



MBL Infrastructures Limited

Investor Presentation
February 2015

Safe Harbor



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Business Overview



MBL in a Snapshot....



An *Integrated Infrastructure* construction company

Successfully *completed* a BOT Toll

road project of 114 kms





Bids for **NHAI** and **State projects** funded by **World Bank** or **ADB**

Currently executing more than **25** projects

Owns large fleet of construction equipment and has over 1,000 technical and skilled personnel



Well diversified order book of ~Rs. 36,060 mn



NHAI Prequalification for *Projects* up to *Rs. 6,495 mn* and for *OMT Contracts* up to *Rs. 4,041 mn*



Business Overview



Railways & Metro

 Government expects the Dedicated Freight Corridor project to be fully operational by 2018-19





Housing Infrastructure

- Largest contributor to construction sector
- Momentum of investments likely to pick-up during the terminal years of the 5-year plan











 Rising population has intensified the focus on development of urban infrastructure

BOT

EPC & OMT





- Industrial based construction investments to be USD 74 bn during 2012-16
- ~Rs. 228 bn Investments over 2014-22 on IWT

Industrial Infrastructure

Inland Water Transport IWT

Other Urban Infrastructure

Current Exposure

Areas to Explore

Evolution



2014 QIP of Rs. 1,170 million in December 2014 ■ Entered MoU with Piacentini Costruzioni, Italy 2012 ■ Reached annual revenues of Rs 1,000 cr Awarded contract for development and operation of Bikaner-Suratgarh section of NH-15 2010 ■ Listed on the Bombay Stock Exchange and National Stock Exchange 2007 Awarded Industrial Infrastructure Development Project by SAIL / IISCO 2005 Awarded contract for maintenance of Ring Road and Outer Ring Road in Delhi 2002 ■ Awarded BOT Project of Seoni-Balaghat-Rajegaon state highway by MP government Set-up AAP Infrastructure as SPV for execution of BOT Projects 1999 Awarded first batch of contracts for the north-south-east-west corridor project 1995 Incorporated as Maheshwari Brothers Limited

Key Strengths



Increasing and diversified Order Book

- Order Book of Rs. 36,060 mn
- Diversified projects from government and government agencies includes roads, highways, railways, buildings

Large fleet of owned machineries

 Own a large fleet of construction equipment such as hot mix plants, sensor pavers, concrete pumps, cranes, etc, which lower cost of execution, enhances technical qualification and reduces time for mobilization

Excellent execution capabilities and technical expertise

- With over 19 years of experience, MBL has built a reputation for efficient and timely completion of projects
- Continuous expansion in our capacity in terms of experience, technical know-how and financial resources

Strong Financial Performance

Revenues have expanded at a CAGR of 29.3% from FY 2010-14 whereas PAT has expanded at a CAGR of 20.1%

Track record of winning government contracts as a prime contractor

 Our business model allows us to enter into competitive bidding, where we demonstrate financial and technical capabilities required to win government contracts as primary contractor

Early Mover Advantage

- Awarded a contract in North South East West Corridor from NHAI under NHDP Phase I in 1999
- Awarded the comprehensive maintenance of the Ring Road and Outer Ring Road in Delhi in 2005

Integrated Business Model

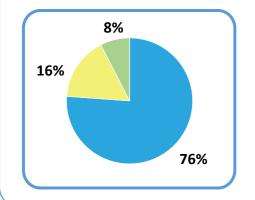
- An experienced team and a fleet of owned equipment allows to integrate the business model
- Various divisions for RMC, quarrying, BOT projects, etc.

Order Book



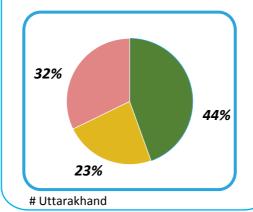
Segments

- Roads & Highways
 - Construction
 - Operations & Maintenance
- Housing & Buildings
- Railways incl. Metro



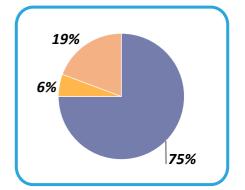
Geographies

- North & West
 - New Delhi / Haryana/ UK#
 - Rajasthan
- Central
 - Madhya Pradesh
- East (incl. others)
 - Bihar/UP/Assam/Chattisgarh
 - West Bengal / Others



Clientele

- State Projects
- NHAI
- Others



Order Book at ~Rs. 36,060 mn

Key Projects Executed





Project: Four lanning of NSEW corridor of Agra Dholpur section of NH-3

Project: Maintenance contract of New Delhi Ring Road from PWD





Project: Strengthening, widening, up gradation, operation and maintenance of Seoni-Balaghat road MPRDC

Project: Widening & strengthening of existing National Highway NH-37 from Guwahati to Sonapur



Dynamic Board of Independent Directors



Name	Role	Background
Mr. Anjanee Kumar Lakhotia	CMD	A Chartered Accountant having 20 years of experience in the infrastructure industry
Mr. Ashwini Kumar Singh	Independent Director	 Electrical engineer from Jadavpur University, Fellow member of Institute of Engineers, Indian Council of Arbitration, All India Management Association and National HRD 20+ years experience in SAIL and Essar Steel
Mr. Kumar Singh Baghel	Independent Director	 Master in English and CAIIB (Part I) Holding a 34+ years experience and retired as a General Manager from the State Bank of Bikaner and Jaipur
Mr. Ram Dayal Modi	Independent Director	 Gold Medalist in MA (Pol. Sc) from the University of Udaipur and was associated with State Bank of Bikaner & Jaipur, State Bank of Patiala and State Bank of Mysore
Mr. Bhagwan Singh Duggal	Independent Director	 Architecture from School of Planning and Architecture-Delh, Post Graduate Diploma in Housing, Planning & Building, Netherlands Associated with planning and design, modernization & restorations marquee government
Ms. Sunita Palita	Independent Director	 PG in Anthropology from Miranda House, Delhi University and a PG Diploma in Journalism from Indian Institute of Mass Communication, New Delhi Has held academic positions with the World Food Programme and UNICEF on Child Rights Issues

Strong Relationships



भा श श मा NHAI	National Highways Authority of India (NHAI)	MPRDC	Madhya Pradesh Road Development Corporation Limited (MPRDCL)
सायमेव जवते	Ministry of Road Transport & Highways (MoRTH)	PWD Govt of Delhi	Government of Delhi, PWD
CPWD	Central Public Works Department	BUILDINGS & ROADS	Haryana PWD Buildings & Roads
Government of Ultar Pradesh Public Works Department	Government of Uttar Pradesh, PWD	AN RECION CLANDS	Mumbai Metropolitan Region Development Authority
West Bengal Highway Development Corporation Limited	West Bengal Highway development Corporation Limited	Bihar State Road Development Corporation Ltd.	Bihar State Road Development Corporation Limited

Strong Relationships



HAAL	Hoogly River Bride Corporation	सेल SAIL	Steel Authority of India Limited (SAIL)
HSRDE	Haryana State Roads & Bridges Development Corporation Limited	Haryana Urban Development Authority	Haryana Urban Development Authority (HUDA)
उत्तराखण्ड शासन	PWD, Uttarakhand	🚨 एम.पी. हाउसिंग बोर्ड	M.P. Housing Board
एन बी सी सी NBCC	National Buildings Construction Corporation Limited	FRITES THE INFRASTRUCTURE PEOPLE	RITES Ltd., a Government of India Enterprise
दिल्ली मेट्रो रेल कॉरपोरेशन लिमिटेड DELHI METRO RAIL CORPORATION LTD.	Delhi Metro Rail Corporation Ltd (DMRC)		

Pan India Presence





Illustrative Map & Not to Scale

BOT Portfolio



Integrated Business Model





Toll Collection and O&M

Proprietary software & inhouse O&M



Traffic Estimation

In-depth knowledge, database built over last 12-13 years





Design & Engineering

In-house design team ensures quality



Equipment Bank

Includes RMC plants, stone crushers, hot-mix plants among other equipments



In-house Construction

Majority of the projects completed within time

Summary of BOT Projects







Operational Under Construction

Well funded asset portfolio with all projects financially closed

Interlinked BOT Projects in MP



1 <u>Seoni-Balaghat-Rajegaon (Operational)</u>

- SH 26 & 11 connecting Seoni, Balaghat & Rajegaon
- Stretch of 114 kms awarded in March 2005

Seoni-Katangi (Under Construction)

- SH 54 connecting Seoni and Katangi
- Stretch of 75.6 kms awarded in August 2011

Barghat Barghat Lalbarra Garra Kurai Katangi Katangi Waraseoni Rajegaon Rajegaon Tumsar Tiroda

4 Garra – Waraseoni (Under Construction)

- SH 54 connecting Garra and Waraseoni
- Stretch of 46.9 kms awarded in February 2013

3 Waraseoni-Lalbarra Road (Under Construction)

- Connecting Waraseoni and Lalbarra
- Stretch of 18.3 kms, awarded in November 2011



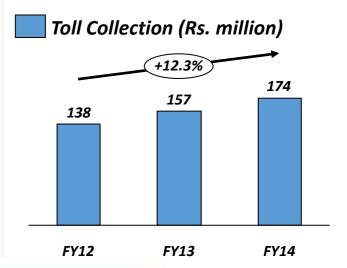


Seoni-Balaghat-Rajegaon Road

- AAP Infrastructure Limited is a wholly owned subsidiary of MBL incorporated as an SPV for execution Seoni-Balaghat-Rajegaon Road Project
- Completed reconstruction, strengthening, widening of a section of the Seoni- Balaghat Road on a BOT basis
- Project links NH-7 at Seoni (Madhya Pradesh) and NH-6 at Duggipur (near Gondia, Maharashtra)

Rs. million	FY12	FY13	FY14	
Total Income	142	162	177	
% growth	39.19%	13.52% 9.60		
EBITDA	125.5	120	120.1	
% margin	87.90%	76.2%	68.9%	
Net Income	16.6	13.2	18.6	
% margin	11.67%	8.17%	10.51%	
Net Worth	169	183	201	
Total Assets	630	613	580	

Project Cost	Rs. 1,082 mln
Total Equity	Rs. 120 mln
Total Debt	Rs. 500 mln
Equity As on 31st Dec. '14	Rs. 120 mln
Debt as on 31st Dec. '14	Rs. 293 mln
% Completion	Operational
CoD	February 2008



BOT Project – Key Highlights



Seoni Katangi to Maharashtra Border

- MBL Highway Development Company Limited is a wholly owned subsidiary of MBL incorporated as an SPV for execution Seoni Katangi to Maharashtra Border Project
- Vital stretch for transportation of manganese, coal and other minerals extracted in the nearby mines
- Stretch is near to tourist attractions like Pench National Park and Kanha National Park

Project Cost	Rs. 2,116 mln
Total Equity *	Rs. 816 mln
Total Debt	Rs. 1,300 mln
Equity As on 31st Dec. '14	Rs. 511 mln
Debt as on 31st Dec. '14	Rs. 823 mln
% Completion	~92%
Expected CoD	December 2015

Waraseoni-Lalbarra Road Project

- MBL (MP) Toll Road Company Limited is a wholly owned subsidiary of MBL incorporated as an SPV for execution Waraseoni-Lalbarra Road Project
- Passes through the critically fertile towns of Dongariya and Birsula in Madhya Pradesh
- Heavy traffic is also generated from new ferro-alloy units that have been set up in this region
- Stretch is likely to see high growth in the coming years, owing to broadening demand for laterites (substitutes for bricks)

Rs. 569 mln
Rs. 150 mln
Rs. 419 mln
Rs. 150 mln
Rs. 510 mln
~88%
March 2015

^{* -} Includes Equity Grant of Rs. 305 million





Garra Waraseoni – Maharashtra Border

- MBL (MP) Road Nirman Company Limited is a wholly owned subsidiary of MBL incorporated as an SPV for execution Seoni Katangi to Maharashtra Border Project
- Traffic growth expected due to production-intense and being in mineral-fertile regions
- Several pipe factories and brick kilns contribute to continuous traffic

Project Cost	Rs. 1,368 mln
Total Equity	Rs. 398 mln
Total Debt	Rs. 970 mln
Equity As on 31st Dec. '14	Rs. 100 mln
Debt as on 31st Dec. '14	NIL
% Completion	~44%
Expected CoD	December 2015

Bikaner-Suratgarh Project

- MBL owns ~65% stake in Suratgarh Bikaner Toll Road Company Pvt Ltd, SPV for execution of the project while SREI Infra owns the rest
- Connects critical towns of Bikaner and Suratgarh in Rajasthan
- There are various roads under development by various other players that lead up to Bikaner and hence the Bikaner-Suratgarh road receives incoming traffic from six different roads and act as a "neck"

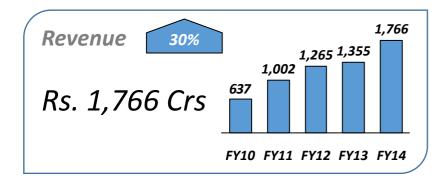
Project Cost	Rs. 6,201 mln
Total Equity	Rs. 1,701 mln
Total Debt	Rs. 4,500 mln
Equity As on 31st Dec. '14	Rs. 900 mln
Debt as on 31st Dec. '14	Rs. 1,610 mln
% Completion	~26%
Expected CoD	December 2015

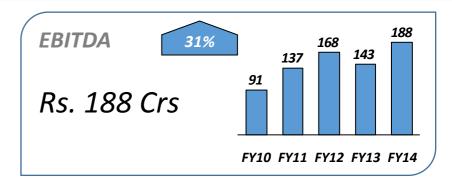
Financials

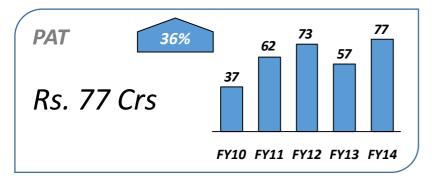


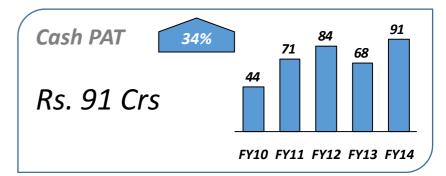
Financial Snapshot

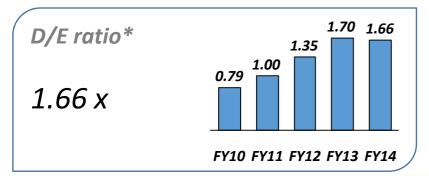


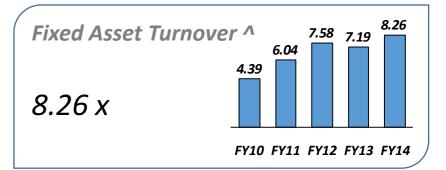












^{* -} Equity Includes Minority Interest

^{^ -} Fixed Assets excludes Assets under development

Profit & Loss Highlights – Quarter*



De Cor		Q3 FY15			Q3 FY14		
Rs. Crs	EPC	вот	Consol.	EPC	ВОТ	Consol.	
REVENUE	538.79	4.88	542.08	496.30	4.35	499.39	
EBITDA	60.73	3.17	63.90	51.78	2.95	54.73	
EBITDA margin	11.27%	64.96%	11.79%	10.43%	67.82%	10.96%	
Other Income	0.51	0.04	0.55	0.75	0.06	0.81	
Interest	26.77	1.56	28.33	19.64	1.49	21.13	
Depreciation	5.23	1.21	6.44	2.71	1.09	3.80	
PBT	29.24	0.44	29.68	30.18	0.43	30.61	
Tax	7.77	0.09	7.86	6.92	0.08	7.00	
Profit After Tax	21.47	0.35	21.82	23.26	0.35	23.61	
PAT Margin	3.98%	7.17%	4.03%	4.69%	8.05%	4.73%	
Less: Minority Int. Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00	
Add: Associates Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00	
PAT after MI & Asso. Profit	21.47	0.35	21.82	23.26	0.35	23.61	
Cash Profit	26.70	1.56	28.26	25.97	1.44	27.41	

^{* -} Consolidated

Profit & Loss Highlights – 9 months*



Po Cro		9m FY15			9m FY14		
Rs. Crs	EPC	ВОТ	Consol.	EPC	ВОТ	Consol.	
REVENUE	1,396.01	14.57	1,406.50	1,247.69	13.24	1,257.41	
EBITDA	166.60	9.97	176.57	132.38	9.31	141.69	
EBITDA margin	11.93%	68.43%	12.55%	10.61%	70.32%	11.27%	
Other Income	1.15	0.18	1.33	3.43	0.10	3.53	
Interest	68.67	4.71	73.38	56.99	4.35	61.34	
Depreciation	12.79	3.61	16.40	7.25	3.34	10.59	
PBT	86.29	1.83	88.12	71.57	1.72	73.29	
Tax	20.18	0.37	20.55	18.40	0.35	18.75	
Profit After Tax	66.11	1.46	67.57	53.17	1.37	54.54	
PAT Margin	4.74%	10.02%	4.80%	4.26%	10.35%	4.34%	
Less: Minority Int. Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00	
Add: Associates Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00	
PAT after MI & Asso. Profit	66.11	1.46	67.57	53.17	1.37	54.54	
Cash Profit	78.90	5.07	83.97	60.42	4.71	65.13	

^{* -} Consolidated

Profit & Loss Highlights – Annual*



D. Co.		FY14			FY13	
Rs. Crs	EPC	вот	Consol.	EPC	ВОТ	Consol.
REVENUE	1,753.74	17.40	1,766.29	1,342.91	15.71	1,355.43
EBITDA	176.16	11.98	188.14	131.44	11.97	143.41
EBITDA margin	10.04%	68.85%	10.65%	9.79%	76.19%	10.58%
Other Income	3.86	0.33	4.19	1.13	0.46	1.59
Interest	69.62	5.71	75.33	51.29	6.39	57.68
Depreciation	9.74	4.31	14.05	7.12	3.97	11.09
PBT	100.66	2.29	102.95	74.16	2.07	76.23
Tax	25.53	0.43	25.96	18.83	0.75	19.58
Profit After Tax	75.13	1.86	76.99	55.33	1.32	56.65
PAT Margin	4.28%	10.69%	4.36%	4.12%	8.40%	4.18%
Less: Minority Int. Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00
Add: Associates Profit / (Loss)	0.00	0.00	0.00	0.00	0.00	0.00
PAT after MI & Asso. Profit	75.13	1.86	76.99	55.33	1.32	56.65
Cash Profit	84.87	6.17	91.04	62.45	5.29	67.74

^{* -} Consolidated

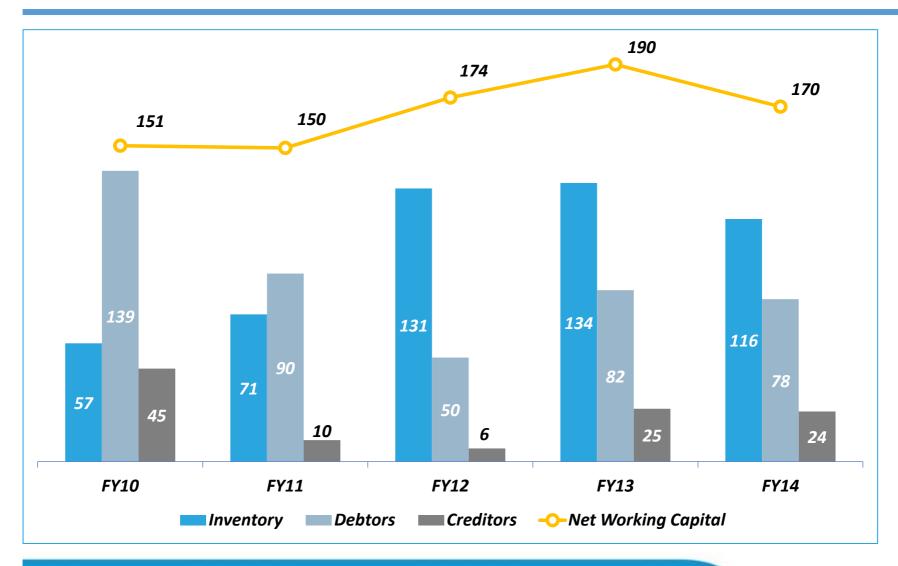




Rs. Crs	September-14	March-14
Shareholder's Fund	513.88	468.50
Share capital	17.51	17.51
Reserves & Surplus	496.37	450.99
Share Application Money	0.00	0.00
Minority Interest	31.95	31.95
Non-current liabilities	478.89	444.98
Long term borrowings	371.47	370.51
Other non-current liabilities	107.42	74.47
Current liabilities	901.54	731.75
Short term borrowings	575.91	401.60
Other current liabilities	325.63	330.15
TOTAL EQUITIES & LIABILITIES	1,926.26	1,677.18
Non-current assets	766.75	625.58
Fixed assets	652.47	589.75
Other Non-current assets	114.28	35.83
Current assets	1,159.51	1,051.60
Current Investment	0.00	0.00
Inventories	669.26	558.86
Trade receivables	350.89	318.23
Cash and bank balances	21.50	68.25
Other current assets	117.86	106.26
TOTAL ASSETS	1,926.26	1,677.18

Net Working Capital Days*





Way Forward



New Avenues – Inland Water Transport



Memorandum of Understanding





- Piacentini Costruzioni is an Italian company engaged in the construction and civil engineering business with expertise in major and complex maritime works.
- MBL is looking to enter into civil engineering projects for construction of ports, harbour/ marine structures, water supply/ sanitation, bridges, viaducts and elevated structures and has signed an MoU with Piacentini for the same.



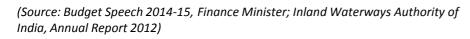


Prospects

- Inland Water Transport (IWT) offers a cost effective, environment friendly and fuel efficient mode, specially for bulk cargo, hazardous goods and over dimensional cargo – so vital for industrial development.
- Currently, inland waterways in India are functioning in an organised manner only in a few areas, such as Goa, Assam, West Bengal and Mumbai, apart from Ganga, Brahamaputra and Champakara and Udyogmandal canals.
- Development of inland waterways can improve vastly the capacity for the transportation of goods.

Announced Investments in Inland Waterways:

A project on the river Ganga called 'Jal Marg Vikas'
 (National Waterways-I) will be developed between
 Allahabad and Haldia to cover a distance of 1,620 kms,
 which will enable commercial navigation of at least 1,500
 tonne vessels. The project will be completed over a
 period of six years at an estimated cost of Rs 4,200 crore.



Differentiating Factors



- Sufficient investments in Plant & Machinery
 - Majority investments in Multiple use equipment along with non-common equipment
 - Optimized mix of critical and non critical equipments
- Well Balanced financial model
 - Low long term gearing
 - Balanced investment in Plant & Machinery, BOT projects & Net Margin for working capital
 - Good tie ups for fund based and non fund based working capital
 - Long term relationship with Banks
- Better Asset Turnover
 - Excellent track record, will enhance margins
- Sub-contracting non-critical work
 - Helps us keep Balance Sheet Asset Light

Certifications & Awards



Certifications

- ISO 9001:2008
 - In recognition of the Organization's Quality Management System
- ISO 14001:2004
 - In recognition of the Organization's Environment Management System
- OHSAS 18001:2007
 - In recognition of the Organization's Health and Safety Management System

Awards

- 3rd Fastest Growing Construction Company (Medium Category) at 10th, 11th and 12th Annual Construction World Global Awards
- India's top Challenger Companies in the Construction and Engineering value chain FY14 at 12th Annual Construction World Global Awards



Company:

MBL Infrastructures Ltd CIN: L27109WB1995PLC073700

Mr. Vivek Jain, Company Secretary delhi@mblinfra.com

www.mblinfra.com

Investor Relations Advisors:

Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

Ms. Payal Dave / Mr. Jigar Kavaiya dpayal@sgapl.net / kjigar@sgapl.net

www.sgapl.net