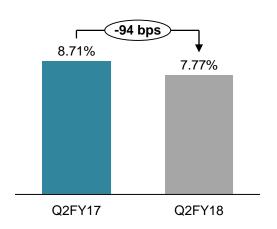
### Key Highlights – Q2 FY18 vs Q2 FY17



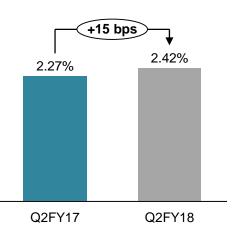
**Average Yield (%)** 



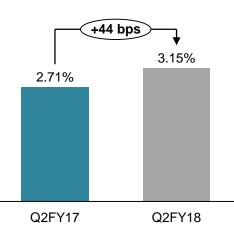
**Average Cost of Borrowings (%)** 



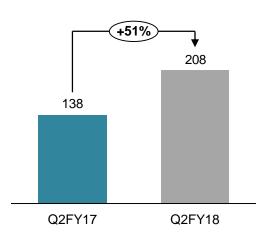
Spread (%)



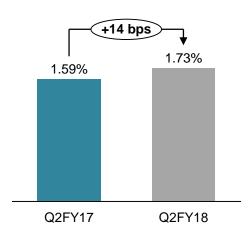
NIM (%)

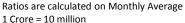


PAT (INR Crore)



**ROA (%)** 







**Expansion Led Growth and Robust TOM** 



### Expanding Footprints...



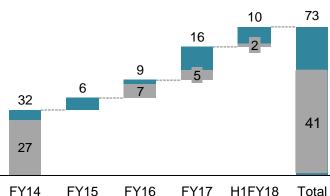
Total

Branches - Point of Sales & Services **Processing Hubs** – Fountain head for Decision Making Zonal Hubs - Guides, Supervises & Monitors the HUB



No. of Branches

No. of Branches **Unique Cities\*** 

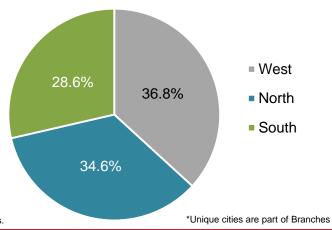


#### **AUM- Geographical Distribution**

FY16

FY14

FY15

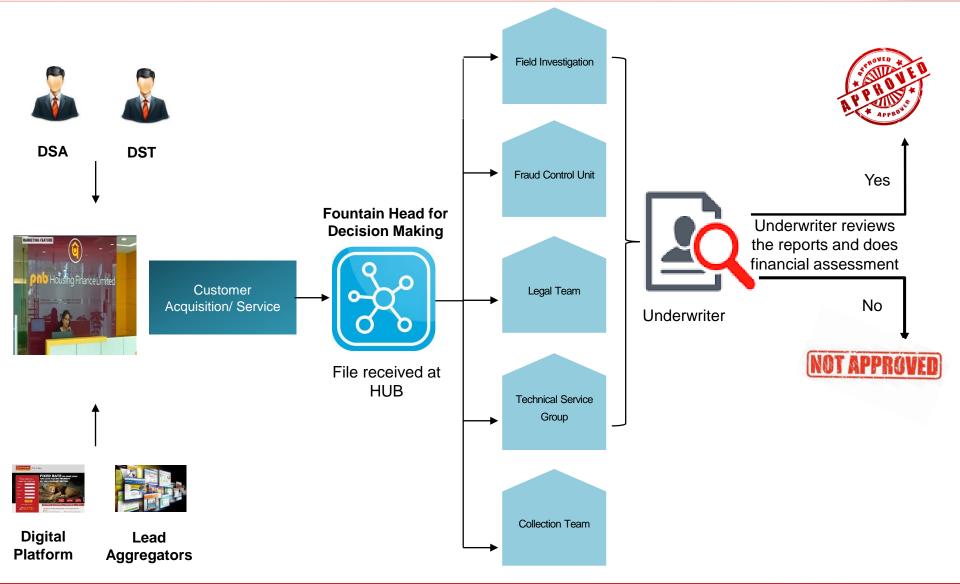


Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

As on 30th September, 2017

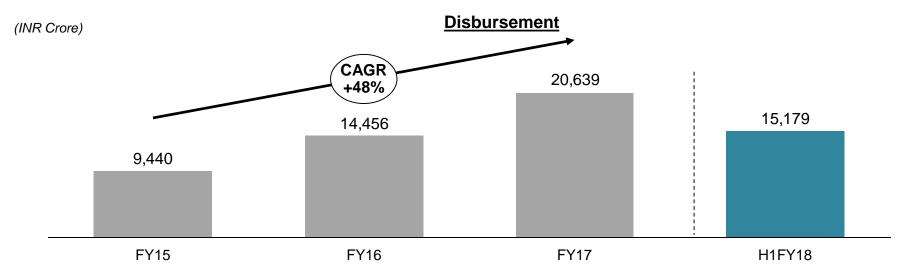
### ...with Robust Hub and Spoke Target Operating Model...

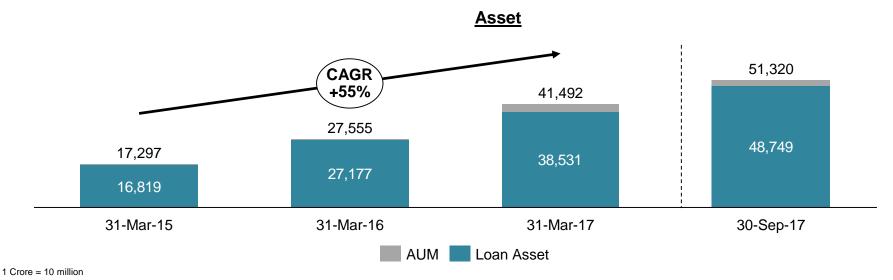




## ...leading to Strong Disbursement and Asset growth...

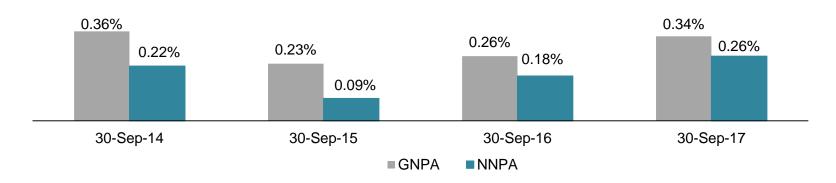






### ...with Lower NPAs and Credit Cost

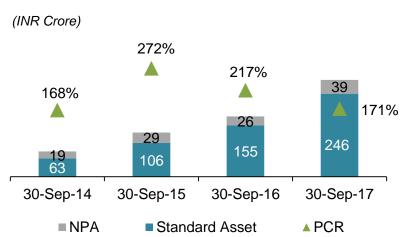




#### **Credit Costs (% of Loan Assets)**

#### 0.17% 0.14% 0.04% 0.13% 0.01% 0.03% 0.09% 0.01% 0.13% 0.12% 0.11% 0.08% **H1FY15** H1FY16 H1FY17 H1FY18 **NPA Provision** Standard Asset Provision

#### **Provisions**



In addition to Standard Asset and NPA provision, provision for Contingency of INR 26 Crore is made during H1 FY18 resulting in cumulative provision for Contingency of INR 65.5 Crore

GNPA calculated as a % of Loan Assets
Credit Cost is defined as total of Standard Asset and NPA provision for the year as a % of Loan Assets
Provision Coverage Ratio (PCR) is calculated as Standard Asset and NPA provision as a % of GNPA





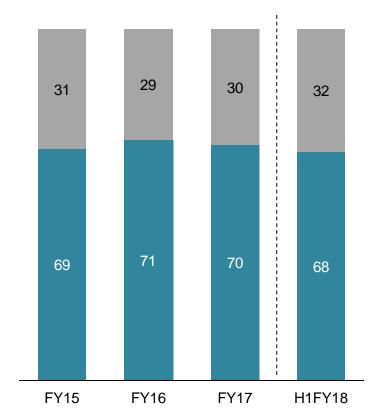




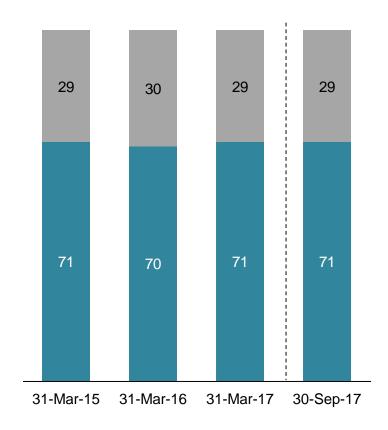
### Sustainable Portfolio Mix



**Share of Housing Loans** (% of Annual Disbursements)



Wide Product Offering (% of Loan Assets)

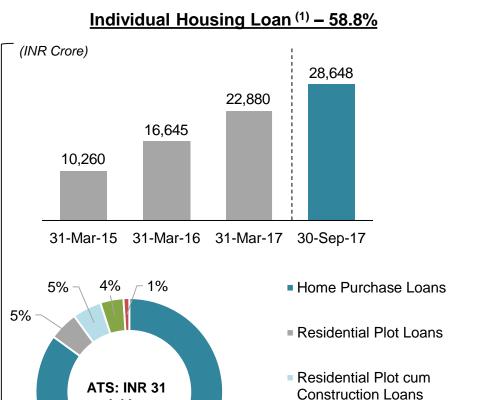


Non-Housing Housing

### Housing Loan Assets Distribution

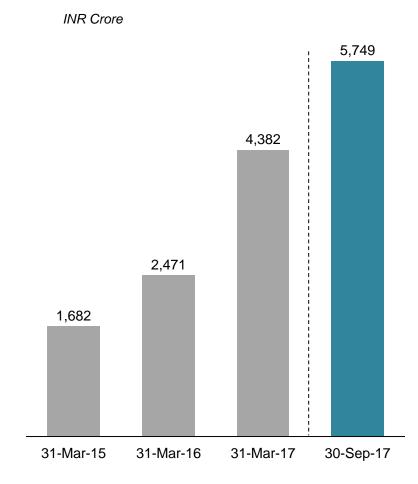


#### Housing Loan - 70.6% (1)



85%

#### Construction Finance Loans (1) – 11.8%



lakhs

ATS: Average Ticket Size

Self Construction Loans

Improvement/Extension

Home

Loans

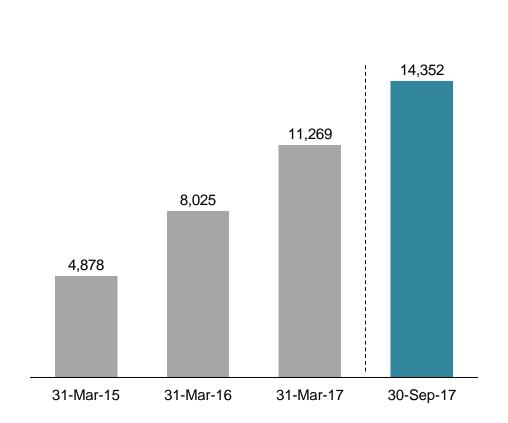
<sup>1.</sup> As on 30-Sep-17 1 Crore = 10 million

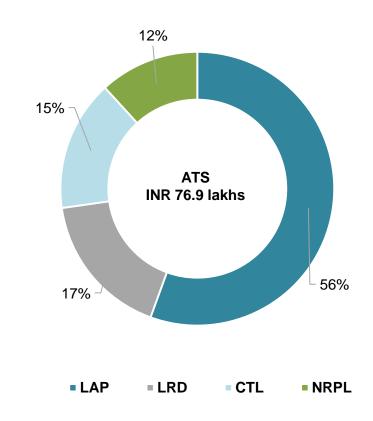
## Non- Housing Loan Assets Distribution



#### Non-Housing Loan<sup>(1) -</sup> 29.4%

(INR Crore)





As on 30-Sep-17
 1 Crore = 10 million

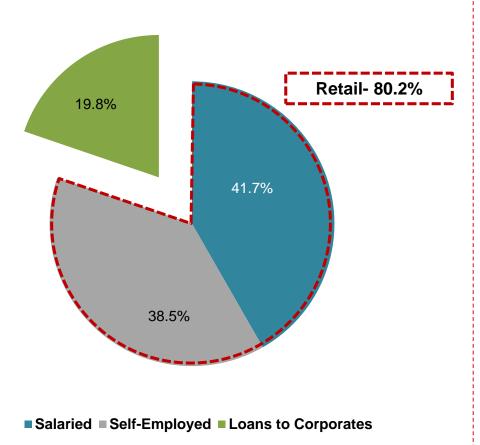
Pnb Housing

ATS: Average Ticket Size

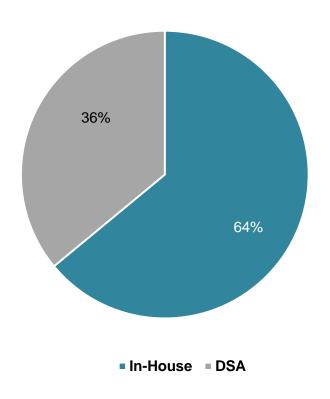
### **Customer Segment & Origination**



Loan Book Composition (%)
As on 30-Sep-2017



Disbursement Origination (%)
H1 FY18



## Individual Housing Loan Profile



Individual Housing Loan			
% of Loan Asset	59%		
Average Ticket Size	INR 31 lakh		
Weighted Average Loan to Value (at Origination)	68.5%		
Salaried vs Self-Employed	65%:35%		
Weighted Average Tenure	17 Years		
Primary Security	Mortgage of Property Financed		

### **Focus on Mass Housing**

## Loan Against Property Profile



Loan Against Property			
% of Loan Asset	16%		
Average Ticket Size	INR 49 lakh		
Weighted Average Loan to Value (at Origination)	47%		
Salaried vs Self-Employed	17%:83%		
Weighted Average Tenure	12 Years		
Primary Security	Mortgage of Property Financed		

### **Conservative and Robust Credit Underwriting Process**



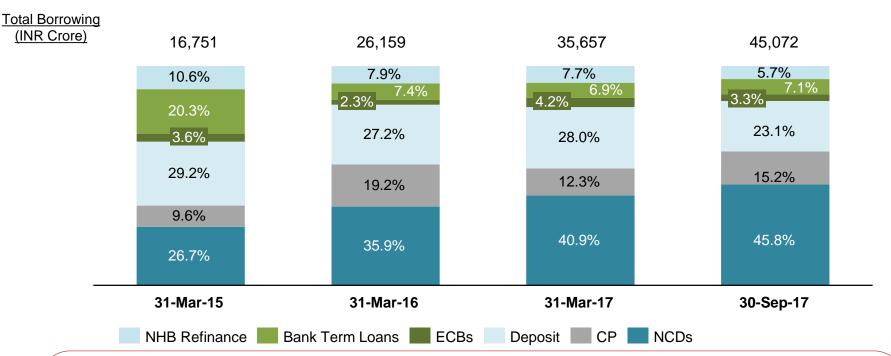
**Operational and Financial Performance** 



### Well Diversified Borrowing Profile



#### Access to a Diverse Base of Funding...



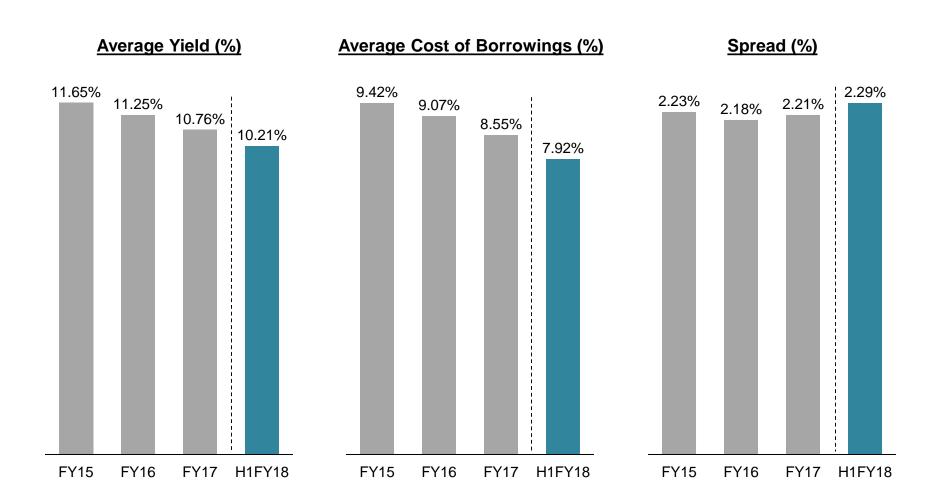
#### **Credit Rating**

- Fixed Deposit has been rated "FAAA" by CRISIL and "AAA" by CARE. The rating of "FAAA" and "AAA" indicates "High Safety" with regards to the repayment of interest and principal.
- Commercial Paper is rated at "A1(+)" by CARE & CRISIL and Non-Convertible Debenture (NCD) are rated at "AAA" by CARE, "AAA" by India Ratings, "AA+" by CRISIL and "AA+" by ICRA
- Bank Loans Long Term Rating is rated at "AAA" by CARE and "AA+" by CRISIL



## Margin Analysis

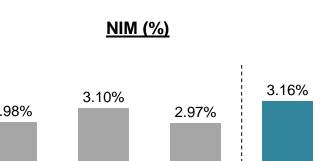




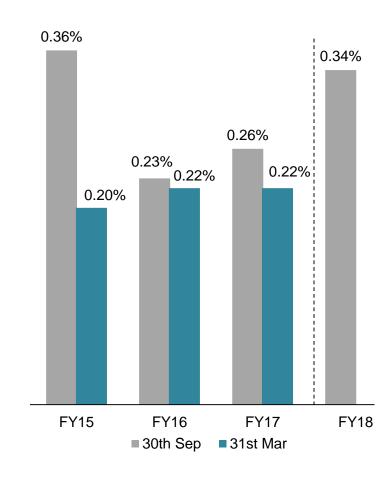
Ratios are calculated on Monthly Average

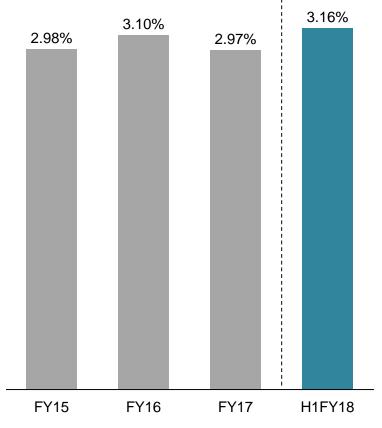
## Income and Robust Asset Quality





**Gross Non-Performing Asset** 



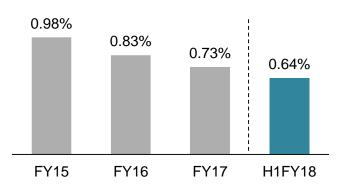


Ratios are calculated on Monthly Average

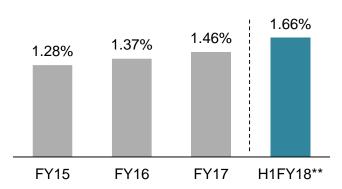
## Operating Leverage playing out with Better Return Profile



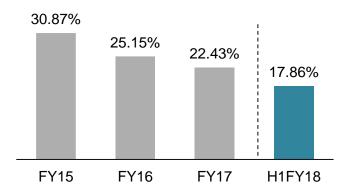
#### **Opex to ATA Ratio**



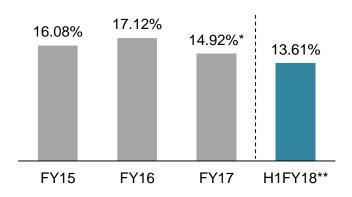
#### **Return on Asset**



#### **Cost to Income Ratio**



#### **Return on Equity**



Ratios are calculated on Monthly Average

Opex to ATA is calculated as Operating Expenditure(Employee Cost + Other Expenses + Depreciation - Acquisition Cost - CSR cost)/Average Total Assets as per Balance sheet Cost to Income Ratio is calculated as Operating Costs(Employee Cost + Other Expenses + Depreciation - Acquisition Cost - CSR cost)/(Revenue-Acquisition Cost)

Return on Asset is on Average Total Assets as per Balance sheet

- \* Capital of INR 3,000 Crore raised through IPO of 3,87,19,309 fresh equity shares
- \*\* Annualized





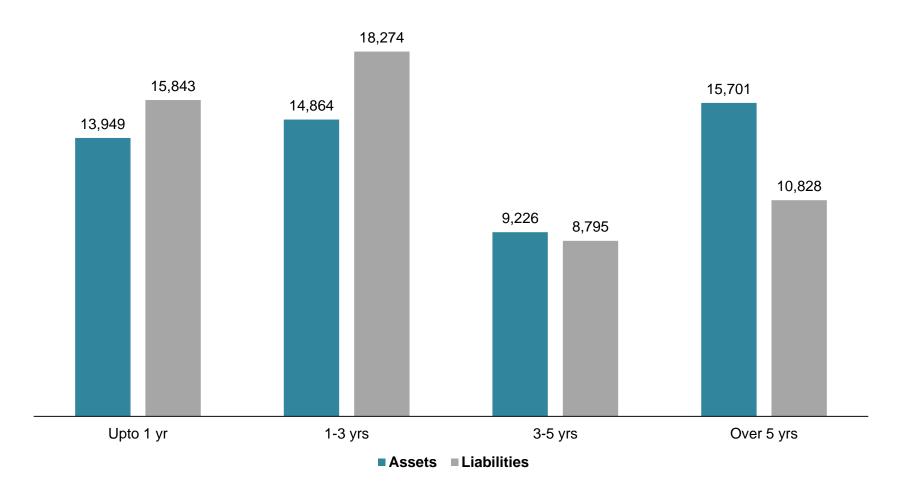
**Maintaining Prudence...** 

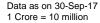


## ...with balanced Asset Liability maturity profile...



(INR Crore)

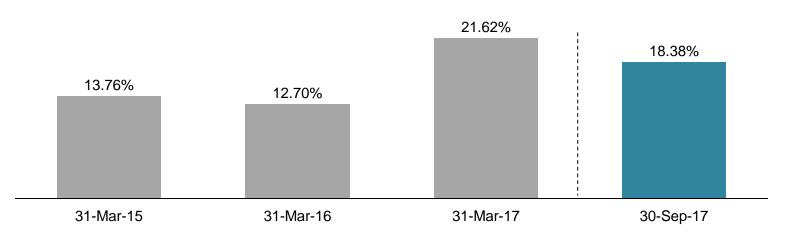




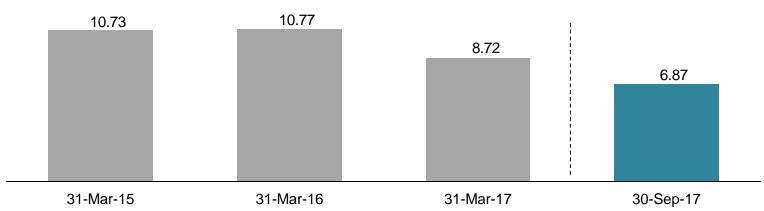
## ...and adequate Capital & Comfortable Gearing

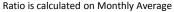


#### **Capital to Risk Asset Ratio**



#### **Average Gearing (x)**







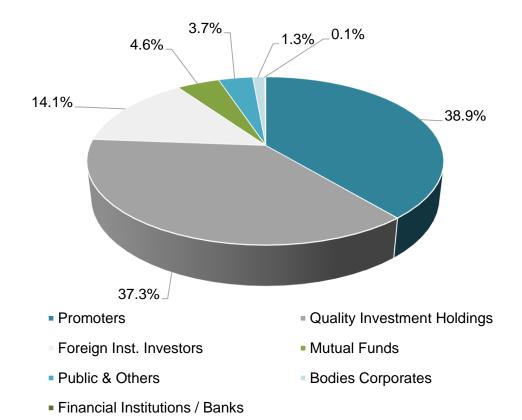


Shareholding

# Shareholding



### Shareholding as on 30-Sep-17



### **Key Anchor Book**

General Atlantic Singapore Fund,
Wasatch, Government of Singapore,
Motilal Oswal MF, Birla Sunlife MF,
Fidelity Investments, Invesco, Nomura
Asset Management, SBI Life Insurance







### **Profit & Loss Statement**



Particulars (INR Crore)	Q2 FY18	Q2 FY17	Y-o-Y	Q1 FY18	Q-o-Q	H1FY18	H1FY17	Y-o-Y	FY17
Interest Income	1,223	913		1,097		2,319	1,730		3,678
Fee & Other Operating Income	93	57		96		189	103		229
Other Income	0	0		0		0	0		0
Total Revenue	1,316	970	36%	1,192	10%	2,508	1,833	37%	3,908
Expenditure:									
Finance Cost	836	685		753		1,589	1,293		2,644
Employee Benefit Expenses	32	27		29		62	49		101
Other Expenses	72	70		74		146	123		237
Depreciation Expense	5	5		5		10	9		19
Provisions and Write-Offs	50	-23		48		98	5		103
Total Expenditure	996	763	31%	909	10%	1,906	1,479	29%	3,104
Profit Before Tax	319	207		283		603	354		804
Tax Expenses	111	70		98		210	121		280
Net Profit After Tax	208	138	51%	185	12%	393	234	68%	524
EPS (Basic)	12.49	10.85		11.12		23.60	18.40		36.72

# **Balance Sheet**



Particulars (INR Crore)	Sep-17	Mar-17	
Equity and Liabilities			
Shareholder's Funds	5,880	5,577	
Share Capital	167	166	
Reserves and Surplus	5,714	5,412	
Non-Current Liabilities	31,473	24,477	
Long-Term Borrowings	30,869	24,084	
Deferred Tax Liabilities (Net)	49	47	
Other Long-Term Liabilities	235	104	
Long-Term Provisions	320	242	
Current Liabilities	16,386	12,905	
Short-Term Borrowings	10,512	7,947	
Short-Term Provisions	40	28	
Trade Payables	124	94	
Other Current Liabilities	5,710	4,836	
Total	53,740	42,960	

Particulars (INR Crore)	Sep-17	Mar-17	
Assets Non-Current Assets	47,789	37,744	
Fixed Assets	68	60	
-Tangible Assets	48	48	
-Intangible Assets	14	11	
-Capital Work-in-Progress	7	2	
Non-Current Investments	1,103	961	
Loans and Advances	46,257	36,444	
Other Non-Current Assets	360	278	
Current Assets	5,951	5,216	
Current Investments	2,173	2,318	
Cash and Bank Balances	431	151	
Short-Term Loans and Advances	55	40	
Other Current Assets	3,292	2,706	
Total	53,740	42,960	



Saksham – Contributing to the Society



# Glimpses of Social Interventions



#### **Enhancing Human Potential**

 Partnered with The Confederation of Real Estate Developers Association of India (CREDAI) to conduct on the job skill training programmes for construction workers



#### Reaching Out, Reaching Far

 Collaborated with Mobile Creches and various real estate developers to offer day care services to the children of construction workers on various construction sites and provide them with education, hygiene and nutrition

#### **Investing in Education**

- Partnered with VIDYA, a NGO working for the underprivileged children
- Adopted two school with Vidya- Rainbow Montessori School (Bal Vihar) and Primary School of South Delhi Municipal Corporation



# ...winning Awards & Accolades





Awarded 'Best Project Finance Company of the Year' at Construction Times Builders Award. The honour was bestowed by Shri Vijay Shivtare, Hon'ble Minister of State, Water Resources and Water Conservation, Maharashtra and Shri Rahul Shiwale, Hon'ble Member of Parliament, in a grand ceremony in Mumbai.

Awarded 'Excellence in Customer Relation' at GIHED CREDAI Property Show 2017. This award testaments our belief in customer relations.



Our IPO has been awarded "IPO of the Year" by Finance Monthly Magazine (M&A Award)- A leading international business publication. This award is a testimony of investor confidence in our Organisation and recognition of 'Kshitij – Our transformation journey over last 6 years'.

Honored in the field of "IT Security" at CSO 100 Awards organized by CSO 100 Award and IDG Security. This accreditation is a testament of our dedication and commitment to serve our customers and stakeholders by giving them an unparalleled security.





Mr. Nitant Desai (Chief Centralized Operation & Technology Officer) has been awarded amongst Top 100 ClOs of India

PNB Housing Finance won bronze award at **Outdoor Advertising Awards 2017**, in the financial services category for its innovative outdoor campaign executed during the IPO. The award was presented by OAC (Outdoor Advertising Convention), one of the most credible outdoor advertising award & knowledge sharing industry platform.





**Mr. Jayesh Jain** (Chief Financial Officer) has been awarded **CFO Award 2017** by Finance Monthly Magazine (M&A Award). This award is designed to honour the most respected companies and their Financial Officer's achievements.



**Strong Management Team...** 



# ...with Extensive Industry Experience...





Sanjaya Gupta -**Managing Director** 

Age: 54 Years

No. of Years with PNB HF: 7 Years

Prior Engagements: AIG, ABN Amro Bank N.V. and HDFC Limited



Age: 45 Years

PNB HF: 5 Years

Prior Engagements: IndusInd Bank ABN AMRO Bank NV ICICI Bank Limited



GE Money Indiabulls Financial Services

Age: 51 Years

No. of Years with

PNB HF: 5 Years

Prior Engagements:

Religare Finvest Ltd



Ajay Gupta - ED - Risk Management



Age: 55 Years

No. of Years with PNB HF: 6 Years

Prior Engagements: **HDFC Standard Life** Insurance, Union National Bank, ICICI Bank





**Development** 

Age: 40 Years

No. of Years with PNB HF: 3 Years

Prior Engagements: Gruh Finance Limited

Jayesh Jain - Chief Financial Officer

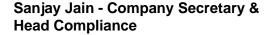
Shaji Varghese - ED - Business



Age: 53 Years

No. of Years with PNB HF: 22 Years

Prior Engagements: Ansal Group





Age: 50 Years

No. of Years with PNB HF: 6 Years

**Prior Engagements** : ARMS (Arcil) Indian Army

**Anshul Bhargava - Chief People Officer** 

# ...under the Aegis of a Highly Experienced Board





Mr. Sunil Mehta
Chairman – Non Executive

Age:
58 Years
Current Position:
MD & CEO of PNB



Dr. Ram S. Sangapure
Non Executive Director

Age:
59 Years
Current Position:
Executive Director
of PNB



Sunil Kaul Non Executive Director

\_\_\_\_\_

Age:

57 Years

<u>Current Position:</u>

MD, Carlyle

Head, SE Asia, FIG,
Carlyle



Shital Kumar Jain Independent Director

Age:
78 Years
Current Position:
Ex Banker & Credit
Head India,
Citigroup



Gourav Vallabh Independent Director

Age:

40 Years

Current Position:

Professor of
Finance, XLRI



R Chandrasekaran Independent Director

Age:
60 Years
Current Position:
Founder and
Executive Vice
Chairman, Cognizant



Nilesh S. Vikamsey Independent Director

Age:
53 Years
Current Position:
Sr. Partner, Khimji
Kunverji and Co
President-ICAI



Ashwani Kumar Gupta Independent Director

Age:
63 Years
Current Position:
Financial Consultant



Shubhalakshmi Panse Independent Director

Age:

63 Years

<u>Current Position:</u>

<u>Ex-Banker, CMD,</u>

<u>Allahabad Bank</u>



Sanjaya Gupta Managing Director

Age:

54 Years

Current Position:
MD, PNB Housing
Finance

# **Key Takeaways**



# Strong Distribution Network and Robust TOM

Strong distribution network with pan India presence and over 11,000 channel partners across India

# Improving Cost to Income Ratio

Operating leverage playing out, thereby improving our C/I Ratio



### **Efficient Capital Mix**

Diverse and cost effective funding mix with average cost of borrowing at **7.92**%<sup>(3)</sup>



# One of the Lowest NPA's amongst HFC's

**Growth in Loan Book** 

5th largest by Loan Assets

and 2nd largest by deposits<sup>(1)</sup>

Loans Assets of INR 48,749 Crore<sup>(2)</sup>

Robust Asset Quality with one of the lowest Gross NPAs at **0.34**%<sup>(2)</sup>



03

<sup>.</sup> Source: : ICRA Industry Update for Jun-17 (amongst housing finance companies)

As of 30-Sep-17

<sup>3.</sup> H1 FY17-18



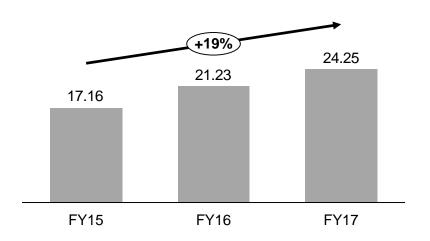


Annexure

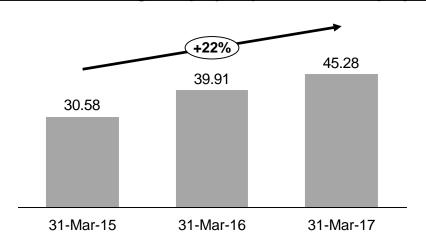
# Employee Efficiency



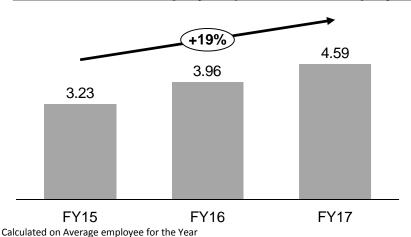
### **Disbursement / Employee (INR Crore / Employee)**



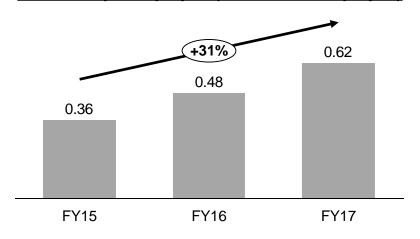
### **Loans Outstanding / Employee (INR Crore / Employee)**



### <u>Total Revenue / Employee (INR Crore / Employee)</u>



### **Profitability / Employee (INR Crore / Employee)**



# Glossary



ATA	Average Total Assets	HFCs	Housing Finance Companies
ATS	Average Ticket Size	LAP	Loan against Property
AUM	Asset Under Management	LRD	Lease Rental Discounting
BVPS	Book-value per Share	NCDs	Non-Convertible Debentures
C/I	Cost to Income	NII	Net Interest Income
CRAR	Capital to Risk Asset Ratio	NIM	Net Interest Margin
СР	Commercial Paper	NNPA	Net Non-Performing Asset
CTL	Corporate Term Loan	NPA	Non-Performing Asset
DPS	Dividend per Share	NRPLs	Non-Residential Premises Loans
DSA	Direct Selling Agents	PAT	Profit After Tax
ECB	External Commercial Borrowing	PCR	Provision Coverage Ratio
EPS	Earning Per Share	ROA	Return on Asset
GNPA	Gross Non-Performing Asset	ROE	Return on Equity



# **Thank You**

#### Company:

### **PNB Housing Finance Limited**

CIN: L65922DL1988PLC033856

Ms. Deepika Gupta Padhi (Head-Investor Relations)

Phone: +91 11 23445214

Investor.relations@pnbhousing.com

www.pnbhousing.com