

November 3, 2025

The Manager Corporate Relationship Department BSE Limited Floor 25, Phiroze Jeejeebhoy Towers Dalal Street Mumbai – 400 001

BSE Scrip Code-533267

Fax No.: 022-2272 3121/1278/1557/3354

The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex
Bandra (East)
Mumbai - 400 051

NSE Scrip Symbol: CANTABIL and Series:

EQ

Fax No.: 022-26598237/38

<u>Sub: Investor Presentation on Un-Audited Financial Results for the Quarter and Half Year</u> ended on September 30, 2025

Dear Sir/Ma'am,

Please find attached copy of Investor Presentation for the Quarter and Half Year ended on September 30, 2025.

You are requested to take the above on record.

For Cantabil Retail India Limited



Poonam Chahal Company Secretary & Compliance Officer FCS No. 9872

Encl: as above

CANTABIL RETAIL INDIA LTD.



CANTABIL RETAIL INDIA LIMITED

INVESTOR PRESENTATION

Q2 & H1 FY26



CANTABIL

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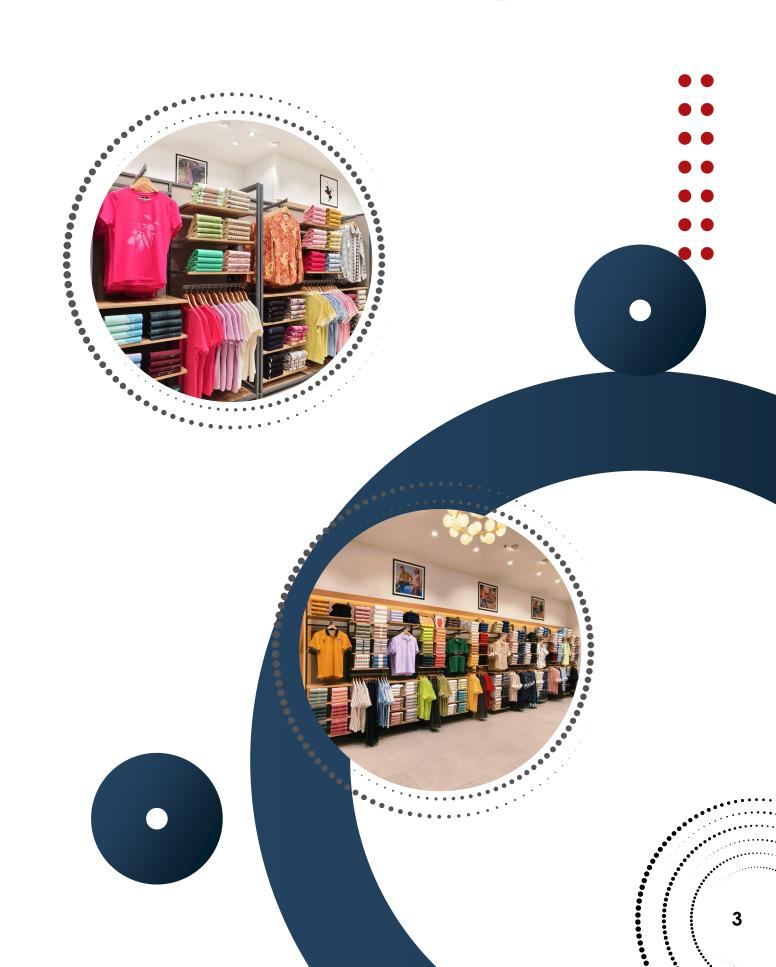
Performance Highlights

Corporate Overview

Vision 2027

Media & Marketing

Historical Performance



Q2 & H1 FY26 PERFORMANCE HIGHLIGHTS



Q2 FY26 - KEY OPERATIONAL UPDATES





Retail Area

PSF & SSG

ABV & ASP

Volume Growth

Company added 25 Stores in **Q2 FY26**

Total store count **630**

Total retail area was 8.48 lakh sq. ft as at Q2

FY26 compared to 7.02 lakh sq. ft as at Q2 FY25 PSF for **Q2 FY26** was ₹ 650 as compared to ₹ 664 in Q2 FY25. SSG for the quarter

stood at 2.7%

₹3,890 as compared to ₹3,610 for Q2 FY25. ASP for the **Q2 FY26** was ₹826 as compared to

ABV for **Q2 FY26** was

Volume growth for the Quarter stood at **10.28%** (Y-O-Y)









₹783 for Q2 FY25

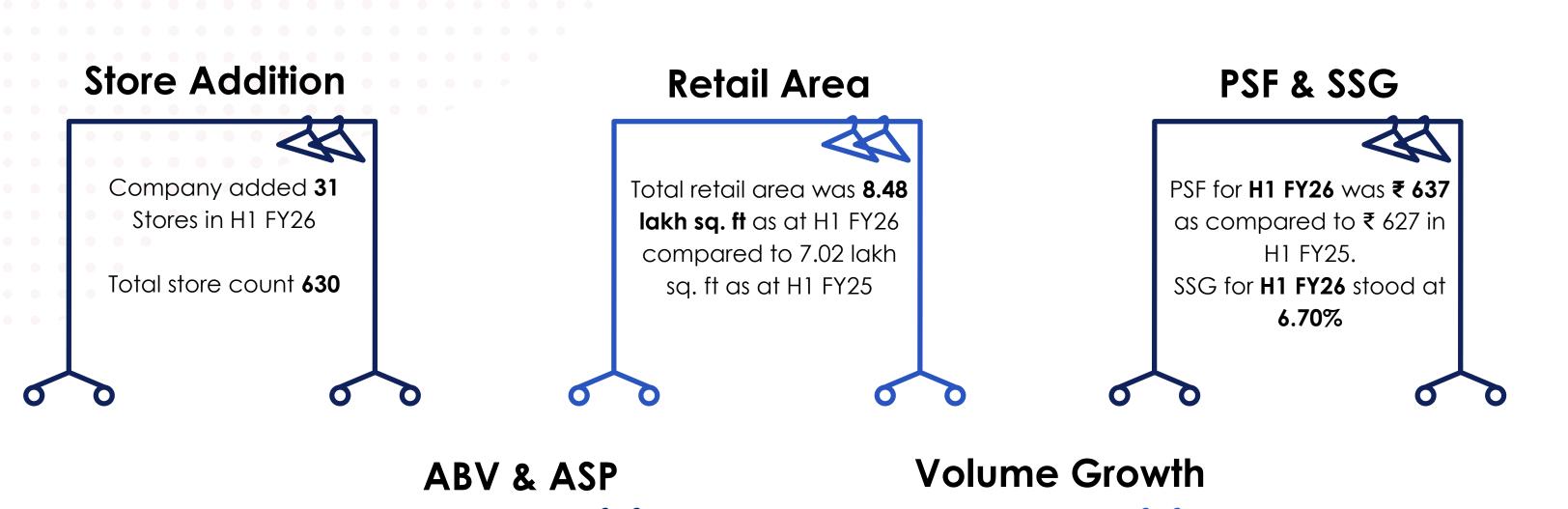






H1 FY26 - KEY OPERATIONAL UPDATES





ABV for **H1 FY26** was

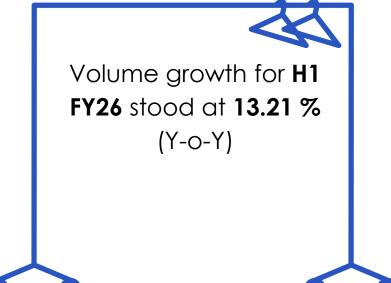
₹4,021 as compared to

₹3,681 for H1 FY25.

ASP for **H1 FY26** was ₹

918 as compared to

₹862 for H1 FY25





Q2 & H1 FY26 - KEY PERFORMANCE HIGHLIGHTS





GROSS MARGIN

EBITDA

PBT

PAT

₹ 176.0 Crs

Growth of 16% Y-O-Y

₹ 99.3 Crs

Growth of 17% Y-O-Y

₹ 42.1 Crs

Growth of 22% Y-O-Y

₹ 8.5 Crs

Growth of 8% Y-O-Y

₹ 6.8 Crs

Growth of 3% Y-O-Y

₹ 334.7 Crs

Growth of 20% Y-O-Y

₹ 202.7 Crs

Growth of 20% Y-O-Y

₹ 91.1 Crs

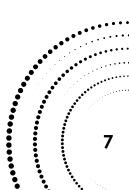
Growth of 23% Y-O-Y

₹ 27.6 Crs

Growth of 20% Y-O-Y

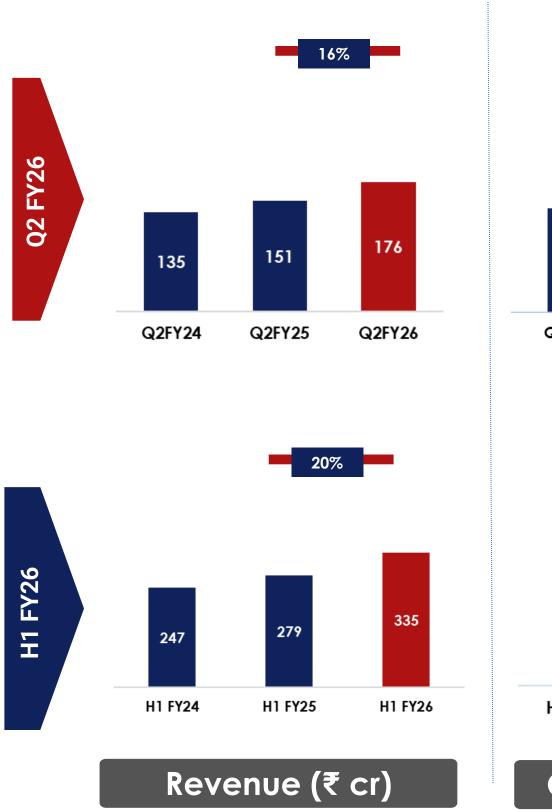
₹ 21.4 Crs

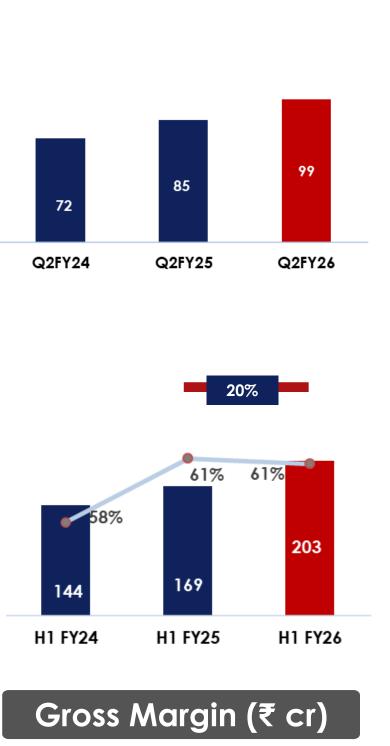
Growth of 19% Y-O-Y



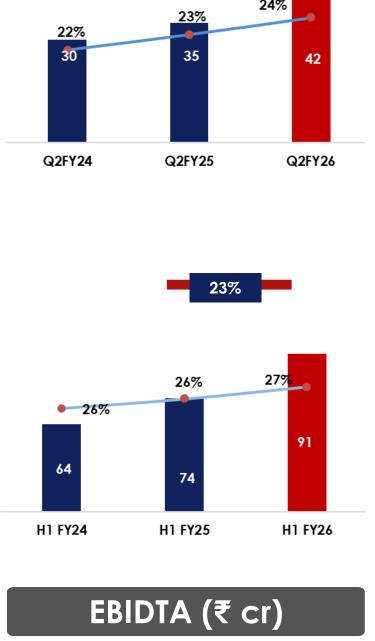
KEY FINANCIAL HIGHLIGHTS (GROWTH IN %)

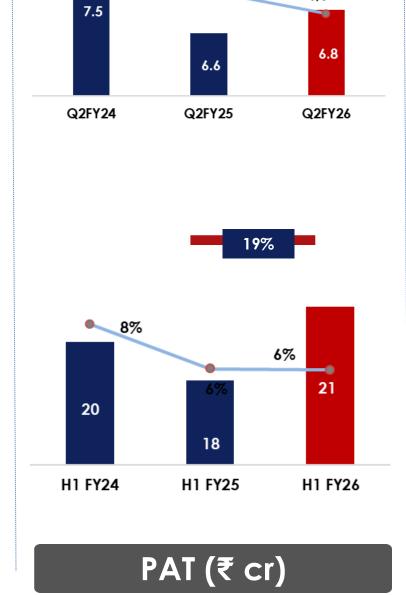






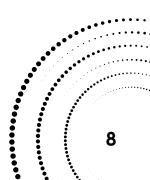
17%





6%





PROFITABILITY HIGHLIGHTS



Particulars (₹ In Crs)	Q2FY26	Q2FY25	Y-o-Y	H1 FY26	H1 FY25	Y-o-Y	FY25
Revenue from Operations	176.0	151.1	16%	334.7	278.7	20%	721.1
Raw Material Expenses	55.2	45.0		89.2	69.9		213.7
Employee Expenses	39.5	34.6		77.1	66.5		143.2
Other Expenses	39.2	37.0		77.2	68.4		159.2
EBITDA	42.1	34.5	22%	91.1	73.9	23%	205.0
EBITDA Margin (%)	23.9%	22.8%		27.2%	26.5%		28.4%
Other Income	1.5	1.2		3.9	2.9		8.5
Depreciation	23.9	19.4		45.6	37.4		80.2
Finance Cost	11.2	8.5		21.7	16.3		35.0
Profit before Tax & Exceptional Item	8.5	7.9		27.6	23.1		98.2
Exceptional Item	0.0	0.0		0.0	0.0		0.0
Profit before Tax	8.5	7.9	8%	27.6	23.1	20%	98.2
PBT Margin (%)	4.8%	5.2%		8.3%	8.3%		13.6%
Tax	1.8	1.3		6.2	5.1		23.3
Profit After Tax	6.8	6.6	3%	21.4	18.0	19%	74.9
PAT Margin (%)	3.8%	4.3%		6.4%	6.4%		10.4%
Basic EPS	0.8	0.8		2.6	2.1		9.0
Diluted EPS	0.8	0.8		2.6	2.1		9.0





PROFITABILITY HIGHLIGHTS (PRE IND AS 116)



Particulars (₹ In Crs)	Q2FY26	Q2FY25	Y-o-Y	H1 FY26	H1 FY25	Y-o-Y	FY25
Revenue from Operations	176.0	151.1	16%	334.7	278.7	20%	721.1
Raw Material Expenses	55.2	45.0		89.2	69.9		213.7
Employee Expenses	39.5	34.6		77.1	66.5		143.2
Other Expenses	64.7	57.6		126.2	108.4		243.8
EBITDA	16.6	13.9	19%	42.0	33.9	24%	120.4
EBITDA Margin (%)	9.4%	9.2%		12.6%	12.1%		16.7%
Other Income	1.3	1.2		3.3	2.9		6.9
Depreciation	5.7	5.0		10.9	9.3		20.3
Finance Cost	0.8	0.6		2.0	1.1		2.7
Exceptional Item	0.0	0.0		0.0	0.0		0.0
Profit before Tax	11.3	9.5	19%	32.5	26.4	23%	104.4
PBT Margin (%)	6.4%	6.3%		9.7%	9.5%		14.5%
Tax	2.5	1.7		7.4	6.0		24.9
Profit after Tax	8.9	7.8	14%	25.1	20.4	23%	79.5
PAT Margin (%)	5.0%	5.2%		7.5%	7.3%		11.0%





BALANCE SHEET



ASSETS (₹ In Crs)	Sep'25	Mar'25
NON-CURRENT ASSETS	699.2	603.7
Property, plant & equipment	145.6	138.7
Capital work-in-progress	60.1	46.8
Investment Property	4.4	4.5
Right-of-use assets	433.7	363.0
Other Intangible assets	1.4	1.5
Financial Assets		
Investments	0.1	0.1
Other Financial Assets	19.3	19.0
Non-current tax assets (net)	0.5	0.5
Deferred Tax Assets (net)	31.0	28.1
Other Non - current assets	3.1	1.5
CURRENT ASSETS	373.1	337.5
Inventories	309.1	279.1
Investments	1.5	5.1
Trade receivables	17.0	13.4
Cash & Cash Equivalents	19.2	27.9
Other Financial Assets	4.1	3.1
Current Tax Assets (net)	6.2	0.0
Other Current assets	15.9	8.9
TOTAL ASSETS	1,072.3	941.2

EQUITY & LIABILITIES (₹ In Crs)	Sep'25	Mar'25
EQUITY	409.5	393.1
Equity Share capital	16.7	16.7
Other equity	392.8	376.4
NON-CURRENT LIABILITIES	459.0	389.1
Borrowings	0.0	0.0
Lease Liability	426.5	356.8
Other financial liabilities	15.1	15.2
Provisions	10.2	9.0
Other Non-Current Liabilities	7.3	8.1
CURRENT LIABILITIES	203.7	159.0
Borrowings	33.0	0.0
Lease Liability	58.3	54.2
Trade Payables	68.6	68.2
Other Financial Liabilities	27.9	23.2
Other current liabilities	7.7	7.3
Current tax liabilities (Net)	1.1	1.1
Provisions	7.0	5.0
TOTAL EQUITY & LIABILITIES	1,072.3	941.2



CASH FLOW HIGHLIGHTS

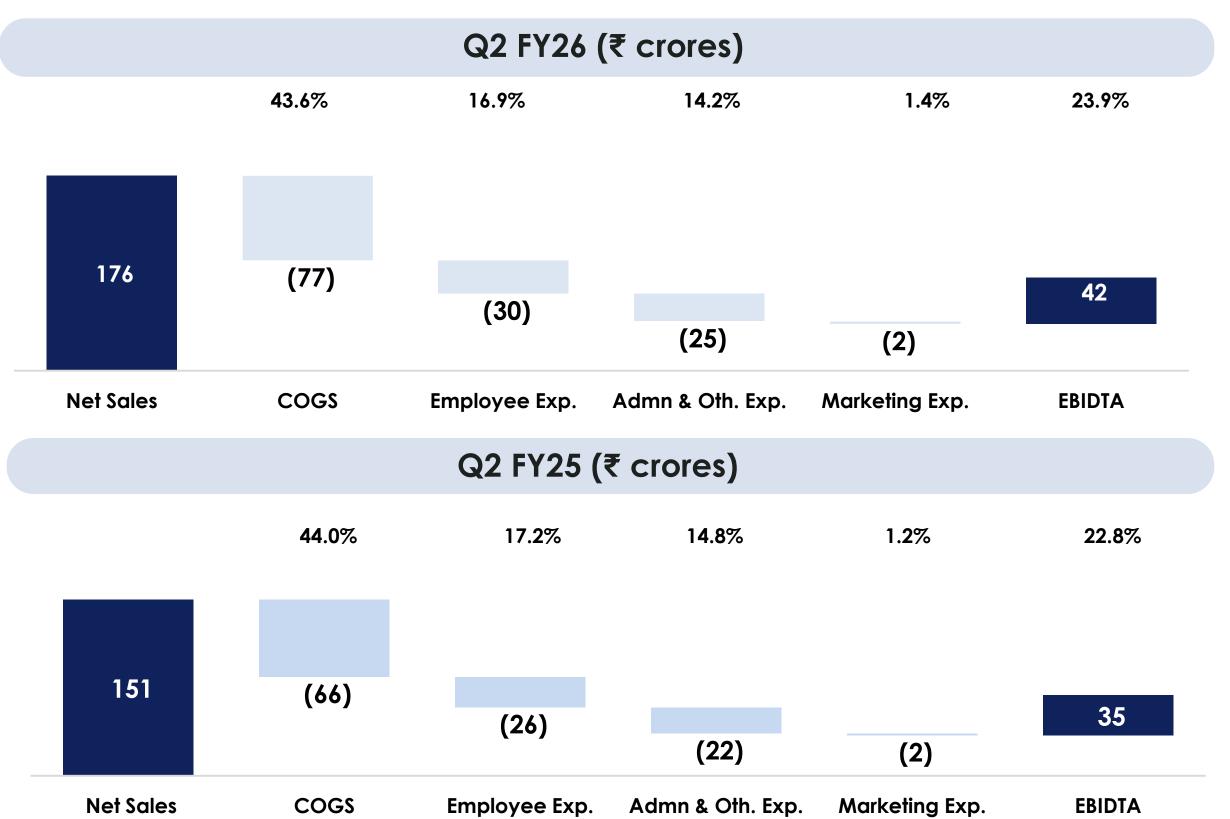


Particulars (₹ In Cr)	H1 FY26	H1 FY25	FY25
PBT	28	23	98
Adjustments	65	52	112
Operating profit before working capital changes	92	75	210
Changes in working capital	(42)	(41)	(33)
Cash generated from operations	51	34	178
Direct taxes paid (net of refund)	(15)	(12)	(27)
Net Cash from Operating Activities	36	23	150
Net Cash from Investing Activities	(33)	(23)	(58)
Net Cash from Financing Activities	(16)	(34)	(102)
Net Change in cash and cash equivalents	(13)	(35)	(10)
Opening Cash Balance	28	38	38
Closing Cash Balance	15	3	28



Q2 FY26 OPERATIONAL MATRIX

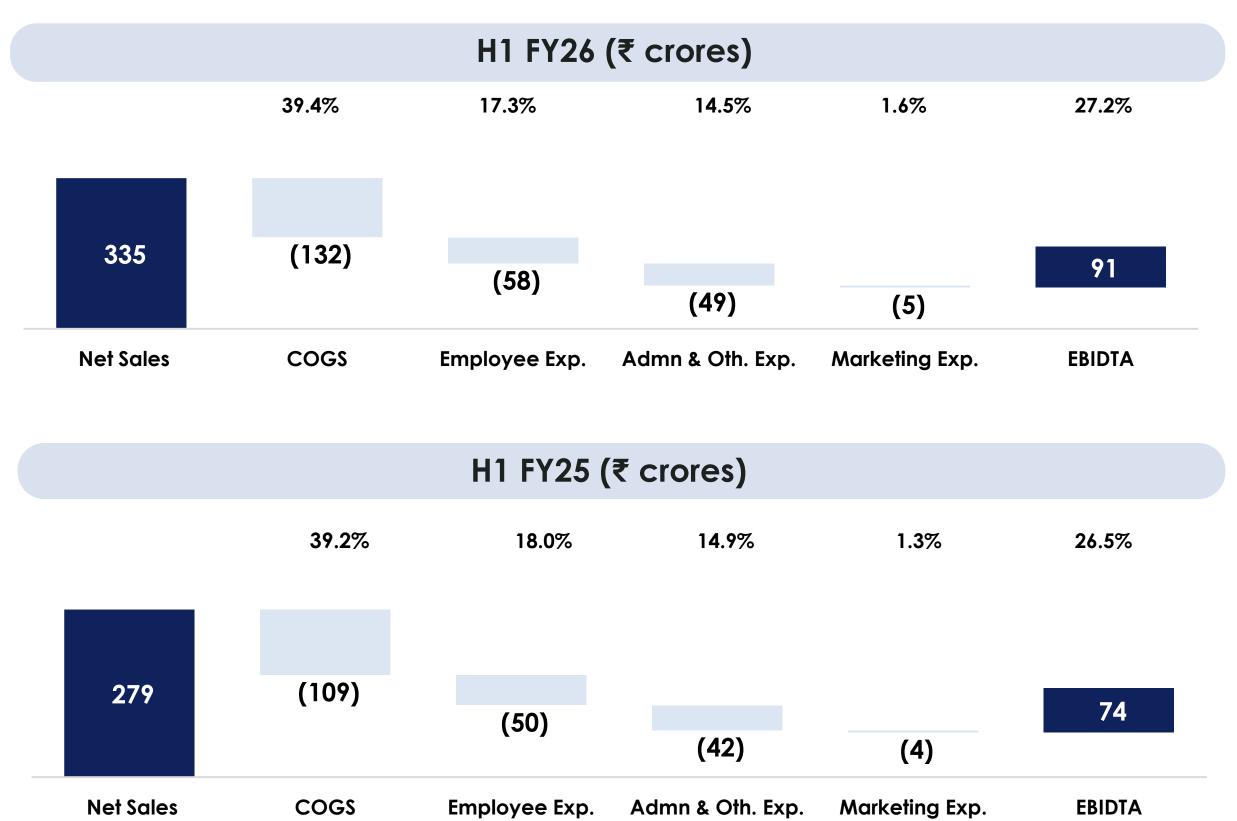






H1 FY26 OPERATIONAL MATRIX





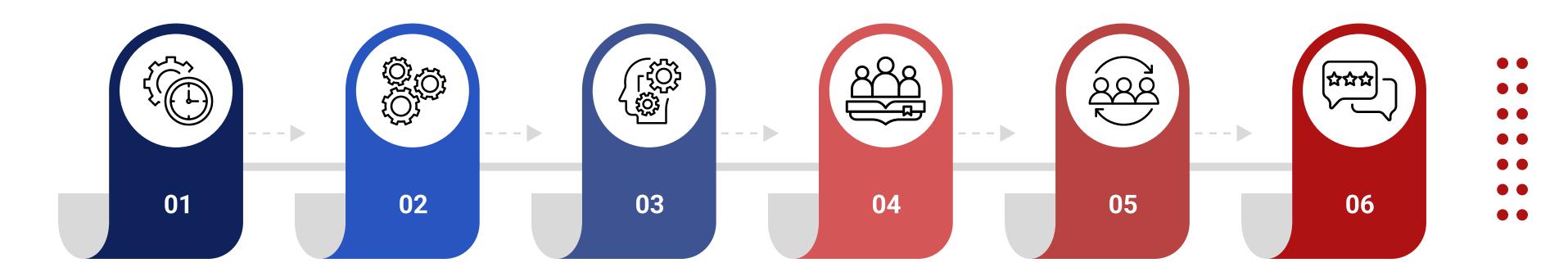


CORPORATE OVERVIEW



LEADING LIFESTYLE APPAREL BRAND





Incorporation

With a legacy spanning over 35 years, we've been at the forefront of India's organized retail evolution since 1989

Manufacturing & Retail Store

Established our manufacturing facility. Launched our first 'Cantabil' brand store in the year 2000, marking our entry into the men's wear market

Expansion of Offerings

Building on our brand equity, we diversified our portfolio with the introduction of women's wear in 2007 and men's accessories in 2013

Capacity

With a 2 lakh sq.
ft. facility, we
can produce 1.8
million garments
per year,
meeting
significant
demand

Presence

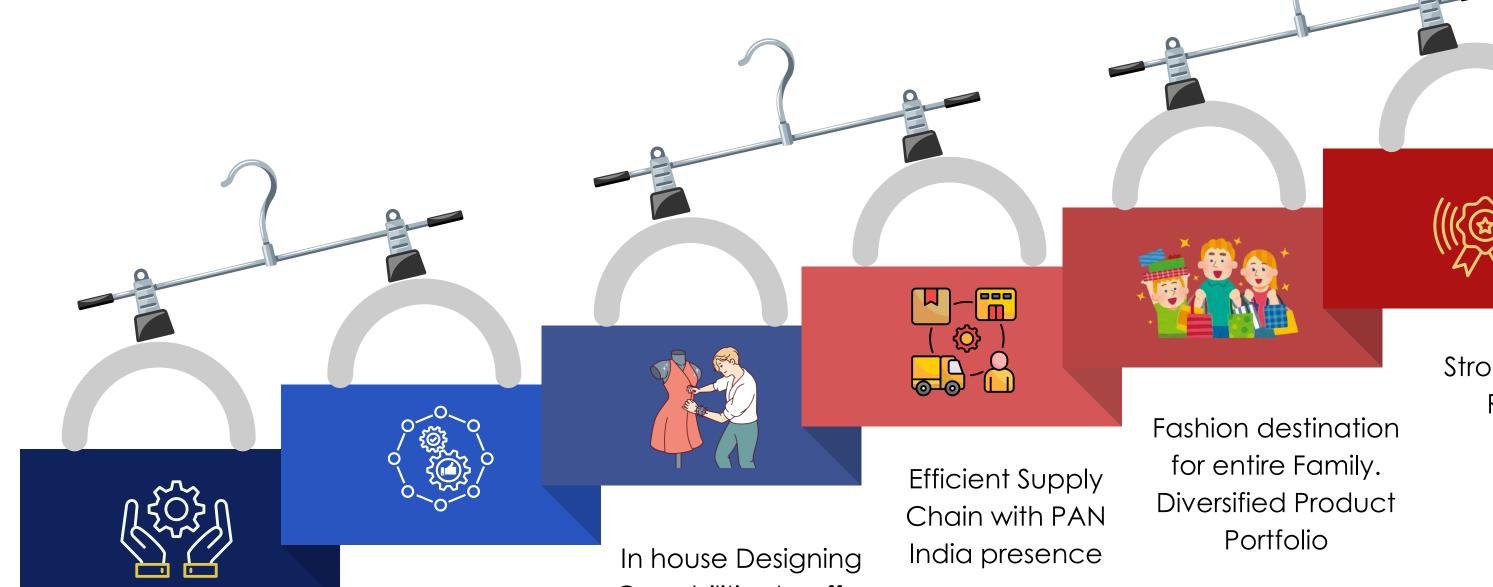
With a strong retail presence, our 630 brand stores spread across 303 cities in 21 states and continue to expand

Industry Leading Return Ratios

Industry leading ROCE of **36.5%** & Healthy ROE of **20.8%** for FY 2025

KEY BUSINESS STRENGTHS





Experienced

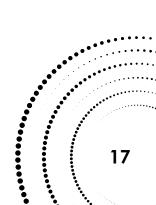
Management Team

and High Governance

Standards

Modern, Scalable and Integrated Manufacturing Facilities In house Designing
Capabilities to offer
Differentiated and
trendy product
offerings

Strong Brand Recall



EXPERIENCED MANAGEMENT TEAM





- Rich & vast experience in Apparel and Retail Business
- Founded, Promoted and launched Brand "Cantabil" in 2000
- Awarded "Delhi Udyog
 Ratan Award 2008" by Govt
 of Delhi; "GLOBAL BUSINESS
 ICON" award by Hon'ble
 Union Minister of Science &
 Technology in June 2018
 and "Most Admired
 Garment Brand of India"
 award by Ministry of Textile –
 Govt of India.



- Graduate in mathematics from Delhi University
- Substantial expertise in Retail Apparel Industry
- Responsible for marketing strategy and spearhead plans to expand
- Explore new markets & increasing retail footprint in India



- Graduate in Bachelor of Business Study from Delhi University
- Responsible for Production & overall Administration of Company



- Commerce graduate and Chartered Accountant
- Extensive experience in Finance, Accounts, Administration, Management & Tactical planning and Regulatory compliances
- Responsible for ensuring financial, accounting compliances and reporting requirements



- Holds Master's degree in Commerce, degree in law and fellow member of ICSI
- Experience in Corporate Law, Securities Law, IPO, Due Diligence, Corporate Governance, Foreign Exchange Law & IPR
- Heads Legal and Compliance Department



GOVERNANCE - INDEPENDENT DIRECTORS





- B.Sc., B.Ed., LLB(Academic), MBA
- Mr Rajeev Sharma joined
 Haryana Civil Services in 1976
 and elevated to IAS-allotted 1989
 Batch. During his 35 years of
 service, he served in department
 of Agriculture, Tourism and
 Hospitality, Cooperation,
 Education, Information & Culture
 Affairs, Social welfare etc.



- Chartered Accountant (Rank Holder) and Company Secretary
- He has a strong understanding of retail space in India with the ability to monitor new market developments.
- Has been associated with leading retail companies



- Chartered Accountant, DISA, CISA, M. com. (Gold Medalist)
- She has more than 30 years of experience in the field of Financial Management, Auditing and Taxation, Statutory Audit, Internal Audit, Tax Audit, System Audit, Concurrent Audit, Bank Audit, Company Law Matters, FEMA, Accounting and GST.



DIVERSIFIED PRODUCT PORTFOLIO



Men's Wear

- Cantabil 24 years old established brand with growing acceptance
- Highly popular in Midpremium segment
- Formals, Casuals, Ultra
 Casuals, Woolen, Knitwear

Women's Wear

- Retailing ladies wear since
 2007
- Complete & diverse range
 of fashion outfits for
 women Shirts, Tops,
 Leggings, Kurtas, Kutris,
 Capri, Pants, Jeans etc.



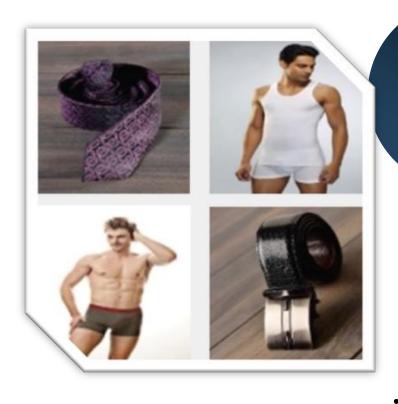
Kid's Wear

- For kids from 3-14 years
- Comfortable clothing with high fabric quality and soft hand feel
- Exciting range of apparels
 Shirts, T-shirts, denims,
 tops, jeggings, shorts etc.

Accessories

- Well-known brand in men's accessories
- Offers Innerwear, Belts,
 Shoes, Socks, Ties,
 Handkerchief, Deo, etc





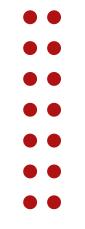


GO TO FASHION DESTINATION



Category	Menswear	Womenswear	Kid's - Boys	Kid's - Girls
Formal Wear			N.A.	N.A.
Casual Wear				
Ethnic / Party Wear				
Accessories		X	X	X

Our diversified product offering makes us a go to fashion destination for all irrespective of the age and gender as well as round the year





DESIGNING CAPABILITIES





Our team gets lot of intel which helps us in forecasting the future fashion trends and be ahead in bringing fresh fashions for our customers

Designers

Our dedicated team of 30 + designers and sourcing people design trendy merchandise basis the data from research and intelligence

The designs has to pass through various quality and other parameters in line with our quality standards

Approvals for commercial production / procurement in line with our motto of creating quality products with trendy designs.











INTEGRATED MANUFACTURING FACILITIES





Manufacturing Area

State-of-art manufacturing facility spread across 2 Lakh sq. ft. in Bahadurgarh, Haryana



Recently upgraded facility by investing in washing plant and adding latest machinery





Capacity

Capacity to produce 18 Lakh pcs. of garments per annum across products Potential to increase production within the available space





Technology

Equipped with best brand machines from JUKI, Durkopp, Brother, Ngai Shing, Kansai, Pfaff, Maier, Siruba, Sakoand latest finishing equipment using hot and cold steam foam finishers from Veit and Macpi

Integration

Fully integrated infrastructure for modern manufacturing & retailing with complete automation



EFFICIENT SUPPLY CHAIN



Demand Forecasting

- Demand forecasting and production planning using advanced IT tools to ensure uninterrupted and timely availability
- Minimizing inventory holding.

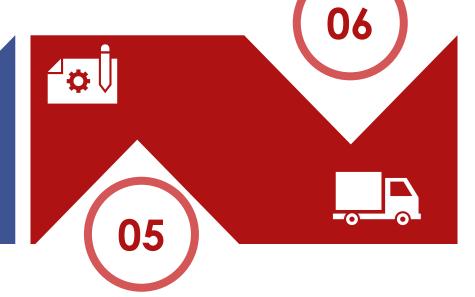
 Monitoring & evaluating performance

Manufacturing

- Leveraging IT infrastructure to effectively integrating production schedule with raw material supply schedule
- Real time update and monitoring. Quality check at each stage for better control

Quality Control

- Maintaining high-quality standards across sourcing, manufacturing, and distribution
- Quality control procedures across the value chain, including fabric and garment inspections, quality audits, and product quality tracking









Sourcing

- Procure best quality fabrics and other raw materials
- Leverage our relationship to procure most economically through better terms of trade
- Ensure sustainable supply through superior relationships

Warehousing

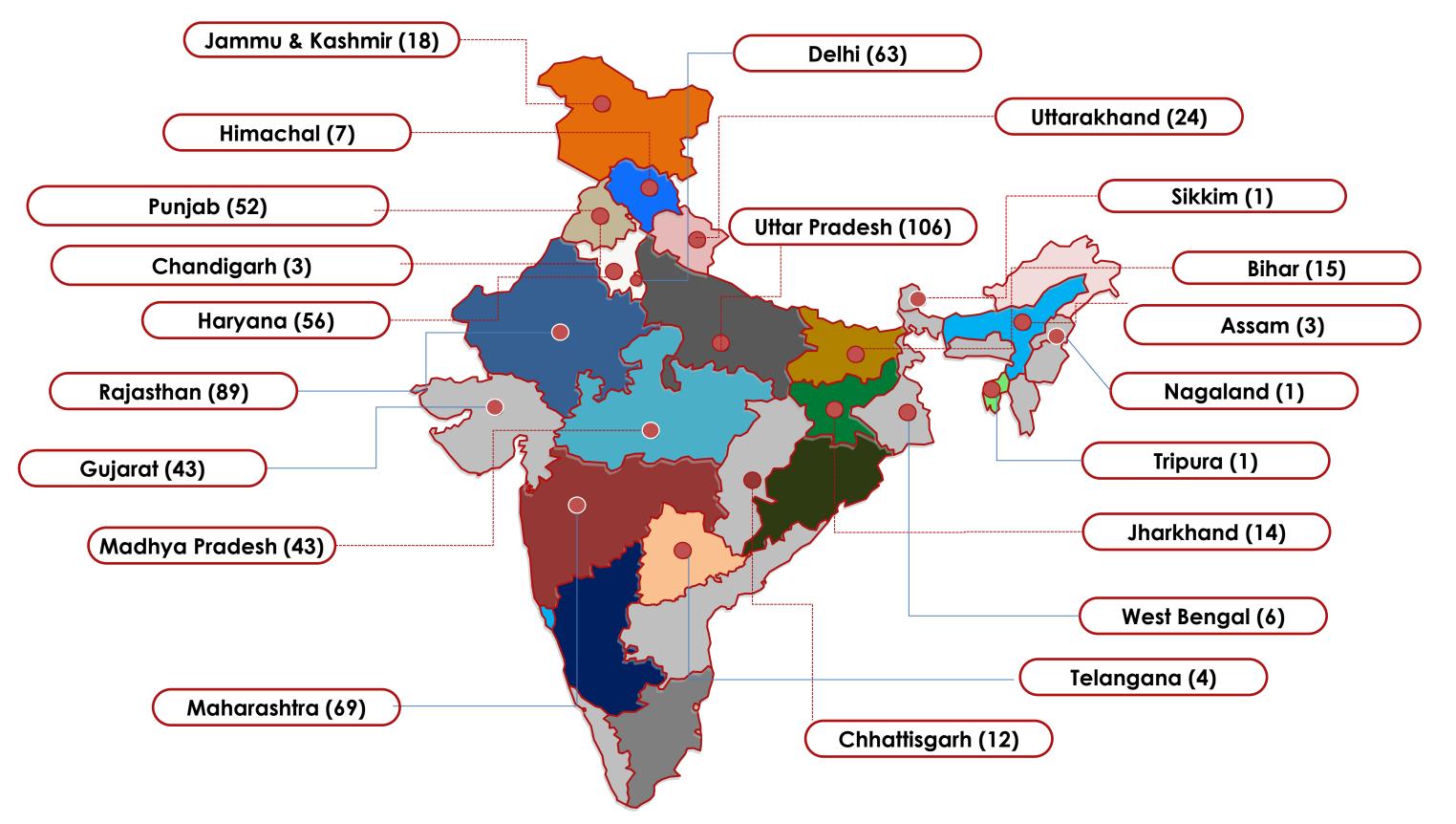
- Systematic monitoring and control of inventory levels
- Real-time inventory tracking and analysis.
- Leveraging IT infrastructure to effectively manage inventory.

Store & Sales

- Optimal Product Mix: Curated selection to meet customer preference
- Strategic Store Locations: Conveniently located to reach target customers
- Performance-Linked Incentives: Motivating store staff to drive sales and revenue growth
- Loyalty Programs: Reward repeat customers with exclusive benefits

PAN INDIA PRESENCE





ENHANCING DIGITAL PRESENCE





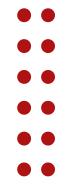
Enhancing our reach through our online presence

Available across all major market place including Amazon, Flipkart, Myntra, Nykaa, Ajio etc

Sales through online channel increased in FY25 to 6.2% as compared to 5.7% in FY24

Targeting 8%-10% sales through online channel in next 2 years

Profitable & Successful online market presence





KEY OPERATIONAL DATA





Our presence across category has helped us to better connect with our customers.



Ambience

Our well-designed store atmosphere evoke positive emotions and overall shopping satisfaction



Location

By strategically locating our stores near customers, we foster stronger connections, drive repeat business, and build lasting relationships

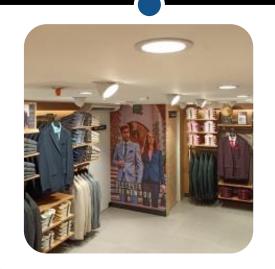


Designing

Our in-house team of designers are constantly working to create trendy and fresh designs for our customers.













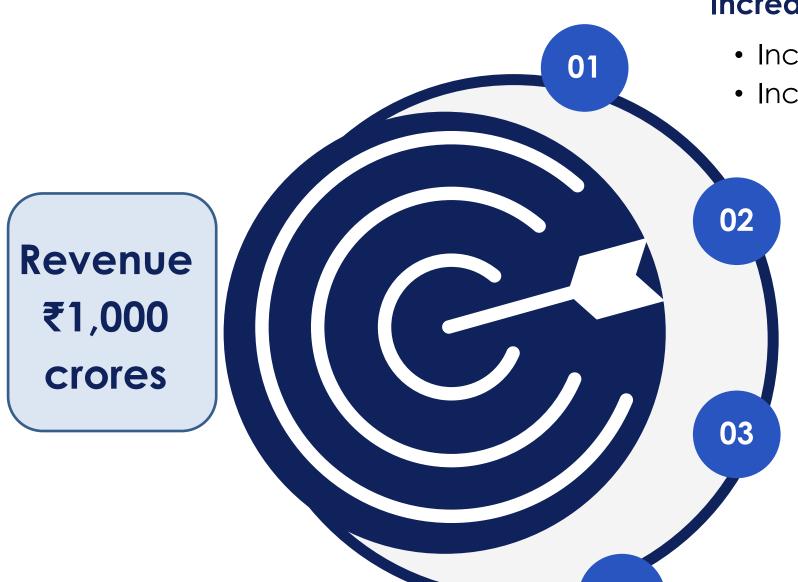


VISION 2027



VISION 2027





Increasing Retail Presence

- Increasing store network to **725 stores** from existing 605 stores
- Increased focus on exclusive women & kid wear stores

Expanding Reach

- Increasing geographical presence identifying new markets in India
- Expanding presence to **325 cities** from existing 303 cities

Same Store Sales Growth

- Improving store ambience and display
- Better inventory rotation
- Achieving higher single digit Same Store Sales growth

Improving Efficiency

- Reduce costs and achieve efficiencies in order to remain competitive
- Maintain Healthy EBIDTA margin of ~28% -~ 30%



MARKETING & MEDIA



SELECT RECENT EBO OPENING















SELECT RECENT EBO OPENING















HISTORICAL PERFORMANCE



HISTORICAL FINANCIAL

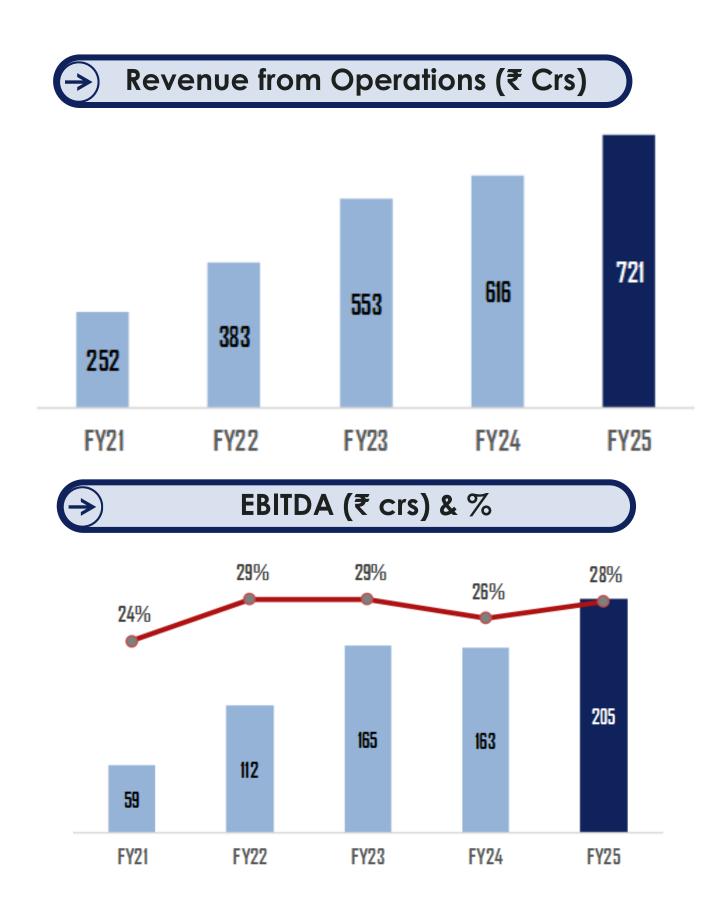


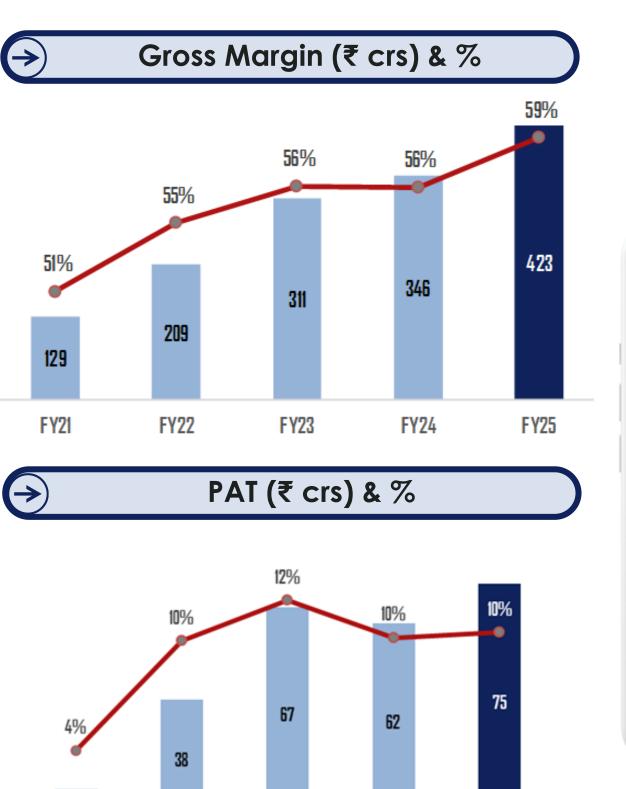
Particulars (₹ In Crs)	FY21	FY22	FY23	FY24	FY25	CAGR
Revenue from Operations	251.9	383.4	552.8	615.6	721.1	30%
Raw Material Expenses	87.7	127.9	160.7	197.8	213.7	
Employee Expenses	41.8	62.0	97.5	118.7	143.2	
Other Expenses	62.9	81.9	129.9	136.4	159.2	
EBITDA	59.4	111.7	164.7	162.7	205.0	36%
EBITDA Margin (%)	23.6%	28.7%	28.7%	26.4%	28.4%	
Other Income	16.7	15.2	4.4	4.7	8.5	
Depreciation	39.1	43.3	53.5	62.4	80.2	
Finance Cost	24.8	24.0	26.3	29.8	35.0	
Exceptional Item	0.0	0.0	0.0	1.5	0.0	
Profit before Tax	12.3	59.6	89.3	76.8	98.2	68%
PBT Margin (%)	4.9%	15.5%	15.5%	12.5%	13.6%	
Tax	2.6	21.5	22.0	14.6	23.3	
Profit After Tax	9.7	38.1	67.2	62.2	74.9	67%
PAT Margin (%)	3.8%	9.9%	12.2%	10.1%	10.4%	
Other comprehensive income	-0.4	-0.4	-0.2	-0.2	-0.2	_
Total other comprehensive income	9.2	37.7	67.0	62.0	74.6	



ROBUST PERFORMANCE







FY21

FY22

FY23

FY24

FY25

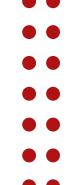


BALANCE SHEET



ASSETS (₹ In Crs)	Sep'25	Mar'25	Mar'24
NON-CURRENT ASSETS	699.2	603.7	482.1
Property, plant & equipment	145.6	138.7	117.9
Capital work-in-progress	60.1	46.8	35.2
Investment Property	4.4	4.5	0.9
Right-of-use assets	433.7	363.0	282.0
Other Intangible assets	1.4	1.5	1.4
Financial Assets			
Investments	0.1	0.1	0.1
Other Financial Assets	19.3	19.0	16.4
Non-current tax assets (net)	0.5	0.5	0.9
Deferred Tax Assets (net)	31.0	28.1	22.9
Other Non - current assets	3.1	1.5	4.5
CURRENT ASSETS	373.1	337.5	292.2
Inventories	309.1	279.1	230.0
Investments	1.5	5.1	0.0
Trade receivables	17.0	13.4	15.2
Cash & Cash Equivalents	19.2	27.9	38.1
Other Financial Assets	4.1	3.1	1.5
Current Tax Assets (net)	6.2	0.0	0.0
Other Current assets	15.9	8.9	7.5
TOTAL ASSETS	1,072.3	941.2	774.4

EQUITY & LIABILITIES (₹ In Crs)	Sep'25	Mar'25	Mar'24
EQUITY	409.5	393.1	326.5
Equity Share capital	16.7	16.7	16.7
Other equity	392.8	376.4	309.7
NON-CURRENT LIABILITIES	459.0	389.1	310.0
Borrowings	0.0	0.0	0.0
Lease Liability	426.5	356.8	279.6
Other financial liabilities	15.1	15.2	14.2
Provisions	10.2	9.0	7.6
Other Non-Current Liabilities	7.3	8.1	8.7
CURRENT LIABILITIES	203.7	159.0	137.9
Borrowings	33.0	0.0	9.8
Lease Liability	58.3	54.2	46.6
Trade Payables	68.6	68.2	57.4
Other Financial Liabilities	27.9	23.2	15.1
Other current liabilities	7.7	7.3	7.7
Current tax liabilities (Net)	1.1	1.1	0.0
Provisions	7.0	5.0	1.3
TOTAL EQUITY & LIABILITIES	1,072.3	941.2	774.4





CASH FLOW

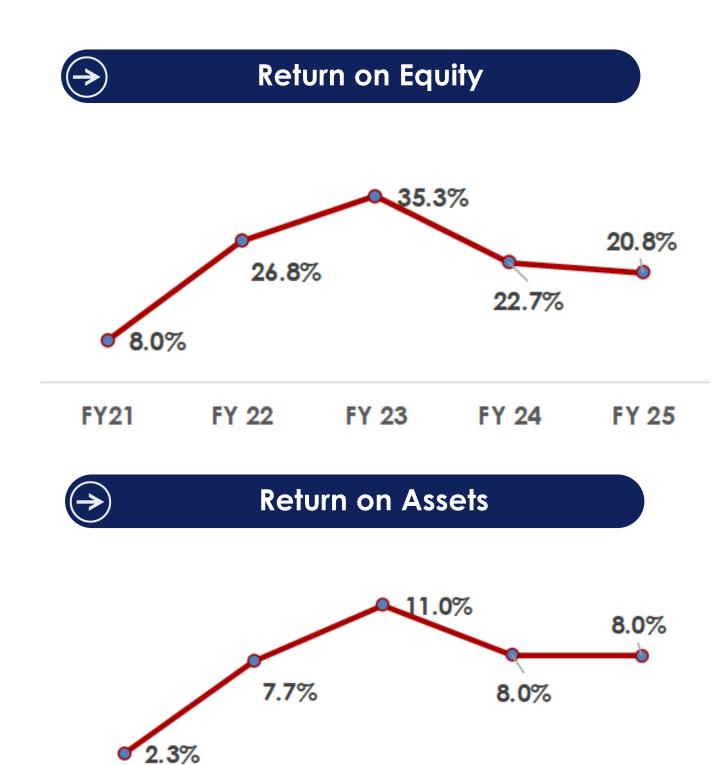


Particulars (₹ In Cr)	H1 FY26	FY25	FY24	FY23
PBT	28	98	77	89
Adjustments	65	112	89	78
Operating profit before working capital changes	92	210	165	167
Changes in working capital	(42)	(33)	(12)	(65)
Cash generated from operations	51	178	153	102
Direct taxes paid (net of refund)	(15)	(27)	(21)	(27)
Net Cash from Operating Activities	36	150	133	75
Net Cash from Investing Activities	(33)	(58)	(55)	(34)
Net Cash from Financing Activities	(16)	(102)	(41)	(43)
Net Change in cash and cash equivalents	(13)	(10)	37	(2)
Opening Cash Balance	28	38	1	3
Closing Cash Balance	15	28	38	1



INDUSTRY LEADING RATIOS





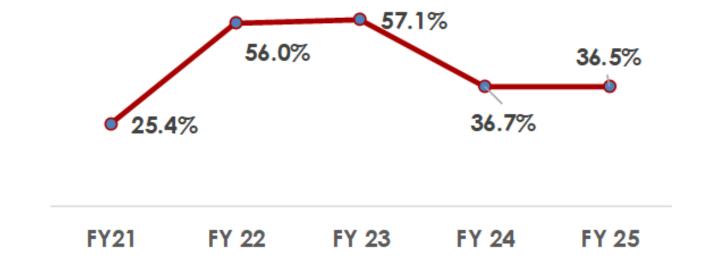
FY 23

FY 24

FY21

FY 22

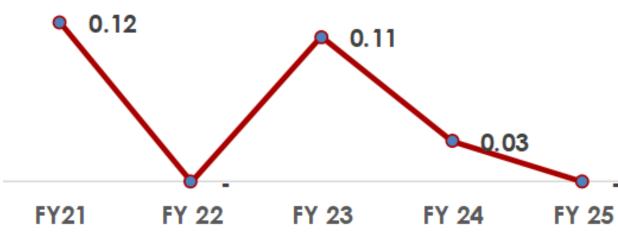








Debt Equity Ratio



During FY24, Company raised ₹ 50.40 crores by way of Preferential Allotment which has impacted the return ratios.

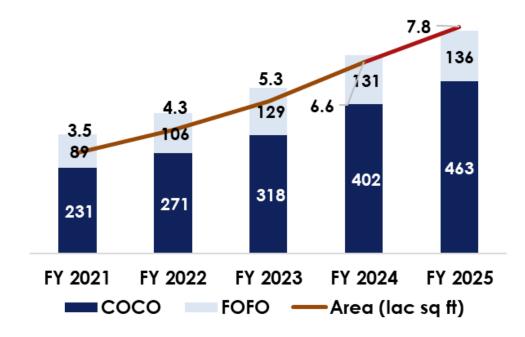
ROE – PAT/Average Shareholders Fund; ROCE – EBIT/Average (Shareholders Fund + Total Debt – non current Investments); ROA – Net Profit/ Total Assets

FY 25

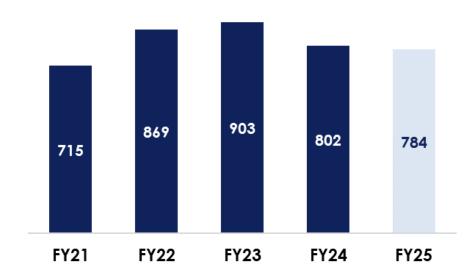
KEY OPERATING INDICATORS



No of stores & Retail space

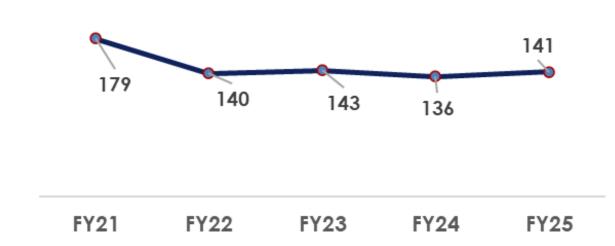


Sales per Sq. Ft. (₹ Per Month)





Inventory days



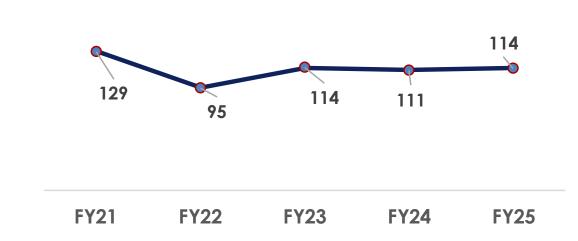


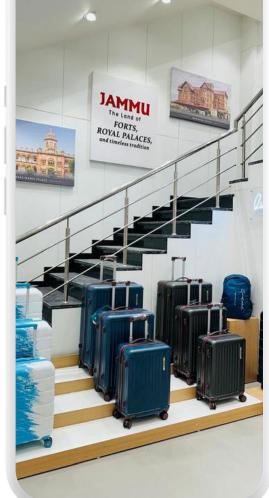


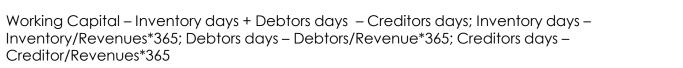


Creditor/Revenues*365

Working Capital Days





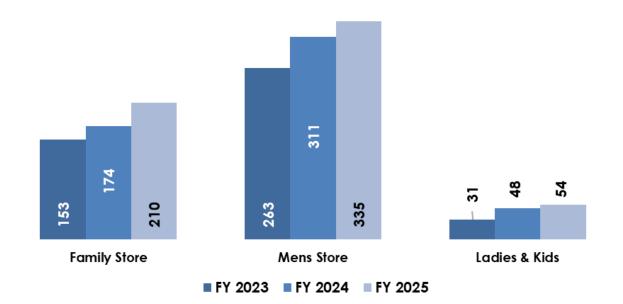




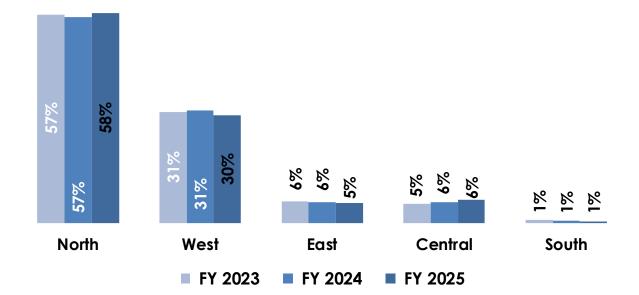
KEY OPERATING INDICATORS



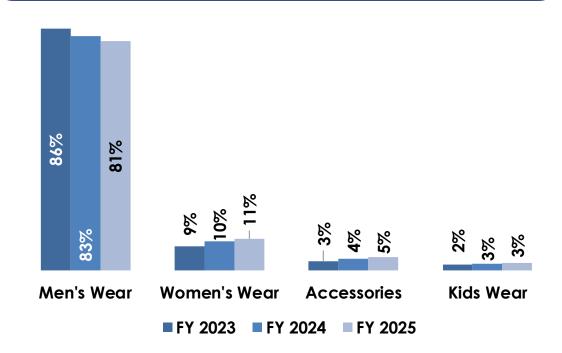




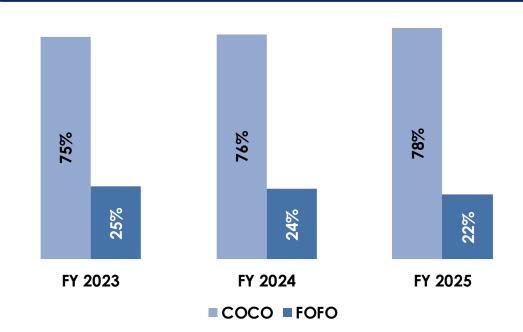
Revenue Zonewise (%)



Revenue Categories (%)



Revenue Store Typewise (%)





















Cantabil Retail India Limited

Mr. Shivendra Nigam (CFO) shivendra.nigam@cantabilinternational.com www.cantabilinternational.com



Marathon Capital Advisory Pvt. Ltd

Mr. Rahul Porwal / Mr. Amit Porwal rahul@marathoncapital.in / amit@marathoncapital.in +91 9967576900 / +91 9819773905 www.marathoncapital.in

