



MBL Infrastructures Limited Investor Presentation January 2017

Safe Harbor



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Table of Contents



Business Overview

BOT Details

Financial Overview

- Key Highlights & Result Update
- Way Forward

Business Overview



MBL in a Snapshot....



An *Integrated Infrastructure* construction company

Successfully *completed* 2 BOT Toll road projects of **114** kms & **18** kms in the state of Madhya Pradesh





Bids for **NHAI** and **State projects** funded by **World Bank** or **ADB**

Currently executing more than **25** projects

Owns large fleet of construction equipment and has over 1,500 technical and skilled personnel



Well diversified orders in hand of ~Rs. 62,435.23 mn



NHAI Prequalification for single BOT (Toll) & BOT (Annuity) project upto Rs. 11,057.10 mn and for single Hybrid Annuity Project upto Rs. 11,871.30 mn as per result of RFAQ-2016.

Business Overview



Railways & Metro

- Building of High Speed Rail Corridors, ROBs, **RUBs**
- Civil Work like Viaduct, Depots etc.



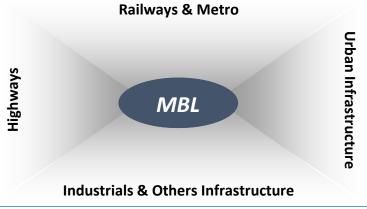


Housing Infrastructure

- Largest contributor to construction sector
- Momentum of investments pickedup









Rising population has intensified the focus on development of urban infrastructure

BOT

EPC & O&M





- Industrial based construction investments to be USD 74 bn
- ~Rs. 228 bn Investments over 2014-22 on IWT

Industrial Infrastructure | Inland Water Transport IWT

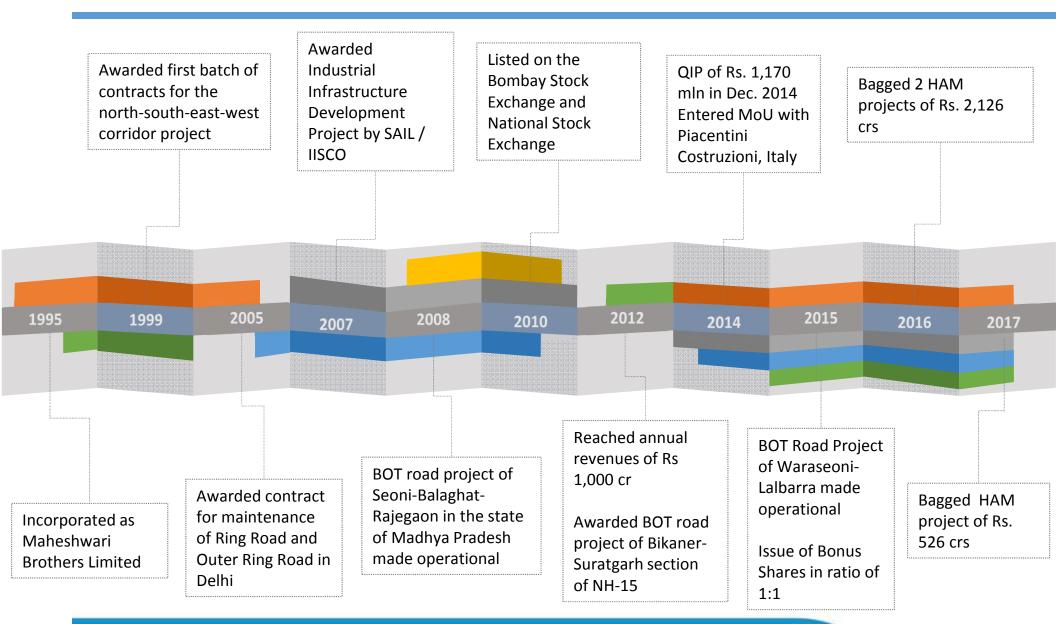
Other Urban Infrastructure

Current Exposure

Areas to Explore

Evolution





Key Strengths



Increasing and diversified Order Book

- Orders in hand of Rs. 62,435.23 mn
- Diversified projects from government and government agencies includes roads, highways, railways, buildings

Large fleet of owned machineries

 Own a large fleet of construction equipment such as hot mix plants, sensor pavers, concrete plants & pumps, cranes, etc, which lower cost of execution, enhances technical qualification and reduces time for mobilization

Excellent execution capabilities and technical expertise

- With over 20 years of experience, MBL has built a reputation for efficient and timely completion of projects
- Continuous expansion in our capacity in terms of experience, technical know-how and financial resources

Strong Financial Performance

Revenues have expanded at a CAGR of 24% from FY 2010-16 whereas PAT has expanded at a CAGR of 16%

Track record of winning government contracts as a prime contractor

 Our business model allows us to enter into competitive bidding, where we demonstrate financial and technical capabilities required to win government contracts as primary contractor

Early Mover Advantage

- Awarded a contract in North South East West Corridor from NHAI under NHDP Phase I in 1999
- Awarded the comprehensive maintenance of the Ring Road and Outer Ring Road in Delhi in 2005

Integrated Business Model

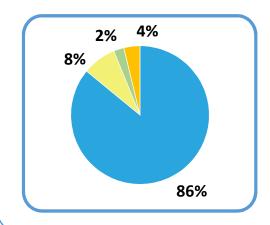
- An experienced team and a fleet of owned equipment allows to integrate the business model
- Various divisions for Bitumen, Concrete, Quarrying, BOT projects, etc

Order Book



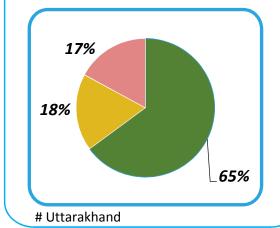
Segments

- Roads & Highways
 - Construction
 - Operations & Maintenance
- Housing & Buildings
- Railways incl. Metro
- Others



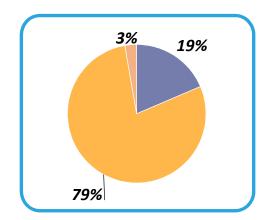
Geographies

- North & West
 - New Delhi / Haryana/ UP/UK#
 - Rajasthan
- Central
 - Madhya Pradesh
- East (incl. others)
 - Bihar/Assam/Chattisgarh
 - West Bengal / Others



Clientele

- NHAI & MORTH
- State Projects
- Others



Total Orders in hand ~Rs. 62,435.23 mn

Key Projects





Project: Four laning of NSEW corridor of Agra Dholpur section of NH-3

Project: Maintenance contract of New Delhi Ring Road from PWD





Project: Strengthening, widening, up gradation, operation and maintenance of Seoni-Balaghat road MPRDC

Project: Widening & strengthening of existing National Highway NH-37 from Guwahati to Sonapur



Hybrid Annuity Project: Four Laning of Chutmalpur-Ganeshpur section of NH-72A & Roorkee- Chutmalpur-Gagalheri section on NH-73 in the State of Uttarakhand and Uttar Pradesh under NHDP-IV

Hybrid Annuity Project: Four Laning of Gagalheri-Saharanpur- Yamunanagar (UP/Haryana Border) section of NH-73 in the State of Uttar Pradesh under NHDP-IV

Hybrid Annuity Project: Four laning of Tarsod to Fagne (Package –II B) Section of NH-6 from km 422.700 to km 510.00 (design length 87.30 km) in the State of Maharashtra under NHDP Phase – IV on Hybrid Annuity Mode

Dynamic Board of Independent Directors



Name	Role	Background
Mr. Anjanee Kumar Lakhotia	CMD	A Chartered Accountant having 20 years of experience in the infrastructure industry
Mr. Ashwini Kumar Singh	Independent Director	 Electrical engineer from Jadavpur University , Fellow member of Institute of Engineers, Indian Council of Arbitration, All India Management Association and National HRD 20+ years experience in SAIL and Essar Steel
Mr. Bhagwan Singh Duggal	Independent Director	 Architecture from School of Planning and Architecture-Delhi, Post Graduate Diploma in Housing, Planning & Building, Netherlands Associated with planning and design, modernization & restorations marquee government
Ms. Sunita Palita	Independent Director	 PG in Anthropology from Miranda House, Delhi University and a PG Diploma in Journalism from Indian Institute of Mass Communication, New Delhi Has held academic positions with the World Food Programme and UNICEF on Child Rights Issues

Strong Relationships





National Highways Authority of India (NHAI)



Ministry of road Transport & Highways (MORTH)



Public Works Department (PWD),(ADB & WORLD BANK)



Delhi Metro Rail Corporation (DMRC)

.....and Others

BOT Portfolio



Integrated Business Model





Toll Collection and O&M



Traffic Estimation In-depth knowledge, database built over last 12-13 years



Engineering In-house design team ensures quality

Design &

Full Value Captured in a **BOT Project**



Equipment Bank Includes concrete plants, stone crushers, hot-mix plants among other equipments



Ensures time and cost control

Summary of BOT Projects



Project	Stake	State	Client	Project Length	Concession Period	Project Type	Status	CoD / Expected CoD
Seoni-Balaghat-Rajegaon	100%	MP	State Project	114.0	15 yrs	Toll	Operational	February 2008
Waraseoni-Lalbarra Road	100%	MP	State Project	18.3	15 yrs	Toll + Annuity	Operational	August 2015
Bikaner-Suratgarh	99.89%	Rajasthan	State Project	172.4	16 yrs	Toll	Under Construction	February 2017
Gagalheri-Saharanpur- Yamunanagar	100%	UP/Haryana Border	NHAI	51.5	17 yrs	НАМ	Under Implementation	Agreement signed on 27.05.2016
Chutmalpur-Ganeshpur & Roorkee- Chutmalpur- Gagalheri	100%	Uttarakhand & Uttar Pradesh	NHAI	53.3	17 yrs	НАМ	Under Implementation	Agreement signed on 27.05.2016
Tarsod to Fagne	51%	Maharashtra	NHAI	87.3	15 yrs	НАМ	Under Implementation	-

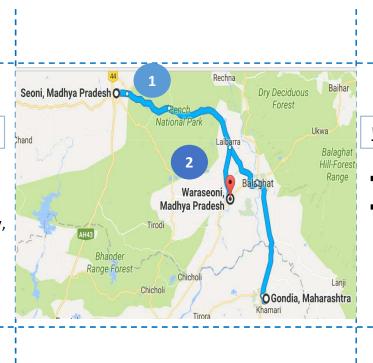
Operational BOT Projects



1

Seoni-Balaghat-Rajegaon (Operational)

- SH 26 & 11 connecting Seoni, Balaghat & Rajegaon
- Stretch of 114 kms operational since February, 2008

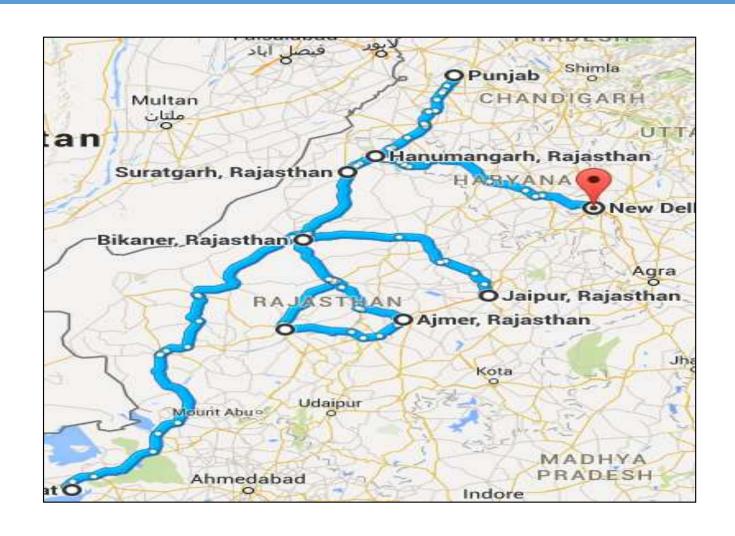


Waraseoni-Lalbarra Road (Operational)

- Connecting Waraseoni and Lalbarra
- Stretch of 18.3 kms, operational since August 2015



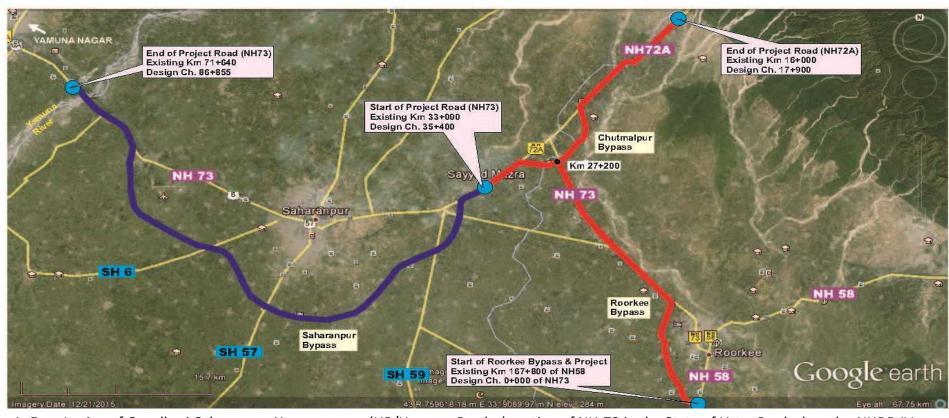




Map showing project road matrix

Hybrid Annuity Model (HAM) Projects





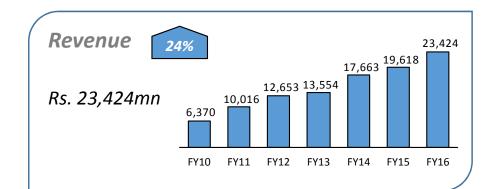
- 1- Four Laning of Gagalheri-Saharanpur-Yamunanagar (UP/Haryana Border) section of NH-73 in the State of Uttar Pradesh under NHDP-IV DBOT Hybrid Annuity Mode:- Rs. 11,840 Million
- 2- Four Laning of Chutmalpur-Ganeshpur Section on NH-72A & Roorkee Chutmalpur-Gagalheri Section on NH-73 in the state of Uttarakhand and Uttar Pradesh under NHDP-IV DBOT Hybrid Annuity Mode:- Rs. 9,420 Million
- 3- Four laning of Tarsod to Fagne (Package –II B) Section of NH-6 from km 422.700 to km 510.00 (design length 87.30 km) in the State of Maharashtra under NHDP Phase IV on Hybrid Annuity Mode: Rs. 5,207 Million

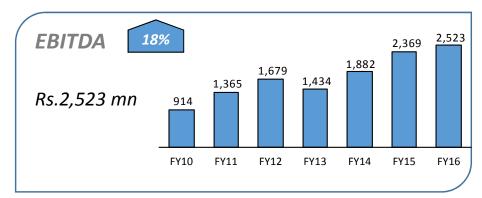
Financial Overview

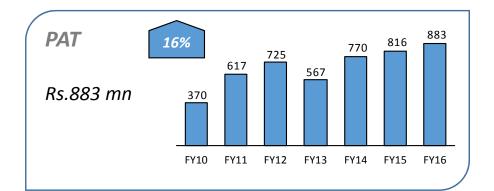


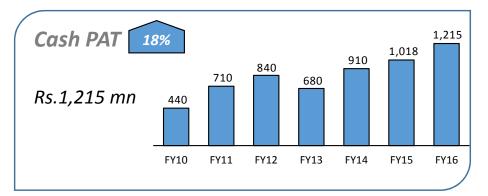
Consolidated Financial Snapshot

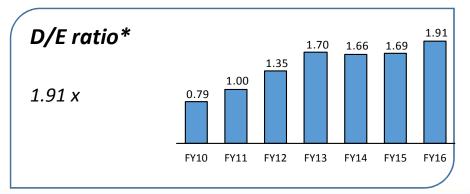












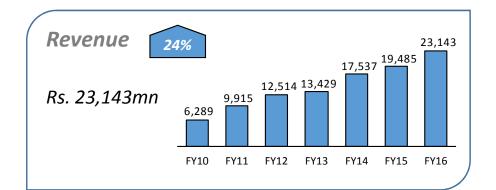
^{* -} Equity Includes Minority Interest

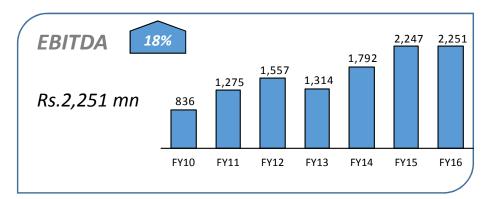
^{^ -} Fixed Assets excludes Assets under development

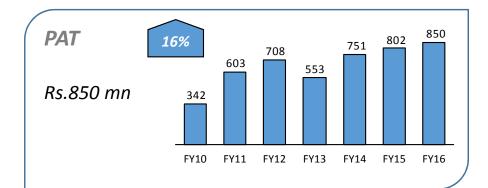


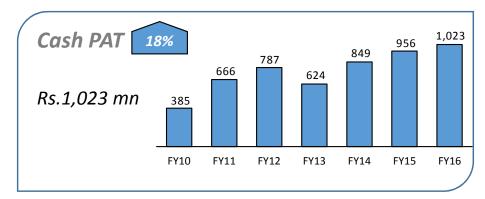
Standalone Financial Snapshot

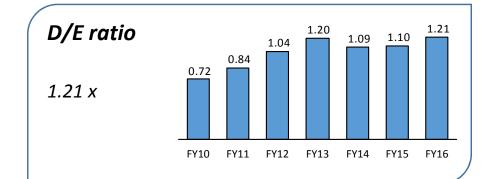


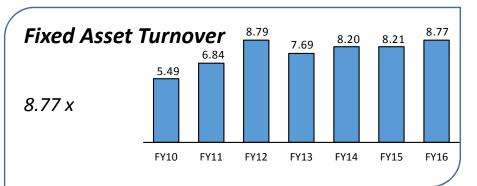












Annual Profit & Loss



Do wan		FY16			FY15	
Rs. mn	EPC	ВОТ	Consol.	EPC	ВОТ	Consol.
REVENUE	23,143	311	23,424	19,485	192	19,618
EBITDA	2,251	273	2,523	2,247	126	2,369
EBITDA margin	9.73%	87.56%	10.77%	11.5%	65.5%	12.08%
Other Income	58	3	62	28	3	31
Interest	1,056	74	1,130	953	58	1,011
Depreciation	172	159	332	154	48	202
РВТ	1,080	43	1,123	1,168	20	1,188
Tax	230	10	240	366	5	372
Profit After Tax	850	33	883	802	14	816
PAT Margin	3.67%	10.53%	3.77%	4.1%	7.5%	4.16%
Less: Minority Int. Profit / (Loss)	0	0	0	0	0	0
Add: Associates Profit / (Loss)	0	0	0	0	0	0
PAT after MI & Asso. Profit	850	33	883	802	14	816
Cash Profit	1,023	192	1,215	956	62	1,018





Rs. mn	Mar-16	Mar-15
Shareholder's Fund	7,372.99	6,564.87
Share capital	414.55	207.27
Reserves & Surplus	6,958.44	6,357.60
Share Application Money	-	-
Minority Interest	0.18	0.18
Non-current liabilities	6,771.26	5,933.13
Long term borrowings	6,174.42	4,724.98
Other non-current liabilities	596.84	1,208.15
Current liabilities	12,163.91	9,687.39
Short term borrowings	7,368.90	5,900.06
Other current liabilities	4,795.01	3,787.33
TOTAL EQUITIES & LIABILITIES	26,308.34	22,185.57
Non-current assets	11,520.07	8,421.84
Fixed assets	10,685.48	7,578.00
Other Non-current assets	834.59	843.84
Current assets	14,788.27	13,763.73
Current Investment	-	-
Inventories	7,378.20	8,105.39
Trade receivables	6,118.14	3,950.19
Cash and bank balances	373.11	759.94
Other current assets	918.82	948.21
TOTAL ASSETS	26,308.34	22,185.57

Way Forward



New Avenues – Inland Water Transport



Memorandum of Understanding





- Piacentini Costruzioni is an Italian company engaged in the construction and civil engineering business with expertise in major and complex maritime works.
- MBL is looking to enter into civil engineering projects for construction of ports, harbour/ marine structures, water supply/ sanitation, bridges, viaducts and elevated structures and has signed an MoU with Piacentini for the same.





Prospects

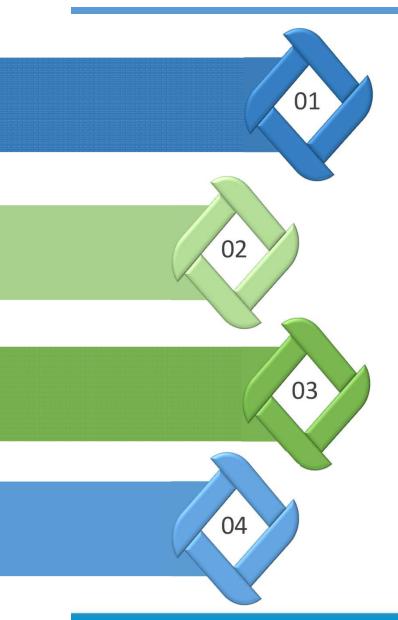
- Inland Water Transport (IWT) offers a cost effective, environment friendly and fuel efficient mode, specially for bulk cargo, hazardous goods and over dimensional cargo – so vital for industrial development.
- Currently, inland waterways in India are functioning in an organised manner only in a few areas, such as Goa, Assam, West Bengal and Mumbai, apart from Ganga, Brahamaputra and Champakara and Udyogmandal canals.
- Development of inland waterways can improve vastly the capacity for the transportation of goods.

Announced Investments in Inland Waterways:

 A project on the river Ganga called 'Jal Marg Vikas' (National Waterways-I) will be developed between Allahabad and Haldia to cover a distance of 1,620 kms, which will enable commercial navigation of at least 1,500 tonne vessels. The project will be completed over a period of six years at an estimated cost of Rs 4,200 crore.

Differentiating Factors





Sufficient investments of Rs. 1,879.03 Million in Fixed Assets as on 31st March 2016

- Majority investments in Multiple use equipment along with non-common equipment
- Optimized mix of critical and non critical equipments

Better Asset Turnover

Excellent track record, will enhance margins

Well Balanced Financial Model

- Low long term gearing
- Balanced investment in Plant & Machinery, BOT projects & Net Margin for working capital
- Good tie ups for fund based and non fund based working capital
- Long term relationship with Banks

Sub-contracting non-critical work

Helps us keep Balance Sheet Asset Light

Certifications & Awards



Certifications

- ISO 9001:2008
 - In recognition of the Organization's Quality Management System
- ISO 14001:2004
 - In recognition of the Organization's Environment Management System
- OHSAS 18001:2007
 - In recognition of the Organization's
 Health and Safety Management System

Awards

- 2nd Fastest Growing Construction Company (Medium Category) in India and India's Top Challenger at the 14th & 13th Construction World Global Awards
- MBL has been recognized amongst the Best Infrastructure Brands by Economic Times in 2016 and is the Winner of India's No. 1 Brand Awards 2016 in India's Best Infrastructures Company Category awarded by International Brand Consulting Corporation, USA
- 3rd Fastest Growing Construction Company (Medium Category) at 10th, 11th and 12th Annual Construction World Global Awards
- MBL Infrastructures Ltd. has been featured in Dun
 & Bradstreet's India's Leading Infrastructure
 Companies 2016



Company:

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