

Ref: SSFL/Stock Exchange/2025-26/091

October 31, 2025

To BSE Limited, Department of Corporate Services P. J. Towers, 25th Floor, Dalal Street, Mumbai – 400001 To National Stock Exchange of India Limited, Listing Department Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E) Mumbai – 400051

Scrip Code: 542759 and 890221 Symbol: SPANDANA and SSFLPP

Dear Sir/Madam,

Sub: Investor presentation on the unaudited financial results of the Company for the quarter and half year ended September 30, 2025

Ref: Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of investor presentation on the unaudited financial results of the Company for the quarter and half year ended September 30, 2025.

Kindly take the same on record.

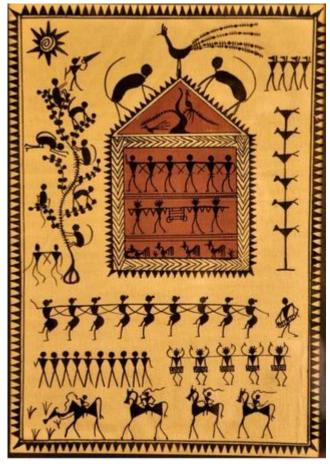
Thanking you.

Yours sincerely, For Spandana Sphoorty Financial Limited

Vinay Prakash Tripathi Company Secretary

Encl: as above

Invested in Bharat!



Saura Art



Q2 FY26 & H1FY26 Investor Presentation

Safe Harbor



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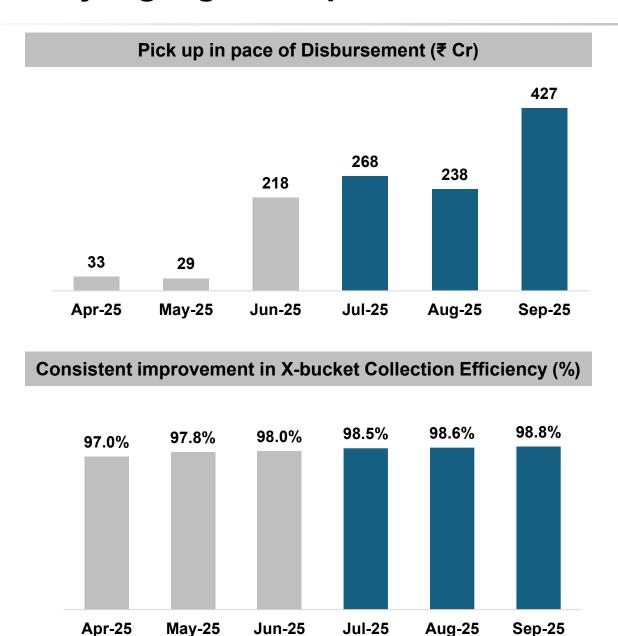
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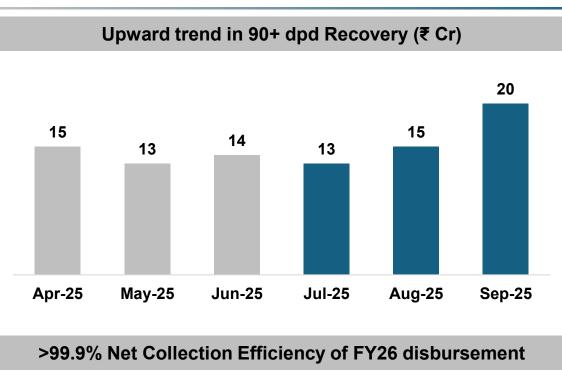
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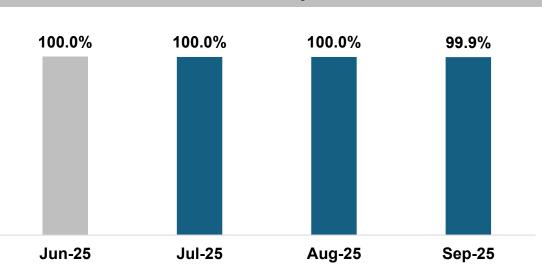
Key highlights: Improvement in lead parameters



3







Note: Collection efficiency is on Standalone basis

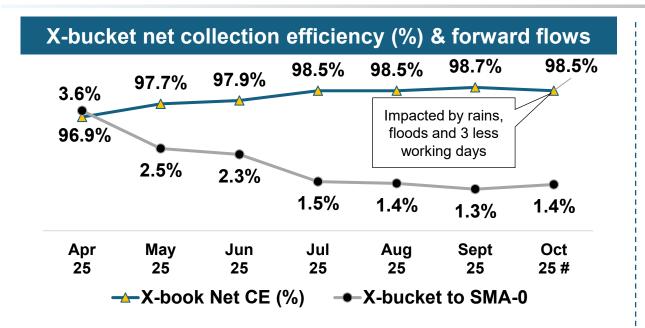
Business pivoting towards growth supported by robust Balance Sheet



	1	Consistent X-bucket collection efficiency improvement	Consistent improvement in X-bucket collection efficiency between Apr-25 to Sep-25 across major states. X-bucket collection efficiency for Sep-25 at 98.7% & ~98.5% for Oct-25
	2 Increased pace of disbursement		Disbursements pick up pace - ₹934 Cr disbursed in Q2FY26 as against ₹280 Cr disbursed in Q1FY26. Expect to disburse ~₹350 Cr in Oct-25 Loan processing fee revised to 1.5% (1% earlier) effective from 1-Sep-25 Interest rates revised to 23% - 26% (19.75% - 24.75% earlier) effective from 1-Oct-25
Executive Summary	3	Strong performance of new portfolio	Portfolio originated under new credit rules showing strong performance with 99.9% Net Collection Efficiency. Only 124 out of 1.8 L loans disbursed are delinquent as on 30 th Sep 2025
J	4	Focused recovery efforts	Multi-channel recovery outreach including through SMS, issuance of demand & legal notice and Lok Adalats. Q2FY26 recovery of ₹48 Cr vs. ₹41 Cr in Q1FY26
	5 Robust Balance Sheet		Successful ₹400 Cr (partly paid) rights issue further strengthened Balance Sheet Liquidity of ₹1,179 Cr as of 30-Sep-25, ~₹1,270 Cr as of end Oct-25 CRAR of ~47% at the end of September 2025 Incremental borrowing of ₹598 Cr post equity raise
	6	Financial performance	AUM of ₹4,088 Cr at the end of Sept-25 Standalone GNPA & NNPA of 4.97% & 0.97% at the end of Sept-25

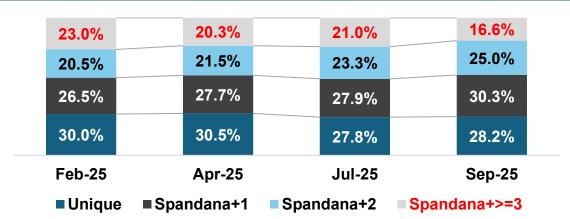
1. X-bucket collection efficiency show improving trend



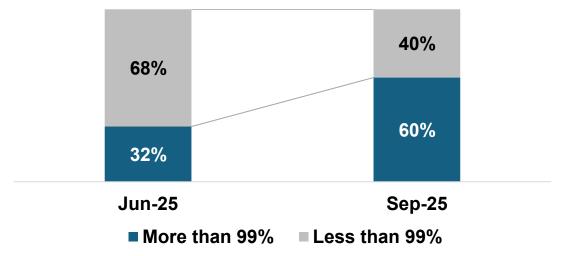


X-bucket Collection Efficiency (%) of key States								
2025	Apr	May	Jun	Jul	Aug	Sep		
Andhra Pradesh	95.7%	95.7%	96.3%	97.9%	97.7%	98.1%		
Bihar	97.4%	98.6%	98.4%	98.7%	98.9%	98.8%		
Karnataka	93.9%	95.4%	97.2%	97.7%	98.3%	98.5%		
Madhya Pradesh	97.3%	98.3%	98.2%	98.7%	98.4%	98.9%		
Odisha	97.5%	98.1%	97.9%	98.8%	99.3%	98.9%		
Overall	96.9%	97.7%	97.9%	98.5%	98.5%	98.7%		
Standalone	97.0%	97.8%	98.0%	98.5%	98.6%	98.8%		

Lender Overlap*^ - +>3 lenders reduced to ~16.6% from 23%



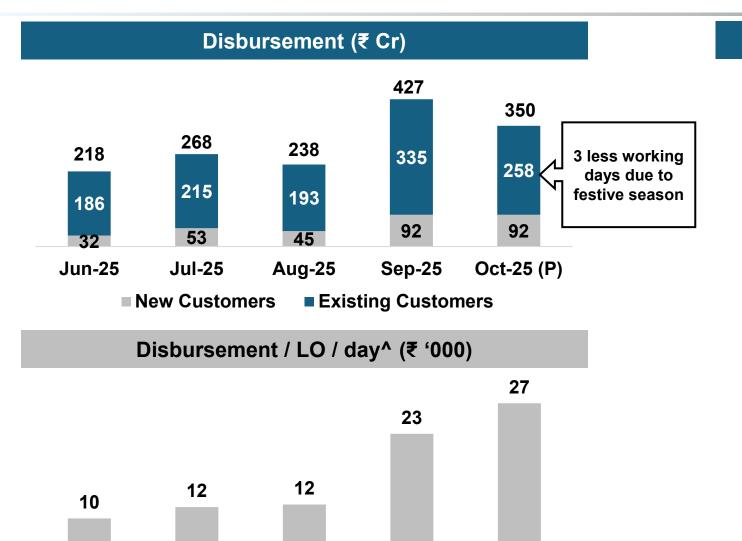
% of branches^ with X-bucket Collection Efficiency >99%



^{*} Based on Credit bureau data as of respective months; ^ On Standalone basis, # Estimate

2. Disbursement pace up with improvement in quality parameters





^ Standalone

Multiple levers driving disbursement growth



Upfront CB validation

Reduces loan application processing time & frees up field team bandwidth



New customer enrolment

22% loans given to new customers as against 15% in Q1



Increase of ticket size

Maximum ticket size of ₹98,000 based on vintage against ₹80,000 earlier.



Weekly branches

20% disbursement of Q2FY26 done in weekly branches



Driving field discipline

Consistent monitoring of supervisory field visits, basic field discipline

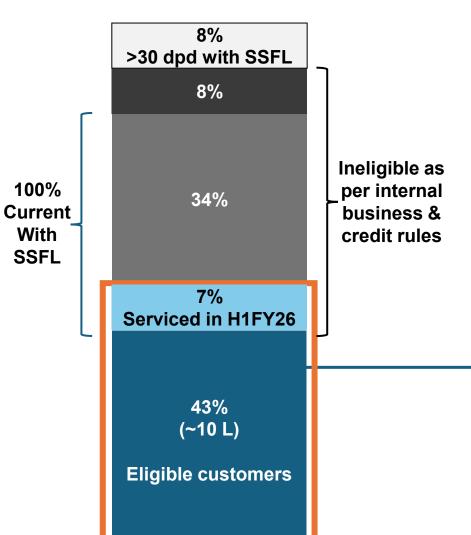
Jun-25 Jul-25 Aug-25 Sep-25 Oct-25 (P)

2. Current customer franchise offers sufficient growth opportunity





Opportunity to disburse ₹5,500 Cr - ₹6,000 Cr to eligible customers



> 7	and loans outstanding with 2 lenders								
	Household	L							
	Indebtedness	Unique	Spandana +1	Spandana +2	Total				
<5	50k	47%	19%	4%	70%				
50	0k – 1 L	2%	9%	9%	20%				
1	L - 1.5 L	1%	2%	4%	8%				
1.	5 L – 2 L	0%	1%	1%	3%				
To	otal	50%	31%	19%	100%				

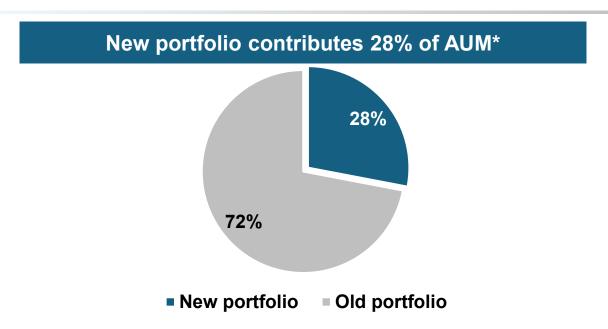
75% of 10 L eligible customers have over 2 years vintage with SSFL							
	L						
Customer vintage	Unique	Spandana +1	Spandana +2	Total			
<1 years	1%	1%	0%	1%			
1 to <2 years	10%	8%	6%	24%			
2 to <3 years	12%	8%	5%	25%			
3 to <4 years	5%	2%	1%	9%			
4 to <5 years	3%	1%	1%	5%			
5 and Above years	19%	11%	5%	35%			
Total	50%	31%	19%	100%			

58% of 10L customers

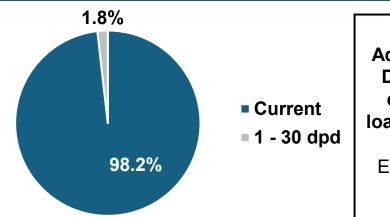
^{*} Total customer base of 2.4m active and ex-customers

3. New credit rules propel strong FY26 portfolio performance



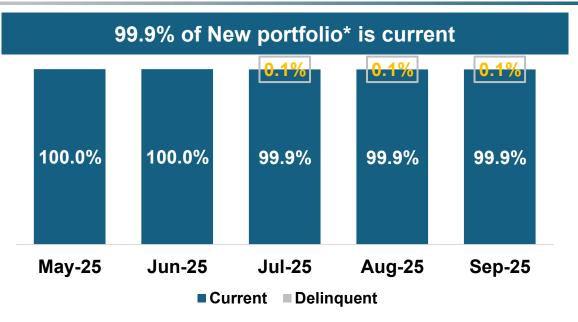




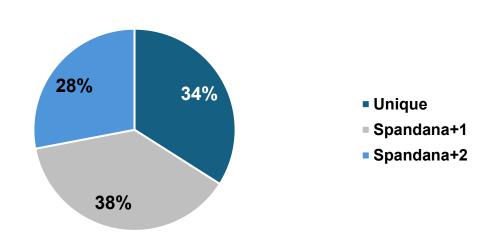


Additional stricter DPD Criteria for extending new loans to customers

Existing : <30 dpd New : 0 dpd



72% customers* had less then 2 lender relationship^



4. Recovery focused strategy delivering measurable outcomes ₹141 Cr recovered in 3 quarters. Momentum expected to continue in H2FY26



Collected in

H1FY26

Initiatives to improve collections Tapping legal avenues Continuing to engage borrowers Digital Collection – 14% of all Q2 collection Phase 2 Phase 1 **Legal Notices Demand Notices** Lok Adalat **Dedicated team External Agencies QR** Code **SMS Link BBPS** 500+ ~90,000 ~28,000 ~3.0 L ~8,600 Launched QR-Unique payment Enabled issued. Issued in Oct-25 Associates Al Call/chat bots. issued. Borrowers. code based links for part or payment through ₹291 Cr ₹143 Cr ~₹30 Cr ₹1.202 Cr Focus on 90+ Manual calling, collections in full payments BBPS channels outstanding outstanding outstanding outstanding dpd collections WhatsApp Oct-25 ₹85 L ₹43 L ₹22.7 Cr ₹4.2 Cr ₹1.0 Cr ₹76.9 Cr ₹1.2 Cr ₹266.0 Cr

Collected in

H1FY26

recovered within

37 days



recovered

recovered

Engaged 7% of

target customers

recovered

recovered

Engaged 7% of

target customers

21 11 12 Q1FY25 Q2FY25 Q3FY25 Q4FY25 Q1FY26 Q2FY26

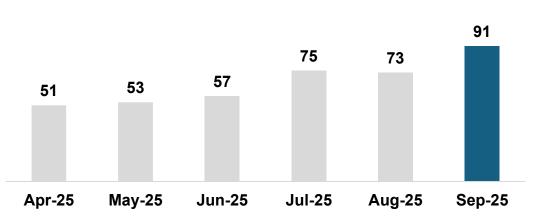
Recovery / CRA (₹ '000)

Collected in

H1FY26

Strong traction

observed



Efforts on to improve operational efficiency and optimize costs





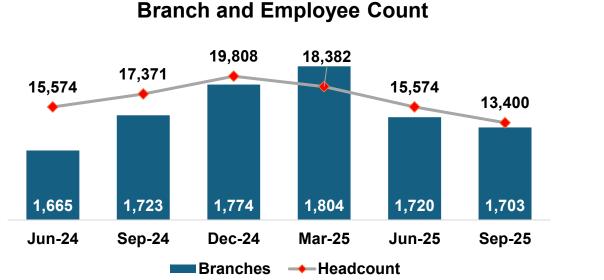
Branch Rationalisation

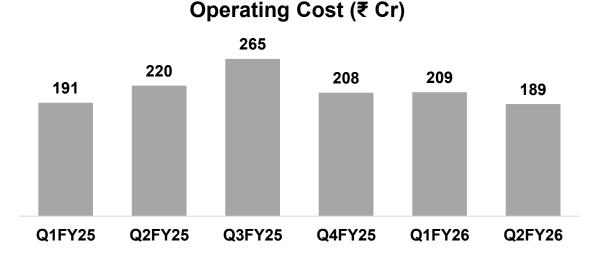
- 101 branches merged or closed during H1FY26
- Reduction in overhead cost expected



Manpower Rationalisation

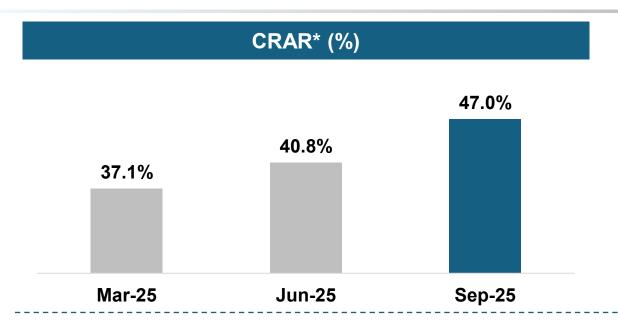
- Manpower aligned with branch consolidation
- LO productivity expected to increase to 275
- BQM redeployment based on defined parameters

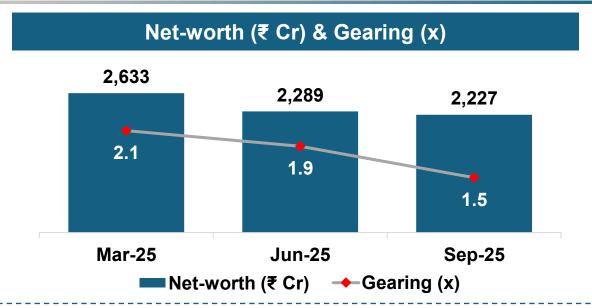


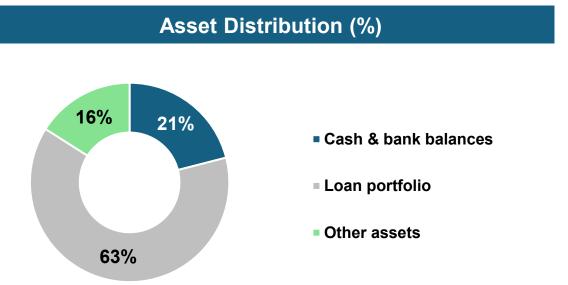


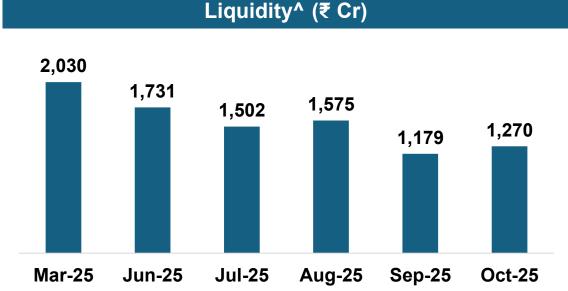
5. Comfortable liquidity & healthy balance sheet to fuel future growth











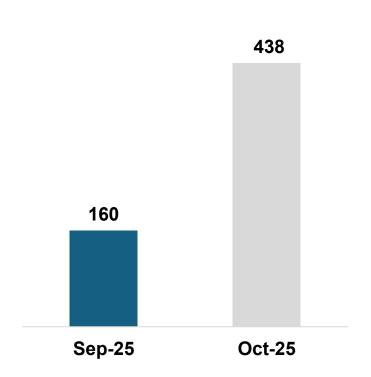
^{*} Right to call up ₹200 Cr out of the ₹400 Cr partly-paid rights issue till March 2027

[^] Liquidity position moderated due to deployment of funds and prudent rationalization of surplus liquidity to minimize carrying costs

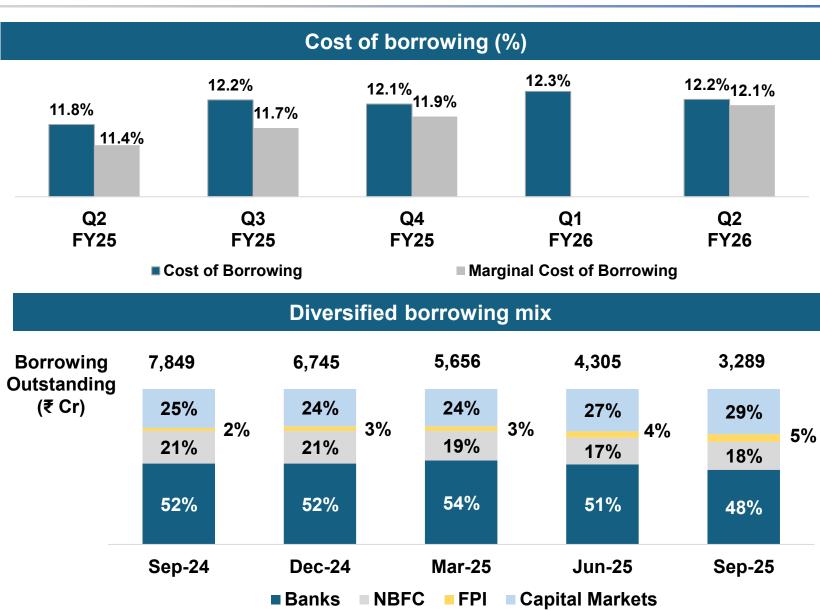
5. Diversified borrowing mix with 48% outstanding loans from banks







Funding needs until August-25 were met through available liquidity





Q2FY26 & H1FY26 Results

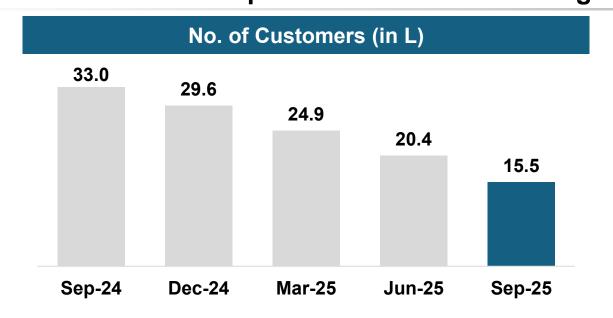
~3.3x QoQ increase in disbursement. Standalone NNPA stable

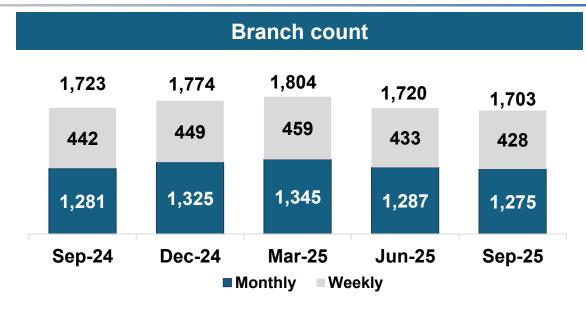


Key Metrics	Q2 FY26	Q1 FY26	QoQ (%)	Q2 FY25	YoY (%)	H1FY26	H1FY25	YoY (%)
Disbursement (₹ Cr)	934	280	233%	1,514	(38)%	1,214	3,798	(68)%
AUM (₹ Cr)	4,088	4,958	(18)%	10,537	(61)%	4,088	10,537	(61)%
Income (₹ Cr)	239	304	(21)%	702	(66)%	544	1,436	(62)%
Net Interest Income (₹ Cr)	91	113	(20)%	341	(73)%	204	766	(73)%
PPOP (₹ Cr)	(40)	(40)	-	228	₹(268) Cr	(79)	515	₹(594) Cr
Impairment (₹ Cr)	258	422	(39)%	512	(50)%	680	721	(6)%
PAT (₹ Cr)	(249)	(360)	+111 Cr	(216)	-33 Cr	(609)	(161)	-449 Cr
<u>Standalone</u>								
GNPA	4.97%	4.88%	8 bps	4.88%	9 bps	4.97%	4.88%	9 bps
NNPA	0.97%	0.96%	1 bps	0.97%	-	0.97%	0.97%	-

Customer base at ~15L Branch and manpower rationalization along with disbursement to drive efficiencies





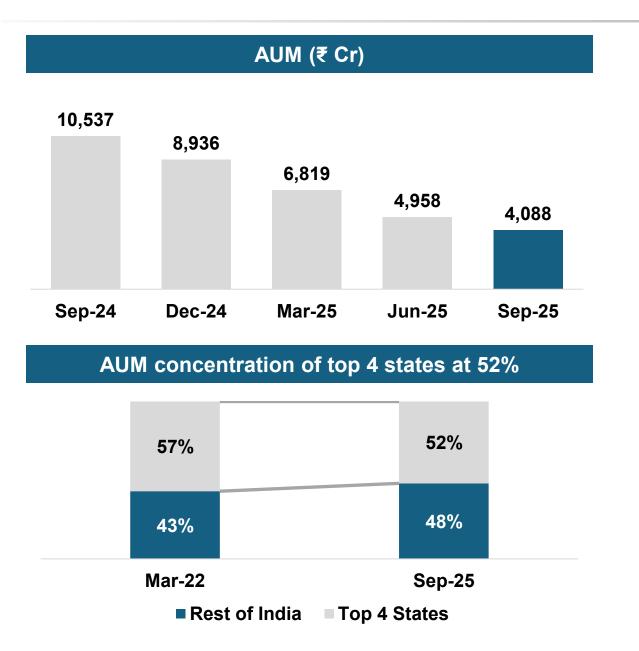


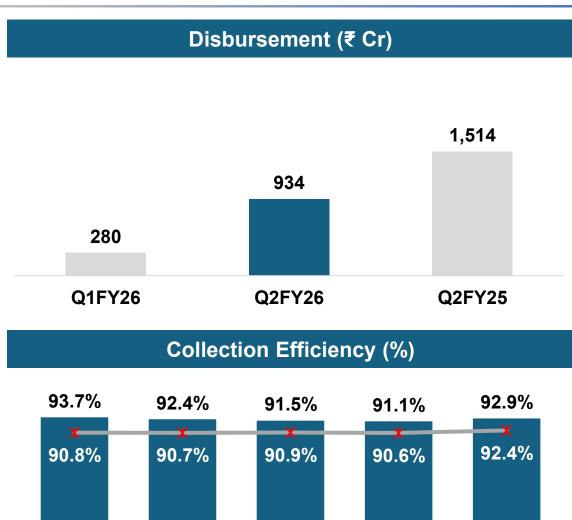




₹934 Cr disbursed in Q2FY26. Gross CE improves to 92.9%







Q4FY25

Gross CE — Net CE

Q1FY26

Q2FY25

Q3FY25

Q2FY26

PCR maintained at ~80%



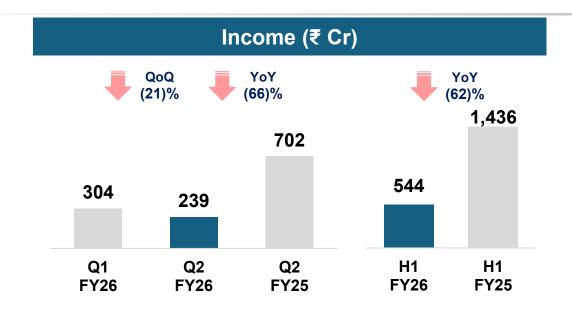
		Consol	lidated		Standalone				
Asset Classification	Loans Outstanding (₹ Cr)	% of Loans Outstanding	ECL Provision (₹ Cr)	Coverage	Loans Outstanding (₹ Cr)	% of Loans Outstanding	ECL Provision (₹ Cr)	Coverage	
Stage 1 (Current)	3,433	88.9%	46	1.4%	2,861	89.63%	26	0.9%	
Stage 1 (1 – 30)	62	1.6%	1	1.6%	48	1.50%	0.4	0.9%	
Stage 2 (31 – 60)	73	1.9%	32	44.1%	60	1.86%	28	47.0%	
Stage 2 (61 – 90)	78	2.0%	37	48.0%	65	2.04%	33	51.1%	
Stage 3 (GNPA)	217	5.6%	172	79.2%	159	4.97%	128	80.5%	
Total	3,863	100%	289	7.5%	3,192	100%	216	6.8%	
NNPA	45	1.2%			31	0.97%			

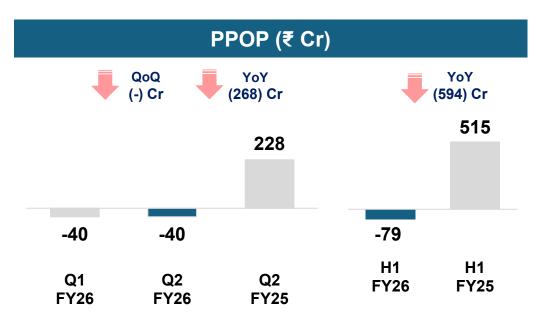
Impairment on financial instruments	Amount (₹ Cr)
mipairment on imancial metralicients	Q2FY26
- On technical write-off's	418
- On GNPA	(26)
- On stage 1, 2 & others	(104)
- Recovery of loans written-off	(29)
Total	258

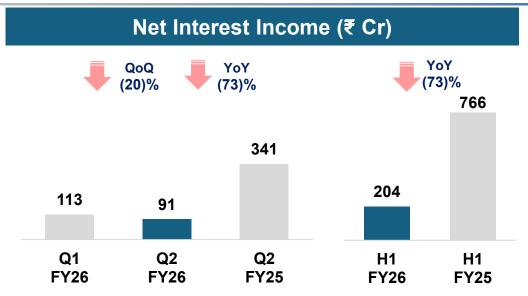
As a prudent measure, additional credit cost of ₹86 Cr recognized in Q2FY26 due to technical write-off. Excluding this, impairment cost would have been ₹172 Cr

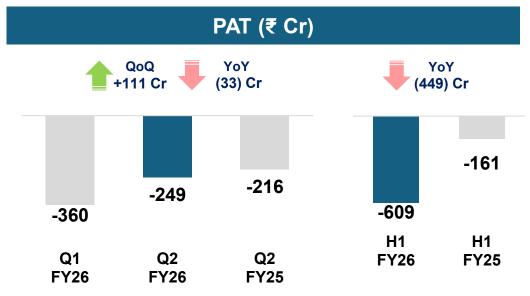
Income, PPOP impacted by shrinking loan book over past few quarters











QoQ improvement in Yield & NIM as overall portfolio quality improves



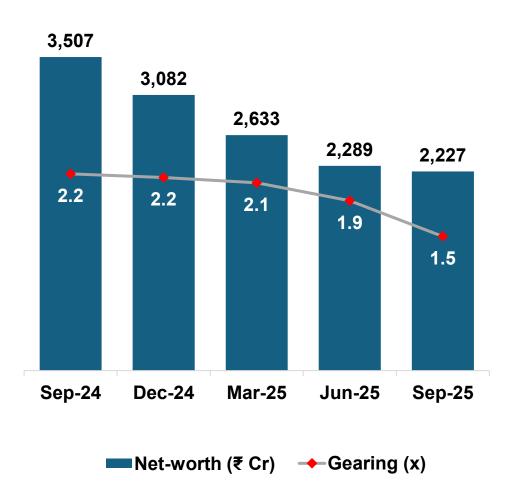
Key Ratios	Q2 FY26	Q1 FY26	QoQ (%)	Q2 FY25	YoY (%)	H1FY26	H1FY25	YoY (%)
Yield (%)	19.6	19.4	+0.2%	22.4	(2.9)%	19.2	23.5	(4.3)%
Cost of borrowing (%)	12.2	12.3	(0.1)%	11.8	+0.4%	12.2	11.7	+0.5%
NIM (%)	8.4	8.2	+0.2%	12.8	(4.3)%	8.2	14.0	(5.7)%
Opex-to-AUM (%)	16.3	14.0	+2.3%	7.8	+8.5%	14.9	7.1	+7.9%
Cost-to-income (%)	157.6	139.1	+18.6%	49.7	+108.0%	147.3	46.4	+100.3%
ROA (on-book POS, %)	(23.2)	(26.1)	+3.0%	(8.1)	(15.1)%	(24.6)	(2.9)	(21.5)%
ROA (Total Assets, %)	(15.9)	(19.0)	(3.1)%	(7.0)	(8.9)%	(17.4)	(2.5)	(14.9)%
ROE (%)	(43.5)	(58.3)	+14.8%	(23.7)	(19.9)%	(50.9)	(8.8)	(42.1)%

- Yields likely to go up from Q3, aided by improved collections, lower interest reversals and pricing re-alignment effective Oct-25.
- Weighted Average Lending Rate of H1 disbursements was 24.3%.
- Yields in H1FY26 were impacted by ₹83 cr of interest reversals (₹50 cr in Q1, ₹33 cr in Q2).

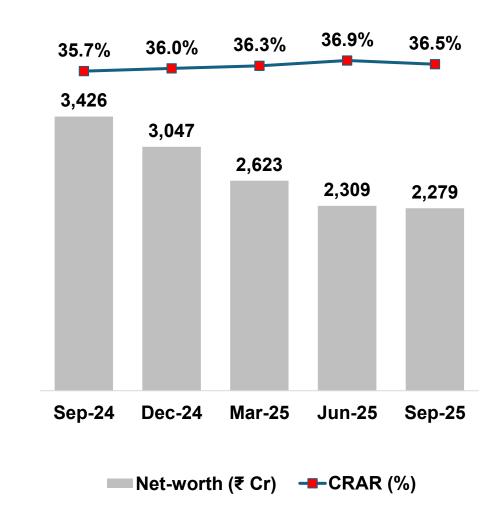
Consolidated Net-worth of ₹2,227 Cr, CRAR at 47.0%



Gearing at 1.5x (Consolidated)



SSFL Standalone Net-worth & CRAR



Consolidated Income Statement

Particulars (₹ Cr)	Q2 FY26	Q1 FY26	Q2 FY25	QoQ	YoY	H1FY26	H1FY25	YoY
Revenue from Operations								
Interest income on loans	211	267	599	(21)%	(65)%	478	1,284	(63)%
Net gain on fair value changes	5	17	75	(71)%	(93)%	22	88	(75)%
Other Income	14	16	8	(14)%	78%	30	17	81%
Total income from operations	230	300	682	(24)%	(66)%	530	1,389	(62)%
Non-operational Income	10	4	20	172%	(51)%	14	47	(71)%
Total income	239	304	702	(21)%	(66)%	544	1,436	(62)%
Finance cost	120	154	258	(22)%	(54)%	274	518	(47)%
Net Income	120	150	444	(20)%	(73)%	270	918	(71)%
Expenses								
Employee benefit expense	130	146	153	(11)%	(15)%	276	288	(4)%
Depreciation and amortization expense	4	4	5	(6)%	(27)%	8	10	(17)%
Other expenses	54	59	62	(8)%	(12)%	114	114	0%
Total Expenses	189	209	220	(10)%	(14)%	398	411	(3)%
Pre-Provision Operating Profit (PPOP)	(69)	(59)	223	(10) Cr	(292) Cr	(128)	507	(635) Cr
Recovery of loans written-off	29	19	5	+10 Cr	+24 Cr	48	8	+41 Cr
PPOP (including recovery)	(40)	(40)	228	-	(268) Cr	(79)	515	(594) Cr
Impairment on financial instruments	287	441	516	(35)%	(44)%	729	728	-
Profit before Tax	(327)	(481)	(289)	154 Cr	(39) Cr	(808)	(214)	(594) Cr
Tax expense	(78)	(121)	(72)	(43) Cr	(6) Cr	(199)	(53)	(146) Cr
Profit after tax	(249)	(360)	(216)	111 Cr	(33) Cr	(609)	(161)	(449) Cr

Consolidated Balance Sheet



ASSETS (₹ Cr)	Sep 30, 2025	Mar 31, 2025
Financial Assets		
Cash and bank balances	1,058	1,844
Loan Portfolio	3,572	5,708
Investments	89	110
Other financial assets	89	140
Total Financial Assets	4,808	7,802
Non-Financial Assets		
Current tax assets (net)	113	118
Deferred tax assets (net)	670	475
Property, Plant and Equipment	25	31
Intangible assets	4	3
Goodwill	17	17
Other non-financial assets	42	47
Total Non-financial assets	872	692
Total Assets	5,679	8,494

LIABILITIES & EQUITY (₹ Cr)	Sep 30, 2025	Mar 31, 2025
Financial Liabilities		
Debt Securities	1,296	2,264
Borrowings (Other than Debt Securities)	1,993	3,391
Subordinated Liabilities		
Other Financial liabilities	94	146
Total Financial Liabilities	3,383	5,802
Non-Financial Liabilities		
Current Tax Liabilities (net)	11	5
Provisions	25	27
Other Non-Financial liabilities	33	26
Total Non-Financial Liabilities	69	58
Equity		
Equity Share Capital	80	71
Other Equity	2,147	2,562
Equity attributable to shareholders of the company	2,227	2,633
Non-Controlling Interest	0.2	0.2
Total Equity	2,227	2,633
Total Liabilities and Equity	5,679	8,494

Credit Rating



Spandana Sphoorty Financial Ltd

Rating Agency	Rating Instrument	Rating / Outlook (Current)
CARE	Bank Facilities / NCD's CP's	BBB+ / Stable A2
ICRA	Bank Facilities / NCD's	BBB+ / Negative
India Ratings	Bank Facilities / NCD's	BBB+ / Negative
CRISIL	Bank Facilities	BBB+ / Stable

Criss Financial Ltd

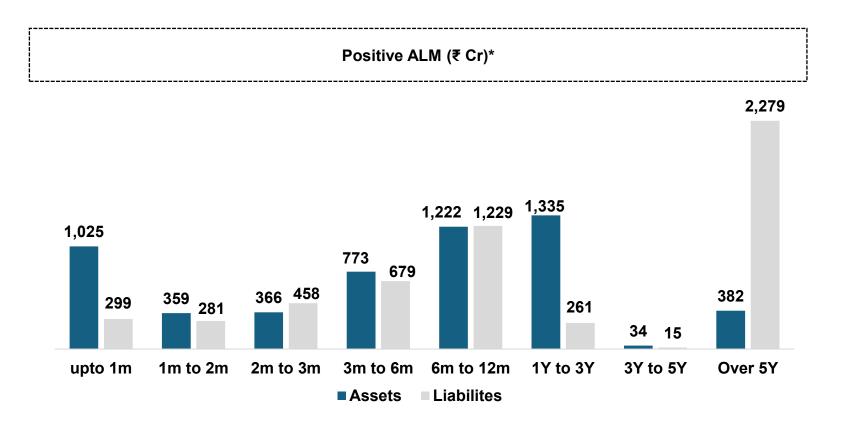
Rating Agency	Rating Instrument	Rating / Outlook (Current)
ICRA	Bank Facilities / MLD's	BBB / Negative
India Ratings	Bank Facilities / NCD's	BBB / Negative



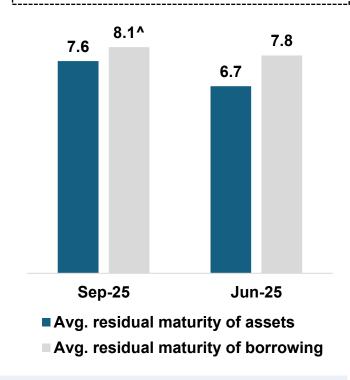
Annexure

Positive ALM across maturity buckets









- Positive ALM on cumulative basis with assets maturing faster than liabilities
- Closing Cash and Bank balance (₹1,179 Cr as on 30 Sep 2025)

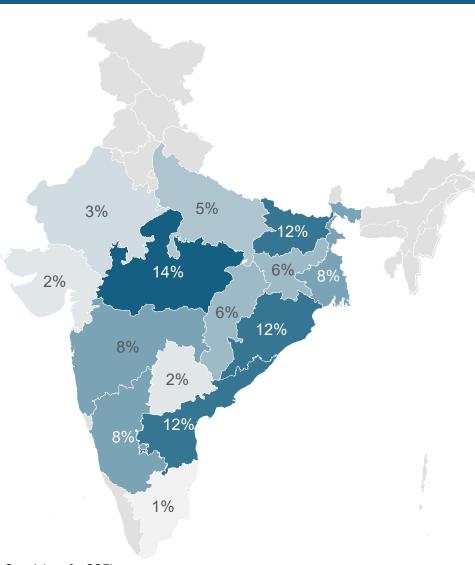
Standalone

[^] Including funding in Oct-25

Well diversified presence

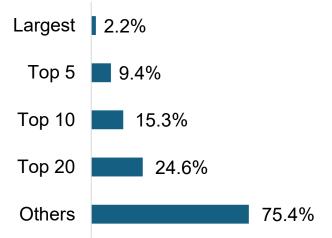


AUM concentration* - ~50% from top 4 States



Ctata	% of AUM		
State	Sep-25	Mar-25	Mar-24
Madhya Pradesh	14%	13%	13%
Odisha	12%	13%	14%
Andhra Pradesh	12%	11%	10%
Bihar	12%	12%	12%
Karnataka	8%	10%	10%
Maharashtra	8%	8%	9%
West Bengal	8%	6%	2%
Jharkhand	6%	6%	6%
Chhattisgarh	6%	5%	5%
Uttar Pradesh	5%	5%	6%
Rajasthan	3%	3%	5%
Gujarat	2%	3%	4%
Telangana	2%	2%	2%
Tamil Nadu	1%	1%	1%
Other states	2%	2%	1%
Total	100%	100%	100%

District level concentration*

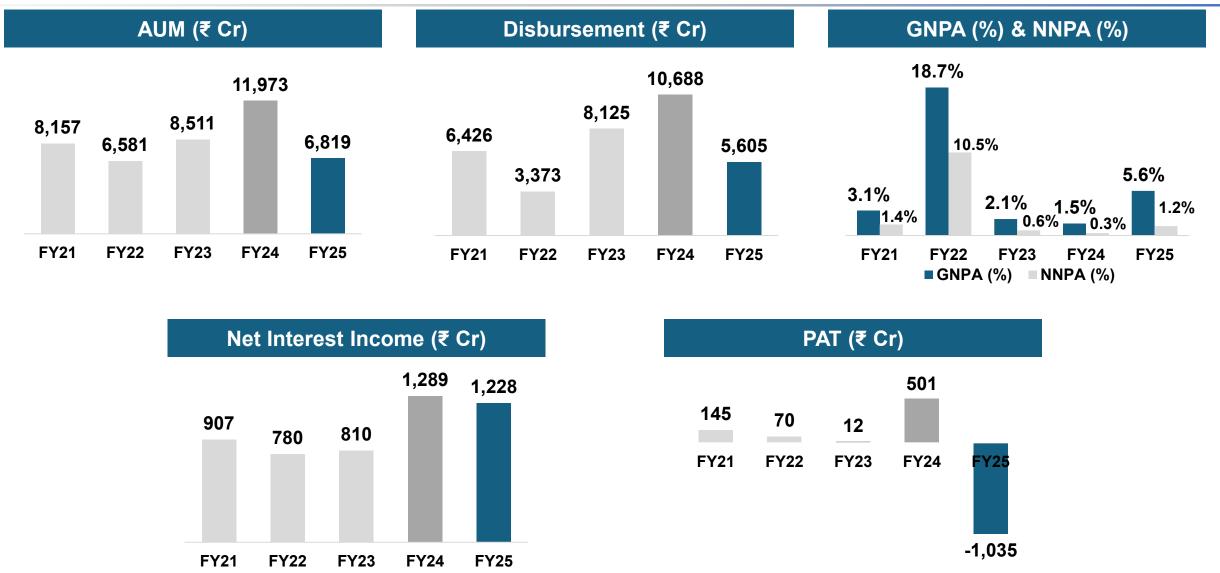


Branch level concentration*

Largest	0.3%	
Top 5	1.3%	
Top 10	2.4%	
Top 20	4.4%	
Others		95.6%

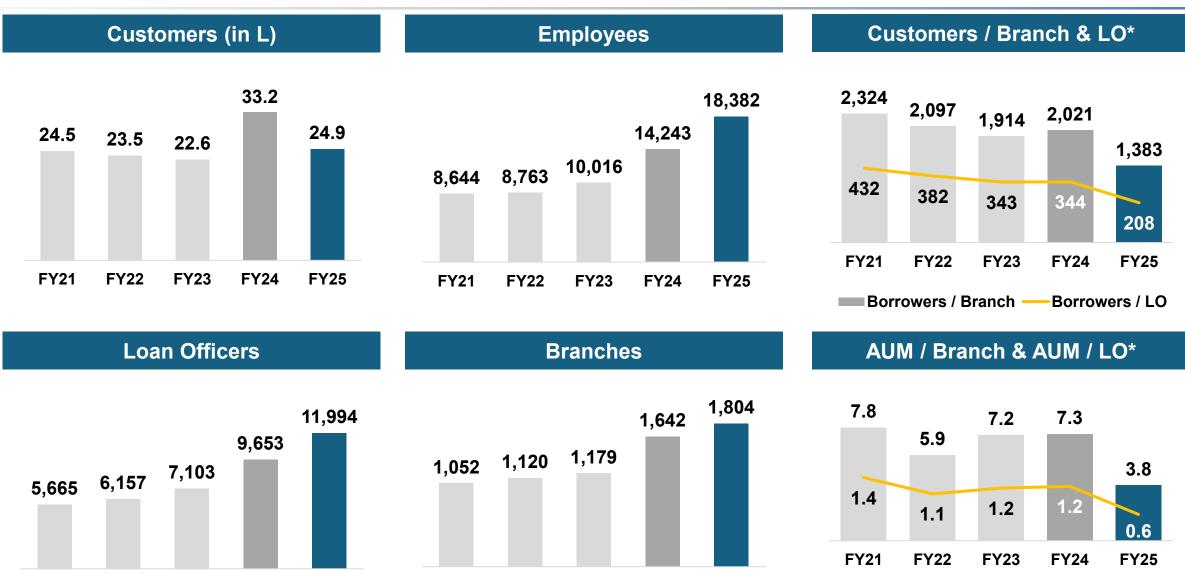
Metrics over the years





Metrics over the years





FY23

FY24

FY25

AUM / Branch (₹ Cr) —

FY21

FY22

FY23

FY24

FY25

FY22

FY21

-AUM / LO (₹ Cr)

^{*}Includes branches with tenure less than 1 year as well

Glossary



	Key Ratio	Abbreviation	Definition
1	Portfolio Yield	Yield	Interest income divided by average monthly loan outstanding
2	Cost of borrowing	СОВ	Interest expenses divided by average monthly borrowing outstanding
3	Marginal COB (Nominal XIRR)		Multiplication of borrowing availed during the period and cost of borrowing (inclusive all cost on Nominal XIRR) divided by total borrowing availed during the period
4	Net Interest Income	NII	Interest income on loans less finance cost
5	Net Interest Margin	NIM	Net Interest Income divided by average monthly loan outstanding
6	Pre-Provision Operating Profit	PPOP	Total Income minus finance cost minus operating expenses plus recoveries from loans written-off
7	Cost to Income	C/I	Operating expenses / Total income minus finance cost
8	Portfolio Outstanding	POS	On Balance Sheet loan outstanding at the end of reporting period
9	Assets Under Management	AUM	POS + Direct Assignment outstanding at the end of reporting period
10	Operating expenses-to-AUM	Opex-to-AUM	Total operating expenses divided by average monthly AUM
11	Return On Assets (Total Assets)	ROA (Total Assets) or ROTA	PAT divided by average quarterly total assets
12	Return On Assets (On-book POS)	ROA (On-book POS)	PAT divided by average monthly loan outstanding
13	Return on Equity	ROE	PAT divided by average monthly Net-worth
14	Gross Non-Performing Assets	GNPA	Represents stage III loan outstanding at the end of reporting period
15	Net Non-Performing Assets	NNPA	Represents stage III loan outstanding at the end of reporting period net of ECL provision against stage III loans
16	Provision Coverage	PCR	ECL on stage III loans divided GNPA



Thank you!

Investor Relations

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