Mahindra Logistics Limited
Arena Space, 10th & 11th Floor,
Plot No. 20, Jogeshwari Vikhroli Link Road,
Near Majas Bus Depot, Jogeshwari (East),
Mumbai – 400060, Maharashtra.
Tel: +91 22 6836 7900
Email: enquiries@mahindralogistics.com
www.mahindralogistics.com
CIN: L63000MH2007PLC173466

Ref: MLLSEC/101/2025

21 July 2025

To,

BSE Limited,
(Security Code: 540768)
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 001

National Stock Exchange of India Ltd.,
(Symbol: MAHLOG)
Exchange Plaza, 5th Floor, Plot No. C/1,
"G" Block, Bandra-Kurla Complex,
Bandra (East), Mumbai – 400 051

Dear Sirs,

Sub: Earnings Presentation for the first quarter ended 30 June 2025 - Regulation 30 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015 ("SEBI Listing Regulations")

Ref: Intimation of earnings conference call vide letter dated 12 July 2025

Further to our letter dated 12 July 2025 giving advance intimation of the earnings conference call for the first quarter ended 30 June 2025 ("Mahindra Logistics Limited Q1FY26 Earnings Conference Call"), please find enclosed herewith the Earnings Presentation for the said Earnings Conference Call, inter-alia, encompassing an overview of the Company, its operations and the Unaudited Financial Results for the first quarter ended 30 June 2025, subjected to Limited Review.

This intimation and the earnings presentation are also being uploaded on the Company's website and can be accessed at the weblink: https://mahindralogistics.com/investor-interaction/.

For **Mahindra Logistics Limited**

JIGNESH
ASHOK PARIKH

Digitally signed by: JIGNESH ASHOK PARIKH
DN: CN = JIGNESH ASHOK PARIKH C = IN O = PERSONAL
Date: 2025.07.21 19:55:56 +05'30'

Jignesh Parikh
Company Secretary

Enclosure: As above

Igniting Success

Q1 FY26 Investor Presentation

Business & Earnings Update

July 2025

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Safe Harbor

This presentation and the accompanying slides (the "Presentation"), which have been prepared by **Mahindra Logistics Limited** (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

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Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the logistics industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

Company Overview

India’s leading logistics provider of integrated solutions

Contract Logistics

Providing Transportation, Warehousing, Stores & Line Feed , Fulfillment and VAS services

B2B Express

B2B express and PTL transportation with pan India coverage

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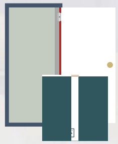
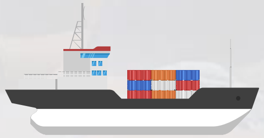


Last Mile Delivery

Facilitates delivery to customers of major e-com players and building India’s largest 3W EV fleet



Freight Forwarding

Cross border freight forwarding business with expertise in ocean as well as air freight

Multi service provider for mobility solutions

Employee Transportation

Providing end-to-end employee transportation services

Airport Services

Dedicated booking counter with Kerb-side pickup

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On Call Services

Customized hourly packages

Outstation

Flexible Rental packages with pan India presence

Leading logistics service provider

21.1 Mn+
Sq. ft. space under management

30,000+
Total workforce across India

1,100+
Locations across India

19,000+
Pin-codes covered

1,660+
EV fleet (Cargo + PV)

50+
Global trade lanes

50,000+
Full Truck Trips per month

47 Mn+
Green km driven per year

10,000+
Ocean freight TEUs per annum

~12 crore
Packages delivered per annum

4.1 Mn+
Sq.ft. space with renewable energy

1,500+
Business associates network

Values as of Q1 FY26

Macros are stable, continue to be driven by technology enhancements and sustainable logistics

Industry Trends

- Changing Channel landscape driven by changing customer behavior
- Emerging demand clusters across Tier II / III cities
- Government policy support for logistics NLP, ULIP, ONDC
- Shift in global trade flows due to China+1 strategy
- Higher demand for Integrated Solutions

Technology Shaping operations and decisions

Sustainability – Drive to net zero

Presence in High Growth Segments (End-Markets)

01 Auto & Auto Components
- India is 4th largest automobile market in the world by production
- Favorable ecosystem for exports & government support
- 25% contribution in contract logistics market, ~13% in GDP

02 FMCG / Durables/ Retail
- 10% contribution in contract logistics market
- Durables is growing at a 15% CAGR, to reach $35 Bn by 2029
- Govt support through allocation of ₹10k Cr in PLI schemes

03 Industrial & Engineering
- Demand driven by investments, capacity creation in core sectors
- Government Initiatives - 100% FDI, Make in India
- FY26 budget outlay of ₹11.21 Lakh Crore in infrastructure

04 Ecommerce
- Fastest growing industry in India, with a CAGR of 15-20%
- Ecom growth has led to rise in D2C & Last Mile Delivery
- Uptick in grocery and electronics share in Q-commerce

05 Mobility
- Increase per km payout, shared mobility and premium demand
- Office leasing is expected to grow at 20% CAGR
- GCC are eyeing tier 2 & tier 3 cities for fresh setups

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Note: The Brand Names mentioned are the property of their respective owners and are used here for identification purposes only

Business Updates

Management Commentary

Mr. Hemant Sikka – Managing Director and CEO

"At Mahindra Logistics, we focus on navigating complexity with intent—mobilising our strengths, channelling collective potential, and challenging limits to drive meaningful progress together. Over the last quarter, we emphasised on strategic execution, architecting capabilities to scale our integrated solutions ecosystem and accelerate the transition toward future readiness. Our performance this quarter reflects the momentum of our shared purpose with the Express Business crossing ₹100 crore in revenue. Reflecting the direction we continue to pursue, our consolidated revenue grew 14% year-on-year, supported by good performance in 3PL, Last Mile Delivery, and the Express segments. Performance in the Freight Forwarding segment remained stable, while the Mobility business delivered improved profitability—driven by a sharper focus on operating discipline. Our new sites in Pune and Agartala also went live this quarter, reinforcing our footprint and improving network agility."

Q1 FY26 Business Highlights

01 Contract Logistics

- Overall revenue at **₹1,289 Cr**, growth of 18% YoY
- Gross Margin up by 15% YoY, 4% sequentially
- Seasonally soft quarter for 3PL
- Auto & farm volume growth continues upward momentum

02 B2B Express

- Overall revenue at **₹97 Cr**, growth of 11% YoY
- Volume recovery with QoQ growth of pickup/delivery volumes by 9%/10%
- Yield under pressure due to change in customer mix
- New Business Scope of Work **5000 tons+** for 2 consecutive quarters

03 Cross border

- Overall revenue at **₹74 Cr**, growth of 4% YoY
- Gross Margin up 6% QoQ, stable YoY
- Increase in **Ocean export** with uptick in global nomination business
- **Headwinds in air/ocean imports** business due to BIS regulations

04 Last Mile Delivery

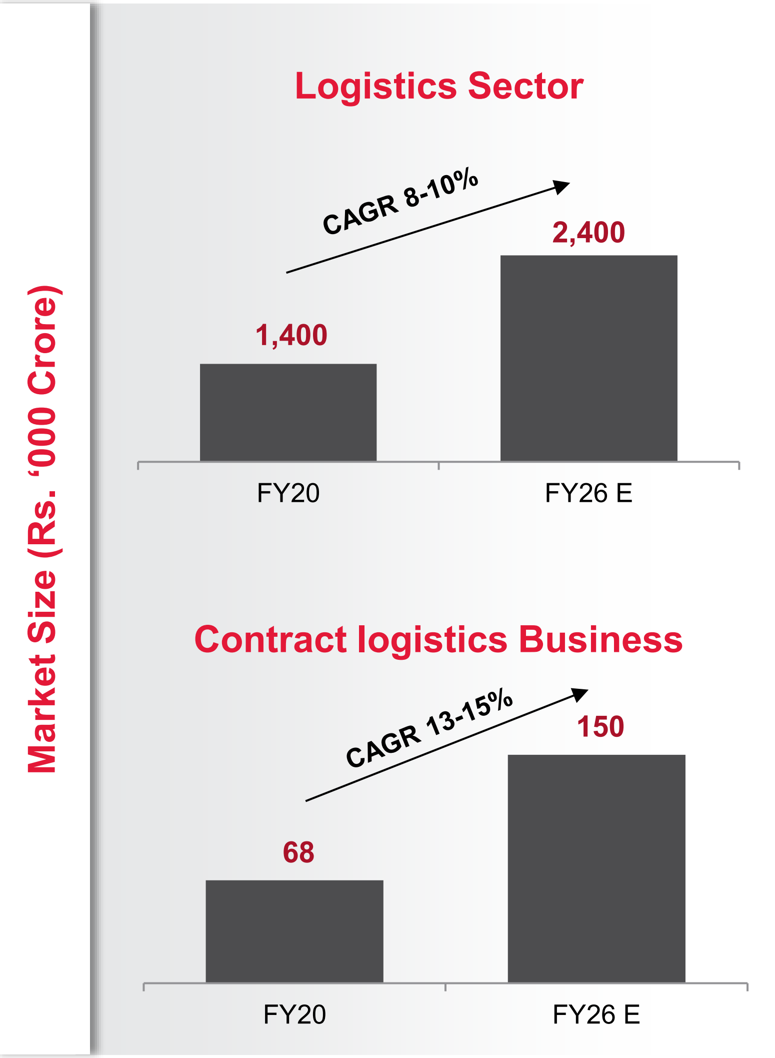
- Overall revenue at **₹85 Cr**, degrowth of 5% YoY
- Gross margin eroded by 42% YoY
- Industry wide **pricing pressure** in grocery
- Positive outlook towards upcoming wins

05 Mobility

- Overall revenue at **₹80 Cr**, muted YoY growth
- Gross Margin up by 7% YoY, up by 12%, sequentially
- Improved efficiency with quality fleet addition
- Airport pax load has grown 6.6% YoY

All Revenues are after intercompany eliminations

Contract Logistics - Key Trends & Opportunities



Source: Internal analysis, secondary research reports

Industry Structure

- Highly fragmented with top 10 players having ~15% share
- ~65% of the sector constitutes of transportation
- Road transport accounts for nearly ~75% of transportation
- 3PL penetration in India is just 5% vs. global average of 10%

Key Trends

- Higher Demand for Integrated Solutions instead of piece-meal logistics services
- Emerging consumption centers driving new fulfilment models and hubs in Tier 2 / 3 cities
- Rise of Multi-modal logistics with Gati-Shakti & National Logistics Policy
- Technology & Automation have become critical differentiators

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Contract Logistics - Core competency & capabilities

Warehousing solution

Manage WH with expertise in design and operations

Efficient Space Utilization
High density racking, warehouse design

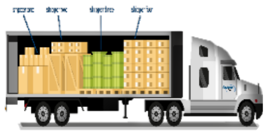
High Productivity
Mechanization and tech, process improvements

Full Inventory Visibility
WMS integrated with client ERP

VAS
Re-Packing, kitting, labelling, co-packing

End to End transport solutions

Centralized management of all transportation



Cost Optimization
TMS enabled load consolidation, route optimization

Consignment Visibility
TMS with track & trace, alerts/updates

SLA Adherence
Faster deliveries through superior BA network and tech interventions

100% Compliance
Safety, Statutory compliance

Integrated Solutions

Single point of contact for E2E logistics

Improved Dispatch Plan
Visibility on inbound and outbound trucks, resources accordingly mobilized

Addn. cost synergies
Ability to consolidate more loads, ad-hoc orders – reduced courier

Improved utilization of customer resources
Lower focus and time on non-core functions

Contract Logistics - Operating Highlights

Space under management

19 +

Mn. Sq. Ft.

Operating locations

400+

Vehicles Deployed

15,000+

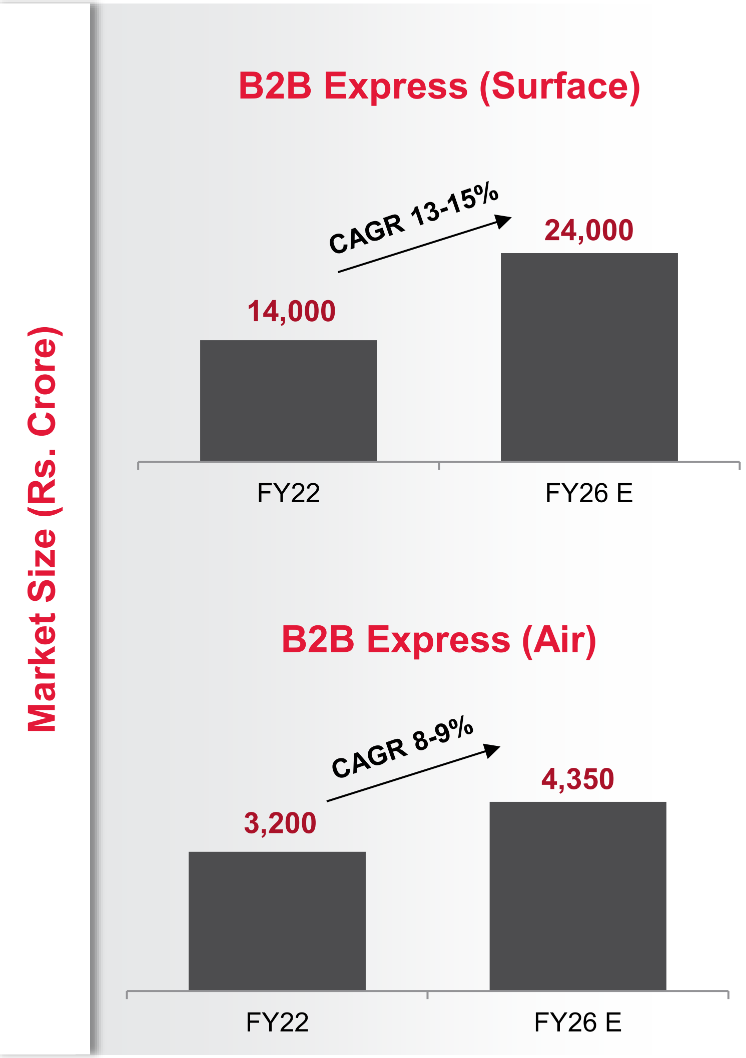
Trucks
Per month

Business Associates

1,500+

Values as on 30th June 2025

B2B Express – Key trends and Opportunities



Industry Structure

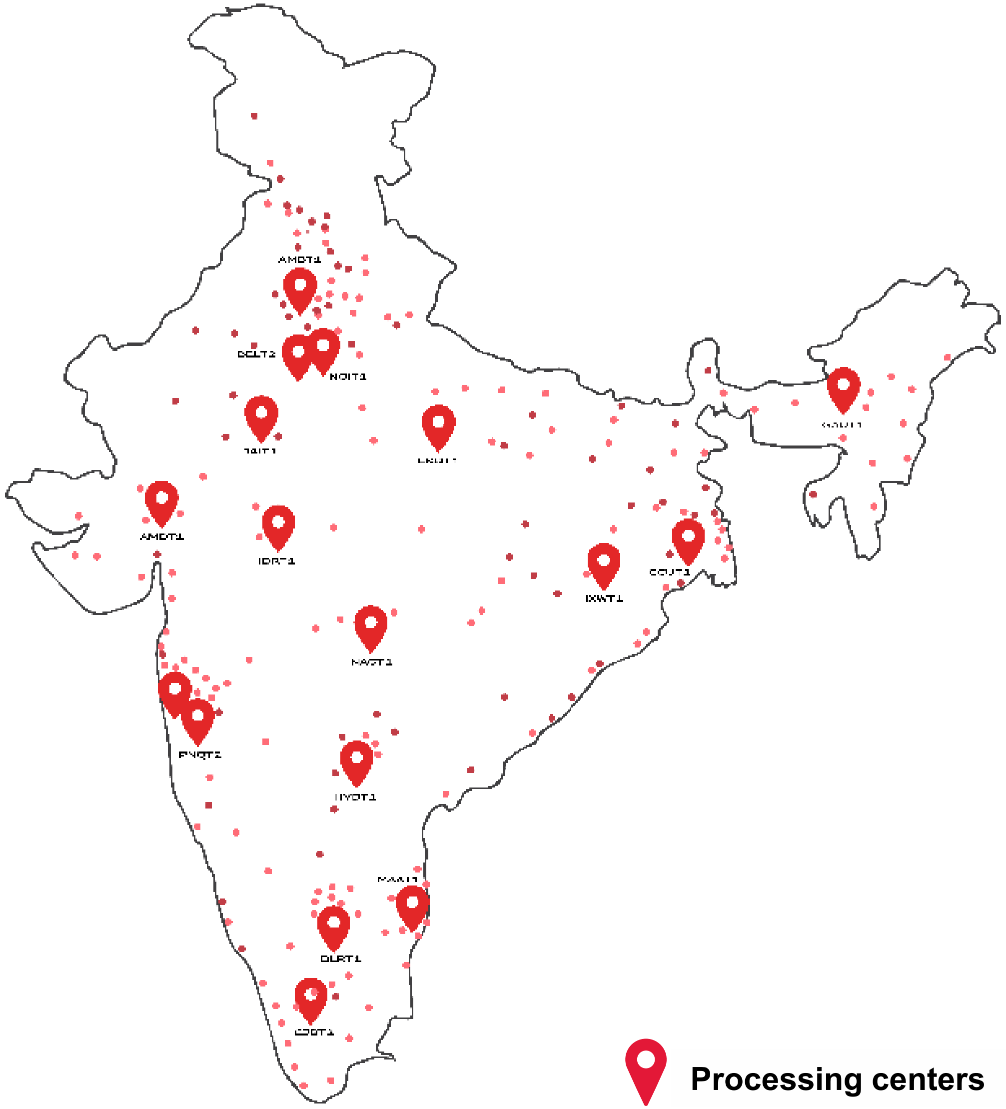
- Organized players account for ~70% of volume
- Skewed load distribution, ~70% load is originated from North & West India
- Auto & Engineering (30%), Pharma (14%), Apparel & Lifestyle (13%) are major end-markets
- Air express is being increasingly used by corporates to deliver

Key Trends

- Increasing demand for Direct to Consumer, Omni-channel fulfillment
- Real-time tracking, route optimization, and digital documentation are becoming standard
- High adoption by MSMEs & small brands – Increased reach at lower cost
- The rise of e-commerce, D2C, and SMEs is fueling demand for cost-effective, flexible PTL solutions

Source: Aviral consulting, Indian chamber of commerce, Internal Analysis

B2B Express – Core competency & capabilities



Processing centers

Significant Network Coverage

- Pan India coverage - 19,000+ Pin-codes
- ~200 Processing Centers & Branches/Terminals
- 500+ partners for first mile & last mile connectivity

Best in class technology suite

- ERP integrations for minimum manual interference
- Billing technology for faster and accurate billing
- In-house automated sales management tool

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Note: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

B2B Express – Operating Highlights

Pin-code reach

19,000
Direct+ODA

Space under management

~1.4
Mn. Sq Ft.

Trans-shipment Hubs & DCs

260+

Line Hauls & Mid-mile

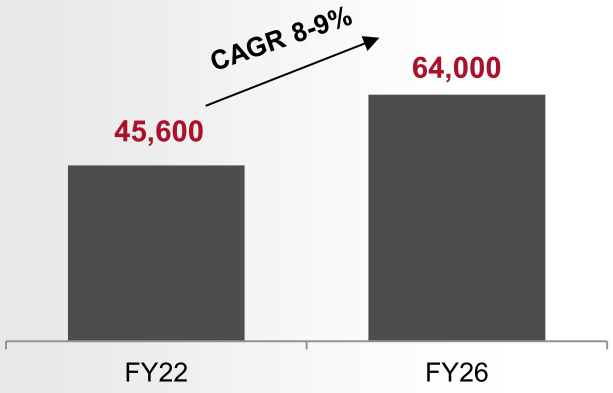
1,100+
Trucks

Values as on 30th June 2025

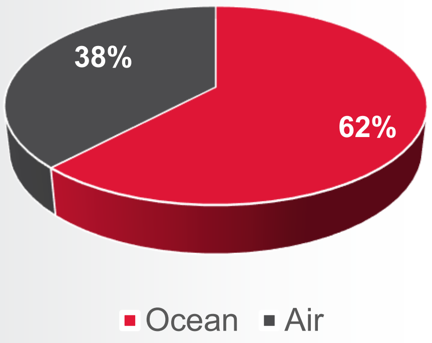
Cross Border – Key Trends & Opportunities

Market Size (Rs. Crore)

Freight Forwarding



Ocean & Air Freight Split



Industry Structure

- Highly fragmented, dominated by freight forwarders across major markets
- Top trading partners of India – US, China, UAE, Europe and Latam
- Few large players have presence in major markets, small & mid-sized players use agent network

Key Trends

- Near shoring on account of regional conflicts, reducing dependence on China (China+1 strategy)
- PLI Scheme to boost manufacturing in many sectors, giving rise to exports
- Multiple trade agreements to drive trade
- Rise of SaaS based Freight Forwarders

Source: TVS SCS, Delhivery DRHP, Internal Analysis

Cross Border – Core competency & capabilities

Air Freight

- Airport-to-Airport
- Door-to-Door
- Expertise in Over-dimension
- Control on TAT
- Advance & EPCG license liaison
- Single window solution on customers clearance

Ocean Freight

- Ocean consolidation: USA /Europe /Asia to & from India
- Direct FCL's: All over the world
- Special equipment and breakbulk handling
- Controlling more than 10,000+ TEU's per annum
- Committed Space and Equipment

Project Logistics

- ODC solutions catering to diverse industries
- Oil & Gas
- Mining
- Renewables
- Engineering & Manufacturing

Expanding International presence

- Expand presence in China, UK, UAE
- Develop Air chartering business
- Access to Europe via UK office

Cross Border – Core competency & capabilities

Ocean Freight Rate Index

~ 40% ↑
vs Q4 FY24

Ocean Freight Volume

~2,000+
TEUs per quarter

Air Freight Volume

~1,200+
Tons per quarter

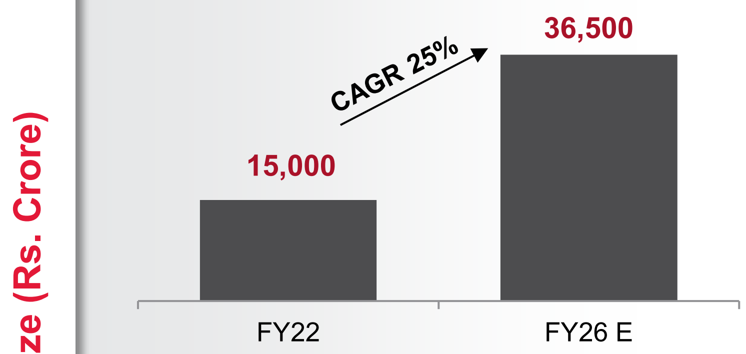
No. of Forwarding Lanes

50+
Globally

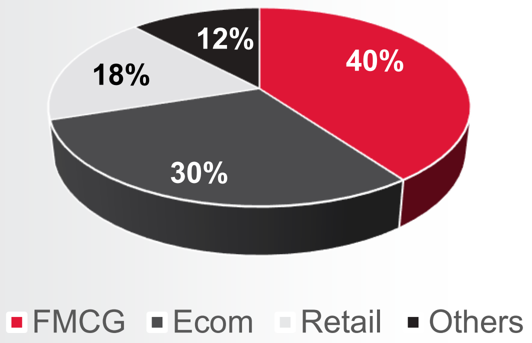
Values as on 30th June 2025

Last Mile Delivery – Key Trends & Opportunities

Last Mile Delivery, India



LMD Segmentation by End-markets



Source: Redseer Consulting Report, Internal Analysis

Industry Structure

- Last Mile is most expensive component of supply chain, ~50% contribution in transportation cost
- Highly complexity coupled with high service level requirements
- High competition from startups & hyperlocal players
- Different types of models in place – Shift from Delivery as a Service to Distribution & Fulfilment solutions

Key Trends

- High growth in Micro fulfillment, sub same day delivery and dark store management
- Rapid Last mile Fleet electrification; Demand dispersion & faster TAT expectations
- ONDC likely to disrupt LMD space
- Increasing internet penetration, leading to rise in D2C & Quick commerce

Last Mile Delivery – Strengthening our leadership position in EV

Vehicle as a Service

Offer a fleet of vans (with drivers) to customers who then use it as per their requirement

Distribution as a Service

Manage Last mile stations that receive, process, sort, route, allocate and do doorstep deliveries

Delivery as a Service

Offer fleet of bikes/ vans that pickup orders from customers distribution Centers and do deliveries

Fulfilment as a Service

Manage Micro fulfilment center that holds inventories, processes orders and does distribution from it

Last Mile Delivery – Operating Highlights

Volume handled

350,000+
orders per day

Fleet Deployed

6,000+
Vehicles per day

Last Mile stations

200+

Geographic Reach

4,000+
Pin-codes Pan-India

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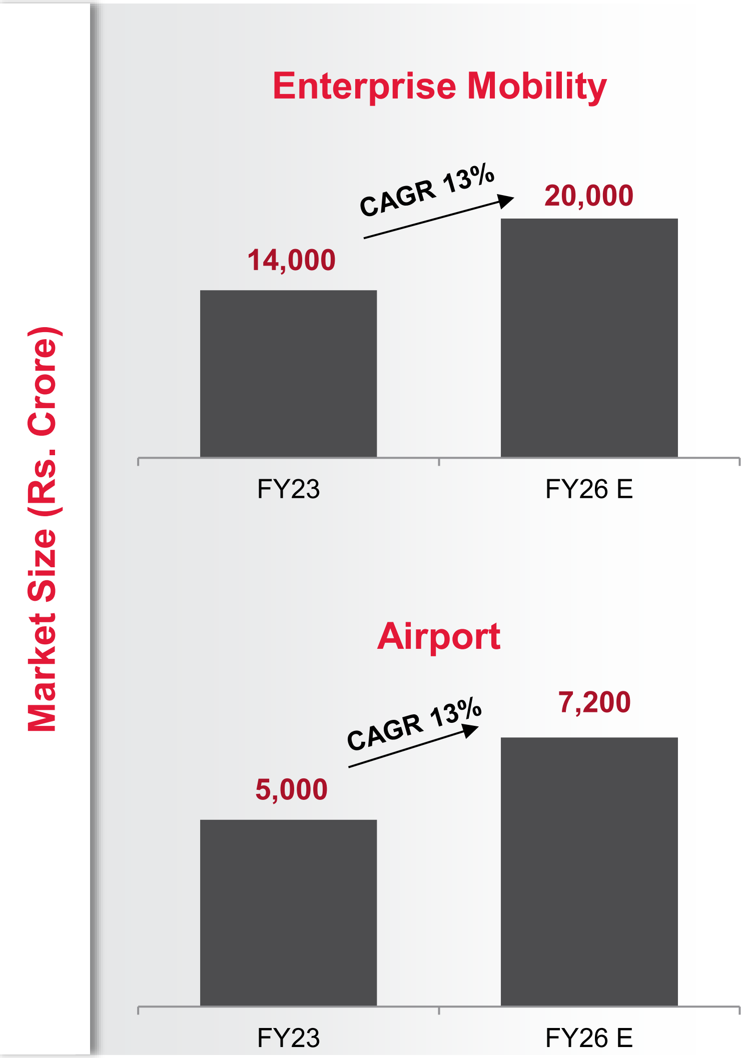
Values as on 30th June 2025, LMD includes Whizzard

Mobility – Key Trends and Opportunities



Industry Structure

- Highly fragmented with large unorganized supply
- Shift from vendor model to complete mobility solutions provider
- ITES, BPO & BFSI are the major end-markets for enterprise mobility solutions

Key Trends

- Recovery in Air passenger traffic, growth in Business travel
- Increasing adoption of organized cab services over traditional taxi
- Increasing demand for EV Fleet, with push from government & incumbents alike
- Lack of adequate public infrastructure & increased traffic congestion

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Mobility – Core competency & capabilities

Enterprise Mobility Services

- Fleet Management
- Adherence to OTA & OTD
- 24 x 7 Call Centre
- Trained Drivers

Cab on Demand Services

- Premium Vehicle (EVs) Options
- Mobile App Enabled Booking
- Flexible Rental Packages
- 24 x 7 Call Centre
- Certified Drivers

Airport & Outstation

- Assured Vehicles for Airport Transfers
- Comfort and Convenience
- 24 x 7 Call Centre
- Multi-Channel Booking
- Certified Drivers

Upkeep Services

- Fleet Management
- Lowest TAT at Remote location
- 24 x 7 Call Centre
- Client web Access

Compliant Fleet | **Service Excellence** | **Real Time Tracking & Execution** | **Mobile based Billing**

Note: OTA/OTD – On Time Arrival & Departure

Last Mile Delivery – Operating Highlights

No. of Trips
12,000+
Per day

No. of vehicles deployed
5,000+
Vehicles per day

No. of operating locations
100+
Per day

No. of supply partners
300+
Pan-India

Values as on 30th June 2025

Drive to Net Zero

Carbon Neutral by 2040

4.1 Mn Sq Feet
Solar Powered Warehouses

1,600+ EV
2W, 3W, 4W and PCV

~47 Million
Green KM with EVs

5 IGBC Gold & Platinum
Certified buildings

Recognition
CII Scale Award – Green logistics

BRSR
Integrated Annual Report

5000+ Kg
Waste Plastic Collected

1,73,800+
Saplings planted

Corporate Social Responsibilities

Building Communities

Resue to Read – Book Donation Drive

Book donation drives at 14 locations benefited 529 children.

Blood Donation Drive

Ranchi & Vadodara blood camps collected 144+ units.

Zero Fatality Zone project - Zaheerabad to Hyderabad (This project has now been shifted from Luhari to Jaipur)

Reached **3,373+ beneficiaries** through road safety sessions in schools, colleges & communities — focusing on seatbelt use, helmets, and speeding awareness.

Health Clinic Project - Nasik

4,373 community people were benefited through plays, sessions & camps on various health awareness issues and general health check-ups.

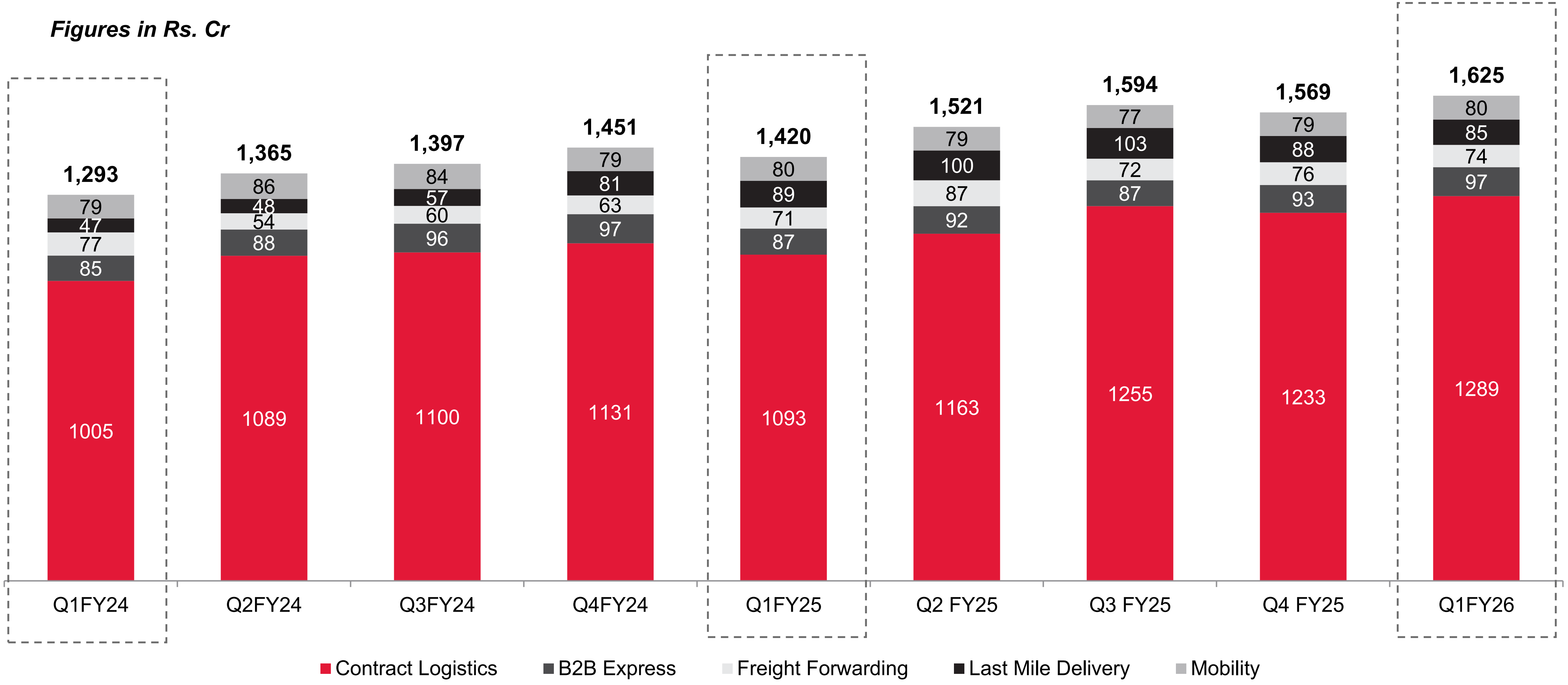
World Environment Day – Plastic Collection Drive

Employees marked WED with pledges, and clean-up drives through collecting 4,201+ kg plastic by 941 volunteers contributing 1,478 hours.

HIGHLIGHTS

Financial Update

Quarterly revenues by segment (Consolidated)



Revenue after intercompany eliminations

Financial Highlights – Q1 FY26

Core Business
(MLL + TTPL + Freight Forwarding + Mobility)

Revenue	INR 1,525 Cr.
GM	INR 155 Cr.
EBITDA	INR 88 Cr.
PAT	INR 13 Cr.

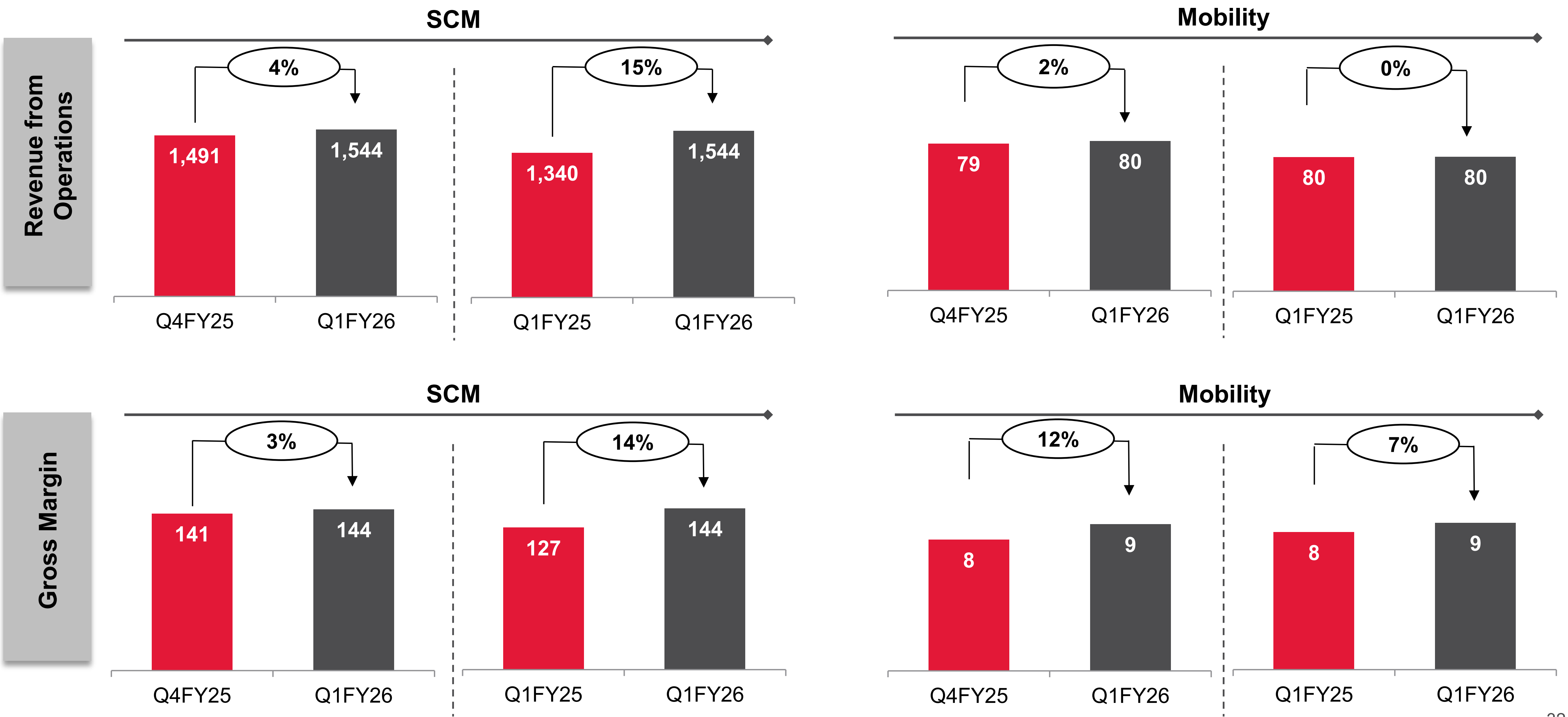
Consolidated
(Including Rivigo & Whizzard acquisition)

Revenue	INR 1,625 Cr.
GM	INR 153 Cr.
EBITDA	INR 76 Cr.
PAT	INR -11 Cr.

Note: 1. Consolidated revenue after intercompany elimination 2. PAT after NCI and Associate Profit share 3. EBITDA is excl. Other Income 4. Freight Forwarding includes Lords & Vlink

Segment wise Financials

All figures in INR crore



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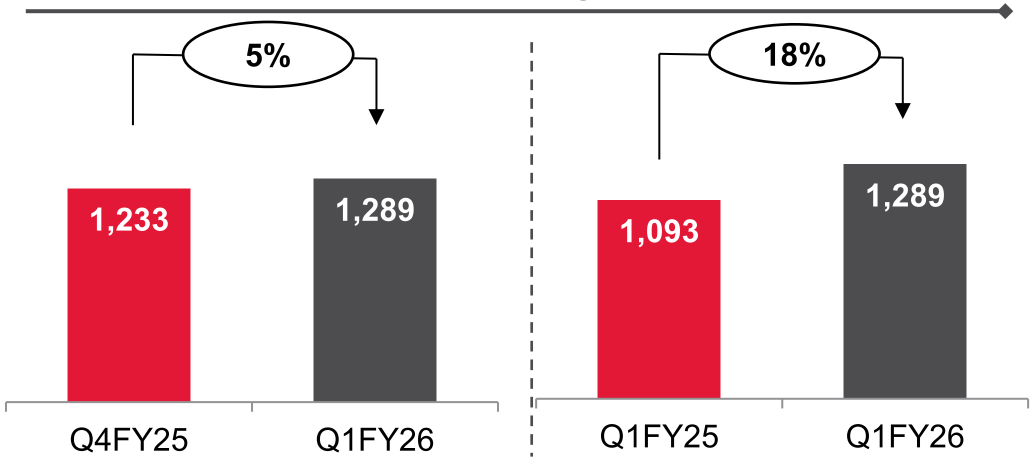
Note: Revenue after intercompany elimination

SCM Financials (1/2)

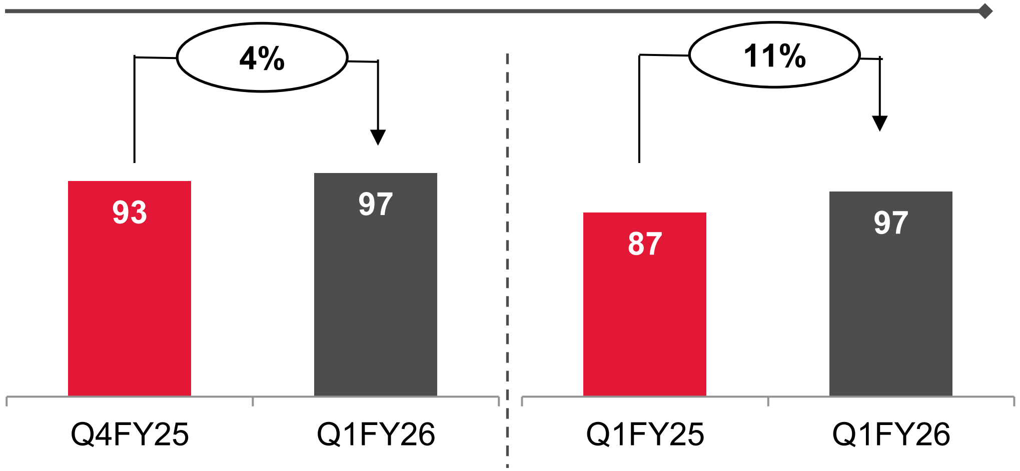
All figures in INR crore

Revenue from Operations

Contract Logistics

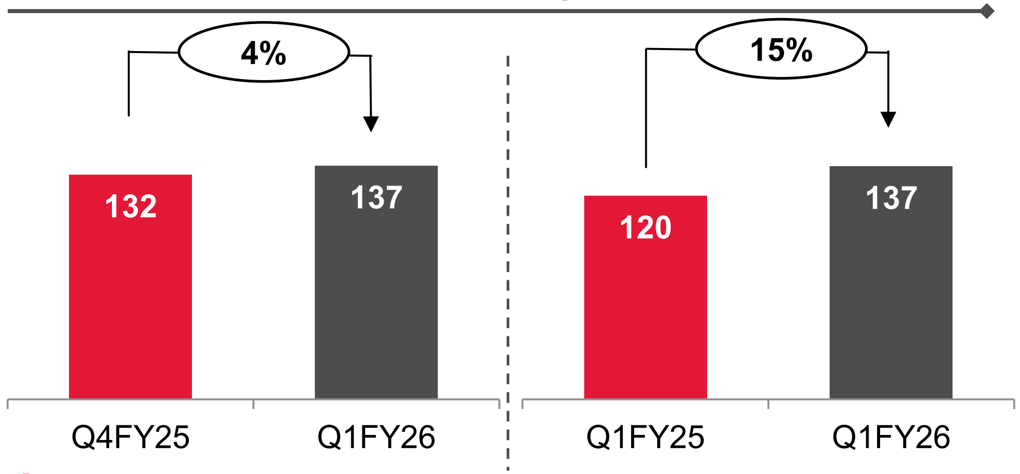


B2B Express

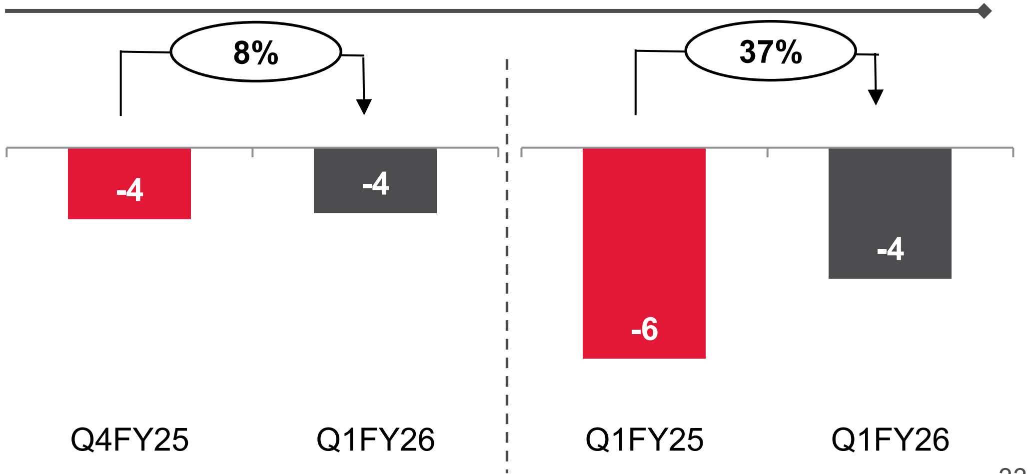


Gross Margin

Contract Logistics



B2B Express



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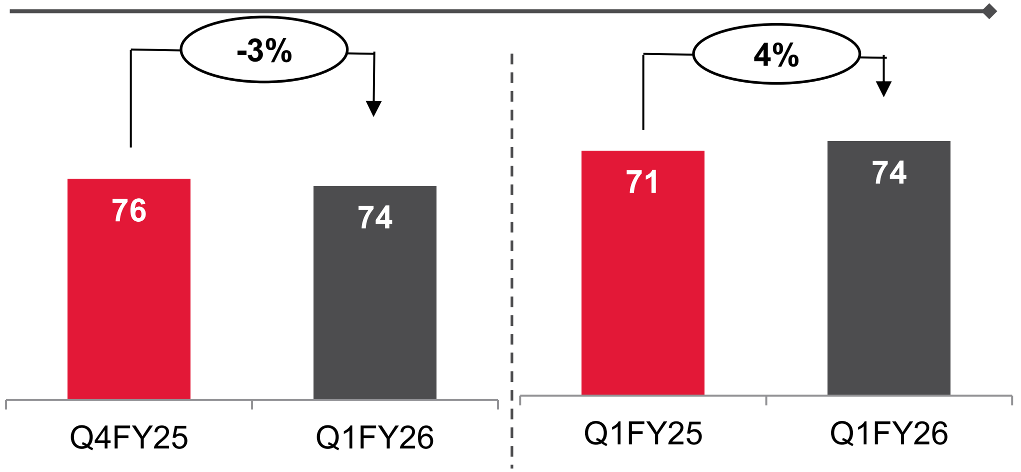
Note: Revenue after intercompany elimination

SCM Financials (2/2)

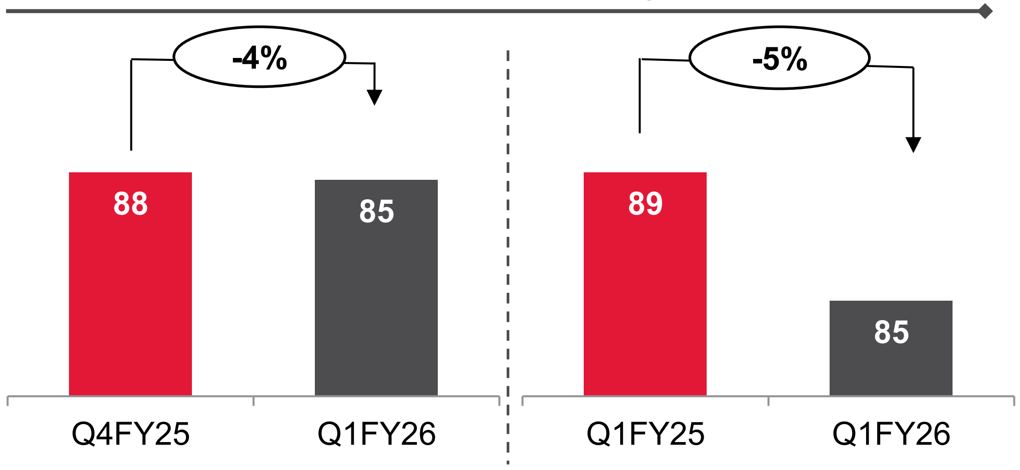
All figures in INR crore

Revenue from Operations

Cross Border

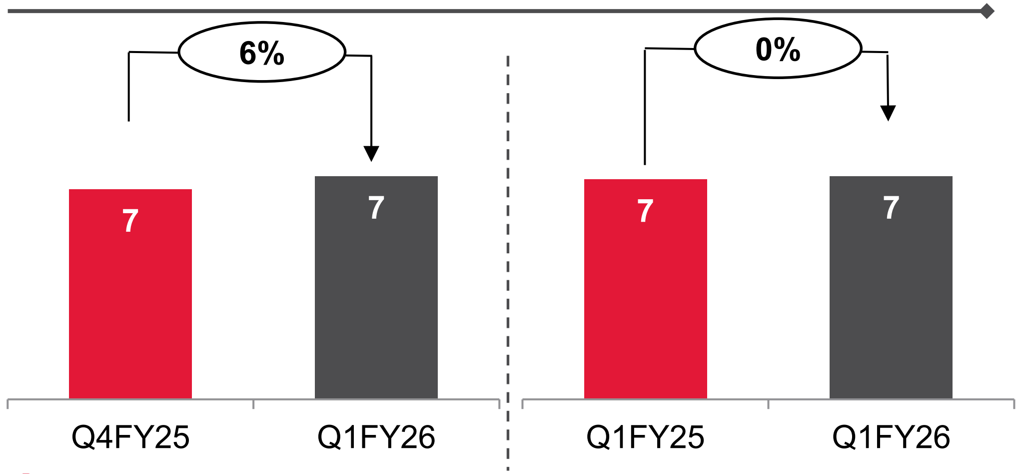


Last Mile Delivery

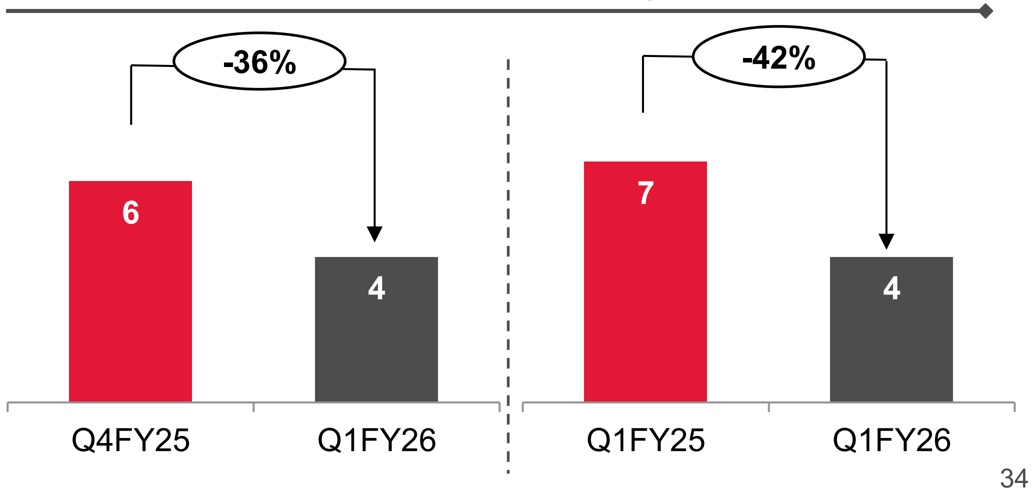


Gross Margin

Cross Border



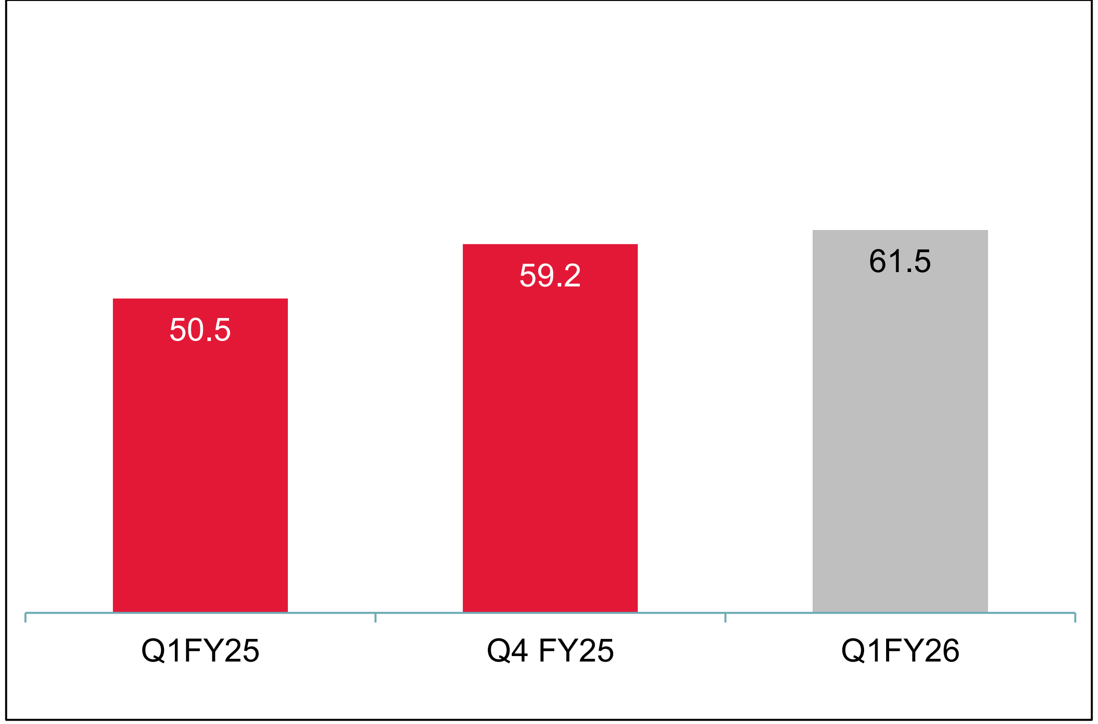
Last Mile Delivery



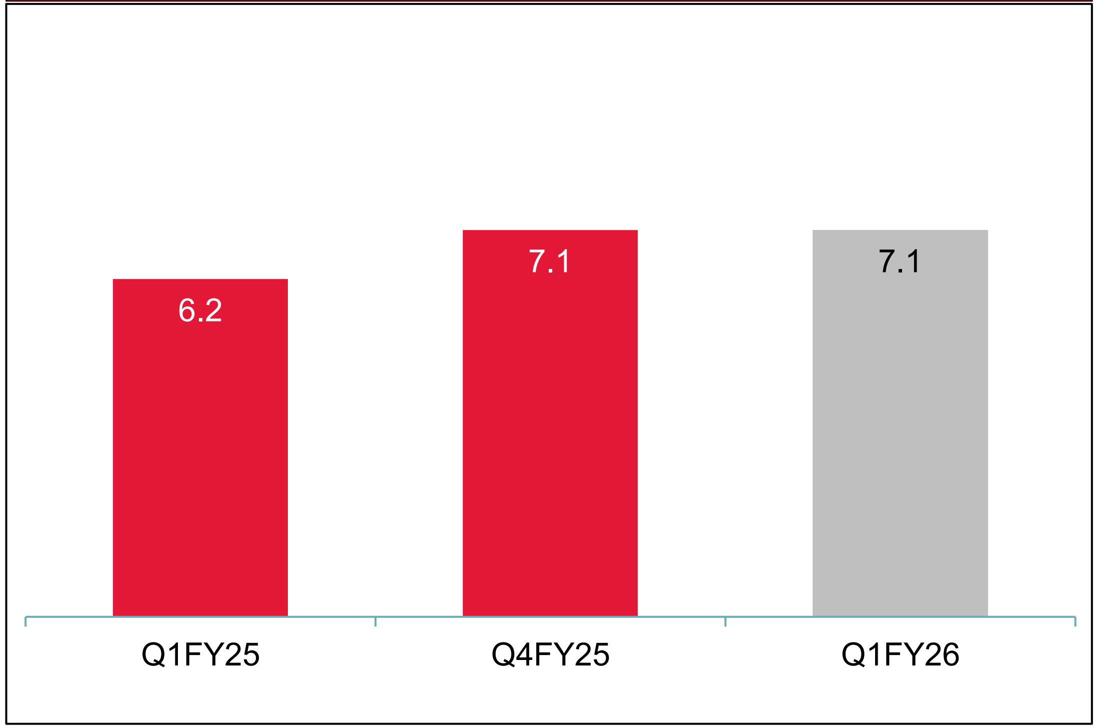
Note: 1. Revenue after intercompany elimination

WH realisation and Yield

Warehousing Realisation (Rs. per sq. ft. per month)



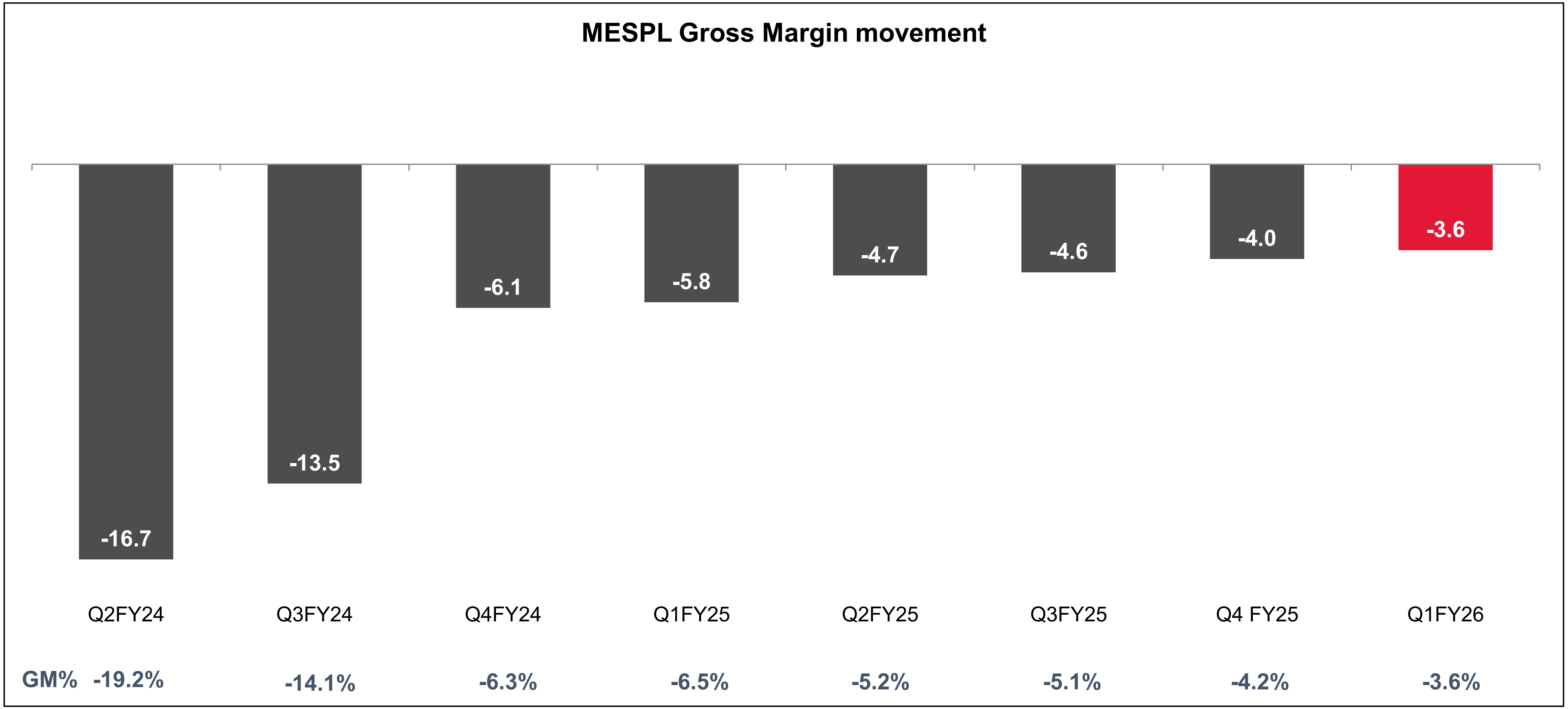
Warehousing Yield Pre Ind (Rs. per sq. ft. per month)



Note: Based on externally contracted 3PL customers

B2B Express Update

Rs. Crore



Entity wise results

Q1 FY26 Financial Performance Q1FY26 vs Q1FY25

Particulars (in INR Cr.)	Revenue		EBITDA		PAT	
	Q1 F26	Q1 F25	Q1 F26	Q1 F25	Q1 F26	Q1 F25
MLL Standalone	1,345.8	1,156.7	78.7	71.6	6.4	10.2
Lords Freight	73.8	71.1	1.2	2.2	0.9	1.8
Mobility	81.9	81.3	2.3	2.1	4.6	1.7
Express	100.8	89.2	-11.8	-13.7	-23.9	-24.6
2x2 Logistics	23.9	15.1	6.0	3.9	1.7	1.7
V-Link	-	-	-0.3	-0.2	-0.4	-0.3
Whizzard	43.2	37.7	0.2	0.4	-0.1	0.2
Consolidated	**1,624.6**	**1,420.0**	**76.3**	**66.3**	**-10.8**	**-9.3**

Consolidated figures are after inter-company elimination
EBITDA is excl. Other Income
PAT after NCI and Associate Profit share

Entity wise results

Q1 FY26 Financial Performance Q1FY26 vs Q4FY25

Particulars (in INR Cr.)	Revenue		EBITDA		PAT	
	Q1 F26	Q4 F25	Q1 F26	Q4 F25	Q1 F26	Q4 F25
MLL Standalone	1,345.8	1,293.1	78.7	79.7	6.4	13.1
Lords Freight	73.8	69.4	1.2	1.0	0.9	0.8
Mobility	81.9	80.0	2.3	1.6	4.6	1.3
Express	100.8	93.8	-11.8	-11.6	-23.9	-23.7
2x2 Logistics	23.9	24.4	6.0	6.8	1.7	1.8
V-Link	-	6.8	-0.3	-0.1	-0.4	-0.2
Whizzard	43.2	42.0	0.2	0.3	-0.1	0.0
Consolidated	**1,624.6**	**1,569.5**	**76.3**	**77.7**	**-10.8**	**-6.7**

mahindra LOGISTICS

Consolidated figures are after inter-company elimination
EBITDA is excl. Other Income
PAT after NCI and Associate Profit share

Consolidated Income Statement – Q1FY26

Particulars	Q1FY26	Q4FY25	Q-o-Q	Q1FY25	Y-o-Y
Revenue	1,624.6	1,569.5	4%	1,420.0	14%
Other Income	5.1	2.2		5.7	
GM	153.3	148.7	3%	135.6	13%
GM (%)	9.4%	9.5%		9.5%	
Total Overheads	77.1	71.0		69.3	
EBITDA	76.3	77.7	-2%	66.3	15%
EBITDA (%)	4.7%	5.0%		4.7%	
Depreciation					
- Fixed Assets	23.6	23.3		18.5	
- Lease (IND AS)	41.0	35.1		36.4	
EBIT	16.8	21.5	-22%	17.0	-1%
Finance Cost					
- Finance Charge	11.6	11.8		9.4	
- Lease (IND AS)	10.9	8.8		10.1	
Share of profit/(loss) of an associate / a joint venture	(0.0)	0.0		-	
PBT	-5.8	0.9		-2.5	
Tax	3.6	6.2		5.3	
PAT (before JV)	-9.4	-5.3		-7.8	
PAT (after JV and NCI)	-10.8	-6.7		-9.3	
PAT (%)	-0.7%	-0.4%		-0.7%	
Basic EPS (in Rs.)	-1.50	-0.93		-1.29	

Note: 1. Consolidated financials 2. All figures in INR crore, unless stated otherwise 3. EBITDA is excl. Other Income

Outlook & Priorities

Building blocks in place to achieve the vision

- Grow Integrated logistics business
- Focus on synergy benefits to unlock growth
- Focus on margin expansion through productivity improvement
- Build on Technology & Automation to become critical differentiators

Contact Us

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